Vote Summary

V1: Vote Overview

This section sets out the Vote Mission, Strategic Objectives, and provides a description of the vote's services (i) Snapshot of Medium Term Budget Allocations

Table V1 below summarises the Medium Term Budget allocations for the Vote:

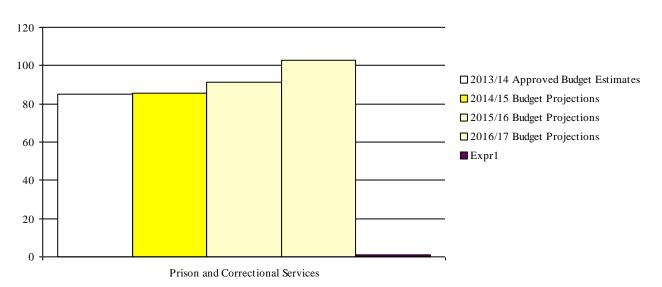
Table V1.1: Overview of Vote Expenditures (UShs Billion)

		2012/12	2013/	/14	MTEF B	udget Proje	ctions
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved '' Budget	Spent by End Dec	2014/15	2015/16	2016/17
	Wage	29.880	31.377	15.647	31.274	31.274	39.922
Recurrent	Non Wage	47.053	44.116	21.927	44.116	48.307	50.239
D 1	GoU	10.748	10.187	1.937	10.187	11.918	12.395
Developmen	Ext.Fin	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	87.050	85.680	39.511	85.577	91.499	102.556
Total GoU+Do	onor (MTEF)	87.050	85.680	39.511	85.577	91.499	102.556
(ii) Arrears	Arrears	1.886	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.632	0.878	0.000	0.000	N/A	N/A
	Total Budget	89.567	86.558	39.511	85.577	N/A	N/A
(iii) Non Tax I	Revenue	0.000	7.751	0.000	7.700	8.279	8.729
	Grand Total	89.567	94.308	39.511	93.277	N/A	N/A
Excluding	Γaxes, Arrears	87.050	93.431	39.511	93.277	99.778	111.285

^{*} Donor expenditure data unavailable

The chart below shows total funding allocations to the Vote by Vote Function over the medium term:

Chart V1.1: Medium Term Budget Projections by Vote Function (UShs Bn, Excluding Taxes, Arrears



^{**} Non VAT taxes on capital expenditure

Vote Summary

(ii) Vote Mission Statement

The Vote's Mission Statement is:

To contribute to the protection and development of society by providing safe, secure and humane custody of prisoners while placing human rights at the centre of their correctional programmes.

(iii) Vote Outputs which Contribute to Priority Sector Outcomes

The table below sets out the vote functions and outputs delivered by the vote which the sector considers as contributing most to priority sector outcomes.

Table V1.2: Sector Outcomes, Vote Functions and Key Outputs

Sector Outcome 1:	Sector Outcome 2:	Sector Outcome 3:
Strenghtened legal and policy frameworks for JLOS operations and national development	Access to JLOS services particularly for the vulnerable persons enhanced	Observance of Human rights and accountability promoted
Vote Function: 12 57 Prison and Corre	ectional Services	
Outputs Contributing to Outcome 1:	Outputs Contributing to Outcome 2:	Outputs Contributing to Outcome 3:
None	Outputs Provided	Outputs Provided
	125705 Prisons Management	125701 Rehabilitation & re-integration of
	Capital Purchases	offenders
	125780 Construction and Rehabilitation of Prisons	

V2: Past Vote Performance and Medium Term Plans

This section describes past and future vote performance, in terms of key vote outputs and plans to address sector policy implementation issues.

(i) Past and Future Planned Vote Outputs

2012/13 Performance

In the FY 2012/2013, the following performance was registered at both output and outcome levels AT OUTCOME LEVEL

- 1) A daily average of 35,565 prisoners looked after (provided with basic necessities of life like food, beddings, clothes, and medical care among others)
- 2) Mortality rate among prisoners reduced from 1.5/1,000 to 1/1,000 held prisoners
- 3) Congestion levels increased from 231% to 251% due to increase in prisoners' population from a daily average of 32,967 prisoners (FY2011/2012) 35,565 prisoners (FY2012/2013) that did not correspond with increase in holding capacity. Holding capacity increased by 2.4%
- 4) Escape rate reduced from 9.5 to 8.4 per 1,000 held prisoners.
- 5) Prisons farm production contributed 30% of maize feeding requirements
- 6) Remand population increased from 52.4% to 54.5% of prisoners' population
- 7) The custodial staff to prisoner ratio reduced from 1:6 to 1:6.7 to increase in prisoner population growth rate of 6.1% and the high annual staff attrition of 223 (3.2%)
- 8) Prisoners' average length of stay on remand for capital offenders was maintained at 11.4 months and reduced from 4.4 months to 3 months for petty offenders. A daily average of 1,090 prisoners produced to 213 courts countrywide.
- 9) Rate of recidivism reduced from approximately 28.7% to 26.7%. However, this was not informed by use of biometric technology.
- $11)\ Produced\ the\ Prisons\ Strategic\ Investment\ Plan\ (SIP\ III)-FY2012/2013\ to\ FY2016/2017\ to\ guide\ investment\ and\ development$

Vote Summary

AT OUTPUT LEVEL

- a) Rehabilitation and reintegration of offenders
- 1) Policy framework for enhancing entrepreneurship skills developed-under 10th EDF support
- 2) Tororo and Fortportal prisons equipped with carpentry machine-under 10 the EDF support
- 3) 15,607 prisoners received rehabilitative guidance and counselling services to cope with imprisonment; inmates' skills training manuals in farming and guidance and counselling were developed
- 4) 1,500 inmates undergoing formal education programme; 302 inmates sat for UNEB exams (PLE-118(101 passed), UCE-46(31 passed), UACE-38(29 passed with a minimum of 2 principal passes), other certificates-50, Diplomas-50.)
- 5) 87 inmates were trade tested and passed
- b) Prisoners and staff welfare
- Constructed water borne toilets in 20 selected prisons reducing the number of prisons with 'Night Soil Bucket System to 128
- Reconstructed water and sanitation system at Tororo prison.
- -Constructed 32 low cost housing units at Luzira.
- Renovated of staff quarters at Moroto prison.
- Provided uniforms to 10,120 prisoners.
- -Provided uniform to 7,000 uniformed staff.
- -547 staff with HIV supported with nutritional supplements
- c) Prisons management
- -Technical proposal for maize seed production and processing submitted to MoFPED
- -48 tractor operators trained in farm machinery management
- -31 drivers trained
- -28 staff trained in counter terrorism, intelligence and information gathering
- -Refresher course for 54 chief warders conducted
- -300 Former LAP staff and 101 middle level officers trained in human rights observance 10th EDF support
- -8 bulls procured for Patiko, Adjumani and Mutukula Prisons.
- -4,427 acres planted with maize and produced worth
- 100 acres of land planted with coronal eucalyptus trees; 37 acres planted with fruits (Oranges-17, mangoes-18, Pineaples-2)
- -10 ox-ploughs purchased for 5 stations (Aleptong, Amuria, Selere, Ngora and Amolatar) to enhance farm production and reduce prisoners working hours
- Constructed 9 maize cribs at Isimba, Amita, Ibuga and Ruimi. Increased storage capacity by 1000 bags
- Renovated 2 clinical laboratories at Ruimi & Jinja main prisons.
- Prisons Band equipment procured
- -07 pick-ups, 03 buses and 03 Lorries for delivery of prisoners to courts procured.
- CCTV cameras installed at Kigo Prison to enhance security
- -03 Motorcycles for welfare and rehabilitation activities procured
- Boiler for Upper prison procured and installed.

Construction and rehabilitation of prisons

Vote Summary

-Expanded/Renovated of Gulu Prison.

Reconstruction of Namalu Rehabilitation centre completed-works in defects laibility

Renovation and expansion of Mbarara main prison on going (staff houses at roofing stage, administration block at foundation level, chain link fence in final stages)

Construction of low cost staff houses at Mbarara and Nakasongola in final stages (roofing and plastering).

Reconstruction of a sanitation system at Tororo prison in final stages

Fencing of kapchorwa prison in final stages of completion

Construction of a twin-ward of 100 prisoners capacity at Ruimi prison farm completed

Construction of Bushenyi prison completed

Construction of Kapchorwa prison completed

Reconstruction of Patiko Phase II completed

Fencing of M/Bay prison completed.

Construction of a ward and fencing at Dokolo Completed

Construction of new Pader prisons completed

Completion of Kitalya PhaseII at final stages

Completion of Moroto prisons at final stages

Construction of a showroom at Lugogo completed

Construction of Nebbi prison (administration block and staff houses) ongoing

Construction of Oyam Prison Completed

Preliminary 2013/14 Performance

For FY2013/2014, the following has so far been achieved at both output and outcome levels;

AT OUTCOME LEVEL

A daily average of 38,332 prisoners looked after through provision of basic necesities like food, beddings, clothes and medical care, among others.

