### **Structure of Performance Contract**

#### PART A: PERFORMANCE REQUIREMENTS OF ACCOUNTING OFFICERS

#### PART B: SUMMARY OF DEPARTMENT PERFORMANCE AND WORKPLANS

Pursuant to the Public Financial Management Act of 2015, Part VII – Accounting and Audit, Section 45 (3), the Accounting Officer shall enter into an annual budget performance contract with the Permanent Secretary/Secretary to the Treasury.

The performance contract consists of two parts – Part A and Part B. Part A outlines the core performance requirements against which my performance as an Accounting Officer will be assessed, in two areas:

- 1. Budgeting, Financial Management and Accountability, which are common for all Votes; and
- 2. Achieving Results in five Priority Programmes and Projects identified for the specific Vote

I understand that Central Government Accounting Officers will communicate their 5 priorities of the vote within three months of the start of the Financial Year and the priorities for local governments will be established centrally.

Part B sets out the key results that a Vote plans to achieve in 2016/17. These take the form of summaries of Ministerial Policy Statement (MPS) for central government AOs and budget narrative summaries for Local government AOs.

I hereby undertake, as the Accounting Officer, to achieve the performance requirements set out in Part A of this performance contract and to deliver on the outputs and activities specified in the work plan of the Vote for FY 2016/17 subject to the availability of budgeted resources set out in Part B.

I, as the Accounting Officer, shall be responsible and personally accountable to Parliament for the activities of this Vote. I shall also be personally accountable for a function or responsibility that is delegated, inclusive of all work performed on behalf of staff that I have authority and control over.

I understand that my performance will be assessed to ascertain whether I have met the requirements specified under Part A.

I also undertake to prepare and submit quarterly financial and physical performance progress reports to the Ministry of Finance, Planning and Economic Development on the outputs set out in the workplans, and to provide quarterly workplans and release requests by the specified deadlines (PFM Act of 2015, Section 16(1) and 21(3)). I understand that the Ministry of Finance, Planning and Economic Development will not disburse funds unless it has received complete submissions of the aforementioned reports.

I commit to adhering to the responsibilities laid out in the letter appointing me as an Accounting Officer from the Permanent Secretary/Secretary to the Treasury for FY2016/17.

I will submit performance reports on or before the last working day of the first month after the close of each quarter. I understand that budgets and performance reports will be posted on the Uganda Budget Website (www.budget.go.ug) to ensure public access to budget information and that this information will also be accessible from the budget hotline (0800 229 229). In addition, I will respond, within two weeks, to any comments or feedback posted on the budget website on any issues that pertain to my Vote. I also commit to ensuring required procurement information is posted and up to date on the Government Procurement Portal (gpp.ppda.go.ug).

I understand that failure to comply with these requirements will result in my appointment as an Accounting Officer being revoked.

| Name and Signature:           | Name and Signature:                             |
|-------------------------------|---|
| Town Clerk/Accounting Officer | Permanent Secretary / Secretary to The Treasury |
| Jinja Municipal Council       | MoFPED  |
| Signed on Date:               | Signed on Date:                                 |

#### PART A: PERFORMANCE REQUIREMENTS OF ACCOUNTING OFFICERS

Part A outlines the core performance requirements against which my performance as an Accounting Officer will be assessed, in two areas:

- 1. Budgeting, Financial Management and Accountability, which are common for all Votes; and
- 2. Achieving Results in five Priority Programmes and Projects identified for the specific Vote

#### PERFORMANCE AREA #1: Budgeting, Financial Management and Accountability

Preamble: All Accounting Officers are expected to perform their job responsibilities in accordance with the Public Finance Management (PFM) Act 2015 and the Public Procurement and Disposal Act (PPDA) 2003 along with the Constitution and other laws that govern the Republic of Uganda.

Accounting officers will be required to perform and their performance will be assessed annually in the following areas:

- 1.1 Adherence to Budget Requirements: Adherence to key budget requirements specified by MoFPED in the various Circulars during budget preparation. For local governments, this also includes adherence to budget requirements agreed between local governments and the ministries responsible for sector conditional and unconditional grants and the Discretionary Development Equalisation Grants.
- 1.2 Complete and timely submission of budget documents: Sector Budget Framework Paper, Ministerial Policy Statement, annual workplan, detailed budget estimates, annual cashflow plan, annual recruitment plan, annual procurement plans, accounting warrants and annual procurement plans that are submitted on time in accordance with the designated due date
- 1.3 Open and Transparent Procurement: Annual procurement plans and required information on tender prepared and posted on the PPDA procurement portal.
- 1.4 Prompt Processing of Payments: Monthly salaries, wages, invoices, certificates and pensions on time in accordance with the designated due date.
- 1.5 Implementing the Budget as Planned: Adherence to the annual budget and work plan and associated budget requirements for the financial year; adherence to the annual cash flow plan; and no new arrears incurred by the Vote
- 1.6 Complete and timely submission of reports: Annual and half yearly accounts and quarterly performance reports prepared in accordance with the designated due date
- 1.7 Transparency, Monitoring and Follow up: Quarterly monitoring activities undertaken by the vote and reports published; follow up actions taken and documented on the budget website; list of staff on payroll and pension recipients published on the budget website.
- 1.8 Internal and External Audit Follow up: Actions are planned and taken in response to the recommendations of the Audit Committee and Public Accounts Committee.

| Accounting Officer Initials |  |
|-----------------------------|--|
|-----------------------------|--|

#### PERFORMANCE AREA #2: Achieving Results in Priority Projects and Programs

Preamble: Accounting Officers are held accountable and are expected to oversee the implementation and delivery of physical outputs of all projects and programs regardless of their stage and/or status. An Accounting Officer's performance in the planning and implementation of five priority Programmes and projects will be assessed

Central Government Accounting Officers must identify and specify five priority programmes (recurrent) or major infrastructure projects (capital development) for their individual Votes and list them at the beginning of this Performance Contract. The top 5 projects, whether projects or programs, should be the ones that contribute significantly to the achievement of sectoral or national goals. They should be selected on the basis of their size and/or policy priority.

It is critically important for AOs to track the performance of these Projects/programmes and ensure they are managed effectively.

For each priority Programme or Project, Accounting Officers will be assessed on performance in the following areas:

- 2.1 Alignment of plans with Policy: The alignment of priority Programmes and Projects workplans with vote, sectoral and national strategies (NDP).
- 2.2 Achievement of planned results: The extent to which annual key performance indicators and targets are achieved for key projects and/or programs
- 2.3 Timely and Predictable Implementation: The consistency of actual expenditures with budgeted cash flow and procurement plans; the degree to which results are achieved within budget and without cost overruns
- 2.4 Procurement and Project Management: Adherence to all aspects of the PPDA Act and Regulations for procurements relating to priority Programme/Project expenditure.
- 2.5 Monitoring & Follow Up: The adequacy and timeliness of information on priority Programmes and Projects in vote quarterly monitoring and evaluation reports; follow up on performance issues identified relating to the Programme/Project identified via monitoring, inspection, audit and feedback processes.

#### NOTE:

Accounting Officers' performance will be assessed annually. MoFPED will distribute compliance and assessment tools to Accounting Officers within three months of the start of the financial year. These tools will set out how Accounting Officers can comply with performance requirements and how they will be assessed.

National priorities for Local Governments will be identified centrally in consultation with the Local Government Associations, Office of the Prime Minister, National Planning Authority and Ministry of Local Government.

| Accounting Officer Initials: |  |
|------------------------------|--|
|------------------------------|--|

#### PART B: SUMMARY OF DEPARTMENT PERFORMANCE AND WORKPLANS

## **Executive Summary**

#### **Revenue Performance and Plans**

|  | 2015            | 2015/16                  |                 |
|--|-----------------|--------------------------|-----------------|
| UShs 000's                             | Approved Budget | Receipts by End<br>March | Approved Budget |
| 1. Locally Raised Revenues             | 9,174,000       | 4,129,927                | 11,942,701      |
| 2a. Discretionary Government Transfers | 7,166,002       | 1,215,902                | 7,919,302       |
| 2b. Conditional Government Transfers   | 7,237,047       | 9,020,909                | 10,836,926      |
| 2c. Other Government Transfers         | 4,640,835       | 3,794,501                | 50,000          |
| 3. Local Development Grant             |                 | 290,555                  | 0               |
| Total Revenues                         | 28,217,884      | 18,451,795               | 30,748,929      |

#### Planned Revenues for 2016/17

Council anticipates receiving UGX 50,000,000 under the Youth Programme & UGX 6,210,412,716 under Discretionary Equalization Development Grants. Central market will fully operate during the FY, it is expected to boost revenue. It is anticipated that in FY 2016/17 we shall be able to receive all the Property rates of the Gov't owned properties within the municipality worth UGX 1,200,000,000 from the Uganda Land Commission. The above have led to the notable variance between FY 2015/16 & 2016/17.

