## **Structure of Budget Framework Paper**

Foreword

**Executive Summary** 

A: Revenue Performance and Plans

**B:** Summary of Performance by Department

#### **Foreword**

Busia Municipal Council has an obligation of serving the people of Busia Municipality and it is on the basis of our mandate that we have had to formulate our Vision and mission. Our vision states "A Modern, Self-reliant, and peaceful Municipality". In light of our vision the Council aims at addressing its mission i.e. "To effectively and efficiently deliver the mandated services to the population so as to provide the basis for social—economic, political, and industrial development of Busia". Decentralisation is one of the major policy initiatives of the present Government, which has enabled Local Governments and Councils to carry out Planning, Bugdeting and Management of their own affairs with support from the Central Government. Priorities are to ensure that roads are in good conditions, water extended and provided, primary health care is provided, primary and secondary school education is facilitated, commercial and agriculture production is in place, improve the livelihood of the community, accountability is done and services delivered.

Godfrey .K. Kateeba (MR), TOWN CLERK, BUSIA MUNICIPAL COUNCIL

### **Executive Summary**

#### **Revenue Performance and Plans**

	201:	2015/16		
UShs 000's	Approved Budget	Receipts by End September	Proposed Budget	
1. Locally Raised Revenues	1,573,773	469,151	1,635,074	
2a. Discretionary Government Transfers	970,398	201,887	896,570	
2b. Conditional Government Transfers	2,566,645	685,719	2,287,965	
2c. Other Government Transfers	753,321	184,255	753,321	
4. Donor Funding	1,000,000	0	1,000,000	
Total Revenues	6,864,137	1,541,012	6,572,930	

Revenue Performance in the first quarter of 2015/16

Council received a total of 1,541,012,000/= in quarter one on a budget of 6,864,137,000/= giving a percentage perfomance of 23%. The poor perfomance is mainly due to no reciepts on donor funding. The 1billion project under donor is not yet on. Also PHC Dev,t, SFG, LGMSD and Salaries did not perform well. The funds were disbursed to the Departments leaving a total of 61,180,000/= on the municipal general fund account and on division general and operations accounts.

Planned Revenues for 2016/17

The Municipal expects a total of 6,572,930,000/= of which 25% is Local revenue, 60% are Government transfers and 15% isdonor funding. Government transfers reduced by 352,508,000/=. Local revenue is expected to rise by 61,301,000/= since most of the reserve prices were raised. The 1billion PPP project under donor was just rolled over.

#### **Expenditure Performance and Plans**

	2015	5/16	2016/17
UShs 000's	Approved Budget	Actual Expenditure by end Sept	Proposed Budget
1a Administration	1,756,793	208,356	1,622,461
2 Finance	364,075	79,391	339,536
3 Statutory Bodies	276,379	51,969	279,112
4 Production and Marketing	58,690	2,803	60,511
5 Health	480,579	125,349	536,384
6 Education	2,195,565	521,376	1,929,754
7a Roads and Engineering	929,136	82,234	1,002,429
7b Water	613,131	162,543	613,131
8 Natural Resources	39,562	7,725	40,639
9 Community Based Services	75,255	2,791	79,779
10 Planning	34,010	4,890	34,519
11 Internal Audit	40,962	9,949	34,675
Grand Total	6,864,137	1,259,375	6,572,930
Wage Rec't:	2,077,578	512,807	2,111,646
Non Wage Rec't:	2,385,252	639,850	2,374,940
Domestic Dev't	1,401,306	106,718	1,086,345
Donor Dev't	1,000,000	0	1,000,000

Expenditure Performance in the first quarter of 2015/16

The expenditure perfomance was at 85% in Q1 with most departments performing between 90 and 100 percent, apart from roads and community. The expenditure under performance was because of the delay in designing of BOQs and the community to submit CDD projects for funding. The key expenditure areas were continuing with the construction of the office block and the OPD at HC IV, maintainance of roads, extension of the water service line and new connections, retention on SFG projects.

## **Executive Summary**

Planned Expenditures for 2016/17

Council plans to construct & maintain roads, classrooms & latrines, empower the community, supply furniture, street lights installation, greening of the town, provision of water & other routine activities. Urban Discretionary Development Equalization Grant was allocated to administration for office block construction. Non wage was spread across all departments. The extra local revenue was allocated to roads and engineering for installation of street lights.

Medium Term Expenditure Plans

For the medium term, we plan to continue to construct the office block, construction and maintainance of roads, empower the community by funding their projects under CDD, promote education by constructing more classrooms and latrines, supply of furniture. Improve on the lighting in town by street lights installation and maintainance, greening of the town. Health promotion by monitoring and supervision of the HCIV, unsure sanitation and hygiene, provision of water to the community.

#### **Challenges in Implementation**

The municipal council is under staffed affecting the timely implementation of plans. Late realisation of funds affect the plans implementation timing. The fluctuations in prices of goods and services affect the plans costs thus affecting their implementation. Mismanagement of UPE and USE funds. Poor contractors not perfoming up to the expected standards. Delays in the production of BOQs by the engineers.

