Kamuli Municipal Council

FOREWORD

Section 36-37 of Local Governments Act CAP 243, Article 77(1) empowers Local Governments to formulate, approve and execute their workplans and budgets in conformity with Central Government guidelines and formats. Pursuant to the foregoing, Kamuli Municipal Council Local Government has prepared this Local Government Budget Framework Paper for FY 2023/2024. This document takes into consideration the NDP III objectives to which the MDP III and annual workplans should be aligned. The Development Plan III focuses on the following key strategic objectives; Efficient and sustained exploitation of the productive sectors; Consolidating and increasing the stock and quality of productive infrastructure to support trade, industrialization, exports and efficient urbanization; Increasing the productivity, inclusiveness and wellbeing of the population; Strengthening the private sector to drive

growth; and, Enhancing the effectiveness of both fiscal and administrative governance. Based on the above, the BFP for FY 2023/2024 will focus on the following: Improve household incomes through increased production with focus on special interest groups e.g. women, youths, PWDs; Promote and ensure the rational and sustainable utilization, development and effective management of environment and natural resources for socio-economic development; Promotion of ECD programmes and improvement of quality, equity, retention, relevance and efficiency in basic education; Increase the contribution of tourism to the Municipal Local Revenue; Develop adequate, reliable and efficient transport network in the Municipality; Increasing access to piped water; increasing sanitation and hygiene levels in the Municipality; To contribute to the production of a healthy human capital through provision of equitable, safe and sustainable health services; Enhance effective participation of communities in the development process; To improve service delivery across all sectors and lower level administrative units and; Integration of cross cutting issues during planning, budgeting and implementation of development programs. The Municipality has however continued to experience low/poor service delivery levels manifested by low household incomes, poor education standards, low level of immunization coverage, high maternal mortality rate, poor road network and low access to safe water among others. This Budget Framework Paper focuses on a number of interventions aimed at addressing some of these challenges above through implementation of sector specific strategic highlights in the annual plans for FY 2023/2024. These include school infrastructure development using the Education sector development grant and health infrastructure development using the Health development grant targeting equitable distribution of facilities. The Municipal road network will be maintained using the DDEG (USMID) and the Uganda Road Fund by application of the road gang system that will also provide employment to the local people. This document provides a framework for integrated planning and budgeting, and should be adopted by all key players to promote the development of the Municipality.

AZIZ LUWANO - MAYOR, KAMULI MUNICIPAL COUNCIL

Title: LC V Chairperson/Mayor

Date: 28/04/2023

CC: Chief Administrative Office/ Town Clerk

Kamuli Municipal Council

SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

SECTION A: Revenue Performance and Plans by Source

Table A1: Revenue Performance and Plans by Source

	FY20	22/23	MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Locally Raised Revenues	391,552	100,480	700,000	250,000	250,000	250,000	250,000
Discretionary Government Transfers	7,019,996	265,975	7,023,570	0	0	0	0
Programme Conditional Government Transfers	7,671,949	1,359,047	7,447,327	2,532,886	2,532,886	2,532,886	2,532,886
Other Government Transfers	2,204,249	2,230,404	415,000	0	0	0	0
External Financing	50,000	0	0	0	0	0	0
GRAND TOTAL	17,337,746	3,955,905	15,585,897	2,782,886	2,782,886	2,782,886	2,782,886

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Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

	FY2022/23		MTEF Projections					
	a Shillings ousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
	Wage	4,704,285	1,318,890	4,704,285	0	0	0	0
	Non Wage	1,693,414	306,132	1,469,256	1,251,516	1,251,516	1,251,516	1,251,516
Recurrent	Local Revenue	391,552	100,480	700,000	250,000	250,000	250,000	250,000
	Other Government Transfers	2,204,249	343,566	415,000	0	0	0	0
To	otal Recurrent	8,993,501	2,069,067	7,288,541	1,501,516	1,501,516	1,501,516	1,501,516
	Government of Uganda	8,294,246	0	8,297,356	1,281,370	1,281,370	1,281,370	1,281,370
Dev.	Local Revenue	0	0	0	0	0	0	0
Dev.	Other Government Transfers	0	1,886,838	0	0	0	0	0
	External Financing	50,000	0	0	0	0	0	0
Total	Development	8,344,246	1,886,838	8,297,356	1,281,370	1,281,370	1,281,370	1,281,370
Go	U Total(Excl. EXT+OGT)	8,294,246	0	15,170,897	2,782,886	2,782,886	2,782,886	2,782,886
	Total	17,337,746	3,955,905	15,585,897	2,782,886	2,782,886	2,782,886	2,782,886

