
VOTE: 607

Masaka City

FOREWORD

The Local Government Act 1997 S.36 mandates Local Governments to prepare comprehensive and integrated plans for submission to National Planning Authority for incorporation in the National Plans. The fact is that the Plannin function is being strengthened nationwide and has gone a long way to streamline, harmonize and guide operations within Local Governments and the Central Government. Annually, each HLG produces a Budget Frame Work paper giving the overview of its budgetary revenue sources and the anticipated expenditures. Herein, we give our major achievements and constraints encountered while implementing the City programmes. The City has identified a number of strategies to address the constraints and hopefully they will be of great guidance to it (city). Result Oriented Management has proved to be a better management technique and key ROM areas have been highlighted in this document. This Local Government considers presentation of this BFP a great opportunity to bring our focused development and service delivery priorities to the attention of the Central Government and other Stakeholders. It has resulted from an in depth problem identification, analysis and strategy development that focuses on addressing the Local Development concerns in our community as well as the national development and MDG priorities. We do appreciate the technical guidance accorded by line Ministries to the Municipality in preparation of this document.

By the provisions of the Local Government Act CAP 243 section 36(1), I wish to highlight Masaka Municipal Council achievements and challenges for the Financial year 2019/2020 as at the end of October 2019. I am happy to note that Masaka MC has consistently focused her efforts towards the attainment of the overall vision, mission statements and development goals through long and short term strategic interventions. Municipal roads have been regularly maintained and capacity of staff enhanced to be through short trainings and courses. The Municipal Council however still has some challenges which include the high electricity bills for street lights, delayed finalization of the central market under MATIP, limited growth of the revenue base to meet the ever increasing demand for services given the political atmosphere, among others.

Our main priorities for 2020/2021 include emphasis on infrastructure maintenance and expansion, Construction of the Office Block (City Hall), Clearance of council debts especially court awards, Construction of classroom block and other amenities for UPE schools, Promotion of sanitation through better garbage management and inspection of safe water sources and eating houses, planting trees, installation of street lights along the city streets and in markets, Maintenance of community roads and upgrading of Health Centre IIs to HC IIIs for Nyendo, Kitabaazi and Kyabakuza HUs . The Municipal is committed to ensuring the sustainability of the implemented projects through enhancing the operation and maintenance policy of all the assets, provision of inputs to people with disabilities, preparation and approval of budgets/work plans for this new city, ensuring timely accountability for government funds, recruitment and placement of staff in the vacant posts. I wish to thank the political and civic leaders who have focused all their strength to the development of this city without which the aforesaid plans and aspirations would be a myth. I wish to call upon all stakeholders in the Development of Masaka City to embrace this budget and work for its realization. The process through which this plan/budget has been developed has been participatory and I thank all those who contributed willingly in one way or the other. With your continued support and commitment, this budget will be fully implemented.

For God and my Country

Geoffrey B. Bamanyisa

Title: LC V Chairperson/Mayor

Date: 09/02/2022

CC: Chief Administrative Office/ Town Clerk

VOTE: 607

Masaka City

SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

SECTION A: Revenue Performance and Plans by Source

Table A1: Revenue Performance and Plans by Source

| Uganda Shillings Thousands | MTEF Projections | | | | |
|--|------------------------------|-------------------|-------------------|-------------------|-------------------|
| | FY2022/23 Proposed Budget | FY2023/24 | FY2024/25 | FY2025/26 | FY2026/27 |
| Locally Raised Revenues | 4,049,805 | 4,049,805 | 4,049,805 | 4,049,805 | 4,049,805 |
| Discretionary Government Transfers | 18,444,384 | 18,444,384 | 18,444,384 | 18,444,384 | 18,444,384 |
| Programme Conditional Government Transfers | 17,239,540 | 17,239,540 | 17,239,540 | 17,239,540 | 17,239,540 |
| Other Government Transfers | 1,064,484 | 1,064,484 | 1,064,484 | 1,064,484 | 1,064,484 |
| External Financing | 0 | 0 | 0 | 0 | 0 |
| GRAND TOTAL | 40,798,214 | 40,798,214 | 40,798,214 | 40,798,214 | 40,798,214 |

Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

| Uganda Shillings Thousands | | MTEF Projections | | | | |
|----------------------------|----------------------------|------------------------------|------------|------------|------------|------------|
| | | FY2022/23 Proposed Budget | FY2023/24 | FY2024/25 | FY2025/26 | FY2026/27 |
| Recurrent | Wage | 14,863,081 | 14,863,081 | 14,863,081 | 14,863,081 | 14,863,081 |
| | Non Wage | 4,359,585 | 4,359,585 | 4,359,585 | 4,359,585 | 4,359,585 |
| | Local Revenue | 3,168,246 | 3,168,246 | 3,168,246 | 3,168,246 | 3,168,246 |
| | Other Government Transfers | 1,064,484 | 1,064,484 | 1,064,484 | 1,064,484 | 1,064,484 |
| Total Recurrent | | 23,455,396 | 23,455,396 | 23,455,396 | 23,455,396 | 23,455,396 |
| Development | Government of Uganda | 16,461,259 | 16,461,259 | 16,461,259 | 16,461,259 | 16,461,259 |
| | Local Revenue | 881,559 | 881,559 | 881,559 | 881,559 | 881,559 |
| | Other Government Transfers | 0 | 0 | 0 | 0 | 0 |
| | External Financing | 0 | 0 | 0 | 0 | 0 |
| Total Development | | 17,342,818 | 17,342,818 | 17,342,818 | 17,342,818 | 17,342,818 |
| Total GoU+ Ext Fin | | 35,683,925 | 35,683,925 | 35,683,925 | 35,683,925 | 35,683,925 |
| Total | | 40,798,214 | 40,798,214 | 40,798,214 | 40,798,214 | 40,798,214 |

Revenue Performance in the First Quarter of 2021/22

VOTE: 607

Masaka City

Revenue: By the end of 1st quarter, amount received was ushs 6.34bn representing 15% of the projected annual income. However, this excludes shs 4,915,160,485 received from the USMID programme but not captured by the MoFPED loaded releases for the quarter. The amount received would have actually been 11.255bn leading to 27.0% realisation of the annual budget. The high performance was due to the release of a third of the development grants but budget had expected a quarter. All receipts by the city (i.e. shs 3.37 bn) was disbursed to departments and Lower Local Governments in the quarter. Most USMID funds however, were not utilised because their meant projects were still in the initial stages of implementation and no certificate yet presented for payment. The aggregate out turn for wage was 25%. The out turn for the non-wage recurrent was lower than the projection for the quarter (23%) due to low LRR of, lower URF (15.6%) no PLE & no UWEP funds. Other conditional Grant non-wage recurrent were all released as planned. Discretionary development grants fell short of the capture of USMID grants leading to only 1% realization instead of 33.3%.

Planned Revenues for FY 2022/23

The City expects to raise an amount worth 13.5bn. This will be a composition of Local Revenue at 3.4 bn (with the biggest share coming from unspent balance of 1.4bn, 700m from Rent and Rates -Non Produced Assets from private entities and 500m from business licenses). Discretionary Government Transfers will contribute 1.5bn (420m-UUCG-NW. 749m-UUCG-W and UDDEG at 421m). Revenue expected from Conditional Government Transfers and Other Government Transfers is 6.7bn and 1.7bn respectively.

Revenue Forecast for FY 2022/23

Locally Raised Revenues

The municipal council expects to collect a total of UgX 2.44 bn compared to 1.43bn of FY 2019/20 with the biggest share collected from Rent & Rates of Non-Produced Assets-private entities equivalent to 400m, followed by business licenses of 250m and 176 m from LST. Other sources will include but not limited to Advertisement/Bill boards, Hotel tax, Application fees, Market/Gate charges, etc. There will also be sale of council properties worth 1bn to support office construction and this raises LRR to 2.4bn compared to 1.4bn of FY 2019/20. The major cause of the drop is due to the reduction in sources (e.g. Bus and taxi parks) after being taken over by URA.

Central Government Transfers

Transfers from central government will total to shs 9,453,134,034 (i.e. 86.8% of the so far confirmed IPFs). This comprises of the Discretionary transfers (17.2% of the CGTs), Conditional Government Transfers (69.3% of the CGTs) and Other Transfers (13.5% of the CGTs) mainly from URF. However, the drop in Discretionary Transfers from 13.3bn to 1.6bn is due to lack of IPF for USMID which was about 12bn in 2019/20. Another significant drop is in Conditional Transfers from 7.22bn of 2019/20 to 6.55bn of 2020/21 due to non existence of IPFs for Gratuity to LG that was over 543m in 2019/20.

External Financing

N/A

Medium Term Expenditure Plans

In the medium term, more emphasis will be put on roads infrastructure, garbage management and the construction of the City Hall (Office Block), Other areas to be focused on will include among others school structures, health unit improvement and the abattoirs. Specifically, the road infrastructure will include; rehabilitation of roads that have outlived their design life among which are: Nyendo -Cathedral-Kitovu Hospital Rd about 3.5 km, Mukudde & Mkt Circular Rd about 2.8km, Villa Rd, Birch Avenue / Hill Rd, Barracks Rd, Kampala Rd/Elgin Street and the interconnections of drainage systems, resealing of Kabula St, Old Bukoba road, Barracks Rd, Kampala Rd/Elgin Street. In Public health, there will be upgrading of Kitabaazi HC to include a maternity ward and a staff house, management of the dumping site, the cemetery and purchase of a vehicle. Under Production, there will be rehabilitation and upgrading of the cattle abattoir and construction of the pig abattoir in conjunction with the District, to promote tourism, support cooperatives, to provide extension services in agriculture, animal husbandry and fisheries. Under Community Devt, emphasis will be put on supporting income generating activities in the communities (IGAs) with 200 million and 300 million to YLP and UWEP beneficiary groups each year respectively.

Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

VOTE: 607

Masaka City

| Uganda Shillings Thousands | 2022/23 |
|--|------------------|
| | Proposed Budget |
| Programme: HUMAN CAPITAL DEVELOPMENT | |
| Health | 3,005,828 |
| <i>Total for the Programme</i> | <i>3,005,828</i> |
| Programme: PUBLIC SECTOR TRANSFORMATION | |
| Finance | 515,963 |
| Health | 13,000 |
| <i>Total for the Programme</i> | <i>528,963</i> |
| Programme: GOVERNANCE AND SECURITY | |
| Finance | 27,082 |
| <i>Total for the Programme</i> | <i>27,082</i> |
| Total For Vote | 3,561,873 |

VOTE: 607

Masaka City

SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table B1: Expenditure Outturns and Medium Term Projections by Department

| Uganda Shillings Thousands | MTEF Projections | | | | |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | FY2022/23 | FY2023/24 | FY2024/25 | FY2025/26 | FY2026/27 |
| Administration | 5,868,485 | 5,868,485 | 5,868,485 | 5,868,485 | 5,868,485 |
| Finance | 543,044 | 543,044 | 543,044 | 543,044 | 543,044 |
| Statutory bodies | 480,363 | 480,363 | 480,363 | 480,363 | 480,363 |
| Production and Marketing | 837,799 | 837,799 | 837,799 | 837,799 | 837,799 |
| Health | 3,018,828 | 3,018,828 | 3,018,828 | 3,018,828 | 3,018,828 |
| Education | 13,224,732 | 13,224,732 | 13,224,732 | 13,224,732 | 13,224,732 |
| Roads and Engineering | 15,929,469 | 15,929,469 | 15,929,469 | 15,929,469 | 15,929,469 |
| Natural Resources | 261,842 | 261,842 | 261,842 | 261,842 | 261,842 |
| Community Based Services | 221,769 | 221,769 | 221,769 | 221,769 | 221,769 |
| Planning | 231,579 | 231,579 | 231,579 | 231,579 | 231,579 |
| Internal Audit | 103,406 | 103,406 | 103,406 | 103,406 | 103,406 |
| Trade, Industry and Local Development | 76,895 | 76,895 | 76,895 | 76,895 | 76,895 |
| Grand Total | 40,798,214 | 40,798,214 | 40,798,214 | 40,798,214 | 40,798,214 |
| <i>o/w: Wage:</i> | <i>14,863,081</i> | <i>14,863,081</i> | <i>14,863,081</i> | <i>14,863,081</i> | <i>14,863,081</i> |
| <i>Non-Wage Recurrent:</i> | <i>8,592,314</i> | <i>8,592,314</i> | <i>8,592,314</i> | <i>8,592,314</i> | <i>8,592,314</i> |
| <i>Domestic Development:</i> | <i>17,342,818</i> | <i>17,342,818</i> | <i>17,342,818</i> | <i>17,342,818</i> | <i>17,342,818</i> |
| <i>External Financing:</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> |

VOTE: 607

Masaka City

SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

N / A

VOTE: 607

Masaka City

SECTION D: VOTE CROSS CUTTING ISSUES

i) Gender and Equity

| | |
|------------------------------------|---|
| OBJECTIVE | 6 To encourage non-discriminative development of all people |
| Issue of Concern | k;a kd;a |
| Planned Interventions | kiwi ei ai d |
| Budget Allocation (Million) | 50 |
| Performance Indicators | ka;kd;ak |

ii) HIV/AIDS

| | |
|------------------------------------|---|
| OBJECTIVE | 5 To expand preventive, curative and care services for the enhancement of human capital development. |
| Issue of Concern | ak d;l ak;dk |
| Planned Interventions | Surveillance |
| Budget Allocation (Million) | 100 |
| Performance Indicators | ka;kd ;ka |
| OBJECTIVE | 9 To improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services |
| Issue of Concern | |
| Planned Interventions | |
| Budget Allocation (Million) | 0 |
| Performance Indicators | |

iii) Environment

| | |
|------------------------------------|--|
| OBJECTIVE | 7 To diligently utilise the environment for sustainable development. |
| Issue of Concern | Tree cutting couple with non-replacement, etc. |
| Planned Interventions | Protection of the wetlands, tree planting, regulation, etc |
| Budget Allocation (Million) | 200 |
| Performance Indicators | No. of trees planted and growing. |

iv) Covid

| | |
|------------------------------------|---|
| OBJECTIVE | 8 To ensure adherence to SOPs everywhere in the city and in all activities. |
| Issue of Concern | Fast killer |
| Planned Interventions | Mass vaccination |
| Budget Allocation (Million) | 700 |
| Performance Indicators | No. of people vaccinated. |