### A. Revenue Performance and Plans

	201	2015/16		
UShs 000's	Approved Budget	Receipts by End September	Proposed Budget	
1. Locally Raised Revenues	1,573,773	469,151	1,635,074	
Miscellaneous	7,611	0	6,251	
Advertisements/Billboards	2,835	1,005	2,700	
Animal & Crop Husbandry related levies	23,760	6,413	23,712	
Business licences	99,000	27,054	102,460	
Land Fees	47,250	11,031	48,500	
Local Government Hotel Tax		0	30,000	
Local Hotel Tax	25,680	8,675		
Local Service Tax	22,000	7,065	31,079	
Market/Gate Charges	283,800	74,481	320,400	
Other Fees and Charges	104,463	41,446	136,060	
Park Fees	189,675	30,307	181,866	
Registration (e.g. Births, Deaths, Marriages, etc.) Fees	4,478	443	5,245	
Rent & Rates from private entities	600,000	149,207	600,000	
Lock-up Fees	16,170	1,613	11,900	
Unspent balances – Locally Raised Revenues		33,304		
Property related Duties/Fees	147,051	77,107	134,901	
2a. Discretionary Government Transfers	970,398	201,887	896,570	
District Unconditional Grant (Wage)	34,070	6,552		
Urban Unconditional Grant (Non-Wage)	163,030	40,757	254,613	
Urban Discretionary Development Equalization Grant	323,858	64,772	158,448	
Urban Unconditional Grant (Wage)	449,439	89,806	483,510	
2b. Conditional Government Transfers	2,566,645	685,719	2,287,965	
Development Grant	345,948	69,190	151,740	
Support Services Conditional Grant (Non-Wage)	67,007	16,151		
Sector Conditional Grant (Wage)	1,545,350	404,870	1,545,346	
Sector Conditional Grant (Non-Wage)	608,340	195,508	590,879	
2c. Other Government Transfers	753,321	184,255	753,321	
Road Fund Grant	753,321	183,429		
Other Transfers from Central Government		0	753,321	
Student head count		826		
4. Donor Funding	1,000,000	0	1,000,000	
Public Private Partnership	1,000,000	0		
Donor Funding		0	1,000,000	
Total Revenues	6,864,137	1,541,012	6,572,930	

#### Revenue Performance in the first Quarter of 2015/16

#### (i) Locally Raised Revenues

The budget was 1,573,773,000/= and in Q1 we collected 469,151,000/= giving a percentage of 30%. Most of the local revenue sources over performed. Our biggest property rates payers had paid, local service tax transfers from the ministry, advertising because of the many adverts. But births registration, Lock-up Fees and Miscellaneous under performed because those in the taxi park lock-ups had not paid given the redevelopment project to be done and Miscellaneous for naming of roads yet done.

#### (ii) Central Government Transfers

The budget was 4,290,363,000/= and in Q1 we had received 1,077,169,000/= giving a percentage of 25%. Most of the grants were received as planned. But urban wage, Agric. Ext Salaries, PHC - development, SFG and LGMSD under performed. Secondary and PHC salaries over performed. 147,000/= was received on the Grant to Community Devt Assistants Non Wage and not 529,000/=.

(iii) Donor Funding

### A. Revenue Performance and Plans

The budget was 1,000,000,000/= and in quarter one we hadnot received any funds giving a percentage of 0. The 1billion PPP project of redevelopment of the taxi park where money will be raised by the lock up owners and the project was approved by MOLG. But council has not collected any funds because it has not yet procured a contractor.

#### Planned Revenues for 2016/17

#### (i) Locally Raised Revenues

Council forecasts to collect 1,635,074,000/= which has an increament of 61,301,000/= from that of 2015/16. The rise was out the rise in researce prices of the market, land fees, local service tax, licences, Hotel tax, registration of births and deaths, abattoir levies and adevertising/bill boards. Rent and rates (water collections) remained the same but Property rates and rent from stalls was reduced.

#### (ii) Central Government Transfers

Council forecasts to recieve 3,937,856,000/= as Government grants which reduced by 352,508,000/=. Urban Unconditional Grant (Non-Wage) increased on merging with grants formally under support services. Urban Discretionary Development Equalization Grant which was formally LGMSD/PRDP was also reduced, sector development grants were also reduced.

#### (iii) Donor Funding

Council had a project of redevelopment of the taxi park of 1 billion which has not yet started because we have not got a contractor. This project was rolled over to FY 2016/17. The money was to be raised through public private partenership.

