### **Structure of Performance Contract**

PART A: PERFORMANCE REQUIREMENTS OF ACCOUNTING OFFICERS

PART B: SUMMARY OF DEPARTMENT PERFORMANCE AND WORKPLANS

Pursuant to the Public Financial Management Act of 2015, Part VII – Accounting and Audit, Section 45 (3), the A shall enter into an annual budget performance contract with the Permanent Secretary/Secretary to the Treasury.

The performance contract consists of two parts – Part A and Part B. Part A outlines the core performance requirement which my performance as an Accounting Officer will be assessed, in two areas:

- 1. Budgeting, Financial Management and Accountability, which are common for all Votes; and
- 2. Achieving Results in five Priority Programmes and Projects identified for the specific Vote I understand that Central Government Accounting Officers will communicate their 5 priorities of the vote within the start of the Financial Year and the priorities for local governments will be established centrally.

Part B sets out the key results that a Vote plans to achieve in 2017/18. These take the form of summaries of Minister Statement (MPS) for central government AOs and budget narrative summaries for Local government AOs.

I hereby undertake, as the Accounting Officer, to achieve the performance requirements set out in Part A of this performance to deliver on the outputs and activities specified in the work plan of the Vote for FY 2017/18 subject to the avoid budgeted resources set out in Part B.

I, as the Accounting Officer, shall be responsible and personally accountable to Parliament for the activities of this also be personally accountable for a function or responsibility that is delegated, inclusive of all work performed or that I have authority and control over.

I understand that my performance will be assessed to ascertain whether I have met the requirements specified under

I also undertake to prepare and submit quarterly financial and physical performance progress reports to the Ministry Planning and Economic Development on the outputs set out in the workplans, and to provide quarterly workplan requests by the specified deadlines (PFM Act of 2015, Section 16(1) and 21(3)). I understand that the Ministry of Planning and Economic Development will not disburse funds unless it has received complete submissions of the a reports.

I commit to adhering to the responsibilities laid out in the letter appointing me as an Accounting Officer from the F Secretary/Secretary to the Treasury for FY2017/18.

Name and Signature:

Name and Signature:

Name and Signature:

Chief Administrative Officer/Accounting Officer

Arua District

Signed on Date:

Signed on Date:

#### PART A: PERFORMANCE REQUIREMENTS OF ACCOUNTING OFFICERS

Part A outlines the core performance requirements against which my performance as an Accounting Officer will be assessed

- 1. Budgeting, Financial Management and Accountability, which are common for all Votes; and
- 2. Achieving Results in five Priority Programmes and Projects identified for the specific Vote

#### PERFORMANCE AREA #1: Budgeting, Financial Management and Accountability

Preamble: All Accounting Officers are expected to perform their job responsibilities in accordance with the Public Finance (PFM) Act 2015 and the Public Procurement and Disposal Act (PPDA) 2003 along with the Constitution and other laws to Republic of Uganda.

Accounting officers will be required to perform and their performance will be assessed annually in the following areas:

- 1.1 Adherence to Budget Requirements: Adherence to key budget requirements specified by MoFPED in the various Cirbudget preparation. For local governments, this also includes adherence to budget requirements agreed between local governments responsible for sector conditional and unconditional grants and the Discretionary Development Equalisation Grants
- 1.2 Complete and timely submission of budget documents: Sector Budget Framework Paper, Ministerial Policy Statement detailed budget estimates, annual cashflow plan, annual recruitment plan, annual procurement plans, accounting warrants are procurement plans that are submitted on time in accordance with the designated due date
- 1.3 Open and Transparent Procurement: Annual procurement plans and required information on tender prepared and pos procurement portal.
- 1.4 Prompt Processing of Payments: Monthly salaries, wages, invoices, certificates and pensions on time in accordance value date.

Public Accounts Committee.

#### PERFORMANCE AREA #2: Achieving Results in Priority Projects and Programs

Preamble: Accounting Officers are held accountable and are expected to oversee the implementation and delivery of physic projects and programs regardless of their stage and/or status. An Accounting Officer's performance in the planning and imfive priority Programmes and projects will be assessed

Central Government Accounting Officers must identify and specify five priority programmes (recurrent) or major infrastru (capital development) for their individual Votes and list them at the beginning of this Performance Contract. The top 5 properts or programs, should be the ones that contribute significantly to the achievement of sectoral or national goals. They on the basis of their size and/or policy priority.

It is critically important for AOs to track the performance of these Projects/programmes and ensure they are managed effective and ensure they are managed effective and the performance of these Projects/programmes and ensure they are managed effective and the performance of these Projects/programmes and ensure they are managed effective and the performance of these Projects/programmes and ensure they are managed effective and the performance of these Projects/programmes and ensure they are managed effective and the performance of these Projects/programmes and ensure they are managed effective and the performance of the performance o

For each priority Programme or Project, Accounting Officers will be assessed on performance in the following areas:

- 2.1 Alignment of plans with Policy: The alignment of priority Programmes and Projects workplans with vote, sectoral as strategies (NDP).
- 2.2 Achievement of planned results: The extent to which annual key performance indicators and targets are achieved for k programs
- 2.3 Timely and Predictable Implementation: The consistency of actual expenditures with budgeted cash flow and procure degree to which results are achieved within budget and without cost overruns
- 2.4 Procurement and Project Management: Adherence to all aspects of the PPDA Act and Regulations for procurements Programme/Project expenditure.
- 2.5 Monitoring & Follow Up: The adequacy and timeliness of information on priority Programmes and Projects in vote q and evaluation reports; follow up on performance issues identified relating to the Programme/Project identified via monitor audit and feedback processes.

#### **NOTE:**

Accounting Officers' performance will be assessed annually. MoFPED will distribute compliance and assessment tools to Officers within three months of the start of the financial year. These tools will set out how Accounting Officers can complete requirements and how they will be assessed.

National priorities for Local Governments will be identified centrally in consultation with the Local Government Association Prime Minister, National Planning Authority and Ministry of Local Government.

#### PART B: SUMMARY OF DEPARTMENT PERFORMANCE AND WORKPLANS

## **Executive Summary**

#### **Revenue Performance and Plans**

	2016/17		
UShs 000's	Approved Budget	Receipts by End March	Approved
1. Locally Raised Revenues	1,050,982	786,870	
2a. Discretionary Government Transfers	9,349,815	8,482,613	Ç
2b. Conditional Government Transfers	44,695,710	33,286,654	40
2c. Other Government Transfers	8,282,400	1,146,477	
4. Donor Funding	1,335,107	2,065,454	
Total Revenues	64,714,014	45,768,068	6.

#### Planned Revenues for 2017/18

Arua District plans to raise Shs 69.880 billion from all sources during the FY 2017/18. This reflects a rever increase of 8% from the previous FY. The increase is majorly due to increase in resource allocations for pension arreas, domestic arreas, transitional development grants and donor funding for the FY 2017/18. The for projected revenue from locally generated sources has a slight increase from that of the previous year.

