



## PAP and BMAU assess projects in the Public Investment Plan

The Project Analysis and Public Investment Management Department (PAP), in conjunction with the Budget Monitoring and Accountability Unit (BMAU), of the Ministry of Finance, Planning and Economic Development (MFPED) have conducted a comprehensive review of all projects in the Public Investment Plan (PIP) to ensure that the information therein is accurate, reliable and up-to-date.

This exercise, according to the Permanent Secretary/Secretary to the Treasury (PS/ST), Mr. Keith Muhakanizi, will help fast-track the formulation of an Integrated Bank of Projects (IBP).

“The Ministry will ensure that no project is admitted into the PIP without complying with the new approval framework which makes it mandatory for all projects to be subjected to four approvals by the Development Committee,” he added during a meeting on the PIP stock-taking exercise for Accounting Officers held on 24<sup>th</sup> October, 2017 at Sheraton Hotel, Kampala.



**Mr. Keith Muhakanizi addresses Accounting Officers during the breakfast meeting at Sheraton Hotel, Kampala**

The approvals relate to: (a) the Project Concept Note, (b) the Project Profile, (c) the Pre-feasibility study and (d) the Feasibility study. The PS/ST also noted that the Ministry will establish a Project Fund to facilitate preparation of the above mandatory studies, fast-track the establishment of an IBP and ensure that on-going projects are adequately funded. New



**Mr. Kenneth Mugambe, Mr. Vincent Bagiire Waiswa, the Permanent Secretary, Ministry of Information, Communication Technology and National Guidance and Mr. Hannington Ashaba during the meeting at Sheraton Hotel, Kampala**

projects will only be allowed into the PIP when there is fiscal space to accommodate them.

During the meeting, the Director Budget, Mr. Kenneth Mugambe, noted that the stock-taking exercise will provide a baseline for development expenditure for Financial Year 2017/18 and reveal the shortfalls on existing commitments. “It will also enable Government develop realistic multi-year commitments for the existing projects. New commitments cannot be taken on without meeting existing commitments,” he added.

He emphasised that the exercise would result in a credible Medium Term Expenditure Framework (MTEF) which is properly linked to the IBP. This will enhance budget credibility and enforcement of reforms on project implementation and management.

Mr. Hannington Ashaba, the PAP Assistant Commissioner (AC), revealed that the exercise is part of the Public Investment Management Systems (PIMS) reforms being undertaken by the ministry. A diagnostic assessment of the public investments in the country, revealed that the fiscal portfolio of existing projects is far larger than what Government can finance in the medium term; while taking on new projects each financial year.

The stock-taking template will capture the different variables that constitute multiyear commitments for projects. Focus is on commitments in the PIP, which include; counterpart funding requirements, project duration, expenditure per project from start, absorption capacity verses the release, budget credibility (work plan/budget allocations verses releases) and nature of projects (recurrent/capital ratio).





**Ms. Prisca Boonabantu, Undersecretary—Ministry of Energy and Mineral Development, and Mr. Alex B. Okello, Permanent Secretary –Directorate of Ethics and Integrity attended the meeting**



**Mrs. Margaret Kakande — Head, Budget Monitoring and Accountability Unit, MFPED**

**Below: Other Accounting Officers from different MDAs during the breakfast meeting**





# Training of MDA Planners on the Stock-taking Exercise

**T**he two-month stock-taking exercise was preceded by training of BMAU and PAP staff, and planners from the different Ministries, Departments and agencies (MDAs). Over 450 projects from all sectors were assessed and the information will be shared with the contributing line ministries.

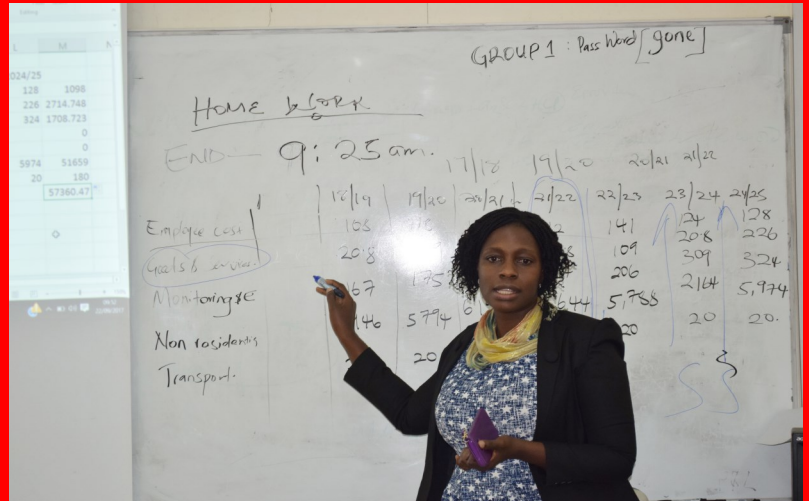


**L: Mr. Hannington Ashaba (AC) and Mr. James Wokadala, the Commissioner PAP; R: PAP staff Ms. Gertrude A. Basiima, and Ms. Belinda P. Bisamaza**  
**Below: Planners from the MDAs participating in the stock-taking training held from 5th—6th October, 2017 at Imperial Resort Beach Hotel**





