#### **FOREWORD**

#### Forward

It is with great pleasure that I submit this Budget Framework Paper (BFP) to Ministry of Finance Planning and Economic Development. The preparation of BFP marks the second stage in budgeting after conducting the budget conference whose purpose is to communicate the budget strategy and consult on key policy issues that will guide the budget preparation for FY 2023/2024 and also to allow us discuss achievements of FY 2021/22 and the constraint that affects service delivery. The budgeting process for FY 2023/2024 will follow Program based budgeting, in technical terms the vote and vote function will remain the same, however, resources will be allocated to "Programmes". The theme for this budget is "Sustainable Industrialization for Inclusive Growth, Employment and Wealth Creation". The key priority programmes for FY 2022/2023 are; Agro Industrialization, Human Capital Development, Natural Resources, Water and Lands, Sustainable Urbanization, Manufacturing, Integrated Transport among others. In terms of Presenting the propose strategy for FY 2023/24

Theme: Full monetization of Uganda's economy through commercial agriculture, industrialization, expanding and broadening services, digital transformation and market access. Therefore, the budget for FY 2023/24 seeks to restore the economy back to the medium-term trajectory of between 6% to 7%. To achieve this, priority will be on interventions that will help us achieve the NDPIII objectives, and commitments in the NRM Manifesto of 2021-2025. Specifically, next FY 2023/24 prioritizes;

1. Implementation of Parish Development Model:

Here the focus will be on the following:

- a. Provision of cheap/affordable/accessible capital through; PDM, Emyooga]
- 2. Road's infrastructure Development

The focus here will be:

- a. Maintenance of the roads network and assets infrastructure under URF
- b. Opening of new roads under UDDEG
- c. Roads construction under USMID
- d. Installation of street lights
- e. Repairs of solar street lights
- 3. Schools and Health Infrastructure development

Under Human Capital Development:

Under Health

- a. Village Health Teams (VHTs) will be strengthened through training and facilitation to enhance individual and community health programs.
- b. Increase staffing levels to the required staffing normsin critical areas for; Anesthetists, Pharmacists, Dispensers, and critical Operating Theatre staff
- c. Equipping HCIV and hospital theatres inorder to address maternal and neonatal health care. The HCIVs will be renovated and equipped to provide Comprehensive Emergency Obstetric and Neonatal Care services. Staff accommodations will also be built in HCIII and HCIV
- d. Improving the availability and functionality of X-Ray and Laboratory Services.

Under Education

Aim will be to increase the relevancy of learning and knowledge building to the needs of society and the economy in particular. To this end;

- a. Construction of seeds secondary schools, construction and renovation of infrastructures in schools
- b. The Education Management Information System (EMIS) will be implemented to track pupils and students' enrolment, drop-out, and retention and uniquely identifying learners, teachers and institutions.
- c. Education sub programme will adopt enhanced digital based systems management by rolling out the Teacher Effectiveness and Learner's Achievements System (TELA), E-Inspection, Teacher Management Information System (TMIS) and E-learning.
- d. Recruitment of teachers in the least staff schools
- 4. Climate change and management of food security
- a. Improving enterprise selection for the local farmers
- b. Enhancing support for pest and disease control
- c. Partnerships with investors and manufacturers to produce strategic commodities to meet national and international demands
- d. Supporting the development of hatcheries, construct fish ponds and provide fingerlings and feeds with PDM funds borrowed from PDM

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#### **SACCOS**

- e. Enforcement of the law on wetlands/swamps/conservation and restoration
- f. Boosting support for environmental land use planning and re-greening of the City for improved vegetation cover
- g. Provision of quality inputs, post-harvest handling, regulations and standards
- h. And improving market access
- 5. Safe water and sanitation and Electricity
- a. Lobby with NWSC and UMEME to extend services to the annexed subcounties in the city
- 6. Physical Planning
- a. Completing the physical plan for the annexed areas/subcounties

The following projects totaling to 30.7b (VAT exclusive) are ongoing under USMID AF project;

- 1. Upgrading of Boundary Road (2.177km)
- 2. Upgrading of Uhuru road (0.3km)
- 3. Upgrading of Aber road (0.204km)
- 4. Rehabilitation of Obangakene road (0.18km)
- 5. Rehabilitation of Noteber road (0.251km)
- 6. Rehabilitation of Olwol road (0.534 km)
- 7. Greening and beautification of Adyel Children's Park
- 8. Beautification of Coronation Park
- 9. Supply of mobile materials laboratory

