FOREWORD

The local Government planning cycle requires every higher local government to budget framework paper every year and submit to MoFPED with a copy to MoLG by 15th November of every year. This is also in line with the planning powers given to the local governments under local government Act Cap 243 which gives planning powers to local council under areas of their jurisdiction. The Lugazi Municipal Council BFP for FY 2023/2024 has been

compiled to comply with Programme Based Budgeting Principles aligned to Programme Implementation Action Plans (PIAPs). The Budget Framework paper for the financial year 2023/2024 has been developed in accordance with the Municipal Five-year Development Plans (2020/21-2024/25), National Development Plan III (2020/21-2024/25) Vision 2040, sustainable development goals and policy guidelines from the different line ministries. It is important to note that as the country transitioned to the development planning approach, the Municipal Budget framework paper for financial year 2023/2024 is aligned to the program based approach. This Budget Framework Paper for financial year 2023/24 is an extract of the Forth year of the Municipal Development Plan. The process of developing this Paper was participatory in nature which started with the Municipal Budget Conference which was held on Thursday 3rd November, 2022 at the Municipal headquarters. A number of stakeholders ranging from Political leaders, Technical staff, Religious leaders, Opinion leaders, Cultural leaders, Private sector, Civil Society Organizations and Development partners (World Vision) among others contributed to the ideas which formed this Budget Framework Paper.

The funding for this plan is expected from Locally Raised Revenue, USIMD A-F (World Bank Funding), Central Government grants which include among others Urban Discretionary Development Equalization Grant for Divisions, Sector Development grants, Sector Non-wage, Urban unconditional grant wage and non-wage and other government transfers (UWEP, YLP, URF and UNEB for PLE facilitation). The development direction for the Municipal is improving the quality of both primary and secondary education, Infrastructural Development under Roads, Education, Health, enhancing agricultural production and environmental protection and management.

The Municipal Council continues to face a number of challenges including Low staffing levels especially in Education and Health departments due to limited wage bill, Lack of access to clean and safe water in some parts of the Municipality in the Divisions of Najjembe and Kawolo, Poor road network due to limited funding under URF, Inadequate transport facilities because the Entity has two vehicles under Education and Health Departments in good running condition which serves the entire Municipal Departments including the 3 Divisions and Unemployment amongst the Youth. We hope to work hard to

ensure that the funds are utilized as per the stipulated guidelines to meet all the targets for the financial year 2023/24.

For God and My Country

Asea JB. Ozuma Mayor- Lugazi Municipality Title: LC V Chairperson/Mayor

Date: 28/04/2023

CC: Chief Administrative Office/ Town Clerk

SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

SECTION A: Revenue Performance and Plans by Source

Table A1: Revenue Performance and Plans by Source

	FY2022/23		MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Locally Raised Revenues	1,379,000	314,741	1,379,000	1,435,799	1,435,799	1,435,799	1,435,799
Discretionary Government Transfers	10,106,871	274,854	10,111,239	371,157	371,157	371,157	371,157
Programme Conditional Government Transfers	5,841,227	1,312,307	5,352,146	2,482,537	2,482,537	2,482,537	2,482,537
Other Government Transfers	654,052	2,973,228	654,052	684,052	684,052	684,052	684,052
External Financing			0	0	0	0	0
GRAND TOTAL	17,981,150	4,875,129	17,496,437	4,973,545	4,973,545	4,973,545	4,973,545

		FY202	22/23	MTEF Projections				
	a Shillings usands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
	Wage	4,674,679	1,231,175	4,674,679	0	0	0	0
	Non Wage	1,861,256	338,957	1,374,727	1,300,127	1,300,127	1,300,127	1,300,127
Recurrent	Local Revenue	1,324,000	270,341	1,379,000	1,435,799	1,435,799	1,435,799	1,435,799
	Other Government Transfers	654,052	0	654,052	684,052	684,052	684,052	684,052
То	tal Recurrent	8,513,987	1,840,474	8,082,458	3,419,978	3,419,978	3,419,978	3,419,978
	Government of Uganda	9,412,163	0	9,413,980	1,553,567	1,553,567	1,553,567	1,553,567
Dev.	Local Revenue	55,000	0	0	0	0	0	0
Dev.	Other Government Transfers	0	2,773,112	0	0	0	0	0
	External Financing			0	0	0	0	0
Total Development		9,467,163	2,773,112	9,413,980	1,553,567	1,553,567	1,553,567	1,553,567
Go	U Total(Excl. EXT+OGT)	9,467,163	0	16,842,385	4,289,493	4,289,493	4,289,493	4,289,493
	Total	17,981,150	4,613,586	17,496,437	4,973,545	4,973,545	4,973,545	4,973,545

Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

Revenue Performance in the First Quarter of 2022/23

Performance for Locally Raised Revenues:

The vote had mobilized Ushs114m representing 23% of the approved budget of Ushs1.3bn for the FY2022/23 at the end of the quarter. This was majorly from Property related Duties/Fees at 37%,Local Services Tax-Payable By Individuals at 50%, Business licenses at 13% and Vehicle Parking Fees at 12%.

Performance for Central Government Transfers:

At the close of the quarter, the Vote had received UGX1.5bn of the total approved budget of Ushs15bn for the FY2022/23. 12.5% of the Recurrent non wage funds were released for the quarter against the expected 25% at end of quarter. However, wage was at 25% received during the quarter.

Performance for Other Government Transfers:

The Vote had received UGX2.9bn which is 455% of the approved budget of UGX614m for the FY2022/23. This hike was as a result of receiptUGX2.8bn of Uganda Support to Municipal Infrastructure Development (USMID) and URF of UGX120m.

Planned Revenues for FY 2023/24

Locally Raised Revenues:

The local revenue expected from annual collections totaling to 1,379,000,000 Uganda shillings of which Ugx.458m will be disbursed to Lower local Governments(Divisions)

Central Government Transfers:

A total of Ugx 5,841,227,000 is expected as Conditional /programme central Government transfers for programme implementation in service delivery areas of education, health, and production.

Revenue Forecast for FY 2023/24

Locally Raised Revenues

The local revenue expected from annual collections totaling to 1,379,000,000 Uganda shillings of which, Ugx.458m will be disbursed to Lower local Governments(Divisions)

Central Government Transfers

A total of Ugx, 5,841,227,000 is expected as Conditional /programme central Government transfers for programme implementation in service delivery areas of education, health, and production.

External Financing

N/A

Medium Term Expenditure Plans

This summarized as follows;

Local revenue will total to Ugx 4,137000,000, Discretionary Government Transfers of Ugx 25,122,000,000, Programme conditional Grants Transfer of

Ugx 17,523,000,000 and Other Government Transfers of Ugx 1,962,000,000.

Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

	FY202	2/23	2023/24
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget
Agro-Industrialization			
Production and Marketing	206,833	18,929	206,741
Total for the Programme	206,833	18,929	206,741
Natural Resources, Environment, Climate Change, Land And Water			
Natural Resources	426,993	33,690	132,680
Total for the Programme	426,993	33,690	132,680
Private Sector Development			
Trade, Industry and Local Development	33,390	4,382	33,361
Total for the Programme	33,390	4,382	33,361
Integrated Transport Infrastructure And Services			
Roads and Engineering	8,764,174	448,966	9,354,639
Total for the Programme	8,764,174	448,966	9,354,639
Human Capital Development			
Health	1,403,531	218,712	1,365,677
Education	3,795,876	800,482	3,799,961
Community Based Services	27,500	0	27,500
Total for the Programme	5,226,907	1,019,194	5,193,138
Public Sector Transformation			
Administration	1,465,693	250,418	1,620,489
Total for the Programme	1,465,693	250,418	1,620,489
Community Mobilization And Mindset Change			
Community Based Services	95,023	9,325	94,763
Total for the Programme	95,023	9,325	94,763
Governance And Security			
Statutory bodies	368,816	41,371	368,815
Total for the Programme	368,816	41,371	368,815

Page 5 of 15

	FY20	22/23	2023/24	
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget	
Development Plan Implementation				
Finance	347,515	65,022	331,708	
Planning	200,552	28,698	136,552	
Internal Audit	23,551	2,936	23,551	
Total for the Programme	571,618	96,656	491,811	
Total for the Vote	17,981,150	2,139,706	17,496,437	

SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table B1: Expenditure Outturns and Medium Term Projections by Department

