#### **Entebbe Municipal Council**

#### **FOREWORD**

On behalf of Entebbe Municipality, I present the Budget Frame work Paper for the financial year 2023/2024. This document shall guide the preparation of the fourth coming financial year budget estimates that shall be appropriated by the Council and parliament. It provides a strategy for allocation of the meager resources on the key identified priority programmes of the Municipality. The preparation of the Budget Frame Work Paper has been guided by the NDPIII, the Municipal five-year Development Plan through wide consultations with the relevant stakeholders to allow for participatory budgeting and planning. The document highlights the Council priorities that will be implemented to enhance the social economic welfare of the people of Entebbe. In the financial year 2023/2024. Emphasis shall be put on enhancing income generation and reduction of poverty through the 13 programmes as highlighted in the document. The Municipal shall focus on operation and maintenance of the available roads and structure and also focus more on the physical planning of the city as it prepares for its transformation from a Municipality to a City status. The Municipality shall also focus on developing Entebbe as a tourism destination through working with the none -state actors to promote the tourism industry. A sizable amount of local revenue has been allocated to installation of street light in the City as measures taken to improve the security and accessibility. Income generating activities shall also be funded through the DDEG program to improve the livelihood of the people of Entebbe. I wish to record my sincere gratitude to all those who have in a way contributed to the formulation of this document not forgetting the continuous support provided by NPA in ensuring the linkage of the BFP to the NDPIII. I also wish to appreciate all heads of departments for actively participating in this process, the people of Entebbe thank you for your input and cooperation and lastly the planning UNIT for coordinating this entire process.

Fabrice Brad Rulinda

Title: LC V Chairperson/Mayor

Date: 28/04/2023

CC: Chief Administrative Office/ Town Clerk

### **Entebbe Municipal Council**

#### SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

**SECTION A: Revenue Performance and Plans by Source** 

Table A1: Revenue Performance and Plans by Source

	FY20	FY2022/23			MTEF Projections			
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28	
Locally Raised Revenues	5,592,640	1,037,106	5,592,642	5,656,642	5,656,642	5,656,642	5,656,642	
Discretionary Government Transfers	5,110,808	310,953	5,127,343	0	0	0	0	
Programme Conditional Government Transfers	6,790,456	1,812,342	6,494,595	2,460,995	2,460,995	2,460,995	2,460,995	
Other Government Transfers	1,310,000	1,548,102	10,015,000	0	0	0	0	
External Financing	100,000	0	100,000	0	0	0	0	
GRAND TOTAL	18,903,905	4,708,503	27,329,581	8,117,637	8,117,637	8,117,637	8,117,637	

### **Entebbe Municipal Council**

Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

		FY202	22/23	MTEF Projections				
	a Shillings ousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
	Wage	5,241,965	1,637,313	5,241,965	0	0	0	0
	Non Wage	2,339,829	462,465	2,160,866	1,264,619	1,264,619	1,264,619	1,264,619
Recurrent	Local Revenue	4,789,792	933,434	5,592,642	5,656,642	5,656,642	5,656,642	5,656,642
	Other Government Transfers	1,310,000	393,157	10,015,000	0	0	0	0
То	otal Recurrent	13,681,587	3,426,369	23,010,473	6,921,261	6,921,261	6,921,261	6,921,261
	Government of Uganda	4,192,800	0	4,219,108	1,196,376	1,196,376	1,196,376	1,196,376
Dev.	Local Revenue	802,848	0	0	0	0	0	0
Dev.	Other Government Transfers	0	1,154,945	0	0	0	0	0
	External Financing	100,000	0	100,000	0	0	0	0
Total	Development	5,095,648	1,154,945	4,319,108	1,196,376	1,196,376	1,196,376	1,196,376
Go	U Total( Excl. EXT+OGT)	4,995,648	0	17,214,581	8,117,637	8,117,637	8,117,637	8,117,637
	Total	18,777,235	4,581,314	27,329,581	8,117,637	8,117,637	8,117,637	8,117,637

#### **Entebbe Municipal Council**

#### Revenue Performance in the First Quarter of 2022/23

Entebbe Municipal Council received a total of 4,708,503 billion representing a performance of 25%. Generally the performance was fine which was contributed to by the 185% performance under Other Government Transfers. Of the total receipts, 18% of the approved budget was released to the respective programs.