### **Summary of Performance and Plans by Department**

### Workplan 1a: Administration

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	20	15/16	2016/17
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	431,026	161,297	469,646
Locally Raised Revenues	62,187	49,961	62,187
Multi-Sectoral Transfers to LLGs	172,358	63,498	177,729
Support Services Conditional Grant (Non-Wage)	6,288	2,239	
Unspent balances - Locally Raised Revenues		311	
Urban Unconditional Grant (Non-Wage)	57,921	14,357	56,752
Urban Unconditional Grant (Wage)	132,272	30,931	172,978
Development Revenues	1,325,767	56,034	1,152,815
Donor Funding	1,000,000	0	1,000,000
Locally Raised Revenues	50,500	0	50,500
Multi-Sectoral Transfers to LLGs	8,717	1,300	15,093
Unspent balances - Conditional Grants		24	
Urban Discretionary Development Equalization Grant	266,550	54,710	87,222
Total Revenues	1,756,793	217,331	1,622,461
B: Overall Workplan Expenditures:			
Recurrent Expenditure	431,026	157,768	469,646
Wage	132,272	30,931	172,978
Non Wage	298,754	126,837	296,668
Development Expenditure	1,325,767	50,587	1,152,815
Domestic Development	325,767	50,587	152,815
Donor Development	1,000,000	0	1,000,000
Total Expenditure	1,756,793	208,356	1,622,461

Revenue and Expenditure Performance in the first quarter of 2015/16

The department received a total of 217,331,000/= with an annual and quarterly performance of 12 and 50 percent. The poor perfomance was mainly because of the zero reciepts on donor funding but more local revenue was transferred to the department both at the municipal and divisions. It received more local revenue because it activities were priorised. Most of the funds were spent with an expenditure performance of 12 and 48 percent.

Department Revenue and Expenditure Allocations Plans for 2016/17

Administration has a budget of 1,622,461,000/= both at the municipal and the divisions. Non wage grant decreased, wage was increased because of the recruitment plan. Local revenue was increased at the divisions. Urban Discretionary Development Equalization Grant formally LGMSD was reduced and development local revenue remained the same to be spent on the office block. Donor funding remained the same because the PPP project of redevelopment of the taxi park was rolled over.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

payment of salaries and wages to 19 staff, office block construction and other routine activities, monitoring of council activities, procurement adverts, reports generated and submitted.

Plans for 2016/17 by Vote Function

Salaries paid to 20 staff in administration and other routine activities. There will be some capital development outputs like office equipments, internet appliances & a laptop procured, land for sewerage treatment plant, and office blocks construction on PRDP/LGMSD grants. Rolled over the redevelopment of the Bus/taxi park under PPP. 3 staffs supported for further studies and 3 workshops and trainings of capacity building. Implemented works monitored on a

## Workplan 1a: Administration

quarterly basis generating 4 reports.

Medium Term Plans and Links to the Development Plan

Provision of office space by constructing the ofice block and procurement of office furniture and equipment, redevelopment of the Bus/taxi park under PPP, purchase land for sewarege treatment plant.

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Acquiring of Municipal IDs for 200 teachers,60 tradition staff and 40 Health workers.

#### (iv) The three biggest challenges faced by the department in improving local government services

1. limited office space

inadequate staff offices due to lack of office space

2. limited funding of activites

Too many activities which require funding compared to meagre revenue allocation.

3. Inadequate furniture

Most of staff have no tables and chairs, something tat affects output performance.

### Workplan 2: Finance

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	nd 2015/16		2016/17	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	359,575	79,475	334,036	
Locally Raised Revenues	191,774	47,469	191,774	
Multi-Sectoral Transfers to LLGs	62,785	5,445	36,852	
Unspent balances - Locally Raised Revenues		209		
Urban Unconditional Grant (Non-Wage)	26,261	6,565	26,261	
Urban Unconditional Grant (Wage)	78,756	19,787	79,149	
Development Revenues	4,500	0	5,500	
Multi-Sectoral Transfers to LLGs	4,500	0	5,500	
Total Revenues	364,075	79,475	339,536	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	359,575	79,391	334,036	
Wage	78,756	19,787	79,149	
Non Wage	280,819	59,603	254,887	
Development Expenditure	4,500	0	5,500	
Domestic Development	4,500	0	5,500	
Donor Development	0	0	0	
Total Expenditure	364,075	79,391	339,536	

Revenue and Expenditure Performance in the first quarter of 2015/16

The annual and quarterly receipt performance of 22 and 88 percent respectively was because the department at the divisions did not receive funds as was budgeted. Less local revenue was transferred to the department. The department received a total of 79,475,000/= by end of Q1 and spent 79,391,000/=. This gives an annual and quarterly expenditure performance of 22 and 88 percent respectively.

Department Revenue and Expenditure Allocations Plans for 2016/17

Finance department has a workplan of 339,536,208 UGX of which 42,352,180 is multi-sectoral to the finance sections

### Workplan 2: Finance

of the two divisions. The budget decreased from 364,075,046/= because the divisions allocated less local revenue to finance department. Wage allocation also increased because of advancements in the wage segments of staff.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Salary payment to 9 staff in finance department, payment of VAT to URA, final accounts, budget, annual workplan and performance reports compiled and submitted, local revenue collected, and other routine activities.

Plans for 2016/17 by Vote Function

Outstanding obligations settled, statutory obligations paid, salaries paid to 9 staff members, statutory documents like the budget, workplans, final accounts and performance reports compiled and submitted to the relevant ministries and authorities, local revenue collected and facilitation of other routine activities

Medium Term Plans and Links to the Development Plan

Settlement of outstanding obligations, payment of statutory obligations.