Escape rate is expected to reduce from 9.5 to 8.4 per 1,000 held prisoners(Escape rate is measured annually) Congestion levels increased from 238% to 259% as of september 2013

Rate of recidivism maintained at 26.8% (Indicators on recidivism are measured annually)

Mortality rate among prisoners is expected to reduce from from 1.5/1,000 to 1/1,000 held prisoners (Mortality rate is measured annually)

A daily average of 781 prisoners produced to 213 courts spread country wide

Remand population proportion increased from 54.5% to 55.9%

Table V2.1: Past and 201/12 Key Vote Outputs*

Vote, Vote Function Key Output	Approved Budget and Planned outputs	13/14 Spending and Outputs Achieved by End Dec	2014/15 Proposed Budget and Planned Outputs
Vote: 145 Uganda Prisor	ıs		
Vote Function: 1257 Pris	on and Correctional Services		
Output: 125701	Rehabilitation & re-integration	of offenders	
Description of Outputs:	8,000 prisoners imparted with life skills (5,000 with agricultural skills and 3,000 with vocational skills - Carpentry, tailoring, metal fabrication, hand craft and screen printing);	5,870 inmates counseled and helped to cope with imprisonment; religious services facilitated in all prisons; educational programs organized for 2019 inmates; 55 stations running FAL programs; 4,440	8000 prisoners imparted with life skills (5,000 with agricultural skills and 3000 with vocational skills - Carpentry, tailoring, metal fabrication, hand craft and screen printing); 20,000 offenders linked to the
	20,000 offenders linked to the outside world; All prisoners and staff given	inmates benefited from sports and other recreation activities; 12,500 inmates linked to actors of criminal justice agencies; 6,235 inmates under going	outside world; All prisoners and staff given spiritual guidance; 2,000 prisoners on educational programmes in 10 prisons supported with

vote Summary			
Vote, Vote Function Key Output	Approved Budget and Planned outputs	3/14 Spending and Outputs Achieved by End Dec	2014/15 Proposed Budget and Planned Outputs
	spiritual guidance;	training in life skills (5,000 in agricultural skills,1235 in	scholastic materials; Guidance and counseling given to all
	2,000 prisoners on educational programmes in 10 prisons supported with scholastic materials;	vocational skills- carpentry,tailoring,metal fabrication,hair dressing and hand craft); moral and spiritual rehabilitation given to 12,500.	prisoners and particular staff; 30,000 prisoners given rehabilitative guidance and counseling
	Guidance and counseling given to all prisoners and particular staff;	Tentomation given to 12,500.	
	16,000 prisoners given rehabilitative guidance and counseling - this will contribute towards reducing the rate of recidivism from 26.7% to 26%		
Performance Indicators:			
Prisons farm contribution to prisoners'maize feeding requirements			35%
Number of prisoners on formal education programmes	2,000	2019	2000
Number of offenders rehabilitated	8,000	6235	8000
Number of offenders receiving rehabilitative counselling services	16,000	5870	30000
Output Cost:	UShs Bn: 4.499	UShs Bn: 0.239	<i>UShs Bn:</i> 4.280
Output: 125702 P	risoners and Staff Welfare		
Description of Outputs:	A daily average of 38,684 prisoners looked after; 33,333 prisoners dressed with a pair of uniform each;	A daily average of 38,332 prisoners were looked after (provided with meals, medical care, and basic necessities of	A daily average of 44,476 prisoners looked after; 44,476 prisoners dressed with a pair of uniform each; 6,464 staff
	All staff dressed with a pair of uniform each;	life); Materials for dressing 38,332 prisoners with uniform has been procured; Sanitary items like bar soap, liquid soap,	dressed with a pair of uniform each; a daily average of 1,491 prisoners produced to 213; 44,476 prisoners provided with
	a daily average of 1,153 prisoners produced to 213 courts spread countrywide;	razor blades and sanitary pads	a blanket each; sanitary items provided to prisoners, all female prisoners provided with adequate sanitary items; 236
	20,000 prisoners provided with a piece of blanket each;	country wide; babies (175) staying with their mothers in	stations provided with kitchen utensils (service trays, feeding
	sanitary items provided to prisoners;	prison looked after; social welfare programs(Guidance and counselling,staff canteens,holiday children	pans, service ladles etc); 402 felt mattresses procured for the sick and female prisoners; Duty free shop materials procured and
	all stations provided with kitchen utensils (cooking pots, service trays, feeding pans, service ladles etc);	trainings) for staff families and children extended to 141 units;52 staff enlisted into SACCO-total membership is	sold to staff enabling at least 700 staff to construct homes; 114 vehicles mantained; 222 babies staying with their
	402 felt mattresses procured for the sick and female prisoners;	5,707; Duty free shop materials procured and distributed to all regional and sub regional stores 343 staff benefited; all	mothers in prison looked after; Support 700 staff living with HIV/AIDS (provide nutritional supplementation and drugs for

		2012	2/1 4		2014/15	
Vote, Vote Function Key Output	Approved Budget Planned outputs	and	Spending and O Achieved by End		2014/15 Proposed Budget and Planned Outputs	
	Duty free shop mate procured and sold to enabling at least 50 construct homes the free shop;	o staff 0 staff to	departmental flee maintained; 37 st relatives given de 97 staff transport stations;Supporte living with HIV/A	aff and their escent burial; ted to their new ed 600 staff	opportunistic infection in-patients & 100,000 patients treated.42 staf decent burial	Out
	114 vehicles mainta babies staying with mothers in prison lo	their	(provided with no supplementation opportunistic infe (admissions) & 9	utritional and drugs for ections); 3,643		
	Support 600 staff li HIV/AIDS (provide supplementation an opportunistic infect	e nutritional d drugs for	patients) treated;			
	3,000 in-patients & patients treated and rate reduced;					
Performance Indicators:						
Number of prisoners dressed with prisoners uniform	33,333		0		44476	
Number of staff housing units constructed	124		0		20	
A daily average of prisoners looked after (fed)	38,684		38332		44476	
Output Cost.	UShs Bn:	37.373	UShs Bn:	7.902	UShs Bn:	34.062
Output: 125705 F	risons Managemen	t				
Description of Outputs:	233 Prisons, 14 Res Offices, 21 Division Prison Districts- op	gional ns and 58	235 prisons, 14 rd 21divisions, 58 p operational; servi standards enforce	rison districts ice delivery	236 Prisons, 14 Region Offices, 21 Divisions a Prison Districts- facilit offer service; service d	and 58 ated to
	service delivery star enforced in all priso		prisons; all eligib provided with tra release; All hum	nsport on	standards enforced in a prisons; Human rights committees facilitated	
	Human Rights com established in 25 pr		activities monitor (5) of human right	red and cases nts violations	prisons; 14,900 convic provided with transpor release; Prisons building	t on
	all eligible convicts with transport on re		and telephone) p for;equipment su	oaid ch as boilers	Maintained; utility bil Electricity and telepho	ls (Water, ne) paid;
	Prisons buildings M	Iaintained;	and water pumps prisons farms and activities monitor	d development	equipment such as wat boilers, radios etc main Prisoners' monitoring	ntained;
	utility bills (Water, and telephone) paid		Construction of the at Lugogo in final windows and pair	he show room ll stages(Fitting	and staff protection eq procured and installed; prisons farms and deve	uipment 17
	equipment such as boilers, radios etc n			g up a data	activities monitored;	•
	Staff development p developed; 09 priso surveyed at Olia, R Paidah, Patongo, B Kamuge, Kaiti, Isin kalangala, and 4 pris boundaries opened	ons land agem, ulaula, nba block 2, sons land				

