

Vote: 788 Lugazi Municipal Council

Structure of Budget Framework Paper

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Lugazi Municipal Council

Foreword

The town council has continued to offer service to the community that includes garbage collection, street lighting, road maintenance, street sweeping and garden and open space maintenance among others.

There has been increased migration as such, the population in the town increased the cost of provision of services raised and there has been increased pressure on existing council facilities and increased the demand for better service delivery especially in view of the fact that the town has been elevated to municipal status.

TUMWESIGYE DEO MBABAZI - MAYOR LUGAZI MUNICIPALITY.

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Executive Summary

Revenue Performance and Plans

UShs 000's	2016/17		2017/18
	Approved Budget	Receipts by End September	Proposed Budget
1. Locally Raised Revenues	1,345,496	246,020	1,333,521
2a. Discretionary Government Transfers	1,202,194	266,300	1,240,632
2b. Conditional Government Transfers	3,715,014	927,037	3,787,775
2c. Other Government Transfers		0	289,906
Total Revenues	6,262,704	1,439,358	6,651,833

Revenue Performance in the first quarter of 2016/17

In Quarter One of Financial Year 2016/17, the Local Government received a total of 1,439,358,000 shillings which is about 23 percent of the annual Planned Revenues. The least performing Revenue source is Locally Raised Revenues mainly because some major sources were expected to perform well in the latter months of the Financial Year.

Planned Revenues for 2017/18

The Local Government expects to receive a total of 6,651,833,000 shillings which is higher than the expected revenues for the Financial Year 2016/17. The increase is mainly attributed to the Uganda Women Entrepreneurship Program and Youths Livelihood Program funds which had not been planned for but have now been budgeted for next Financial Year.

Expenditure Performance and Plans

UShs 000's	2016/17		2017/18
	Approved Budget	Actual Expenditure by end Sept	Proposed Budget
1a Administration	1,388,058	281,666	1,194,920
2 Finance	434,555	43,076	424,199
3 Statutory Bodies	227,129	42,262	384,362
4 Production and Marketing	47,726	7,460	174,139
5 Health	410,792	78,562	323,375
6 Education	3,022,212	764,557	3,264,459
7a Roads and Engineering	452,014	13,967	430,842
7b Water	0	0	0
8 Natural Resources	20,415	3,240	21,739
9 Community Based Services	181,534	4,260	369,276
10 Planning	47,199	906	32,772
11 Internal Audit	31,069	2,780	31,750
Grand Total	6,262,704	1,242,737	6,651,833
Wage Rec't:	2,923,988	693,146	2,923,988
Non Wage Rec't:	2,469,727	508,400	2,686,870
Domestic Dev't	868,989	41,190	1,040,975
Donor Dev't	0	0	0

Expenditure Performance in the first quarter of 2016/17

The Local Government spent about 20 percent of the Annual Planned expenditure for Financial Year 2016/17. This expenditure is less than the expected 25 percent by end of Quarter one mainly because the Local Government realised less than expected revenues (especially Locally Raised Revenues); and procurement process was still ongoing. Expenditure was majorly on wages followed by Non-wage recurrent and lastly Domestic Development.

Planned Expenditures for 2017/18

In Financial Year 2017/18, the Local Government plans to spend slightly more funds than for Financial Year 2016/17. This is mainly because of the planned increase in Revenues and hence planned expenditure on Women Entrepreneurship and Youth Livelihood Programs. The biggest proportion of planned expenditure will be on wages

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Executive Summary

followed by Non-wage recurrent.

Medium Term Expenditure Plans

All the plans in this Budget framework paper are extracted from the Five Year Municipal Development Plan.

Challenges in Implementation

The Local Government is faced with inadequate office space for staff, unstable Local Government Council where politicians are often involved in conflicts amongst themselves; inadequate transport facilities, among others.

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A. Revenue Performance and Plans