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None as yet

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Budget interpretation

Lack of capacity by political leaders to interpret the budget

#### 2. Ever changing IPFs

Ever changing IPFs affect timely departmental planning as either some existing activities are dropped or new activities are brought on board

3.

### Workplan 3: Statutory Bodies

UShs Thousand	2015/16		2016/17	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				-
Recurrent Revenues	276,379	51,969	279,112	
District Unconditional Grant (Wage)	34,070	6,552		
Locally Raised Revenues	90,132	17,118	90,132	
Multi-Sectoral Transfers to LLGs	64,734	9,405	67,174	
Support Services Conditional Grant (Non-Wage)	53,932	12,882		
Urban Unconditional Grant (Non-Wage)	12,000	3,000	100,002	
Urban Unconditional Grant (Wage)	21,511	3,013	21,804	

### Workplan 3: Statutory Bodies

UShs Thousand		2015/16	2016/17	
	Approved Budget	Outturn by end Sept	Proposed Budget	
Total Revenues	276,379	51,969	279,112	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	276,379	51,969	279,112	
Wage	104,301	21,144	104,594	
Non Wage	172,078	30,825	174,518	
Development Expenditure	0	0	0	
Domestic Development	0	0	0	
Donor Development	0	0	0	
Total Expenditure	276,379	51,969	279,112	

Revenue and Expenditure Performance in the first quarter of 2015/16

Statutory bodies department received a total of 51,969,000/= and spent it. The annual and quarterly reciept and expenditure performance of 19 and 75 percent was because the staff recruitment is not yet done and less local revenue was transferred to the department.

Department Revenue and Expenditure Allocations Plans for 2016/17

Statutory bodies has a budget of 279,112,000/= which slighlty increased from that of 2015/16. the increament is at the two divisions. All the sources at the municipality remained the same as those of last FY. All the grants were merged to the Urban Unconditional Grant (Non-Wage). There are no allocations meant for development. The bubget will be spent throughout the financial year.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Payment of salaries and sitting allowances, paymnt of ex-gratia for councillors, facilitation of council and committee meetings.

Plans for 2016/17 by Vote Function

Salaries paid to 4 political leaders, 2 staff, payment of councillors allowances ,executive committee allowances paid, standing committees and contracts committee paid allowances and other routine activities.

Medium Term Plans and Links to the Development Plan

Handling of procurement services by contracts committee.

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors Not planned for activities

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. limited knowledge

Limited knowledge on council procedures, due to new councillors to handle council business, may curtail business.

#### 2. limited funds

Inadequate funds to finance all the planned activities due to meager revenue.

#### 3. High expectation

Most of the councillors will be new with high expections in terms of allowances but may be disappointed.

## Workplan 4: Production and Marketing

## Workplan 4: Production and Marketing

UShs Thousand	20	15/16	2016/17
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	53,260	2,803	55,081
Locally Raised Revenues	10,123	0	10,123
Multi-Sectoral Transfers to LLGs	1,850	0	1,850
Sector Conditional Grant (Non-Wage)	0	0	1,824
Sector Conditional Grant (Wage)	24,355	2,339	24,352
Urban Unconditional Grant (Non-Wage)	1,856	464	1,856
Urban Unconditional Grant (Wage)	15,076	0	15,076
Development Revenues	5,430	0	5,430
Locally Raised Revenues	5,430	0	5,430
Total Revenues	58,690	2,803	60,511
B: Overall Workplan Expenditures:			
Recurrent Expenditure	53,260	2,803	55,081
Wage	39,431	2,339	39,428
Non Wage	13,829	464	15,653
Development Expenditure	5,430	0	5,430
Domestic Development	5,430	0	5,430
Donor Development	0	0	0
Total Expenditure	58,690	2,803	60,511

Revenue and Expenditure Performance in the first quarter of 2015/16

Production department received 2,803,000/= in quarter one. The poor revenue and expenditure performance of 5 and 21 percent was because no local revenue was transferred to the department both at the municipal and divisions. Production department activities were not priotised for facilitation. Also no wage to the department because the PCO who was planned for is not yet recruited and only one agricultural extension worker to benefit on the grant of agric. Ext Salaries.

Department Revenue and Expenditure Allocations Plans for 2016/17

Production and Marketing department has budget of 60,511,000/= both at the municipal and the divisions. It increased from 58,690,000/= because of a Sector Conditional Grant (Non-Wage) as a new source. All the other sources remained the same. The revenue sources are Agric. Ext salaries, urban non wage grant, urban unconditional wage and local revenue to be spent in 2016/17.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

salary payment only.

Plans for 2016/17 by Vote Function

Procurement of a weighing scale, commercial and production sensitisation meetings, wages paid to the staff in the department.

Medium Term Plans and Links to the Development Plan

Procurement of a weighing scale, sensitisation meetings which is part of the workplan.