Vote, Vote Function Key Output	Approved Budge Planned outputs	t and	3/14 Spending and Out Achieved by End I		2014/15 Proposed Budget an Planned Outputs	nd
	Tororo, Masaka a ICT data centre es Luzira; all prisons development activ monitored; constr showroom at Lug	stablished at s farms and vities uction of the				
Performance Indicators:		0 1				
Number of prisons whose land has been surveyed	9		0		8	
A daily average of prisoners delivered to courts	1,153		718		1491	
Output Cost	: UShs Bn:	38.426	UShs Bn:	9.714	UShs Bn:	<i>39.521</i>
Output: 125751	Murchison Bay Ho	spital				
Description of Outputs:	3,000 in-patients out patients treate machinery mainta HIV/AIDS patien with drugs and no supplements	d; hospital ined; ts supported	Supported 600 staff HIV/AIDS; 3,643 (& 97,500 (Out patie various medical sup sundries for 14 regi units procured and Medical equipment monthly support sup visits conducted; 21 fumigated.	admissions) ents) treated; oplies and onal health distributed; maintained; pervision	3,000 in-patients and out patients treated; machinery maintaine HIV/AIDS patients s with drugs and nutrit supplements	hospital d; 700 supported ional
Output Cost	: UShs Bn:	0.419	UShs Bn:	0.105	UShs Bn:	0.569
Output: 125780	Construction and I	Rehabilitation	of Prisons			
Output: 125780 Description of Outputs:	Expansion of Mbc completed (2 new wards constructed a twin ward and 4 staff houses (each 2 families) constructed at Kalidima, Buhy Mitooma, and Yu 1 prisoners' ward administration blc constructed at An prisoners' wards a prison renovated;	prisoners' blocks of block housing ucted at Ruimi as established weju, mbe; s and an ock pita prison; 3 at Patiko	twin ward at Ruimi, staff houses at Muin Kiyunga, Ruimi and Kapchworwa ongoi bidding stage,procu 80 Uniports for 10 J (Amuru,Kabong,Isi	14 blocks of nanina, d ng-at rement of prisons ngiro, Kalidi Buhweju, Mit Luzira) at attenance d water per, Arua, Mbale acks, ola, Prisons	Rennovation of 5 pri wards at Isimba;Unij emergency establishing prisons;Fencing of N prison; Engineering studies and artitectur capital works;Constr maize cribs and drying platforms at Amita a Prisons	ports for ment of Jamalu designs, ral plans for uction of
	sewerage line at I complex complete	uzira prison	of Mbarara Prison of blocks staff houses stage,works on adm block at foundation link fence in final stages);construction houses at Mbarara(4 Nakasongola (3 blo roofing stage; Work Nebbi Prison,water	on going (3 at plastering and chain and chain of new staff 4 blocks) and cks) at ss on New		

Vote Summary

Vote, Vote Function Key Output	Approved Budget and Planned outputs	2013/14 Spending and Outputs Achieved by End Dec	2014/15 Proposed Budget and Planned Outputs				
		sanitation system at Tororo					
		Prison, Max. Security Prison at					
		Kitalya Prison, Classrooms/					
		educational infrastructure at					
		Gulu Prison, Strengthening					
		Security at Kitalya Old Prison					
		on going; Construction of water					
		borne toilets in 20 Prisons					
		(Kole, Bwera, Nyabirongo,					
		Kaliro, Bugiri, Nyabuhikye, Rukungiri, Lwengo, Mugoye,					
		Kasanda, Kagadi, Lugazi,					
		Kigumba, Ntwetwe, Kiboga,					
		Butaleja, Kamuge, Dokolo,					
		Katakwi and Bukedea) in final					
		stages.					
Performance Indicators:		C					
Prisons holding capacity created	640	0	452				
Output Cost	t: UShs Bn: 5.286	O UShs Bn: 0.060	UShs Bn: 1.760				
Vote Function Cost	UShs Bn:	94.308 UShs Bn: 39.51	1 UShs Bn: 93.277				
Cost of Vote Services:	UShs Bn:	93.431 UShs Bn: 39.51	1 <i>UShs Bn:</i> 93.277				

^{*} Excluding Taxes and Arrears

2014/15 Planned Outputs

Planned Outputs 2014/2015

The service is targeting to achieve the following at both outcome and output levels;

- At Outcome level based on key strategic objectives;
- a) Enhance safety and security of prisoners, staff and the public by;
- -Reducing escape rate from 8.4 to 7.5 per 1,000 prisoners held by June 2015
- -Reducing mortality rate among prisoners from 1/1,000 to 0.75/1,000 prisoners held by June 2015.
- -Increasing Prisons' holding capacity from 14, 908 to 15,360 through completing construction and renovation of various prisons;
- -Looking after a daily average of 44,476 prisoners (providing basic necessities of life food, clothes, beddings, medical care and accommodation, among others)
- b) Strengthen the policy and legal framework and institutional capacity
- -Complete alignment of the Prisons Standing Orders (1964) to the Prisons Rules and Regulations (2012) and the Prisons Act, 2006; Finalisation of the corrections policy
- C) Rehabilitate, reform and reintegrate prisoners

Vote Summary

- -Reducing the rate of recidivism from 26.7% to 26% by intensifying rehabilitation programmes (agriculture, industries and formal education)
- -Operating a humane correctional environment
- d) Contribute to access to justice
- -A daily average of 1,491 prisoners produced to 213 courts spread countrywide
- -Reducing the length of stay on remand from 10.5 to 8.8 months for capital offences and from 3 to 2 months for petty offences (sector target)
- -Reduce remand population from 59% to 41% of total prisoners' population (sector target)
- -All sentences administered as passed by court
- e) Protect and promote human rights of offenders and staff.
- -Improve observance of human rights by eliminating bucket system in 40 prisons. This will reduce the number of prisons with bucket system from 88 (37.4%) to 48 (20.4%) funded under JLOS
- -Increased level of provision of basic necessities (meals, medical care, clothing, felt mattresses to female prisoners and the sick, and special care for children staying with their mothers in prison)
- f) Promote professionalism and management accountability
- -Maintain prisons farm contribution to prisoners' maize feeding requirements at 35%; Produce food worth shs.7.5bn from the Prisons farms
- -100% adherence to set standards and systems
- -Transformation of training of prisons officers from knowledge based to competence based learning

At output level:

- a) Rehabilitation and reintegration of offenders
- -8,000 offenders imparted with life skills (3,000 with Industrial skills and 5,000 with agricultural skills)
- -6,500 prisoners linked to various actors for reintegration to communities
- -Conducting rehabilitative guidance and counselling of 30,000 inmates and routine counselling of all inmates
- b) Prisoners and staff welfare

- -A daily average of 44,476 prisoners looked after (feeding and other basic necessities of life);
- -All children (222) of female prisoners staying in prison given welfare support for growth and development
- -700 staff living with HIV/AIDS Supported (provided with nutritional supplementation and drugs for opportunistic infections);
- -3,000 in-patients & 100,000 out patients treated and mortality rate reduced;
- -All regional health units (10) provided with various medical supplies and sundries;
- -Medical Equipment maintained; monthly support supervision visits conducted; 120 Prisons fumigated.
- -44,476 inmates provided with a pair of uniform each
- -All uniformed staff (6,464) provided with a pair of uniform each
- -402 felt mattresses procured for the sick and female prisoners;
- -Duty free shop materials procured and sold to staff enabling at least 700 staff to construct homes. A total of 1,155 staff have benefited from the duty free shop since 2011
- c) Administration, planning, policy and support services
- -10 officers trained in management courses at UMI to enhance their management competences
- -Conduct research to guide corrections Policy formulation
- -Monitor performance management at all levels of administration to ensure service delivery standards.
- -Review of prisons training curriculum, capacity building of prisons trainers, and retooling Prisons Training School and Staff College-NICHE Project
- d) Prisons management
- -A daily average of 1,491 prisoners produced to 213 courts spread countrywide;
- -5000 acres planted with maize-expected output 9000MT
- -Safety and security of prisoners, staff and the public enhanced by incarceration of a daily average of 44,476 Prisoners
- -Ensure 100% adherence to administration of sentences as passed by court
- -Construction of 4 Maize cribs of 1000 bags capacity each and 2 drying platforms at Patiko and Amita prisons
- -Feasibility study for construction of silo storage at Ruimi/Ibuga farm prisons conducted
- -Procurement of farm machinery (5 tractors and accessories) to enhance farm production.
- -Enforce service delivery standards in 236 prisons, 14 regional offices, 58 prison districts & 21 divisions; 17 prisons farms inspected

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- e) Construction and rehabilitation of prisons
- -Rennovation of 5 prisoners' wards in Isimba prison
- -Fencing of Namalu prison
- -Procurement of 70 uniports for establishment of emergency prisons in districts without prisons
- -Develop architectural designs and architectural plans for construction and renovation of prisons

Table V2.2: Past and Medum Term Key Vote Output Indicators*

Vete Francisco Ven Outroit	2012/12	2013/1	4 ,	MTEF Pro	ojections			
Vote Function Key Output Indicators and Costs:	2012/13 Outturn	Approved Plan	Outturn by End Dec	2014/15	2015/16	2016/17		
Vote: 145 Uganda Prisons								
Vote Function:1257 Prison and Correct	ctional Service.	S						
Number of offenders receiving rehabilitative counselling services		16,000	5870	30000	32000	37000		
Number of offenders rehabilitated		8,000	6235	8000	10000	12000		
Number of prisoners on formal education programmes		2,000	2019	2000	2500	2700		
Prisons farm contribution to prisoners'maize feeding requirements				35%	45%	50%		
A daily average of prisoners looked after (fed)		38,684	38332	44476	49637	55397		
Number of staff housing units constructed		124	0	20	300	400		
Number of prisoners dressed with prisoners uniform		33,333	0	44476	49637	55397		
A daily average of prisoners delivered to courts		1,153	718	1491	1929	2494		
Number of prisons whose land has been surveyed		9	0	8	10	20		
Prisons holding capacity created		640	0	452	700	800		
Vote Function Cost (UShs bn)	89.567	93.431	39.511	93.277	99.778	111.285		
Cost of Vote Services (UShs Bn)	89.567	93.431	39.511	93.277	99.778	111.285		

Medium Term Plans

Strategic focus will be on measures to transform the UPS into a productive service, generate budget efficiency savings through the following strategic actions:

Enhancement of prisons farm production: mechanisation (tractors and accessories, combine harvesters etc), improving storage (silos) and farming infrastructure, establishing irrigation systems and seed production to increase availability of quality seeds.