	FY2022/23			MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24	FY2024/25	FY2025/26	FY2026/27	FY2027/28	
Administration	2,287,397	415,195	1,620,489	1,166,834	1,166,834	1,166,834	1,166,834	
Finance	347,515	59,698	331,708	174,710	174,710	174,710	174,710	
Statutory bodies	368,816	43,522	368,815	140,787	140,787	140,787	140,787	
Production and Marketing	206,833	38,348	206,741	97,666	97,666	97,666	97,666	
Health	1,403,531	261,609	1,365,677	1,408,311	1,408,311	1,408,311	1,408,311	
Education	3,795,876	885,914	3,799,961	1,154,239	1,154,239	1,154,239	1,154,239	
Roads and Engineering	8,764,174	2,537,388	9,354,639	704,052	704,052	704,052	704,052	
Natural Resources	426,993	101,783	132,680	0	0	0	0	
Community Based Services	122,523	12,829	122,263	98,112	98,112	98,112	98,112	
Planning	200,552	35,280	136,552	0	0	0	0	
Internal Audit	23,551	2,330	23,551	10,000	10,000	10,000	10,000	
Trade, Industry and Local Development	33,390	2,438	33,361	18,834	18,834	18,834	18,834	
Grand Total	17,981,150	4,613,586	17,496,437	4,973,545	4,973,545	4,973,545	4,973,545	
o/w: Wage:	4,674,679	1,231,175	4,674,679	0	0	0	0	
Non-Wage Recurrent:	3,839,308	609,298	3,407,779	3,419,978	3,419,978	3,419,978	3,419,978	
Domestic Development:	9,467,163	2,773,112	9,413,980	1,553,567	1,553,567	1,553,567	1,553,567	
External Financing:	0		0	0	0	0	0	

SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

Department	010 Administration	010 Administration				
Service Area	10 Administration and Manag	10 Administration and Management				
Programme	14 Public Sector Transformat	ion				
SubProgramme	03 Human Resource Manage	ment				
Budget Output	010008 Capacity Strengtheni	ng				
PIAP Output	14030301 Basic Requirement	ts and Minimum standa	ards met by schools and training	ng institutions		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2022/2023	46	55		
Department	020 Finance					
Service Area	10 Financial Management and	d Accountability (LG)				
Programme	18 Development Plan Implen	nentation				
SubProgramme	02 Resource Mobilization and	d Budgeting				
Budget Output	560021 Inter-Governmental H	Fiscal Transfer Reform	Programme			
PIAP Output	18020404 Capacity built in m	ulti program planning	and implementation of interve	entions along the value chain		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of pre-feasibility and feasibility studies in priority NDP III projects/areas supported	Percentage	2022/2023	1	5		
Department	040 Production and Marketin	g				
Service Area	20 Agricultural Production					
Programme	01 Agro-Industrialization					
SubProgramme	01 Institutional Strengthening	g and Coordination				
Budget Output	000006 Planning and Budget	ing services				
PIAP Output	01060203 Enabled agricultur	al extension supervisio	n system developed and opera	tionalised		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of fishers and fishing vessels licenced	Number	2022/2023	2	6		
Budget Output	010002 Rehabiltation of Dair	010002 Rehabiltation of Dairy Infrastructure				
PIAP Output	01020402 Dairies and milk p	rocessing plants establi	shed			

_					
Department	040 Production and Marketin	g			
Service Area	20 Agricultural Production				
Programme	01 Agro-Industrialization				
SubProgramme	01 Institutional Strengthening	g and Coordination			
Budget Output	010002 Rehabiltation of Dain	ry Infrastructure			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
No. of new dairy processing factories established	Number	2022/2023	3	5	
Budget Output	010015 Extension services				
PIAP Output	01041101 Extension workers	trained in entire value chain	focused skills		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Number of extension workers trained in dissemination of Agricultural insurance information	Number	2022/2023	5	10	
Budget Output	010016 Farmer mobilisation	and sensitisation			
PIAP Output	01041202 Farmers sensitised	on productivity enhancemen	t technologies		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Number of parishes in which sensitisation has been conducted	Number	2022/2023	15	20	
Department	050 Health				
Service Area	10 Primary HealthCare				
Programme	12 Human Capital Developm	lent			
SubProgramme	02 Population Health, Safety	and Management			
Budget Output	120007 Support Services				
PIAP Output	1203011407 Reduced morbic	lity and mortality due to HIV	/AIDS, TB and malaria an	d other communicable diseases	
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
No. of CSOs and service providers trained	Number	2022/2023	20	50	
Budget Output	320165 Primary Health care	services	-	•	
PIAP Output	1203010509 Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
No. of stakeholder engagements in the HIV prevention effort to address the socio-cultural, gender and other structural factors that drive the HIV epidemic	Number	2022/2023	8	15 Page 9 of 15	

