FOREWORD

Am delighted to present to the council of Arua city Council Budget Frame work paper for financial year 2023/24. This Budget Frame work paper has been prepared in consultation with all stakeholders, through meetings, budget conference and other forms of consultations in a participatory manner. This budget framework paper presents the continued commitment of Arua Municipal council in joining hands with the central government to eradicate extreme poverty and transform the people of Arua from peasant society to a middle income society by 2040. This year's budget focuses on infrastructural development, which includes roads, drainages, street lighting; social services in education, health and community services, human resource development; sanitation programs, beautification and greening; up grading of slums. Locally raised revenues and Central government transfers from the major resources that will finance the short term and medium term expenditure framework. I therefore encourage all our stake holders to put in place effective and efficient mechanism that is necessary to implement the proposed investments in order to achieve our strategic objectives. I now wish to commend this Budget Frame Work Paper for the FY 2023/2024 as a guiding document for the preparation of Arua City council's Annual plans and the budgets for the financial year 2023/2024.

Batanda Paul

Title: LC V Chairperson/Mayor

Date: 28/04/2023

CC: Chief Administrative Office/ Town Clerk

SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

SECTION A: Revenue Performance and Plans by Source

Table A1: Revenue Performance and Plans by Source

	FY202	22/23	MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Locally Raised Revenues	5,370,035	764,169	5,601,670	3,143,599	3,143,599	3,143,599	3,143,599
Discretionary Government Transfers	9,596,815	1,071,786	9,617,964	30,000	30,000	30,000	30,000
Programme Conditional Government Transfers	26,412,862	7,253,958	24,840,043	6,500,681	6,500,681	6,500,681	6,500,681
Other Government Transfers	1,731,123	3,094,102	1,240,000	0	0	0	0
External Financing			0	0	0	0	0
GRAND TOTAL	43,110,835	12,184,016	41,299,677	9,674,280	9,674,280	9,674,280	9,674,280

Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

		FY20:	22/23		N	MTEF Projection	s	
	a Shillings usands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
	Wage	23,545,063	6,669,006	23,545,063	0	0	0	0
	Non Wage	6,813,494	1,621,723	5,246,555	4,957,365	4,957,365	4,957,365	4,957,365
Recurrent	Local Revenue	4,370,035	764,169	5,486,670	3,143,599	3,143,599	3,143,599	3,143,599
	Other Government Transfers	326,245	0	40,000	0	0	0	0
То	tal Recurrent	35,054,836	9,054,898	34,318,288	8,100,964	8,100,964	8,100,964	8,100,964
	Government of Uganda	5,651,120	0	5,666,390	1,573,316	1,573,316	1,573,316	1,573,316
Dev.	Local Revenue	1,000,000	0	115,000	0	0	0	0
Dev.	Other Government Transfers	1,404,878	3,094,102	1,200,000	0	0	0	0
	External Financing			0	0	0	0	0
Total	Development	8,055,998	3,094,102	6,981,390	1,573,316	1,573,316	1,573,316	1,573,316
Go	U Total(Excl. EXT+OGT)	6,651,120	0	40,059,677	9,674,280	9,674,280	9,674,280	9,674,280
	Total	43,110,835	12,149,001	41,299,677	9,674,280	9,674,280	9,674,280	9,674,280

Revenue Performance in the First Quarter of 2022/23

By end of quarter, Arua City had received of shs 12,184,016,000 out of the annual Revised budget of shs 47,089,374,000 being 28% budget performance Shs 764,169,000 came from Locally Raised Revenues being 14% budget performance, Discretionary Government Transfers was shs 1,071,786,000 being 11% budget performance Conditional Government Transfers was shs 7,253,958,000 being 27% budget performance and shs 3,094,102,000 Other Central Government Transfers performed at 179% External financing performed at 0%. By end of the quarter, the City had spent a total of shs 6,850,536,000 out of the received revenues being 16% of the budget released. The funds released were distributed to Programs and spent according.