# Training of BMAU Staff on the Stock-taking Exercise



L -R: Mrs. Rosette Nayenga Nabbumba, Deputy Head, BMAU and PAP's Ms. Gertrude Basiima address the BMAU staff  
Below: BMAU staff listening attentively to the trainers



## Joint Sector Review Reviews

**T**echnical Monitoring Officers from the Budget Monitoring and Accountability Unit (BMAU) presented the annual monitoring findings for the FY2016/17 during the joint sector reviews for; Agriculture, Education, Energy, Health, Roads and Water and Environment. The reviews provide a forum for sector partners to review progress and agree on the way forward in the implementation of the sector strategic plans.

## BMAU Enhances its Staff Capacity

The BMAU engaged in various capacity building activities with a view of enhancing staff capacity.

### 1) BMAU prepares for Outcome-based Monitoring

**S**taff of the the Budget Monitoring and Accountability Unit (BMAU), and the Gender Desk of the Ministry of Finance, Planning and Economic Department (MFPED), plus the Equal Opportunities Commission (EOC) participated in a one-day training on the Programme Based Budgeting (PBB) and Programme Budgeting System (PBS).

The PBB is aimed at improving budget efficiency and transparency as it will allow Government change its budgeting from an output-based process to outcome-based, centred on aligning resource allocation to policy priorities and improving service delivery implementation.

Speaking during the training held on 23<sup>rd</sup> May, 2017 at the Uganda Bureau of Statistics (UBOS), the Head/BMAU, Mrs. Margaret



**Ms. Teri Allen training the BMAU staff**

Kakande emphasized that the exercise would give an overview of outcome-based monitoring which will soon be incorporated in BMAU's work.



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The training was facilitated by Ms. Teri Allen, the Ministry's Technical Advisor-PBB, who highlighted some of the benefits of adopting PBB as; Increased accountability, transparency, and efficiency savings, plus improved services to citizens; Creation of clear and strong linkages between the ministry's objectives and priorities; and Improvement in management of resources within the ministry; and enabling effective budget allocation decision making.

She noted that BMAU assesses the status of ongoing projects in terms of costs and productivity in order to; foresee any potential risks, identify problems before they become severe, keep a check on project status and productivity, assess the productivity of the project/programme team, and the quality of the work products to be delivered. This should be enhanced by linking it to actual results for example service delivery.

An overview of the Performance Budgeting System (PBS) was made by Ms. Doreen Sakwa Ekallam from the Budget Policy and Evaluation Department (BPED).



## 2) Other trainings undertaken by BMAU staff

- Public Private Partnership (PPP) Capacity Building workshop organised by the PPP Unit of the MFPED in conjunction with the British High Commission Uganda. It was held at Hotel Africana, Kampala from 4th – 6th December, 2017.
- Stakeholder Workshop on PPP Disclosure Framework organised by the PPP Unit in conjunction with the Public Private Infrastructure Advisory Facility (PPIAF) of the World Bank. It was held at Protea Hotel, Kampala on 8th December, 2017.

## Presentations by BMAU staff

Date	Presentation	Staff
13 <sup>th</sup> September, 2017	<i>“Beyond Aggregate Measures: Exploring the Impact of Local Structures on Economic Multipliers of Social Pensions in Uganda”</i> presented to the Socio-protection Sub-committee of the Ministry of Gender, Labour and Social Development	Mrs. Rosetti Nayenga Nabbumba
18 <sup>th</sup> September – 3 <sup>rd</sup> October, 2017	<i>“Achievements and Challenges of Service Delivery in Local Governments FY2016/17,”</i> presented during the Regional Local Government Budget Consultative Workshops	Ms. Alice Ninsiima, Eng. Francis Mulolo, Mr. Sylvester Kato and Mr. Charles Henry Nsubuga
5 <sup>th</sup> December, 2017	<i>“Assessment of the Operation Wealth Creation,”</i> presented to the Uganda Human Rights Commission	Mrs. Rosetti Nayenga Nabbumba
7 <sup>th</sup> December, 2017	<i>“Tracking the Progress of Uganda’s Economic and Infrastructure Projects: An Evening with Standard Gauge Railway,”</i> presented at the PRAUNite at Hotel Africana, Kampala	Mrs. Rosetti Nayenga Nabbumba