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors No activities

#### (iv) The three biggest challenges faced by the department in improving local government services

1. Little funds

## Workplan 4: Production and Marketing

Very little revenue allocated to the department which affects delivery of the decentralized services

#### 2. Office space

There is inappropriate office furniture for the department has made the environment not condusive for work

#### 3. Public expectations

High expectations by the stakeholders

## Workplan 5: Health

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	UShs Thousand 2015/16		2016/17
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	463,375	127,592	477,719
Locally Raised Revenues	9,350	11,353	9,350
Multi-Sectoral Transfers to LLGs	110,336	14,652	120,600
Sector Conditional Grant (Non-Wage)	35,401	8,850	39,477
Sector Conditional Grant (Wage)	299,488	90,537	299,492
Urban Unconditional Grant (Non-Wage)	8,800	2,200	8,800
Development Revenues	17,204	1,597	58,664
Development Grant	6,309	1,262	47,769
Locally Raised Revenues	10,895	0	10,895
Unspent balances - Conditional Grants		335	
Total Revenues	480,579	129,189	536,384
B: Overall Workplan Expenditures:			
Recurrent Expenditure	463,375	125,349	477,719
Wage	299,488	90,537	299,492
Non Wage	163,887	34,812	178,227
Development Expenditure	17,204	0	58,664
Domestic Development	17,204	0	58,664
Donor Development	0	0	0
<b>Total Expenditure</b>	480,579	125,349	536,384

Revenue and Expenditure Performance in the first quarter of 2015/16

Health department received a total of 129,189,000/= in Q1. The annual and quarterly performance was 27 and 108 percent, PHC salaries over performed because less was allocated to our municipal in the budget. Also more local revenue was transferred to health department both at the municipal and the divisions. Most of the recurrent funds were spent and all the development funds remained unspent.

Department Revenue and Expenditure Allocations Plans for 2016/17

During FY 2016/17, health department shall receive and spend a budget of 536,384,000/=. The budget increased from 480,579,000/=. The increament is on the local revenue allocation to divisions, sector non wage grant and the development grant.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Payment of salaries to health workers, management of the HC IV, routine immunisation done, monitoring and supervision of the HC IV, garbage collected in the municipality and other routine activities.

Plans for 2016/17 by Vote Function

During FY 2016/17, the department shali: (1) Continue Construction of OPD (2) Deliver babies, (3), Treat Patients in

## Workplan 5: Health

Outpatient department, (4), Treat patients in In-patent department, (5) Immunise Children, (6) Rcruit and Pay Staff salaries, (7) Construct a separate gate for the Mortuary, (8) Carry out Operation and Maintanance, 4) Install a Solar System in OPD

Medium Term Plans and Links to the Development Plan

During FY 2016/17, the department shali: (1) Continue Construction of OPD (2) Deliver babies, (2) Construct a separate gate for the Mortuary, (3) Install a Solar System in OPD

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors Ensuring sanitation and hygiene in the municipality

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. In-adequate funding

The funds are too little to run the department especially the Health centre IC

#### 2. In-Adequate Staff

The Staff ceiling is too small to run the department both Clinical and Public Health

#### 3. In-adequate Space

Office space at the M.Council and Outpatient department is insufficient

### Workplan 6: Education

UShs Thousand	2015/16		2016/17
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,826,926	499,676	1,803,783
Locally Raised Revenues	8,245	0	8,245
Multi-Sectoral Transfers to LLGs	3,190	0	4,528
Other Transfers from Central Government		826	
Sector Conditional Grant (Non-Wage)	554,299	181,616	532,461
Sector Conditional Grant (Wage)	1,221,506	311,994	1,221,502
Urban Unconditional Grant (Non-Wage)	3,119	780	3,119
Urban Unconditional Grant (Wage)	36,567	4,460	33,928
Development Revenues	368,639	69,192	125,970
Development Grant	339,639	67,928	103,970
Locally Raised Revenues	22,000	0	22,000
Unspent balances - Conditional Grants		1,265	
Urban Discretionary Development Equalization Grant	7,000	0	
<b>Total Revenues</b>	2,195,565	568,868	1,929,754
B: Overall Workplan Expenditures:			
Recurrent Expenditure	1,826,926	498,850	1,803,783
Wage	1,258,073	316,455	1,255,430
Non Wage	568,853	182,395	548,353
Development Expenditure	368,639	22,526	125,970
Domestic Development	368,639	22,526	125,970
Donor Development	0	0	0
Total Expenditure	2,195,565	521,376	1,929,754

### Workplan 6: Education

Revenue and Expenditure Performance in the first quarter of 2015/16

Education department received a total of 568,868,000/= in Q1. Urban wage underperformed beacause the planned staff recruitment is not yet done, no local reveunue was transferred to the department, but secondary salaries over performed because of less allocation at budgeting. 521,376,000/= was spent on wages and retentions with a performance of 24 and 89 percent.

Department Revenue and Expenditure Allocations Plans for 2016/17

Education has a budget of 1,929,754,000/= to be spent through out the financial year. The budget dropped from that of 2015/16 because the reduction in the Development Grant(SFG), Sector Conditional Grant (Non-Wage) and no allocation of Urban Discretionary Development Equalization Grant. The urban Unconditional Grant wage allocation to the department was reduced. Local revenue remained the same.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Salary payment to teachers and the staff in education department, inspection of schools and other routine activities.