UShs 000's	2016/17		2017/18
	Approved Budget	Receipts by End September	Proposed Budget
1. Locally Raised Revenues	1,345,496	246,020	1,333,521
Other licences	51,913	12,255	44,350
Advertisements/Billboards	15,610	9,108	29,060
Agency Fees		0	6,000
Business licences	307,197	67,921	227,666
Fees from appeals	3,602	0	
Liquor licences	3,461	844	3,461
Local Government Hotel Tax	5,000	807	6,549
Local Service Tax	249,458	46,948	347,521
Lock-up Fees	31,082	0	
Other Fees and Charges	38,960	7,482	26,460
Park Fees	224,338	25,410	167,460
Sale of non-produced government Properties/assets	4,014	0	3,000
Public Health Licences	12,500	1,811	20,500
Registration (e.g. Births, Deaths, Marriages, etc.) Fees	8,000	4,687	9,500
Rent & Rates from other Gov't Units	28,410	241	28,410
Rent & Rates from private entities	254,445	44,444	296,677
Property related Duties/Fees	41,808	12,662	48,559
Market/Gate Charges	65,700	11,398	68,350
2a. Discretionary Government Transfers	1,202,194	266,300	1,240,632
Urban Unconditional Grant (Wage)	390,417	63,356	390,417
Urban Discretionary Development Equalization Grant	428,186	107,046	435,264
Urban Unconditional Grant (Non-Wage)	383,591	95,898	414,951
2b. Conditional Government Transfers	3,715,014	927,037	3,787,775
Development Grant	116,826	29,206	163,589
Sector Conditional Grant (Non-Wage)	914,618	229,263	1,090,615
Transitional Development Grant	150,000	35,176	
Sector Conditional Grant (Wage)	2,533,571	633,393	2,533,571
2c. Other Government Transfers		0	289,906
Uganda Women Entrepreneurship programme		0	81,789
Youth livelihood programme		0	208,117
Total Revenues	6,262,704	1,439,358	6,651,833

Revenue Performance in the first Quarter of 2016/17

(i) Locally Raised Revenues

In the first quarter of 2016/2017, Shs. 246,020,000 (18%) of the annual total local revenue budget was realised. Only three Local Revenue sources performed at slightly more than the expected level of 25 percent of the annual budget at end of quarter one and these are: Registration fees, Property related Duties/fees and Advertisements/Billboards. This was mainly because the Billboards fees for the entire year was collected in quarter one. However, the rest of sources performed at less than 25

(ii) Central Government Transfers

Generally, performance in Central government transfers was 24.7% of the annual Budget at end of quarter one. Discretionary Government Transfers performed at 22 percent of the Annual Approved Budget for Financial Year 2016/17, which is slightly less than the expected 25 percent by end of Quarter One. This is attributed to the fact that planned recruitment of more staff is yet to be effected and hence less of wages were actually paid than planned for.

Conditional Government transfers performed a

(iii) Donor Funding

None; but UNICEF promised to give us money for birth registration for children under five years but the IPF is not yet given to Municipal Council

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A. Revenue Performance and Plans

Planned Revenues for 2017/18

(i) Locally Raised Revenues

In Financial Year 2016/17, the District plans to collect Local Revenue that is 8 percent more than the amount planned to be collected in the approved budget of FY 2015/16. This is because the Annual update of the revenue register is being done and it reveals more revenue that had not been planned for/underestimated in the previous Financial Year. The increase is mainly in the categories of Miscellaneous and other fees & charges.

(ii) Central Government Transfers

Overall, Central Government Transfers planned for FY 2016/17 are expected to increase by 14 percent from the plan in FY 2015/16 Budget. The increase is attributed to some additional revenues like Pension arrears and gratuity for local governments, among others. However, Other Government Transfers are expected to reduce mainly due to a reduction in Indicative Planning Figures issued by Central Government.

(iii) Donor Funding

None; but UNICEF promised to give us money for birth registration for children under five years but the IPF is not yet given to Municipal Council

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Summary of Performance and Plans by Department

Workplan 1a: Administration

(i) Overview of Workplan Revenue and Expenditures

<i>US\$ Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	1,009,679	245,856	1,007,540
Locally Raised Revenues		0	125,015
Multi-Sectoral Transfers to LLGs	665,990	154,669	608,867
Unspent balances – Locally Raised Revenues	127,502	34,295	
Urban Unconditional Grant (Non-Wage)	25,791	12,260	70,015
Urban Unconditional Grant (Wage)	190,396	44,631	203,644
<i>Development Revenues</i>	378,379	76,366	187,380
Multi-Sectoral Transfers to LLGs	190,321	41,190	152,217
Transitional Development Grant	150,000	35,176	
Urban Discretionary Development Equalization Grant	38,058	0	35,163
Total Revenues	1,388,058	322,222	1,194,920
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	1,009,679	240,476	1,007,540
Wage	190,396	44,631	203,644
Non Wage	819,283	195,844	803,896
<i>Development Expenditure</i>	378,379	41,190	187,380
Domestic Development	378,379	41,190	187,380
Donor Development	0	0	0
Total Expenditure	1,388,058	281,666	1,194,920

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department received a total of 322,222,000/= from various sources making it 23 percent of the total annual budget. However, it is worth noting that much as the overall total made 25 percent as expected by end of quarter one, some individual revenue sources performed at more while others performed at less than the 25 percent expected level. For instance, Urban Discretionary Development Equalization Grant was zero percent due to MEC decision that the whole release for UDEG be allocated to street

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to receive a total of 1,194,920,000/= from various revenue sources. This is much higher than the planned revenues for the Financial Year 2016/17 because of several reforms at national level which consolidated funds from other departments under Administration department as support services funds.

