Snapshot of Medium Term Budget Allocations

Table V1.1 Overview of Vote Expenditure (Ug. Shs. Million)

Revenue S	ource	2020	0/21	2021/22		MTEF Budget	Projections	
Kevenoe o	33.00	Approved Budget ('000)	Spent By End of Q1 ('000)	Proposed Budget ('000)	FY 2022/23 ('000)	FY 2023/24 ('000)	FY 2024/25 ('000)	FY 2025/26 ('000)
Recurrent	Wage	11,838,169	2,806,077	11,838,169	12,193,315	12,559,114	12,935,887	13,323,964
	Non-wage	5,117,492	591,785	4,628,082	4,766,924	4,909,932	5,057,230	5,208,947
	LRR	619,540	163,888	617,540	636,066	655,148	674,803	695,047
	OGTs	637,572	51,489	128,000	131,840	135,795	139,869	144,065
Development	GoU	2,063,770	119,874	1,124,482	1,158,217	1,192,963	1,228,752	1,265,615
	LRR	-	-		45,000	50,000	51,500	53,045
	OGTs	414,750	-	231,112	238,045	245,187	252,542	260,119
	Ext Fin.	431,000	-	303,000	312,090	321,453	331,096	341,029
GoU Total (Incl. LRR+OGT)		20,691,294	3,733,113	18,567,385	19,169,407	19,748,139	20,340,583	20,950,801
Total GoU+ Ext. Fin.		21,122,294	3,733,113	18,870,385	19,481,497	20,069,592	20,671,679	21,291,830

V2: PAST VOTE PERFORMANCE AND MEDIUM TERM PLANS

Performance for Previous Year FY2019/20 (Y-1)

By the end of June, the District had received receipts worthy Shs. 19,625,679,000 from all sources against the approved budget of Shs. 19,297,005,000 making an overall performance of 102%. Over performance was attributed to realizing a supplementary for COVID-19 activities and PCA from the OPM. However, LRR performed poorly at only 50% due to a quarantine imposed by MAAIF on the livestock markets of Kabulasoke and Maddu Sub Counties that affected performance of livestock Markets in Q1. In addition, land fees, LST, motor vehicle road licenses and business license all performed at 54%, 59%, 25% and 36% respectively as a result of the COVID-19 impact. Other Government Transfers performed at 160% over performance was due to realizing more funds under for COVID-19 pandemic activities, UNEB - PLE in Q2 and Uganda Road Fund supplementary for Kanoni Town Council (Shs. 130m). In addition, the District received funds under UWEP for Women groups and more funds for the PCA Model from the OPM which were not budgeted for. External Financing performed at 133% and this performance was attributed to realizing more funds than what was actually budgeted especially GAVI funding.

Out of the Shs. 19,625,679,000 received, amount totaling to Shs. 19,625,675,000 was released to different departments. Shs. 11,331,130,000 was for wage (58%), Shs. 5,341,275,000 was for Non-wage recurrent (27%), Shs. 2,322,683,000 was for Domestic Development (12%) and Shs. 630,587,000 was for Donor development (3%). Funds released were spent by different departments as follows; Administration spent Shs. 1,999,329,000 mainly on payment of staff salaries, pension and gratuity for retired staff, repairing and servicing of the departmental vehicle, transfers to LLG among other recurrent activities. Statutory Bodies spent Shs. 474,872,000, Production department spent Shs. 808,005,000 while Health department spent Shs. 2,589,059,000 mainly on payment of health worker's salaries, PHC Non-wage for health facilities, immunization activities, payment of outstanding obligations for the upgrade of Mamba and Ngomanene HClls to HCllls and COVID -19 operation expenses. Education department spent Shs. 10,655,677,000 mainly on payment of teacher's salaries, UPE, USE and Tertiary Non-wage, construction of Kyayi Seed SS in Maddu Sub county, construction of three 5 stance lined pit latrine at Kalusiina P.S, Bugula P.S and Kabulasoke SDA P.S, construction of 2 two classroom blocks with an office and store at Mamba P.S in Kyegonza Sub county and Bbuye P.S in Mpenja Sub County, renovation of a 2 classroom block at Kimwanyi COU P.S in Mpenja Sub county and inspection of all education institution in the district. Roads sector spent Shs. 721,398,000 mainly on routine mechanized maintenance of Kyayi - Kyabagamba road (20km) in Maddu Sub County, Kyegaliro - Kigulu - Kimwanyi road (9km), Kisaaka - Buwanguzi - Kyaalwa road (7.1km) in Mpenja Sub County, routine manual maintenance using road gangs of 130.9km of roads district wide, repair and servicing of the district road unit.

A total of Shs. 837,531,000 was left unspent of which Shs. 832,201,902 was for wage mainly for Secondary Education and Health waiting recruitment and deployment of new staff. Shs. 102,000,000 was for payment of Pension and Gratuity as some beneficiaries (pensioners) failed to secure the required documentation by the time of payment which could not enable approval of their payments to be completed in time. Shs. 69,965,000 was for development mainly for Education and was for construction Kyayi seed SS under UGFIT and the project is still on going.

Performance as of BFP FY2020/21 (Y0)

By the end of Quarter One, the District had realized receipts worthy Shs. 4,717,294,000 from all sources against the approved annual budget of Shs. 21,122,294,000 making an overall performance of 22%. Underperformance was in External financing at 0% and Other Government Transfers at 14% basically due to not realizing UWEP Operational and Parish Community Associations Model funds during the quarter. However, LRR performed at 26% as a result of realizing COVID-19 community contributions and nomination fees for political aspirants for the 2021 general elections which were not budgeted for.

Out of Shs. 4,717,294,000 received in Quarter One, amount totaling to Shs. 4,717,282,000 was released to different departments to facilitate planned activities. Shs. 2,959,532,000 was for wage (63%), Shs. 1,059,830,000 was for Non-wage recurrent activities (22%) while Shs. 697,920,000 was for Domestic Development (15%).

Funds released were spent by different departments as follows; Administration spent Shs. 611,512,000 mainly on payment of staff salaries, pension and Gratuity. Statutory Bodies spent Shs. 97,368,000, Production department spent Shs. 183,406,000, Health department spent Shs. 535,997,000 mainly on payment of health worker's salaries and COVID-19 activities, Education department spent Shs. 1,994,663,000 mainly on payment of teachers' salaries, school maintenance funds and payment of retention on pit latrine construction while Roads sector spent Shs. 98,442,000 mainly on payment of road gangs.

A total of Shs. 984,169,000 was left unspent by the end of the quarter of which Shs. 153,455,000 was for wage mainly for Education and Health departments awaiting recruitment and deployment of more staff. Shs. 578,046,000 was for development mainly for Education, Water and Production as the procurement process for most of the planned projects had just been initiated.

Planned Outputs for FY 2021/22 (Y1)

In the FY 2021/22, the District Plans to undertake the following outputs:

- Construction of 1 Four double room staff house at Lwangaazi P.S in Kyegonza S.C, construction of 1 Two classroom block with an office at Kimwanyi P.S, construction of 4 Five stance lined pit latrines at Bbuye P.S, Buwanguzi P.S, Ddegeya UMEA P.S and Bulwadda P.S and Procurement and distribution of 100 three seater wooden desk done for selected UPE schools
- Routine inspection and monitoring of all schools conducted, Refresher trainings for teachers and education policy disseminations conducted such as on EGR, COVID-19 SOPs etc. Compliance monitoring and support supervision of ECD centres in the district conducted
- 2 Deep boreholes drilled at Lusozi and Wabitembe, construction of mini solar powered water supply system in Kakomo Mpenja Sub County and Matongo Kabulasoke Sub County and 21 Boreholes rehabilitated district wide
- Routine Mechanized maintenance of 82.8 km District roads including; Nswanjere Golola Kisuudi Road (8.2 km), Kiriri Golola Ngeribalya Road (13.0 km), Mpenja Kitongo Road (6.5km), Kasaka Mamba Road (12.4 km), Bulwadda Butanga Lunoni Road (7.9 km), Kisozi Kibere Katonga Road (8.4 km), Kirasi Ddegeya Road (7.0 km) and Maddu Kayunga Road (12.0 km)

