

Vote: 761 Mbarara Municipal Council

Structure of Budget Framework Paper

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Foreword

The Local Government Act 1997(as amended) Section 36 mandates local governments to prepare comprehensive and integrated plans for submission to the National Planning Authority for incorporation in the national plans.

Pursuant to Section 36 referred to in the foregoing, Mbarara Municipal Council has prepared this Budget Framework Paper for the Financial 2017/18 in conformity with the structure and format relating to the National Development Plan. This document provides details on the financial position of the Municipality, the constraints, major challenges, planned interventions, key priorities and related sector outputs for the medium term.

Sectoral objectives, both specific and general, have been formulated to guide Sectoral performance and ease evaluation at the end of the implementation period.

This Budget Framework Paper is therefore an official document of Mbarara Municipality and defines the medium term projections of revenue and expenditure, both recurrent and development.

Our mission statement is ‘To provide quality services to the people of Mbarara Municipality for sustainable progress and development’. It is important to note that we cannot achieve this mission statement in isolation of central government. That is why we have been able to identify all our priorities and submit them to the central government for harmonization.

I must emphasize that all our priorities in this document are geared towards eradication of poverty from our population and the five year national development plan are our guiding principles.

Mbarara Municipal council has made a big stride in service delivery particularly in infrastructure development, health promotion, town beautification, good governance and household income improvement.

I express my sincere gratitude to the members of the Budget Desk for their diligence, administrative support and technical input in the preparation of this document. Special thanks go to the Planning Unit for their pivotal role in coordination and production of the document, and in the same vain, the mentoring role played by Central Government and the financial support extended to us.

Finally, I appreciate the inputs made by all stakeholders and the development partners in the preparation of this document, and welcome comments for improvements in its subsequent preparation and production. Special thanks go to the central government for their continued technical guidance and support.

EBIRUNGI BIRUGA OMUTUTU!
FOR GOD AND MY COUNTRY

JOHNSON BARYANTUMA MUNONO
TOWN CLERK

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Executive Summary

Revenue Performance and Plans

US\$ 000's	2016/17		2017/18
	Approved Budget	Receipts by End September	Proposed Budget
1. Locally Raised Revenues	6,917,944	1,230,122	6,151,679
2a. Discretionary Government Transfers	15,123,847	337,516	15,506,968
2b. Conditional Government Transfers	10,274,077	2,729,587	9,375,327
2c. Other Government Transfers	17,700,883	17,653,963	360,955
Total Revenues	50,016,751	21,951,188	31,394,928

Revenue Performance in the first quarter of 2016/17

Shs. 21,951,188,000 was received including unspent balances both local revenue and USMID. Generally local revenue performed poorly at 18% below the expected 25% due to a number of sources did not perform well especially Property tax, trade licences, local service tax, markets fees, advertisements, and animal husbandry (Slaughter fees). Trading licences & local service tax are paid in the 3rd and 4th quarter. Advertisements had no collection contractor. Central government transfers apart from US

Planned Revenues for 2017/18

The local revenue collection is not expected to increase because the new valuation roll for property tax started to be operational this FY. Government transfers are also not likely to increase based on the IPFs recently communicated mostly the wage component which we expected to be increased with inclusion of the new Divisions but have not. We urge the sectors to consider increasing these grants to cater for the expanded Municipality.

Expenditure Performance and Plans

US\$ 000's	2016/17		2017/18
	Approved Budget	Actual Expenditure by end Sept	Proposed Budget
1a Administration	3,624,859	706,523	2,130,371
2 Finance	819,950	160,099	819,950
3 Statutory Bodies	987,318	150,073	987,318
4 Production and Marketing	715,982	20,884	244,473
5 Health	1,532,064	226,441	1,442,098
6 Education	8,329,093	1,891,354	7,728,739
7a Roads and Engineering	33,527,638	3,996,273	17,245,165
7b Water	0	0	0
8 Natural Resources	42	0	0
9 Community Based Services	317,282	48,198	634,294
10 Planning	92,238	9,180	92,237
11 Internal Audit	70,284	12,530	70,283
Grand Total	50,016,751	7,221,555	31,394,928
Wage Rec't:	7,076,005	1,536,120	7,076,005
Non Wage Rec't:	8,267,089	1,508,563	8,128,489
Domestic Dev't	34,673,657	4,176,871	16,190,433
Donor Dev't	0	0	0

Expenditure Performance in the first quarter of 2016/17

By the end of first quarter, the Municipality had paid salary for August for all staff including new Divisions. September was yet to be paid after release from the MoFPED, Other departments completed payment for projects that were not completed in the previous FY. No new project had been done due to delayed procurement. Recurrent expenditures not directly related to Development projects were fairly done as expected where funds had been received in all departments.