#### Conclusion and Recommendation:

I thank the Government of Uganda for financing our development priorities as well as the World Bank for financing USMID programme. My other appreciation goes to all line Ministries for all the technical support always provided for the successful implementation of the programmes. I also thank our business Community for continuously supporting us in terms tax collection and revenue mobilization. As the recipient Local Government, we pledge our commitment to successful implementation of all development programs. Finally, I really urge for your full participation during City budget Conference so that the youth needs are fully addressed in the budget conference which will be announced soon.

I wish you fruitful deliberations and Welcome His Worship the Mayor for Official Opening

Thank you for listening to me.

Wamburu Soita Emmanuel TOWN CLERK, LIRA CITY

Title: LC V Chairperson/Mayor

Date: 28/04/2023

CC: Chief Administrative Office/ Town Clerk

### SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

**SECTION A: Revenue Performance and Plans by Source** 

Table A1: Revenue Performance and Plans by Source

	FY202	22/23		MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28	
Locally Raised Revenues	3,100,000	443,703	4,389,672	4,489,672	4,489,672	4,489,672	4,489,672	
Discretionary Government Transfers	11,785,064	943,272	11,799,162	622,947	622,947	622,947	622,947	
Programme Conditional Government Transfers	20,054,777	4,646,895	18,306,734	5,328,105	5,328,105	5,328,105	5,328,105	
Other Government Transfers	20,343,233	2,710,113	0	0	0	0	0	
External Financing	0	0	0	0	0	0	0	
GRAND TOTAL	55,283,074	8,743,983	34,495,569	10,440,725	10,440,725	10,440,725	10,440,725	

Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

		FY20	22/23	MTEF Projections				
	a Shillings usands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
	Wage	15,190,525	4,497,917	15,190,525	0	0	0	0
	Non Wage	5,430,774	1,092,251	4,481,786	4,457,719	4,457,719	4,457,719	4,457,719
Recurrent	Local Revenue	2,788,000	2,676,073	2,020,000	3,604,672	3,604,672	3,604,672	3,604,672
	Other Government Transfers	1,343,233	5,000	0	0	0	0	0
То	tal Recurrent	24,752,533	8,271,240	21,692,311	8,062,392	8,062,392	8,062,392	8,062,392
	Government of Uganda	11,218,542	0	10,433,585	1,493,333	1,493,333	1,493,333	1,493,333
Dev.	Local Revenue	0	0	2,369,672	885,000	885,000	885,000	885,000
Dev.	Other Government Transfers	19,000,000	2,447,113	0	0	0	0	0
	External Financing			0	0	0	0	0
Total	Development	30,218,542	2,447,113	12,803,257	2,378,333	2,378,333	2,378,333	2,378,333
Go	U Total( Excl. EXT+OGT)	11,218,542	0	34,495,569	10,440,725	10,440,725	10,440,725	10,440,725
	Total	54,971,074	10,718,354	34,495,569	10,440,725	10,440,725	10,440,725	10,440,725

#### Revenue Performance in the First Quarter of 2022/23

During Q1, Lira City Council received a total of 8,738,983,000 out of 55,283,074,000 contributing to 16% of the planned target. This is below the quarterly target of 25% because Central Government Transfers was released at only 16%. Locally raised revenue also under performed at only 14%. This was due to poor performance of businesses as a result of drought in the first planting season and COVID 19 pandemic effects. Public Sector Transformation performed best at 20%. This was due to pension and gratuity which was released at 100% of the quarterly targets. Human Capital Development received the second highest at 17%. This was as a result of Wage for Education and Health which performed at 100% of the planned targets. Integrated transport performed least at 1%. Wage performed at 26% while non-wage performed at only 13% as a result of poor performance of the economy due to drought and COVID 19 Pandemic. USMID performed at 50%, since it is always released in First and Second quarter. URF also performed well at 25%.

#### Planned Revenues for FY 2023/24

The total revenue for FY 2023/24 is projected at 34,495,569,000. Out of this, Central Government grant will contribute to 30,395,569,000, while locally raised revenues will contribute to 4,100,000,000.