- Management of medicines and other logistics carried out and the cold chain system maintained and serviced regularly, Malaria management activities coordinated, HIV/AIDS care and treatment services managed in all facilities with support from RHSP and Immunization vaccines delivered to health facilities and immunization activities carried out.
- Opening and Grading of Community Assess Roads including; Kalungu Ggula Matongo (4.2km), Bweyaza Kakoni Lugaaga (4.4km) and Bukundugulu Matongo Road (3.5km) in Kabulasoke Sub County, Kigezi Kalagala Luvule Kitwe Road (7.5km) and Kigezi Kaweeri Kyamboobo Road (8km) in Maddu Sub County, Nswanjere A Nswanjere B Golola Road (5.5km) in Mpenja Sub County
- Development of a master structural development plan for the District headquarters at Tondola, fencing of the District premised and compound designing done.
- Retooling of district offices done
- District Council and 6 Standing Committee meetings held, Monthly gratuity for District Councilors, Honoraria for LLG Councilors paid Annual Ex-Gratia for LC I & II Chairpersons paid. Monthly DEC meetings, Contracts Committee meetings and Monthly DSC meetings held to handle submissions from HR Section. LGPAC meetings held, reports prepared and submitted to the relevant authoritative and District Land Board meetings held, applications received and land inspections conducted.
- Annual Regional Budget Consultative Workshop attended and District Budget Conference FY 2022/23 held. District Budget Framework
 Paper FY 2022/23 prepared and submitted to the MoFPED. Estimates of Revenue and Expenditure for FY 2022/23 laid before council
 by 30th March 2022 and approved by 31st May 2022. District Draft Performance Contract and Final Performance Contract FY 2022/23
 prepared and submitted to the MoFPED and 4 Quarterly PBS progress Accountability reports prepared and submitted to MoFPED

Medium Term Plans

- Procurement of 6 brand new double cabin pick up vehicles to ease transport for departments.
- Construction of the District Council Hall and Education offices to improvement accommodation for office space

Efficiency of Vote Budget Allocations

I order to achieve the above priorities, the District expects to lobby for more support from the Central Government in form of increased Central Government Transfers (Grants) to the District. Lobbying of more development partners to support planned activities and above all, streamlining the Local revenue collection and management systems so as to adequately fund the budget.

V3: SUB PROGRAMME INTERMEDIATE OUTCOMES AND OUTCOME INDICATORS

Table V3.1: Sub Programme Intermediate Outcomes and Outcome Indicators

NDP III Programme Name: Agro-Industrialization

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Increase the total export value of processed agricultural commodities; coffee, tea, fish, dairy, meat, and maize (and its products) from: USD 0.935 Billion to USD 2.7 billion
- 2. Reduce the total value of imported cereals and cereal preparations, vegetable fats and oils, and sugar preparations from USD 931.1 million to USD 500 million
- 3. Increase the agricultural sector growth rate from 3.8 percent to 6.0 percent;
- 4. Increase labour productivity in the agro-industrial value chain (value added, USD per worker) from USD 2,212 to USD 3,114
- 5. Increase the number of jobs created in agro-industry along the value chain by 100,000
- 6. Reduction in the percentage of h/holds dependent on subsistence agriculture as a main source of livelihood from 68.9% to 55%.
- 7. Increase the proportion of households that are food secure from 60 percent to 90 percent.

Sub Programme: Agricultural Production and Productivity

Sub Programme Objectives:

- 1. Increase agricultural production and productivity
- 2. Improve post-harvest handling and storage
- 3. Improve agro-processing and value addition
- 4. Increase market access and competitiveness of agricultural products in domestic and international markets
- 5. Increase the mobilization and equitable access and utilization of agricultural finance
- 6. Strengthen the institutional coordination for improved service delivery

- 1. Agricultural research and technology development strengthened
- 2. Agricultural extension systems strengthened
- 3. Increased access and use of water for agricultural production
- 4. Increased access to and use of agricultural mechanization
- 5. Increased access to and use of digital technologies in agroindustry
- 6. Farmer organizations and cooperatives strengthened
- 7. Systems for management and control of pests, vectors and diseases strengthened
- 8. Sustainable land and environment management practices in line with the agro ecological needs promoted

Intermediate Outcome Indicators	Performance Targets								
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26		
No. of demonstration sites established (under crop,		4	8	8	8	8	8		
veterinary, crop, water for production and entomology)									
No. of staff recruited, paid salaries and facilitated		26	28	32	34	34	34		
No. of monitoring and supervisory visits conducted and reports prepared		4	4	4	4	4	4		
Minutes of routine programme meetings held in place with actions taken		4	4	4	4	4	4		
No. of farmer exchange visits organized		1	1	1	1	1	1		
No. of farm field days and agricultural exhibition days organized		1	5	8	8	8	8		
No. of transport equipment procured		1	1	2	2	2	2		
No. of farmers by sex sensitized and trained in the different enterprises		500	700	1,000	1,200	1,200	1,500		
No. of tractors received under OWC		0	5	2	2				
No. of policies developed and customized		0	1	1					
No. of farmers adopting digital technology		-	100	100	100	100	100		
No. of farmer organizations or cooperatives strengthened		3	5	5	5	5	5		
No. of farmer organizations or cooperatives linked to financial institutions		3	5	5	5	5	5		
No. of farmers trained in control and management of pests, vectors and diseases		500	500	800	800	800	800		
No. of farmers trained in Sustainable land and environment management practices		500	700	1,000	1,200	1,200	1,500		
No. of farmers trained on gender and equity issues		500	700	1,000	1,200	1,200	1,500		

NDP III Programme Name: Community Mobilisation and Mindset Change Programme

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Increase the proportion of families, citizens and communities informed about national and community programmes from 30% to 90%.
- 2. Increase the participation of families, communities and citizens in development initiatives by 80%.
- 3. Increased media coverage of national programmes.
- 4. Increased the spirit of accountability and transparency.
- 5. Increased household savings and investments.
- 6. Increased social cohesion and civic competence.
- 7. Increased uptake and/or utilization of public services (education, health, child protection, population services, water and sanitation, livelihood programmes etc.) at the community and district levels.
- 8. Increased adult literacy rate from 72.2% to 80%.
- 9. Reduction in prevalence of negative social norms and cultural practices that perpetuate gender inequality.

Sub Programme: Community Sensitization And Empowerment

Sub Programme Objectives:

- 1. Enhance effective mobilization of families, communities and citizens for national development
- 2. Strengthen institutional capacity of central, local government and non-state actors for effective mobilization of communities
- 3. Promote and inculcate the National Vision and value system
- 4. Reduce negative cultural practices and attitudes

- 1. Prepare a Community Mobilization and Empowerment (CME) Coordination Framework
- 2. Design and implement activities aimed at promoting awareness and participation in existing government programs
- 3. Establish feedback mechanism to capture public views on government performance and enhance citizen participation in the development process
- 4. Identify transformational youth champions per district to create a critical mass required to effect mind-set change in the country
- 5. Develop and implement a national civic education programme aimed at improving the level of awareness of roles and responsibilities of families, communities and individual citizens
- 6. Design and implement a program aimed at promoting household engagement in culture and creative industries for income generation
- 7. Implement the 15 Household Model for social economic empowerment
- 8. Equip and operationalize Community Mobilization and Empowerment (CME) institutions/ structures of central, local government and non-state actors for effective citizen mobilization and dissemination of information to guide and shape the mindsets/ attitudes of the population
- 9. Establish and operationalize Community Development Management Information System (CDMIS) at Parish and Sub-county level

- 10. Institutionalize cultural, religious and other non-state actors in community development initiatives
- 11. Develop and implement a national service program
- 12. Popularize the national vision, interest and common good for the citizenry
- 13. Establish a National incentives framework including rewards and sanctions for best performing workers, leaders and communities
- 14. Develop and enforce ordinances and by-laws to ensure the national vision and value system is adhered to
- 15. Conduct awareness campaigns and enforce laws enacted against negative and/or harmful religious, traditional/cultural practices and beliefs
- 16. Promote advocacy, social mobilisation and Behavioral Change Communication for community development

Intermediate Outcome Indicators			Perforr	nance Targ	ets		
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26
CME coordination mechanisms and committee in place			1				
No. of CME joint monitoring reports produced			1	1	1	1	1
No. of Community Development Initiatives (CDIs) undertaken by beneficiaries			2	2	2	2	2
Community awareness levels on existing government programmes			50%	60%	70%	80%	90%
No. of public awareness campaigns			9	9	9	9	9
Proportion of people with improved standard of living (poverty, health, education, sanitation)							
No. of Civic Education programmes conducted			9	9	9	9	9
Proportion of homes with complete homestead setting							
No. of home and village improvement campaigns conducted (e.g. bulungi bwansi)			9	9	9	9	9
No. of people & households engaged in culture & creative industries for income generation			1,000	1,200	1,400	1,600	2,000
No. of households mobilized under the 15 Household Model			1,000	1,200	1,400	1,600	2,000
No. of CME structures equipped			9	9	9	9	9
% of allocations to respective CME MDA & LGs			20%	25%	30%	35%	40%
CDMIS in place & operational			Yes	Yes	Yes	Yes	Yes