#### **Expenditure Performance and Plans**

	2016/1	2017/18	
	Approved Budget	Actual	Approved Budget
UShs 000's		Expenditure by	
Oshs ooo s		end of March	
1a Administration	13,177,167	3,608,742	13,395,452
2 Finance	569,944	318,338	747,265
3 Statutory Bodies	1,279,286	783,300	1,595,068
4 Production and Marketing	1,086,969	586,203	4,207,065
5 Health	9,654,140	4,289,179	10,284,287
6 Education	33,581,926	25,069,078	34,429,261
7a Roads and Engineering	1,635,738	993,213	2,076,753
7b Water	1,091,227	509,741	909,158
8 Natural Resources	860,894	854,288	340,519
9 Community Based Services	1,429,865	511,844	1,440,134
10 Planning	265,067	215,529	367,509

## **Executive Summary**

The district expenditure will continue to be guided by the priorities of the five year development plan. The componet which takes up 49.7% of the annual budget shall address the issues of wage enhancement which is to contribute to staff motivation across all sectors. Infrastructural development in the priority programme sectors, Water, Education, and health shall receive also receive top priority during the FY. Support to agriculture production and extension services rem

## A. Revenue Performance and Plans

## Conditional, Discretionary Transfers and other Revenues to the Local Government

	2010	2016/17		
UShs 000's	Approved Budget	Receipts by End March	Approve	
1. Locally Raised Revenues	1,050,982	786,870		
Local Service Tax	64,087	49,900		
Advertisements/Billboards	1,000	1,000		
Agency Fees	23,587	17,800	İ	
Animal & Crop Husbandry related levies	29,609	21,420		
Application Fees	6,325	7,700		
Business licences	66,192	49,800		
Court Filing Fees	4,905	3,770		
Local Government Hotel Tax	10,408	3,200		
Locally Raised Revenues	21,408	12,900		
Market/Gate Charges	480,434	365,200		
Miscellaneous	11,843	9,600		
Other Fees and Charges	9,510	7,200		
Other licences	17,607	14,050		
Registration (e.g. Births, Deaths, Marriages, etc.) Fees	14,230	9,400		
Rent & rates-produced assets-from private entities	15,000	10,500		
Voluntary Transfers	221,030	161,080		
Land Fees	12,607	10,450		
Rent & Rates from private entities	41,200	31,900		
2a. Discretionary Government Transfers	9,349,815	8,482,613		
District Discretionary Development Equalization Grant	5,355,444	5,355,444		
District Unconditional Grant (Non-Wage)	1,566,959	1,175,219		
District Unconditional Grant (Wage)	2,427,412	1,951,949		
2b. Conditional Government Transfers	44,695,710	33,286,654	4	
General Public Service Pension Arrears (Budgeting)	0	0		
Transitional Development Grant	276,885	226,348		
Development Grant	1,648,894	1,648,894		
Sector Conditional Grant (Non-Wage)	7,207,808	4,640,525		
Salary arrears (Budgeting)		0		

### A. Revenue Performance and Plans

School Census (MoESTS)		17,403	1	
Nusaf III		30,399		
NUSAF 3		0		۷
MoH Regional Performance Monitoring	199,044	0		
121,250.000	4,500,000	26,420		
4. Donor Funding	1,335,107	2,065,454	İ	
UNICEF	925,000	790,864		
IDI	60,107	0		
Infectious Disease Institute		0		
United Nations International Childrens Education Fund		0		
UNHCR	350,000	1,274,591		
United Nations High Commission for Refugees		0		
Multisectoral Food Security and Nutrition project		0		2
Total Revenues	64,714,014	45,537,553		69

#### Planned Revenues for 2017/18

#### (i) Locally Raised Revenues

The District plans to collect UGX 1.318 billion in locally generated revenue. This represents an 25% increase in logenerated revenue as compared to the planned annual collection for the preceding year. Market gate collections for voluntary transfers and rents and rates produced assets shall continue to constitute the main sources of locally generated.

#### (ii) Central Government Transfers

The Discreationary transfers are expected to increase by 1% while the conditional transfers are also expected to inc 5%. Other Government transfers are expected to reduce slightly.

#### (iii) Donor Funding

Estimates for Donor funding remain the same as for the previous year. Donor funding is the most eractic revenue sou funding increasing or decreasing at short notice.

## Summary: Department Performance and Plans by Workplan

## Workplan 1a: Administration

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	4,812,213	3,710,746	7,785,390
District Unconditional Grant (Non-Wage)	134,046	61,500	100,653
District Unconditional Grant (Wage)	1,016,455	689,526	1,125,270
General Public Service Pension Arrears (Budgeting)	0	0	1,658,531
Gratuity for Local Governments	1,473,541	1,105,156	1,473,541
Locally Raised Revenues	80,000	98,220	124,550
Multi-Sectoral Transfers to LLGs	189,361	317,237	429,590
Pension for Local Governments	1,918,810	1,439,107	2,245,976
Salary arrears (Budgeting)		0	627,278
Development Revenues	8,364,954	1,547,342	5,610,062
District Discretionary Development Equalization Gra	534,000	593,717	254,000
Donor Funding		383,163	
Locally Raised Revenues	97,197	0	
Multi-Sectoral Transfers to LLGs	3,206,757	566,482	856,062
Other Transfers from Central Government	4,527,000	3,979	4,500,000
Total Revenues	13,177,167	5,258,087	13,395,452
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	4,812,213	2,662,106	7,785,390
Wage	1,016,455	689,526	1,125,270
Non Wage	3,795,758	1,972,581	6,660,120
Development Expenditure	8,364,954	946,635	5,610,062
Domestic Development	8,364,954	946,635	5,610,062
Donor Development	0	0	0
Total Expenditure	13,177,167	3,608,742	13,395,452

2016/17 Revenue and Expenditure Performance up to March

The cumulative revenue outturn of the department stood at 40% of the planned annual revenues by the close quarter. The under performance was mainly from the non release of NUSAF III funds because communities being sensitized on the project; and delays in disbursement of Multisectoral transfers to LLGs arising from introduction of direct transfers to LLGs. The expenditure performance during the period under reveiew was 2

## Workplan 1a: Administration

### (ii) Summary of Past and Planned Workplan Outputs

	20	2016/17		
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs	
Function: 1281 Local Police and Prisons				
Function Cost (UShs '000)	0	883,719	41,	
Function: 1381 District and Urban Administration				
%age of LG establish posts filled		78	60	
%age of staff appraised		90	90	
%age of staff whose salaries are paid by 28th of every month		99	95	
%age of pensioners paid by 28th of every month		99	90	
No. (and type) of capacity building sessions undertaken	24	4	24	
Availability and implementation of LG capacity building policy and plan	yes	Yes	Yes	
No. of monitoring visits conducted	4	0	4	
No. of monitoring reports generated	4	1	4	
No. of existing administrative buildings rehabilitated	1	0	3	
No. of administrative buildings constructed	3	0	0	
No. of motorcycles purchased	0	0	1	
Function Cost (UShs '000)  Cost of Workplan (UShs '000):	13,177,167 13,177,167	3,608,742 3,608,742	13,354, 13,395,	

2016/17 Physical Performance up to March

Completion of administrative buildings at Pawor sub county while that of Anyiribu is in the final stages of rehabilitation.