#### **Expenditure Performance and Plans**

|                            | 2015            | 5/16                                     | 2016/17         |  |
|----------------------------|-----------------|--|-----------------|--|
| UShs 000's                 | Approved Budget | Actual<br>Expenditure by<br>end of March | Approved Budget |  |
| 1a Administration          | 5,815,381       | 2,407,924                                | 7,301,980       |  |
| 2 Finance                  | 824,866         | 492,260                                  | 1,573,767       |  |
| 3 Statutory Bodies         | 1,053,389       | 1,119,060                                | 902,552         |  |
| 4 Production and Marketing | 162,764         | 66,662                                   | 191,198         |  |
| 5 Health                   | 2,054,640       | 1,346,283                                | 2,178,697       |  |
| 6 Education                | 6,345,897       | 4,553,543                                | 7,492,122       |  |
| 7a Roads and Engineering   | 10,268,596      | 5,329,692                                | 9,618,933       |  |
| 7b Water                   | 0               | 0  | 0               |  |
| 8 Natural Resources        | 674,555         | 324,179                                  | 593,469         |  |
| 9 Community Based Services | 728,469         | 442,552                                  | 603,867         |  |
| 10 Planning                | 170,579         | 102,369                                  | 170,896         |  |
| 11 Internal Audit          | 118,748         | 81,423                                   | 121,447         |  |
| Grand Total                | 28,217,884      | 16,265,947                               | 30,748,929      |  |
| Wage Rec't:                | 7,002,544       | 5,341,682                                | 7,404,830       |  |
| Non Wage Rec't:            | 8,391,036       | 5,126,522                                | 14,885,946      |  |
| Domestic Dev't             | 12,824,304      | 5,797,743                                | 8,458,153       |  |
| Donor Dev't                | 0               | 0  | 0               |  |

#### Planned Expenditures for 2016/17

To serve the residents of Jinja with improved quality in service delivery, Council prioritized Works, Education and Health as its key departments to enable achieve its mission as seen above in the budgetary allocations. The allocation to CBS decreased because we do not expect TSUPU Grant as opposed to last FY and the YLP Grant was reduced by half. Because our vision is to excel in tourism the allocation to Production increased to enable setting up a Tourism Information Centre. Allocation to Natu

## **Executive Summary**

## A. Revenue Performance and Plans

## Conditional, Discretionary Transfers and other Revenues to the Local Government

|  | 201             | 5/16            | 2016/17         |
|--|-----------------|-----------------|-----------------|
|  | Approved Budget | Receipts by End | Approved Budget |
| UShs 000's   |                 | March           |                 |
| 1. Locally Raised Revenues                               | 9,174,000       | 4,129,927       | 11,942,701      |
| Occupational Permits                                     | 96,000          | 67,130          | 115,500         |
| Advertisements/Billboards                                | 148,500         | 49,049          | 170,000         |
| Animal & Crop Husbandry related levies                   | 29,000          | 17,790          | 24,057          |
| Application Fees   | 10,000          | 5,358           | 10,000          |
| Business licences  | 669,273         | 408,775         | 665,120         |
| Educational/Instruction related levies                   | 40,000          | 5,410           | 40,000          |
| Fees from appeals  | 500             | 0               | 500             |
| Land Fees  | 1,556,892       | 456,326         | 1,480,512       |
| Local Government Hotel Tax                               |                 | 0               | 140,460         |
| Local Hotel Tax  | 162,362         | 70,489          |                 |
| Local Service Tax  | 121,500         | 123,363         | 167,000         |
| Miscellaneous  | 289,561         | 274,255         | 415,120         |
| Other Fees and Charges                                   | 46,101          | 22,358          | 50,164          |
| Park Fees  | 1,263,861       | 726,413         | 1,401,768       |
| Property related Duties/Fees                             | 1,696,041       | 512,816         | 4,880,432       |
| Royalties  | 134,000         | 93,461          | 164,000         |
| Market/Gate Charges                                      | 1,330,863       | 199,614         | 848,555         |
| Sale of (Produced) Government Properties/assets          | 499,049         | 127,387         | 432,859         |
| Public Health Licences                                   | 4,000           | 5,784           | 7,000           |
| Rent & rates-produced assets-from private entities       | 77,111          | 30,387          | 77,111          |
| Rent & Rates from other Gov't Units                      | 65,900          | 21,964          | 58,900          |
| Registration (e.g. Births, Deaths, Marriages, etc.) Fees | 4,200           | 1,720           | 2,200           |
| Refuse collection charges/Public convinience             | 27,205          | 7,995           | 41,443          |
| Unspent balances – Locally Raised Revenues               | 902,082         | 902,082         | 750,000         |
| 2a. Discretionary Government Transfers                   | 7,166,002       | 4,457,070       | 7,919,302       |
| Urban Unconditional Grant (Wage)                         | 928,666         | 697,037         | 1,039,329       |
| Urban Unconditional Grant (Non-Wage)                     | 686,798         | 496,402         | 669,560         |
| District Unconditional Grant (Wage)                      | 55,162          | 22,464          | 302,300         |
| Urban Discretionary Development Equalization Grant       | 5,495,376       | 3,241,168       | 6,210,413       |
| 2b. Conditional Government Transfers                     | 7,237,047       | 6,070,297       | 10,836,926      |
| Sector Conditional Grant (Non-Wage)                      | 563,420         | 363,398         | 3,137,194       |
| Sector Conditional Grant (Wage)                          | 6,018,716       | 4,622,181       | 6,365,502       |
| Support Services Conditional Grant (Non-Wage)            | 128,271         | 91,701          | 0,303,302       |
| Transitional Development Grant                           | 0               | 0               | 156,499         |
| Pension for Local Governments                            | 0               | 466,377         | 568,376         |
| General Public Service Pension Arrears (Budgeting)       |                 | 0               | 249,936         |
| Development Grant  | 526,639         | 526,639         | 84,084          |
| Gratuity for Local Governments                           | 320,037         | 0               | 275,336         |
| 2c. Other Government Transfers                           | 4,640,835       | 3,794,501       | 50,000          |
| Unspent balances – Conditional Grants                    | 2,978,409       | 2,978,409       | 20,000          |
| Unspent balances – Other Government Transfers            | 137,576         | 137,576         |                 |
| Road maintenance -URF                                    | 1,424,850       | 678,516         |                 |

#### A. Revenue Performance and Plans

| Total Revenues             | 28,217,884 | 18,451,795 | 30,748,929 |
|----------------------------|------------|------------|------------|
| Youth Livelihood Programme | 100,000    | 0          | 50,000     |

#### Planned Revenues for 2016/17

#### (i) Locally Raised Revenues

In FY 2016/17 Jinja MC anticipates receiving UGX 148,500,000 from Jinja Central market since it is operational and is expected to boost income as seen above. Council anticipates receiving 1.2 billion from Uganda Land Commission an amount which has accumulated over years. Valuation of all properties was massively done in the just concluded year and this is expected to improve on property rates. In this FY council will regster and network revenue collections as a way of enhancing collections.

#### (ii) Central Government Transfers

In FY 2016/17 Council anticipates to receive to UGX 6,210,412,716 as Urban Discretionary Development Equalisation Grant entailing USMID an amount more than the previous year's this has contributed to increased income . No PHC – development as in seen above without clear explanations from the line ministry. But important to note is that the IPF urban wages is not enough to Cater for wages of all traditional staff and this will be seen when reporting. The conditional grant to development under ed (iii) Donor Funding

In FY 2016/17 Council does not anticipate any donation

## **Summary: Department Performance and Plans by Workplan**

## Workplan 1a: Administration

## (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                                      | :                  | 2015/16                 | 2016/17            |
|--|--------------------|-------------------------|--------------------|
|  | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues:                 |                    |                         |                    |
| Recurrent Revenues                                 | 3,594,485          | 1,793,531               | 5,933,676          |
| General Public Service Pension Arrears (Budgeting) |                    | 0                       | 249,936            |
| Gratuity for Local Governments                     |                    | 0                       | 275,336            |
| Locally Raised Revenues                            | 1,124,504          | 386,180                 | 1,507,581          |
| Multi-Sectoral Transfers to LLGs                   | 1,984,333          | 1,045,033               | 2,836,569          |
| Pension for Local Governments                      |                    | 0                       | 568,376            |
| Support Services Conditional Grant (Non-Wage)      | 30,000             | 22,500                  |                    |
| Urban Unconditional Grant (Non-Wage)               | 152,187            | 112,222                 | 152,187            |
| Urban Unconditional Grant (Wage)                   | 303,461            | 227,596                 | 343,690            |
| Development Revenues                               | 2,220,897          | 854,438                 | 1,368,304          |
| Locally Raised Revenues                            | 793,600            | 228,181                 | 355,000            |
| Multi-Sectoral Transfers to LLGs                   | 334,806            | 0                       | 319,568            |
| Unspent balances - Conditional Grants              | 445,120            | 445,120                 |                    |
| Unspent balances – Locally Raised Revenues         | 152,082            | 152,082                 |                    |
| Urban Discretionary Development Equalization Grant | 495,289            | 29,056                  | 693,736            |
| Total Revenues                                     | 5,815,381          | 2,647,969               | 7,301,980          |
| B: Breakdown of Workplan Expenditures:             |                    |                         |                    |
| Recurrent Expenditure                              | 3,594,485          | 1,790,862               | 5,933,676          |
| Wage   | 303,461            | 227,596                 | 343,690            |
| Non Wage   | 3,291,023          | 1,563,266               | 5,589,986          |
| Development Expenditure                            | 2,220,897          | 617,062                 | 1,368,304          |
| Domestic Development                               | 2,220,897          | 617,062                 | 1,368,304          |
| Donor Development                                  | 0                  | 0                       | 0                  |
| Total Expenditure                                  | 5,815,381          | 2,407,924               | 7,301,980          |

2015/16 Revenue and Expenditure Performance up to March

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Department Revenue and Expenditure Allocations Plans for 2016/17

Allocation to the department is 5% more than that of the previous FY which is attributed to increase in the local revenue anticipated for FY 2015/16. The allocation for wages is less by UGX 78,148,669 thus not enough to cater for all department staff.