The department expects to spend all the funds received and the biggest proportion will be spent on Non Wage expenditures. This is higher than the level of Financial Year 2016/17

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Salaries were paid on time. Monitoring was done and multi sector transfers to lower local governments were done. Staff skills enhancement was done under Capacity Building and revenue raised.

Plans for 2017/18 by Vote Function

Administration as a department intends to ensure salaries and Pension/Gratuity are paid to all eligible staff, continue to monitor and supervise decentralized services.

Medium Term Plans and Links to the Development Plan

All activities planned for in the BFP are extracted from the Five Year Municipal Development Plan.

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Workplan 1a: Administration

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None known at the moment.

(iv) The three biggest challenges faced by the department in improving local government services

1. Unstable Municipal Council

The municipal Council is characterised by many conflicts where councillors have on several occasions deliberately refused to sit in council meetings. Several Court cases will emerge and the Municipality is paying court awards which affects service delivery.

2. Inadequate Office Space

The Municipality is housed by Mr. Kulubya under release arrangements. Several staff share the offices despite the different schedule of duties however this has been budgeted for and construction will begin any time FY 2018/19

3. Limited funds to run the department

Most funds have been used to pay council activities leaving the department with limited funds and hence hindering service delivery.

Workplan 2: Finance

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	350,026	44,695	211,636
Locally Raised Revenues		0	102,377
Multi-Sectoral Transfers to LLGs	73,826	11,875	
Unspent balances – Locally Raised Revenues	103,144	14,535	
Urban Unconditional Grant (Non-Wage)	49,126	795	30,000
Urban Unconditional Grant (Wage)	123,930	17,489	79,258
Development Revenues	84,530	0	212,564
Multi-Sectoral Transfers to LLGs	73,826	0	200,842
Urban Discretionary Development Equalization Grant	10,704	0	11,721
Total Revenues	434,555	44,695	424,199
B: Overall Workplan Expenditures:			
Recurrent Expenditure	350,026	43,076	211,636
Wage	123,930	17,489	79,258
Non Wage	226,096	25,587	132,377
Development Expenditure	84,530	0	212,564
Domestic Development	84,530	0	212,564
Donor Development	0	0	0
Total Expenditure	434,555	43,076	424,199

Revenue and Expenditure Performance in the first quarter of 2016/17

Shs 44,695,000/= actual revenues were received by the department against Shs 434,555,000 Annual approved budget which is 45%. All revenue sources received less than annual budget. For example urban Unconditional Grant - Non wage which is 2 percent. The expenditure for the quarter was 67 percent and the unspent balance is shs. 1,619,000/=

Department Revenue and Expenditure Allocations Plans for 2017/18

The department's overall expected revenues are less than the revenues in the planned Budget for the Financial Year 2016/17. This is partly because Lower Local Governments (Multi-sectoral Transfers to LLGs) plan to allocate less funds to activities under Finance department in the next Financial Year than in the ongoing Financial Year.

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Workplan 2: Finance

All the department's expected revenues will be spent on various planned activities aimed at achieving the overall targets already set. The biggest proportion of e

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Production of Financial statements for Financial Year 2015/16 and submitted to office of the Auditor General on 29/08/2016.

Distributed copies of the approved estimates for 2016/17 to all stakeholders.

Held a departmental staff meeting for the Quarter.

Procured Books of accounts for Financial Year 2016/17.

Plans for 2017/18 by Vote Function

The department intends to produce monthly, quarterly and annual Financial reports; prepare and submit Annual Final Accounts; Mobilize and Collect Locally Raised Revenue for the Municipality on top of keeping Financial books up to date.

Medium Term Plans and Links to the Development Plan

The Annual planned activities are extracts from the Five Year Municipality Development Plan.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None known at the moment.

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate Office Space

The department and generally the Municipality lacks enough space.

2. Lack of Transport means for the department.

The Department does not have a functional motor vehicle hence making it difficult for local revenue mobilization in the entire Municipality.

3. Inadequate Funding

The funds allocated to the department are not adequate enough to carry out all the expected activities.

