#### **FOREWORD**

The Budget Framework paper for the financial year 2023/2024 has been developed in accordance with the Third District Five-year Development Plans 2020/21-2024/25, National Development Plan III (2020/21-2024/25) Vision 2040, sustainable development goals and policy guidelines from the different line ministries. It is important to note that as the country transitions to the development planning approach, the District Budget Framework Paper for financial year 2023/2024 is aligned to the program based approach. This BFP for financial year 2023/24 is an extract of the fourth year from the DDP III. The process of developing this plan was participatory in nature ranging from the district budget conference which was conducted in the month of October at the District headquarters. Due to the COVID -19 Ebola Standard operating procedures, participation was limited however a number of stakeholders ranging from political leaders, technical staff, religious leaders and development partners contributed to the ideas which form this budget framework paper. The funding for this plan is expected from different Central Government grants which include among others District Discretionary, Sector Development grants, Sector Non-wage, District unconditional grant wage and non-wage and Other Government Transfers. More funding is expected from Donors like, GAVI, World health Organization, among others both under on budget and off budget support. The development direction for the district is improving the quality of both primary and secondary education, Infrastructural Development under Roads, Water, Education, Health, enhancing agricultural production and environmental protection and management. The district continues to face a number of challenges including Low staffing levels, limited wage bill, disasters which have continuously destroyed facilities like, health facilities, and water sources, bridges and roads. We hope to work hard to ensure that the funds are utilized as per the stipulated guidelines to meet all the targets for the fin

NAKEBA MOHAMAD

Title: LC V Chairperson/Mayor

MERRE

Date: 08/05/2023

CC: Chief Administrative Office/ Town Clerk

### SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

**SECTION A: Revenue Performance and Plans by Source** 

Table A1: Revenue Performance and Plans by Source

	FY20	22/23		N	MTEF Projection	F Projections		
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28	
Locally Raised Revenues	168,327	1,345	172,327	0	0	0	0	
Discretionary Government Transfers	3,876,490	749,199	3,847,235	0	0	0	0	
Programme Conditional Government Transfers	20,776,387	4,601,541	19,875,180	8,181,823	8,181,823	8,181,823	8,181,823	
Other Government Transfers	1,675,546	112,533	1,679,176	0	0	0	0	
External Financing	1,140,000	0	1,140,000	0	0	0	0	
GRAND TOTAL	27,636,750	5,464,618	26,713,918	8,181,823	8,181,823	8,181,823	8,181,823	

Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

		FY20	22/23		N	ATEF Projection	S	
	a Shillings usands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
	Wage	15,597,161	4,219,809	15,597,161	0	0	0	0
	Non Wage	4,954,667	1,104,593	4,252,185	3,963,549	3,963,549	3,963,549	3,963,549
Recurrent	Local Revenue	168,327	1,345	172,327	0	0	0	0
	Other Government Transfers	1,675,546	112,533	1,679,176	0	0	0	0
То	tal Recurrent	22,395,701	5,438,280	21,700,849	3,963,549	3,963,549	3,963,549	3,963,549
	Government of Uganda	4,101,049	0	3,873,069	4,218,274	4,218,274	4,218,274	4,218,274
Dev.	Local Revenue	0	0	0	0	0	0	0
Dev.	Other Government Transfers	0	0	0	0	0	0	0
	External Financing	1,140,000	0	1,140,000	0	0	0	0
Total	Development	5,241,049	0	5,013,069	4,218,274	4,218,274	4,218,274	4,218,274
Go	U Total( Excl. EXT+OGT)	4,101,049	0	23,894,742	8,181,823	8,181,823	8,181,823	8,181,823
	Total	27,636,750	5,438,280	26,713,918	8,181,823	8,181,823	8,181,823	8,181,823

#### Revenue Performance in the First Quarter of 2022/23

The district had an approved annual budget of shillings 27,636,750,000 out of which a total of shillings 5,463,273,000 was received during the first quarter representing 20% of the annual budget and the underperformance was as result of attempt by Government to curb inflation. shillings 749,199,000 representing 19% was Discretionary Government transfers, 4,601,541,000 representing 22% was Conditional Government transfers while shillings 112,533,000 representing 7% was OGTs. During the quarter the DLG realized 0 representing 0% from both Local revenue and external financing. Analysis of the releases reveals that the district received 23% of the budget for wage, Non-wage recurrent stood at 12% while both domestic development and External Financing revenues stood at 0% of the annual budget. Further analysis of the revenues also shows poor performance of other government transfer, this was because funds from sources like NTDs, RBF and UWEP were not released, and only 25% and 16% of PLE and URF funds respectively were received. This still explains the poor performance for the