No. of community development centers renovated and					
or established at parish level					
No. of cultural/religious institutions supported in CDIs	3	3	3	3	3
A national service programme in place and	Yes	Yes	Yes	Yes	Yes
implemented					
No. of Training centres implementing the national					
service program					
No. of people participating in National Service trainings	100	120	140	160	180
No. of dissemination activities for the National Vision,	9	9	9	9	9
interests and common good conducted					
National value system in place	Yes	Yes	Yes	Yes	Yes
No. of patriotic clubs	9	9	9	9	9
The National incentives framework in place and	Yes	Yes	Yes	Yes	Yes
implemented					
No. of individuals, communities and institutions					
rewarded or sanctioned					
Ethical standards in place & operationalized	Yes	Yes	Yes	Yes	Yes
No. of ordinance & by-laws developed	1	1	1	1	1
No. of National awareness campaigns against harmful	4	4	4	4	4
religious, traditional/cultural practices and beliefs					
conducted					
No. of negative cultural practices and beliefs eliminated	1	1	1	1	1
(FGM, Child sacrifice)					
Community intangible cultural heritage profiled	1	1	1	1	1
No. of campaigns conducted to promote Uganda's	1	1	1	1	1
intangible cultural heritage					
Communication strategy on promotion of norms, values	Yes	Yes	Yes	Yes	Yes
and positive mindsets among young people in place					

NDP III Programme Name: Human Capital Development Programme

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Increased life expectancy
- 2. Reduced neonatal, infant, under 5 and maternal mortality rates
- 3. Reduced fertility rate

Sub Programme: Population Health, Safety and Management

Sub Programme Objectives:

- 1. Improve population health, safety and management
- 2. Improve the foundations for human capital development

- 1. Reduced Maternal Mortality Rate from 336/100,000 to 211/100,000
- 2. Reduced unmet need of family planning from 28 to 10 percent and increase CPR from 35 to 50 percent
- 3. Reduced mortality due to NCDs from 40 to 30 percent
- 4. Reduced Mortality due to high risk Communicable Diseases (Malaria, TB & HIV/AIDS) (percent) from 60 percent in 2017 to 30 percent
- 5. Reduce teenage pregnancy rate from 25 percent in 2016 to 15 percent
- 6. Reduced prevalence of under 5 stunting from 28.9 percent to 19 percent
- 7. Reduce neonatal mortality rate from 27/1,000 live births to 19/1,000
- 8. Reduced under 5 mortality from 64/1000 live births to 42/1000
- 9. Increased access to safe water supply from 70 to 85 percent (rural) and from 74 percent to 100 percent (urban);
- 10. Increased access to basic sanitation from (improved toilet) 19 to 40 percent and hand washing from 34 to 50 percent
- 11. Increased proportion of the population accessing universal health care from 44 to 65 percent

Intermediate Outcome Indicators			Perforr	<mark>mance Targ</mark>	ets		
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26
Maternal Mortality Rate		336	300	280	260	240	211
Unmet need of Family Planning and reproductive Health Services		28	25	21	17	14	10
Contraceptive Prevalence Rate		35	38	42	45	48	50
Mortality due to Non-Communicable Diseases		40	38	36	34	32	30
Mortality due to High Risk Communicable Diseases (like Malaria, TB & HIV/AIDS)		55	50	45	40	35	30

Teenage pregnancy rate	25	23	21	19	17	15
Prevalence of under 5 stunting	28.9	26	24	22	20	19
Neonatal mortality rate	29/1000	27/1000	25/1000	23/1000	21/1000	19/1000
Under 5 mortality rate	64/1000	56/1000	52/1000	48/1000	44/1000	42/1000
Access to safe water supply (Rural)	70	73	76	79	82	85
Access to safe water supply (Urban)	74	80	85	90	95	100
Access to basic sanitation (improved toilet)	19	20	25	30	35	40
Percentage of people practicing hand washing	34	37	40	43	46	50
Proportion of the population accessing Universal Health Care services	44	48	52	56	60	65

NDP III Programme Name: Human Capital Development Programme

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Increased youth employment
- 2. Increased employer satisfaction with the TVET training
- 3. Increased ratio of STEI/STEM graduates to Humanities
- 4. Increased proportion of primary schools meeting the basic requirements and minimum standards
- 5. Increased primary and secondary school survival and transition rates
- 6. Increased quality adjusted years of schooling
- 7. Increased literacy rate
- 8. Increased proportion of the population participating in sports and physical exercises

Sub Programme: Education and Skills Development

Sub Programme Objectives:

- 1. Produce appropriate knowledgeable, skilled, and ethical labour force (with strong emphasis on science and technology, TVET and Sports
- 2. Streamline STEI/STEM in the education system
- 3. Improve the foundations for human capital development
- 4. Promote Sports, recreation and physical education

- 1. Increased proportion of labour force transitioning into decent employment from 34.5 percent to 55 percent
- 2. Increased ratio of Science and Technology graduates to Arts graduates from 2:5 to 3:5
- 3. Increased percentage of employers satisfied with the training provided by the TVET institutions from 40 percent to 65 percent
- 4. Increased average years of schooling from 6.1 to 11 years
- 5. Increased learning adjusted years of schooling from 4.5 to 7 years
- 6. Improvement in the world sports ranking in niche sports: football (77th to 70th); netball (6th to 4th); athletics (9th to 4th).

Intermediate Outcome Indicators			Perforr	nance Targ	ets		
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26
Proportion of the labour force transitioning into decent employment		34.5	35	40	45	50	55
Ratio of Science and Technology graduates to Arts graduates		2:5					3:5
Percentage of employers satisfied with the training provided by the TVET institutions		40	45	50	55	60	65
Average years of schooling		6.1	7.1	8.1	9.1	10.1	11
Adjusted years of schooling		4.5	5.0	5.5	6.0	6.5	7.0

NDP III Programme Name: Natural Resources, Environment, Climate Change, Land and Water Management

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Increase land area covered by forests from 9.1 percent to 15 percent
- 2. Increase land area covered by wetlands from 8.9 percent to 9.57 percent
- 3. Increase permit holders complying with ESIA conditions at the time of spot check from 40 percent to 90 percent
- 4. Increase the accuracy of meteorological information from 80 percent to 90 percent
- 5. Increase the percentage of titled land from 21 percent to 40 percent
- 6. Reduce land related conflicts by 30 percent.

Sub Programme : Natural Resources, Environment and Climate Change

Sub Programme Objectives:

- 1. Assure availability of adequate and reliable quality fresh water resources for all uses
- 2. Increase forest, tree and wetland coverage and restore and protect hilly and mountainous areas and rangelands
- 3. Maintain and/or restore a clean, healthy, and productive environment
- 4. Promote inclusive climate resilient and low emissions development at all levels.
- 5. Reduce human and economic loss from natural hazards and disasters
- 6. Increase incomes and employment through sustainable use and value addition to water, forests and other natural resources

- 1. Improve coordination, planning, regulation and monitoring of water resources at catchment level
- 2. Strengthen enforcement capacity for improved compliance levels
- 3. Strengthen conservation, restoration of forests, wetlands and water catchments and hilly and mountainous areas
- 4. Mainstream environment and natural resources management in policies, programmes and budgets with clear budget lines and performance indicators.
- 5. Building capacity for climate change adaptation and mitigation including hazard/disaster risk reduction
- 6. Mainstream climate change resilience in programmes and budgets with clear budgets lines and performance indicators
- 7. Institutionalize disaster risk planning in programmes
- 8. Enhance capacities for storage, management and distribution of relief commodities.
- 9. Increase investment in value addition to environment and natural resources products and services
- 10. Increase awareness on sustainable use and management of environment and natural resources

Intermediate Outcome Indicators			Perforr	nance Targ	ets		
	Base year Baseline 2021/22 2022/23 2023/24 2024/25 2025/2						2025/26
No. of wetland management plans		1	1	1	1	1	1

No. of Catchment Management Plans developed and		1				
implemented						
Km. of wetland boundaries demarcated		20	20	20	20	20
No. of catchments with quantified water resources		2	2	2	2	2
No. of outlooks disseminated	2	2	2	2	2	2
No. of River Banks surveyed and Demarcated	1	1	1			
No. of trainings on enforcement of air quality standards	5	9	9	9	9	9
Percentage increase in Forest Coverage	5	5.5	6.0	6.5	7.0	7.5
No. of Ha established through District Forestry Services	2	2	2	2	2	2
No. of plantation forests livelihood systems developed	9	9	9	9	9	9
No. of wetland Management Plans developed and	1	1				
implemented						
No. of degraded wetlands restored		2	1	1	1	1
% increase in survival rate of planted tree seedlings	5.0	7.5	10.0	12.5	15.0	17.5
Climate change and disaster risk reduction integration						
guidelines in place and implemented						
No. of sensitization campaigns undertaken on climate	9	9	9	9	9	9
change mitigation, adaptation, impact reduction and						
early warning						
% of risk informed implementation plans						
% of disaster victims accessing timely lifesaving food	45	50	55	60	65	70
and non-food items						
Sustainable natural resource management						
communication strategy in place.						
No. of local governments and communities sensitized on	5	9	9	9	9	9
sustainable natural resource management						

NDP III Programme Name: Development Plan Implementation

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Achieve at least 80 percent of the NDPIII targets
- 2. Increase the GDP growth rate from 6.3 percent to at-least 7 percent per annum
- 3. Increase the Revenue to GDP ratio from 15.6 percent to 18 percent by 2025
- 4. Reduction in Domestic Arrears as a percentage of total expenditure for FY N-1 from 1 percent in FY2017/18 to 0.2 percent
- 5. Increase the alignment between the Annual Budgets and the NDPIII from 60 percent to 85 percent at national and programme levels
- 6. Maintain the proportion of supplementary budget expenditure (net of loan servicing) within 3 percent.