Workplan 3: Statutory Bodies

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	227,129	43,532	384,362
Locally Raised Revenues		0	74,504
Multi-Sectoral Transfers to LLGs		0	144,029
Unspent balances – Locally Raised Revenues	58,395	10,698	
Urban Unconditional Grant (Non-Wage)	163,643	31,599	126,892
Urban Unconditional Grant (Wage)	5,091	1,235	38,937

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Workplan 3: Statutory Bodies

<i>US\$ Thousands</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
Total Revenues	227,129	43,532	384,362
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	227,129	42,262	384,362
Wage	5,091	1,235	38,937
Non Wage	222,038	41,027	345,425
<i>Development Expenditure</i>	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	227,129	42,262	384,362

Revenue and Expenditure Performance in the first quarter of 2016/17

Being the first quarter, the sector received 43,532,000/= which is 19% of the planned amount in the approved budget and 77% of the quarter's planned revenues. This is lower than 25% expected at the end of the quarter and less than 100% of the quarter budget due to poor performance in various revenue sources. For example, local revenue to the department is 18 percent. However the sector expenditure was 19 percent and the unspent balance is 1 percent totalling to shillings 1,270,000/=

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to receive shs. 384,362,000/= from various revenue sources in Financial Year 2017/18. This is more than that of financial year 2016/2017 because funds for support services (Salaries for elected leaders, their gruity and council general operations) have been increased as per the Indicative Planning Figures (IPFs) issued by Finance ministry.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Municipal contracts committee held meeting to approve the pending works in the unit. MEC meetings have been held, council and committee meetings too and monitoring by MEC to council project - Biyinzika drainage project.

Plans for 2017/18 by Vote Function

The department plans to recruit staff as guided by Town Clerks office, Fulfill contracts committee and Land Board Meetings to be held, Council sittings and sector committee meetings to be held.

Medium Term Plans and Links to the Development Plan

All the planned activities in Financial Year 2017/18 are extracted from the Five Year Municipal Development Plan.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

No off-budget activities known to the department by now.

(iv) The three biggest challenges faced by the department in improving local government services

1. Underfunding

Especially conditional Grants like bonds and commissions, poor local revenue performance and unconditional grant.

2. Oversized council

Basing on the IPFs and meagre local revenue allocated to department can not sustain the fully mandatory council operations.

3. Inadequate space and furniture

Due to limited office space when council businesses will be conducted some office are displaced and this affects

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Workplan 3: Statutory Bodies

service delivery and yet urban authorities demand more services compared to lower local Governments.

Workplan 4: Production and Marketing

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	47,726	12,113	100,697
Locally Raised Revenues		0	56,309
Sector Conditional Grant (Non-Wage)	18,611	4,653	19,388
Sector Conditional Grant (Wage)	25,000	6,250	25,000
Unspent balances – Locally Raised Revenues	3,377	1,210	
Urban Unconditional Grant (Non-Wage)	738	0	
<i>Development Revenues</i>	0	0	73,442
Urban Discretionary Development Equalization Grant		0	73,442
Total Revenues	47,726	12,113	174,139
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	47,726	7,460	100,697
Wage	25,000	6,250	25,000
Non Wage	22,726	1,210	75,697
<i>Development Expenditure</i>	0	0	73,442
Domestic Development	0	0	73,442
Donor Development	0	0	0
Total Expenditure	47,726	7,460	174,139

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total of shs.12,113,000 during the quarter which is 25 percent of the planned revenues.. However, some revenue source performed at the expected level. However wage for production received in first quarter inadequate as per number of staff in the municipality. The expenditure for the department is 75 percent and the unspent balance is shs. 4,653,000/= which is 10 percent.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to operate a total budget of shillings 174,139,000 millions during FY 2017/18. 90.9% will be recurrent revenues, while 9.1% will be development revenues. Under RECURRENT REVENUES, 61.3% is from the Sector Conditional Grant (Wage); 0.87% from the Sector Conditional Grant (Non-Wage); 25.07% from the Urban Unconditional Grant (Wage), 1.1% is from the District Unconditional Grant (Non-Wage). 2.3% .

The funding expected under DEVELOPMENT REVENUES is; 59.3% from domestic devel

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

1.Dog vaccination in central division carried out 150 dogs.2. Operation wealth creation activities monitored. 3. Tourism centres monitored and SMEs monitored.

Plans for 2017/18 by Vote Function

The department plans to procure equipment for storing and distributing semen to address the problem of livestock breed improvement. We also intend to procure equipment and machinery for enabling improved livestock feeds and feeding and pest and disease control. The Municipal intends to address the knowledge and skill gaps in agronomy and husbandry practices at farm level through upscaling extension services under all sub-sectors. Efforts will also be directed towards control of pests and disease

Medium Term Plans and Links to the Development Plan

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Workplan 4: Production and Marketing

The activities to be undertaken by the sector are all derived from the Five Year Municipal Development Plan.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Under the Operation Wealth Creation intervention, the Central Government through the Municipal will supply assorted improved technologies to farmers in the Municipal to spur increased production and productivity of enterprises like legumes and cereals, coffee, bananas, Horticulture, piggery, dairy and poultry, among others.

(iv) The three biggest challenges faced by the department in improving local government services

1. Understaffing

The department still lacks Officers at Principal level to man the Sub-sectors at Municipal level, a Senior Agricultural Engineer, an Entomologist, Veterinary Officers, Animal Husbandry Officer, and Assistant Agricultural Officer.