Wage, non-wage. Locally raised revenues performed below the expected and this was attributed to the effects of Inflation and COVD 19 that mobilization and collection of local revenues was not possible. The revenues were disbursed to departments as follows: Planning department received shs 14,580,000 representing 12% of the budget; Internal Audit received 6,201,000/= (18%); Trade, Industry received 1,568,000 representing 13% of the annual budget; Administration received 687,571,000/= (19%); Finance received shs 59,819,000(8%); Statutory Bodies received shs 79,536,000(12%); Production and marketing received 133,602,000(10%); Health received shs 822,932,000(12%); Education department received 2,473,023,000/= (20%); Roads and Engineering received 29,166,000 (5%); Water received 6,493,000/= (1%); Natural Resources received 39,712,000/= (24%) and CBS received 31,869,000/= representing 9% of the budget.

#### Planned Revenues for FY 2023/24

Locally Raised Revenues is proposed to perform at Shillings 170,327,000, Discretionary Government Transfers is proposed to perform at Shillings 3,847,235, Programme Conditional Government Transfersis proposed to perform at Shillings 19,875,180, Other Government Transfers is proposed to perform at Shillings 1,679,176,000 and External Financing is proposed to perform at Shillings 1,140,000

#### Revenue Forecast for FY 2023/24

#### **Locally Raised Revenues**

Locally raised revenue is Proposed at Shillings 170,327,000 for the Financial Year 2023/2024 representing 0.64% of the annual Proposed budget.

#### **Central Government Transfers**

Central Government Transfers is Proposed at Shillings 19,875,180,000 for the Financial Year 2023/2024 representing 74.4% of the annual Proposed budget.

#### **External Financing**

External Financing is Proposed at Shillings 1,140,000,000 for the Financial Year 2023/2024 representing 4.2% of the annual Proposed budget.

#### **Medium Term Expenditure Plans**

Establishment of an irrigation scheme in the district.

#### Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

	FY2022/23		2023/24	
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget	
Agro-Industrialization	Ü		3	
Production and Marketing	1,308,057	133,602	1,308,496	
Total for the Programme	1,308,057	133,602	1,308,496	
Natural Resources, Environment, Climate Change, Land And Water				
Water	834,352	6,493	876,643	
Natural Resources	168,892	39,712	169,024	
Total for the Programme	1,003,244	46,205	1,045,668	
Private Sector Development				
Trade, Industry and Local Development	12,543	0	12,565	
Total for the Programme	12,543	0	12,565	
Integrated Transport Infrastructure And Services				
Roads and Engineering	591,794	29,166	591,794	
Total for the Programme	591,794	29,166	591,794	
Human Capital Development				
Health	6,961,398	822,932	6,962,276	
Education	12,259,923	2,454,856	12,305,058	
Community Based Services	232,911	3,434	233,670	
Total for the Programme	19,454,231	3,281,223	19,501,004	
Public Sector Transformation				
Administration	3,583,319	638,378	1,361,965	
Total for the Programme	3,583,319	638,378	1,361,965	
Community Mobilization And Mindset Change				
Community Based Services	114,129	25,886	114,743	
Total for the Programme	114,129	25,886	114,743	
Governance And Security				
Administration	0	49,193	1,676,447	
Statutory bodies	644,469	77,321	639,078	
Total for the Programme	644,469	126,514	2,315,525	
Development Plan Implementation				
Finance	691,576	59,819	305,756	

	FY2022/23		2023/24	
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget	
Development Plan Implementation				
Planning	122,083	14,580	122,042	
Internal Audit	34,360	6,201	34,360	
Total for the Programme	848,019	80,600	462,158	
Total for the Vote	27,636,750	4,361,574	26,713,918	

### SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table B1: Expenditure Outturns and Medium Term Projections by Department