#### (ii) Summary of Past and Planned Workplan Outputs

|                     |                           | 20                                  | 2015/16  |                                     |
|---------------------|---------------------------|-------------------------------------|--|-------------------------------------|
| Function, Indicator |                           | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget and Planned outputs |
| Function: 1281 Loc  | al Police and Prisons     |                                     |  |                                     |
|                     | Function Cost (UShs '000) | 62,496                              | 1,055,826                                      | 63,750                              |
| Function: 1381      |                           |                                     |  |                                     |

### Workplan 1a: Administration

|   | 2015/16                             |  | 2016/17                                   |
|---|-------------------------------------|--|---|
| Function, Indicator   | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget<br>and Planned<br>outputs |
| %age of LG establish posts filled                                       |                                     |  | 80  |
| Availability and implementation of LG capacity building policy and plan | YES                                 | YES  | Yes                                       |
| No. (and type) of capacity building sessions undertaken                 | 4                                   | 3  | 4   |
| No. of computers, printers and sets of office furniture purchased       | 1                                   | 1  | 1   |
| Function Cost (UShs '000)   | 5,752,885                           | 2,392,120                                      | 7,238,231                                 |
| Cost of Workplan (UShs '000):   | 5,815,381                           | 2,407,924                                      | 7,301,980                                 |

2015/16 Physical Performance up to March

Implementation of national policies, programmes, council decisions, and projects in the municipality managed, coordinated, monitored and evaluated;

Council advised on technical, administrative and legal matters pertaining to the management of the Municipality;

Plans and budgets for Council activities developed and Coordinated;

Acquisition, utilisation, maintenance and accountability for the human, financial and physical resources of the Municipality managed;

Performance of staff in the municipality supervised and evaluated;

Collaboration linkages with other Local Councils and organisations both within and outside the Municipality on matters pertaining to development enhanced;

Taxes assessed and licenses for operating business in the Municipality awarded;

Mobilisation of the Municipality community for development purposes supported;

Illegal vendors on the streets and there is some remarkable improvement

Demolished illegal structures and stalls on Main Street, Gabula, Iganga road and Scindia roads

Planned Outputs for 2016/17

Administration within the Municipality supervised;

Effective implementation of Council resolutions, development projects and programmes in the

Municipality monitored and evaluated;

Financial transactions at the division level supervised;

Taxes for operating business in the division assessed and licenses awarded;

Efficient and effective management of markets and parks supported;

Collection of local revenue within the division managed and accounted for;

Local Governments legislation pertaining to Council level administration interpreted;

Administrative support services to all Departments provided;

Enforcement of Law and order facilitated;

Human Resource Management policies and guidelines implemented; and

Council property and records safely kept and maintained

### Workplan 1a: Administration

Population mobilized in the community to meet their civic obligations

Reports submitted to Council and Monthly Reports were submitted to the Executive committee on time, The department aims at still recruiting skilled staff who will improve on service delivery, Disciplining Staff, a few disciplinary cases were given verbal and written warnings, some officers were sent on forced leave and interdiction. Ensured proper use of public funds through efficient service delivery and improve records keeping and management in all departments of council (value for money). The department spearheaded Monitoring and supervision of Government programmes in the municipality during the first half of financial year 2014/15.

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

There is increased participation and ownership Government programmes.

Increased investment due to security.

Promotion of accountability and transparency in service provision.

The specific objectives take in consideration the presidential and ministerial policy statements as issued from time to time e.g.;

Promoting accountability and transparency and fight against corruption.

The specific objectives do support the implementation of sectoral policies

Adherence to quality report has improved financial management and accountability.

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Difficulties in paying pensions and gratuities

Due to limited cash flows reduced unconditional government grants a number of retrenched staff have not been paid to tune of UGX 1.3 Billion, Councils' contribution to the Retirement Benefit Scheme (RBS) is still a problem.

#### 2. Land wrangles

Land mismanagement/disputes resulting from poor allocation procedure by the relevant authorities and fraudulent land grabbing has led to mistrust.

#### 3. Labour turnover

Delayed clearance for recruitment requests yet Council is experiencing high labour turnovers in the education, health and in traditional category due to to death of staff.

### Workplan 2: Finance

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                        | 2                  | 2015/16                 | 2016/17            |  |
|--------------------------------------|--------------------|-------------------------|--------------------|--|
|                                      | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |  |
| A: Breakdown of Workplan Revenues:   |                    |                         |                    |  |
| Recurrent Revenues                   | 775,866            | 492,261                 | 1,347,563          |  |
| Locally Raised Revenues              | 257,672            | 141,917                 | 773,198            |  |
| Multi-Sectoral Transfers to LLGs     | 334,461            | 212,600                 | 382,091            |  |
| Urban Unconditional Grant (Non-Wage) | 22,641             | 16,925                  | 22,641             |  |
| Urban Unconditional Grant (Wage)     | 161,092            | 120,819                 | 169,633            |  |
| Development Revenues                 | 49,000             | 0                       | 226,204            |  |
| Locally Raised Revenues              | 40,000             | 0                       | 179,904            |  |
| Multi-Sectoral Transfers to LLGs     | 9,000              | 0                       | 46,300             |  |

| Workplan 2: Finance                    |         |         |           |
|--|---------|---------|-----------|
| Total Revenues                         | 824,866 | 492,261 | 1,573,767 |
| B: Breakdown of Workplan Expenditures: |         |         |           |
| Recurrent Expenditure                  | 775,866 | 492,260 | 1,347,563 |
| Wage                                   | 161,092 | 120,819 | 169,633   |
| Non Wage                               | 614,774 | 371,441 | 1,177,930 |
| Development Expenditure                | 49,000  | 0       | 226,204   |
| Domestic Development                   | 49,000  | 0       | 226,204   |
| Donor Development                      | 0       | 0       | 0         |
| Total Expenditure                      | 824,866 | 492,260 | 1,573,767 |

2015/16 Revenue and Expenditure Performance up to March

During the period under review Finance department was allocated a total of UGX 492,260,000 with details as seen above

The allocations are less than 100% due to poor local revenue performance by council. This affected the transfers to Multi-Sectoral Transfers to LLGs as well as seen above

Department Revenue and Expenditure Allocations Plans for 2016/17

The difference between FY 2015/16 and 2016/17 is that in FY 2016/17 wages have an increament of 1.3%. There is a notable increment of 66.7% in local revenue allocation to the department this is because Jinja Central Market is now managed at Municipal level as per MoLG and MATIP Guidelines. The general increase in local revenue has also led to increase in Multi-Sectoral Transfers to LLGs.

#### (ii) Summary of Past and Planned Workplan Outputs

|   | 20  | 2016/17  |   |
|---|---|--|---|
| Function, Indicator   | Approved Budget<br>and Planned<br>outputs | Expenditure and<br>Performance by<br>End March | Approved Budget<br>and Planned<br>outputs |
| Function: 1481  |   |  |   |
| Date for submitting the Annual Performance Report                   | 30/7/2015                                 | 30/7/2016                                      | 30/7/2017                                 |
| Value of LG service tax collection                                  | 95000000                                  | 23750000                                       | 167000000                                 |
| Value of Hotel Tax Collected  | 179250000                                 | 44812500                                       | 140460000                                 |
| Value of Other Local Revenue Collections                            | 7428060000                                | 1857015000                                     | 11635241000                               |
| Date of Approval of the Annual Workplan to the Council              | 11/03/2016                                | 25/3/2016                                      | 30/3/2017                                 |
| Date for presenting draft Budget and Annual workplan to the Council | 15/04/2016                                | 25/03/2016                                     | 30/4/2017                                 |
| Date for submitting annual LG final accounts to Auditor General     | 30/9/2015                                 | 28/8/2015                                      | 28/8/2017                                 |
| Function Cost (UShs '000)   | 824,866                                   | 492,260  | 1,573,767                                 |
| Cost of Workplan (UShs '000):                                       | 824,866                                   | 492,260  | 1,573,767                                 |

2015/16 Physical Performance up to March

Produced the Draft Final Accounts for Final Year 2014/15 and submitted them to the OAG on 28th August 2015

Prepared the budget for FY 2016/17 and ensured it was laid before Council on 2016

Facilitated other departments with available resources depending on Council's priorities

Supported to Accounting Officer in establishment and execution of efficient and effective financial management system

### Workplan 2: Finance

provided and ensured funds were remitted to divisions both local revenue and government funds

Demand notes for ground and property rates were served to the eligible tax payers

Assessment of calendar revenue centres was done. Registration of new businesses was done

Ensured that Procedures for procurement of goods and services for the municipality were adhered to

Integrated Financial Management Systems efficiently and effectively managed and monitored;

Periodical financial statements and their reconciliation prepared

Staff in accounts section supervised and their performance evaluated

Planned Outputs for 2016/17

Support to Accounting Officer in establishment and execution of efficient and effective financial management system provided:

Books of accounts and accounting records prepared;

Revenue promptly collected;

Financial transactions efficiently carried out;

Council work plans and budgets prepared and coordinated;

Financial statements and reports prepared;

Audit queries and mandatory inquiries responded to

Technical support to Council on financial matters provided;

Revenue sources reviewed and alternatives sources identified;

Procurement and prompt payment for goods and services done timely;

Staff in the Finance Department deployed, supervised and appraised;

Remission of taxes such as VAT, PAYE to URA

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Political interference in revenue mobilization

Failure to re-enter the revenue defaulting Centre in time in order to avoid accumulating arrears Need to commit trustworthy tenderers

#### 2. Tax evasion

This is faced especially in cases of Local Service Tax, Local Hotel Tax, Property Tax and Licences.

#### 3. Property Tax

Failure to identify owner occupied premises which are by law exempted from paying property tax

## Workplan 3: Statutory Bodies

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                      | 2015/16            |                         | 2016/17            |
|------------------------------------|--------------------|-------------------------|--------------------|
|                                    | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues: |                    |                         |                    |
| Recurrent Revenues                 | 1,053,389          | 652,683                 | 902,552            |

| Wage<br>Non Wage                              | 55,162<br>998,228<br>0<br>0<br>0<br>1,053,389 | 22,464<br>1,096,596<br>0<br>0<br>1,119,060 | The state of the s |
|---|---|--|--|
| Wage Non Wage Development Expenditure         | 998,228                                       | 1,096,596                                  | 1  |
| Wage<br>Non Wage                              | 998,228                                       | 1,096,596                                  | The state of the s |
| Wage  | *   | · · · · · · · · · · · · · · · · · · ·      | 55,162<br>847,390  |
| •   | 55,162  | 22,464                                     | 55,162   |
| кесинені Ехренините                           |   |  |  |
| Recurrent Expenditure                         | 1,053,389                                     | 1,119,060                                  | 902,552  |
| Breakdown of Workplan Expenditures:           | 1,000,000                                     | 002,000                                    | 701,001  |
| al Revenues                                   | 1,053,389                                     | 652,683                                    | 902,552  |
| Urban Unconditional Grant (Wage)              |   | 0  | 55,162   |
| Urban Unconditional Grant (Non-Wage)          | 46,353  | 34,765                                     | 46,353   |
| Support Services Conditional Grant (Non-Wage) | 77,564  | 53,671                                     |  |
| Multi-Sectoral Transfers to LLGs              | 470,236                                       | 324,973                                    | 395,710  |
| Locally Raised Revenues                       | 404,074                                       | 216,810                                    | 405,327  |
| Locally Raised Revenues                       |   | 22,464                                     |  |

2015/16 Revenue and Expenditure Performance up to March

During the period under review Statutory Bodies was allocated a total of UGX 652,683,000 with details as seen above. Cummulatively UGX 466,377,000 has been paid to to pensioners without an initial budget line which is attributed to poor budgeting