- -Increase food security in the prison and the whole country.
- -Generate budget savings to be channelled to addressing other unfunded/underfunded critical service delivery areas.
- -Enable neighbouring communities tap into the small irrigation schemes and good farming practices

Renovation and expansion of prisons capacity to reduce overcrowding in prisons from 259% to 175%

Promotion of offenders' rehabilitation programmes with emphasis on individual needs assessment to reduce on recidivism rate from 26.7% to 18%

Addressing specific incidences of human rights violations through provision of basic necessities of life,

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strengthening of human rights Committees in all prisons and elimination of the "Night Soil Bucket System" from all prisons.

Strengthening professionalism and management accountability through continuous reforms in the prison Training School and implementation of JLOS anti-corruption strategy.

Promotion of safety and security of prisoners, staff, and the public by strengthening infrastructure and systems to reduce the escape rate from 8.4 to 5 per 1000 prisoners.

Computerisation of UPS: i) Setting up a data centre at Luzira; ii) setting up data backup centre at Upper Maximum security prison; iii) software development for different sub-systems; iv) hard ware acquisition including Virtual Private Network (VPN)

Construction and equipping of ;1) National Prisons Referral Hospital for both prisoners and staff; 2) Mini-Regional Referral Hospital at all the 14 prison regions.

Establishment of canine unit at 4 maximum security prisons (Upper, Kampala Women, Kigo, Jinja Main) and 6 high security prisons (Mbarara, Fortportal, Arua, Mbale, Moroto, Gulu) and pilot usage of canine in a farm prison Ruimi

Development of a corrections policy to transform prisons from a penal to a correctional institution Strengthening the fleet management and procurement of vehicles to facilitate and ensure timely delivery of prisoners to courts

Purchase of security equipment to match the changing profiles of prisoners

Construction of low cost staff houses in various prison stations to provide decent accommodation to 5,000 staff who are currently not properly housed

(ii) Efficiency of Vote Budget Allocations

Development and installation of irrigation system at Ruimi prison to reduce drought effects, enhance production and generate budget savings that will be channelled to cater for other critical un funded priorities.

Low cost solutions in constructions using force on account to construct low cost staff houses Afforestation to generate enough fuel wood to mitigate the high expenditure on wood fuel Strengthening the capacity of prisons industries to cater for tailoring and furniture needs

Table V2.3: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

	(i) Allocat	ion (Shs B	n)		(ii) % Vote	Budget		
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Key Sector	85.6	79.6	85.1	92.9	91.6%	85.4%	85.3%	83.4%
Service Delivery	86.0	80.2	85.6	93.4	92.0%	86.0%	85.8%	83.9%

Computerization of the service to improve data storage, communication and enhance security of prison

Investment in prisons farms through capitalization and irrigation to improve food production to generate budget savings that will cater for other critical service delivery areas.

Recruitment and training of staff that is tailored to the current security and correctional needs

Construction and rehabilitation of prisons to increase holding capacity for the over increasing number of prisoners

Table V2.4: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Unit Cost Description	Actual 2012/13	Planned 2013/14	Actual by Sept	Proposed 2014/15	Costing Assumptions and Reasons for any Changes and Variations from Plan
Vote Function:1257 Prison	and Correctiona	al Services			
Staff uniform	129	145	139	232	The costing depends on the accessories purchased (boots, officers' shoes, crome

Vote Summary

Unit Cost Description	Actual 2012/13	Planned 2013/14	Actual by Sept	Proposed 2014/15	Costing Assumptions and Reasons for any Changes and Variations from Plan
					buttons, lenyards, socks, berrets, belts, badges of ranks, pips etc); sometimes just a suit can be purchased without any accessory and sometimes with few accessories
Feeding a prisoner	2	2			1 Farm produce will supplement the food budget but this also depends on weather. The estimated unit cost per prisoner per day is shs.3,000 against shs.1,000 provided per prisoner per day.
Dressing prisoners - uniform	15	13		4 2	2 Cost of materials and tailoring expenses depend on the prevailing markets prices

(iii) Vote Investment Plans

Procurement of farm machinery including tractors and accessories, combine harvestor, silo storage (5000MT) at Ruimi prison - approx. 6.436bn

Establishment of irrigation systems at Ruimi- 5.2bn

Purchase of security equipment to match the changing profiles of prisoners - shs.1.2bn

Procurement of vehicles to facilitate delivery of prisoners to court - shs.1.8bn

Construction of low cost staff houses (500 housing units at shs.80 million each) in various prison stations - shs.40bn

Construction and renovation of prisons - shs.7.5bn

Computerization of the service – shs.5.4bn

Elimination of the 'Night soil bucket system of sanitation-2.64bn

Table V2.5: Allocations to Capital Investment over the Medium Term

	(i) Allocation (Shs Bn)					(ii) % Vote Budget			
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17	
Consumption Expendture(Outputs Provided)	86.6	86.2	86.6	93.5	92.7%	92.4%	86.8%	84.0%	
Grants and Subsidies (Outputs Funded)	0.4	0.6	0.5	0.5	0.4%	0.6%	0.5%	0.5%	
Investment (Capital Purchases)	6.4	6.5	12.6	17.2	6.8%	7.0%	12.6%	15.5%	
Grand Total	93.4	93.3	99.8	111.3	100.0%	100.0%	100.0%	100.0%	

Major Capital purchases in FY2014/15 will include the following:

A)Renovation of 5 prisoners' wards at Isimba(shs 120M); Fencing of Namalu Prison(shs 400M); Engineering studies, designs and archtectural plans for capital works; Purchase of emergency uniports to reduce congestion levels now at 261% and align prisons to courts-2.122Bn

- B) Prisons farm production (development and installation of irrigation system at Ruimi Prison Farm(shs 700M), provision of farm inputs(shs3.04Bn), and Purchase of Farm machinery(shs 2.9Bn) and equipment to improve on food production and reduce prisoners' hours of work) shs.6.64Bn
- C) Purchase of Vehicles for production of prisoners to court, prisoners' ration and monitoring human rights

Vote Summary

activities – shs.1.45Bn

D) Drawing of engineering designs and arctechtural plans for capital works for various constructions- ${\rm shs.300M}$

E)Feasibility study for construction of silo storage(shs 100M)

Table V2.6: Major Capital Investments

Project, Programme Vote Function Output UShs Thousand		2013/14	2014/15	
		Approved Budget, Planned Outputs (Quantity and Location) Actual Expenditure and Outputs by September (Quantity and Location)		Proposed Budget, Planned Outputs (Quantity and Location)
Project	t 0386 Assistance to the	UPS		
125775	Purchase of Motor Vehicles and Other Transport Equipment	3 Vehicles procured for production of prisoners to court and transportation of prisoners' rations; a daily average of 1,153 prisoners produced to 213 courts country wide	Procurement process for 3 vehicles: 01 bus, 01 lorry, 01 pick up initiated -at bidding stage.	08 pickups for various operations,04 truck lorries procured for transportation of prisoners to court and prisoners' ration,01 tri-cycle for Kasanje prisons;1 boat Koome prison procured
	Total	927,600	0	1,230,000
	GoU Development	927,600	0	1,230,000
	External Financing	0	0	0
125777	Purchase of Specialised Machinery & Equipment	Security equipment (walk through) installed at prisons headquarters, Luzira women, Jinja main, M/Bay and Kigo prison	1 security walk through and 2 scanners delivered for Headquarters; procurement security equipment for Luzira(W), Jinja(M), Murchison Bay and Kigo prisons initiated.	Purchase of farm machinery and equipment; Prisoners' monitoring system and staff protection equipment installed; Procure and install a Hammer mills for 7th street; Fire extinguishers for Luzira group of Prisons procured; Containers for archiving of information procured (4 containers of 40ft each)
	Total	200,000	0	2,885,305
	GoU Development	200,000	0	2,885,305
	External Financing	0	0	0
125780	Construction and Rehabilitation of Prisons	Expansion of Mbarara prison completed (2 new prisoners' wards constructed); a twin ward and 4 blocks of staff houses constructed at Ruimi prison; 2 blocks each of 10 housing units constructed at Kapchorwa prison; a perimeter wall constructed at Upper prison; Emergency prisons established at Amuru, Kalidima, Buhweju, Mitooma and Yumbe; 4 blocks of staff housing units housing 8 families constructed at Muinaina prison in Mubende district; 4 blocks of staff housing units housing 8 families constructed at Kiyunga prison in Iganga district; water and sanitation system (sewerage line) at Luzira completed	Procurement of contractors for a twin ward at Ruimi,14 blocks of staff houses at Muinanina, Kiyunga, Ruimi and Kapchworwa ongoing, procurement for 80 Uniports for 10 prisons (Amuru,Kabong,Isingiro,Kalidi ma,Patiko,Ngenge,Buhweju,Mit ooma, Yumbe and Luzira) at bidding stage; Maintenance works(sanitation and water supply) done at Upper, Arua, Jinja, Oyam, SSaza, Mbale Prison, Mbale barracks, Kigo(women),Nakasongola, Prisons HQ, Kisoro;Renovation /expansion of Mbarara Prison on going (staff houses at roofing stage,works on administration block,at foundation level and chain link fence on going in final stages; New staff houses at	Emergency establishment of prisons to align to courts; 5 wards to increase prisoners' accommodation in Isimba Prison rennovated; Feasibility studies for various capital works conducted; Various construction and architectual designs for the medium term developed;

