# **Vote Summary**

## V1: Vote Overview

This section sets out the Vote Mission, Strategic Objectives, and provides a description of the vote's services (i) Snapshot of Medium Term Budget Allocations

Table V1 below summarises the Medium Term Budget allocations for the Vote:

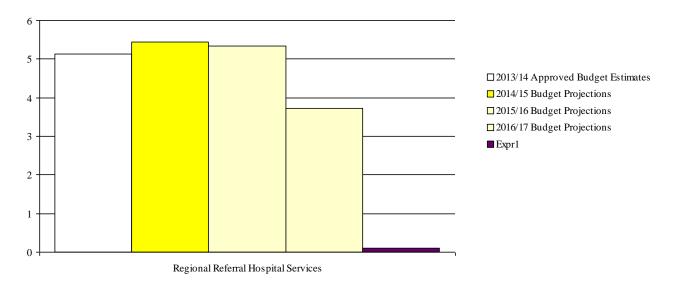
#### Table V1.1: Overview of Vote Expenditures (UShs Billion)

		2012/12	2013 Approved	/14	MTEF I	Budget Proje	ctions
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	End Dec	2014/15	2015/16	2016/17
	Wage	2.524	3.432	1.325	3.432	3.432	1.806
Recurrent	Non Wage	0.836	1.066	0.532	1.306	0.860	0.860
Development	GoU	0.430	0.736	0.050	0.700	1.050	1.050
Developmen	Ext.Fin	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	3.774	5.234	1.907	5.438	5.342	3.716
Fotal GoU+D	onor (MTEF)	3.774	5.234	1.907	5.438	5.342	3.716
(ii) Arrears	Arrears	0.340	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.016	0.100	0.000	0.000	N/A	N/A
	Total Budget	4.130	5.334	1.907	5.438	N/A	N/A
(iii) Non Tax	Revenue	0.000	0.180	0.000	0.180	0.240	0.240
	Grand Total	4.130	5.514	1.907	5.618	N/A	N/A
Excluding Taxes, Arrears		3.774	5.414	1.907	5.618	5.582	3.956

Donor expenditure data unavailable

\*\* Non VAT taxes on capital expenditure

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (UShs Bn, Excluding Taxes, Arrears



Health

## **Vote Summary**

### (ii) Vote Mission Statement

The Vote's Mission Statement is:

To increase access to all people in Rwenzori region to quality general and specialized health services.

#### (iii) Vote Outputs which Contribute to Priority Sector Outcomes

The table below sets out the vote functions and outputs delivered by the vote which the sector considers as contributing most to priority sector outcomes.

Table V1.2: Sector Outcomes, Vote Functions and Key Outputs								
Sector Outcome 1:	Sector Outcome 3:							
Increased deliveries in health facilities	Children under one year old protected against life threatening diseases	Health facilities receive adequate stocks of essential medicines and health supplies (EMHS)						
Vote Function: 08 56 Regional Referra	al Hospital Services							
<b>Outputs Contributing to Outcome 1:</b>	<b>Outputs Contributing to Outcome 2:</b>	<b>Outputs Contributing to Outcome 3:</b>						
Outputs Provided	Outputs Provided	None						
085601 Inpatient services 085602 Outpatient services 085606 Prevention and rehabilitation	085606 Prevention and rehabilitation services							
services								
Capital Purchases								
085680 Hospital Construction/rehabilitation								
085681 Staff houses construction and rehabilitation								

# V2: Past Vote Performance and Medium Term Plans

This section describes past and future vote performance, in terms of key vote outputs and plans to address sector policy implementation issues.

### (i) Past and Future Planned Vote Outputs

#### 2012/13 Performance

The hospital procured Consultancy for Design, Plans and supervision of private ward, and staff houses construction which produced good results. Other Procurements include Furniture, Medical Equipments and instruments (assorted), Motor vehicle Station wagon and Pick-up double cabin, computer sets and lap tops, and Television Sets.

Constructions include: three storied private ward building, interns Hostel & staff houses, walk ways connecting stores to other units approximately 265 meters, Shed for HIV clinic and a car Shed.

#### Preliminary 2013/14 Performance

Procure Equipments, Delivery beds and other assorted equipment and furniture to improve the hospital work environment. Procurement of Ultrasound Equipment.