### Planned Outputs for 2017/18

All Council programmes coordinated and supervised; construction of office blocks in 2 sub counties, staff ho sub counties, installation of solar equipment in 2 sub county and procurement of office equipment in 26 sub project implementation monitored in all 26 sub counties.

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

## Workplan 1a: Administration

### 2. Insufficient logistics

The sub county administration has only two motor cycles for the sub county chief and LC III chairman. The movement of other officers to the field remains a major challenge.

#### 3. Insufficient office space

Most of the ACAO's are adequately housed in terms of office space, this makes coordination work difficult. It is true with most of the departments. Quite a number of the buildings need renovation, and some are just too any renovation works.

## Workplan 2: Finance

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	569,944	514,819	650,643
District Unconditional Grant (Non-Wage)	68,000	193,229	94,000
District Unconditional Grant (Wage)	219,454	183,727	219,454
Locally Raised Revenues	30,402	42,100	42,402
Multi-Sectoral Transfers to LLGs	252,088	95,763	294,787
Development Revenues	0	8,479	96,622
Multi-Sectoral Transfers to LLGs	0	8,479	96,622
Total Revenues	569,944	523,298	747,265
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	569,944	309,859	650,643
Wage	219,454	109,727	219,454
Non Wage	350,490	200,132	431,189
Development Expenditure	0	8,479	96,622
Domestic Development	0	8,479	96,622
Donor Development	0	0	0
Total Expenditure	569,944	318,338	747,265

2016/17 Revenue and Expenditure Performance up to March

The department received a cumulatively 92% of the planned annual revenue by the close of the quarter. The performance was maily a result of a supplimentary budget which has not been updated on the OBT database. department spent 56% of the planned annual expenditure by the close quarter.

## Workplan 2: Finance

	20	2016/17		
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs	
Function: 1481 Financial Management and Accountabilit	ty(LG)			
Date for submitting the Annual Performance Report	15/10/2016	10/04/2017	30/07/20	
Value of LG service tax collection	135000000	221302023	1500000	
Value of Hotel Tax Collected	1000000	0	100000	
Value of Other Local Revenue Collections	386450000	285720422	3930000	
Date of Approval of the Annual Workplan to the Council	31/05/2017	30/03/2017	31/05/20	
Date for presenting draft Budget and Annual workplan to the Council	31/03/2017	30/03/2017	31/03/20	
Date for submitting annual LG final accounts to Auditor General	31/08/2016	31/03/2017	31/08/20	
Function Cost (UShs '000)	569,944	318,338	747,.	
Cost of Workplan (UShs '000):	569,944	318.338	747,	

#### 2016/17 Physical Performance up to March

In the quarter the annual workplans and budgets were laid before the district council for consideration. Fuel a paid for constant operation of IFMS. the Finance committee monitored performancee of markets in all the su accountable stationery was procured at the district Hqtrs. Servicing of Vehicle, maintenance of equipments we done n addition to maintening the IFMS equipments and servers.

### Planned Outputs for 2017/18

Planned outputs shall be: preparation and submission of approved wrkplans and annual budget, preparation o accounts and discussion of management letter with OAG, maintenance of buildings, equipments and vehicle Monitoring and supervision of revenue manageent. Budget conference to be conducted by 15th Dec 2017

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector are

Training of staff in tailor made and specialized financial and accounting practices.

### (iv) The three biggest challenges faced by the department in improving local government services

### 1. Inadequate staff for revenue management

Lower level revenue mobilisers like the Parish chiefs are not in place for many subcounties. They are the con

## Workplan 2: Finance

## Workplan 3: Statutory Bodies

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	housand <b>2016/17</b>		2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,278,039	955,609	1,554,484
District Unconditional Grant (Non-Wage)	829,227	418,277	852,115
District Unconditional Grant (Wage)	216,000	306,700	323,183
Locally Raised Revenues	72,000	55,200	81,000
Multi-Sectoral Transfers to LLGs	160,812	175,431	298,186
Development Revenues	1,247	28,149	40,584
Multi-Sectoral Transfers to LLGs	1,247	28,149	40,584
Total Revenues	1,279,286	983,758	1,595,068
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	1,278,039	755,151	1,554,484
Wage	216,000	127,630	323,183
Non Wage	1,062,039	627,521	1,231,301
Development Expenditure	1,247	28,149	40,584
Domestic Development	1,247	28,149	40,584
Donor Development	0	0	0
Total Expenditure	1,279,286	783,300	1,595,068

2016/17 Revenue and Expenditure Performance up to March

The department had a revenue outturn of 77% during the period under review. The over performance was madue multi sectoral transfers to LLGs were more funds were availed than in the workplans due to changing printhe varoius LLGs. The Department spent 61% of the planned annual expenditure by the close of the quarter.

#### Department Revenue and Expenditure Allocations Plans for 2017/18

Over all there is increased revenue alocation for the statutory Sector. The increase can be attributed to increase allocation to the sector at the LLG level; as well sa increase to the unconditional wage and non wage allocat address needs within the department. This is aimed at olding 8 Council meetings and 14 District Executive Committee meetings, two being extra Ordinary onces expected to be held to handle the issues of creation of district and the proposed Arua City. More meetings of the District Service Committee expected to be held to the impending Re-structuring following district council approval of the curstomised local government estable

Honor in amount and time drain a the 2017/10 financial year command with the 2016/17 financial y

## Workplan 3: Statutory Bodies

	2016/17		
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs
No. ofland applications (registration, renewal, lease extensions) cleared	300	200	4
No. of Land board meetings	300	350	4
No.of Auditor Generals queries reviewed per LG	10	6	10
No. of LG PAC reports discussed by Council	10	2	
No of minutes of Council meetings with relevant resolutions		4	6
Function Cost (UShs '000) Cost of Workplan (UShs '000):	1,279,286 1,279,286	783,300 783,300	1,595, 1,595,

2016/17 Physical Performance up to March

District Council meeting held; 5 Standing Committee meetings held at the district level; 3 District Executi Committee meetings held. District Service Commission held rounds of meetings, shortlisting, PDU held committee meetings, 1 quarterly reportnprapared, 3 evaluation committee metings held.

#### Planned Outputs for 2017/18

8 Council meetings, 14 DEC meetings, Salaries paid for 40 staff for 12 months., 36 Standing Committee m DEC minutes, allowances paid, vehicles rapaired. 8 minitorings conducted and reports compiled.4 adverts. Services and supplies provided. Assortment of stationery bought. Tea and refreshments provided. 8 contract Committee meetings. Feed backs. Adverts and Public Relations (4). Recruitment of staff. Staff salaries (6). Son DSC Chairperson (12). Fuel and lubricantsfor official work. Workshops and seminars. Subscriptions. Welfar etertainment (4). Allowances and other expenses paid. District Land Board meetings (6). Land Board minute MLHUD (4). Capscity of the drawing room strengthened. Meet office operational costs. Public awareness on policy done (4). Functionality of Area Land Committees strenthened (2).10 PAC metings held, minutes pro reports compiled and submitted to MoLG. Government projects verified through monitoring to ensure value money (2 times). Accountability for Government resources. Travels for official duties. Operational costs. Preof PAC minutes, reports and other official documents.