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Revenue Performance in the First Quarter of 2022/23

By end of the first quarter of FY 2022-2023: The Municipality had cumulative receipts of UGX: 3,955,905,000=, which was 23% of the approved annual budget of UGX: 17,337,746,000=. At the respective source of funds approved annual budgets: LRR performed at 26%; Discretionary Government Transfers (DGTs) performed at 4%; Programme Conditional Government Transfers (PCGTs) performed at 18%; Other Government Transfers (OGTs) performed at 101%; External Financing performed at 0%.

Planned Revenues for FY 2023/24

In FY 2023/2024 Kamuli Municipal Council expects to receive total revenue of UGX: 15,585,897,000= o/w: LRR is 4%; DGTs are 45%; PCGTs are 48%; OGTs are 3%; External Financing is 0%.

Revenue Forecast for FY 2023/24

Locally Raised Revenues

Locally Raised Revenue forecasts for FY 2023-2024 are UGX: 700,000,000= (79% increase compared to FY 2022-2023). This increase is attributed to improved revenue collection and mobilisation given the newly introduced IRAS which blocks revenue leakages. This Locally Raised Revenue is 4% of the total Municipality budget forecast of UGX: 15,385,897,000=. All the Locally Raised Revenue is for recurrent expenditure.

Central Government Transfers

Central Government Transfer CGTs) forecasts for FY 2023-2024 are UGX: 14,885,897= (12% decrease compared to FY 2022-2023). This decrease is attributed to far high reduction on Other Government Transfers. The Central Government Transfers are 97% of the total Municipality Budget forecast. Of this revenue forecast, Discretionary Government Transfers (DGTs) constitute 47%, Programme Conditional Government Transfers (PCGTs) constitute 50%, and Other Government Transfers (OGTs) constitute 3%. Of the Central Government Transfer forecasts, 32% will be spent on wage, 13% will be spent on non-wage recurrent expenditure and 56% will be spent on Development.

External Financing

There are no External Financing forecasts for FY 2023-2024.

Medium Term Expenditure Plans

Construction of a new administration block with adequate office space; Construction of a modern central market; Construction of a Health Centre IV; Construction of a modern games and sports stadium; Construction of a modern taxi/bus terminal; Upgrading of more roads to asphalt status; Construction of a master drainage system; Beatification of public open spaces; Installation of solar street lights on Municipality roads; Titling of public lands; Construction of more classrooms and staff houses at government schools.

Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

	FY20	22/23	2023/24
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget
Agro-Industrialization			
Production and Marketing	130,198	18,848	152,729
Total for the Programme	130,198	18,848	152,729

	FY202	22/23	2023/24
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget
Natural Resources, Environment, Climate Change, Land And Water	-		<u> </u>
Natural Resources	58,443	15,274	60,565
Total for the Programme	58,443	15,274	60,565
Private Sector Development			
Trade, Industry and Local Development	43,295	7,338	20,709
Total for the Programme	43,295	7,338	20,709
Integrated Transport Infrastructure And Services			
Roads and Engineering	6,438,813	1,064,263	6,135,451
Total for the Programme	6,438,813	1,064,263	6,135,451
Human Capital Development			
Health	1,239,681	137,217	1,110,377
Education	6,051,595	887,856	6,084,261
Total for the Programme	7,291,275	1,025,073	7,194,638
Public Sector Transformation			
Administration	849,376	87,126	420,927
Total for the Programme	849,376	87,126	420,927
Community Mobilization And Mindset Change			
Community Based Services	104,700	18,799	75,970
Total for the Programme	104,700	18,799	75,970
Governance And Security			
Administration	22,000	114,947	713,604
Statutory bodies	246,692	58,415	192,243
Internal Audit	44,859	6,216	42,000
Total for the Programme	313,551	179,579	947,847
Development Plan Implementation			
Finance	274,600	39,404	198,000
Planning	1,195,771	373,603	379,062
Total for the Programme	1,470,371	413,007	577,062
Total for the Vote	17,337,746	2,866,871	15,585,897

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SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table B1: Expenditure Outturns and Medium Term Projections by Department