## Table V2.1: Past and 201/12 Key Vote Outputs\*

Vote, Vote Function Key Output Vote: 164 Fort Portal Ro	Approved Budget and Planned outputs	3/14 Spending and Outputs Achieved by End Dec	2014/15 Proposed Budget and Planned Outputs
Vote Function: 0856 Reg	ional Referral Hospital Services		
Output:085601	Inpatient services		
Description of Outputs:	25,000 inpatients admissions; 95% bed occupancy rate and 6 day average stay for inpatients.	Total No. of Patients admitted: 6,009	25,200 inpatients admissions; 85% bed occupancy rate and 5 day average stay for inpatients.

# Vote Summary

Vote, Vote Function Key Output	Approved Budge Planned outputs		13/14 Spending and Ou Achieved by End		2014/15 Proposed Budget a Planned Outputs	nd
	<b>^</b>		Total maternal deli		The increase in allo account of the rising	
			Major surgeries 18	33	inputs for hospital of	
			Blood transfusions			
			BOR 86%			
			ALOS 5			
Performance Indicators:						
No. of in patients admitted	25000		6,009		<mark>25,200</mark>	
Bed occupancy rate (inpatients)	95		86		85	
Average rate of stay for inpatients (no. days)	5		5		5	
Output Cost	: UShs Bn:	1.245	UShs Bn:	0.228	UShs Bn:	1.379
Output:085602	Outpatient services	5				
Description of Outputs:	170,000 outpatien attendance, 50,00		No. of General out 39,866	patients -	120,000 outpatient' attendance, 50,000	specialized
	clinic attendance		No. of Specialized outpatients - 17,72	28	clinic attendance. T is on account of the of patients seen	
Performance Indicators:						
No. of specialised outpatients attended to	50000		17,728		50,000	
No. of general outpatients attended to	150000		39,866		120,000	
Output Cost	: UShs Bn:	0.841	UShs Bn:	0.162	UShs Bn:	0.841
Output: 085603	Medicines and hea	lth supplies p	procured and dispen	sed		
Description of Outputs: Performance Indicators:	Medicines delive dispensed Shs. 1,3		Value of Medicine Medical supplies ra worth is as follows Malaria –UGX. 14 Lab-UGX. 1,989,6 ARV UGX. 1,884,43 TB UGX. 1,542,97 CRL UGX. 1,542,97 CRL UGX. 197,37 NCD UGX. 17,777 Morphine UGX. 43 CRH UGX. 286,35 CDC UGX. 2,416,	eceived s: ,859,495/= 82/= 35,801/= 26/= 2,077/= 7,001/= 54,533/= 53,613/=	Medicines delivere and dispensed Shs. 1,428,801,318	
Value of medicines	1.1128318		0 671201850		1.428801318	
received/dispensed (Ush bn)		0.100	0.671201850	0.020		
Output Cost		0.190	UShs Bn:	0.029	UShs Bn:	0.190
<b>Output: 085604</b> Description of Outputs:	Diagnostic services 75,000 lab test 5,0	000 xray	No. of Lab tests 4	1,647	100,000 lab test 5,0	
	imagings 6,000 U	Itrasound	Tests ; No of X- ra	ays 1,726	imagings 6,000 Ultı	asound
			No of Ultra sound	s 1,678 ;		