Sub Programme: Development Planning, Research, Statistics And M&E

Sub Programme Objectives:

- 1. Strengthen capacity for development planning
- 2. Strengthen capacity for implementation to ensure a focus on results
- 3. Strengthen coordination, monitoring and reporting frameworks and systems
- 4. Strengthen the capacity of the national statistics system to generate data for national development
- 5. Strengthen the research and evaluation function to better inform planning and plan implementation

- 1. Effective and efficient allocation and utilization of public resources
- 2. Effective Public Investment Management
- 3. Improved development results
- 4. Statistical programmes aligned to National, regional and international development frameworks
- 5. National budget aligned to the NDP
- 6. Improved compliance with accountability rules and regulations
- 7. Improved budget credibility
- 8. Increased appreciation of public organizational function and stability in the delivery of public goods and services
- 9. Evidence based decision making
- 10. Enhanced use of data for evidence-based policy and decision making
- 11. Improved public policy debates and decision making

Intermediate Outcome Indicators	Performance Targets									
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26			
Percentage of budget released against originally		102	100	100	100	100	100			
approved budget										

Percentage of funds absorbed against funds released.	97	100	100	100	100	100
Budget alignment to NDP (%)	73	100	100	100	100	100
Share of development projects implemented within the approved budget (%)	80	100	100	100	100	100
Share of development projects implemented on time (%)	85	100	100	100	100	100
Proportion of NDP results on target (%)	60	100	100	100	100	100
Budget compliance to the NDP (%)	70	100	100	100	100	100
Proportion of prior year external audit recommendations implemented (%)	45	50	55	60	65	70
Percentage of internal audit recommendations implemented	60	65	70	75	80	85
External auditor ratings (unqualified)						
National Budget compliance to Gender and equity	45	60	65	70	75	80
Supplementary as a percentage of the Initial budget (%)	2.9	<2	<2	<2	<2	<2
Turnaround time for service delivery by staff						
Completion rate of public projects	85	100	100	100	100	100
Proportion of key indicators up-to-date with periodic data	40	45	50	55	60	65
Proportion of NDPIII baseline indicators up-to-date & updated	40	45	50	55	60	65
Proportion of NDP results framework informed by official statistics	30	50	100	100	100	100
Proportion of government programmes evaluated	50	50	100	100	100	100

NDP III Programme Name: Development Plan Implementation

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Increase the GDP growth rate from 6.3 percent to at-least 7 percent per annum
- 2. Increase the Revenue to GDP ratio from 15.6 percent to 18 percent by 2025
- 3. Reduction in Domestic Arrears as a percentage of total expenditure for FY N-1 from 1 percent in FY2017/18 to 0.2 percent

Sub Programme: Resource Mobilization and Budgeting

Sub Programme Objectives:

1. Strengthen budgeting and resource mobilization

- 1. An enabling macroeconomic environment
- 2. Increased Budget self sufficiency

Intermediate Outcome Indicators	Performance Targets							
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26	
Percentage of Local Revenue on the District Budget		4	4	6	7	8	9	
Percentage of External Financing on the District Resource Envelope		4	4	5	6	7	8	
Proportion of District budget transferred to Lower Local Government		10	10	12	14	16	18	

NDP III Programme Name: Private Sector Development Programme

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Reduce the informal sector from 51 percent in 2018/19 to 45 percent in 2024/25.
- 2. Increase non-commercial lending to the private sector in key growth sectors from 1.5 percent in 2018/19 to 3 percent of GDP.
- 3. Increase the proportion of public contracts and sub-contracts that are awarded to local firms, from 30 percent to 50 percent.
- 4. Increase the value of exports from USD 3,450.7 million in 2017/18 to USD 4,973 million.

Sub Programme: Resource Mobilization and Budgeting

Sub Programme Objectives:

- 1. Sustainably lower the costs of doing business
- 2. Promote local content in public programmes
- 3. Strengthen the enabling environment and enforcement of standards
- 4. Strengthen the role of government in unlocking investment in strategic economic sectors
- 5. Strengthen the organisational and institutional capacity of the private sector to drive growth.

- 1. Increase access to affordable credit largely targeting MSMEs
- 2. Mobilize alternative financing sources to finance private investment
- 3. Strengthening system capacities to enable and harness benefits of coordinated private sector activities

Intermediate Outcome Indicators	Performance Targets						
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26
No. of institutions and businesses accessing new de-		20	40	60	80	100	120
risking mechanisms in place							
No. of measures undertaken to increase the automation				2	2	2	2
of business processes							
No. of Sub-county skills-based enterprise associations			350	400	450	500	550
(EMYOGA) benefitting from the Presidential Initiative							
No. of support measures undertaken to foster organic		4	5	5	5	5	5
bottom up formation of cooperatives							
No. of Research projects undertaken to support private			2	2	2	2	2
sector development							
MSME database in place			1	1	1	1	1

NDP III Programme Name: Regional Development

NDP III Programme Outcomes contributed to by the Intermediate Outcome:

- 1. Increased production capacity of key growth opportunities (Agri-business, Tourism, Minerals and Manufacturing)
- 2. Increased household earnings in the sub-regions from ATM
- 3. Increased market access and value addition
- 4. Enhanced agro-LED business
- 5. Improved leadership capacity for transformative rural development

Sub Programme: Regional Development

Sub Programme Objectives:

- 1. Stimulate the growth potential of the sub-regions in the key growth opportunities (Agri-business, Tourism, Minerals and Manufacturing)
- 2. Close regional infrastructure gaps for exploitation of local economic potential
- 3. Strengthen and develop regional based value chains for LED
- 4. Strengthen the performance measurement and management frameworks for local leadership and public sector management

- 1. Organize farmers into cooperatives at district level
- 2. Construct irrigation schemes and valley dams to ensure production all year round
- 3. Operationalize the Industrial and Business Parks situated in the target regions
- 4. Establish post-harvest handling, storage and processing infrastructure including silos, dryers, warehouses, cold rooms and a warehouse receipt system for farmers in those regions
- 5. Develop community access and motorable feeder roads for market access
- 6. Organize the artisanal and small-scale miners into groups/ cooperatives

Intermediate Outcome Indicators		Performance Targets					
	Base year	Baseline	2021/22	2022/23	2023/24	2024/25	2025/26
No. of farmers in cooperatives/associations		20	25	30	35	40	45
No. of Irrigation schemes and valley dams		16	16	18	20	22	24
No. of parishes with functional agricultural extension		37	43	43	43	43	43
services							
No. of farmers accessing agricultural credits from the			100	150	200	250	300
sub-regional facilities							
No. of locals employed in the regional Industrial and							
Business Parks							

No. of post-harvest handling, storage and processing	04	05	06	07	80	09
infrastructure in the poverty-stricken sub-regions						
No. of parishes connected to motorable community	37	43	43	43	43	43
access roads						
No. of active artisanal and small-scale miners' groups/		05	05	07	07	10
cooperatives						
No. of Artisanal and small-scale miners' groups have		05	05	07	07	10
acquired appropriate technologies						
No. of value-added mineral-LED enterprises in the sub-						
regions						

V4: PROPOSED BUDGET ALLOCATIONS BY SUB PROGRAMME

Table V4.1: Budget Allocation and Medium Term Projections by Sub Programme

NDP III Programme and Sub Programme	Approved	Proposed		Medium Term Projections			
	Budget FY 2021/22	Budget FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Agro-Industrialization							
Agricultural Production and Productivity	819,427	812,545	857,059	942,765	1,037,041	1,140,746	
Sub Total for the Programme	819,427	812,545	857,059	942,765	1,037,041	1,140,746	
Human Capital Development							
Population Health, Safety and Management	3,135,240	3,036,665	3,340,332	3,674,365	4,041,801	4,445,981	
Education and Skills Development	11,865,492	10,890,226	11,979,249	13,177,173	14,494,891	15,944,380	
Sub Total for the Programme	15,000,732	13,926,891	15,319,580	16,851,538	18,536,692	20,390,361	
Integrated Transport And Services Programme							
District Urban and Community Access Roads	732,134	789,495	831,225	914,348	1,005,782	1,106,360	
Sub Total for the Programme	732,134	789,495	831,225	914,348	1,005,782	1,106,360	
Development Plan Implementation Programme							
Dev't Planning, Research, Statistics And M&E	114,171	113,095	124,680	137,148	150,863	165,949	
Resource Mobilization and Budgeting	195,646	225,646	248,211	273,032	300,335	330,368	
Sub Total for the Programme	309,817	338,741	372,891	410,180	451,198	496,317	
Natural Resources, Environment, Climate Chang	e, Land and Wa	<mark>iter Manageme</mark>	ent				
Natural Resources, Env't and Climate Change	239,084	228,561	233,481	256,829	282,512	310,763	
Land Management	9,000	20,704	22,774	25,052	27,557	30,313	
Sub Total for the Programme	248,084	249,265	256,255	281,881	310,069	341,076	
Sustainable Urbanization							
Urbanization and Physical Planning		25,000	27,500	30,250	33,275	36,603	
Sub Total for the Programme	-	25,000	27,500	30,250	33,275	36,603	