#### Planned Revenues for FY 2023/24

The Municipal expects to have a total revenue budget of UGX 27,329,581 billion for the FY 2023/2024. Of this it expects to collect UGX 5,592,642 billion shillings as local revenue representing 20 % of the total expectation. Central Government transfers expected for the financial year 2023/2024 totals to about 21,636,938 billion shillings inclusive of other government transfers which is 36% of the total revenues from central government. The forecast represent a 23.5% increment from the current budget and this is mainly contributed to by Other Government Transfers which contribute about 37% of this budget. External financing of UGX 100millions is expected.

#### Revenue Forecast for FY 2023/24

#### **Locally Raised Revenues**

The Municipal expects to collect UGX 5,592,642 billion shillings for the financial year 2022/2024. Council plans to strengthen the IRAS system and this is expected to improve on revenue collection even more has it has been last FY.

#### **Central Government Transfers**

Central Government transfers expected for the financial year 2023/2024 totals to about 21,636,938 billion shillings inclusive of other government transfers which is 36% of the total revenues from central government. The forecast represent a 23.5% increment from the current budget and this is mainly contributed to by Other Government Transfers which contribute about 37% of this budget, under this DDEG funds specifically USMID is expected to increase by over UGX 8billions to meet the forth prioritized capital investments under this programme.

#### **External Financing**

A total of 100 million is expected for FY 2023/24 from Jhpiego and Global fund.

#### **Medium Term Expenditure Plans**

Entebbe Municipal council plans to spend more funds construction and upgrading of roads, tourism development related activities and upgrading of the Nkumba dumping site among others.

Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

	FY20	22/23	2023/24	
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget	
Agro-Industrialization				
Production and Marketing	160,729	30,824	157,005	
Trade, Industry and Local Development	0	0	246,012	
Total for the Programme	160,729	30,824	403,017	

	FY2022/23		2023/24	
Uganda Shillings Thousands	Approved	Spent By	Proposed	
Tourism Development	Budget	End Sep	Budget	
Trade, Industry and Local Development	8,000	0	12,000	
Total for the Programme	8,000	0	12,000	
Natural Resources, Environment, Climate Change, Land And Water	,		,	
Natural Resources	278,552	41,519	144,897	
Total for the Programme	278,552	41,519	144,897	
Private Sector Development				
Trade, Industry and Local Development	492,814	47,715	59,201	
Total for the Programme	492,814	47,715	59,201	
Integrated Transport Infrastructure And Services				
Roads and Engineering	5,507,096	54,407	10,428,926	
Total for the Programme	5,507,096	54,407	10,428,926	
Sustainable Urbanisation And Housing				
Natural Resources	52,464	7,000	30,000	
Total for the Programme	52,464	7,000	30,000	
Digital Transformation				
Production and Marketing	0	0	4,002	
Total for the Programme	0	0	4,002	
Human Capital Development				
Finance	0	0	119,560	
Health	1,288,323	208,658	1,305,021	
Education	4,548,640	912,710	4,591,375	
Community Based Services	0	0	73,820	
Total for the Programme	5,836,962	1,121,368	6,089,777	
Public Sector Transformation				
Administration	1,640,975	330,720	4,342,765	
Total for the Programme	1,640,975	330,720	4,342,765	
Community Mobilization And Mindset Change				
Community Based Services	133,653	28,283	66,208	
Total for the Programme	133,653	28,283	66,208	

	FY20	22/23	2023/24
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget
Governance And Security			
Administration	934,959	419,876	703,884
Statutory bodies	775,900	58,890	777,609
Total for the Programme	1,710,859	478,766	1,481,494
Development Plan Implementation			
Finance	2,783,095	106,590	523,375
Planning	196,988	38,936	3,659,863
Internal Audit	88,719	15,447	84,056
Total for the Programme	3,068,802	160,973	4,267,294
Total for the Vote	18,903,905	2,301,575	27,329,581

### **Entebbe Municipal Council**

#### SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table B1: Expenditure Outturns and Medium Term Projections by Department