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

NA

(iv) The three biggest challenges faced by the department in improving local government services

## Workplan 3: Statutory Bodies

3. NA

NA

## Workplan 4: Production and Marketing

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	766,441	523,480	713,736
District Unconditional Grant (Non-Wage)	4,569	37,525	
District Unconditional Grant (Wage)	256,755	124,371	209,240
Locally Raised Revenues	10,000	7,000	10,000
Multi-Sectoral Transfers to LLGs	35,285	9,710	42,386
Sector Conditional Grant (Non-Wage)	145,331	108,998	137,609
Sector Conditional Grant (Wage)	314,501	235,876	314,501
Development Revenues	320,529	349,168	3,493,329
Development Grant	145,002	145,002	142,190
District Discretionary Development Equalization Gra	150,000	150,000	700,000
Donor Funding		0	2,400,000
Multi-Sectoral Transfers to LLGs	25,527	54,166	251,139
Total Revenues	1,086,969	872,648	4,207,065
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	766,441	412,020	713,736
Wage	571,256	360,247	523,741
Non Wage	195,185	51,773	189,995
Development Expenditure	320,529	174,183	3,493,329
Domestic Development	320,529	174,183	1,093,329
Donor Development	0	0	2,400,000
Total Expenditure	1,086,969	586,203	4,207,065

2016/17 Revenue and Expenditure Performance up to March

The department received cummulatively 80% of the planned annual revenue by the close of the quater. The performance was majorly because of 100% release of the development component by the close of the quarter. planned activities for the quarter were not executed because of delays on the part of contractors.

## Workplan 4: Production and Marketing

## (ii) Summary of Past and Planned Workplan Outputs

	20	2016/17		
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plan outputs	
Function: 0181 Agricultural Extension Services				
Function Cost (UShs '000)	60,812	48,278		
Function: 0182 District Production Services				
No. of Plant marketing facilities constructed	4	0	0	
No. of livestock vaccinated	15000	1880	111000	
No. of livestock by type undertaken in the slaughter slabs		0	10000	
No. of fish ponds construsted and maintained	11	1	0	
No. of fish ponds stocked	11	0	11	
Quantity of fish harvested	11	0	10000	
No. oftsetse traps deployed and maintained	3000	0	3000	
No ofplant clinics/mini laboratories constructed		0	1	
No of plant marketing facilities constructed		0	1	
Function Cost (UShs '000)	1,013,958	534,775	4,164,	
Function: 0183 District Commercial Services				
No of awareness radio shows participated in		0	12	
No. oftrade sensitisation meetings organised at the district/Municipal Council		0	2	
No of businesses inspected for compliance to the law		0	124	
No ofbusinesses issued with trade licenses		0	200	
No of awareneness radio shows participated in		0	2	
No ofbusinesses assited in business registration process		0	40	
No. of enterprises linked to UNBS for product quality and standards		0	2	
No. of producers or producer groups linked to market internationally through UEPB	5	0	3	
No. of market information reports desserminated		0	24	

## Workplan 4: Production and Marketing

2016/17 Physical Performance up to March

Enyau abbatoir is under going renovation, drilling and soalr water installations were carried out in Vurra, Olomugo. Planting materials under OWC were distributed to farmers; farmers were registered District wide.

Planned Outputs for 2017/18

Planted outputs, 20 sets of portable irrigation systems for adaptive demonstratons, 4 motorcycles, 5 sets of profee pulpers, veterinary Lab and Plant Clinic equiped and connected to water and electricity, Completion of construction of Okubani market, Construction of Flush toilet at Production Office, construction of fish hatched vaccination of livestock against major diseases, establishing demo sites for passion fruits and pineapples, profession services, quality assurance and regulation enforcement

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Operation Wealth Creation by NAADS Secretariat, Uganda Coffee Development Authority and UPDF Office promotion of priority enterprises by distribution of inputs and supervision of planting materials, Internation agencies and NGOs providing emmergency support to refugees and Host Communities in terms of inputs an extension services, FAO, MAAIF and Minstry of Water and Environment promoting rrigation systems, OF involved in Restocking programme, NUSAF concerned with livelihood programmes using Water Shade Appropriate to the content of the cont

#### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate funding to the sector despite increase in number of staff

There are a lot of requirements needed for preparing farmers to increase production and productivity by physifinancila resources are not adequate

### 2. Effect of climate change

There are inpredictable weather conditions inform of prolonged dry spells (drought) and extreme rain storms loss of planted crops. Prolonged dry spells affect cropping patterns. The net effect is femine and food insecuri

3. Lack of transport for extension services

Agricultural extension services epends on mobility to farmers. Lack of motorcycles and vehicle affect delivery information to the farmers

## Workplan 5: Health

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand 2016/17 2017/18

Approved Outturn by end Approved

Workplan 5: Health				
Sector Conditional Grant (Wage)	4,263,720	3,197,790	4,263,720	
Development Revenues	1,069,666	1,402,689	1,791,252	
District Discretionary Development Equalization	ion Gra	0	100,000	
Donor Funding	960,107	1,101,096	1,335,107	
Multi-Sectoral Transfers to LLGs	59,022	301,593	269,720	
Transitional Davidonment Grant	50,537	0	86,425	
Transitional Development Grant				
Total Revenues	9,654,140	5,390,964	10,284,287	
	9,654,140	5,390,964	10,284,287	
Total Revenues	9,654,140	<b>5,390,964</b> 3,987,586	8,493,035	
Total Revenues  B: Breakdown of Workplan Expenditures	9,654,140	, ,		
B: Breakdown of Workplan Expenditures  Recurrent Expenditure	9,654,140 :: 8,584,474	3,987,586	8,493,035	
B: Breakdown of Workplan Expenditures  Recurrent Expenditure  Wage	9,654,140 8,584,474 4,263,720	3,987,586 3,197,790	8,493,035 4,263,720	
B: Breakdown of Workplan Expenditures  Recurrent Expenditure  Wage  Non Wage	9,654,140 8,584,474 4,263,720 4,320,754	3,987,586 3,197,790 789,796	8,493,035 4,263,720 4,229,315	
B: Breakdown of Workplan Expenditures  Recurrent Expenditure  Wage  Non Wage  Development Expenditure	9,654,140 8,584,474 4,263,720 4,320,754 1,069,666	3,987,586 3,197,790 789,796 301,593	8,493,035 4,263,720 4,229,315 1,791,252	

#### 2016/17 Revenue and Expenditure Performance up to March

The department had a revenue outturn of 64% of the planned annual revenue. The under performance was marrisal result of non remitance of other government transfers. The donor funding over performed due to the humantar response to the southern sudaneese refugee influx in the District. On expenditures, the under performance was due to delayed slow absorption of other government transfers.