2. Lack of facilitation for field staff

There is no facilitation for the existing Division staffs. Facilitation for staff at Municipality level is also inadequate.

3. Lack of equipment and transport.

The department lacks both office and field equipment plus transport to implement agricultural extension services.

Workplan 5: Health

(i) Overview of Workplan Revenue and Expenditures

<i>UShs Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	410,792	82,882	323,375
Locally Raised Revenues		0	13,159
Multi-Sectoral Transfers to LLGs	80,000	1,132	
Sector Conditional Grant (Non-Wage)	61,735	15,434	61,735
Sector Conditional Grant (Wage)	248,481	62,120	248,481
Unspent balances – Locally Raised Revenues	16,886	4,196	
Urban Unconditional Grant (Non-Wage)	3,691	0	
Total Revenues	410,792	82,882	323,375
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	410,792	78,562	323,375
Wage	248,481	62,120	248,481
Non Wage	162,312	16,442	74,894
<i>Development Expenditure</i>	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	410,792	78,562	323,375

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total of shillings 82,882,000/= from various revenue sources which is 20 percent of the expected revenues by end of the quarter. this is lower than the expected 25 percent performance at this stage because many individual revenue sources performed less than expected. For instance, funds transferred in LLGs is 1 percent. However, some revenue sources like Conditional Grant to PHC non wage, Conditional Grant to NGOs Hospitals, performed at the level expected by end of th

Department Revenue and Expenditure Allocations Plans for 2017/18

The revenues for 2016/2017 were 410,792,000 combining Local Revenue, wage and grants: This is slightly higher than

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Workplan 5: Health

the department's planned revenues for Financial Year 2017/2018 which is 323,374,546: This financial year; the ministry of Health plans to scrap off Development grant to Local Governments there by affecting all development projects and hence the less revenues expected.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

No major physical progress made. Routine immunization done all 3 divisions, OPD services and public health sensitization.

Plans for 2017/18 by Vote Function

In 2017/2018, the following outputs have been planned. Community sensitization meetings held, Support supervision carried out, Salary to staff promptly paid, HIV/AIDS Activities carried out,

Medium Term Plans and Links to the Development Plan

All the activities listed above link to the MPP

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors
none

(iv) The three biggest challenges faced by the department in improving local government services

1. Cut off of the Development grant

The grant which the centre used to send to lower local Governments for Capital Developments in the health sector has since been scrapped off affecting development in the Health sector

2. Inadequate human resource

The department has only one staff at the headquarter thereby affecting performance;

3. Lack of transport facilities

The department is highly constrained in terms of transport facilities to facilitate movement within the municipality:

Workplan 6: Education

(i) Overview of Workplan Revenue and Expenditures

<i>US\$ Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	2,897,386	772,920	3,100,870
Locally Raised Revenues		0	39,478
Sector Conditional Grant (Non-Wage)	628,832	204,012	801,301
Sector Conditional Grant (Wage)	2,260,091	565,023	2,260,091
Unspent balances – Locally Raised Revenues	5,510	3,885	
Urban Unconditional Grant (Non-Wage)	2,953	0	
<i>Development Revenues</i>	124,826	29,206	163,589
Development Grant	116,826	29,206	163,589
Unspent balances – Locally Raised Revenues	8,000	0	

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Workplan 6: Education

<i>US\$ Thousand</i>	2016/17	2017/18
	Approved Budget	Proposed Budget
	Outturn by end Sept	
Total Revenues	3,022,212	802,126
		3,264,459
B: Overall Workplan Expenditures:		
<i>Recurrent Expenditure</i>	<i>2,897,386</i>	<i>764,557</i>
Wage	2,260,091	561,420
Non Wage	637,295	203,137
<i>Development Expenditure</i>	<i>124,826</i>	<i>0</i>
Domestic Development	124,826	0
Donor Development	0	0
Total Expenditure	3,022,212	764,557
		3,264,459

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department received a total of shillings 802,126,000/= from the various revenue sources, which accounts for 27 percent of the annual approved budget and 99 percent of the quarterly plan. This is higher than 25 percent expected at the end of quarter one due to over performance in some revenue sources like local revenue funding at 71 percent where co-curricular activities of Ball Games and Music are all done in the same quarter. Conditional Grant to Primary education and secondary education a

Department Revenue and Expenditure Allocations Plans for 2017/18

Revenues will constitute conditional grants i.e UPE, USE, Salaries, SFG and local revenue plus unconditional grants and donors funds for capacity building development funds and expenditures will include on salaries, construction of classrooms, payment of teachers' salaries, school inspections, furniture, toilet construction. The salary budget for both primary and secondary is insufficient by a variance of UGX 154,889,920 and 188,789,100, respectively.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

1. Salaries paid to 355 Primary school teachers, 27 secondary school teachers.
2. U.P.E paid to 44 Primary schools and USE paid to 1 Secondary schools.
3. Education activities monitored.
4. Ball games were done up to national level and MDD was done up to regional level.