FY2022/23			MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Administration	2,575,933	930,049	5,046,650	731,300	731,300	731,300	731,300
Finance	2,783,095	99,868	642,935	160,000	160,000	160,000	160,000
Statutory bodies	775,900	61,849	777,609	544,406	544,406	544,406	544,406
Production and Marketing	160,729	45,838	161,007	76,698	76,698	76,698	76,698
Health	1,288,323	213,382	1,305,021	1,211,688	1,211,688	1,211,688	1,211,688
Education	4,548,640	1,322,746	4,591,375	1,296,577	1,296,577	1,296,577	1,296,577
Roads and Engineering	5,517,096	1,449,130	10,428,926	109,000	109,000	109,000	109,000
Natural Resources	331,015	84,755	174,897	153,000	153,000	153,000	153,000
Community Based Services	133,653	19,407	140,028	84,820	84,820	84,820	84,820
Planning	196,988	37,998	3,659,863	3,377,935	3,377,935	3,377,935	3,377,935
Internal Audit	88,719	10,250	84,056	55,000	55,000	55,000	55,000
Trade, Industry and Local Development	503,814	53,131	317,213	317,213	317,213	317,213	317,213
Grand Total	18,903,905	4,581,314	27,329,581	8,117,637	8,117,637	8,117,637	8,117,637
o/w: Wage:	5,241,965	1,637,313	5,241,965	0	0	0	0
Non-Wage Recurrent:	8,566,292	1,789,056	17,768,508	6,921,261	6,921,261	6,921,261	6,921,261
Domestic Development:	4,995,648	1,154,945	4,219,108	1,196,376	1,196,376	1,196,376	1,196,376
External Financing:	100,000	0	100,000	0	0	0	0

### **Entebbe Municipal Council**

#### SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

Department	010 Administration					
Service Area	10 Administration and Manag	10 Administration and Management				
Programme	14 Public Sector Transformati	on				
SubProgramme	03 Human Resource Manager	nent				
Budget Output	390017 Public Service Perform	mance management				
PIAP Output	14040405 Programme /Perfor	mance Budgeting integrated	into the individual performance	management framework		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of Performance management tools in place	Number	2022/23	4	4		
Programme	16 Governance And Security					
SubProgramme	01 Institutional Coordination					
Budget Output	000014 Administrative and Su	apport Services				
PIAP Output	16060502 Administrative sup	port services enhanced				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of quarterly office supplies procured	Percentage	2022/23	10	15		
Department	020 Finance					
Service Area	10 Financial Management and	Accountability (LG)				
Programme	18 Development Plan Implem	entation				
SubProgramme	02 Resource Mobilization and	Budgeting				
Budget Output	000004 Finance and Accounti	ng				
PIAP Output	18010601 Tax compliance im	proved through increased eff	iciency in revenue administratio	n		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of integrity promotional campaigns conducted	Number	2021-2022	100%	100		
Department	030 Statutory bodies					
Service Area	10 Legislation and Oversight					
Programme	16 Governance And Security					
SubProgramme	01 Institutional Coordination					
Budget Output	000007 Procurement and Disp	oosal Services				
PIAP Output	16060508 Procurement and di	sposal of Assets managed				

Department	030 Statutory bodies						
Service Area	10 Legislation and Oversight	0 Legislation and Oversight					
Programme	16 Governance And Security						
SubProgramme	01 Institutional Coordination						
Budget Output	000007 Procurement and Disp	oosal Services					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Level of implementation of the annual procurement plan	Percentage	75		80			
Department	040 Production and Marketing	7					
Service Area	20 Agricultural Production						
Programme	01 Agro-Industrialization						
SubProgramme	01 Institutional Strengthening	and Coordination					
<b>Budget Output</b>	000006 Planning and Budgetin	ng services					
PIAP Output	01060203 Enabled agricultural extension supervision system developed and operationalised						
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of fishers and fishing vessels licenced	Number	2021-2022	300	500			
Budget Output	010003 Support to Dairy Farn	ner organisations and Cooperat	tives				
PIAP Output	01040901 Farmer organization	ns strengthened					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of farmer groups trained along the value chain	Number	2022-2023	20	40			
Budget Output	010013 Support to agro-proce	ssing & value addition					
PIAP Output	01020301 Value addition equi	pment acquired					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of specialised machinery and equipment procured	Percentage	2021-2022	0	3			
Budget Output	010015 Extension services						
PIAP Output	01041101 Extension workers	trained in entire value chain fo	cused skills				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of extension workers trained in dissemination of Agricultural insurance information	Number	4	4	6			