Department Revenue and Expenditure Allocations Plans for 2017/18

There is a slight increase in the departmental budget for 2017/18FY as copared to the preceding year. This due to the donor component aimed at addressing the refugee influx in the District. Expences include recurren expenditures in all heath facilities as well as capital developments.

### (ii) Summary of Past and Planned Workplan Outputs

	20	16/17	2017/
Fun	tion, Indicator  Approved Budget and Planned	•	Approved and Plani
	outputs	End March	outputs

Function: 0881 Primary Healthcare

# Workplan 5: Health

	20	16/17	2017
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs
Value of essential medicines and health supplies delivered to health facilities by NMS	780339360	666444489	80979122
Value of health supplies and medicines delivered to health facilities by NMS	0	0	80979122
Number of health facilities reporting no stock out of the 6 tracer drugs.	50	0	50
Number of outpatients that visited the NGO Basic health facilities	128000	94747	100000
Number of inpatients that visited the NGO Basic health facilities	28000	17005	20000
No. and proportion of deliveries conducted in the NGO Basic health facilities	3700	3173	390
Number of children immunized with Pentavalent vaccine in the NGO Basic health facilities	9700	6890	1200
Number of trained health workers in health centers	564	360	400
No oftrained health related training sessions held.	0	7	50
Number of outpatients that visited the Govt. health facilities.	540000	661367	680000
Number of inpatients that visited the Govt. health facilities.	22000	39990	4200
No and proportion of deliveries conducted in the Govt. health facilities	13000	15076	1800
% age of approved posts filled with qualified health workers	72	78	90
% age of Villages with functional (existing, trained, and reporting quarterly) VHTs.	60	99	95
No of children immunized with Pentavalent vaccine	21000	17592	1950
No of new standard pit latrines constructed in a village	7000	0	
No of villages which have been declared Open Deafecation Free(ODF)	150	0	

## Workplan 5: Health

2016/17 Physical Performance up to March

The influx of refugees continues to add to the patients served in government facilities. There was generally of performance in outatients & inpatients and general deliveries in government facilities

Planned Outputs for 2017/18

Construction of residental and non resdential structures in the lower local governments/health units, health promotions through community sensitization and trainings.

- (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and
- (iv) The three biggest challenges faced by the department in improving local government services
- 1. Finacial Constraints

Delayed release of funds for implementation coupled with insufficient funds

2. Poor Geographical access to services

A significant proportion of the population is still beyond 5km from the nearest health facility. And not all partial within the district have at least one health facility.

3. Poor health seeking behaviors

This has resulted into reduced uptake of maternal and child health and other preventive and curative services

## Workplan 6: Education

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2	2016/17	2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	32,527,209	24,033,526	32,173,135
District Unconditional Grant (Non-Wage)	24,000	0	10,000
District Unconditional Grant (Wage)	89,767	78,883	89,767
Locally Raised Revenues	17,000	7,970	19,000
Multi-Sectoral Transfers to LLGs	52,302	18,425	61,836
Sector Conditional Grant (Non-Wage)	4,752,589	3,135,288	4,321,545
Sector Conditional Grant (Wage)	27,591,551	20,792,959	27,670,988

Workplan 6: Education				
Total Revenues	33,581,926	25,817,562	34,429,261	
B: Breakdown of Workplan Expenditur	·es:			
Recurrent Expenditure	32,527,209	23,958,793	32,173,135	
Wage	27,681,318	20,790,547	27,760,754	
Non Wage	4,845,891	3,168,246	4,412,381	
Development Expenditure	1,054,717	1,110,286	2,256,126	
Domestic Development	954,717	1,110,286	2,256,126	
Donor Development	100,000	0	0	
Total Expenditure	33,581,926	25,069,078	34,429,261	

2016/17 Revenue and Expenditure Performance up to March

The department had a cumulative revenue outturn of 77% by the close of the quarter. The slight over perform due to 100% release of the annual budget for the sector development grant; and increase in the donor funding sector. The

Department Revenue and Expenditure Allocations Plans for 2017/18

There is a slight increase in the departmental revenue for the FY 2017/18 as compared to the previous year. mainly a result of increase in allocation of development grants to address issues of educational infrastructure LLG.

#### (ii) Summary of Past and Planned Workplan Outputs

	20	16/17	2017/
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs
Function: 0781 Pre-Primary and Primary Education			
No. of primary schools receiving furniture	5	0	2
No. oftextbooks distributed	0	0	180
No. ofteachers paid salaries	3588	3588	3680
No. of qualified primary teachers	3588	3588	3690
No. of pupils enrolled in UPE	237337	237337	243526
No. of student drop-outs	150	150	400
No. of Students passing in grade one	100	240	251
No. of pupils sitting PLE	8491	8491	8700

## Workplan 6: Education

	20	16/17	2017
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approve and Plan outputs
No. of students enrolled in USE	8755	8755	<mark>9300</mark>
No. ofteaching and non teaching staffpaid	516	516	520
No. of students passing O level	289	289	305
No. of students sitting O level	318	318	325
Function Cost (UShs '000) Function: 0783 Skills Development	5,482,078	4,403,693	6,183,
No. Oftertiary education Instructors paid salaries	1011	1011	1011
No. of students in tertiary education	1269	1269	1269
Function Cost (UShs '000)	2,148,582	1,069,874	1,534,
Function: 0784 Education & Sports Management and Ins	pection		
No. of primary schools inspected in quarter	273	273	273
No. of secondary schools inspected in quarter	72	72	72
No. oftertiary institutions inspected in quarter	10	10	10
No. of inspection reports provided to Council	4	1	4
Function Cost (UShs '000) Function: 0785 Special Needs Education	500,786	218,068	273,
No. of SNE facilities operational	5	5	5
No. of children accessing SNE facilities	120	356	321
Function Cost (UShs '000) Cost of Workplan (UShs '000):	13,400 33,581,926	<i>0</i> 25,069,078	2, 34,429

2016/17 Physical Performance up to March

Schools inspected both government and private primary, secondary and tertiary schools. SMC trained on the and head teachers trained on UPE accountability. Classroom construction at Tumvea and Ogoko p/s are on a

### Planned Outputs for 2017/18

Construction of classrooms, sanitation facilities and provision of desks inschool shall be the main activities development component, Running of the 246 government aided primary school and regular inspection and supervision shall also take place.

## Workplan 6: Education

#### 2. Inadequate Staff

The District Inspector of Schools passed on and therefore needs replacement.