	FY20	22/23	MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Administration	3,592,046	590,182	3,038,412	0	0	0	0
Finance	758,593	51,095	305,756	0	0	0	0
Statutory bodies	644,469	33,685	639,078	0	0	0	0
Production and Marketing	1,308,057	212,633	1,308,496	1,047,750	1,047,750	1,047,750	1,047,750
Health	6,961,398	1,136,960	6,962,276	1,760,966	1,760,966	1,760,966	1,760,966
Education	12,259,923	2,679,315	12,305,058	4,138,939	4,138,939	4,138,939	4,138,939
Roads and Engineering	591,794	77,586	591,794	0	0	0	0
Water	834,352	8,459	876,643	1,130,784	1,130,784	1,130,784	1,130,784
Natural Resources	168,892	4,390	169,024	41,032	41,032	41,032	41,032
Community Based Services	348,240	6,202	348,413	49,788	49,788	49,788	49,788
Planning	122,083	8,397	122,042	0	0	0	0
Internal Audit	34,360	1,500	34,360	0	0	0	0
Trade, Industry and Local Development	12,543	1,568	12,565	12,565	12,565	12,565	12,565
Grand Total	27,636,750	5,438,280	26,713,918	8,181,823	8,181,823	8,181,823	8,181,823
o/w: Wage:	15,597,161	4,219,809	15,597,161	0	0	0	0
Non-Wage Recurrent:	6,798,540	1,218,470	6,103,688	3,963,549	3,963,549	3,963,549	3,963,549
Domestic Development:	4,101,049	0	3,873,069	4,218,274	4,218,274	4,218,274	4,218,274
External Financing:	1,140,000	0	1,140,000	0	0	0	0

### SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

Department	010 Administration	NO Administration						
Service Area	10 Administration and Manag							
Programme	14 Public Sector Transformati							
SubProgramme	03 Human Resource Manager							
Budget Output	390012 Implementation of Pe							
PIAP Output	14050304 The Public Service	Pension Fund/ Scheme establi	shed and operationalized					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Public Service Pension Fund in place	Percentage	2023-2024	2022	4				
Programme	16 Governance And Security							
SubProgramme	01 Institutional Coordination							
<b>Budget Output</b>	000005 Human Resource Mai	nagement						
PIAP Output	16060504 Human Resource management services							
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Human Capacity Development Plan in place	Percentage	2023-2024	2022	4				
Budget Output	000011 Communication and I	Public Relations						
PIAP Output	16060509 Public Relations M	anaged						
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Proportion of Clients queries and concerns responded to	Percentage	2023-2024	2022	4				
Department	020 Finance							
Service Area	10 Financial Management and	l Accountability (LG)						
Programme	18 Development Plan Implem	entation						
SubProgramme	02 Resource Mobilization and	Budgeting						
<b>Budget Output</b>	000004 Finance and Accounti	ng						
PIAP Output	18010601 Tax compliance im	proved through increased effic	ciency in revenue administration	n				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Number of integrity promotional campaigns conducted	Number	2023/2024	2022/2023	4				
Budget Output	000006 Planning and Budgeti	ng services	•					
gp	000006 Planning and Budgeting services 18040701 Capacity built to conduct high quality and impact - driven performance Audits							

Department	020 Finance			
Service Area	10 Financial Management and	Accountability (LG)		
Programme	18 Development Plan Implem	entation		
SubProgramme	02 Resource Mobilization and	Budgeting		
Budget Output	000006 Planning and Budgeti	ng services		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target
% of planned training activities undertaken	Percentage	2023/2024	2022/2023	4
Department	030 Statutory bodies			
Service Area	10 Legislation and Oversight			
Programme	16 Governance And Security			
SubProgramme	05 Anti-Corruption and Accor	ıntability		
Budget Output	000001 Audit and Risk Manaş	gement		
PIAP Output	16060505 Internal audit under	taken		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target
Number of quarterly internal audit progress reports per annum prepared	Percentage	2022-2023	2022	2023-2024
<b>Budget Output</b>	000007 Procurement and Disp	oosal Services		
PIAP Output	16060508 Procurement and di	sposal of Assets managed		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target
Level of implementation of the annual procurement plan	Percentage	2022-2023	2022	2023-2024
Department	040 Production and Marketing			
Service Area	20 Agricultural Production			
Programme	01 Agro-Industrialization			
SubProgramme	01 Institutional Strengthening	and Coordination		
<b>Budget Output</b>	000006 Planning and Budgeti	ng services		
PIAP Output	01060203 Enabled agricultura	l extension supervision systen	n developed and operationalise	d
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target
Number of fishers and fishing vessels licenced	Number	2023-2024	2022-2023	4