Planned Revenues for FY 2023/24

The Budget for FY 2023/24 was prepared in line with the new public financial management Act 2015. We anticipate to receive Ugx. 41,299,677,000 in FY 2023-2024 against Ugx. 47,089,374,000 Revised budget in FY 2022-2023. This year's Budget registered a 12.3% a reduction compared to the previous FY. The reduction is majorly attributed to budget cuts from the center on major grants like Program sector grants as Gratuity, Salary Arrears

Revenue Forecast for FY 2023/24

Locally Raised Revenues

Locally Raised Revenue is projected to be UGXsh.5,601,670,000/=, representing 14% of the total revenues expected in FY2023/2024. This is an improvement in performance for local revenue due to strict enforcement of Integrated Revenue Administration System (IRAS) in the city. Sources of the revenue is voted as follows: park fees, business licenses, land fees, deposit-local revenue, gate charges, inspection fees, miscellaneous, other licenses and local service tax among others.

Central Government Transfers

The Central Government Transfers to Arua City is projected to be UGXsh.35,698,007,000/= which represents 86% of the total revenue projection for FY2023/2024. It should be noted that, the increase in central government transfers to Arua City is due to increment in wage for recruiting City's critical

staff, salary enhancement for science-based staff and secondary school science teachers among others.

External Financing

The city does not anticipate receiving any external financing.

Medium Term Expenditure Plans

The City will focus on improvement of infrastructure i.e the road network, given that we have road Equipment, we shall continue to educate and sensitize communities and house hold members on handling strategy through programmes like Parish Development Model Community driven development to foster Social, Economic and Moral advancement for sustainable development and transformation of communities mainly the poor and vulnerable. The City also plans to Ensure sustainable use of the available natural resources like sand mining, Construct Classrooms, Latrines and procurement of Desks for the Schools, Construct wards for the Health Centers

Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

	FY2022/23		2023/24	
Uganda Shillings Thousands	Approved	Spent By	Proposed	
Uganda Shillings Thousands Agro-Industrialization	Budget	End Sep	Budget	
Production and Marketing	702,426	75,331	702,300	
Total for the Programme	702,426	75,331	702,300	
Natural Resources, Environment, Climate Change, Land And Water			,	
Natural Resources	1,359,479	55,894	643,830	
Total for the Programme	1,359,479	55,894	643,830	
Private Sector Development				
Trade, Industry and Local Development	146,620	4,043	167,220	
Total for the Programme	146,620	4,043	167,220	
Integrated Transport Infrastructure And Services				
Roads and Engineering	5,550,622	56,893	5,943,004	
Total for the Programme	5,550,622	56,893	5,943,004	
Digital Transformation				
Administration	21,640	0	21,640	
Total for the Programme	21,640	0	21,640	
Human Capital Development				
Health	5,058,442	791,883	4,885,635	
Education	19,433,577	3,863,059	19,381,077	
Total for the Programme	24,492,019	4,654,942	24,266,712	
Public Sector Transformation				
Administration	5,034,306	1,257,764	3,197,719	
Total for the Programme	5,034,306	1,257,764	3,197,719	
Community Mobilization And Mindset Change				
Community Based Services	365,081	31,172	389,024	
Total for the Programme	365,081	31,172	389,024	
Governance And Security				
Administration	1,979,333	429,451	65,092	
Statutory bodies	837,793	123,653	837,793	
Internal Audit	0	0	46,063	
Total for the Programme	2,817,126	553,104	948,948	

	FY20	22/23	2023/24
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget
Development Plan Implementation			
Finance	1,124,526	130,792	1,043,157
Planning	356,961	20,494	340,000
Internal Audit	110,063	7,538	47,000
Total for the Programme	1,591,550	158,824	1,430,157
Total for the Vote	43,110,835	6,848,758	37,710,553

SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table B1: Expenditure Outturns and Medium Term Projections by Department

	FY20	22/23	MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Administration	8,046,609	1,470,457	6,873,575	2,438,917	2,438,917	2,438,917	2,438,917
Finance	1,124,526	170,401	1,043,157	512,682	512,682	512,682	512,682
Statutory bodies	837,793	97,093	837,793	0	0	0	0
Production and Marketing	702,426	165,925	702,300	56,567	56,567	56,567	56,567
Health	5,058,442	1,171,512	4,885,635	1,724,903	1,724,903	1,724,903	1,724,903
Education	19,433,577	5,044,421	19,381,077	4,647,949	4,647,949	4,647,949	4,647,949
Roads and Engineering	5,550,622	3,028,695	5,943,004	0	0	0	0
Natural Resources	1,369,479	12,542	643,830	0	0	0	0
Community Based Services	365,081	18,434	389,024	128,361	128,361	128,361	128,361
Planning	356,961	17,267	340,000	110,000	110,000	110,000	110,000
Internal Audit	110,063	5,800	93,063	42,000	42,000	42,000	42,000
Trade, Industry and Local Development	155,255	2,917	167,220	12,900	12,900	12,900	12,900
Grand Total	43,110,835	12,149,001	41,299,677	9,674,280	9,674,280	9,674,280	9,674,280
o/w: Wage:	23,545,063	6,669,006	23,545,063	0	0	0	0
Non-Wage Recurrent:	11,509,774	2,385,892	10,773,225	8,100,964	8,100,964	8,100,964	8,100,964
Domestic Development:	8,055,998	3,094,102	6,981,390	1,573,316	1,573,316	1,573,316	1,573,316
External Financing:	0		0	0	0	0	0

SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

Department	010 Administration						
Service Area	10 Administration and Manag	10 Administration and Management					
Programme	14 Public Sector Transformat	ion					
SubProgramme	03 Human Resource Manager	ment					
Budget Output	390017 Public Service Perfor	mance management					
PIAP Output	14040405 Programme /Perfor	rmance Budgeting integrated	into the individual perform	nance management framework			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of Performance management tools in place	Number	2022-2023	3	3			
Department	020 Finance						
Service Area	10 Financial Management and	d Accountability (LG)					
Programme	18 Development Plan Implem	nentation					
SubProgramme	02 Resource Mobilization and	l Budgeting					
Budget Output	000004 Finance and Account	ing					
PIAP Output	18010601 Tax compliance im	proved through increased effi	ciency in revenue adminis	tration			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of integrity promotional campaigns conducted	Number	2022/2023		20			
Department	030 Statutory bodies	•	•				
Service Area	10 Legislation and Oversight						
Programme	16 Governance And Security						
SubProgramme	01 Institutional Coordination						
Budget Output	000004 Finance and Account	ing					
PIAP Output	16030105 Financial Manager	nent					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Level of absorption of released funds	Percentage	2022	60%	Review the internal audit reports of all the quarters 100%, Asses value for money for all the projects undertaken.			
Budget Output	000007 Procurement and Dis	posal Services					
PIAP Output	16060508 Procurement and d	isposal of Assets managed					

Department	030 Statutory bodies						
Service Area	10 Legislation and Oversight	0 Legislation and Oversight					
Programme	16 Governance And Security	6 Governance And Security					
SubProgramme	01 Institutional Coordination						
Budget Output	000007 Procurement and Disp	oosal Services					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Level of implementation of the annual procurement plan	Percentage	2022	50	90% of implementation of the procurement plan. contracts committee meetings, evaluation meetings			
Budget Output	000014 Administrative and St	apport Services					
PIAP Output	16060502 Administrative sup	port services enhanced					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of quarterly office supplies procured	Percentage	2022	50	70			
Department	040 Production and Marketing	g					
Service Area	20 Agricultural Production						
Programme	01 Agro-Industrialization						
SubProgramme	01 Institutional Strengthening	and Coordination					
Budget Output	000006 Planning and Budgeti	ng services					
PIAP Output	01060203 Enabled agricultura	al extension supervision system	n developed and operationalise	d			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of fishers and fishing vessels licenced	Number	2022	2021/2022	100			
Budget Output	010015 Extension services						
PIAP Output	01041101 Extension workers	trained in entire value chain fo	ocused skills				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of extension workers trained in dissemination of Agricultural insurance information	Number	2022-2023	5	10			
Department	050 Health						
Service Area	30 Health Management and S	upervision					
Programme	12 Human Capital Developmo	ent					
SubProgramme	02 Population Health, Safety	and Management					
Budget Output	000006 Planning and Budgeti	ng services					
PIAP Output	1203010509 Reduced morbid	ity and mortality due to HIV/A	AIDS, TB and malaria and othe	r communicable diseases			