Governance and Security						
Local Government Statutory Bodies	558,687	586,848	645,533	710,086	781,095	859,204
Sub Total for the Programme	558,687	586,848	645,533	710,086	781,095	859,204
Private Sector Development						
Enabling Environment for Private Sector Dev't	48,481	33,500	40,200	44,220	48,642	53,506
Sub Total for the Programme	48,481	33,500	40,200	44,220	48,642	53,506
Mineral Development				·	·	
Institutional Strengthening and Coordination	-	15,000	16,500	18,150	19,965	21,962
Sub Total for the Programme	-	15,000	16,500	18,150	19,965	21,962
Regional Development						
Regional Development	-	6,900	8,280	9,108	10,019	11,021
Sub Total for the Programme	-	6,900	8,280	9,108	10,019	11,021
Tourism Development						
Tourism Development	-	7,881	8,400	9,240	10,164	11,180
Sub Total for the Programme	-	7,881	8,400	9,240	10,164	11,180
Community Mobilization and Mindset Change						
Community Sensitization and Empowerment	595,669	363,121	399,433	439,376	483,314	531,645
Civic Education and Mindset Change	-	15,600	19,510	21,461	23,607	25,968
Strengthening Institutional Support	-	58,000	63,800	70,180	77,198	84,918
Sub Total for the Programme	595,669	436,721	482,743	531,017	584,119	642,531
Public Sector Transformation						
Human Resource Management	7,075	870,407	917,448	1,009,193	1,110,112	1,221,123
Government Structures and Systems	2,707,753	731,191	877,429	965,172	1,061,689	1,167,858
Strengthening Accountability	94,435	40,000	48,000	52,800	58,080	63,888
Sub Total for the Programme	2,809,263	1,641,598	1,842,877	2,027,165	2,229,881	2,452,869
Overall Total	21,122,294	18,870,385	20,709,043	22,779,947	25,057,942	27,563,736

V5: SUB PROGRAMMES, INTERVENTIONS AND PLANNED OUTPUTS FY 2021/22

Table V5.1: Sub Programme Interventions and Planned Outputs

Programme: Agro-Industrialization

Sub Programme: Agricultural Production and Productivity

- 1. Strengthen agricultural research and technology development
- 2. Strengthen the agricultural extension system
- 3. Increase access and use of water for agricultural production
- 4. Increase access to and use of agricultural mechanization
- 5. Increase access and use of digital technologies in agroindustry
- 6. Strengthen farmer organizations and cooperatives
- 7. Strengthen systems for management of pests, vectors and diseases
- 8. Promote sustainable land and environment management practices in line with the agro ecological needs

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs.)	MTEF Allocation FY 2021/22 (Ug. Shs.)	Funding Gap (Ug. Shs.)
1.	8 Technology development or demonstrations sites established	47,147	56,576	
2.	Agricultural extension staff recruited and monthly salaries paid	601,271	601,271	
3.	4 Quarterly technical backstopping and supervision of extension staff as well as joint monitoring and supervision done	10,000	12,000	
4.	4 Quarterly programme meetings with extension staff organized	4,000	4,800	
5.	Farmer exchange visits organized	3,000	3,600	
6.	Farm field days and agricultural exhibition days organized	3,000	3,600	
7.	Transport equipment (motor cycles) for extension staff procured	15,000	18,000	
8.	Farmer advisory trainings basing on different enterprises organized	65,000	78,000	
9.	District Production office properly managed	17,117	22,800	
10.	Communities mobilized and sensitized on the use, management and availability of water for production facilities and availability of mechanization equipment	3,000	3,600	

11.	Farmers mobilized, sensitized and trained on use of digital	1,000	1,200	
	technology and linked to ICT firms			
12.	Farmers including youths mobilized, sensitized and trained on the benefits of cooperatives or farmer organizations	1,500	1,800	
13.	Farmer organizations linked to financial and training institutions and the available markets	1,510	1,812	
14.	Surveillance and data collection on prevalence of pests and diseases conducted	10,000	12,000	
15.	Communities mobilized, sensitized and trained about the existence of pests, vectors and diseases	10,000	12,000	
16.	Farmers sensitized and trained on sustainable land and environmental management practices	10,000	12,000	
17.	Demonstration sites on sustainable land and environmental management practices established	6,000	7,200	
18.	Capacity building of extension staff in issues of gender and equity planning and budgeting done	4,000	4,800	
	Total (Sub Programme)	812,545	857,059	

Programme: Human Capital Development

Sub Programme: Population Health, Safety and Management

- 1. Increase Access to Safe Water, Sanitation and Hygiene (WASH)
- 2. Prevent and Control Non-communicable Diseases and Communicable Diseases
- 3. Improve Functionality (Staffing and equipment) of Health Facilities at all Levels
- 4. Expand Community Level Health Services for Disease Prevention
- 5. Undertake Universal Immunization
- 6. Increase Access to Family Planning Services
- 7. Improve Occupational Health and Safety to Reduce Accidents and Injuries

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs.)	MTEF Allocation FY 2021/22 (Ug. Shs.)	Funding Gap (Ug. Shs.)
1.	2 Deep boreholes drilled at Lusozi and Wabitembe	100,000	110,000	
2.	Construction of mini solar powered water supply system in Kakomo - Mpenja Sub County and Matongo – Kabulasoke Sub County	247,700	247,700	
3.	21 Boreholes rehabilitated district wide	63,000	75,600	
4.	Payment of retention fees for completed projects done	17,000	20,400	
5.	04 Quarterly District Water Supply and Sanitation Coordination Committee meetings held	10,432	12,518	
6.	04 Quarterly water sector extension staff meetings held	6,136	7,363	
7.	Procurement of 2 laptop computer	9,600	11,520	
8.	District water day celebrations held in selected Sub County	6,650	7,980	
9.	Commissioning of rehabilitated and constructed water projects done	8,820	10,584	
10.	Training WUC, communities and primary schools (where applicable) on O&M, hygiene and sanitation promotion	8,720	10,464	
11.	Sanitation week promotion activities – Recognition and awards for best performers held	12,000	14,400	
12.	Hold 2 semi-annual DSHCG planning and review meetings at TSU office with the Centre	9,400	11,280	

29.	Construction and rehabilitation of health facilities done	79,466	79,466	
28.	Supervision and coordination of VHT activities done	5,614	6,737	
27.	Community sensitization carried out on Family Planning and Reproductive Health services	5,500	6,600	
26.	Immunization vaccines delivered to health facilities and immunization activities carried out	113,478	143,848	
25.	Health management meetings (DHT, DHMTs, Performance Reviews) carried out	6,000	7,200	
24.	HIV/AIDS care and treatment services managed in all facilities with support from RHSP	120,000	120,000	
23.	Results Based Financing activities coordinated in all facilities	20,000	24,000	
22.	Malaria management activities coordinated	84,018	122,822	
21.	Quarterly PHC funds transferred to all health facilities	248,902	298,902	
20.	Departmental vehicles, motor cycles and ambulances maintained and serviced routinely	15,000	18,000	
19.	Integrated support supervision and monitoring activities carried out in all facilities	8,800	10,560	
18.	Monthly HMIS Reports compiled, submitted and regular data quality assessments conducted	12,200	14,440	
17.	Management of medicines and other logistics carried out and the cold chain system maintained and serviced regularly	8,800	10,160	
16.	Disease screening outreaches conducted (mobile clinics)	6,000	7,200	
15.	Continuous mentorship and trainings of health workers conducted	24,000	26,800	
14.	Radio talk shows conducted to sensitize communities	8,400	10,080	
13.	Monthly salaries for all health workers and water department staff paid	1,771,029	1,893,708	