Plans for 2016/17 by Vote Function

2 classrooms and 10 stances of pit latrines constructed, 36 desks and 2 sets of tables and chairs supplied, motor cycle procured for the department and land for Arubaine primary school procured. 183 primary and 39 secondary teachers paid salaries. UPE and USE paid to primary and secondary schools. 45 primary and 10 secondary schools in BMC inspected, supervised and monitored

Medium Term Plans and Links to the Development Plan

construct more classrooms and latrines and supply desks in schools to reduce on the high ratios so as to improve on the quality of education in BMC

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Construction of school fence and latrines in schools by world Vision

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Transport

The department lacks transport (motor cycle/vehicle) and this affects service delivery

2. Delay in the implementation of the planned projects

The procurement process is delayed by Bills of Quantities which are not provided in time by the engineering department

3. Understaffing

The department has only 2 officers out of the expected 5 and they are over whelmed with work

## Workplan 7a: Roads and Engineering

UShs Thousand	20	15/16	2016/17	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	274,212	61,011	294,653	
Locally Raised Revenues	20,368	2,992	20,368	
Multi-Sectoral Transfers to LLGs	21,976	2,602	42,417	
Other Transfers from Central Government	169,909	43,000	169,909	
Urban Unconditional Grant (Non-Wage)	7,504	1,876	7,504	

## Workplan 7a: Roads and Engineering

Workpull 74. Rouns and Eligine	cring		
UShs Thousand	20	15/16	2016/17
	Approved Budget	Outturn by end Sept	Proposed Budget
Urban Unconditional Grant (Wage)	54,456	10,541	54,456
Development Revenues	654,923	165,855	707,775
Locally Raised Revenues	25,000	16,000	56,998
Multi-Sectoral Transfers to LLGs	46,511	9,419	67,365
Other Transfers from Central Government	583,412	140,429	583,412
Unspent balances - Other Government Transfers		7	
<b>Total Revenues</b>	929,136	226,867	1,002,429
B: Overall Workplan Expenditures:			
Recurrent Expenditure	274,212	48,677	294,653
Wage	54,456	10,541	54,456
Non Wage	219,757	38,136	240,198
Development Expenditure	654,923	33,557	707,775
Domestic Development	654,923	33,557	707,775
Donor Development	0	0	0
Total Expenditure	929,136	82,234	1,002,429

Revenue and Expenditure Performance in the first quarter of 2015/16

The annual and quarterly receipt performance of 24 and 99 percent respectively. The department received more local revenue at the muncipal due to an emergency but less at the divisions. The department received a total of 226,867,000/= by end of Q1, spent 82,234,000/=. This gives an annual and quarterly expenditure performance of 9 and 36 percent respectively.

Department Revenue and Expenditure Allocations Plans for 2016/17

Roads and Engineering department has a budget of 1,002,428,703 UGX of which 109,782,112/= is multi-sectoral to the works sections of the two divisions. The budget increased from 9946,160,907/= beacause of more allocation on local revenue. Uganda Road fund allocation under other transfers from Central Government remained constant.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Periodic and routine mechnized, routine manual maintainance of roads, roofing of a structure as an emergency.

Plans for 2016/17 by Vote Function

Salaries paid to 6 staff members, mechanized and periodic maintenance and openning of roads in Busia Municipality, street lights installed, drainage constructed, drainages in the municipal disilted, office equipment procured.

Medium Term Plans and Links to the Development Plan

Road construction and rehabilitation made, fixture procured

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors Not as yet

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Limited resources

The community believes that the available resources are enough to maintain all the roads in the municipality which is not true

#### 2. Community attitude

The community has a negative attitude towards the quality of road works done

## Workplan 7a: Roads and Engineering

3.

### Workplan 7b: Water

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	20	015/16	2016/17
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	613,131	175,386	613,131
Locally Raised Revenues	600,000	149,207	600,000
Unspent balances - Locally Raised Revenues		22,896	
Urban Unconditional Grant (Wage)	13,131	3,283	13,131
Total Revenues	613,131	175,386	613,131
B: Overall Workplan Expenditures:			
Recurrent Expenditure	613,131	162,543	613,131
Wage	13,131	3,283	13,131
Non Wage	600,000	159,260	600,000
Development Expenditure	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	613,131	162,543	613,131

Revenue and Expenditure Performance in the first quarter of 2015/16

The annual and quarterly receipt performance of 29 and 114 percent respectively was because the department at the municipal reaped more from water tarrif. The department received a total of 175,386,000/= by end of Q1, spent 162,543,000/=. This gives an annual and quarterly expenditure performance of 27 and 106 percent respectively.

Department Revenue and Expenditure Allocations Plans for 2016/17

We budgeted for 613,131,096/= in the Water department as wage and local revenue from water collections which has been aportioned across the various votes in the water section. The budget remained static because of the challenge in the water mains extension.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Water was produced, new connections were made, water was supplied & consumed as evidenced by the collection efficiency

Plans for 2016/17 by Vote Function

Water mains in the Municipality extended, new water connections to the system made, repair and maintain the existing water sysem and water board meetings held.