Department	050 Health						
Service Area	30 Health Management as	30 Health Management and Supervision					
Programme	12 Human Capital Develo	ppment					
SubProgramme	02 Population Health, Saf	ety and Management					
Budget Output	000006 Planning and Buc	lgeting services					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of health workers in the public and private sector trained in integrated management of malaria	Number	2022-2023	23	50			
PIAP Output	1203010513 Service Deli	very Standards dissemina	ted and implemented.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Service standards and service delivery standards for health reviewed and disseminated	Percentage	2022/2023	33	33 health facilities receive health service delivery standard manuals			
PIAP Output	1203010515 Reduced mo	1203010515 Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
% of HIV positive pregnant women initiated on ARVs for EMTCT	Percentage	2022-2023	40	70			
Budget Output	320066 Health System St	rengthening	•				
PIAP Output	1203011501 Improve pop	ulation health, safety and	management				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of fully equipped and adequately funded equipment maintenance workshops	Percentage	2022-2023	3	10			
Budget Output	320165 Primary Health ca	are services	•				
PIAP Output	1203010501 Basket of 41	essential medicines avail	ed.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of health workers trained in Supply Chain Management	Percentage		50	about 80% health workers trained and 6 cycles of essential medicines availed in health facilities			
Department	060 Education	•	•	•			
Service Area	10 Pre-Primary and Prima	ry Education					
Programme	12 Human Capital Develo	ppment					
SubProgramme	01 Education,Sports and s	skills					
Budget Output	320157 Primary Educatio	n Services					
PIAP Output	1202010201 Basic Requir	rements and Minimum sta	ndards met by schools and train	ning institutions			
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Department	060 Education					
Service Area	10 Pre-Primary and Primary Education					
Programme	12 Human Capital Developme	ent				
SubProgramme	01 Education,Sports and skills	S				
Budget Output	320157 Primary Education Se	rvices				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of textbooks and other instructional materials procured to ensure that each primary school achieves a pupil to textbook ratio not exceeding 3 to 1 by 2025	Number	2022/2023		10		
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2022/2023	40	80		
Budget Output	320158 Capitation (Secondary	7)				
PIAP Output	1202010201 Basic Requirements and Minimum standards met by schools and training institutions					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of existing TVET institutions equipped with appropriate infrastructure Equipment and materials	Number	2022/2023	5	5		
Budget Output	320162 Capitation (Primary)					
PIAP Output	1202010201 Basic Requireme	ents and Minimum standards m	et by schools and training insti	itutions		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Amount of capitation grants to secondary schools in light of the cost of educational inputs	Number	2022/2023	1678572000	1678572000		
Department	090 Natural Resources					
Service Area	10 Natural Resources Manage	ement				
Programme	06 Natural Resources, Environ	nment, Climate Change, Land	And Water			
SubProgramme	01 Environment and Natural F	Resources Management				
Budget Output	000006 Planning and Budgeti	ng services				
PIAP Output	06010105 Degraded water catchments protected and restored through implementation of catchment management measures					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of land titles issued	Number	2022/2023	0	10		

Department	090 Natural Resources						
Service Area	10 Natural Resources Manage	ement					
Programme	06 Natural Resources, Enviro	nment, Climate Change, Land	l And Water				
SubProgramme	01 Environment and Natural l	Resources Management					
Budget Output	000006 Planning and Budgeti	ng services					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of Tree Seedlings planted through District Forestry Services (Million).	Number	2022/2023	100	1000			
PIAP Output	06010120 Water resources da	ta (Quantity & Quality) collec	eted and assessed				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of Water resources assessment studies carried out	Number		1	5			
Budget Output	140035 Land Information Ma	nagement					
PIAP Output	0607101 A Comprehensive an	0607101 A Comprehensive and up to date government land inventory undertaken					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
% of government land titled	Percentage	2022/2023	50%	80%			
Revenue generated through lease of government ladn (Bn)	Value	2022/2023		100,000,000			
Department	100 Community Based Service	ces					
Service Area	10 Community Mobilisation						
Programme	15 Community Mobilization	And Mindset Change					
SubProgramme	02 Strengthening institutional	support					
Budget Output	000023 Inspection and Monit	oring					
PIAP Output	15040201 CDMIS established	d and operationalized					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
CDMIS in place & operational	Yes/No	2022/2023	No	yes			
Budget Output	440016 Promotion of Arts &	crafts					
PIAP Output	15030201 Communication strimplemented	rategy on promotion of norms	, values and positive mindsets a	mong young people			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Communication strategy on promotion of norms, values and positive mindsets among young people in place	Percentage	2022/2023	80	100			