	FY2022/23		MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Administration	956,849	212,596	1,134,531	77,985	77,985	77,985	77,985
Finance	274,600	34,149	198,000	50,000	50,000	50,000	50,000
Statutory bodies	246,692	57,372	192,243	28,015	28,015	28,015	28,015
Production and Marketing	130,198	18,120	152,729	44,592	44,592	44,592	44,592
Health	1,239,681	177,001	1,110,377	1,210,346	1,210,346	1,210,346	1,210,346
Education	6,051,595	1,045,540	6,084,261	1,265,268	1,265,268	1,265,268	1,265,268
Roads and Engineering	6,476,813	1,777,168	6,135,451	50,000	50,000	50,000	50,000
Natural Resources	62,443	9,499	60,565	4,000	4,000	4,000	4,000
Community Based Services	566,389	5,829	75,970	22,970	22,970	22,970	22,970
Planning	1,244,333	386,003	379,062	10,000	10,000	10,000	10,000
Internal Audit	44,859	4,463	42,000	10,000	10,000	10,000	10,000
Trade, Industry and Local Development	43,295	4,704	20,709	9,709	9,709	9,709	9,709
Grand Total	17,337,746	3,955,905	15,585,897	2,782,886	2,782,886	2,782,886	2,782,886
o/w: Wage:	4,704,285	1,318,890	4,704,285	0	0	0	0
Non-Wage Recurrent:	4,289,215	750,178	2,584,256	1,501,516	1,501,516	1,501,516	1,501,516
Domestic Development:	8,294,246	1,886,838	8,297,356	1,281,370	1,281,370	1,281,370	1,281,370
External Financing:	50,000	0	0	0	0	0	0

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SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

Department	010 Administration	10 Administration				
Service Area	10 Administration and Manag	O Administration and Management				
Programme	14 Public Sector Transformat	Public Sector Transformation				
SubProgramme	03 Human Resource Manage	Human Resource Management				
Budget Output	390012 Implementation of Pe	012 Implementation of Pension Reforms				
PIAP Output	14050304 The Public Service	e Pension Fund/ Scheme establ	ished and operationalized			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Public Service Pension Fund in place	Percentage	2021-2022		100		
Budget Output	390014 Development and Op	erationationalion of Human R	esource System			
PIAP Output	14050501 Human Capital Ma	anagement (HCM) System Rol	led out			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Monthly Salary for project staff paid	Percentage	99	2021	100		
Programme	16 Governance And Security					
SubProgramme	01 Institutional Coordination					
Budget Output	000014 Administrative and S	upport Services				
PIAP Output	16060502 Administrative sup	pport services enhanced				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of physical verification, Maintenance, transfer, repair, security, loss, and disposal activities of assets managed	Percentage	10	2022/2023	10		
Department	020 Finance					
Service Area	10 Financial Management an	d Accountability (LG)				
Programme	18 Development Plan Implen	nentation				
SubProgramme	02 Resource Mobilization and	d Budgeting				
Budget Output	000004 Finance and Account	ing				
PIAP Output	18010601 Tax compliance in	proved through increased effi-	ciency in revenue administratio	on		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of integrity promotional campaigns conducted	Number	2022/2023	2	4		

Department	040 Production and Marketing	40 Production and Marketing				
Service Area	20 Agricultural Production	O Agricultural Production				
Programme	01 Agro-Industrialization	Agro-Industrialization				
SubProgramme	01 Institutional Strengthening	Institutional Strengthening and Coordination				
Budget Output	000006 Planning and Budgeti	ng services				
PIAP Output	01060203 Enabled agricultura	al extension supervision syster	n developed and operationalise	d		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of fishers and fishing vessels licenced	Number	2021/2022	10	15		
Budget Output	010015 Extension services					
PIAP Output	01041101 Extension workers	trained in entire value chain for	ocused skills			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of extension workers trained in dissemination of Agricultural insurance information	Number	2021/2022	2	3		
Department	050 Health	050 Health				
Service Area	10 Primary HealthCare					
Programme	12 Human Capital Developme	ent				
SubProgramme	02 Population Health, Safety	and Management				
Budget Output	320165 Primary Health care s	ervices				
PIAP Output	1203010509 Reduced morbid	ity and mortality due to HIV/A	AIDS, TB and malaria and othe	r communicable diseases		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
% of Hospitals, HC IVs and IIIs conducting routine HIV counseling and testing	Percentage	2022-2023	100	100		
Department	060 Education					
Service Area	30 Skills Development					
Programme	12 Human Capital Developme	ent				
SubProgramme	01 Education,Sports and skill	S				
Budget Output	000034 Education and Skills	Development				
PIAP Output	1202010101 Strengthen Com	petence based training				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of skills and competency based trainings conducted	Percentage	2021/2022		75%		