Department	060 Education	060 Education						
Service Area	10 Pre-Primary and Primary E	0 Pre-Primary and Primary Education						
Programme	12 Human Capital Developme	ent						
SubProgramme	01 Education,Sports and skills	3						
Budget Output	000006 Planning and Budgetin	ng services						
PIAP Output	1202010201 Basic Requireme	ents and Minimum standards m	et by schools and training insti	tutions				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Number of existing TVET institutions equipped with appropriate infrastructure Equipment and materials	Number							
Number of textbooks and other instructional materials procured to ensure that each primary school achieves a pupil to textbook ratio not exceeding 3 to 1 by 2025	Number							
Amount of capitation grants to secondary schools in light of the cost of educational inputs	Number							
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2023-2024	2022-2023	4				
PIAP Output	1202030502 Basic Requireme	ents and Minimum standards m	et by schools and training insti	tutions				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2023-2024	2022-2023	4				
Department	070 Roads and Engineering							
Service Area	10 Community Access Roads							
Programme	09 Integrated Transport Infras	tructure And Services						
SubProgramme	04 Transport Asset Manageme	ent						
<b>Budget Output</b>	260002 District, Urban and C	community Access Road Maint	tenance					
PIAP Output	09040106 Community access	& feeder roads constructed &	maintained to facilitate market	access				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Total Length(in Km) of acces roads maintained	Number	2023-2024	2022-2023	1				

Department	080 Water						
Service Area	10 Rural Water Supply and Sa	nitation					
Programme	06 Natural Resources, Environ	nment, Climate Change, Land	And Water				
SubProgramme	01 Environment and Natural I	Resources Management					
Budget Output	000006 Planning and Budgeti	ng services					
PIAP Output	06060601 Strategy for NDP I	II implementation coordination	n developed.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Strategy for NDP III implementation coordination in Place.	Yes/No	2022/2023	69	71			
Department	100 Community Based Service	ees					
Service Area	20 Empowerment and Mindse	et Change					
Programme	12 Human Capital Developme	ent					
SubProgramme	03 Gender and Social Protecti	on					
Budget Output	320141 Empowerment and protection						
PIAP Output	1204010404 Policy and legal	framework on social protectio	n strengthened/developed				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of laws, policies, frameworks on social protection, care and support developed/reviewed	Number	2023/2024	2022/2023	4			
Budget Output	320145 Response to Gender b	pased violence					
PIAP Output	1204010702 Gender Based Vi	iolence prevention and respons	se system strengthened				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
GBV Case monitoring programme in place	Percentage	2023/2024	2022/2023	4			
Budget Output	320146 Support to special into	erest Groups					
PIAP Output	1204010302 Social care progr	rams implemented					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Alternative care framework in place	Percentage	2023/2024	2022/2023	4			
No of vulnerable persons provided with comprehensive care and support services	Percentage	2023/2024	2022/2023	4			
Number of children rescued, rehabilitated and resettled from the streets	Percentage	2023/2024	2022/2023	4			

Department	100 Community Based Service	ees					
Service Area	20 Empowerment and Mindse	20 Empowerment and Mindset Change					
Programme	12 Human Capital Developme	ent					
SubProgramme	03 Gender and Social Protecti	on					
Budget Output	320146 Support to special into	erest Groups					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of Social Care and support institutions registered and inspected	Percentage	2023/2024	2022/2023	4			
PIAP Output	1204010303 Tailored non-form	mal vocational, entrepreneuria	l and life skills training provide	ed to out of school youth			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of Youth trained	Percentage	2022/2023	2021/2022	2023/2024			
Programme	15 Community Mobilization A	And Mindset Change					
SubProgramme	01 Community sensitization a	nd empowerment					
<b>Budget Output</b>	000013 HIV/AIDS Mainstrea	ming					
PIAP Output	15010201 Diaspora engageme	ent policy developed & implen	nented				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of diaspora engagement initiatives	Number	2023/2024	2022/2023	4			
<b>Budget Output</b>	000023 Inspection and Monito	oring					
PIAP Output	15040201 CDMIS established	l and operationalized					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
CDMIS in place & operational	Yes/No	2023/2024	2022/2023	4			
<b>Budget Output</b>	440016 Promotion of Arts &	crafts					
PIAP Output	15030201 Communication strimplemented	ategy on promotion of norms,	values and positive mindsets an	mong young people			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Communication strategy on promotion of norms, values and positive mindsets among young people in place	Percentage	2023/2024	2022/2023	4			