However, some indicators were not reported on because their timing is in other quarters (not in quarter one) while for others it is due to lack of clear guidelines from Ministry of education.

Plans for 2017/18 by Vote Function

355 primary teachers to get salaries, 4 classrooms to be constructed, 5 stances to be constructed, schools to receive furniture, 25 secondary teachers to receive salaries.

Medium Term Plans and Links to the Development Plan

Construction of more latrines, Construction of more classrooms, carrying regular school inspections, recruitment of more teachers will consider gender balance among the new recruits, HIV awareness workshops will be carried out.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

provision of free midday meals to a few selected schools to work as prototypes and lobbying for more funding from the Government

(iv) The three biggest challenges faced by the department in improving local government services

1. Lack of transport facilities

A big divergence between the actual and budgeted cost.

2. High cost of service delivery

Vote: 788 Lugazi Municipal Council

Workplan 6: Education

Delivering services to the outlying islands is very expensive due to the high costs associated with it; allowances and fuel

3. Inadequate textbooks

The ratio of textbooks to pupils is 1:5

Workplan 7a: Roads and Engineering

(i) Overview of Workplan Revenue and Expenditures

<i>US\$ Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	255,131	13,967	328,468
Locally Raised Revenues		0	82,638
Sector Conditional Grant (Non-Wage)	184,785	0	184,785
Urban Unconditional Grant (Non-Wage)	41,465	13,967	34,000
Urban Unconditional Grant (Wage)	28,881	0	27,045
<i>Development Revenues</i>	196,883	76,742	102,374
Unspent balances – Locally Raised Revenues	50,000	10,886	
Urban Discretionary Development Equalization Grant	146,883	65,856	102,374
Total Revenues	452,014	90,709	430,842
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	255,131	13,967	328,468
Wage	28,881	0	27,045
Non Wage	226,250	13,967	301,423
<i>Development Expenditure</i>	196,883	0	102,374
Domestic Development	196,883	0	102,374
Donor Development	0	0	0
Total Expenditure	452,014	13,967	430,842

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total of shillings 90,709,000 from various revenue sources which is 20 percent of the planned revenues. This is lower than the expected level due to some revenue sources performing at less than the expected level. The wage grant is paid under the vote of Administration and this reduces the expected 25 percent expected in works department.

The department spent shillings 13,967,000/= which is 3 percent of the planned expenditure. This low performance is mainly due to

Department Revenue and Expenditure Allocations Plans for 2017/18

In Financial Year 2017/18, department expects to receive a total revenue slightly less than the one planned for Financial Year 2016/17. The decrease is mainly as a result of LLGs allocating less funds to activities in the sector in the next financial year than the current one. The biggest proportion of Expenditure will be on capital projects although the sector does not expect any donor funds.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Electricity and water for municipal paid.

Plans for 2017/18 by Vote Function

Maintenance of roads in the Municipality, Opening of roads in some areas, supervise construction of works related projects in the Municipality, and maintenance of the Municipal half road unit.

Vote: 788 Lugazi Municipal Council

Workplan 7a: Roads and Engineering

Medium Term Plans and Links to the Development Plan

The planned projects for next Financial Year are gotten from the Five Year Municipal Development Plan.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Maintenance of some municipality roads by Central Government's UNRA.

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate funding

Have more roads and cannot be done by the available funds

2. Incomplete Road unit

Have only the grader for spreading gravel, no equipments like compactor, excavator, water bouser, dump trucks which makes road opening, periodic maintenance and rehabilitation.

3. Understaffing and poor staff structure

The current staffing structure caters for only the Senior Engineer, and engineering assistant (mechanical) yet there are several other staff required. Currently, it is only the Senior Engineer who is substantively appointed.

Workplan 7b: Water

(i) Overview of Workplan Revenue and Expenditures

Revenue and Expenditure Performance in the first quarter of 2016/17

Department Revenue and Expenditure Allocations Plans for 2017/18

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Plans for 2017/18 by Vote Function

Medium Term Plans and Links to the Development Plan

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

(iv) The three biggest challenges faced by the department in improving local government services

1.

2.

3.