Department	110 Planning						
Service Area	10 Planning and Statistics	10 Planning and Statistics					
Programme	18 Development Plan Imple	mentation					
SubProgramme	01 Development Planning, I	Research, Evaluation and	Statistics				
Budget Output	000006 Planning and Budge	eting services					
PIAP Output	1801051101 Statistics on cre	oss cutting issues compil	ed and disseminated.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Proportion of statistical reports with crosscutting issues like migration gender refugees and others integrated	Percentage	2022-2023		Urban Refuge data Collected and desiminated			
PIAP Output	1801051104 Administrative	data Collected among th	ne MDAs and LGs with a focu	s on cross cutting issues.			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Proportion of MDAs and LGs collecting administrative data focusing on cross cutting issues	Percentage	2022-2023		Staff Wages in planning Unit paid			
PIAP Output	18060202 Process Evaluation	n Report on key interve	ntions conducted in the 18 pro	grams.			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of Process Evaluation reports on key interventions conducted in the 18 programs	Number	2022-2023	4	4			
Budget Output	000023 Inspection and Mon	itoring					
PIAP Output	18040604 Oversight Monito	oring Reports of NDP III	Programs produced				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of Monitoring Reports produced on NDPIII programmes by RDCs.	Percentage	2022-2023	4	Quarterly Monitoring Organised and evaluation done on key on key			
				development projects			
Budget Output	560019 Data Management a	nd Dissemination		development projects			
Budget Output PIAP Output	-		ion legal framework develope	1			
	-		ion legal framework develope Base Level	1			

Department	120 Internal Audit	120 Internal Audit					
Service Area	10 Compliance						
Programme	16 Governance And Security						
SubProgramme	01 Institutional Coordination						
Budget Output	000001 Audit and Risk Manaş	gement					
PIAP Output	16060505 Internal audit under	taken					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of quarterly internal audit progress reports per annum prepared	Percentage	2021-2022	12	12			
Department	130 Trade, Industry and Local	Development					
Service Area	10 Commercial Services						
Programme	07 Private Sector Developmer	nt					
SubProgramme	02 Strengthening Private Sector	or Institutional and Organization	onal Capacity				
Budget Output	190036 Trade Development						
PIAP Output	07020501 Institutional and po	licy frameworks for investmen	t and trade harmonized				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Institutional and policy frameworks for investment and trade harmonized	Yes/No	2022/2023	No	yes			

SECTION D: VOTE CROSS CUTTING ISSUES

i) Gender and Equity

OBJECTIVE	Reduced Gender violence especially among girls and PWDs		
Issue of Concern	Increased GBV Cases especially among women and PWDs		
Planned Interventions	 Need of sheltering survivors and preserving witnesses strengthening the local structures like LC1s Continuous sensitization on GBV Engage some implementing Partners in family empowerment 		
Budget Allocation (Million)	25		
Performance Indicators	 Number of GBV cases reported Number of cases followed up Number of cases resolved 		

ii) HIV/AIDS

OBJECTIVE	Mainstreaming of HIV /AIDS by all department		
Issue of Concern	Increased number of Persons with HIV/AIDS		
Planned Interventions	Sensitizing communities and road contractors on HIV/AIDS Putting IEC on buildings and compounds about HIV Include HIV package in the training of village committees Purchasing self condom dispensers		
Budget Allocation (Million)	n) 15		
Performance Indicators	No of villages sensitized on HIV/AIDs No of buildings with IEC materials Purchased self condom dispensers in use No of farmers sensitized on HIV/AIDs World AIDs day Held the rest of the National health days		

iii) Environment

OBJECTIVE	Reduced Deforestation and encroachment on echo systems		
Issue of Concern	Increased Deforestation and encroachment on echo systems esp wetlands		
Planned Interventions	 Sensitization of communities on the benefits of a green belt, wetlands and tress at large promotion of afforestation activities like tree planting promotion of fruit tress growing especially in schools 		
Budget Allocation (Million)	38		
Performance Indicators	 Number of tress planted Number of Sensitization meetings held on environmental related issues held 		

iv) Covid			
OBJECTIVE	Reduced COVID- 19 Transmission at all levels		
Issue of Concern	Increase in COVID transmission at all levels		
Planned Interventions	Establishment of COVID task force in schools and health facilities Purchasing of hand washing facilities and monitoring usage purchasing of sanitizers and masks		
Budget Allocation (Million)	30		
Performance Indicators	 No of villages sensitized on COVID Purchased Hand washing Facilities in use for Schools , Health Centres, Offices among other Places No of schools with hand washing facilities Number of masks supplied Number of sanitizers supplied 		