Vote Summary

Project, Programme	2013/14		2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by September (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
		Mbarara (4 blocks) and Nakasongola (3 blocks) at roofing stage; Works on New Nebbi Prison,water and sanitation system at Tororo Prison, Max. Security Prison at Kitalya Prison,Classrooms/ educational infrastructure at Gulu Prison, Strengthening Security at Kitalya Old Prison on going;Construction of water borne toilets in 20 Prison stations (Kole, Bwera, Nyabirongo, Kaliro, Bugiri, Nyabuhikye, Rukungiri, Lwengo, Mugoye, Kasanda, Kagadi, Lugazi, Kigumba, Ntwetwe, Kiboga, Butaleja, Kamuge, Dokolo, Katakwi and Bukedea) in final stages.		
Total	4,480,036	35,841	1,283,200	
GoU Development	4,480,036	35,841	1,283,200	
External Financing	0	0	0	

(iv) Vote Actions to improve Priority Sector Outomes

Develop and install an irrigation system at Ruimi prison to reduce drought effects, enhance production and generate budget savings that will be channeled to cater for other critical un funded priorities.

Low cost solutions in construction of staff houses using force on account

Increase on the forest acreage to generate enough fuel wood to mitigate the high expenditure on wood fuel

Strengthening the capacity of prisons industries to cater for tailoring and furniture needs

Recruitment of more warders and wardresses to mitigate the gaps created by staff attrition. Current staff prisoner ration is 1:7.1 against an ideal 1:3

Construction and renovation of prisons to increase holding capacity. Projected daily average is 44,476 prisoners for FY 2014/2015.

Conduct studies to guide in the development of the corrections policy to enable the service full fill its mandate of rehabilitation of offenders.

Table V2.7: Priority Vote Actions to Improve Sector Performance

2013/14 Planned Action	ns: 2013/14 Actions by Sept:	2014/15 Planned Actions:	MT Strategy:				
Sector Outcome 2: Access to JLOS services particularly for the vulnerable persons enhanced							
Vote Function: 12 57 Pri	Vote Function: 12 57 Prison and Correctional Services						
VF Performance Issue:	Adressing specific incidences of hur feeding of prisoners, Staff and priso						

Vote Summary			
2013/14 Planned Actions:	2013/14 Actions by Sept:	2014/15 Planned Actions:	MT Strategy:
3 Vehicles procured for transportation of prisoners to court; 33,333 prisoners dressed with a pair of uniform each; all staff (6,562)provided with a pair of uniform each	Procurement of 03 vechicles(01 bus,01 lorry,01 pickup) to carry prisoners to court and transport prisoners' ration initiated-at bidding stage;Materials to dress 38,332 prisoners with uniform procured and is being stiched.	14 vehicles procured for production of prisoners to court;a daily average of 1491 prisoners delivered to 213 courts and monitor human rights; 44,476 prisoners dressed with a pair of uniform each; all staff (6,464)provided with a pair of uniform each	Aligning of prisons to other JLOS institutions to reduce on the expenses of producing prisoners to court
	equate rehabilitation facilities and		
8,000 prisoners imparted with life skills (in agriculture and vocational studies); 2,000 prisoners on formal education programme supported; rate of recidivism reduced from 26.7% to 26%	5,870 inmates counseled and helped to cope with imprisonment; religious services facilitated in all prisons; educational programs organized for 2019 inmates; 55 stations running FAL programs; 4,440 inmates benefited from sports and other recreation activities; 12,500 inmates linked to actors of criminal justice agencies; 6,235 inmates under going training in life(5000 in agricultural and 1235 in vocational) skills; moral and spiritual rehabilitation given to 12,500 inmates; babies (175) staying with their mothers in prison looked after; social welfare programs for staff families and children extended	8,000 prisoners imparted with life skills (5000 in agriculture and vocational studies); 3,000 prisoners on formal education programme supported; rate of recidivism reduced from 26.7% to 26%	Paradigm shift from penal to correctional services with emphasis on retooling of rehabilitation facilities, scalling up of counselling services
	to 141 units structure (Dilapidated and insuffic- tion facilities)	cient-prisoners and staff accomo	dation, security fencing,
Mbarara prison expanded; a ward and staff houses constructed at Ruimi; Staff houses constructed at Muinaina, Kiyunga, and Kapchorwa prisons; Emergency prisons established at Buhweju, Mitoma, Amuru; Amita prison reconstructed; 3 wards at Patiko renovated	Procurement of contractors for a second twin ward at Ruimi,14 blocks of staff houses at Muinanina, Kiyunga, Ruimi and Kapchworwa, renovation of Patiko prison (3 wards), a reception centre at Amuru ongoing-at bidding stage; procurement of 80 Uniports for 10 prisons (Amuru,Kabong,Isingiro,Kalidi ma,Patiko,Ngenge,Buhweju,Mi tooma, Yumbe and Luzira) at bidding stage; Expansion of Mbarara Prison on going (3 blocks of staff houses at roofing stage,administration block on foundation level,and chain link fence in final	5 prisoners' wards at Isimba rennovated; Fencing of Namalu prison completed; uniports procured for emergengy establishment of prisons to reduce congestion levels now at 261%	Rehabilitation/renovations and expansion of existing prison infrustructure-wards, perimeter fences, construction of low cost staff houses to reduce congestion and improve welfare of staff and prisoners

stages); construction of new staff houses at Mbarara(4

blocks) and

Vote Summary

2013/14 Planned Actions:	2013/14 Actions by Sept:	2014/15 Planned Actions:	MT Strategy:
	Nakasongola(3blocks) at roofing stage; Works on New Nebbi Prison on going; Expansion/renovation of Gulu Prison at roofing stage; Reconstruction of Namalu recreation centre is practically completed and woks in defects liability period.		

V3 Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V3.1: Past Outturns and Medium Term Projections by Vote Function*

		2013/14		MTEF Budget Projections		
	2012/13 Outturn	Appr. Budget	Spent by End Sept	2014/15	2015/16	2016/17
Vote: 145 Uganda Prisons						
1257 Prison and Correctional Services	89.567	93.431	19.013	93.277	99.778	111.285
Total for Vote:	89.567	93.431	19.013	93.277	99.778	111.285

(i) The Total Budget over the Medium Term

Uganda Prisons Service has been allocated shs 85.577bn in FY2014/2015,shs 91.492bn in FY2016/2017 and shs 102.556 in FY2016/2017

(ii) The major expenditure allocations in the Vote for 2014/15

- Staff salaries shs.31.274bn which is 36.5% of the total budget
- Non-wage shs.44.116bn which is 51.6% of total budget
- Development budget shs.10.187bn which is 12% of the total budget

Of the non-wage recurrent budget major expenditure allocations are;

- Prisoners' food shs.20bn which is 45.3% of the non-wage recurrent budget
- Utilities-water, Electricity and Telecommunications which receive shs. 5.143bn (11.7%)
- Delivery of prisoners to court (vehicle maintainance and fuel) shs.1.457bn (3.3%)

For the capital development;

- Farming and farm infrastructure development shs.3.523bn(34.6% of the dev't budget)
- Renovation and construction of prisons shs.1.220bn(12 % of the dev't budget)
- Purchase of Vehicles shs.1.320bn (14.2% of the dev't budget)

(iii) The major planned changes in resource allocations within the Vote for 2014/15

Administration, planning, policy and support services, increased by shs 2.009Bn to cater for research and policy formulation, Prisons health services for both prisoners and staff, recruitment and training of staff to fill the gaps created due to staff attrition. Currently the custodial staff to prisoner ratio is 1:7.1 against 1:3 which is ideal.

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Purchase of motor vehicles and other transport equipment has been increased by 1.095Bn to cater for purchase of vehicles for delivery of prisoners to court and enhance service delivery. With the huge misalignment between courts and Prisons, there is need to avail vehicles to ensure timely delivery of prisoners to courts.