Medium Term Plans and Links to the Development Plan

To extend the water mains, make new water connections, repair and maintain the existing water sysem

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None as yet

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Water mains extension

## Workplan 7b: Water

Municipal is constraint finacially to extend water mains across the whole municipality

2.

3.

## Workplan 8: Natural Resources

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	20	015/16	2016/17	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	32,771	7,725	34,098	
Locally Raised Revenues	3,459	200	3,459	
Multi-Sectoral Transfers to LLGs	1,308	250	1,431	
Sector Conditional Grant (Non-Wage)	0	0	109	
Urban Unconditional Grant (Non-Wage)	1,856	464	1,856	
Urban Unconditional Grant (Wage)	26,149	6,811	27,243	
Development Revenues	6,792	0	6,542	
Locally Raised Revenues	6,542	0	6,542	
Multi-Sectoral Transfers to LLGs	250	0		
Total Revenues	39,562	7,725	40,639	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	32,771	7,725	34,098	
Wage	26,149	6,811	27,243	
Non Wage	6,622	914	6,854	
Development Expenditure	6,792	0	6,542	
Domestic Development	6,792	0	6,542	
Donor Development	0	0	O	
Total Expenditure	39,562	7,725	40,639	

Revenue and Expenditure Performance in the first quarter of 2015/16

Natural resources department received a total of 7,725,000/= in Q1 and spent it. The poor performance of 20 and 94 percent was because little local revenue was transferred to the department.

Department Revenue and Expenditure Allocations Plans for 2016/17

Natural resources has a budget of 40,639,000/= to spend thought the whole financial year. The budget has slightly increased from that of last FY. The increament is on wages due to changes in the salary segments. There is also a Sector Conditional Grant (Non-Wage) as a new source. The other grants remeined the same.

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Payment of salaries to the staff in the department and security services paid for at the garbage disposal site.

Plans for 2016/17 by Vote Function

Development projects screened, elected councillors sensitised on environmental management, environmental Impact Statements and Audits reviewed, Inspections for environmental compliance for developed and implemented projects carried out, trees and ornamentals planted along road reserves, River banks and wetland restoration carried out, workshop, conferences attended and consultations carried out,

## Workplan 8: Natural Resources

Medium Term Plans and Links to the Development Plan

trees, ornamentals planted on selected road reserves, Rivers banks and wetland restored

- (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors No off-budget activities
- (iv) The three biggest challenges faced by the department in improving local government services
- 1. lack of knowledge

Some people donot see the importance of implementing the environment mitigation measures

2. stray animals

The animals in town destroy the vegetation planted and too much sunshine.

3.

### Workplan 9: Community Based Services

#### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	20	015/16	2016/17
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	57,204	7,668	56,131
Locally Raised Revenues	7,842	0	7,842
Multi-Sectoral Transfers to LLGs	8,530	1,100	9,091
Sector Conditional Grant (Non-Wage)	18,641	5,042	17,007
Urban Unconditional Grant (Non-Wage)	1,104	276	1,104
Urban Unconditional Grant (Wage)	21,087	1,250	21,087
Development Revenues	18,051	3,019	23,648
Locally Raised Revenues	2,281	0	2,281
Multi-Sectoral Transfers to LLGs		0	21,368
Urban Discretionary Development Equalization Grant	15,771	3,019	
<b>Total Revenues</b>	75,255	10,687	79,779
B: Overall Workplan Expenditures:			
Recurrent Expenditure	57,204	2,744	56,131
Wage	21,087	1,250	21,087
Non Wage	36,117	1,494	35,044
Development Expenditure	18,051	46	23,648
Domestic Development	18,051	46	23,648
Donor Development	0	0	0
Total Expenditure	75,255	2,791	79,779

Revenue and Expenditure Performance in the first quarter of 2015/16

The poor revenue performance of 14% and 58% is due to un remitted local revenue to the sector and the staff recruitment which was planned for but not yet done. The over performance on the Grant to Community Devt Assistants is not true because we only received 147,000/= not 529,000/=. The expenditure performance is at 4 and 15 percent because some funds are for domestic development brest groups and the communities have not yet submitted their proposal for funding.

Department Revenue and Expenditure Allocations Plans for 2016/17

Community department has a budget of 79,779,000/= to spent in 2016/17. It increased from that of last FY due to the

## Workplan 9: Community Based Services

increment in multi- sectoral transfers to LLGs. The sources are FAL, Community worker, special grant for PWDs, women youth and disabilities and public library. Another source of fund is Urban Discretionary Development Equalization Grant (LGMSD) under LLGs transfers. Other interest groups the budgets are not provided for i.e. the elderly and children.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Only bank charges were paid.