Page 9 of 15

Department	060 Education				
Service Area	10 Pre-Primary and Primary I	10 Pre-Primary and Primary Education			
Programme	12 Human Capital Developm	ent			
SubProgramme	01 Education,Sports and skill	S			
Budget Output	320157 Primary Education Se	ervices			
PIAP Output	1203010507 Human resource	es recruited to fill vacant posts			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Staffing levels, %	Percentage	2022/2023	42	50	
Budget Output	320158 Capitation (Secondar	y)			
PIAP Output	1202010801 Basic Requirement	ents and Minimum standards n	net by schools and training inst	itutions	
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2022/2023	20	25	
Budget Output	320162 Capitation (Primary)				
PIAP Output	1202010201 Basic Requirement	ents and Minimum standards n	net by schools and training inst	itutions	
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2022/2023	25	30	
Department	070 Roads and Engineering				
Service Area	10 Community Access Roads	3			
Programme	09 Integrated Transport Infras	structure And Services			
SubProgramme	03 Transport Infrastructure ar	nd Services Development			
Budget Output	000017 Infrastructure Develo	pment and Management			
PIAP Output	09020401 Capacity of existin	g transport infrastructure and s	services increased.		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Percent availability of district and zonal equipment	Percentage	2022/2023	12	20	
Budget Output	260009 Road Maintenance				
PIAP Output	09020101 Climate proof strategic transport infrastructure constructed and upgraded.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Km of strategic roads upgraded	Number	2022/2023	4	9	
PIAP Output	09020102 Climate proof strat	egic transport infrastructure co	onstructed and upgraded.		

Department	070 Roads and Engineering	070 Roads and Engineering				
Service Area	10 Community Access Roads					
Programme	09 Integrated Transport Infras	tructure And Services				
SubProgramme	03 Transport Infrastructure an	d Services Development				
Budget Output	260009 Road Maintenance					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Km of strategic roads upgraded	Number	2022/2023	4	9		
Department	100 Community Based Servic	es				
Service Area	10 Community Mobilisation					
Programme	12 Human Capital Developme	ent				
SubProgramme	04 Labour and employment se	ervices				
Budget Output	000006 Planning and Budgeti	ng services				
PIAP Output	1203010513 Service Delivery	Standards disseminated and in	nplemented.			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Service standards and service delivery standards for health reviewed and disseminated	Percentage	2022/2023	25	55		
Budget Output	000021 Gender Mainstreamin	g services				
PIAP Output	1204011001 Gender Based Vi	olence prevention and respons	e system strengthened			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of functional GBV Shelters, for coordinated survivor service delivery	Percentage	2022/2023	35	50		
Budget Output	320145 Response to Gender b	ased violence	-	-		
PIAP Output	1204010702 Gender Based V	iolence prevention and respons	e system strengthened			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
GBV Case monitoring programme in place	Percentage	2022/2023	55	75		
Programme	15 Community Mobilization	15 Community Mobilization And Mindset Change				
SubProgramme	01 Community sensitization a	01 Community sensitization and empowerment				
Budget Output	000013 HIV/AIDS Mainstreaming					
PIAP Output	15010201 Diaspora engagement policy developed & implemented					
Indicator Name	Indicator Measure Base Year Base Level Y1 Target					
No. of diaspora engagement initiatives	Number	2022/2023	0	2		