The allocations are less than 100% due to poor local revenue performance by council. This affected transfers to Multi-Sectoral Transfers to LLGs as seen in the performance above

Department Revenue and Expenditure Allocations Plans for 2016/17

The allocation to the department has fallen and this is attributed to the change in allocation of salary and gratuity, councilors allowance and ex-gratia and the general increase in own source revenue thus less allocation to the department

#### (ii) Summary of Past and Planned Workplan Outputs

|  | 20                                  | 2016/17  |                                     |
|--|-------------------------------------|--|-------------------------------------|
| Function, Indicator  | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget and Planned outputs |
| Function: 1382 Local Statutory Bodies                                      |                                     |  |                                     |
| No. of Land board meetings   | 6                                   | 5  | 6                                   |
| No. of land applications (registration, renewal, lease extensions) cleared | 500                                 | 154  | 100                                 |
| No.of Auditor Generals queries reviewed per LG                             | 10                                  | 8  | 20                                  |
| No. of LG PAC reports discussed by Council                                 | 4                                   | 3  | 4                                   |
| Function Cost (UShs '000)  | 1,053,389                           | 1,119,060                                      | 902,552                             |
| Cost of Workplan (UShs '000):  | 1,053,389                           | 1,119,060                                      | 902,552                             |

2015/16 Physical Performance up to March

Carried out monitoring of on-going projects

Had to Two Council and committee meetings during the quarter under review

Salaries paid to the three political heads i.e. Mayor and the three division chairpersons.

Two council meetings held during the period under review.

Produced a comprehensive board of survey report during the quarter under review.

Planned Outputs for 2016/17

## Workplan 3: Statutory Bodies

To set and approve policies aimed at alleviating poverty

To monitor government programmes quarterly

To ensure transparent procurement of works, goods and services

To ensure accountability and proper use of Government resources

To recruit and maintain high calibre staff

To ensure proper Land Administration and Coordinated Development

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Inadequate skills

Inadequate skills by some Councillors and members of Boards and Commissions in legislative Drafting and Board guidelines respectively. Some Councillors and members of Boards and Commissions are in office for the first time and lack experience.

#### 2. Inadequate funding

Due to delayed disbursement of funds by Ministry of Finance, Planning and Economic Development.

#### 3. Political Interference

Political interference especially in the tendering process

## Workplan 4: Production and Marketing

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                          |                    | 2015/16                 | 2016/17            |  |
|--|--------------------|-------------------------|--------------------|--|
|  | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |  |
| A: Breakdown of Workplan Revenues:     |                    |                         |                    |  |
| Recurrent Revenues                     | 109,964            | 66,662                  | 191,198            |  |
| Locally Raised Revenues                | 32,612             | 22,490                  | 55,147             |  |
| Multi-Sectoral Transfers to LLGs       | 42,764             | 29,481                  | 77,661             |  |
| Sector Conditional Grant (Non-Wage)    | 0                  | 0                       | 13,803             |  |
| Sector Conditional Grant (Wage)        | 15,000             | 0                       | 25,000             |  |
| Urban Unconditional Grant (Wage)       | 19,588             | 14,691                  | 19,588             |  |
| Development Revenues                   | 52,800             | 0                       |                    |  |
| Locally Raised Revenues                | 52,800             | 0                       |                    |  |
| Total Revenues                         | 162,764            | 66,662                  | 191,198            |  |
| B: Breakdown of Workplan Expenditures: |                    |                         |                    |  |
| Recurrent Expenditure                  | 109,964            | 66,662                  | 191,198            |  |
| Wage                                   | 34,588             | 14,691                  | 44,588             |  |
| Non Wage                               | 75,376             | 51,971                  | 146,611            |  |
| Development Expenditure                | 52,800             | 0                       | 0                  |  |
| Domestic Development                   | 52,800             | 0                       | 0                  |  |
| Donor Development                      | 0                  | 0                       | 0                  |  |
| Total Expenditure                      | 162,764            | 66,662                  | 191,198            |  |

2015/16 Revenue and Expenditure Performance up to March

During the period under review Production and Marketing department was allocated UGX 66,662,000 with details as seen above.

## Workplan 4: Production and Marketing

It should also noted that there is poor performance in Conditional Grant to Agric. Ext Salaries where by no payment was done since we do not have agriculture staff this has affected Production and Marketing budget performance.

The allocations are less than 100% due to poor local revenue performance by council affecting Multi-sectoral transfers to LLGs.

Ii) The major expenditure allocations for the departments

District Production Management Services; UGX while tourism Development; UGX 4,896,930

Department Revenue and Expenditure Allocations Plans for 2016/17

Allocation to the department has increased greatly because the department got more staff during FY 2015/16 thus an increment to cater for the staff. UGX 50,000,000 has been allocated for development as a move to improve on tourism where we believe we have a comparative advantage.

#### (ii) Summary of Past and Planned Workplan Outputs

|   | 20                                  | 2016/17  |   |
|---|-------------------------------------|--|---|
| Function, Indicator   | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget<br>and Planned<br>outputs |
| Function: 0181 Agricultural Extension Services                                  |                                     |  |   |
| Function Cost (UShs '000) Function: 0182 District Production Services           | 42,764                              | 11,425   | 0   |
| Function Cost (UShs '000)   | 34,588                              | 32,747   | 122,249                                   |
| Function: 0183  |                                     |  |   |
| No of awareness radio shows participated in                                     |                                     |  | 6   |
| No. of trade sensitisation meetings organised at the district/Municipal Council |                                     |  | 4   |
| No of businesses inspected for compliance to the law                            |                                     |  | 1000                                      |
| No of businesses issued with trade licenses                                     |                                     |  | 1500                                      |
| No. of Tourism Action Plans and regulations developed                           | 1                                   | 1  | 1   |
| Function Cost (UShs '000)   | 85,412                              | 22,490   | 68,949                                    |
| Cost of Workplan (UShs '000):   | 162,764                             | 66,662   | 191,198                                   |

2015/16 Physical Performance up to March

- i) Continuously promote tourism and marketing municipality
- ii) Inspected accommodation facilities in the municipality under the tourism section.
- Iii) Training in elementary business management skills for NAADS Groups of commercial farmers
- V) . Verification and distribution of inputs to farmers
- vii. Selection of village committees and Enterprises was done
- viii. Set up a mini zoo at the source of the Nile where School children and other tourists can come and view different animal species.

Sensitized the community on National Trade policy and Trade licencing

Trained communities business mgt skills

Trained Cooperatives on governance, magement and capitalization

Planned Outputs for 2016/17

Provide Agriculture extension services in the Municipality

Build the capacity of small and medium enterprises in entrepreneurship skills

## Workplan 4: Production and Marketing

**Build Capacity for SACCOs** 

- (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors
- (iv) The three biggest challenges faced by the department in improving local government services
- 1. Insufficient funding

Lack of enough funds to continue sensitizing the community, to repair road infrastructure and associated drainage. Lack of funds to dvelop and maintain green areas and parks

2. Mushrooming SACCOs

Many SACCOs are coming up without proper guidance and these may swindle our communities

3. Political Interference

This is experienced in the management of community groups while managing their resources

### Workplan 5: Health

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                                 | 2015/16            |                         | 2016/17            |
|---|--------------------|-------------------------|--------------------|
|   | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues:            |                    |                         |                    |
| Recurrent Revenues                            | 1,989,673          | 1,331,039               | 2,119,607          |
| Locally Raised Revenues                       | 71,075             | 45,226                  | 137,692            |
| Multi-Sectoral Transfers to LLGs              | 747,715            | 399,856                 | 802,251            |
| Sector Conditional Grant (Non-Wage)           | 60,270             | 45,203                  | 119,315            |
| Sector Conditional Grant (Wage)               | 1,082,272          | 816,998                 | 1,060,350          |
| Unspent balances – Other Government Transfers | 10,000             | 10,000                  |                    |
| Urban Unconditional Grant (Non-Wage)          | 18,340             | 13,755                  |                    |
| Development Revenues                          | 64,967             | 32,667                  | 59,090             |
| Development Grant                             | 13,247             | 13,247                  | 0                  |
| Locally Raised Revenues                       | 5,000              | 0                       | 36,640             |
| Multi-Sectoral Transfers to LLGs              | 27,300             | 0                       | 22,450             |
| Unspent balances - Conditional Grants         | 19,420             | 19,420                  |                    |
| Total Revenues                                | 2,054,640          | 1,363,706               | 2,178,697          |
| B: Breakdown of Workplan Expenditures:        |                    |                         |                    |
| Recurrent Expenditure                         | 1,989,673          | 1,331,038               | 2,119,607          |
| Wage  | 1,082,272          | 816,998                 | 1,060,350          |
| Non Wage                                      | 907,401            | 514,040                 | 1,059,258          |
| Development Expenditure                       | 64,967             | 15,245                  | 59,090             |
| Domestic Development                          | 64,967             | 15,245                  | 59,090             |
| Donor Development                             | 0                  | 0                       | 0                  |
| Total Expenditure                             | 2,054,640          | 1,346,283               | 2,178,697          |

2015/16 Revenue and Expenditure Performance up to March

During the period under review Health department was allocated a total of UGX 1,346,283,0000 as seen above.

The allocations are less than 100% due to poor local revenue performance by council this affected Multi-Sectoral to LLGs.

## Workplan 5: Health

The PHC-Development grant was all received during quarter three i.e. UGX 7,188,077 was received thus the above performance

Department Revenue and Expenditure Allocations Plans for 2016/17

The increment in the allocation to the department is attributed to increase in local revenue. However it should be noted that no funds have been allocated to PHC development the department has no clear explanation. The increase in Multi-Sectoral Transfers to LLGs is attributed to theanticipated increase in local revenue.