#### 3. Office space

The department shares office space with procurement and CAO's office

## Workplan 7a: Roads and Engineering

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,335,738	641,275	1,232,069
District Unconditional Grant (Non-Wage)	38,000	21,000	38,000
District Unconditional Grant (Wage)	165,096	134,548	165,096
Locally Raised Revenues	20,000	15,000	20,000
Multi-Sectoral Transfers to LLGs	46,969	7,650	25,769
Sector Conditional Grant (Non-Wage)	1,065,674	463,078	983,205
Development Revenues	300,000	453,769	844,684
District Discretionary Development Equalization Gra	300,000	366,884	617,534
Donor Funding		30,668	
Multi-Sectoral Transfers to LLGs		56,217	227,150
Total Revenues	1,635,738	1,095,044	2,076,753
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	1,335,738	570,112	1,232,069
Wage	165,096	134,548	165,096
Non Wage	1,170,643	435,564	1,066,974
Development Expenditure	300,000	423,101	844,684
Domestic Development	300,000	423,101	844,684
Donor Development	0	0	0
Total Expenditure	1,635,738	993,213	2,076,753

### 2016/17 Revenue and Expenditure Performance up to March

The department had a revenue outturn was 79% of the planned annual revenue. The over performance is marrisalt of the release of the development grant for purchase of 2 vehicles. The department expediture was 61% of the release of the development grant for purchase of 2 vehicles.

## Workplan 7a: Roads and Engineering

District. Salaries payment takes 13% of the total revenue of the Department

#### (ii) Summary of Past and Planned Workplan Outputs

	2016/17		2017	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs	
Function: 0481 District, Urban and Community Access Ro	ads			
No. of bottlenecks cleared on community Access Roads		0	437	
Length in KmofDistrict roads routinely maintained	643	0		
No ofbottle necks removed from CARs	437	473		
Function Cost (UShs '000) Function: 0482 District Engineering Services	1,635,739	993,213	1,459,	
No. of Public Buildings Rehabilitated		0	3	
Function Cost (UShs '000) Cost of Workplan (UShs '000):	0 1,635,739	<i>0</i> 993,213	617, 2,076,	

2016/17 Physical Performance up to March

Road gang works continued on the expected 614km feeder road networks in the counties of Ayivu, Vurra, T Madi. Periodic feeder road maitenance works started on Owaffa-Ejome road link. Emergency repairs done on Bridge on Ullepi - Alijoda feeder road and Adia bridge on Ullepi-Offaka-Anyiribu feeder road.

Planned Outputs for 2017/18

Periodic maintenace of 10 km Abi farm -Yole Road, Routine manual maintenance of 643km of District roads gang system, Bottle necks on 437 km of community access roads in Subcounties

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Ope

DAR 3 opening of community Access roads in the three sub counties of Vura, Ayivu and Madi.

maintenance of roads funded by UNHCR in Rhino camp Refugee settlement

### (iv) The three biggest challenges faced by the department in improving local government services

### 1. Lack of funds for rehabiltation of District and CARs

Major rehabilitation was last done on our roads in 2002 undre ERCII feeder roads rehabilitation and all road

## Workplan 7b: Water

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by end	Approved	
	Budget	March	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	73,795	37,860	61,364	
Multi-Sectoral Transfers to LLGs	26,275	2,220	16,771	
Sector Conditional Grant (Non-Wage)	47,520	35,640	44,593	
Development Revenues	1,017,432	978,148	847,795	
Development Grant	889,560	889,560	679,788	
Donor Funding	100,000	17,783		
Multi-Sectoral Transfers to LLGs	5,872	48,805	147,369	
Transitional Development Grant	22,000	22,000	20,638	
Total Revenues	1,091,227	1,016,008	909,158	
B: Breakdown of Workplan Expenditures:				
Recurrent Expenditure	73,795	36,996	61,364	
Wage		0	0	
Non Wage	73,795	36,996	61,364	
Development Expenditure	1,017,432	472,745	847,795	
Domestic Development	917,432	472,745	847,795	
Donor Development	100,000	0	0	
Total Expenditure	1,091,227	509,741	909,158	

2016/17 Revenue and Expenditure Performance up to March

The department had a revenue outturn of 120% of the qurter plan and 93% of the planned annual revenue. The performance was due to 100% release of the development grant by the close of the quarter. The sector spent 4 total receipt asat closer of 3rd quarter.

### Department Revenue and Expenditure Allocations Plans for 2017/18

There is a slight decrease in revenue allocation for the department for FY 2017/18 and the preceding year. The source of revenue is the Central Government Transfers in form development grants and non wage recurrent being supplemented by locally raised revenue and donor funds. The main area of expenditure shall be on development that includes implementation of new water facilities and maintaining the existing ones. Small percent the revenue shall cover operational costs and soft ware activities targeting improvement of O\$M of developed through building capacity of community based management systems and increasing sanitation and hygiene is communities.

## Workplan 7b: Water

	20	16/17	2017
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs
No. of supervision visits during and after construction	50	50	40
No. of water points tested for quality	0	50	200
No. of District Water Supply and Sanitation Coordination Meetings	4	3	4
% of rural water point sources functional (Gravity Flow Scheme)	90	90	94
% of rural water point sources functional (Shallow Wells )	90	90	94
No. of water and Sanitation promotional events undertaken	1	0	1
No. of water user committees formed.	0	0	20
No. of Water User Committee members trained	0	0	20
No. of public latrines in RGCs and public places	1	1	1
No. of deep boreholes drilled (hand pump, motorised)	25	25	20
No. of deep boreholes rehabilitated	50	20	27
No. of piped water supply systems constructed (GFS, borehole pumped, surface water)	1	0	1
Function Cost (UShs '000) Function: 0982 Urban Water Supply and Sanitation	1,059,080	509,741	909,
Function Cost (UShs '000) Cost of Workplan (UShs '000):	32,147 1,091,227	<i>0</i> 509,741	909.

2016/17 Physical Performance up to March

Physical activities were implemented and some payments were made and the remaining activities were neari completion.

### Planned Outputs for 2017/18

25 deep boreholes developed, 25 broken down boreholes and 1 piped water supply system rehabilitated, 1 p supply system designed and construction commenced. 1 public latrine constructed.

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Central Government shall carry out detailed design of RGC piped water supply system. NGOs and Donors s

## Workplan 7b: Water

### 2. Poor ground water potential in some parts of the district

Efforts to drill boreholes in some areas often could not yield water. Thus leading to encountering of dry hole leaving communities unsatisfied.

### 3. Lack of water for production

Water stressed areas of the district that include Madi and Terego East Constitutuencies have acute water sho farmers.

## Workplan 8: Natural Resources

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2	2016/17	2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	126,862	110,693	124,592
District Unconditional Grant (Wage)	70,638	57,319	70,638
Locally Raised Revenues	21,000	33,300	21,000
Multi-Sectoral Transfers to LLGs	14,814	4,767	12,225
Sector Conditional Grant (Non-Wage)	20,410	15,308	20,729
Development Revenues	734,032	794,507	215,927
District Discretionary Development Equalization Gra	734,032	729,712	164,000
Donor Funding		43,212	
Multi-Sectoral Transfers to LLGs		21,583	51,927
Total Revenues	860,894	905,200	340,519
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	126,862	106,328	124,592
Wage	70,638	57,319	70,638
Non Wage	56,224	49,010	53,954
Development Expenditure	734,032	747,960	215,927
Domestic Development	734,032	747,960	215,927
Donor Development	0	0	0
Total Expenditure	860,894	854,288	340,519

#### 2016/17 Revenue and Expenditure Performance up to March

The department had a revenue outturn of 105% of the planned annual revenue. The over performance was a rebudgeted for donor funding received due to influx of refugees in the District: more locally generated revenue