Purchase of specialized machinery and equipment has been increased by 2.695Bn to cater for purchase of farm machinery, irrigation system at Ruimi Prison and security equipment. The increase is intended to; Enhance Prisons farm production through capitalization to supplement the insufficient Prisoners' feeding Budget and enhance the security of prisons

Table V3.2: Key Changes in Vote Resource Allocation

2014/15	ons and Outputs from 201 201	3/14 Planned Levels: 5/16 2016/17	Justification for proposed Changes in Expenditure and Outputs
Vote Function:1202 Prison a	nd Correctional Services		
Output: 1257 02 Prisone	rs and Staff Welfare		
Funds transferred to output 125703 to enhance training, research and policy	Funds transferred to output 125780 to enhance	Funds transferred to output 125780 to enhance	The funds have been transferred o outpu 12703 to address the challenge of the low staff to prisoner ratio though staff training and to facilitate the development of the corrections policy to enable the service full fill its mandate of rehabilitation of offenders
Output: 1257 03 Admini	stration, planning, policy &	support services	
Increased allocation to prison health services for both prisoners and staff, staff training, research and	Increased allocation to prison health services for both prisoners and staff,sta	Increased allocation to prison health services for both prisoners and staff, staff training, research and policy formulation	Increasing allocation to staff training is to aprtially cater for the recruitment and training of staff to fill the gaps created due to staff attrition. Currently the custodial staff to prisoner ratio is 1:7.1 against 1:3 which is ideal. Uganda Prisons Strategic objective is transformation from Penal to corrections. The increase to research and Policy formulation is to cater for research and the correctional policy formulation
Output: 1257 05 Prisons	_		
UShs Bn: 1.095 Increased allocation to cater for mantainance ,construction of farm storage facilities,farm inputs and irrigation.	UShs Bn: 0.9 Increased allocation to cat for mantainance ,construction of farm storage facilities ,farm inputs,irrigation and computerisation	er Increased allocation to cater for mantainance ,construction of farm storage facilities ,farm inputs,irrigation and computerisation	Over the years, the civil maintenance budget has been too low. The increase is partly to cater for the 236 Prisons maintenance; The increase is also to cater for construction of farm storage facilities to address the problem of post harvest losses. The increase also caters for irrigation and farm inputs to enhance Prisons farm production as a move towards food self sufficiency
UShs Bn: 1.095 Increased allocation to cater for mantainance construction of farm storage facilities, farm inputs and irrigation. Output: 1257 75 Purcha	UShs Bn: 0.9 Increased allocation to cat for mantainance ,construction of farm storage facilities ,farm inputs,irrigation and computerisation	er Increased allocation to cater for mantainance ,construction of farm storage facilities, farm inputs,irrigation and computerisation	budget has been too low. The increase is partly to cater for the 236 Prisons maintenance; The increase is also to cater for construction of farm storage facilities to address the problem of post harvest losses. The increase also caters for irrigation and farm inputs to enhance Prisons farm production as a move towards food self

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2014/15	ons and Outputs from 2013/ 2015/	11.0	6/17	Justification for proposed Changes in Expenditure and Outputs
Inreased allocation to cater fo purchase of farm	UShs Bn: 1.110 Inreased allocation to cater for security equipment and farm machinery	OUShs Bn: Inreased allocation t for security equipme farm machinery	o cater	The increase is intended to; Enhance Prisons farm production through capitalisation to supplement the insufficient Prisoners feeding Budget; Safe guard against terrorism and enhance terror suspects with other high profile prisoners.
Output: 1257 80 Constr	uction and Rehabilitation of Pi	risons		
Reduced allocation to carter for farm machinery, security and transport equipment	Increased allocation to	OUShs Bn: Increased allocation carter for construction rehabilitation of priststaff quarters	to on and	The transfer is meant to enhance Prisons farm production through capitalisation to supplement the insufficient Prisoners feeding Budget, and also safe guard against terrorism and enhance terror

V4: Vote Challenges for 2014/15 and the Medium Term

This section sets out the major challenges the vote faces in 2014/15 and the medium term which the vote has been unable to address in its spending plans.

Vote challenges and unfunded priorities

1.FARMING AND FARM INFRASTRUCTURE DEVELOPMENT

Farming & farm infrastructure development (to enable prisons attain food self-sufficiency); Increase food production and generate efficiency budget saving of up to shs.16.24billion per annum, reduce prisoners' long hours of work. Total land acreage is 60,000acres; land utilized is 4,200acres (7%). Current storage capacity is 17,000 bags (2,000MT), required capacity is 45,000bags (4,500MT), capacity shortfall is 25,000bags (2,500MT); Insufficient budget for irrigation to overcome drought effects.

Activities that require major funding: irrigation system for Ruimi -shs5.32bn against a provision of shs 700million - shortfall is shs.4.62bn; Capitalization of Prisons farm -Combine harvester requires shs 0.96bn; Silo Storage - 5000 MT capacity at Ruimi and Ibuga for maize – shs3.8b; 12 Tractors and accessories – 2.4 bn against a provision of shs 1.05bn hence a shortfall of shs. 1.4bn; Farm inputs for 2 seasons requires shs.2.9bn against a provision of shs.2.5bn leaving a shortfall of shs 0.4bn.

2.PRISONERS' FEEDING

Feeding of a daily average of 44,476 prisoners on the prescribed dietary scale requires shs.46 bn. Shs 20bn has been provided, hence a shortfall of shs.26bn. Aat current level of investment in prisons farms (shs2.5bn in farm inputs), food worth shs.7.5bn is expected from prisons farms – reducing the shortfall to shs.19.5bn;

3.LOW STAFF NUMBERS AND HIGH STAFF ATTRITION.

- a) The current level of custodial staffing is 5,548 against the required 14,825 at the projected prisoners' population of 44,476 (more 9,277 staff required); Custodial staff to prisoner ratio is 1:6.7 against 1:3 which is ideal.
- b) Prisoners population has increased from a daily average of 31,064 prisoners in FY2011/12 to 38,931 (October, 2013), and is projected at 44,476 in (FY2014/2015); The service has also lost a total of 546 over a 3 year period without replacement

Annual average of over 250 staff leave the service due to poor conditions of work hence overworking

Vote Summary

c) Low staff numbers with some stations having less than 3 staff to manage three(03) shift system (staff unable to take annual leave, sick leave, shifts etc);

IMPACT OF THE POLICY DECISION OF RECRUITMENT BAN

- -The Service is not able to undertake effective staff deployment for security and development of the UPS (rehabilitation, security, courts, farming etc); Higher staff attrition rate due to stress from long hours of work.
- -Annual recruitment and Training 1,000 staff to attain a reasonable level of staffing requires shs.3.53bn and a wage provision of shs 5.0bn.

4 ACCESS TO JUSTICE

-Misalignment of Courts and Prisons Location

This not only affects timely delivery of prisoners but also increases costs of service delivery (fuel and vehicle maintenance). Examples of misalignment are Bubukwanga – Bundibugyo 16km, Butiti to Kyenjojo 21km, Masafu- Busia 15km, Nebbi- Paidha 20km, Kotido –Kaabong 84km, Bubulo- Rwakhaka 14km, Namalu- Nakapiripirit 28km, Amuru- Gulu 70km, Amuru-Kalidima 50km, Tororo-Malaba, 17km, Nebbi-Ragem 28km, Buhweju- Bushenyi 40km

- Establishment of Anti-Corruption Court in Kampala

Transfer of suspects from 112 Districts to Kampala increases the costs of service delivery (fuel, vehicle maintenance, escorts, etc)

- -Creation of new Districts and a requirement to have a complete chain of Justice in each District;
- -Over the last 15 years, the Judiciary has extended its coverage and built more courts in the new districts which expansion is not matched by prisons establishment.
- -The chain of justice is not complete districts of Isingiro, Busiki, Kilak, Butambala, Bukomansimbi, Ntoroko, Mitooma, Sheema, Buhweju, Agago, Kaabong, Amuru, Maracha, Lamwo, Napak, Bulambuli, Amudat, Luka, Namayingo, Kyankwanzi, Kween, Bududa, Kihihi, Rubirizi and Nakapiripirit among others.
- A daily average of 1,491 prisoners projected to be produced to 213 courts spread countrywide.

4.TRANSPORT CHALLENGES

- -Inadequate and inappropriate transport system to match profiles of prisoners.
- -We mainly use trucks for transportation of prisoners instead of caged buses.
- -Out of the 236 prisons, only 40 (17%) have vehicles.
- -The Prisons fleet is characterised by very old age and high maintenance costs.
- -Shs. 4.7bn is required to procure 10 buses at a cost of shs.280 m per Bus and shs. 1.9bn for procurement of 10 trucks and 10 pick-ups against a provision of shs. 1.4bn leaving a short fall of shs 3.3bn.
- -Transporting of prisoners to courts (a daily average of 1,491 prisoners to 213 courts) and in terms of vehicle maintenance & Fuel requires shs.3.18bn against a provision of shs.1.2bn hence a shortfall is shs.1.98bn.