# **Vote Summary**

Vote, Vote Function Key Output	Approved Budg Planned outputs		3/14 Spending and Achieved by E		2014/1 Proposed Budge Planned Output	t and
Patient xrays (imaging)	6000		1726		11000	
No. of labs/tests	75000		41647		100000	
Output Cost.	UShs Bn:	0.279	UShs Bn:	0.053	UShs Bn:	0.279
Output:085606 I	Prevention and re	habilitation se	rvices			
Description of Outputs:	3,000 family plan 30,000 immunisa ANC visits,		No. of immuni 4,600	sed persons –	3,000 family plan 30,000 immunisa ANC visits,	
			Ante-Natal cas	es – 2,348		
			Family Plannir	ng contacts- 555		
			PMTCT cases	- 737		
			VCT/RCT per	rsons – 15,175		
Performance Indicators:						
No. of people receiving family planning services			555		3,000	
No. of people immunised	20000		4,600		30,000	
No. of antenatal cases	12500		2,348		12,500	
Output Cost.	UShs Bn:	0.249	UShs Bn:	0.037	UShs Bn:	0.249
Output:085681 S	Staff houses const	ruction and rel	abilitation			
Description of Outputs:	Construction of t roomed staff hou		Procurement p	rocess is ongoing.	Construction of roomed staff hou	
Performance Indicators:						
No. of staff houses constructed/rehabilitated	10		0		4	
Output Cost.	UShs Bn:	0.362	UShs Bn:	0.002	UShs Bn:	0.562
Vote Function Cost	UShs Bn:	5.514	UShs Bn:	1.907	UShs Bn:	5.618
Cost of Vote Services:	UShs Bn:	5.414	UShs Bn:		UShs Bn:	5.618

\* Excluding Taxes and Arrears

2014/15 Planned Outputs

 Procure Equipment, Delivery beds and other assorted equipment and furniture to improve the hospital work environment 2- Construct double roomed staff accommodation
 Monitoring, Evaluation and Appraisal of Capital Development

### Table V2.2: Past and Medum Term Key Vote Output Indicators\*

0010/12			MTEF I	Projections	
Outturn A	pproved Plan	End Dec	2014/15	2015/16	2016/17
1					
Iospital Services					
	5	5	5	5	5
	95	86	85	95	95
	25000	6,009	25,200	25000	25000
	150000	39,866	120,000	150000	150000
	50000	17,728	50,000	70000	70000
	-	2012/13 Approved Outturn Plan I I Isopital Services 5 95 25000 150000	Outturn         Plan         End Dec           I	2012/13         Approved         Outturn by End Dec         2014/15           I         5         5         5           I         5         5         5           95         86         85         25000         6,009         25,200           150000         39,866         120,000         120,000         120,000	2012/13 Outturn         Approved Plan         Outturn by End Dec         2014/15         2015/16           I

# **Vote Summary**

	2012/12	2013/	14	MTEF I	Projections	
Vote Function Key Output Indicators and Costs:	2012/13 Outturn	Approved Plan	Outturn by End Dec	2014/15	2015/16	2016/17
Value of medicines received/dispensed (Ush bn)		1.1128318	0.671201850	1.428801318	1,628,801,318	1,828,801,318
No. of labs/tests		75000	41647	100000	109000	110000
Patient xrays (imaging)		6000	1726	11000	10000	13000
No. of antenatal cases		12500	2,348	12,500	12500	22500
No. of people immunised		20000	4,600	30,000	24000	34000
No. of people receiving family planning services			555 <mark>-</mark>	3,000	3000	3000
No. of hospitals benefiting from the rennovation of existing facilities.			0	0	0	0
No. reconstructed/rehabilitated general wards			0	0	0	0
No. of staff houses constructed/rehabilitated		10	0	4	10	10
No. of maternity wards constructed			0	0	0	0
No. of maternity wards rehabilitated			0	0	0	0
No. of OPD wards constructed		1	0	0	1	1
No. of OPD wards rehabilitated			0	0	0	0
No. of other wards constructed			0	0	0	0
No. of other wards rehabilitated			0	0	0	1
No. of theatres constructed			0	0	0	1
No. of theatres rehabilitated			0	0	0	0
Value of medical equipment procured (Ush Bn)		.102	0	0.100	0.200	0.200
Vote Function Cost (UShs bn)	4.130	5.414	1.907	5.618	5.582	3.956
Cost of Vote Services (UShs Bn)	4.130	5.414	1.907	5.618	5.582	3.956

#### Medium Term Plans

Procurement of Medical Equipments, Construction of staff quarters- Storyed double room staff houses

#### (ii) Efficiency of Vote Budget Allocations

Recruitment of more medical workers, Improved procurement management.