Department	110 Planning								
Service Area	10 Planning and Statistics	0 Planning and Statistics							
Programme	18 Development Plan Implen	nentation							
SubProgramme	01 Development Planning, R	esearch, Evaluation and Sta	istics						
Budget Output	000006 Planning and Budget	ing services							
PIAP Output	1801010102 Capacity building	ng done in development plan	ning, particularly for MDA	s and local governments.					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target					
Proportion of LGs capacity built in development planning	Percentage	2023-2024	2022	4					
PIAP Output	1801051104 Administrative of	data Collected among the M	DAs and LGs with a focus	on cross cutting issues.					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target					
Proportion of MDAs and LGs collecting administrative data focusing on cross cutting issues	Percentage	2023-2024	2022	4					
Department	120 Internal Audit								
Service Area	10 Compliance								
Programme	18 Development Plan Implen	nentation							
SubProgramme	04 Accountability Systems ar	nd Service Delivery							
Budget Output	000006 Planning and Budget	ing services							
PIAP Output	18030501 Facilitated Program groups to execute their roles			facilated the program working					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target					
No. of NDPIII Programme Secretariats allocated resources to facilitate the PWGs to be able to execute their roles as provided in the NDPIII Programme Guidelines.	Number	2023-24	2022-23	4					
Department	130 Trade, Industry and Loca	l Development							
Service Area	20 Value Chain Services								
Programme	07 Private Sector Developme	nt							
SubProgramme	02 Strengthening Private Sec	tor Institutional and Organiz	cational Capacity						
	000080 Economic Integration and Market Access								
Budget Output	000080 Economic Integration	and Market Access		000080 Economic Integration and Market Access 07020501 Institutional and policy frameworks for investment and trade harmonized					

Department	130 Trade, Industry and Local	Development				
Service Area	20 Value Chain Services					
Programme	07 Private Sector Developmen	nt				
SubProgramme	02 Strengthening Private Sect	or Institutional and Organizati	onal Capacity			
Budget Output	000080 Economic Integration and Market Access					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Harmonized policy frameworks on Investment and trade in place	Yes/No	2023-2024	2022-2023	4		
Budget Output	190004 Regulation and Advis	ory Services		-		
PIAP Output	07030102 Clients' Business c	ontinuity and sustainability St	rengthened			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of clients served by the Regional Business Development Service Centres	Number	2023-2024	2022-2023	4		

#### SECTION D: VOTE CROSS CUTTING ISSUES

### i) Gender and Equity

OBJECTIVE	To promote gender equity in the district in order to have relief.		
Issue of Concern	Increasing number of reported family cases in the district and abuse of children righted.		
Planned Interventions	Promotion of Gender and equity in the district.		
<b>Budget Allocation (Million)</b>	0		
Performance Indicators	Increased number of reported family cases in the district and abuse of children righted.		

#### ii) HIV/AIDS

OBJECTIVE	To Create awareness among community members about the dangers of HIV/AIDS and how to prevent it.		
Issue of Concern	Increased number of people contracting the deadly HIV/AIDS virus.		
Planned Interventions	Encourage members of the community to take HIV/AIDS testing.		
<b>Budget Allocation (Million)</b>	0		
Performance Indicators	Encourage members of the community to take HIV/AIDS testing.		

#### iii) Environment

OBJECTIVE	To Ensure awareness in the community about the need for tree plantation.		
Issue of Concern	Prolonged drought due to shortage of the green cover in the district.		
Planned Interventions	Ensure awareness in the community about the need for tree plantation		
<b>Budget Allocation (Million)</b>	0		
Performance Indicators	Increased Involvement of members in tree planting and total avoidance of deforestation.		

### iv) Covid

OBJECTIVE	Sensitization of the communities on Covid -19 and Ebola in the district.		
Issue of Concern	Increased cases of Ebola in the District.		
Planned Interventions	Sensitization of the communities on Covid -19 in the district		
<b>Budget Allocation (Million)</b>	0		
Performance Indicators	No COVID-19 cases registered in the District.		