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5.OVERCROWDING AND ASSOCIATED CHALLENGES

The current prisons carrying capacity is for a daily average of 14,908. Current Prisoners' population is 38,931 (Nov 2013); exceeding the available capacity by 24,023 inmates (occupancy level is 261%); with some prisons housing up to 8 times their designed holding capacities. The overall annual population growth of 8% is not matched with expansion of prisoners' accommodation capacity. This poses a challenge in separating different categories of offenders, to break the cyclic chain of crime and violence Constructing 5 low security prisons per annum at shs.3.8bn per prison requires shs.19.0bn; no provision has been made for construction of prisons.

6.INADEQUATE AND INAPPROPRIATE PHYSICAL INFRASTRUCTURE

Most of the Prison structures being used today were constructed before independence and have never been renovated. Some prison facilities are so dilapidated and not suitable for human habitation and have since been abandoned; required annual maintenance budget for 236 prisons is shs.1.23bn against the provision of only shs.407 million leaving a short fall of shs. 823m.

- •infrastructure does not match security requirements of changing profiles of prisoners.
- •The health infrastructure is non-existent in 163 (72%) of prisons.

7.STAFF WELFARE

Staff accommodation: About 5,000 out of 6,464 uniformed staff are not properly housed. They stay in improvised houses, unipots, Finamores, canteens, while other staff rent at their own cost. This may explain high staff attrition rate of over 250 staff per year. This also compromises security of the prison and the public at large.

To construct a 2 bed roomed house for 500 staff requires Shs.40bn (Shs.80million per housing unit). Use of force on account approach has been adopted to reduce construction costs.

8.POOR WATER AND SANITATION SYSTEMS - "NIGHT SOIL BUCKET SYSTEM"

The infrastructure design in most prisons has no provisions for sanitary system. 128 (55%) out of 236 prisons still use "night soil" bucket system which is degrading, inhuman and responsible for high prevalence of STI

Due to high population, even in places with waterborne toilets, sanitation facilities have been stretched beyond capacity and have collapsed. In FY 2013/14, water borne toilets are being constructed at 40 prisons. To phase out the bucket system in all prisons (88 that will remain) at approx-shs 30m per prison requires shs2.64bn. Major overhaul of sanitation system in major prisons is required.

9.INADEQUATE STAFF AND PRISONERS' UNIFORMS AND BEDDINGS FOR PRISONERS

STAFF UNIFORMS:

Each staff is entitled to at least 2 pairs of uniforms with accessories and protective gear (Rain coats, gum boots, water bottles, shoes helmets, etc). Currently each staff is provided with only 1 pair of uniform that he has to wear on a daily basis. No protective gear is provided.

None provision of uniform is not only an embarrassment to the State but also a source insecurity on part of

Vote Summary

staff and the public. To dress 6464 uniformed staff with a complete pair of uniform, shs.3.050bn is required against a provision of shs.1.5bn, hence a shortfall of shs.1.550bn.

PRISONERS' UNIFORMS AND BEDDINGS

A prisoner is entitled to 2 pairs of uniform, a blanket, and a felt mattress. 80% of prisoners have no appropriate beddings only 1 pair is provided. For a daily average of 44,476 prisoners,2 pairs of uniform-shs.1.957Bn;a blanket-shs 3Bn;felt mattress-shs.2.224Bn.Total- shs.7.181Bn is required for adequate provision of above essentials. Shs.2.5bn has been provided for FY2014/2015, hence a shortfall of shs. 4.681billion. None provision of these items is a human rights violation.

OUTSTANDING UTILITY BILLS:

Since the beginning of FY 2013/2014, outstanding bills for electricity and water have accumulated to Shs.17.9 bn. Annual budget requirement for water is shs 2.088Bn,electricity is shs 7.760Bn against a provision of 1.389Bn for water and shs 3.754Bn for electricity

In FY 2014/15, no provision has been made for payment of utility bills arrears.

11.INADEQUATE REHABILITATION SERVICES

- a) There is inadequate rehabilitation facilities and programmes to enhance rehabilitation and reintegration of offenders; only 13 out of 236 prisons have industrial workshops but which are also not well equipped.
- B) The existing rehabilitation facilities do not match with the current sentencing regime with many prisoners having sentences of 30 yrs and above. The existing facilities and the prevailing rehabilitation process are not tailored to handle such cases.

Establishing, equipping and staffing rehabilitation/correctional centres (industrial workshops) per annum in at least 10 prisons requires Shs.4bn. No provision has been made for establishing rehabilitation facilities.

12. LOW APPLICATION OF MODERN TECHNOLOGY IN DOCUMENTATION AND PRISONERS' PROFILING

- a)There is absence of appropriate data management systems, appropriate software applications, and policy framework for technological development of prisons which compromises the safety and security of prisons.
- b) There is no application of technology in the identification, management and control of prisoners in terms of CCTV cameras and bio metric technology.
- d) Dow ICT development, in terms of hardware, software, and training to facilitate prisoners' identification, classification, segregation, and control.
- e)Required for providing and sustaining the necessary infrastructure is shs.5.2billion

13.PRISONS HEALTH SERVICES

- -High TB prevalence of 654/100,000 (c/f to national rate of 300/100,000) and lack of TB isolation facilities .
- -Limited capacity for TB pre-entry screening services (is done in only 24 out of 236 prisons)
- -High HIV/AIDs prevalence of approx. 11% among inmates (national rate is 6.4%).
- -The coverage of HIV/AIDS services is limited to only 15% of the health units in UPS.
- -Low staffing of health facilities: 218 (50%) out of 436 posts.
- -To adequately provide health services in prisons requires an annual provision of shs. 3.8bn against a provision of shs.1.05bn leaving a short fall of shs, 2.75bn.

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Table V4.1: Additional Output Funding Requests

Additional Requirements for Funding and Outputs in 2014/15:

Justification of Requirement for Additional Outputs and Funding

Vote Function: 1201 Prison and Correctional Services

1257 01 Rehabilitation & re-integration of offenders

UShs Bn:

17.980

Farming & farm infrastructure development (to enable prisons attain food self-sufficiency); Increase food production and generate efficiency budget saving of up to shs.16.24billion per annum, reduce prisoners' long hours of work. Total land acreage is 60,000acres; land utilized is 4,200acres (7%). Current storage capacity is 17,000 bags (2,000MT), required capacity is 45,000bags (4,500MT), capacity shortfall is 25,000bags (2,500MT); Insufficient budget for irrigation to overcome drought effects.

Activities that require major funding: irrigation system for Ruimi -shs5.32bn against a provision of shs 700million - shortfall is shs.4.62bn; Capitalization of Prisons farm -Combine harvester requires shs 0.96bn; Silo Storage - 5000 MT capacity at Ruimi and Ibuga for maize – shs3.8b; 12 Tractors and accessories – 2.4 bn against a provision of shs 1.05bn hence a shortfall of shs. 1.4bn; Farm inputs for 2 seasons requires shs.2.9bn against a provision of shs.2.5bn leaving a shortfall of shs 0.4bn.

Inadequate Rehabilitation services

- -There are inadequate rehabilitation facilities and programmes to enhance rehabilitation and reintegration of offenders; only 13 out of 236 prisons have industrial workshops but which are also not well equipped.
- -The existing rehabilitation facilities do not match with the current sentencing regime with many prisoners having sentences of 30 yrs and above. The existing facilities and the prevailing rehabilitation process are not tailored to handle such cases.

Establishing, equipping and staffing rehabilitation/correctional centres (industrial workshops) per annum in at least 10 prisons requires Shs.4.00bn. No provision has been made for establishing rehabilitation facilities which greatly hampers our mandate of rehabilitation.

Output: 1257 02 Prisoners and Staff Welfare

UShs Bn: 69.143

Feeding of a daily average of 44,476 on 3 meals per day per prisoner requires shs.46bn against the provision of shs.20bn hence a shortfall of shs.26bn. At current level of investment, prison farm production is projected to produce food worth shs.7.5bn; The overall shortfall will be shs.19.5bn:

INADEQUATE STAFF AND PRISONERS' UNIFORMS AND BEDDINGS FOR PRISONERS

Staff uniforms:

Each staff is entitled to at least two pairs of uniforms with accessories and protective gear (Rain coats, gum boots, water bottles, shoes helmets, etc). Currently each staff is provided with only 1 pair of uniform that he has to wear on a daily basis. No protective gear is provided.

None provision of uniform is not only an embarrassment to the State but also a source insecurity on part of staff and the public. To dress all uniformed staff with a complete pair of uniform, shs.3.050bn is required. For FY 2014/2015 a provision of shs.1.5bn has been made, hence a shortfall of shs.1.550bn.

