## FOREWORD

During the FY 2023/2024 period, the key priority areas of the Municipality will include service delivery in education, health, roads, value addition for increased household incomes, identification of new revenue sources, operationalization of property tax and rates, widening the Municipal tax base, support supervision and technical backup, and support to community initiated income generating projects with due consideration to the marginalized groups like the Youths, Women, Persons with disabilities, and the older persons, Parish Community Associations(PCA), implementation of PDM. The Municipal will use a Human Rights Based Approach to Programming while implementing its BFP. In line with the NDP III, a quasi-market approach, which includes a mix of government investments in strategic areas and private sector market driven actions, will be pursued. The Private sector will remain the engine of growth and development, while the local Government, in addition to undertaking the facilitating role will also actively promote and encourage public – private partnerships in a rational manner. The Municipality. Implementation of its priorities in line with its MDP III ad for the year under review will cost us approximately 7,429,870,000 Uganda shillings of which, is expected from central Government releases, local revenue and other government transfers.

I call upon the Central Government, donor fraternity, Civil Society Organizations, cultural institutions, Faith Based Organizations, the private sector and the entire Municipality to adopt a "business approach" in the implementation of this Plan that will require all stakeholders to adjust to the perception of the Municipality as a "corporate" or a "business entity", jointly owned by all stakeholders and working in tandem in pursuit of a common vision.



#### **BAMUGEMYE DELLIX RICHARD**

Title: LC V Chairperson/Mayor Date: 28/04/2023

CC: Chief Administrative Office/ Town Clerk

## SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

SECTION A: Revenue Performance and Plans by Source

## Table A1: Revenue Performance and Plans by Source

|   | FY202              | 22/23                                | MTEF Projections                |           |           |           |           |  |
|---|--------------------|--------------------------------------|---------------------------------|-----------|-----------|-----------|-----------|--|
| Uganda Shillings<br>Thousands                 | Approved<br>Budget | Cumulative<br>Receipts by<br>End Sep | FY2023/24<br>Proposed<br>Budget | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 |  |
| Locally Raised<br>Revenues                    | 1,173,850          | 131,627                              | 1,200,000                       | 0         | 0         | 0         | 0         |  |
| Discretionary<br>Government Transfers         | 1,695,984          | 336,046                              | 1,695,006                       | 0         | 0         | 0         | 0         |  |
| Programme Conditional<br>Government Transfers | 3,849,003          | 970,153                              | 3,729,865                       | 1,018,967 | 1,018,967 | 1,018,967 | 1,018,967 |  |
| Other Government<br>Transfers                 | 904,000            | 138,313                              | 805,000                         | 0         | 0         | 0         | 0         |  |
| External Financing                            |                    |                                      | 0                               | 0         | 0         | 0         | 0         |  |
| GRAND TOTAL                                   | 7,622,838          | 1,576,139                            | 7,429,870                       | 1,018,967 | 1,018,967 | 1,018,967 | 1,018,967 |  |

|           | ī                                |                    |                                      |                                 |           |           |           |           |
|-----------|----------------------------------|--------------------|--------------------------------------|---------------------------------|-----------|-----------|-----------|-----------|
|           |                                  | FY202              | 22/23                                | MTEF Projections                |           |           |           |           |
|           | ı Shillings<br>usands            | Approved<br>Budget | Cumulative<br>Receipts by<br>End Sep | FY2023/24<br>Proposed<br>Budget | FY2024/25 | FY2025/26 | FY2026/27 | FY2027/28 |
|           | Wage                             | 4,063,264          | 1,140,661                            | 4,063,264                       | 0         | 0         | 0         | 0         |
|           | Non Wage                         | 985,922            | 153,064                              | 866,405                         | 447,674   | 447,674   | 447,674   | 447,674   |
| Recurrent | Local<br>Revenue                 | 1,173,850          | 131,627                              | 1,200,000                       | 0         | 0         | 0         | 0         |
|           | Other<br>Government<br>Transfers | 274,000            | 10,000                               | 375,000                         | 0         | 0         | 0         | 0         |
| То        | tal Recurrent                    | 6,497,036          | 1,435,353                            | 6,504,669                       | 447,674   | 447,674   | 447,674   | 447,674   |
|           | Government<br>of<br>Uganda       | 495,802            | 0                                    | 495,201                         | 571,293   | 571,293   | 571,293   | 571,293   |
| Dev.      | Local<br>Revenue                 | 0                  | 0                                    | 0                               | 0         | 0         | 0         | 0         |
| Dev.      | Other<br>Government<br>Transfers | 630,000            | 128,313                              | 430,000                         | 0         | 0         | 0         | 0         |
|           | External<br>Financing            |                    |                                      | 0                               | 0         | 0         | 0         | 0         |
| Total     | Development                      | 1,125,802          | 128,313                              | 925,201                         | 571,293   | 571,293   | 571,293   | 571,293   |
| Gol       | U Total( Excl.<br>EXT+OGT)       | 495,802            | 0                                    | 6,624,870                       | 1,018,967 | 1,018,967 | 1,018,967 | 1,018,967 |
|           | Total                            | 7,622,838          | 1,563,665                            | 7,429,870                       | 1,018,967 | 1,018,967 | 1,018,967 | 1,018,967 |

## Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

### Revenue Performance in the First Quarter of 2022/23

By the end of quarter one, The municipality had received ugx: 1,576,139,000 which is 21% of the approved budget of ugx: 7,622,838,000. The breakdown was as follows: local revenue performed at 11% and the poor performance was because of: delayed award of tendered sources like abattoir, hotel tax, market dues, street parking, load and offloading, delayed and inefficient assessment of revenue sources, political interference in revenue sources, Discretionary Government Transfers performed at 20%, Conditional Government Transfers performed at 25% as expected and Other Government Transfers performed at 15% and the poor performance was because of the miger funds received for URF and no funds received for other sources.

### Planned Revenues for FY 2023/24

During the FY 2023/2024, Iganga Municipal council plans to receive a budget of ugx; 7,429,870,000 and this will have both central government transfers and locally raised revenues and this was as follows: ugx: 6,229,870,000 as central government transfers and this will be as follows: Discretionary Government transfers of ugx: 1,695,006,000 and this includes unconditional grants and DDEG, ugx: 3,729,865,000 as Programme Conditional Government Transfers and Other Government Transfers of 805,000,000 and this includes URF, UWEP & YLP operational funds, PCA funds, Support to UNEB etc.

During FY 2023/2024, Iganga Municipal Council plans to spend a budget of UGx: 1,200,000,000 as locally raised revenue and this is slightly higher than that of the previous FY. This is because the municipality has come up with strategies to increase on revenue performance like final processing gazette of evaluation roll, it has come up contract managers for all sources of revenues and these give monthly reports and recommendations, creation of revenue mobilization teams, increased monitoring and supervision of revenue sources, mass sensitization of tax payers etc.

### **Revenue Forecast for FY 2023/24**

### Locally Raised Revenues

During FY 2023/2024, Iganga Municipal Council plans to spend a budget of UGx: 1,200,000,000 as locally raised revenue and this is slightly higher than that of the previous FY. This is because the municipality has come up with strategies to increase on revenue performance like final processing gazette of evaluation roll, it has come up contract managers for all sources of revenues and these give monthly reports and recommendations, creation of revenue mobilization teams, increased monitoring and supervision of revenue sources, mass sensitization of tax payers etc.

### **Central Government Transfers**

During the FY 2023/2024, Iganga Municipal council plans to receive ugx: 6,229,870,000 as central government transfers and this will be as follows: Discretionary Government transfers of ugx: 1,695,006,000 and this includes unconditional grants and DDEG, ugx: 3,729,865,000 as Programme Conditional Government Transfers and Other Government Transfers of 805,000,000 and this includes URF, UWEP & YLP operational funds, PCA funds, Support to UNEB etc.

### **External Financing**

N/A

### **Medium Term Expenditure Plans**

Construction and rehabilitation of roads. Construction of 2 classroom block . Completion of maternity ward at prisons HC 11 Construction of Administration block at head office Installation of solar lights in dark spots of the town Purchase of furniture for council board room

## Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

|   | FY202              | 22/23               | 2023/24            |
|---|--------------------|---------------------|--------------------|
| Uganda Shillings Thousands  | Approved<br>Budget | Spent By<br>End Sep | Proposed<br>Budget |
| Agro-Industrialization  |                    |                     |                    |
| Production and Marketing  | 56,971             | 3,965               | 57,121             |
| Total for the Programme   | 56,971             | 3,965               | 57,121             |
| Manufacturing   |                    |                     |                    |
| Trade, Industry and Local Development                             | 0                  | 0                   | 2,233              |
| Total for the Programme   | 0                  | 0                   | 2,233              |
| Tourism Development   |                    |                     |                    |
| Trade, Industry and Local Development                             | 11,000             | 2,125               | 800                |
| Total for the Programme   | 11,000             | 2,125               | 800                |
| Natural Resources, Environment, Climate Change, Land And<br>Water |                    |                     |                    |
| Natural Resources   | 175,760            | 26,028              | 216,121            |
| Total for the Programme   | 175,760            | 26,028              | 216,121            |
| Private Sector Development  |                    |                     |                    |
| Trade, Industry and Local Development                             | 45,393             | 3,569               | 43,567             |
| Total for the Programme   | 45,393             | 3,569               | 43,567             |
| Integrated Transport Infrastructure And Services                  |                    |                     |                    |
| Roads and Engineering   | 1,104,407          | 35,653              | 1,007,586          |
| Total for the Programme   | 1,104,407          | 35,653              | 1,007,586          |
| Sustainable Urbanisation And Housing                              |                    |                     |                    |
| Natural Resources   | 10,000             | 0                   | 8,000              |
| Total for the Programme   | 10,000             | 0                   | 8,000              |
| Digital Transformation  |                    |                     |                    |
| Administration  | 511,847            | 67,111              | 6,000              |
| Total for the Programme   | 511,847            | 67,111              | 6,000              |
| Human Capital Development   |                    |                     |                    |
| Health  | 1,073,219          | 149,263             | 1,073,516          |
| Education   | 2,456,235          | 449,533             | 2,488,264          |
| Community Based Services  | 137,032            | 1,723               | 182,864            |
| Total for the Programme   | 3,666,486          | 600,520             | 3,744,644          |

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|   | FY20               | 22/23               | 2023/24<br>Proposed<br>Budget |  |
|---|--------------------|---------------------|-------------------------------|--|
| Uganda Shillings Thousands                | Approved<br>Budget | Spent By<br>End Sep |                               |  |
| Community Mobilization And Mindset Change |                    |                     |                               |  |
| Community Based Services                  | 59,299             | 5,543               | 17,551                        |  |
| Total for the Programme                   | 59,299             | 5,543               | 17,551                        |  |
| Governance And Security                   |                    |                     |                               |  |
| Administration                            | 132,512            | 14,233              | 1,545,562                     |  |
| Statutory bodies                          | 287,858            | 31,551              | 310,041                       |  |
| Production and Marketing                  | 65,298             | 8,038               | 65,298                        |  |
| Planning                                  | 43,000             | 3,168               | 21,234                        |  |
| Total for the Programme                   | 528,668            | 56,990              | 1,942,134                     |  |
| Development Plan Implementation           |                    |                     |                               |  |
| Finance                                   | 249,656            | 25,497              | 259,398                       |  |
| Planning                                  | 52,703             | 1,620               | 67,380                        |  |
| Internal Audit                            | 0                  | 0                   | 39,335                        |  |
| Total for the Programme                   | 302,359            | 27,117              | 366,113                       |  |
| Total for the Vote                        | 7,622,838          | 879,229             | 7,411,870                     |  |

## SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

## Table B1: Expenditure Outturns and Medium Term Projections by Department

|  | FY20               | 22/23                                |           | Μ         | MTEF Projections |           |           |  |
|--|--------------------|--------------------------------------|-----------|-----------|------------------|-----------|-----------|--|
| Uganda Shillings Thousands               | Approved<br>Budget | Cumulative<br>Receipts by<br>End Sep | FY2023/24 | FY2024/25 | FY2025/26        | FY2026/27 | FY2027/28 |  |
| Administration                           | 1,732,007          | 190,992                              | 1,551,562 | 0         | 0                | 0         | 0         |  |
| Finance                                  | 249,656            | 9,025                                | 259,398   | 0         | 0                | 0         | 0         |  |
| Statutory bodies                         | 287,858            | 27,514                               | 310,041   | 0         | 0                | 0         | 0         |  |
| Production and Marketing                 | 122,269            | 23,727                               | 122,419   | 40,339    | 40,339           | 40,339    | 40,339    |  |
| Health                                   | 1,073,219          | 242,824                              | 1,073,516 | 439,310   | 439,310          | 439,310   | 439,310   |  |
| Education                                | 2,456,235          | 631,875                              | 2,506,264 | 518,125   | 518,125          | 518,125   | 518,125   |  |
| Roads and Engineering                    | 1,104,407          | 138,688                              | 1,007,586 | 0         | 0                | 0         | 0         |  |
| Natural Resources                        | 208,760            | 1,578                                | 224,121   | 0         | 0                | 0         | 0         |  |
| Community Based Services                 | 196,331            | 2,311                                | 200,415   | 13,729    | 13,729           | 13,729    | 13,729    |  |
| Planning                                 | 95,703             | 3,800                                | 88,614    | 0         | 0                | 0         | 0         |  |
| Internal Audit                           | 40,000             | 625                                  | 39,335    | 0         | 0                | 0         | 0         |  |
| Trade, Industry and Local<br>Development | 56,393             | 3,174                                | 46,600    | 7,464     | 7,464            | 7,464     | 7,464     |  |
| Grand Total                              | 7,622,838          | 1,563,665                            | 7,429,870 | 1,018,967 | 1,018,967        | 1,018,967 | 1,018,967 |  |
| o/w: Wage:                               | 4,063,264          | 1,140,661                            | 4,063,264 | 0         | 0                | 0         | 0         |  |
| Non-Wage Recurrent:                      | 2,433,772          | 294,692                              | 2,441,405 | 447,674   | 447,674          | 447,674   | 447,674   |  |
| Domestic Development:                    | 1,125,802          | 128,313                              | 925,201   | 571,293   | 571,293          | 571,293   | 571,293   |  |
| External Financing:                      | 0                  |                                      | 0         | 0         | 0                | 0         | 0         |  |

## SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

| Department   | 050 Health                 | 050 Health   |                      |           |  |  |
|--|----------------------------|--|----------------------|-----------|--|--|
| Service Area   | 10 Primary HealthCare      | 10 Primary HealthCare  |                      |           |  |  |
| Programme  | 12 Human Capital Develo    | opment   |                      |           |  |  |
| SubProgramme   | 02 Population Health, Saf  | ety and Management   |                      |           |  |  |
| Budget Output  | 000006 Planning and Bud    | geting services  |                      |           |  |  |
| PIAP Output  | 1203010513 Service Deliv   | very Standards dissemina   | ted and implemented. |           |  |  |
| Indicator Name   | Indicator Measure          | Indicator Measure         Base Year         Base Level         Y1 Target |                      |           |  |  |
| Service availability and readiness index (%)   | Percentage                 | 2022/23  | 75%                  | 75%       |  |  |
| Department   | 090 Natural Resources      | -  |                      |           |  |  |
| Service Area   | 10 Natural Resources Man   | 10 Natural Resources Management  |                      |           |  |  |
| Programme  | 10 Sustainable Urbanisati  | 10 Sustainable Urbanisation And Housing                                  |                      |           |  |  |
| SubProgramme   | 03 Institutional Coordinat | 03 Institutional Coordination  |                      |           |  |  |
| Budget Output  | 280006 Land Use Compli     | 280006 Land Use Compliance   |                      |           |  |  |
| PIAP Output  | 10050205 Implement the     | 10050205 Implement the physical planning regulatory framework            |                      |           |  |  |
| Indicator Name   | Indicator Measure          | Base Year  | Base Level           | Y1 Target |  |  |
| Proportion of districts<br>complying to physical<br>planning regulatory<br>framework | Percentage                 |  |                      |           |  |  |

### SECTION D: VOTE CROSS CUTTING ISSUES

| i) Gender and Equity        |   |
|-----------------------------|---|
| OBJECTIVE                   | To ensure gender equity and inclusiveness.            |
| Issue of Concern            | Less involvement of men in health related activities. |
| Planned Interventions       | Sensitization of men                                  |
| Budget Allocation (Million) | 3000  |
| Performance Indicators      | Percentage increase of men involvement of men.        |

### ii) HIV/AIDS

| OBJECTIVE                   | To prevent and minimize the spread of HIV/AIDs.  |
|-----------------------------|--|
| Issue of Concern            | To ensure that all positive patients are linked to care.<br>To sensitize communities on routine voluntary testing                      |
| Planned Interventions       | EMTCT<br>Condom use<br>Zero grazing<br>Community sensation more to adolescents<br>Encourage couple testing during antineutral services |
| Budget Allocation (Million) | 2000   |
| Performance Indicators      | Increased Utilization of condoms<br>Increased routine counseling and testing<br>Increased number linked patients to care.              |

### iii) Environment

| OBJECTIVE                   | To ensure environmental conservation in communities.                                   |
|-----------------------------|--|
| Issue of Concern            | Unhygienic environment   |
| Planned Interventions       | sensitization on garbage management.<br>Inspection of communities on sanitation issues |
| Budget Allocation (Million) | 5000   |
| Performance Indicators      | Improved sanitation.<br>clean environment<br>Reduced communicable disease spread.      |

#### iv) Covid

| OBJECTIVE        | To reduce the spread of COVID 19         |
|------------------|--|
| Issue of Concern | Morbidity and mortality due to COVID 19. |

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| Planned Interventions       | Vaccination against COVID 19<br>Sensitization on COVID 19 spread.<br>Provision of PPEs<br>Adherence to COVID 19 SoPs |
|-----------------------------|--|
| Budget Allocation (Million) | 2000   |
| Performance Indicators      | Reduced Morbidity and mortality due to COVID 19.   |

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