## Workplan 8: Natural Resources

#### (ii) Summary of Past and Planned Workplan Outputs

	20	2017/	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs
Function: 0983 Natural Resources Management			
Area (Ha) of trees established (planted and surviving)	140	0	200
No. of Agro forestry Demonstrations		0	2
No. of monitoring and compliance surveys/inspections undertaken		0	4
No. of Water Shed Management Committees formulated		0	2
No. of Wetland Action Plans and regulations developed		0	4
No. of community women and men trained in ENR monitoring		0	4
No. of monitoring and compliance surveys undertaken		0	1
No. of new land disputes settled within FY		0	4
Function Cost (UShs '000)	860,894	854,288	340,
Cost of Workplan (UShs '000):	860,894	854,288	340,

### 2016/17 Physical Performance up to March

Dermarcated 10.3km of the boundary of Enyau River in Vurra Sub County, Carried out sensitization and awa creation on tree growing, climate change and energy conservation education. Prepared 600 dfarmers for tree p the rain season Offered technical and legal advice to the District Land Board at the sitting of 12th January 20

- 2. Participated in the National Physical Development Plan Consultative Meeting for Arua District 22nd Febr
- 3. Compilation of Inventory for Government land over a period of three months and the report was submitted **Uganda Land Commission**
- 4.Offered technical and legal advice to the District Executive CommiLand for relocation of vendors from the market
- 5. Checked for compliance 60 applications for acquisition of certificates of land ownership (titles).
- 6. Facilitated and supported the resolution of five (5) Land disputes in the Sub-counties of Pajulu, Vurra and
- 7. Inspection of 2 plots of land off Idi Amin Road for compliance with land use regulatory framework.
- 8. Participated in a consultative meeting with the Uganda Investment Authority about the opportunities and participated in a consultative meeting with the Uganda Investment Authority about the opportunities and participated in a consultative meeting with the Uganda Investment Authority about the opportunities and participated in a consultative meeting with the Uganda Investment Authority about the opportunities and participated in a consultative meeting with the Uganda Investment Authority about the opportunities and participated in a consultative meeting with the Uganda Investment Authority about the opportunities and participated in the opportunities and participated for industrialized development in Arua District on 21st March 2017 at the District HQs to lure investors.

9 Offered technical and legal advice to the Natural Resource Committee meeting held on 7th March 2017

## Workplan 8: Natural Resources

Planned Outputs for 2017/18

delivery of land services.

- 1.Promote massive afforestation and re afforestation at household level in line the District Food Security and Ordnance.
- 2.Promote commercial tree planting by the private sector and institutions Including tree planting for wealth and mitigation of climate change impacts
- 3. Protect the Districts Central and Local Forest Reserves and encourage the conservation of private natural f woodlands
- 4.Restore degraded natural forest reserves and woodlands in Forest reserves and private/community forests 5.Continue with awareness creation and mobilization of community to participate in tree growing and sustain
- of the natural resources
  6. Continue with enforcement of laws, regulations and ordinances concerning forestry and environment
- 6. Continue with enforcement of laws, regulations and ordinances concerning forestry and environment management 1. To create an inclusive and pro-poor policy and legal framework for the land sector.
- 2. Establish and maintain transparent, accountable and easily accessible institutions and systems for decentral
- 3.To strengthen Land Dispute Resolution institutions by developing and implementing a strategy for alternative resolution and putting in place a transparent, just, and easily accessible legal and institutional frame alternative land dispute resolution.
- 4. Surveying of both District and sub-county boundaries. This will be achieved by systematic adjudication, demarcation, survey and registration of land.
- 5.Increase of awareness on land issues by implementing information education and communication strategy. expected to change the negative perceptions and attitudes on land.
- 6.Strengthen technical services at District and sub-county level by training and having capacity building profor the District Land Boards, District Land Office, Area Land committees and reco
- 1.To promote environmental awareness and public education so as to increase knowledge and understanding environmental issues and good environmental behaviour.
- 2.To promote the protection, sustainable management & utilization of wetlands, rivers and riverbanks.
- 3. Promote community environmental activities
- 4. Mainstream environmental concerns into district and Sub county policies, plans and programmes
- 5.To implement and enforce established environmental policies, regulations and laws
- 6.To manage environmental problems of pollution, poor waste management and wetland degradation1.Impl new Physical Planning Act, 2010 to have orderly planning for the growth centres.
- 2. Formulate and implement district and Sub-County Physical Plans.
- 3. Support district, Sub-County and Community Physical Development Plans.
- 4. Institute mechanisms for implementation of property rates including the issue of valuation.
- 5. Carry out campaigns for physical planning.
- 6 Prenare Physical Development Plans for areas with high economic notentials

## Workplan 8: Natural Resources

1. High dependence on NRs for livelihood requirements

unsustainable development activities, leading to rapid deterioration of the quality of environment and natural

2. Over-dependence of households on environment and natural resources

Over reliance of households on environment and natural resources as a source of livelihoods has increased so economic pressures on the natural resources, leading to overuse and rapid deterioration

3. Lack of Environment appreciation to Economic Development

Generally there is meager resources for Natural Resources. The conditional Grant for wetlands is the only funds and even the allocation of the available sources is very meager to allow the sector carry its activities

## Workplan 9: Community Based Services

### (i) Overview of Workplan Revenue and Expenditures

Recurrent Expenditure

Wage

Non Wage

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by end	Approved	
	Budget	March	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	1,051,915	473,098	591,582	
District Unconditional Grant (Non-Wage)	3,500	0	3,500	
District Unconditional Grant (Wage)	305,286	246,643	305,286	
Locally Raised Revenues	21,000	13,300	21,000	
Multi-Sectoral Transfers to LLGs	58,381	41,110	88,264	
Other Transfers from Central Government	498,355	48,000		
Sector Conditional Grant (Non-Wage)	165,393	124,045	173,532	
Development Revenues	377,950	203,919	848,552	
District Discretionary Development Equalization Gra	150,000	87,500	150,000	
Donor Funding	175,000	17,944		
Multi-Sectoral Transfers to LLGs	48,602	43,432	200,197	
Other Transfers from Central Government		50,695	498,355	
Transitional Development Grant	4,348	4,348		
Cotal Revenues	1,429,865	677,017	1,440,134	

1,051,915

305,286

746,630

357,966

228,964

129,002

591,582

305,286

286,296

## Workplan 9: Community Based Services

Department Revenue and Expenditure Allocations Plans for 2017/18

There is no significant change in the revenue allocation to the department for FY 2017/18 as compared to the preceding year. The planned activities include supporting the women and youth council,; income generating for PWDs; and mobilizing the community for developmental activities.