Department	060 Education	50 Education				
Service Area	30 Skills Development) Skills Development				
Programme	12 Human Capital Develop	Human Capital Development				
SubProgramme	01 Education,Sports and ski	lls				
Budget Output	320016 Management of Edu	acation Services				
PIAP Output	1202010201 Basic Requirer	ments and Minimum sta	ndards met by schools and train	ning institutions		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2021/2022		50%		
Budget Output	320038 Sports Developmen	t and Oversight				
PIAP Output	1202020301 Regional Sport	s focused schools (spor	ts centres of excellence) establi	ished and supported		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Regional Sports focused schools	Percentage	2021-2022		100		
Department	070 Roads and Engineering	•				
Service Area	20 Engineering Services	20 Engineering Services				
Programme	09 Integrated Transport Infr	astructure And Services	3			
SubProgramme	03 Transport Infrastructure	03 Transport Infrastructure and Services Development				
Budget Output	000017 Infrastructure Deve	lopment and Managemo	ent			
PIAP Output	09020401 Capacity of existi	ing transport infrastruct	ure and services increased.			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Percent availability of district and zonal equipment	Percentage	2022-2023	25	25		
Budget Output	260002 District, Urban and	Community Access Ro	oad Maintenance			
PIAP Output	09040106 Community acces	ss & feeder roads const	ructed & maintained to facilitat	e market access		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Total Length(in Km) of acces roads maintained	Number	2021=2022	25	35		
Department	090 Natural Resources					
Service Area	10 Natural Resources Mana	gement				
Programme	06 Natural Resources, Environment, Climate Change, Land And Water					
		01 Environment and Natural Resources Management				
SubProgramme	01 Environment and Natura	l Resources Manageme	nt			
SubProgramme Budget Output	01 Environment and Natura 000006 Planning and Budge		nt			

990 Natural Resources					
10 Natural Resources Manage	0 Natural Resources Management				
06 Natural Resources, Enviror	6 Natural Resources, Environment, Climate Change, Land And Water				
-	_	Base Level	Y1 Target		
Yes/No	2021/2022		1		
100 Community Based Service	es	-	-		
10 Community Mobilisation					
15 Community Mobilization A	And Mindset Change				
02 Strengthening institutional	support				
000023 Inspection and Monito	oring				
15040201 CDMIS established and operationalized					
Indicator Measure	Base Year	Base Level	Y1 Target		
Yes/No	2021/2022		1		
110 Planning					
10 Planning and Statistics					
18 Development Plan Implement	entation				
01 Development Planning, Re	search, Evaluation and Statisti	cs			
000006 Planning and Budgetin	ng services				
18060202 Process Evaluation	Report on key interventions co	onducted in the 18 programs.			
Indicator Measure	Base Year	Base Level	Y1 Target		
Number	2022-2023		4		
120 Internal Audit					
10 Compliance					
16 Governance And Security					
05 Anti-Corruption and Accountability					
000001 Audit and Risk Manag	000001 Audit and Risk Management				
16060505 Internal audit under	taken				
	06 Natural Resources, Environ 01 Environment and Natural F 000006 Planning and Budgeti Indicator Measure Yes/No 100 Community Based Service 10 Community Mobilisation 15 Community Mobilisation 15 Community Mobilisation 16 Community Mobilisation 17 Community Mobilisation 18 Community Mobilisation 19 Community Mobilisation 19 Community Mobilisation 19 Community Mobilisation 10 Planning established 10 Planning 10 Planning 10 Planning 10 Planning 10 Planning and Statistics 18 Development Plan Implem 10 Development Planning, Re 10 Compliance 10 Compliance 110 Compliance 110 Compliance 1110 Compliance 1120 Internal Audit 110 Compliance 1130 Compliance 144 Governance And Security 155 Anti-Corruption and Accord 165 Audit Corruption and Accord 17 Corruption and Accord 18 Corruption Audit Au	10 Natural Resources Management 06 Natural Resources, Environment, Climate Change, Land 01 Environment and Natural Resources Management 000006 Planning and Budgeting services Indicator Measure Base Year Yes/No 2021/2022 100 Community Based Services 10 Community Mobilisation 15 Community Mobilisation 15 Community Mobilisation And Mindset Change 02 Strengthening institutional support 000023 Inspection and Monitoring 15040201 CDMIS established and operationalized Indicator Measure Base Year Yes/No 2021/2022 110 Planning 10 Planning 10 Planning and Statistics 18 Development Plan Implementation 01 Development Planning, Research, Evaluation and Statistic 000006 Planning and Budgeting services 18060202 Process Evaluation Report on key interventions of Indicator Measure Base Year Number 2022-2023 120 Internal Audit 10 Compliance	10 Natural Resources Management 06 Natural Resources, Environment, Climate Change, Land And Water 01 Environment and Natural Resources Management 000006 Planning and Budgeting services Indicator Measure Base Year Base Level Yes/No 2021/2022 1000 Community Based Services 10 Community Mobilisation 15 Community Mobilisation 15 Community Mobilization And Mindset Change 02 Strengthening institutional support 000023 Inspection and Monitoring 15040201 CDMIS established and operationalized Indicator Measure Base Year Base Level Yes/No 2021/2022 110 Planning 10 Planning and Statistics 18 Development Plan Implementation 01 Development Planning, Research, Evaluation and Statistics 000006 Planning and Budgeting services 18060202 Process Evaluation Report on key interventions conducted in the 18 programs. Indicator Measure Base Year Base Level Number 2022-2023 120 Internal Audit 10 Compliance 16 Governance And Security 05 Anti-Corruption and Accountability 000001 Audit and Risk Management		