#### Table V2.3: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

	(i) Allocat	ion (Shs B	n)		(ii) % Vote	e Budget		
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Key Sector	2.7	3.0	2.0	4.3	49.8%	<u>54.0%</u>	49.5%	<u>52.7%</u>
Service Delivery	3.2	3.5	2.7	6.7	58.5%	<u>62.3%</u>	67.8%	<u>81.6%</u>

Staff costs allocated to respective outputs, Management cost allocated to the the other 5 outputs, costs of medicines inclludes ARVs cost

#### Table V2.4: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Unit Cost Description	Actual 2012/13	Planned 2013/14	Actual by Sept	Proposed 2014/15	Costing Assumptions and Reasons for any Changes and Variations from Plan
Vote Function:0856 Region	nal Referral Hos	pital Services			
Oupatient services(Cost Per Outpatient)	2	2		5	Total Outpatients = General and specialized patients. Total Cost includes NWR and WR. (Includes allocated cost of management services)

## **Vote Summary**

Unit Cost Description	Actual 2012/13	Planned 2013/14	Actual by Sept	Proposed 2014/15	Costing Assumptions and Reasons for any Changes and Variations from Plan
Medicine cost Per standard output(SUO)	1	2	:	5	All outputs changed to an OPD Equivalance(Standard unit of Output) 1 Inpatient =15 Outpatients. Total Cost includes NWR and WR. Includes cost of ARVS and Antimalarials. (Includes allocated cost of management services)
Inpatient services( Cost per Inpatient Day)	7	10	13	3	Total Inpatient Days =ALOS X No. of patients admitted. Total Cost includes NWR and WR( Includes allocated cost of management services)
Cost Per Preventive Intervention	4	2	2	3	Total Preventive intervention = Total No. Immunization + FP+ANC Attendence. Total Cost includes NWR and WR ( Includes allocated cost of management services)
Cost per investigation	2	2	2	2	Total number of investigatins includes Lab, Xray and Ultrasound. Total Cost includes NWR and WR(Includes allocated cost of management services)

#### (iii) Vote Investment Plans

Purchase of machinery, equipment and furniture Shs.273,000,000/=, Construction of 25 double room staff houses Shs. 5,536,000.000/=

#### Table V2.5: Allocations to Capital Investment over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Vote Budget				
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expendture(Outputs Provided)	4.7	4.9	2.7	3.2	86.4%	87.5%	67.7%	<u>38.7%</u>
Investment (Capital Purchases)	0.7	0.7	1.3	5.0	13.6%	12.5%	32.3%	61.3%
Grand Total	5.4	5.6	4.0	8.2	100.0%	100.0%	100.0%	100.0%

Construction of staff Houses for accommodation

## Table V2.6: Major Capital Investments

Projec	ct, Programme	2013/14	2014/15	
Vote Fi	unction Output UShs Thousand	Approved Budget, PlannedActual Expenditure andOutputs (Quantity and Location)Outputs by September (Quantity and Location)		Proposed Budget, Planned Outputs (Quantity and Location)
Projec	ct 1004 Fort Portal Reh	abilitation Referral Hospital		
085681	Staff houses construction and rehabilitation	Construction of three double roomed staff houses	Procurement process is on going.	Continuation of Construction of storyed double roomed staff houses
	Total	362,000	2,120	561,895
	GoU Development	362,000	2,120	561,895
	External Financing	0	0	0

### (iv) Vote Actions to improve Priority Sector Outomes

## Table V2.7: Priority Vote Actions to Improve Sector Performance

2013/14 Planned Actions:	2013/14 Actions by Sept:	2014/15 Planned Actions:	MT Strategy:			
Sector Outcome 3: Health facilities receive adequate stocks of essential medicines and health supplies (EMHS)						

Vote Summary			
2013/14 Planned Actions:	2013/14 Actions by Sept:	2014/15 Planned Actions:	MT Strategy:
Vote Function: 08 56 Regional	Referral Hospital Services		
VF Performance Issue: Unde	er staffed structures		
Advocacy for the restructuring of the Hospital and replacing staff leaving due to attrition and recruitment for the support staff	Advocacy for the restructuring of the Hospital and replacing, staff leaving due to attrition and recruitment for the support staff	Reports on staffing and recruitment requests submitted to MoH/HSC	Improve staff accomodation to attract and retain staff