#### (ii) Summary of Past and Planned Workplan Outputs

|  | 20  | 2016/17  |   |
|--|---|--|---|
| Function, Indicator  | Approved Budget<br>and Planned<br>outputs | Expenditure and<br>Performance by<br>End March | Approved Budget<br>and Planned<br>outputs |
| Function: 0881 Primary Healthcare  |   |  |   |
| Value of essential medicines and health supplies delivered to health facilities by NMS | 222810744                                 | 167109094                                      | 274000                                    |
| Value of health supplies and medicines delivered to health facilities by NMS           | 222810744                                 | 167109094                                      | 274000                                    |
| Number of health facilities reporting no stock out of the 6 tracer drugs.              | 7   | 7  | 7   |
| Number of trained health workers in health centers                                     | 70  | 70   | 70  |
| No of trained health related training sessions held.                                   | 4   | 3  | 4   |
| Number of outpatients that visited the Govt. health facilities.                        | 200000                                    | 150154   | 2000                                      |
| Number of inpatients that visited the Govt. health facilities.                         | 10000                                     | 7633   | 1000                                      |
| No and proportion of deliveries conducted in the Govt. health facilities               | 300                                       | 248  | 300                                       |
| % age of approved posts filled with qualified health workers                           | 90  | 90   | 90  |
| % age of Villages with functional (existing, trained, and reporting quarterly) VHTs.   | 90  | 90   | 90  |
| No of children immunized with Pentavalent vaccine                                      | 650                                       | 517  | 450                                       |
| No of maternity wards rehabilitated  | 1   | 1  | 0   |
| No of OPD and other wards constructed  | 1   | 0  | 0   |
| No of OPD and other wards rehabilitated  | 0   | 0  | 1   |
| Value of medical equipment procured  |   | 0  | 10000000                                  |
| Function Cost (UShs '000)  | 2,054,640                                 | 1,346,283                                      | 1,005,016                                 |
| Function: 0883 Health Management and Supervision                                       |   |  |   |
| Function Cost (UShs '000)  | 0   | 0  | 1,173,682                                 |
| Cost of Workplan (UShs '000):  | 2,054,640                                 | 1,346,283                                      | 2,178,697                                 |

2015/16 Physical Performance up to March

Mass immunization on Polio was carried out in the municipality on 23rd and 24th of January 2016

Routine activities throughout the quarter i.e. Deworming exercise around the municipality, immunization, Vitamin A administration and Health Education.

Supervision of Home to Home garbage collection from Jinja Central Division and road sweeping was done.

Organised HIV/AIDS awareness which was done from 18th to 20th November 2015 in the municipality. These

### Workplan 5: Health

included Counselling and Voluntary HIV Testing in conjuction with AIC and TASO

Plans for dispensing activities prepared;

Dispensed medicines were registered;

Accountability for allocated medical, fiscal and other resources made;

Patients were diagnosed and treated;

Functionality of health management information system Supervised;

Unit infrastructure and equipments maintained;

Equipment, medicines and other supplies Procured;

Human resource management functions carried out;

Implementation of the Uganda Minimum Health Care Package coordinated;

Technical guidance and support supervision provided;

Occupational health and safety committee facilitated;

Reports prepared and submitted; and

A circular was issued to all residents and business communities requiring them to procure dustbins and stop as a remedy to littering the town.

A home improvement campaign was carried out.

Enforced cleanliness in town and this inceased the number of dustbins in town.

14 unclaimed bodies were burried at the cemetry

One nuisance notice was issued to the landlord on plot 7 Mainstreet

Planned Outputs for 2016/17

- i. Clinical services directed and their respective Heads supervised;
- ii. Accountability for medical, fiscal and other resources made;
- iii. Patients diagnosed and treated;
- iv. Implementation of the Uganda Minimum Health Care Package coordinated;
- v. Health information management systems supervised;
- vi. Human resource management functions carried out;
- vii. Health service delivery standards manuals provided;
- viii. Occupational health and safety at work place ensured;
- ix. Continuous Professional Development programmes developed and implemented;
- x. Periodic reports prepared and submitted to relevant authorities;
- xi. National Health Service Delivery standards adhered to; and
- xii. Professional & Service Codes of Conduct & Ethics enforced

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Communities sensitized on Health service programs;

### Workplan 5: Health

Community Health Activities monitored and evaluated; Patients diagnosed and treated

Medicines, equipment, and other supplies procured

National Health Service delivery standards adhered to

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Functional Vehicle

Lack of a departmental functional vehicle to facilitate supervision and monitoring of health services in the municipality

#### 2. Lack of basic equipment

Despite Council's efforts the department still lacks basic equipment at our Health Centre.and lack of Laboratory Reagants and Supplies

#### 3. Poor sanitation in low-income housing estates of Walukuba and Mpumudde

Poor sanitation is seen in blocked toilets, blocked sanitary lanes, poor garbage disposal and dirty unkept environment Community education. Absence of discipline in the population to properly dispose off or deal with mainly domestic garbage.

## Workplan 6: Education

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                                 | 2                  | 2015/16                 | 2016/17            |
|---|--------------------|-------------------------|--------------------|
|   | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues:            |                    |                         |                    |
| Recurrent Revenues                            | 5,652,695          | 4,236,858               | 7,171,948          |
| Locally Raised Revenues                       | 128,897            | 60,735                  | 221,995            |
| Multi-Sectoral Transfers to LLGs              | 90,540             | 46,900                  | 75,950             |
| Sector Conditional Grant (Non-Wage)           | 468,236            | 292,009                 | 1,565,490          |
| Sector Conditional Grant (Wage)               | 4,921,445          | 3,805,183               | 5,280,152          |
| Unspent balances - Other Government Transfers | 1,400              | 1,400                   |                    |
| Urban Unconditional Grant (Non-Wage)          | 13,815             | 9,361                   |                    |
| Urban Unconditional Grant (Wage)              | 28,361             | 21,271                  | 28,361             |
| Development Revenues                          | 693,203            | 646,703                 | 320,174            |
| Development Grant                             | 513,393            | 513,393                 | 84,084             |
| Locally Raised Revenues                       | 500                | 0                       | 53,592             |
| Multi-Sectoral Transfers to LLGs              | 46,000             | 0                       | 26,000             |
| Transitional Development Grant                |                    | 0                       | 156,499            |
| Unspent balances - Conditional Grants         | 133,310            | 133,310                 |                    |
| Total Revenues                                | 6,345,897          | 4,883,561               | 7,492,122          |
| B: Breakdown of Workplan Expenditures:        |                    |                         |                    |
| Recurrent Expenditure                         | 5,652,695          | 4,236,858               | 7,171,948          |
| Wage  | 4,949,806          | 3,826,454               | 5,308,513          |
| Non Wage                                      | 702,889            | 410,405                 | 1,863,435          |
| Development Expenditure                       | 693,203            | 316,685                 | 320,174            |
| Domestic Development                          | 693,203            | 316,685                 | 320,174            |
| Donor Development                             | 0                  | 0                       | 0                  |
| Total Expenditure                             | 6,345,897          | 4,553,543               | 7,492,122          |

### Workplan 6: Education

2015/16 Revenue and Expenditure Performance up to March

During the period under review Education department was allocated the following a total of UGX 4,883,561000 with details as seen above.

Locally Raised Revenues and Multi-Sectoral Transfers to LLGs are not performing to 100% as expected because of the poor local revenue collections thus the effect to department revenue.

Release shows that Jinja Municipal Council received UGX 278,582,968 which is beyond the budgeted amount thus the above performance.

The performance below 100% is attributed to poor local revenue collections thus affecting Multi sectoral transfers to LLGs

Department Revenue and Expenditure Allocations Plans for 2016/17

There is a significant difference in the department's allocation however important to note is that in FY 2016/17 the conditional development grant has reduced this has been prioritized for purchase of 3 seater desks for and construction of a water borne toilet in Army Boarding Primary school. The wages have been maintained. The increase in local revenue is due to change in Council priorities. Lastly Council does not anticipate donor funding.

#### (ii) Summary of Past and Planned Workplan Outputs

|   | 2015/16                             |  |                                     |  |
|---|-------------------------------------|--|-------------------------------------|--|
| Function, Indicator                                 | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget and Planned outputs |  |
| Function: 0781 Pre-Primary and Primary Education    |                                     |  |                                     |  |
| No. of pupils enrolled in UPE                       | 14814                               | 14814  | 15378                               |  |
| No. of Students passing in grade one                | 150                                 | 150  | 150                                 |  |
| No. of pupils sitting PLE                           | 2125                                | 2125   | 2500                                |  |
| No. of classrooms rehabilitated in UPE              | 8                                   | 8  | 0                                   |  |
| No. of classrooms constructed in UPE                | 2                                   | 2  | 0                                   |  |
| No. of latrine stances constructed                  | 20                                  | 0  | 10                                  |  |
| No. of teacher houses constructed                   | 1                                   | 0  | 0                                   |  |
| No. of primary schools receiving furniture          |                                     | 1  | 0                                   |  |
| Function Cost (UShs '000)                           | 3,050,516                           | 2,093,295                                      | 2,978,970                           |  |
| Function: 0782 Secondary Education                  |                                     |  |                                     |  |
| No. of students enrolled in USE                     | 450                                 | 450  | 400                                 |  |
| No. of classrooms rehabilitated in USE              | 1                                   | 0  | 0                                   |  |
| Function Cost (UShs '000)                           | 2,559,820                           | 1,978,991                                      | 416,527                             |  |
| Function: 0783 Skills Development                   | . ,                                 | , ,  |                                     |  |
| No. of students in tertiary education               | 600                                 | 600  | 289                                 |  |
| No. Of tertiary education Instructors paid salaries | 135                                 | 135  | 72                                  |  |
| Function Cost (UShs '000)                           | 451,320                             | 349,614  | 1,558,328                           |  |

Function: 0784

### Workplan 6: Education

|   | 20                                  | 2016/17  |                                     |
|---|-------------------------------------|--|-------------------------------------|
| Function, Indicator                               | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget and Planned outputs |
| No. of primary schools inspected in quarter       | 24                                  | 24   | 24                                  |
| No. of secondary schools inspected in quarter     | 7                                   | 7  | 7                                   |
| No. of tertiary institutions inspected in quarter | 3                                   | 3  | 1                                   |
| No. of inspection reports provided to Council     | 4                                   | 3  | 4                                   |
| Function Cost (UShs '000)                         | 284,241                             | 131,644  | 2,538,298                           |
| Cost of Workplan (UShs '000):                     | 6,345,897                           | 4,553,543                                      | 7,492,122                           |

2015/16 Physical Performance up to March

- i. Teacher's performance and SFG Projects were monitored on the 23rd and 24th of November 2015;
- ii. UPE Schools successfully done on the 2nd and 3rd December 2015
- iii. UCE was successfully done from 8th October 2015 to 17th November 2015
- iv. UACE was successfully done from 6th November 2015 to 1st December 2015
- v. 3 members of staff in the department retired in December 2015 that is Mr. Tibita Juma the head teacher Mpumudde Estate P/S, Mr. Kagende Ignatius the Deputy head teacher Victoria Nile School and Mrs. Odong Maureen from Kiira P/S
- vi. Inspection in Schools was done
- vii. Construction of Seed school in Walukuba West was awarded to Crescent Company
- viii. Construction of A 2-classroom block at Lakesite Primary School, Walukuba East Primary School and Jinja SDA Primary school commenced

#### Planned Outputs for 2016/17

Regular school inspections carried out, supervision, monitoring and mentoring of staff. Extra curricular activities such as sports music, dance and drama in all schools in the Municipalitypromoted. Improved the pupil teacher ratio by recruiting teachers. Improved management of schools by SMCs & Head teachers through a workshops. Health and Sanitation facilities to primary schools in form of stance VIP Latrines and water tanks providedIn-service training for teachers and other primary school staff training in areas relevant to their fields of employment supported.