Department	100 Community Based Service	100 Community Based Services				
Service Area	10 Community Mobilisation	0 Community Mobilisation				
Programme	15 Community Mobilization	And Mindset Change				
SubProgramme	01 Community sensitization a	and empowerment				
Budget Output	000023 Inspection and Monit	oring				
PIAP Output	15040201 CDMIS established	l and operationalized				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
CDMIS in place & operational	Yes/No	2022/2023	10	25		
Department	110 Planning					
Service Area	10 Planning and Statistics					
Programme	18 Development Plan Implem	nentation				
SubProgramme	01 Development Planning, Re	esearch, Evaluation and Statist	tics			
Budget Output	000006 Planning and Budgeti	ng services				
PIAP Output	1801051101 Statistics on cros	ss cutting issues compiled and	disseminated.			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Proportion of statistical reports with crosscutting issues like migration gender refugees and others integrated	Percentage	2022/2023	80	95		
PIAP Output	1801051104 Administrative d	lata Collected among the MDA	As and LGs with a focus on cro	ss cutting issues.		
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Proportion of MDAs and LGs collecting administrative data focusing on cross cutting issues	Percentage	2022/2023	25	50		
Department	120 Internal Audit	-				
Service Area	10 Compliance					
Programme	18 Development Plan Implem	entation				
SubProgramme	04 Accountability Systems an	d Service Delivery				
Budget Output	000023 Inspection and Monit	oring				
PIAP Output	18040604 Oversight Monitor	ing Reports of NDP III Progra	ums produced			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of Monitoring Reports produced on NDPIII programmes by RDCs.	Percentage	2022/2023	6	12		

Department	130 Trade, Industry and Local	30 Trade, Industry and Local Development			
Service Area	10 Commercial Services				
Programme	07 Private Sector Developmer	Private Sector Development			
SubProgramme	01 Enabling Environment	1 Enabling Environment			
Budget Output	000006 Planning and Budgetin	000006 Planning and Budgeting services			
PIAP Output	07050301 Increased coverage	07050301 Increased coverage and growth of the Retirement Benefits Sector			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target	
Coverage (% of labour force enrolled)	Percentage	2022/2023	20	45	

Page 13 of 15

SECTION D: VOTE CROSS CUTTING ISSUES

i) Gender and Equity	
OBJECTIVE	To mainstream gender in all government programmes at higher and lower local Governments
Issue of Concern	1. Gender inequality across the departments 2. Shortage of gender statistics

	2. Shortage of gender statistics
Planned Interventions	Mainstreaming gender issues in departmental plans, implementation and reports.
Budget Allocation (Million)	2200000
Performance Indicators	Number of Departments with gender-sensitive plans and integrated statistics

ii) HIV/AIDS

OBJECTIVE	To mainstream HIV interventions in all Government programmes for HIV prevention, treatment and social support and Protection
Issue of Concern	 Increasing new infections Reduced adherence to treatment Increased TB /multi drug resistance cases No HIV workplace policy
Planned Interventions	 increased sensitizations and radio programmes Increased enrollment of HIV patients on treatment Home visits to reduce TB/HIV multi-drug resistance Prepare an HIV workplace policy
Budget Allocation (Million)	3000000
Performance Indicators	 Number of HIV sensitization meetings convened at all levels - 100 meetings Number enrolled HIV patients on treatment - 2000 Number of patients adhering to HIV/TB treatment - 500 Approved HIV workplace policy - one

iii) Environment

OBJECTIVE	To improve environmental Conservation in Lugazi municipality at all levels
Issue of Concern	 Deforestation Wetland encroachment Poor waste management in all the 3 divisions of Kawolo, Najjembe and Central.
Planned Interventions	 Planting of trees across the Municipality Rejuvenate the Municipal Tree Nursery beds Preparation of waste management plans
Budget Allocation (Million)	3500000
Performance Indicators	 Number of trees planted - Target 50,000 trees Number of wetlands restored - 5 wetlands Number of waste management plans prepared.

Page 14 of 15

iv) Covid

OBJECTIVE	To prevent and manage covid 19 pandemic in the entire Lugazi municipality
Issue of Concern	Cases of covid 19 in the community
Planned Interventions	 Implement SOPS for prevention of Covid 19 pandemic Renovation of one of the old OPD block at Najjembe HC IV to work as an isolation center for Covid 19 in Lugazi Municipality.
Budget Allocation (Million)	4000000
Performance Indicators	 Number of covid 19 cases handled Isolation Center renovated and connected to the electricity