#### (ii) Summary of Past and Planned Workplan Outputs

	20	2017/	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs
Function: 1081 Community Mobilisation and Empowermen	nt		
No. of children settled	50	0	
No. of Active Community Development Workers	32	0	
No. FAL Learners Trained	120	30	
No. of children cases (Juveniles) handled and settled	50	0	
No. of Youth councils supported	3	2	
No. of assisted aids supplied to disabled and elderly community	26	1	30
No. of women councils supported	3	1	
Function Cost (UShs '000)	1,429,866	511,844	1,440,
Cost of Workplan (UShs '000):	1,429,866	511,844	1,440,

2016/17 Physical Performance up to March

IGAs suppored in 10 sub counties, FAL training done in 1 sub county and supervision and exposure visit for council.

Planned Outputs for 2017/18

The department intends to carryout staff salary payments, Trainings of staff and community for awareness and building, construction projects, Monitoring and supervision of projects, celebration of selected national days provision of start up kits to selected IGA groups, maintainance of office equipments and clearance of utility

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

This includes provision of goods and services in emergency situations like settlement of displaced persons, of basic nececities to a group of displaced people.

## Workplan 9: Community Based Services

3. Non remittenace of quarter's funds.

No activity or activities planned and approved can be carried out as in this case.

## Workplan 10: Planning

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by end	Approved	
	Budget	March	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	265,067	131,782	232,737	
District Unconditional Grant (Non-Wage)	143,483	59,742	96,851	
District Unconditional Grant (Wage)	34,174	34,712	45,531	
Locally Raised Revenues	26,000	18,000	54,000	
Multi-Sectoral Transfers to LLGs	61,411	19,329	36,355	
Development Revenues		90,878	134,773	
District Discretionary Development Equalization Gra		50,500	94,441	
Multi-Sectoral Transfers to LLGs		40,378	40,332	
otal Revenues	265,067	222,660	367,509	
3: Breakdown of Workplan Expenditures:				
Recurrent Expenditure	265,067	126,851	232,737	
Wage	34,174	34,712	45,531	
Non Wage	230,894	92,140	187,206	
Development Expenditure	0	88,678	134,773	
Domestic Development	0	88,678	134,773	
Donor Development	0	0	0	
otal Expenditure	265,067	215,529	367,509	

2016/17 Revenue and Expenditure Performance up to March

The Unit had a revenue outturn of 84% of the planned annual budget and 70% of the planned quarterly budg over performance was mainly from prioritization of planning activities in the LLG transfers. Spent a cummu amount of 81% of the planned annual revenue.

Department Revenue and Expenditure Allocations Plans for 2017/18

The work plan revenue for the Unit for FY 2017/18 is significantly higher than that of the preeding year. T mainly due to wages of newly recruited staff and placement of the DDEG monitoring budget under the DPU period under plan. The other expenditure areas have not changed much.

## Workplan 10: Planning

			2016/17		
Function, Indicator		Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs	
No of qualified staffin the Unit			2	3	
No of Minutes of TPC meetings			9	12	
	f workplan (UShs '000):	265,067 265,067	215,529 215,529	367, 367,	

#### 2016/17 Physical Performance up to March

Monitoring visits conducted in all sub counties in the District. Three Techinical Planning Committee meet at the District Headquaters; Reports prepared and submitted to MoFPED.

### Planned Outputs for 2017/18

The major planned outputs from the Sector are to provide support to all head of departments and LLGs in planting and reporting activities; to ensue availability of credible data to support the District planning proceedings disseminate development information to stakeholders; to provide secretariat to the Technical Planning Command to ensure completion of the ongoing construction works.

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

JICA intends to provide technical support to community and District level planning during the medium terr

### (iv) The three biggest challenges faced by the department in improving local government services

### 1. Lack of updated data to support the planning process

Most of the available data to support planning is from the 2002 population and housing census. Most of it i except for population projections which are regulary done by UBoS. Data collected through EMIS, HMIS et sometimes not complete.

### 2. Limited capacity to support the planning & budgeting process

High staff turnover at LLG level brings in staff who need to continuously be trained in planning & budgeting Limited funding makes it difficult to provide sufficient training and follow ups

### 3. Insufficient monitoring of council programmes

There is need to have a comprehensive M&E system to follow up programme implementation. There is nee coordinate efforts of various stakeholder

Recurrent Expenditure Wage Non Wage Development Expenditure Domestic Development Donor Development	81,789 53,789 28,000 0	42,445 24,568 17,877 6,000 6,000	88,378 49,136 39,242 0
Wage Non Wage	53,789 28,000	24,568 17,877	49,136 39,242
Wage	53,789	24,568	49,136
-	· · · · · · · · · · · · · · · · · · ·	·	
Recurrent Expenditure	81,789	42,445	88,378
Breakdown of Workplan Expenditures:	81,789	71,768	88,378
District Discretionary Development Equalization (		6,000	
Development Revenues		6,000	
Locally Raised Revenues	18,000	10,700	29,923
District Unconditional Grant (Wage)	53,789	42,568	49,136
District 1st 1st 1st (TITE)		12,500	9,319

2016/17 Revenue and Expenditure Performance up to March

The cummulative outturn at the close of the quarter was 88% of the planned annual revenue while the experrepresented 59% of the planned annual expenditure. The revenue over performance was due to allocation of development grants to conduct value for money audits. The expenditure under performance was a result of in release of the locally raised funds which were allocated to prioritised expenditures in administration.

Department Revenue and Expenditure Allocations Plans for 2017/18

The total revenue for Internal Audit department is UGX 88.378 million and these comprised; District uncongrant- wage of Shs. 49.136 million, District unconditional grant Non wage Shs. 9.319 million, Locally rais revenue Shs. 29.923 Million. The overall expenditure is Shs.88.378 million of which Shs 39.242 million is Recurrent Non wage component while Shs. 49.136 million is Recurrent wage. The budget allocated to the disexpected to positively affect the oversight role/ performance.

#### (ii) Summary of Past and Planned Workplan Outputs

	20	2017/	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plant outputs
Function: 1482 Internal Audit Services			
No. of Internal Department Audits	50	32	90

## Workplan 11: Internal Audit

4 Quarterly Internal Audit Reports submitted to the District Chairperson and 1 Special Investigative Report submitted to the Chief Executive every quarter.

Quarterly Risk based auditing, Value for Mo (VFM) audits, Human Resource audits, Procurement audits, Financial and Sysytems audits conducted thro the District:- 11 Departmental audits, 20 Sub counties, 12 Secondary schools (10 Gov't aided, 2 partnership tertiary, 10 Health facilities and 33 Gov't aided Primary schools.

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Capacity building and training of Internal Audit staff, District Executive Committee (DEC) and Chief administration (CAO), and members of District Public Accounts Committee (PAC) on how to use Internal audit represented develop Action Papers. Specifically for the Audit staff, enhanching skills in Procurement audits, Value for modern (VFM) audits, understanding BOQs for roads and building constructions. In addition logistical support through provision of Lap top computers, computer printer and efficient vehicle to ease transport for the department

#### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate and non-funding of audit activities

Inadequate budget allocation to enable the department ably handle more than 70% of the planned auditable a

2. Low staffing levels

Under staffing of the sector hence need to fill the vacant positions

3. Poor response to audit querries raised

Delay in implementing audit recommendations arising from delay to review audit reports by DPAC. Staff ge have poor attitude to respond to audit querries raised.