Programme: Human Capital Development

Sub Programme : Education and Skills Development

- 1. Increase Roll out Early Grade Reading (EGR) and Early Grade Math in all Primary Schools to Enhance Proficiency in Literacy and Numeracy
- 2. Equip and Support all Lagging Schools to meet Requirements and Minimum Standards (BRMS) in Preprimary and Secondary Schools
- 3. Implement a Needs Based Approach to Establish Pre-school Classes in Public Schools
- 4. Implement an Integrated ICT Enabled Teaching, School Level Inspection and Supervision

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs.)	MTEF Allocation FY 2021/22 (Ug. Shs.)	Funding Gap (Ug. Shs.)
1.	Monthly salaries for all primary, secondary teachers and DEO's office staff paid	7,306,168	7,864,422	
2.	Monthly salaries for all tertiary teachers paid	919,871	999,871	
3.	Transfer of Capitation grants to 2 tertiary institutes in Gomba	740,456	820,456	
4.	Transfer of USE Capitation grants to 8 USE school	735,383	788,388	
5.	Transfer of UPE Capitation grants to 91 UPE schools	684,426	741,426	
6.	Construction of 1 Four double room staff house at Lwangaazi P.S in Kyegonza S.C	79,000	106,800	
7.	Construction of 1 Two classroom block with an office at Kimwanyi P.S	72,000	150,400	
8.	Construction of 4 Five stance lined pit latrines at Bbuye P.S, Buwanguzi P.S, Ddegeya UMEA P.S and Bulwadda P.S	85,973	187,147	
9.	Procurement and distribution of 100 three seater wooden desk done for selected UPE schools	14,500	17,400	
10.	Payment of outstanding obligations (retention) for completed projects in the previous FY done	44,600	53,520	
11.	School Management Committees and BOGs trained to strengthen EGR and other management issues	12,000	14,400	

	Total (Sub Programme)	10,890,226	11,979,249	
25.	Operational costs for DEO's office paid	23,500	28,200	
24.	4 Quarterly trainings of associate assessors held	10,000	12,000	
23.	2 Laptop computers and a printer procured for DEO's office	12,000	14,400	
22.	District Education Conference 2021 organized	10,000	12,000	
21.	Departmental vehicles and motorcycles repaired and serviced routinely	16,600	19,920	
20.	Departmental and Head teachers' meetings held	12,000	14,400	
19.	ECD centres or schools licensed	7,450	8,940	
18.	Compliance monitoring and support supervision of ECD centres in the district conducted	8,000	9,600	
17.	Communities mobilized to embrace and join nursery teaching training at Kabulasoke Core PTC	8,400	10,080	
16.	Government schools supported to establish ECD sections	8,800	10,560	
15.	Refresher trainings for teachers and education policy disseminations conducted such as on EGR, COVID-19 SOPs etc.	8,200	9,840	
14.	Routine inspection and monitoring of all schools conducted	42,000	50,400	
13.	Integrated support supervision conducted for all schools	16,000	19,200	
12.	BOQs for construction projects prepared, social and environmental screening of projects conducted and routine monitoring of construction works done	12,899	15,479	

Programme : Integrated Transport And Services

Sub Programme : District Urban and Community Access Roads

- 1. Rehabilitate and Maintain Transport Infrastructure
- 2. Develop and Strengthen the Transport Planning Capacity

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs.)	MTEF Allocation FY 2021/22 (Ug. Shs.)	Funding Gap (Ug. Shs.)
1.	Routine Mechanized maintenance of 82.8 km District roads:		244,200	
	Nswanjere - Golola - Kisuudi Road (8.2 km)	21,000		
	Kiriri – Golola – Ngeribalya Road (13.0 km)	39,000		
	Mpenja - Kitongo Road (6.5km)	18,000		
	Kasaka - Mamba Road (12.4 km)	36,600		
	Bukalagi – Mpunge - Lwangaazi Road (6.0 km)	18,000		
	Bulwadda – Butanga - Lunoni Road (7.9 km)	21,600		
	Kisozi – Kibere - Katonga Road (8.4 km)	24,600		
	Kyayi – Kagali Road (1.6 km)	8,400		
	Kirasi - Ddegeya Road (7.0 km)	21,000		
	Maddu - Kayunga Road (12.0 km)	36,000		
2.	Routine Manual Maintenance of 107.1km using road gangs	104,280	104,280	
3.	Repair, Servicing and Procurement of Spare parts for the District Road Unit and all Works Dept. Vehicles.	80,000	110,000	
4.	Opening and Grading of Community Assess Roads: • Kalungu – Ggula – Matongo (4.2km), Bweyaza – Kakoni – Lugaaga (4.4km) and Bukundugulu – Matongo Road (3.5km) in Kabulasoke Sub County	30,184	91,551	
	Kigezi – Kalagala – Luvule – Kitwe Road (7.5km) and Kigezi – Kaweeri – Kyamboobo Road (8km) in Maddu Sub County	25,521		
	 Nswanjere A – Nswanjere B – Golola Road (5.5km) in Mpenja Sub County 	18,420		
	Kyegonza Sub County	17,426		
5.	Uganda Road Fund – Urban (Kanoni Town Council)	112,747	112,747	

6.	Annual District Road Inventory Surveys (ADRICS) conducted to inform planning and budgeting processes	6,000	7,200	
7.	Quarterly District Roads Committee meetings held	12,000	14,400	
8.	Annual and quarterly URF Reports and Work plans prepared and submitted to relevant authorities	6,000	7,200	
9.	Procurement of office hardware like stationery, furniture and payment for power	12,000	14,400	
10.	Community sensitization and engagement meetings held and cross cutting issues like HIV/AIDS sensitizing and Environmental concerns addressed	5,000	6,000	
11.	Procurement of 1motor cycle for road workers	18,000	21,600	
12.	Payment of monthly staff salaries to Roads staff	57,647	57,647	
13.	Fencing of the District premised and compound designing done at the District headquarters in Tondola.	40,000	40,000	
	Programme Total Sum:	789,495	831,225	

Programme: Development Plan Implementation

Sub Programme: Development Planning, Research, Statistics and M&E

- 1. Strengthen the Planning and Development Functions at the Parish Level to Bring Delivery of Services Closer to the People
- 2. Strengthen Capacity for Implementation /Multi Sectoral Planning (Identify, Design, Appraise and Execute Projects and Programmes) along the Implementation Chain
- 3. Strengthen Implementation, Monitoring and Reporting of Local Governments
- 4. Alignment of Budgets to Development Plans at National and Sub National Levels
- 5. Strengthen the Compilation of Statistics for Crosscutting Issues
- 6. Integrate migration and refugee planning and all other cross cutting issues in National, sectoral and Local Government plans

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Monthly salaries for the Statistician and District Population Officer paid	37,171	37,171	
2.	12 Monthly District Technical Planning Committee meetings held	2,800	3,360	
3.	Annual Regional Budget Consultative Workshop attended and District Budget Conference FY 2022/23 held	6,000	7,200	
4.	District Budget Framework Paper FY 2022/23 prepared and submitted to the MoFPED	3,000	3,600	
5.	Estimates of Revenue and Expenditure for FY 2022/23 laid before council by 30 th March 2022 and approved by 31 st May 2022	3,600	4,320	
6.	District Draft Performance Contract and Final Performance Contract FY 2022/23 prepared and submitted to the MoFPED	3,600	4,320	
7.	4 Quarterly PBS progress Accountability reports prepared and submitted to MoFPED	6,000	7,200	
8.	4 Quarterly joint monitoring visits conducted in all LLGs, government programmes and projects	5,600	6,720	
9.	Mentoring of LLGs to ensure annual budgets are aligned to the Development Plan conducted	4,000	4,800	

	Total (Sub Programme)	113,095	124,680	
19.	Retooling of district offices done; 12 Office chairs, 50 conference chairs and 2 laptop computers procured	18,000	18,000	
18.	Operational expenses for Planning office paid	8,524	10,229	
17.	District and LLG IPFs disseminated to stakeholders Cross cutting issues of HIV/AIDs, Malaria, Environment and Climate change, Gender and Equity Budgeting integrated in all departmental budgets and work plans.	1,000	1,200	
16.	Advocacy activities for the District Committee on Adolescent Health supported	1,000	1,200	
15.	District level celebrations of the World Population Day Conducted	2,000	2,400	
14.	Refresher training on POPDEV and the Demographic Dividends conducted for DTPC members	2,000	2,400	
13.	12 monthly District Statistical Committee meetings held	2,000	2,400	
12.	Annual Education Statistical Report prepared and disseminated to MoES and stakeholders to guide decision making	1,600	1,920	
11.	Annual and quarterly statistical abstracts developed, discussed by DTPC and submitted to UBOS	2,600	3,120	
10.	Annual District NGO Forum coordination meeting held and efforts of NGOs integrated into District Plans	2,600	3,120	

Programme: Development Plan Implementation

Sub Programme: Resource Mobilization And Budgeting

Interventions:

1. Strengthen Resource Mobilization and Budget Execution

2. Expand financing beyond the traditional sources

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Monthly salaries for finance staff paid	121,646	121,646	(09.0113.000)
2.	Tax payer enumeration and assessment exercise conducted	6,000	8,180	
3.	District Tax Payers Register developed and updated regularly	4,000	6,165	
4.	Routine supervision and monitoring of revenue collection centres	10,000	12,180	
5.	Quarterly local revenue review meetings held	6,000	8,120	
6.	Preparation and production of District Budgets and Work plans	6,000	8,120	
7.	Production and analysis of Expenditure Reports done	4,000	6,120	
8.	Production and submission of Financial Reports done	10,000	7,210	
9.	Periodic maintenance and repair of the IFMS system undertaken	12,000	12,360	
10.	Procurement of printed revenue and accounting stationery and other assorted stationery done	15,000	15,450	
11.	Refresher trainings for user departments and finance department staff in IFMS operations, budgeting and accountability organized	10,000	12,210	
12.	Recurrent expenses for management of Finance office paid	15,000	20,450	
13	Fuel for recurrent activities procured	6,000	10,000	
	Total (Sub Programme)	225,646	248,211	

Programme: Private Sector Development

Sub Programme : Enabling Environment for Private Sector Development

Interventions:

- 1. De-risking sub-county skills based enterprise associations (EMYOGA)
- 2. Supporting organic bottom- up formation of cooperatives
- 3. Develop a product market information system

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Monthly salaries for the commercial services staff paid	25,000	30,000	
2.	Mobilize, train and support skills based enterprise associations (EMYOGA) as well as link them to potential financial institutions	3,000	3,600	
3.	Mobilise, train and help in registration of enterprise based cooperatives	3,000	3,600	
4.	Mobilise, sensitize and register traders and also inform about availability of markets	2,500	3,000	
	Total (Sub Programme)	33,500	40,200	

Programme: Mineral Development

Sub Programme: Institutional Strengthening and Coordination

Interventions:

1. Organize, formalize and regulate the artisanal and small-scale miners to increase investment in the sector, increase adoption of appropriate technologies, increase revenue generated, as well as improve the welfare of artisanal and small-scale miners who are largely women and youth

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap
1.	Sensitize women and youths to form SACCOs and mobilization of other investors through relaxed business requirement	15,000	16,500	
	Total (Sub Programme)	15,000	16,500	

Programme: Regional Development

Sub Programme: Regional Development

Interventions:

1. Organize farmers into cooperatives at district level

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Existing cooperative members mobilized, sensitized, supervised and trained	6,900	8,280	
	Total (Sub Programme)	6,900	8,280	

Programme: Tourism Development

Sub Programme: LG Tourism Development

Interventions:

1. Produce and widely disseminate tourism promotion materials

2. Increase domestic tourism

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Communities mobilized and sensitized about the available opportunities in the Tourism sector	3,600	4,320	
2.	Accommodation owners mobilized and sensitized on opportunities available and formation of cooperatives, quality standards among others	2,400	2,880	
3.	Education institutions or schools mobilized on local tourism	1,881	1,200	
	Total (Sub Programme)	7,881	8,400	

Programme: Natural Resources, Environment, Climate Change, Land And Water Management

Sub Programme: Natural Resources, Environment And Climate Change

- 1. Develop and implement wetland and forest management plans
- 2. Demarcate and gazette conserved an degraded wetlands
- 3. Strengthen conservation, restoration of forest, wetlands and water catchments and hilly and mountainous areas
- 4. Promote rural and urban plantation development and tree planting including the local and indigenous species
- 5. Mainstream environment and natural resources management in policies, programmes and budgets with clear budget lines and performance indicators

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Wetland Action Plans and Forest Management Plans developed for district forests and wetlands	4,800	5,760	
2.	Boundary opening, communal demarcation and installation of sign posts on wetlands done	4,800	5,760	
3.	Enforcement, eviction and prosecution of wetland or forest abusers or encroachers done	3,600	4,320	
4.	Routine forest patrols and monitoring done	3,600	4,320	
5.	Registration of all charcoal and timber dealers in the District done	1,200	1,440	
6.	10,000 trees planted in collaboration with development partners in schools and degraded forests	1,200	1,440	
7.	Communities mobilized and sensitized on issues of wetland and forest management and climate change	2,400	2,880	
8.	Development projects screened, monitored, certified and improvement notices issued	1,000	1,200	
9.	Radio talk shows held on environmental issues	1,000	1,200	
10.	District Environmental committee meetings held	1,000	1,200	
11.	Salaries for all NRS staff paid monthly	203,961	203,961	
	Total (Sub Programme)	228,561	233,481	

Programme: Natural Resources, Environment, Climate Change, Land And Water Management

Sub Programme: Land Management

Interventions:

1. Promote integrated land use planning and management

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	District Land Lease Register developed and updated routinely	4,200	4,640	
2.	Technical assistance provided to the District Land Board in execution of its duties	4,500	3,800	
3.	Area Land committees monitored and mentored on operations	3,504	4,00	
4.	Communities mobilized and sensitized on land policies and related issues	4,500	5,000	
5.	Land inspections conducted	4,000	4,334	
	Total (Sub Programme)	20,704	22,774	

Programme: Sustainable Urban Development

Sub Programme: Urbanization And Physical Planning

- 2. Improve the provision of quality social services to address the peculiar issues of urban settlements
- 3. Review, develop and enforce urban development policies, Laws, regulations, standards and guidelines.
- 4. Implement participatory and all-inclusive planning and implementation mechanism to enforce the implementation of land use regulatory and compliance framework.
- 5. Promote integrated land use planning

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	12 Monthly District Physical Planning Committee meetings held	4,600	5,000	
2.	Sub county Physical Planning Committee meetings held	3,200	3,600	
3.	Building plans for all developments approved	3,800	4,000	

	Total (Sub Programme)	25,000	27,500	
7.	Radio talk shows conducted on physical planning and land issues	4,000	4,400	
6.	Sensitization of Area Land Committees done	3,000	3,500	
	issues held	37.00		
5.	Community sensitization meetings conducted on physical planning	3,400	3,700	
4.	Inspection of developments conducted in all LLGs	3,000	3,300	

Programme: Community Mobilization and Mindset Change

Sub Programme: Strengthening Institutional Support

Interventions:

1. Establish a national incentive framework including rewards and sanctions for best performing workers, leaders and communities

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Disciplinary cases and complaints against staff handled	2,000	3,000	
2.	Incapacity and death or burial expenses	2,400	4,000	
3.	Rewards and sanctions committee meetings held	4,000	6,800	
4.	Mobilization of community groups under the PCA Model, YLP and UWEP programmes	50,000	50,000	
	Total (Sub Programme)	58,000	63,800	

Programme: Community Mobilization And Mindset Change

Sub Programme: Community Sensitization And Empowerment

- 1. Prepare a Community Mobilization and Empowerment (CME) Coordination Framework
- 2. Design and implement activities aimed at promoting awareness and participation in existing government Programs
- 3. Design and implement a program aimed at promoting household engagement in improving H/H Income
- 4. Equip and operationalize Community Mobilization and Empowerment (CME) institutions/ structures of central, local government and non-state actors for effective citizen mobilization as a hub/ one stop center for integrated service delivery
- 5. Establish and operationalize Community Development Management Information System (CDMIS) at Parish and Sub-county level
- 6. Institutionalize Faith Based Institutions and other non-state actors in community development initiatives
- 7. Enhancing access to functional quality non-formal literacy services

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Community Mobilisation and Empowerment strategy reviewed and a coordination committee established and operationalized	2,600	3,120	
2.	Integrated Community Mobilisation Model to achieve all the DDP III Programmes functionalized	1,600	1,920	
3.	Operationalize management of community assets such as roads, safe water sources, health facilities, education, infrastructure and participation in all government programmes & mindset change	1,600	1,920	
4.	Communities mobilized and sensitized to scale up food and nutrition interventions, management of natural resources and social safeguards for infrastructure projects	3,200	3,840	
5.	Community infrastructure and service management committees for community governance established and supported	1,600	1,920	
6.	Organize Community Participation days in 05 pilot LLGS (community work strategy) and commemorate international days/ celebrations	4,429	5,315	
7.	Marginalized people and OVC groups mobilized to advocate for their socio-economic and political rights	2,000	2,400	