#### Revenue Forecast for FY 2023/24

#### **Locally Raised Revenues**

Locally raised revenues is projected at 4.1b

#### **Central Government Transfers**

Central Government Grants is projected at 30,395,569,000

#### **External Financing**

No external financing if expected in FY 2023/24

#### **Medium Term Expenditure Plans**

Within the Medium Term, Lira City will continue offering the following services to the community; Construction and maintenance of social infrastructure under education, Health and Roads and Agricultural Sectors among others.

Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

	FY2022/23		2023/24	
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget	
Agro-Industrialization				
Production and Marketing	705,842	75,367	765,191	
Total for the Programme	705,842	75,367	765,191	

	FY2022/23		2023/24	
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget	
Natural Resources, Environment, Climate Change, Land And Water	-		Ţ.	
Natural Resources	670,963	61,451	641,267	
Total for the Programme	670,963	61,451	641,267	
Private Sector Development				
Trade, Industry and Local Development	144,543	8,352	195,821	
Total for the Programme	144,543	8,352	195,821	
Integrated Transport Infrastructure And Services				
Roads and Engineering	27,507,670	316,654	7,779,340	
Total for the Programme	27,507,670	316,654	7,779,340	
Sustainable Urbanisation And Housing				
Natural Resources	0	0	20,000	
Total for the Programme	0	0	20,000	
Human Capital Development				
Health	4,368,192	342,493	3,322,165	
Education	14,632,998	2,901,697	14,639,701	
Total for the Programme	19,001,190	3,244,189	17,961,866	
Public Sector Transformation				
Administration	2,465,135	488,305	2,436,104	
Total for the Programme	2,465,135	488,305	2,436,104	
Community Mobilization And Mindset Change				
Community Based Services	242,578	31,543	250,887	
Total for the Programme	242,578	31,543	250,887	
Governance And Security				
Administration	2,472,382	191,981	622,947	
Statutory bodies	673,605	79,095	744,240	
Internal Audit	165,000	18,274	182,000	
Total for the Programme	3,310,987	289,349	1,549,187	
Development Plan Implementation				
Finance	525,332	59,008	698,000	
Planning	460,936	51,925	2,197,907	

	FY20	22/23	2023/24
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget
Total for the Programme	986,268	110,933	2,895,907
Total for the Vote	55,283,074	4,630,643	34,495,569

### SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table B1: Expenditure Outturns and Medium Term Projections by Department

	FY20	22/23	MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Administration	5,151,416	3,098,735	3,059,051	3,297,620	3,297,620	3,297,620	3,297,620
Finance	525,332	39,330	698,000	400,000	400,000	400,000	400,000
Statutory bodies	707,605	76,198	744,240	350,000	350,000	350,000	350,000
Production and Marketing	705,842	88,734	765,191	155,720	155,720	155,720	155,720
Health	4,368,192	360,773	3,322,165	1,577,044	1,577,044	1,577,044	1,577,044
Education	14,632,998	3,724,863	14,639,701	3,843,634	3,843,634	3,843,634	3,843,634
Roads and Engineering	27,507,670	2,332,481	7,779,340	100,000	100,000	100,000	100,000
Natural Resources	670,963	35,420	661,267	200,000	200,000	200,000	200,000
Community Based Services	242,578	24,805	250,887	240,887	240,887	240,887	240,887
Planning	460,936	53,242	2,197,907	65,000	65,000	65,000	65,000
Internal Audit	165,000	17,200	182,000	100,000	100,000	100,000	100,000
Trade, Industry and Local Development	144,543	5,956	195,821	110,821	110,821	110,821	110,821
Grand Total	55,283,074	10,718,354	34,495,569	10,440,725	10,440,725	10,440,725	10,440,725
o/w: Wage:	15,190,525	4,497,917	15,190,525	0	0	0	0
Non-Wage Recurrent:	9,774,007	3,773,323	6,501,786	8,062,392	8,062,392	8,062,392	8,062,392
Domestic Development:	30,318,542	2,447,113	12,803,257	2,378,333	2,378,333	2,378,333	2,378,333
External Financing:	0		0	0	0	0	0

### SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

Department	020 Finance	20 Finance					
Service Area	10 Financial Management and	Financial Management and Accountability (LG)					
Programme	18 Development Plan Implem	entation					
SubProgramme	02 Resource Mobilization and	l Budgeting					
<b>Budget Output</b>	000004 Finance and Accounti	ing					
PIAP Output	18010601 Tax compliance im	proved through increased eff	iciency in revenue administrati	on			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of integrity promotional campaigns conducted	Number	2021-2022	0	12			
Department	040 Production and Marketing						
Service Area	10 Agricultural Extension						
Programme	01 Agro-Industrialization						
SubProgramme	01 Institutional Strengthening	and Coordination					
<b>Budget Output</b>	010015 Extension services						
PIAP Output	01041101 Extension workers	trained in entire value chain	focused skills				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of extension workers trained in dissemination of Agricultural insurance information	Number	2020-2021	facilitation of extension officers	2023-2024			
Budget Output	010016 Farmer mobilisation a	and sensitisation	•				
PIAP Output	01041202 Farmers sensitised	on productivity enhancement	technologies				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of parishes in which sensitisation has been conducted	Number	2020	49				
PIAP Output	01041204 Farmers sensitised	on productivity enhancement	technologies				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of parishes in which sensitisation has been conducted	Number		2022	49			

Department	050 Health						
Service Area							
	_	0 Health Management and Supervision					
Programme	12 Human Capital Develo						
SubProgramme	02 Population Health, Saf						
Budget Output	000063 Quality Assurance	e Systems					
PIAP Output	1203010505 Blood produ	cts available					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Blood products available	Percentage	2021/22	1	3			
Budget Output	320027 Medical and Heal	th Supplies		•			
PIAP Output	1203010505 Health facilit	ties at all levels equipped	with appropriate and modern m	nedical and diagnostic equipment			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
% recommended medical and diagnostic equipment available and functional by level	Percentage	2021/22	20	90			
Budget Output	320051 Adolescent and So	chool Health Services		•			
PIAP Output	1203010301 Child and ma	aternal health services Im	proved.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
% of the costed RMNCAH Sharpened Plan funded	Percentage	2021/22	30	80			
Budget Output	320066 Health System Str	rengthening		•			
PIAP Output	1203011501 Improve pop	ulation health, safety and	management				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of health workers trained to deliver KP friendly services	Percentage	2021/22	0	90			
Budget Output	320080 Support to Hospit	als		•			
PIAP Output	1203010510 Hospitals and	d HCs rehabilitated/expar	nded				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of Health Center Rehabilitated and Expanded	Percentage	2021-2022	1	1			
<b>Budget Output</b>	320165 Primary Health ca	are services	•	•			
PIAP Output	1203010501 Basket of 41	essential medicines avail	ed.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
% of health facilities with 95% availability of 41 basket of EMHS	Percentage	2021-2022	50%	80%			

Department	050 Health					
Service Area	0 Health Management and Supervision					
Programme	12 Human Capital Developme	ent				
SubProgramme	02 Population Health, Safety a	and Management				
Budget Output	320165 Primary Health care s	ervices				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Blood products available	Percentage	2021-2022	0%	100%		
PIAP Output	1203010507 Human resources	s recruited to fill vacant posts				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Staffing levels, %	Percentage	2021-2022	60%	80		
PIAP Output	1203010508 Human resources	s recruited to fill vacant posts				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Staffing levels, %	Percentage	2021-2022	60%	80%		
PIAP Output	1203010509 Reduced morbid	1203010509 Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of health workers in the public and private sector trained in integrated management of malaria	Number	2021-22	20	91		
No. of health workers trained to deliver KP friendly services	Number	2021-2022	0	91		
No. of voluntary medical male circumcisions done	Number	2021-2022	3259	4000		
% of HIV positive pregnant women initiated on ARVs for EMTCT	Percentage	2021-2022	87%	95%		
% of Hospitals, HC IVs and IIIs conducting routine HIV counseling and testing	Percentage	2021-2022	100%	100%		
Department	060 Education					
Service Area	50 Special Needs Education					
Programme	12 Human Capital Developme	ent				
SubProgramme	01 Education,Sports and skills	S				
Budget Output	000034 Education and Skills Development					
Duaget output	000034 Education and Skins i	202010101 Strengthen Competence based training				