# BMAU Publications

Reports	Semi-Annual Monitoring Report FY2016/17
	Annual Monitoring Report FY2016/17
<b>BMAU Briefing Paper 1/17</b>	Water-Pumping Windmills in Karamoja: A wasted Opportunity
<b>BMAU Briefing Paper 2/17</b>	Agriculture Sector Semi-Annual Performance FY 2016/17: What are the Key Challenges?
<b>BMAU Briefing Paper 3/17</b>	The Limited Access to Sanitation Services in Urban Areas: What is the Way Forward?
<b>BMAU Briefing Paper 4/17</b>	Is the fulfilment of Presidential Pledges in the Education Sector on track?
<b>BMAU Briefing Paper 5/17</b>	Are Public Financial Management Reforms working for Local Governments?
<b>BMAU Briefing Paper 6/17</b>	Disease prevention and promotion: A sure path for improving health outcomes in Uganda
<b>BMAU Briefing Paper 7/17</b>	Public Sector Management Semi-Annual Performance FY 2016/17: What are the Obstacles to Implementation?
<b>BMAU Briefing Paper 8/17</b>	ICT Sector Semi-Annual Performance FY 2016/17: Who were the achievers?
<b>BMAU Briefing Paper 9/17</b>	The Force Account Policy for Road Maintenance Works: Which areas need improvement?
<b>BMAU Briefing Paper 10/17</b>	Industry sub-sector performance for FY2016/17: Who were the achievers?
<b>BMAU Briefing Paper 11/17</b>	Water and Environment Sector Semi-Annual Performance FY 2016/17: What Were the Key Emerging Issues?
<b>BMAU Briefing Paper 12/17</b>	What are the Key Issues in the Health Sector?
<b>BMAU Briefing Paper 13/17</b>	The Civil Service College Uganda: What are the key challenges?
<b>BMAU Briefing Paper 14/17</b>	Energy Sub-Sector Semi-Annual Performance FY2016-17: Who were the Achievers?
<b>BMAU Briefing Paper 15/17</b>	Recovery of credit funds by Microfinance Support Centre. What are the challenges?
<b>BMAU Briefing Paper 16/17</b>	Delayed Implementation of Government Projects: To what extent is it a problem of poor planning and budgeting?
<b>BMAU Briefing Paper 17/17</b>	What is Hampering Access to Rural Electricity in Uganda?
<b>BMAU Briefing Paper 18/17</b>	Persistent inadequate counterpart funding to projects in the Ministry of Education and Sports: What is the way forward?
<b>BMAU Briefing Paper 19/17</b>	Access and Use of Agricultural Equipment in Uganda: What are the Hindering Factors?
<b>BMAU Briefing Paper 20/17</b>	Health Sector Semi-Annual Performance FY2016/17: What are the Key Issues?

# BMAU Publications

<b>BMAU Briefing Paper 21/17</b>	School Inspection: What are the key Issues?
<b>BMAU Briefing Paper 22/17</b>	Roads Sub-Sector Semi-Annual Performance FY 2016/17: The Achievers and Key Sector Issues?
<b>BMAU Briefing Paper 23/17</b>	Karamoja Integrated Development Programme: What is Constraining its Effective Implementation?
<b>BMAU Briefing Paper 24/17</b>	Challenges facing Uganda Blood Transfusion Services (UBTS)
<b>BMAU Briefing Paper 25/17</b>	The Roads Sub-sector Contribution to Sustainable Development Goals: What are the hindrances?
<b>BMAU Briefing Paper 27/17</b>	Distribution of Inputs by NAADS/Operation Wealth Creation: What are some of the benefits to farmers?
<b>UNICEF/BMAU Briefing Papers</b>	
<b>UNICEF/BMAU Paper 1/17</b>	<b>Briefing</b> Playing against the odds: achieving better literacy outcomes in the Acholi sub-region
<b>UNICEF/BMAU Paper 2/17</b>	<b>Briefing</b> Community engagement and its implications for latrine Coverage and better hygiene and sanitation practices
<b>UNICEF/BMAU Paper 3/17</b>	<b>Briefing</b> Improving water access through sub-county level equity prioritization

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