Department	050 Health	050 Health					
Service Area	30 Health Management and	d Supervision					
Programme	12 Human Capital Develop	oment					
SubProgramme	02 Population Health, Safe	ty and Management					
Budget Output	320066 Health System Stre	engthening					
PIAP Output	1203011501 Improve popu	lation health, safety and	management				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of fully equipped and adequately funded equipment maintenance workshops	Percentage	2020-2021	50	100			
Budget Output	320165 Primary Health car	re services					
PIAP Output	1203010504 Basket of 41 e	essential medicines avail	ed.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
% of health facilities utilizing the e-LIMIS (LICS)	Percentage	2020-2021	100	100			
Department	060 Education						
Service Area	10 Pre-Primary and Primar	10 Pre-Primary and Primary Education					
Programme	12 Human Capital Develop	12 Human Capital Development					
SubProgramme	04 Labour and employmen	t services					
Budget Output	000006 Planning and Budg	seting services					
PIAP Output	1202010201 Basic Require	ments and Minimum sta	indards met by schools and traini	ng institutions			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of textbooks and other instructional materials procured to ensure that each primary school achieves a pupil to textbook ratio not exceeding 3 to 1 by 2025	Number	2021/2022	00	00			
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2021/2022	10 toilet stances	Renovate 3 classroom block			
Amount of capitation grants to secondary schools in light of the cost of educational inputs	Number	2021/2022	561,915,120	2023/2024			
Number of existing TVET institutions equipped with appropriate infrastructure Equipment and materials	Number	2021/2022	1	2023/2024			

Donoutmont	060 Education						
_ •							
Service Area		10 Pre-Primary and Primary Education					
Programme	12 Human Capital Developme						
SubProgramme	04 Labour and employment se	ervices					
Budget Output	000034 Education and Skills I	Development					
PIAP Output	1202010101 Strengthen Comp	petence based training					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of skills and competency based trainings conducted	Percentage	2021/2022	1	2023/2024			
Budget Output	320038 Sports Development a	and Oversight					
PIAP Output	1202020301 Regional Sports	focused schools (sports cent	res of excellence) establish	ed and supported			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Regional Sports focused schools	Percentage	2021/2022	second at regional	2023/2024			
Department	070 Roads and Engineering						
Service Area	10 Community Access Roads	10 Community Access Roads					
Programme	09 Integrated Transport Infras	structure And Services					
SubProgramme	04 Transport Asset Manageme	ent					
Budget Output	260002 District, Urban and C	Community Access Road Ma	intenance				
PIAP Output	09040106 Community access	& feeder roads constructed	& maintained to facilitate n	narket access			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Total Length(in Km) of acces roads maintained	Number	2020-2021	2	3			
Budget Output	260009 Road Maintenance						
PIAP Output	09030601 Transport infrastruc	cture rehabilitated and maint	ained.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
km of Community Access Roads Rehabilitated	Number	2020-2021	2.3	3km			
Department	090 Natural Resources						
Service Area	10 Natural Resources Manage	ement					
Programme	10 Sustainable Urbanisation A	And Housing					
SubProgramme	03 Institutional Coordination	03 Institutional Coordination					
<b>Budget Output</b>	280006 Land Use Compliance	2					
PIAP Output	10050205 Implement the phys	sical planning regulatory fran	nework				
	1 7						

Department	090 Natural Resources						
Service Area	10 Natural Resources Manag	10 Natural Resources Management					
Programme	10 Sustainable Urbanisation	And Housing					
SubProgramme	03 Institutional Coordination	n					
Budget Output	280006 Land Use Complian	ce					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Proportion of districts complying to physical planning regulatory framework	Percentage	2021-2022	1	2			
Department	100 Community Based Serv	ices					
Service Area	20 Empowerment and Mind	set Change					
Programme	12 Human Capital Developm	nent					
SubProgramme	02 Population Health, Safety	y and Management					
Budget Output	000013 HIV/AIDS Mainstre	eaming					
PIAP Output	1203010509 Reduced morbi	idity and mortality due to	HIV/AIDS, TB and malaria	and other communicable diseases			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of stakeholder engagements in the HIV prevention effort to address the socio-cultural, gender and other structural factors that drive the HIV epidemic	Number	2020-2021	1000	2000			
Budget Output	000021 Gender Mainstream	ing services	•	•			
PIAP Output	1204011001 Gender Based V	Violence prevention and	response system strengthened	1			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of functional GBV Shelters, for coordinated survivor service delivery	Percentage	2020-2021	5	10			
<b>Budget Output</b>	000023 Inspection and Mon	itoring					
PIAP Output	1203010601 Chemical safety infrastructure projects; Work			and health safeguards integrated in			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No of awareness campaigns	Percentage	2020-2021	10	30			
1 0	320141 Empowerment and protection						
Budget Output	320141 Empowerment and p	protection					