# V3 Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

## Table V3.1: Past Outturns and Medium Term Projections by Vote Function\*

		2013/14		MTEF Budget Projections		
	2012/13 Outturn	Appr. Budget	Spent by End Sept	2014/15	2015/16	2016/17
Vote: 164 Fort Portal Referral Hospital						
0856 Regional Referral Hospital Services	4.130	5.414	0.871	5.618	5.582	3.956
Total for Vote:	4.130	5.414	0.871	5.618	5.582	3.956

## (i) The Total Budget over the Medium Term

In the medium term the Hospital requires

Shs. 3,432,215,000/= to cater for the wages of 350 Hospital Staff - Wage Budget of

- Non Wage Recurrent Budget of Shs. 1,065,625,000/= to cater for the operations of the Hospital -Development Budget of Shs. 736,360,000/= to Construct staff quarters to Accommodate the critical cadres of staff TOTAL

Shs. 5,334,000,000/=

### (ii) The major expenditure allocations in the Vote for 2014/15

In the medium term the Hospital requires

- Wage Budget of Shs. 7,764,000,000/= to cater for the wages of 350 Hospital Staff - Non Wage Recurrent Budget of Shs. 4.786,000,000/= to cater for the operations of the Hospital -Development Budget of Shs. 5,836,000,000/= to Construct staff quarters to Accommodate the critical cadres of staff TOTAL Shs. 18,386,000,000/=

The biggest problem of the hospital is Staff accommodation. In the medium term we expect to construct about 30 units to accommodate 30 members of staff.

### (iii) The major planned changes in resource allocations within the Vote for 2014/15

Improved Wage bill from UGX.1,806,000,000/= to UGX. 3,432,215,000/=. This will enable recruitment and improvement of service delivery.

#### Table V3.2: Key Changes in Vote Resource Allocation

Changes in Budget Allocations and Outputs from 2013/14 Planned Levels: Justification for proposed Changes in				
2014/15	2015/2	16 2016/17	Expenditure and Outputs	
Vote Function:0801 Regional	Referral Hospital Services			
Output: 0856 01 Inpatie	nt services			
UShs Bn: 0.134	UShs Bn: -0.713	UShs Bn: -0.613	Owing to improved quality of	
The few existing staff work	The poor projections are	The increment in the	service, resuliing from operationalising	

## **Vote Summary**

Changes in Budget Alloca 2014/15	ntions and Outputs from 2013/ 2015/		Justification for proposed Changes in Expenditure and Outputs
extra hours due to motivation.	likely affect quality of services. The Planners need to consider population growth trends.	number of patients without recruitment of Staff (Health workers) means that we have to give Employees Financial motivation to convince them to work longer hours per day.	the new private wing.Improved sanitation,the public has developed cofidence,that the hospital can do much better.
Output: 0856 02 Out	patient services		
With improved performance of the lower Health Facilities, We expect more patients to go to health centre iii & iv, therefore leading to reduced worklow in OPD for general cases and see more attending the specialised clinics which a more expensive	<ul> <li>With improved performance of the lower Health</li> <li>Facilities,We expect more patients to go to health</li> <li>centre iii &amp; iv,therefore</li> <li>leading to reduced workload</li> <li>in OPD for general cases</li> <li>and see more attending the</li> <li>specialised clinics which are</li> <li>more expensive</li> </ul>	of the lower Health Facilities,We expect more patients to go to health centre iii & iv,therefore leading to reduced workload in OPD for general cases and see more attending the	With improved performance of the lower Health Facilities, We expect more patients to go to health centre iii & iv, therefore leading to reduced workload in OPD for general cases and see more attending the specialised clinics which are more expensive, and require specialists.
	nostic services		
UShs Bn: -0.0 Reduced Budget Allocation,which will negatively impact on the service deliverly	86 UShs Bn: -0.057 Increase in patients coming to the Hospital requiring Diagnostic services	<i>UShs Bn:</i> 0.013 Increase in patients coming to the Hospital requiring Diagnostic services	Increase in patients coming to the Hospital requiring Diagnostic services. The consumables are expected to be provided by NMS in reasonable quantities.
Output: 0856 77 Pure	chase of Specialised Machinery &	Equipment	
UShs Bn: -0.2 1- Procurement of theatre and assorted medical equipments 2- Procurement of Hospita beds and other items required in the wards	With Reduced Budget allocation, the Hospital can only procure limited	equipments	With Reduced Budget allocation, the Hospital can only procure limited assorted equipments for use.
Output: 0856 81 Staf	f houses construction and rehabil	itation	
UShs Bn: 0.2 Staff houses construction will Continue,since Plans Technical designs and foundation will be inplace.	continued construction of the staff Houses,to accommodate more staff,	6 UShs Bn:       2.316         Continued construction of the staff Houses, to accommodate more staff,	Continued construction of the staff Houses, to accommodate more staff, will save time lost to long distances, and risk of staff moving for night shifts, and emergency response time.