Additional Requirements for Funding and Outputs in 2014/15:	Justification of Requirement for Additional Outputs and Funding
	Prisoners' uniforms and beddings A prisoner is entitled to 2 pairs of uniform, a blanket, and a felt mattress. 80% of prisoners have no appropriate beddings and resources are not sufficient for providing 2 pairs of uniform per prisoner. In some prisons, prisoners have no beddings at all and sleep on the bare floor if they cannot provide for themselves. For a daily average of 44,476 prisoners, shs.6.093bn is required for adequate provision of above essentials. Shs.2.5bn has been provided for FY2014/2015, hence a shortfall of shs. 3.593billion. None provision of these items is a human rights violation. Staff welfare Staff accommodation: About 5,000 out of 6,464 uniformed staff are not properly housed. They stay in improvised houses, unipots, Finamores, canteens, while others rent at their own cost. This may explain high staff attrition rate of over 250 staff per year. This also compromises security of the prison and the public at large. To provide a two bed roomed house per staff for 500 staff per annum requires Shs.40bn (Shs.80million per housing unit) — phased over 10 years
Output: 1257 05 Prisons Management	
UShs Bn: 16.300	LOW STAFF NUMBERS AND HIGH STAFF ATTRITION. The current level of custodial staffing is 5,548 against the required 14,825 at the projected prisoners' population of 44,476 (more 9,277 staff required) Prisoners population has increased from a daily average of 35,565 prisoners in FY2012/13 to 38,931 (October, 2013), and is projected at 44,476 in (FY2014/2015); Low staff numbers with some stations having less than 3 staff to manage three(03) shift system (staff unable to take annual leave, sick leave, shifts etc); Custodial staff to prisoner ratio is 1:6.7 against 1:3 which is ideal. Annual average of over 250 staff leave the service due to poor conditions of work, among others, yet we have not recruited since 2010. Recruitment and Training 1,000 staff to attain a reasonable level of staffing requires shs.3.53bn and a wage provision of shs. 5bn. OUTSTANDING UTILITY BILLS;
	Since the beginning of FY 2013/2014, outstanding bills for electricity and water have accumulated to Shs.17.9bn.Annual budget requirement for water is shs 2.088Bn,electricity is shs 7.760Bn against a provision of shs 1.389Bn for water, shs 3.754Bn for electricity. Todate, the overall shortfall so far is shs.17.9bn. In FY 2014/15, no provision has been made for payment of utility bills arrears. Low application of modern technology in documentation and
	prisoners' profiling a) There is absence of appropriate data management systems,
	appropriate software applications, and policy framework for technological development of prisons which compromises the safety and security of prisons. B) There is no application of technology in the identification,
	 Vota Overview

Additional l Outputs in 2	Requirements for Funding and 2014/15:	Justification of Requirement for Additional Outputs and Funding
		management and control of prisoners in terms of CCTV cameras and bio metric technology. C)The record keeping and management system is manual in all the 236 prisons and 14 prison regions. D)Low ICT development, in terms of hardware, software, and training to facilitate prisoners' identification, classification, segregation, and control. E)Required for providing and sustaining the necessary infrastructure is shs.5.2billion
		Prisons Health Services
		-High TB prevalence of 654/100,000 (c/f to national rate of 300/100,000) and lack of TB isolation facilitiesLimited capacity for TB pre-entry screening services (is done in only 24 out of 236 prisons) -High HIV/AIDs prevalence of approx. 11% among inmates (national rate is 6.4%)The coverage of HIV/AIDS services is limited to only 15% of the health units in UPSLow staffing of health facilities: 218 (50%) out of 436 postsTo adequately provide health services in prisons requires an annual provision of shs. 3.8bn against a provision of shs.1.05bn leaving a short fall of shs, 2.75bn.
Output:	1257 75 Purchase of Motor Vehicles and Other T	Fransport Equipment
UShs Bn:	9.400	Misalignment of Courts and Prisons Location This not only affects timely delivery of prisoners but also increases costs of service delivery (fuel and vehicle maintenance). Examples of misalignment are Bubukwanga — Bundibugyo 16km, Butiti to Kyenjojo 21km, Masafu- Busia 15km, Nebbi- Paidha 20km, Kotido —Kaabong 84km, Bubulo- Rwakhaka 14km, Namalu-Nakapiripirit 28km, Amuru- Gulu 70km, Amuru-Kalidima 50km, Tororo-Malaba, 17km, Nebbi-Ragem 28km, Buhweju- Bushenyi 40km
		-Shs. 4.7bn is required to procure 10 buses at a cost of shs.280 m per Bus and shs. 1.9bn for procurement of 10 trucks and 10 pickups against a provision of shs. 1.4bn leaving a short fall of shs 3.3bnTransporting of prisoners to courts (a daily average of 1,491 prisoners to 213 courts and case backlog sessions) in terms of vehicle maintenance & Fuel requires shs.3.18bn. Against a provision of shs.1.2bn in FY 2014/15. The overall shortfall is shs.1.98bn.
Output:	1257 80 Construction and Rehabilitation of Priso	
UShs Bn:	22.870	OVERCROWDING AND ASSOCIATED CHALLENGES The current prisons carrying capacity is for a daily average of 14,908. Current Prisoners' population is 38,931 (Nov 2013); exceeding the available capacity by 24,023 inmates (occupancy level is 261%); with some prisons housing up to 8 times their designed holding capacities. The overall annual population growth of 8% is not matched with expansion of prisoners' accommodation capacity. This poses a challenge in separating different categories of offenders, to break the cyclic chain of crime and violence Constructing 5 low security prisons per annum at shs.3.8bn

Vote Summary

Additional Requirements for Funding and Outputs in 2014/15:	Justification of Requirement for Additional Outputs and Funding
	requires shs.19.0bn; no provision has been made for construction of prisons. Inadequate and inappropriate physical infrastructure Most of the Prison structures being used today were constructed before independence and have never been renovated. Some prison facilities are so dilapidated and not suitable for human habitation and have since been abandoned; required annual maintenance budget for 236 prisons is shs.1.23bn against the provision of only shs.407 million leaving a short fall of shs. 823m. POOR WATER AND SANITATION SYSTEMS - "NIGHT SOIL BUCKET SYSTEM" The infrastructure design in most prisons has no provisions for sanitary system. 128 (55%) out of 236 prisons still use "night soil" bucket system which is degrading and inhuman. Even in places where the waterborne toilets were constructed, sanitation facilities have been stretched beyond capacity and have collapsed especially in major prisons. In FY 2013/14, water borne toilets are being constructed at 40 prisons. To phase out the bucket system in all prisons (88 that will remain) at approximately 30m per prison requires shs2.64bn.

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) Cross-cutting Policy Issues

(i) Gender and Equity

Treatment of prisoners in disadvantaged status- Prisoners with HIV/AIDS, female prisoners, foreigners, mentally disordered, civil, the aged or disabled, and prisoners facing death penalty. The Practice of the Service is to provide special Treatment for such categories.

Recruitment of Staff is based on District Quotas which is determined basing on national population figures. In every District, at least one recruit must be female.

Purchase of felt mattresses is targeting female prisoners as some stay with babies in prison - shs.6.8million Catering for the welfare of babies staying with their mothers in prison - shs.105 million has been set aside for the purpose

Gender policy for UPS is being formulated.

(ii) HIV/AIDS

HIV/AIDS treatment & prevention services in prisons are still below national standards

HIV/AIDS is one of the leading causes of morbidity and mortality in prisons and it's strongly associated with Tuberculosis (proportion of TB mortality 46.3%, HIV prevalence among TB patients is 64.7%). Opportunistic infections are major causes of death in prisons among HIV patients Shs.201million has been earmarked for HIV/AIDS patients (staff) for Nutritional supplementation and drugs for opportunistic infections

Provision for prisoners is made in the Medical supplies (Drugs & Laboratory Supplies) - shs. 447.8million and Prisoners food for the sick and foreigners- shs. 457million.

(iii) Environment

Wood fuel is the main source of energy in preparation of prisoners' food - 233 prisons.

Since FY2001/2002, the management of UPS has made deliberate efforts to plant trees for firewood (over 400acres have so far been planted), shs. 50million has been earmarked for planting 100 acres of land with trees

Vote Summary

Energy saving stoves have been constructed in 40% of prisons to reduce on firewood demand.

(ii) Payment Arrears

The table below shows all the payment arrears outstanding for the Vote:

Payee	Payment Due Date	Amount (UShs Bn)
UMEME	03/12/2013	10.08
Salaries and wages	03/12/2013	0.26
NWSC	03/12/2013	6.25
Food Suppliers	03/12/2013	11.65
	Total:	28.229

The outstanding arrears is a result of inadequate budget allocation for utilities and prisoners food. Annual budget requirement for water is shs.2.088Bn, electricity shs 7.760Bn and food shs 46.026Bn against a provision of shs 1.389Bn for water, shs 3.754Bn for electricity and shs 20Bn for food.

(ii) Non Tax Revenue Collections

The table below shows Non-Tax Revenues that will be collected under the Vote:

Source of NTR	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Actual by Sept	2014/15 Projected
Miscellaneous receipts/income				0.000	7.827
	Total:			0.000	7.827

The major source of NTR is prisons farms. At the current level of investment farms production is projected at food worth shs.7.5bn; The food produced is consumed at source