Department	100 Community Based Service	es				
Service Area	20 Empowerment and Mindset Change					
Programme	12 Human Capital Developme	ent				
SubProgramme	02 Population Health, Safety a	and Management				
Budget Output	320141 Empowerment and pr	otection				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of laws, policies, frameworks on social protection, care and support developed/reviewed	Number	2020-2021	2	4		
Budget Output	320146 Support to special into	erest Groups				
PIAP Output	1204010302 Social care progr	rams implemented				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No of Social care and support institutions constructed	Percentage	2020-2021	2	4		
Programme	15 Community Mobilization A	And Mindset Change				
SubProgramme	02 Strengthening institutional	support				
<b>Budget Output</b>	000023 Inspection and Monito	oring				
PIAP Output	15040201 CDMIS established	l and operationalized				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
CDMIS in place & operational	Yes/No	2020-2021	NO	YES		
Department	110 Planning					
Service Area	10 Planning and Statistics					
Programme	18 Development Plan Implem	entation				
SubProgramme	02 Resource Mobilization and	Budgeting				
Budget Output	560019 Data Management and	d Dissemination				
PIAP Output	18010603 Resource mobilizat	ion and Budget execution lega	al framework developed and am	nended		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Cash management policy in place	Percentage	2020-2021	30	50		

Department	120 Internal Audit				
Service Area	10 Compliance				
Programme	18 Development Plan Implementation				
SubProgramme	04 Accountability Systems an	d Service Delivery			
Budget Output	000023 Inspection and Monito	oring			
PIAP Output	18040604 Oversight Monitoring Reports of NDP III Programs produced				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Number of Monitoring Reports produced on NDPIII programmes by RDCs.	Percentage	2020/2021	4	4	
Department	130 Trade, Industry and Local Development				
Service Area	10 Commercial Services				
Programme	05 Tourism Development				
SubProgramme	03 Regulation and Skills Deve	elopment			
Budget Output	120015 Heritage Conservation	Education and Awareness			
PIAP Output	05010201 HTTI curriculum re	evised and implemented			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Reviewed HTTI curriculum operationalized	Yes/No	2022	2021	3	
Programme	07 Private Sector Development				
SubProgramme	01 Enabling Environment				
Budget Output	190001 Private sector coordination				
PIAP Output	07040301 Jobs created				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
No. of Jobs created	Number	2022	2021	100	
Budget Output	190039 MSMEs Information Services				
PIAP Output	07030201 Product and market information systems developed				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
No. of functional information systems in place by type	Number	2022	2021	3	

### **Entebbe Municipal Council**

#### SECTION D: VOTE CROSS CUTTING ISSUES

#### i) Gender and Equity

OBJECTIVE	Increased participation of men in the commuity		
Issue of Concern	low participation of men in the community in the access and delivery of health services		
Planned Interventions	Sensitization of men to be included in the access and delivery of health services.		
<b>Budget Allocation (Million)</b>	5		
Performance Indicators	Number of men senstised		

#### ii) HIV/AIDS

OBJECTIVE	Reduction of STDs transimission		
Issue of Concern	low sensitization		
Planned Interventions	improved sensitization		
<b>Budget Allocation (Million)</b>	2000		
Performance Indicators	number of people sensitized		

#### iii) Environment

OBJECTIVE	to improve Waste management		
Issue of Concern	poor waste management, Environmental degradation activities by farmers, , inadequate funding of enforcement activities		
Planned Interventions	10 trainings in agro-forestry and climate resilience will be Conducted, 15 trainings targeting the youth and women climate smart agriculture will be conducted, Conducting environmental and social Screening (ESS) activities.		
<b>Budget Allocation (Million)</b>	50		
Performance Indicators	Number		

#### iv) Covid

OBJECTIVE	To eradicate COVID 19	
Issue of Concern	Low adherence to COVID 19 SOPs	
<b>Planned Interventions</b>	<ul><li>1.Purchase of / lobby for personal protective gears for execution health activities.</li><li>2. Community sensitization on observation of SOPs.</li></ul>	
<b>Budget Allocation (Million)</b>	10	
Performance Indicators	Number of people senstised	