# V4: Vote Challenges for 2014/15 and the Medium Term

This section sets out the major challenges the vote faces in 2014/15 and the medium term which the vote has been unable to address in its spending plans.

1-There is need, to provide additional funds to the hospital for production of the appliances and to NMS to purchase the workshop consumables which the hospital can order as and when is required. The hospital requires an additional UGX. 294,000,000/= in the medium term.

2-In order to address Staff attraction and retention Strategy over a 3 year period there is need to provide additional funding for construction of staff accommodation for at least 200 units at unit cost of Ushs.110, 000,000, in the medium this will require 22 billion, in the medium term.

3- UGX. 192 million per year is required for hospital staff duty facilitation, this adds up to UGX. 576 million, in the medium term.

4- Solid Waste Management: The hospital is not connected to the sewerage line of NWSC which results in added costs of cesspool emptying. The hospital needs an average of UGX. 2,400,000 per month which

## **Vote Summary**

translates to UGX. 28,800,000 per annum. The amount is bound to increase when the new constructed units become operational. This translates to UGX. 86,400,000 The total requirement is UGX. 1,042,800,000/=.

### Table V4.1: Additional Output Funding Requests

Additional Requirements for Funding and Outputs in 2014/15:	Justification of Requirement for Additional Outputs and Funding		
Vote Function:0881 Regional Referral Hospital ServicesOutput:0856 81 Staff houses construction and rehabilitation	Dn		
UShs Bn: 22.000	In order to address Staff attraction and retention Strategy over a 3 year period there is need to provide additional funding for construction of staff accommodation for at least 200 units at unit cost of Ushs.110, 000,000, in the medium this will require 22 billion, in the medium term.		

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

## (i) Cross-cutting Policy Issues

(i) Gender and Equity

The following will be undertaken to address gender and equity issues;

Under reproductive health, emphasis will be on rolling out of the road map for reduction of maternal and neonatal mortality. This will be done through; procuring and distributing EMoC medicines, supplies, and equipment, supporting the mobilization of blood for emergency obstetric and new born care and conducting maternal and perinatal death audits to address gaps and improve quality of care.

Other strategies geared towards addressing gender and equity issues include; Elimination of Mother to Child Transmission of HIV, Safe male circumcision, HPV Vaccination and provision of Tetanus Toxoid vaccine to women in reproductive age.

### (ii) HIV/AIDS

HIV/AIDS prevention will be enhanced through rolling out Village health teams to more districts, carrying out radio spot messages and distribution of IEC materials. The funding is expected to come from Government of Uganda and the Global fund for AIDS, TB and Malaria.

### (iii) Environment

To address the environmental issues, the ministry will roll out Village Health Teams and construct incinerators in health facilities.

### (ii) Payment Arrears

The table below shows all the payment arrears outstanding for the Vote:

Payee	Payment Due Date	Amount (UShs Bn)
UMEME UGANDA LIMITED	6/30/2013	0.01
National Water and Sewarage Cooperation	6/30/2013	0.00
	Total:	0.011

They were incurred over several years due to under budgeting. We are installing rain water harvesting tanks, and relaying new water piping systems to avoid loss of water in leakages due to old pipes.

#### (ii) Non Tax Revenue Collections

The table below shows Non-Tax Revenues that will be collected under the Vote:

# **Vote Summary**

Source of NTR	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Actual by Sept	2014/15 Projected
Other Fees and Charges			0.045	0.022	0.180
	Total:		0.045	0.022	0.180

We have completed a new private ward and if it is factionalized fully the hospital is expected to substantially generate more NTR. Non Tax Revenue is expected to raise from Shs. 44 million to Shs. 180 million in its first year of operation.