## $(iii)\ Details\ of\ Off-Budget\ Activities\ carried\ out\ by\ NGOs,\ Central\ Government,\ the\ Private\ Sector\ and\ Donors$

Provide education for our community

#### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate classrooms and furniture.

Mpumudde Methodist and Walukuba East Primary schools have high enrollments due to their good performance in PLE this has led to lack of space for the increasing numbers in all classess and furniture.

2. Land Titles

School land has been grabbed because jinja MC lack titles for its properties

3. Meals for Pupils

Failure by the parents to provide food for their children during school hours. Some parents have contnuosly ignored our call to provide meals like lunch for their children

## Workplan 7a: Roads and Engineering

(i) Overview of Workplan Revenue and Expenditures

## Workplan 7a: Roads and Engineering

| 1  |                    |                         |                    |
|--|--------------------|-------------------------|--------------------|
| UShs Thousand                                      |                    | 2015/16                 | 2016/17            |
|  | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues:                 |                    |                         |                    |
| Recurrent Revenues                                 | 984,264            | 641,387                 | 3,326,761          |
| Locally Raised Revenues                            | 418,872            | 231,946                 | 1,143,990          |
| Multi-Sectoral Transfers to LLGs                   | 366,791            | 240,193                 | 534,364            |
| Sector Conditional Grant (Non-Wage)                |                    | 0                       | 1,407,826          |
| Urban Unconditional Grant (Non-Wage)               |                    | 20,297                  | 41,980             |
| Urban Unconditional Grant (Wage)                   | 198,601            | 148,951                 | 198,601            |
| Development Revenues                               | 9,284,332          | 6,265,470               | 6,292,172          |
| Locally Raised Revenues                            | 228,075            | 0                       | 731,695            |
| Multi-Sectoral Transfers to LLGs                   | 348,077            | 91,352                  | 43,800             |
| Other Transfers from Central Government            | 1,424,850          | 678,516                 |                    |
| Unspent balances - Conditional Grants              | 2,413,992          | 2,413,992               |                    |
| Urban Discretionary Development Equalization Grant | 4,869,338          | 3,081,610               | 5,516,677          |
| Total Revenues                                     | 10,268,596         | 6,906,856               | 9,618,933          |
| B: Breakdown of Workplan Expenditures:             |                    |                         |                    |
| Recurrent Expenditure                              | 984,264            | 637,575                 | 3,326,761          |
| Wage   | 198,601            | 148,951                 | 198,601            |
| Non Wage   | 785,663            | 488,624                 | 3,128,160          |
| Development Expenditure                            | 9,284,332          | 4,692,117               | 6,292,172          |
| Domestic Development                               | 9,284,332          | 4,692,117               | 6,292,172          |
| Donor Development                                  | 0                  | 0                       | 0                  |
| Total Expenditure                                  | 10,268,596         | 5,329,692               | 9,618,933          |

2015/16 Revenue and Expenditure Performance up to March

During the period under review Roads and Engineering department was allocated was allocated a total of UGX 5,329,692,000 with details as seen above. Uganda Support to Municipal Infrastructure Development (USMID) worth UGX 2,950,612,394 was received during quarter 2 however, no funds were received during quarter 3

it should be noted that allocations are less than 100% due to poor local revenue performance by council therefore affecting the allocations to Multi Transfers to LLGs.

Department Revenue and Expenditure Allocations Plans for 2016/17

There is a notable decrease in the department allocation and this is attributed tochange in Central Government allocations which has affected both USMID and LGMSDP Grants. There is a decrease in Multi-Sectoral Transfers to LLGs is attributed to the anticipated increase in local revenue and change in priorities.

#### (ii) Summary of Past and Planned Workplan Outputs

|                     | 20                                  | 15/16 | 2016/17                                   |
|---------------------|-------------------------------------|-------|---|
| Function, Indicator | Approved Budget and Planned outputs | -     | Approved Budget<br>and Planned<br>outputs |

Function: 0481

### Workplan 7a: Roads and Engineering

|   | 2015/16                                   |  |   |
|---|---|--|---|
| Function, Indicator                                       | Approved Budget<br>and Planned<br>outputs | Expenditure and<br>Performance by<br>End March | Approved Budget<br>and Planned<br>outputs |
| Length in Km of urban roads resealed                      | 2   | 2  | 1   |
| Length in Km of Urban paved roads routinely maintained    | 1   | 1  | 0   |
| Length in Km of Urban paved roads periodically maintained | 2   | 2  | 0   |
| Length in Km of District roads routinely maintained       | 20  | 11   | 1   |
| Length in Km of District roads periodically maintained    | 2   | 2  | 1   |
| Function Cost (UShs '000)                                 | 9,024,626                                 | 4,808,280                                      | 8,009,172                                 |
| Function: 0482 District Engineering Services              |   |  |   |
| No. of Public Buildings Rehabilitated                     | 1   | 1  | 1   |
| Function Cost (UShs '000)                                 | 1,243,970                                 | 521,412  | 986,436                                   |
| Function: 0483 Municipal Services                         |   |  |   |
| Function Cost (UShs '000)                                 | 0   | 0  | 623,325                                   |
| Cost of Workplan (UShs '000):                             | 10,268,596                                | 5,329,692                                      | 9,618,933                                 |

2015/16 Physical Performance up to March

Supervision of onstruction works at the Central Market

Physical planning section prepared detailed plans of Masese II and Babu Quarters in Walukuba Masese division

Valuation of roperties was done under the Physical Planning Section.

Upgrading of Musita Road, Tabingwa Road i.e. between Nasuti and Lwansunu Roads and part of Accacia Avenue using Road Fund

Stone pitched the drainage along Accacia Avenue, Musita Roads Madhvani Road junction towards Magwa Cresent junction

Radio road was under implementation by the end of the FY to be done using culverts of 600MM diameter.

Completed rehabilitation o street lights on Engineer Zikusooka road from Rubaga Police round about to excel offices.

Installation security lights around Jinja Central Police round about was completed.

Operartion and maintenance of storm water drains was done along Kirinya Road, Owen road, Spire road, and part of Engineer Zikusooka road between Kirinya road and Nile Crescent.

5 Concrete manhole covers were installed in the central business district

Street light repairs were done i.e. replacing bulbs, chokes, electrical cables, and rotten poles on Oboja road, Madhvani road, School lane, Gokhale road, Kyagwe road, Elgon Avenue and Radio road.

Planned Outputs for 2016/17

- i. Technical advice and guidance to stakeholders provided;
- ii. Technical specifications of contracts prepared;
- iii. Supervision of technical works undertaken;
- iv. Work plans and budgets for the Municipality prepared;

### Workplan 7a: Roads and Engineering

- v. Building and other structural plans approved;
- vi. Water and sanitation systems developed and maintained;
- vii. Engineering and works policies enforced.
- viii. Madhvani Road completed
- ix) Town Hall reroofed
- ix. Nalufenya (Clive Road west) completed
- (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors
- (iv) The three biggest challenges faced by the department in improving local government services
- 1. Illegal tapping of street lighting line

Some residents are illegally getting electricity from the street lighting line. This is making the bills too high for council. Support is required

2. Maintanance Costs

High costs of servicing, repair and replacement of tyres and other key parts of the road equipment that was acquired

3. Lack of a Regional Road Unit

Council has to continue hiring bitumen distributors, chips spreader, vibro rollers, pnematic Rollers, Water Browsers and low beds from local suppliers this leads to the road construction costs remaining high.

### Workplan 7b: Water

(i) Overview of Workplan Revenue and Expenditures

2015/16 Revenue and Expenditure Performance up to March

Department Revenue and Expenditure Allocations Plans for 2016/17

(ii) Summary of Past and Planned Workplan Outputs

2015/16 Physical Performance up to March

Planned Outputs for 2016/17

- (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors
- (iv) The three biggest challenges faced by the department in improving local government services

1.

2.

3.

## Workplan 8: Natural Resources

## Workplan 8: Natural Resources

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                          | :                  | 2015/16                 | 2016/17            |
|--|--------------------|-------------------------|--------------------|
|  | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues:     |                    |                         |                    |
| Recurrent Revenues                     | 486,415            | 299,437                 | 513,469            |
| Locally Raised Revenues                | 161,962            | 95,754                  | 204,315            |
| Multi-Sectoral Transfers to LLGs       | 228,320            | 134,989                 | 215,540            |
| Sector Conditional Grant (Non-Wage)    | 0                  | 0                       | 46                 |
| Urban Unconditional Grant (Non-Wage)   | 31,771             | 19,886                  | 31,771             |
| Urban Unconditional Grant (Wage)       | 64,362             | 48,809                  | 61,796             |
| Development Revenues                   | 188,140            | 24,742                  | 80,000             |
| Locally Raised Revenues                | 188,140            | 24,742                  | 77,000             |
| Multi-Sectoral Transfers to LLGs       |                    | 0                       | 3,000              |
| Total Revenues                         | 674,555            | 324,179                 | 593,469            |
| B: Breakdown of Workplan Expenditures: |                    |                         |                    |
| Recurrent Expenditure                  | 486,415            | 299,437                 | 513,469            |
| Wage                                   | 64,362             | 48,809                  | 61,796             |
| Non Wage                               | 422,053            | 250,628                 | 451,672            |
| Development Expenditure                | 188,140            | 24,742                  | 80,000             |
| Domestic Development                   | 188,140            | 24,742                  | 80,000             |
| Donor Development                      | 0                  | 0                       | 0                  |
| Total Expenditure                      | 674,555            | 324,179                 | 593,469            |

2015/16 Revenue and Expenditure Performance up to March

During the period under review Natural Resources department was allocated UGX 324,179,000 with details as seen above.