	Total (Sub Programme)	363,121	399,433	
18.	Community groups mobilized and funded under the UWEP, YLP and PCA model	230,000	240,517	
17.	Family, OVCs and juveniles cases handled	8,000	9,600	
16.	Monthly salaries for all community development workers paid	106,321	106,321	
15.	Establish and equip community Libraries	2,000	2,400	
14.	Establish a reward system and organize village improvement campaigns regularly	2,000	2,400	
13.	Religious and Faith Based Institutions mobilized and engaged within government frameworks	2,000	2,400	
12.	CMIS to monitor CDIs designed and updated regularly	1,000	1,200	
11.	Build capacity of adult learners and stakeholders in the management of Adult Literacy programmes	3,000	3,600	
10.	Media campaigns conducted to sensitize the public on all government programmes	2,800	3,360	
9.	Build Capacity of the CDOs to revitalize the Community Development function and structures to deliver services	2,000	2,400	
8.	Elected and appointed leaders in the District, youths and women, cultural and religious leaders mobilized and sensitized on ongoing government programmes and projects	4,000	4,800	4,800

Programme: Community Mobilization And Mindset Change

Sub Programme : Civic Education & Mindset Change

- 1. Increase opportunities for artistic and cultural participation
- 2. Increase community involvement in documentation of cultural productions
- 3. Conduct awareness campaigns and enforce laws enacted against negative and/or harmful religious, traditional/cultural practices and beliefs
- 4. Design and implement a communication strategy for social norm and behavioral change on negative cultural practices and celebrate positive change through Awards and cultural days
- 5. Engage families, communities and civil society on gender equitable socialization and positive parenting
- 6. Implement the male engagement strategy on the prevention and response to negative cultural practices
- 7. Support cultural institutions to harmonize customary laws/practices with the law and end negative and harmful practices

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Regular ethno-cultural exchanges programmes organized such as cultural festivals, performances, forum and exhibitions especially youths	3,000	3,900	
2.	Collaborative program for archiving the living traditions established and promoted	2,000	2,400	
3.	Document and support conservation of cultural heritage sites in communities	2,600	3,210	
4.	Communities mobilized and sensitized against some harmful cultural practices and support structures built for reporting offences	2,400	3,120	
5.	Households mobilized on gender equitable socialization and positive parenting	2,000	2,400	
6.	Men and boys mobilized for social norm change in negative cultural practices	1,600	2,080	
7.	Radio talk shows conducted on cultural and mindset change and promotion of the spirit of patriotism	2,000	2,400	
	Total (Sub Programme)	15,600	19,510	

Programme: Governance and Security

Sub Programme: Local Government Statutory Bodies

- 1. Improve the legislative process of Parliament and Local Governments to ensure enhanced scrutiny and quality of legislations
- 2. Review and enact appropriate legislations

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Monthly staff salaries paid to all technical staff and political leaders in the department	218,179	218,179	
2.	7 District Council and 6 Standing Committee meetings held	61,000	69,400	
3.	Monthly gratuity for District Councilors paid	50,800	58,960	
4.	Honoraria for LLG Councilors paid	49,600	52,520	
5.	Annual Ex-Gratia for LC I & II Chairpersons paid	51,019	58,974	
6.	12 Monthly DEC meetings held	2,400	2,880	
7.	Monthly fuel entitlements for DEC members paid	48,400	58,080	
8.	DEC members facilitated to monitor government programmes and projects	12,600	15,120	
9.	Induction trainings for the newly elected District and Sub County Councils held	21,450	25,740	
10.	12 Contracts Committee meetings held	10,200	12,240	
11.	6 Business Committee meetings held	3,000	3,600	
12.	Instruments of power and ceremonial gowns for the Speaker's office procured	5,000	6,000	
13.	12 Monthly DSC meetings held to handle submissions from HR Section	12,000	14,400	
14.	Job adverts placed in newspapers for recruitment, short listing of applicants done, interviews conducted and appointments issued	16,400	19,680	

	Total (Sub Programme)	586,687	645,533	
16.	6 District Land Board meetings held, applications received and land inspections conducted	12,400	14,880	
15.	4 LGPAC meetings held, reports prepared and submitted to the relevant authoritative	12,400	14,880	

Programme : Public Service Transformation

Sub Programme: Human Resource Management

Interventions:

1. Under taking nurturing of civil servants through patriotic and long term national service training

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	Monthly salaries for all Administration and Internal audit staff at the District, Town Council and Sub Counties paid	415,870	437,457	
2.	Monthly pension to all retired staff paid by 28th of the month	409,337	430,271	
	Performance agreements signed with all HODs and all staff appraised	12,400	13,640	
	Rewards and Sanctions and Disciplinary committee meetings held	12,400	13,640	
3.	Legal and technical advice and services sought or provided on different human resource matters	6,000	6,600	
4.	Induction trainings and orientations organized for newly recruited staff	2,400	2,640	
5.	Annual Capacity Building Plan prepared, approved and implemented	6,000	6,600	
6.	Monthly data capture, payroll validation and salary payment exercises done	6,000	6,600	
	Total (Sub Programme)	870,407	917,448	

Programme: Public Service Transformation

Sub Programme: Government Structures And Systems

- 1. Develop and enforce service and service delivery standards
- 2. Enforce compliance to the rules and regulations
- 3. Rationalize and harmonize policies to support public service delivery
- 4. Increase participation of non-state actors in planning and budgeting
- 5. Operationalize the parish model
- 6. Strengthen the prevention, detection and elimination of corruption by enhancing and implementing a law of recovery corruption proceeds, management and disposal of recovered assets
- 7. Develop a common public data or information sharing platform

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	All government programmes, projects and LLGs supervised and monitored	20,000	24,000	(eg. eller ece)
2.	Monthly DTPC meetings held	8,600	10,320	
3.	LLG staff attendance to duty supervised and monitored regularly	3,200	3,840	
4.	Quarterly performance review meetings organized with LLG staff and DTPC	4,000	4,800	
5.	Budgeting and Planning Guidelines and cycle adhered to	4,400	5,280	
6.	Quarterly accountability reports prepared and submitted to relevant MDAs	8,800	10,560	
7.	Newspaper adverts placed for recruitments and award of contracts to service providers	12,800	15,360	
8.	Parish Community Association Model implemented and monitored	12,000	14,400	
9.	Annual District Procurement Plan for FY2019/20 prepared and submitted to line MDAs.	4,500	5,400	
10.	4 Quarterly Procurement Performance Report prepared and submitted to line MDAs	4,400	5,280	
11.	Evaluation Committee meetings held and reports prepared	12,000	14,400	
12.	Contract management processes adhered to and files prepared	4,200	5,040	

13.	Contract supervision and monitoring visits undertaken on projects	3,400	4,080	
	and revenue centres			
14.	12 Monthly radio talk shows coordinated to disseminate information	9,600	11,520	
	on Government Programmes and Projects			
15.	Fuel entitlements for the CAO, DCAO and PACAO paid	32,000	38,400	
16.	Routine office expenses cleared	16,000	19,200	
17.	Departmental vehicles serviced and maintained routinely	20,000	24,000	
	Records management section facilitated	14,000	16,800	
18.	Transfers to LLGs (DDEG and Non-Wage) made	537,291	644,749	
	Total (Sub Programme)	731,191	877,429	

Programme : Public Service Transformation

Sub Programme: Strengthening Accountability

Interventions:

1. Enforce compliance to rules and regulations and internal controls

Sn.	Planned Outputs	Budget FY 2021/22 (Ug. Shs. '000)	MTEF Allocation FY 2021/22 (Ug. Shs. '000)	Funding Gap (Ug. Shs. '000)
1.	4 Quarterly internal Audit reports prepared and submitted to relevant authorities	7,000	8,400	
2.	Special audits conducted on government programmes and projects	6,400	7,680	
3.	All LLGs, health facilities and schools audited	9,000	10,800	
4.	Audit recommendations implementation reports prepared and submitted to line MDAs	3,200	3,840	
5.	Staff payrolls updated regularly, printed and displayed on public notice boards	2,400	2,880	
6.	5 Community barazas organized in LLGs for accountability to the public	12,000	14,400	
	Total (Sub Programme)	40,000	48,000	

V6: VOTE CROSS CUTTING ISSUES

i) Gender and Equity

Issue of Concern: Increased cases of GBV and SGV in the community

- 1. Community sensitizations on GBV and SGV
- 2. Radio talk shows held to mobilize communities against GBV

Budget Allocation (Million): 22,000

ii) HIV/AIDS

Issue of Concern: Increased prevalence of HIV among adolescents and married couples

- 1. Radio talk shows held to sensitize the population on HIV/AIDS
- 2. Scale up HIV/AIDS services to all health facilities in the District
- 3. Commemoration of the World AIDS Day

Budget Allocation (Million): 63,000

iii) Environment

Issue of Concern: increased illegal settlements in wetlands and degradation of forest cover

- 1. Intensify planned and targeted enforcements and patrols to arrest and evict encroachers
- 2. Mass tree planting campaigns in schools

Budget Allocation (Million): 24,560

iv) COVID-19

Issue of Concern: Increased cases of community infections

- 1. Radio talk shows held to sensitize the population on COVID-19
- 2. Intensify supervision and monitoring of education institutions to ensure compliance to SOPs
- 3. Support screening and response to alerts

Budget Allocation (Million): 62,465