Workplan 8: Natural Resources

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand		2016/17	2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget

Vote: 788 Lugazi Municipal Council

Workplan 8: Natural Resources

A: Breakdown of Workplan Revenues:			
Recurrent Revenues	3,528	3,240	21,739
Locally Raised Revenues		0	19,739
Sector Conditional Grant (Non-Wage)	87	22	
Urban Unconditional Grant (Non-Wage)	3,441	3,218	2,000
Development Revenues	16,887	1,840	0
Unspent balances – Locally Raised Revenues	16,887	1,840	
Total Revenues	20,415	5,080	21,739
B: Overall Workplan Expenditures:			
Recurrent Expenditure	3,528	3,240	21,739
Wage		0	0
Non Wage	3,528	3,240	21,739
Development Expenditure	16,887	0	0
Domestic Development	16,887	0	0
Donor Development	0	0	0
Total Expenditure	20,415	3,240	21,739

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total sum of shs 5,080,000/= which is 25 percent of the planned revenues in the approved budget. The performance of the budget is good according to the expected 25 percent in first quarter which is attained. The expenditure is shillings 3,240,000/= and the unspent balance is shillings 1,840,000/= which is 9 percent.

Department Revenue and Expenditure Allocations Plans for 2017/18

In FY 2017/18, the department expects to receive a total revenue much lower than the level planned for in the current Financial Year. . Overall, expenditure will mainly be on capital projects with non wage expenditure taking the smallest proportion.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Sensitization on Forest Management Systems was done at Mabira Forest Reserve in Najjembe Division.

Plans for 2017/18 by Vote Function

The planned outputs for the department are: well demarcated boundaries, environmental compliance monitoring done, environmental sensitization and preserved environment, street furniture

Medium Term Plans and Links to the Development Plan

environment protection and management , demarcated municipal boundaries

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

preservation of wildlife in the entire municipality

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate funding

The departmental budget is too small given the scope of work to be undertaken by the Department and the high cost of service delivery. There is increasing reduction of funds allocated to the department.

2. Lack of transport means

The department lacks means of transport to be used during the inspection of various projects within the municipality

3. Understaffing

The department lacks enough staff members to assist in service delivery

Vote: 788 Lugazi Municipal Council

Workplan 9: Community Based Services

(i) Overview of Workplan Revenue and Expenditures

<i>US\$ Thousands</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	132,483	9,962	79,370
Locally Raised Revenues		0	26,319
Multi-Sectoral Transfers to LLGs	68,712	560	
Sector Conditional Grant (Non-Wage)	20,567	5,142	23,406
Unspent balances – Locally Raised Revenues	9,000	4,260	
Urban Unconditional Grant (Non-Wage)	4,430	0	
Urban Unconditional Grant (Wage)	29,774	0	29,645
<i>Development Revenues</i>	49,051	0	289,906
Other Transfers from Central Government		0	289,906
Unspent balances – Locally Raised Revenues	25,265	0	
Urban Discretionary Development Equalization Grant	23,786	0	
Total Revenues	181,534	9,962	369,276
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	132,483	4,260	79,370
Wage	29,774	0	29,645
Non Wage	102,709	4,260	49,725
<i>Development Expenditure</i>	49,051	0	289,906
Domestic Development	49,051	0	289,906
Donor Development	0	0	0
Total Expenditure	181,534	4,260	369,276

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total of shillings 9,962,000/= from various revenue sources making it 5 percent (instead of 25 %) of the planned revenues in the annual approved budget of the current financial Year. This low performance is because some individual revenue sources performed poorly. Municipal unconditional grant non wage which was partially allocated for 3 divisions. The expenditure for the department is shillings 4,260,000/= which is 2 percent and the unspent balance is shillings 5,702,0

Department Revenue and Expenditure Allocations Plans for 2017/18

For FY 2017/18, the department expects to receive a total revenue over 30 percent less than the planned revenue for FY 2016/17. the decrease in expected revenue is partly because LLGs allocated less funds to community department than they had done for FY 2016/17; and that the UDDEG is no longer planned for under the department. Expenditure will majorly be done on development development projects with non Wage expenditure making the smallest proportion.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Youth council facilitated to hold meetings

Plans for 2017/18 by Vote Function

Implement the Youth Livelihood Project activities, support FAL classes, implement OVC and PWD related activities and mobilize communities for development activities.

Medium Term Plans and Links to the Development Plan

All FY 2017/18 planned activities are gotten from the Five Year Municipal Development Plan.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Non so far known.

Vote: 788 Lugazi Municipal Council

Workplan 9: Community Based Services

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate Transport means

The department lacks enough means of transport to implement field activities.

2. Inadequate Office space

The available office space is inadequate for all staff.

3. Inadequate funding for some Activities

The department gets very little Locally raised revenue which hinders implementation of some planned activities.