The poor performance is in the department is attributed to many reasons but most importantly failure Uganda Land Commission to pay Council as property rates and after realizing the Council equipment would wear out thus a ban on hiring equipment lastly poor local revenue performance affected the department's performance.

Department Revenue and Expenditure Allocations Plans for 2016/17

There has been a drop in the allocations to the department this is mainly attibuted to the small allocation to beatifying our environment which contributed to last FY allocation. The allocation decreased since the areas to be improved upon will be under construction by the works department i.e. improving the drainage system and road construction thus unable to beautify traffic islands

#### (ii) Summary of Past and Planned Workplan Outputs

|                     | 20  | 15/16  | 2016/17                             |
|---------------------|---|--|-------------------------------------|
| Function, Indicator | Approved Budget<br>and Planned<br>outputs | Expenditure and<br>Performance by<br>End March | Approved Budget and Planned outputs |

Function: 0983

### Workplan 8: Natural Resources

| Function, Indicator                                      | Approved Budget and Planned outputs  Expenditure and Performance by End March |         | 2016/17<br>Approved Budget<br>and Planned<br>outputs |
|--|---|---------|--|
| No. of Agro forestry Demonstrations                      | 1   | 1       | 0  |
| No. of Water Shed Management Committees formulated       |   | 0       | 1  |
| No. of community women and men trained in ENR monitoring |   | 0       | 50   |
| No. of monitoring and compliance surveys undertaken      | 4   | 3       | 4  |
| Function Cost (UShs '000)                                | 674,555   | 324,179 | 593,469  |
| Cost of Workplan (UShs '000):                            | 674,555   | 324,179 | 593,469  |

2015/16 Physical Performance up to March

- i.Managed the composite plant to recommended standards
- ii.Successfully managed Mayor's garden
- iii.Beautification of town together with Metro Green Company
- iv.Inspection carried out and compliance monitoring for industries
- v.Provided protective gear/wear for workers at the landfill.
- vi. Monitored on-going projects and guided on environment compliance obligations.
- vii.Maintained road verges, open spaces and green areas in town.

#### Planned Outputs for 2016/17

Planting and replacing aging trees and those that are cut, municipal vegetation maintenance i.e. hedge trimming, weeding, prunning of trees, weeding of flowers, planting of trees and planting of flowers. However these activities Are done in conjuction with LC1 coucils, CBOs, NGOs, Clubs e.g Rotary e.t.c. business or private sector. Beautification of open spaces which involves mowing and hand grass cutting of lawns, open spaces, traffic islandse.t.c. Environmental awareness and education carried out. Industrial inspections, EIAs and Audits, Agricultural extension services through NAADS activities. Monitored productivity in town and ensured that business entreprises are registered.

Promote environmentally sound practices among the manufacturers in the municipality and to ensure their compliance to the National Environment management guidelines.

Maintain the aesthetic beauty of the municipality.

Involve the participation of stakeholders in setting local priorities in regard to environmental Management Ensure that municipal development plans incorporate environment concerns

Promote Environmental Awareness, Education and Training initiatives, in order to create awareness among the general Public, Industry and Local Government

Promote cost effective and sustainable waste management practices to reduce on organic pollution in the municipality.

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Tree planting in the communities

Sensitize the community on Proper usage of wetlands

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Poor cash Flow

This has led to a number of activities to lag behind, failure to manage the landfill and its workers

#### 2. Frequent break break down of vehicles

The vehicles and plants that operate at the landfill are frequently breaking down thus high cost of their maintenance

3.

## Workplan 8: Natural Resources

## Workplan 9: Community Based Services

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                                 | sand 2015/16       |                         | 2016/17            |
|---|--------------------|-------------------------|--------------------|
|   | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues:            |                    |                         |                    |
| Recurrent Revenues                            | 461,503            | 310,659                 | 491,659            |
| Locally Raised Revenues                       | 126,567            | 78,491                  | 120,299            |
| Multi-Sectoral Transfers to LLGs              | 209,951            | 139,429                 | 241,682            |
| Sector Conditional Grant (Non-Wage)           | 34,914             | 26,187                  | 30,714             |
| Urban Unconditional Grant (Non-Wage)          | 14,502             | 9,877                   | 14,502             |
| Urban Unconditional Grant (Wage)              | 75,568             | 56,676                  | 84,461             |
| Development Revenues                          | 266,966            | 131,893                 | 112,209            |
| Locally Raised Revenues                       | 10,000             | 0                       | 16,500             |
| Multi-Sectoral Transfers to LLGs              | 64,223             | 39,151                  | 45,709             |
| Other Transfers from Central Government       | 100,000            | 0                       | 50,000             |
| Unspent balances - Other Government Transfers | 92,743             | 92,743                  |                    |
| otal Revenues                                 | 728,469            | 442,553                 | 603,867            |
| 3: Breakdown of Workplan Expenditures:        |                    |                         |                    |
| Recurrent Expenditure                         | 461,503            | 310,659                 | 491,659            |
| Wage  | 75,568             | 56,676                  | 84,461             |
| Non Wage                                      | 385,935            | 253,983                 | 407,198            |
| Development Expenditure                       | 266,966            | 131,893                 | 112,209            |
| Domestic Development                          | 266,966            | 131,893                 | 112,209            |
| Donor Development                             | 0                  | 0                       | 0                  |
| otal Expenditure                              | 728,469            | 442,552                 | 603,867            |

2015/16 Revenue and Expenditure Performance up to March

During the period under review the department was allocated a total of UGX 442,552,000 with details as seen above :-

Locally Raised Revenues and Multi-Sectoral Transfers to LLGs are not performing to 100% as expected because of the poor local revenue collections thus the effect to department revenue and expenditure.

Department Revenue and Expenditure Allocations Plans for 2016/17

There is a tremendous decrease in the department allocation and this attributed to having no allocation for the TSUPU Grant as opposed to last FY where council anticipated receiving UGX 257,190,000. This was funding from MoLHUD however, the project was closed. Secondly most of the recurrent grants to the department have scrapped off by Central Government and the IPF for YLP reduced by 50 millions

#### (ii) Summary of Past and Planned Workplan Outputs

|                     | 20                                  | 15/16  | 2016/17                                   |
|---------------------|-------------------------------------|--|---|
| Function, Indicator | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget<br>and Planned<br>outputs |

Function: 1081

## Workplan 9: Community Based Services

|   | 20                                  | 2016/17  |                                     |
|---|-------------------------------------|--|-------------------------------------|
| Function, Indicator   | Approved Budget and Planned outputs | Expenditure and<br>Performance by<br>End March | Approved Budget and Planned outputs |
| No. of Active Community Development Workers                     | 4                                   | 4  | 4                                   |
| No. FAL Learners Trained  | 500                                 | 157  | 200                                 |
| No. of Youth councils supported                                 | 1                                   | 1  | 0                                   |
| No. of assisted aids supplied to disabled and elderly community | 4                                   | 3  | 4                                   |
| Function Cost (UShs '000)                                       | 728,469                             | 442,552  | 603,867                             |
| Cost of Workplan (UShs '000):                                   | 728,469                             | 442,552  | 603,867                             |

2015/16 Physical Performance up to March

i.Delivery of community-based services coordinated;

ii.Community centers, vocational training institutions, children remand homes and other community establishments monitored;

iii.Implementation of National and local laws and policies and social development monitored and evaluated;

iv. Council advised on policy and related matters regarding gender, labour and social development.

v.Liaison with NGOs, Community-Based Organizations and other stakeholders on matters regarding community development rendered;

vi.Conformity to national policies and standards on occupational health and safety enforced;

vii.Community awareness and involvement in socio-economic development initiatives monitored and evaluated;

viii. Collection, analysis and dissemination of labour information coordinated;

ix. Discharge of statutory obligations regarding community care, protection and welfare managed; and

x. Registration and promotion of community development groups supervised.

4 PWD Groups received funding under the grant during the quarter under review

Tailoring project at kaindu community is on-going

8 FAL Classes are on-going in the divisions

4 Community sesitization classes on CDD were held i.e. three in the divisions and one at Head Office

One FAL meeting was conducted with the instructors

Planned Outputs for 2016/17

- i. Youth mobilized, sensitized and empowered to carry out IGAs
- ii. Community centers, vocational training institutions, children remand homes and other community establishments monitored;

## Workplan 9: Community Based Services

- iii. Implementation of National and local laws and policies and social development monitored and evaluated;
- iv. Council advised on policy and related matters regarding gender, labour and social development.
- V. Liaison with NGOs, Community-Based Organizations and other stakeholders on matters regarding community development rendered:
- vi. Conformity to national policies and standards on occupational health and safety enforced;
- vii. Community awareness and involvement in socio-economic development initiatives monitored and evaluated;
- viii. Collection, analysis and dissemination of labour information coordinated;
- ix. Discharge of statutory obligations regarding community care, protection and welfare managed;
- x. Registration and promotion of community development groups supervised. Disability and elderly centres and establishments supervised;
- xi. Implementation of National and local laws and policies on disabled and elderly programmes monitored and evaluated:
- xii. Council Advised on matters regarding disability and elderly social developments;
- xiii. NGOs, disability and elderly based Organizations and other stakeholders Liaised with on matters regarding development;
- xiv. Disability and elderly awareness and involvement in socio-economic development initiatives monitored and evaluated:
- xv. Collection, analysis and dissemination of disability and elderly development information Coordinated; and xvi. Disability and elderly development groups registered and promoted and supervised.