Department	060 Education	60 Education					
Service Area	0 Special Needs Education						
Programme	12 Human Capital Developme	2 Human Capital Development					
SubProgramme	01 Education,Sports and skills	3					
Budget Output	000034 Education and Skills I	Development					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of skills and competency based trainings conducted	Percentage	2022	2023	600 Learners in schools			
Budget Output	320159 Secondary Education	Services					
PIAP Output	1202010201 Basic Requireme	ents and Minimum standards m	et by schools and training insti	tutions			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Amount of capitation grants to secondary schools in light of the cost of educational inputs	Number	2022	2023	1400000000			
Budget Output	320162 Capitation (Primary)						
PIAP Output	1202010201 Basic Requireme	ents and Minimum standards m	et by schools and training insti	tutions			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of textbooks and other instructional materials procured to ensure that each primary school achieves a pupil to textbook ratio not exceeding 3 to 1 by 2025	Number	2022	2023	600			
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2022	2023	2			
Department	070 Roads and Engineering						
Service Area	10 Community Access Roads						
Programme	09 Integrated Transport Infras	09 Integrated Transport Infrastructure And Services					
SubProgramme	04 Transport Asset Manageme	ent					
<b>Budget Output</b>	260002 District, Urban and C	Community Access Road Main	tenance				
PIAP Output	09040106 Community access	& feeder roads constructed &	maintained to facilitate market	access			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Total Length(in Km) of acces roads maintained	Number	2021/2022	401 km	83 km			

Department	120 Internal Audit	20 Internal Audit				
Service Area	10 Compliance					
Programme	16 Governance And Security					
SubProgramme	01 Institutional Coordination					
Budget Output	000001 Audit and Risk Manaş	gement				
PIAP Output	16080504 Internal audit under	taken				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of quarterly internal audit progress reports per annum prepared	Percentage	2021/2022	100	100		
Department	130 Trade, Industry and Local	Development				
Service Area	10 Commercial Services					
Programme	07 Private Sector Developmen	nt				
SubProgramme	01 Enabling Environment					
Budget Output	190001 Private sector coordin	90001 Private sector coordination				
PIAP Output	07040301 Jobs created	07040301 Jobs created				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of Jobs created	Number	2021/22	50000	70000		

### SECTION D: VOTE CROSS CUTTING ISSUES

### i) Gender and Equity

OBJECTIVE	To improve the integratio of gender issues into planning budgeting processesg g and
Issue of Concern	
Planned Interventions	
<b>Budget Allocation (Million)</b>	0
Performance Indicators	

### ii) HIV/AIDS

OBJECTIVE	To reduce the prevalence of HIV from 7.3% to 3%			
Issue of Concern	The Ministry of Health DHIS2 data for the period of April to June 2020 provides good reference for Lira HIV burden and response; 95% of adults (aged 15 years and above) diagnosed with HIV were on treatment, 87% of known HIV positive pregnant and lactating			
Planned Interventions	<ul> <li>Implement, support and supervise a multisectoral strategy to reduce HIV transmission among the different subpopulation of Lira City</li> <li>Engage and work with the relevant structures and institutions to improve access to targeted HIV testing services as an</li> </ul>			
<b>Budget Allocation (Million)</b>	50000000			
Performance Indicators	Increase the HCT % from 50 to 95%			

### iii) Environment

OBJECTIVE	To reduce the level of environemntal degradation in the City			
Issue of Concern	Low forest coverage, poor waste management, wetland encroachment			
Planned Interventions	Tree planting at institutions and along the roads reserves, sensitization on waste management, enforcement, procurement of garbage trucks			
<b>Budget Allocation (Million)</b>	20000000			
Performance Indicators	percentage of households with good garbage management practices increased to 95%. 20000 tree seedlings planted, 2 new garbage trucks procured.			

### iv) Covid

OBJECTIVE	To reduce the spread of COVID 19 in our community
Issue of Concern	Uganda reported its first case of COVID19 on the March 21, 2020, a 36year old businessman from Kampala, who had travelled to Dubai, United Arab Emirates (UAE) in a healthy condition four days prior to his return, and since then, the number increased

Planned Interventions	<ul> <li>Support, supervise and monitor health facility level Infection prevention and control measures</li> <li>Support reliable supply and availability of the relevant personal protective equipment and supplies to enable effective facility and community based protect</li> </ul>	
<b>Budget Allocation (Million)</b>	10000000	
Performance Indicators	Scale up covid 19 testing and treatment in 95% of the Health Facilities	