Department	120 Internal Audit	20 Internal Audit				
Service Area	10 Compliance					
Programme	16 Governance And Security					
SubProgramme	05 Anti-Corruption and Accor	untability				
Budget Output	000001 Audit and Risk Manaş	gement				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of quarterly internal audit progress reports per annum prepared	Percentage	2021/2022		100		
Department	130 Trade, Industry and Local	30 Trade, Industry and Local Development				
Service Area	10 Commercial Services	0 Commercial Services				
Programme	07 Private Sector Developmen	7 Private Sector Development				
SubProgramme	01 Enabling Environment	1 Enabling Environment				
Budget Output	000006 Planning and Budgetin	000006 Planning and Budgeting services				
PIAP Output	07050301 Increased coverage	07050301 Increased coverage and growth of the Retirement Benefits Sector				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Annual Retirement Benefits Sector Asset Growth Rate	Percentage	2021/2022	80	100		

Kamuli Municipal Council

SECTION D: VOTE CROSS CUTTING ISSUES

i) Gender and Equity

OBJECTIVE	Combating Gender Based Violence
Issue of Concern	Increased cases of Gender Based Violence as a result of men sidelining their responsibilities.
Planned Interventions	Counselling of men on the beauty of meeting their home obligations such as proving basic needs for their families.
Budget Allocation (Million)	2
Performance Indicators	4 quarterly reports on meetings with community leaders and identified men.

ii) HIV/AIDS

OBJECTIVE	Controlling the spread of HIV/AIDS
Issue of Concern	High risk of spreading HIV/AIDS among the youth as evidenced by increasing numbers of teenage pregnancies.
Planned Interventions	Creation of awareness and promotion of use of condoms amongst the youth.
Budget Allocation (Million)	2
Performance Indicators	4 quarterly youth engagements at Division level in each of the 2 Divisions.

iii) Environment

OBJECTIVE	Combating Environment Degradation		
Issue of Concern	High levels of encroachment on wet lands for rice farming.		
Planned Interventions	Creating more awareness in communities of the dangers of farming in wetlands such as floods.		
Budget Allocation (Million)	2		
Performance Indicators	4 quarterly meetings on wetlands management at Municipal level.		

iv) Covid

OBJECTIVE	Controlling the spread of COVID-19		
Issue of Concern	Communities have grossly ignored putting on masks and use of sanitizers.		
Planned Interventions	Re-igniting and promoting the use of masks		
Budget Allocation (Million)	2		
Performance Indicators	4 quarterly awareness campaigns.		