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

#### (iv) The three biggest challenges faced by the department in improving local government services

1. Poor attitude to FAL

The men have continued to shy away from adult literacy programme for fear of being idetified as illiterates

- 2. Lack of a rehabilitation centre for the street children
- •Premises for the family and the Children counselling Centre not yet identified.
- •Lack of an adequate rehabilitation unit for street children, lunatics and destitute
- 3. Poor involvement of communities in local Government activities

In many of the developments the community is not actively involved which hampers sustainability of the developments in the municiplaity

### Workplan 10: Planning

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                                 | :                  | 2015/16                 | 2016/17            |  |
|---|--------------------|-------------------------|--------------------|--|
|   | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |  |
| A: Breakdown of Workplan Revenues:            |                    |                         |                    |  |
| Recurrent Revenues                            | 170,579            | 102,369                 | 170,896            |  |
| Locally Raised Revenues                       | 77,223             | 35,663                  | 99,494             |  |
| Multi-Sectoral Transfers to LLGs              | 25,500             | 16,101                  | 23,850             |  |
| Support Services Conditional Grant (Non-Wage) | 20,707             | 15,530                  |                    |  |
| Urban Unconditional Grant (Non-Wage)          | 8,746              | 6,273                   | 8,746              |  |
| Urban Unconditional Grant (Wage)              | 38,402             | 28,802                  | 38,807             |  |

| Workplan 10: Planning                  |         |         |         |  |
|--|---------|---------|---------|--|
| Total Revenues                         | 170,579 | 102,369 | 170,896 |  |
| B: Breakdown of Workplan Expenditures: |         |         |         |  |
| Recurrent Expenditure                  | 170,579 | 102,369 | 170,896 |  |
| Wage                                   | 38,402  | 28,802  | 38,807  |  |
| Non Wage                               | 132,176 | 73,567  | 132,090 |  |
| Development Expenditure                | 0       | 0       | 0       |  |
| Domestic Development                   | 0       | 0       | 0       |  |
| Donor Development                      | 0       | 0       | 0       |  |
| Total Expenditure                      | 170,579 | 102,369 | 170,896 |  |

2015/16 Revenue and Expenditure Performance up to March

During the quarter under review Planning department was allocated a total of UGX 33,347,000 with details as seen above.

Locally Raised Revenues and Multi-Sectoral Transfers to LLGs are not performing to 100% as expected because of the poor local revenue collections thus the effect to department revenue.

The major expenditures in the department is Salaries; UGX 9,601,000 expenditure on salaries is over by 45% which is attributed to the increament which affected every one in the department Management of the District Planning Office; UGX 9,293,000, Statistical data collection; UGX 1,250,000, Operational Planning; UGX 5,948,000, Monitoring and Evaluation of Sector plans; UGX 3,000,000 and UGX 2,045,000 for LLGs

Department Revenue and Expenditure Allocations Plans for 2016/17

There is a slight decrease in the departments allocation and this attributed to the change in allocations of PAF M&A which was mostly allocated to Planning and increase in allocations to Multi-Sectoral Transfers to LLGs for FY 2016/17.

#### (ii) Summary of Past and Planned Workplan Outputs

| Function, Indicator                                     | and Planned Performance by |                    | 2016/17 Approved Budget and Planned outputs |
|---|----------------------------|--------------------|---|
| Function: 1383 Local Government Planning Services       |                            |                    |   |
| No of qualified staff in the Unit                       | 3                          | 3                  | 3   |
| No of Minutes of TPC meetings                           | 12                         | 9                  | 12  |
| Function Cost (UShs '000) Cost of Workplan (UShs '000): | 170,579<br>170,579         | 102,369<br>102,369 | 170,896<br>170,896                          |

2015/16 Physical Performance up to March

Cordinated a 2 day political monitoring exercise in March on the 18th and 19th

Urban development strategies, plans and budgets formulated, developed and coordinated;

Implementation of Urban development policies, plans and programmes monitored and evaluated for effectiveness;

Management information System for the entire Municipality efficiently managed;

Activities and programs of the urban development partners promoted and supported;

Divisional local council planning facilitated and guided;

### Workplan 10: Planning

Work plans and budgets appraised and sources of funding identified; and

Minutes of Technical Planning Committee meetings held on 22 Oct, 13 Nov., 21st Dec produced

Planned Outputs for 2016/17

- i.Urban development strategies, plans and budgets formulated, developed and coordinated;
- ii. Implementation of Urban development policies, plans and programmes monitored and evaluated for effectiveness;
- iii. Management information System for the entire Municipality efficiently managed;
- iv. Activities and programs of the urban development partners promoted and supported;
- v. Lower(Divisional ) local council planning facilitated and guided;
- vi. Work plans and budgets appraised and sources of funding identified; and
- vii. Minutes of Technical Planning Committee produced.
- Viii. Data collected, analysed and stored;
- ix. Statistical reports produced;
- x. Development projects appraised;
- xi. National Surveys organised and implemented; and
- xii. Technical support on statistical matters provided to Local Government

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Encourage bottom up planning with active participation of the community

Sensitize communities on population issues

Guide Council in allocating development projects following National Programme Priority Areas and ensuring equitable distribution of scarce resources and development/projects programs

The presidential statements & national policies are usually integrated into the Council policies /plans for implementation. E.g. Ensuring that projects and programmes to be implemented are in line with NPPAs Supervision, monitoring and evaluation of projects is done by Council & Central Government.

#### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate skills in Planning, budgeting and reporting

Since planning is steadily changing due to improved guidelines and policies from Central Government (e.g BFP, HPPG, FDS, IFMS, LOGFIAS, LOGICS etc) there is need to continuously train staff in the Planning Unit to keep abreast with new developments

2. Co-ordination of Development Partners

Absence of effective development partners such as CBOs/NGOS, Private Sector operatorsally during village participatory

3. Lack of a vehicle for planning unit

There is need for a vehicle in the planning unit to enable easy movement especially during village participatory meetings.

#### Workplan 11: Internal Audit

#### (i) Overview of Workplan Revenue and Expenditures

| UShs Thousand                      | 2015/16            |                         | 2016/17            |
|------------------------------------|--------------------|-------------------------|--------------------|
|                                    | Approved<br>Budget | Outturn by end<br>March | Approved<br>Budget |
| A: Breakdown of Workplan Revenues: |                    |                         |                    |
| Recurrent Revenues                 | 114,748            | 81,423                  | 121,447            |

| 0<br>118,748 | 81,423   | 121,447   |
|--------------|--|---|
| 0            | 0  | 0   |
| 4,000        | 0  | 0   |
| 4,000        | 0  | 0   |
| 75,517       | 52,000   | 82,216  |
| 39,231       | 29,423   | 39,231  |
| 114,748      | 81,423   | 121,447   |
| 118,748      | 81,423   | 121,447   |
| ,            |  | 121,447   |
| ,            |  |   |
|              | ,  |   |
| 39,231       | 29,423   | 39,231  |
| 7,979        | 4,839  | 7,979   |
| 10,200       | 7,650  | 10,800  |
| 57,339       | 39,511   | 63,437  |
|              | 10,200<br>7,979<br>39,231<br>4,000<br>4,000<br>118,748<br>39,231<br>75,517<br>4,000<br>4,000 | 10,200 7,650 7,979 4,839 39,231 29,423 4,000 0 4,000 0 118,748 81,423  114,748 81,423 39,231 29,423 75,517 52,000 4,000 0 4,000 0 4,000 0 |

2015/16 Revenue and Expenditure Performance up to March

During the period under review Internal Audit department was allocated at total of UGX 81,423,000 with details as seen above.

Locally Raised Revenues and Multi-Sectoral Transfers to LLGs are not performing to 100% as expected because of the poor local revenue collections thus the effect to department revenue and expenditure.

Department Revenue and Expenditure Allocations Plans for 2016/17

The change in the allocations to the departments is slight this is attributed to the increase in local revenue secondly the difference is because of the capital purchases budgeted for in FY 2015/16 as opposed to FY 2016/17. Allocations to Multi-Sectoral Transfers to LLGs have been maintained

#### (ii) Summary of Past and Planned Workplan Outputs

| Function, Indicator                                     | and Planned Performance by |                  | 2016/17<br>Approved Budget<br>and Planned<br>outputs |
|---|----------------------------|------------------|--|
| Function: 1482 Internal Audit Services                  |                            |                  |  |
| Date of submitting Quaterly Internal Audit Reports      | 30/1/15                    | 30/3/2016        | 31/10/2016   |
| No. of Internal Department Audits                       | 4                          | 4                | 4  |
| Function Cost (UShs '000) Cost of Workplan (UShs '000): | 118,748<br>118,748         | 81,423<br>81,423 | 121,447<br>121,447                                   |

2015/16 Physical Performance up to March

- i. Operational financial and accounting systems reviewed to ensure efficiency;
- ii. Procurement and payment procedures audited to facilitate efficient and effective transactions of the Municipality
- iii. Manpower audit carried out in line with the budgets and laws;
- iv. Stores Audit conducted for safe custody, efficiency and economic usage of resources;
- v. Liaison with the Auditor General inMunicipal audits undertaken; and

### Workplan 11: Internal Audit

vi. Annual and quarterly departmental work plans and budgets prepared and forwarded to relevant authorities.

Planned Outputs for 2016/17

Financial and accounting systems and procedures reviewed to ensure efficiency;

Procurement and payment procedures audited to facilitate efficient and effective transaction in the Council;

Manpower audited in line with the budgets and laws;

Stores Audit conducted for safe custody, efficiency and economic usage of resources;

Liaison with the Auditor General in council audits undertaken;

Departmental programmes planned, coordinated and monitored;

#### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Compliance to rules and regulations

Delivery of quality goods & services

Improvement of financial management

Improvement of financial operations

The specific objectives take in consideration the presidential and ministerial policy statements as issued from time to time e.g.; Promoting accountability and transparency and fight against corruption

#### (iv) The three biggest challenges faced by the department in improving local government services

1. Dependence on other departments

Department depends on the work of other departments and sometimes other departments delay to update records

2. Inadequate facilitation

Facilitation to the department's programmes is neither adequate nor timely

3. Lack of a vehicle

There is need for a vehicle in the Unit to enable easy movement especially during Village Participatory Meeting