Plans for 2016/17 by Vote Function

Payment for departmental staff salaries and enhancement, facitate youth, women and PWDs' council, facitate adult literacy activities. Community development projects under CDD and special grant for PWDs and other routine activities. Groups of PWDs, youths and women projects planned for and expect them to be funded with both local revenue and conditional grants

Medium Term Plans and Links to the Development Plan

Fund Community projects under CDD and special grant for PWD and from other locally raised revenue

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

sensitisation of the community on child based issues and skills enhancement of out of shool youths and child mothers and facilitate youth, women and pwds council under conditional grant

#### (iv) The three biggest challenges faced by the department in improving local government services

1. limited number of staff in the department

The office haas got very many activities to be carried out but only has one staff in the department therefore need other staff to be recruited to enable effective implementation of the activities.

2. high expectations from te community

Community expect to benefit more than what we have planned for

3. supervision of the community projects implemented by the community

Community projects are implemeted according to their needs

### Workplan 10: Planning

UShs Thousand	20	15/16	2016/17	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	34,010	4,890	34,519	
Support Services Conditional Grant (Non-Wage)	6,787	1,030		
Urban Unconditional Grant (Non-Wage)	1,856	464	8,643	
Urban Unconditional Grant (Wage)	25,366	3,396	25,876	

## Workplan 10: Planning

	0				
	UShs Thousand	20	15/16	2016/17	
		Approved Budget	Outturn by end Sept	Proposed Budget	
<b>Total Revenues</b>		34,010	4,890	34,519	
B: Overall Workplan Expe	nditures:				
Recurrent Expenditure		34,010	4,890	34,519	
Wage		25,366	3,396	25,876	
Non Wage		8,643	1,494	8,643	
Development Expenditure		0	0	0	
Domestic Development		0	0	0	
Donor Development		0	0	0	
<b>Total Expenditure</b>		34,010	4,890	34,519	

Revenue and Expenditure Performance in the first quarter of 2015/16

Planning Unit received a total of 4,890,000/= and spent it. The revenue and expenditure performance of 14 and 59 percent was because less PAF monitoring was transferred to the unit and the recruitment which was planned for is not yet done.

Department Revenue and Expenditure Allocations Plans for 2016/17

Planning unit has a budget of 34,519,000/= to be spent in the whole FY. The budget slightly increased from 34,010,000 because of the shift in the salary bar. The wage allocation for the recruitment plan was maintained. Urban Unconditional Grant (Non-Wage) because it was merged with a source formally under support services. The main sources are non wage and wages.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Salary payment to the staff, performance reports compiled and submitted, TPC meetings held and procurement of stationery.

Plans for 2016/17 by Vote Function

Payment of salary to the staff, Budgeting, planning, internal assessment, monitoring and other routine activities

Medium Term Plans and Links to the Development Plan

Cordination of the budgeting and planning process and the workplan will be part of the development plan

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors No off-budget activities

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. unstable prices

The fluctuations in prices of goods and services affect the plans costs thus affecting their implementation.

#### 2. Community expectations

High expectations by the community in terms of planned capital projects

3.

## Workplan 11: Internal Audit

UShs Thousand	2015/16	2016/17	

## Workplan 11: Internal Audit

	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	40,962	9,949	34,675
Locally Raised Revenues	10,123	2,172	10,123
Urban Unconditional Grant (Non-Wage)	5,772	1,443	5,772
Urban Unconditional Grant (Wage)	25,068	6,334	18,781
Total Revenues	40,962	9,949	34,675
B: Overall Workplan Expenditures:			
Recurrent Expenditure	40,962	9,949	34,675
Recurrent Expenditure Wage	40,962 25,068	9,949 6,334	34,675 18,781
*	*	· ·	· ·
Wage	25,068	6,334	18,781
Wage Non Wage	25,068 15,894	6,334 3,615	18,781
Wage Non Wage Development Expenditure	25,068 15,894 0	6,334 3,615 0	18,781

Revenue and Expenditure Performance in the first quarter of 2015/16

Out of Shs.10,240,000 planned for the quarter, Shs.9,949,000 total revenue was received by the unit giving a performance of 24% and 97%. All the money received was spent. Local revenue transferred to the unit was slightly less than whan was budgeted.

Department Revenue and Expenditure Allocations Plans for 2016/17

Internal audit department is to receive 10,122,539 as local revenue for the financial year and the amount has been maintained as that of the financial year 2015/2016 and the wage has reduced from 25,067,676 in financial year 2015/2016 to 18,78,.200 in financial year 2016/2017 due to reduced staff from 3 to 2 staffs.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2015/16

Salary payment to the staff and internal audit carried out.

Plans for 2016/17 by Vote Function

The department plans to carry out 4 mandatory quarterly audits of Municipal council head offices, 2 divisions, Health centre IV, government aided primary and secondary schools, submission of audit reports to the relevant government organs and purchase of reference books.

Medium Term Plans and Links to the Development Plan

N/A

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

#### (iv) The three biggest challenges faced by the department in improving local government services

1. DPAC has not yet discussed our audit reports for the last 2 years.

Failure of DPAC to discuss our audit reports has made implementation of our audit recommendations of the previous audits hard.

2. Inadequate supply of key reference books for audit.

This has made making of audit reports quite hard due to lack of reference books for audit.

3. Lack of official desktop computer.

This has made te department not meeting the required reporting dates as we have to move from department to department looking for a computer to type the audit reports.

Workplan 11: Internal Audit