Workplan 10: Planning

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	32,333	906	25,739
Locally Raised Revenues		0	19,739
Unspent balances – Locally Raised Revenues	21,323	906	
Urban Unconditional Grant (Non-Wage)	11,010	0	6,000
Development Revenues	14,866	0	7,033
Urban Discretionary Development Equalization Grant	14,866	0	7,033
Total Revenues	47,199	906	32,772
B: Overall Workplan Expenditures:			
Recurrent Expenditure	32,333	906	25,739
Wage		0	0
Non Wage	32,333	906	25,739
Development Expenditure	14,866	0	7,033
Domestic Development	14,866	0	7,033
Donor Development	0	0	0
Total Expenditure	47,199	906	32,772

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department received a total of shillings 906,000/= from the various revenue sources, which accounts for 2 percent of the annual planned revenue of 47,199,000 in the approved budget and 8 percent of the quarter Budget. This performance is lower than the expected 25% level for quarter one due under for performance in some revenue sources like Locally raised revenue and UDEG due to poor collections coupled with less allocations from the Centre. The expenditure is the same like what the uni

Department Revenue and Expenditure Allocations Plans for 2017/18

In FY 2017/18, the department expects to receive less funds than planned for in FY 2016/17. This is mainly because of a reduction in some sources like UDEG which was tremendously reduced. Main expenditure will be on development activities with expenditure on Non Wage activities taking the least proportion.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

1. Compiled BFP Report (using the LGOBT) and Submitted to Ministry of Finance, Planning and Economic Development, OPM and Ministry of local Government.

2. Projects monitored by TC's Office, Planning and Finance departments.

Vote: 788 Lugazi Municipal Council

Workplan 10: Planning

3.MTPC carried

Plans for 2017/18 by Vote Function

Reviewing 5 year Development plans, develop cell plans , Develop ward plans, Develop Division plans, developing BFPs, Contract form Bs, and quarterly report,, carrying out data collection, analysis and dissemination , carrying out monitoring and evaluation of projects , Holding budget conferences at Division level and Municipality levels.

Medium Term Plans and Links to the Development Plan

Develop cell plans , Develop ward plans, Develop Division plans, developing BFPs, Contract form Bs, and quarterly report,, carrying out data collection, analysis and information dissemination , carrying out monitoring and evaluation of projects , Holding budget conferences at Division level and Municipal level. Therefore all the activities in in the BFP are derived from the the 5-year MDP.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

The department does not expect any off-budget activities except monitoring and evaluation which is planned for under Administration

(iv) The three biggest challenges faced by the department in improving local government services

1. Understaffing

No inpost staff in the department.

2. Inadequate office space

The Office is overcrowded

3. Lack of transport facilities

The department does not even have any form of transport for monitoring and evaluation of the municipal activities.

Workplan 11: Internal Audit

(i) Overview of Workplan Revenue and Expenditures

<i>UShs Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	27,501	3,694	27,061
Locally Raised Revenues		0	13,159
Unspent balances – Locally Raised Revenues	11,679	2,780	
Urban Unconditional Grant (Non-Wage)	3,477	914	2,015
Urban Unconditional Grant (Wage)	12,345	0	11,887
<i>Development Revenues</i>	3,568	0	4,688
Urban Discretionary Development Equalization Grant	3,568	0	4,688
Total Revenues	31,069	3,694	31,750
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	27,501	2,780	27,061
Wage	12,345	0	11,887
Non Wage	15,156	2,780	15,174
<i>Development Expenditure</i>	3,568	0	4,688
Domestic Development	3,568	0	4,688
Donor Development	0	0	0
Total Expenditure	31,069	2,780	31,750

Vote: 788 Lugazi Municipal Council

Workplan 11: Internal Audit

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received shillings 3,694,000 accounting for 12% of the planned revenues in the approved budget. This lower than the expected 25 percent at quarter one because all sources performed poorly. Municipal unconditional grant non wage also was poor because a considerable amount was put in the pull to cater for 3 divisions in the municipality. The spent revenues is shillings 2,780,000/= and the unspent balance is shillings 914,000/= which is 3 percent.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department's overall expected revenues for FY 2017/18 will be less than what was planned for FY 2016/17. This is attributed to LLGs allocated less fund to activities under Audit department for next Financial Year than the current level. However, Municipal unconditional grant is planned to slightly increase. Expenditure will include development from UDDEG to purchase laptop for the department.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Ten departmental reports, schools and 3 divisions audit reports were produced.

Plans for 2017/18 by Vote Function

Carryout and produce Quarterly Internal Audit reports for both the Municipal and 3 Divisions and submit the reports to relevant authorities.

Medium Term Plans and Links to the Development Plan

All planned activities are derived from the Five Year Municipality Development Plan.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Non so far known

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate Funding

The department is one of the least funded. Locally Raised revenue is always not remitted to the department despite being planned for.

2. inadequate Transport Means

The office does not have sound transport means to reach all the cost centres while carrying out routine audits.

3. Understaffing

The department currently has only one staff doing all the work.