Planned Expenditures for 2017/18

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The Municipality will work on roads resealing like Mbaguta street, Bishop Wills Street and Bucunku road. In Education, construction of Classrooms Kambaba, Rwenjeru and Katete PS, Lined pit latrine at Bugashe II Primary School and supply of School desks to 3 schools and extension of Hydro power to Nyakayojo I Primary School. In Health a theatre will be constructed at HC IV. A Slaughter house will be constructed. Land for markets will also be bought. Youth and women will access funds for developm

Medium Term Expenditure Plans

In the Medium Term, the main focus of the Local Government is to improve the Livelihood of its communities across sectors. The strategies include; Lowering the school dropout rates, Improve passing rates, provide a better learning environment by construction of classrooms and latrines, reduce child mortality rates, improve on the reporting and accountability. In works a number of roads will be opened and other sealed. In Health, Health centre structures will be renovated and others constructed

Challenges in Implementation

Central Government has for 3 years since the Municipality expanded its boundaries has not provided the equivalent funding. The people are not receiving the services as expected. Conflicts especially in Taxi park which constitutes the major sources of local revenue to council. Inadequate supply of medicines and health supplies, the standard kit for HC II is insufficient for the urban areas. Low staffing rates in the Local Government with departments like Planning being run by a single officer.

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A. Revenue Performance and Plans

UShs 000's	2016/17		2017/18
	Approved Budget	Receipts by End September	Proposed Budget
1. Locally Raised Revenues	6,917,944	1,230,122	6,151,679
Other Fees and Charges	124,550	148,569	124,550
Advertisements/Billboards	51,197	0	51,197
Animal & Crop Husbandry related levies	48,934	0	18,934
Business licences	965,679	85,889	965,679
Inspection Fees	118,948	14,990	118,948
Land Fees	113,490	55,621	113,490
Local Government Hotel Tax	85,861	10,800	85,861
Market/Gate Charges	967,797	115,227	967,797
Park Fees	1,272,517	219,460	1,272,517
Property related Duties/Fees	2,287,161	5,097	2,105,635
Registration of Businesses	7,175	494	7,175
Unspent balances – Locally Raised Revenues	554,740	554,740	
Registration (e.g. Births, Deaths, Marriages, etc.) Fees	23,150	3,302	23,150
Local Service Tax	296,747	15,934	296,747
2a. Discretionary Government Transfers	15,123,847	337,516	15,506,968
Urban Discretionary Development Equalization Grant	13,773,784	0	14,180,156
Urban Unconditional Grant (Wage)	656,139	164,035	656,139
Urban Unconditional Grant (Non-Wage)	693,924	173,481	670,673
2b. Conditional Government Transfers	10,274,077	2,729,587	9,375,327
General Public Service Pension Arrears (Budgeting)	28,856	28,856	0
Development Grant	154,747	38,687	153,965
Gratuity for Local Governments	317,609	79,402	0
Pension for Local Governments	162,075	40,519	162,075
Sector Conditional Grant (Non-Wage)	2,680,923	694,259	2,639,420
Transitional Development Grant	510,000	127,035	
Sector Conditional Grant (Wage)	6,419,866	1,720,829	6,419,866
2c. Other Government Transfers	17,700,883	17,653,963	360,955
Women empowerment		0	99,314
Unspent balances – Other Government Transfers	17,580,963	17,580,963	
UNEB for PLE Exams	8,500	0	9,000
Un spent Balance - MATIP	73,000	73,000	
Youth livelihood fund	38,420	0	252,641
Total Revenues	50,016,751	21,951,188	31,394,928

Revenue Performance in the first Quarter of 2016/17

(i) Locally Raised Revenues

By the end of the quarter, the Municipality had collected a total of Shs. 1,230,122,000 which is 17.8% of the budget. This is below the expected 25% due to delay in billing the property tax payers. Trading licences and associated local service tax are paid in the second half of the FY

(ii) Central Government Transfers

By the end of the quarter, the Municipality had collected a total of Shs. 20,721,066,000 which is 48% of the budget. This is more than the expected due to the unspent balance of USMID totaling to 17,653,963,000. It would have been more than this but Salaries for the month of September had not been received.

(iii) Donor Funding

No donor funding

Planned Revenues for 2017/18

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A. Revenue Performance and Plans

(i) Locally Raised Revenues

The local revenue expected is 6,151,679,000 and the bulk of this will come from property tax, parking fees, trade licences and market fees.

(ii) Central Government Transfers

The local government is expected to receive a total of Shs. 25,243,249,000 as per the just received Indicative planning figures from the Ministry of Finance. These figures did not take into account the expanded municipality. Wages are short by about 4 billion.

(iii) Donor Funding

No donor funding expected.

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Summary of Performance and Plans by Department

Workplan 1a: Administration

(i) Overview of Workplan Revenue and Expenditures

<i>US\$ Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	2,382,936	367,558	2,092,208
General Public Service Pension Arrears (Budgeting)	28,856	28,856	0
Gratuity for Local Governments	317,609	79,402	0
Locally Raised Revenues	323,756	0	399,656
Multi-Sectoral Transfers to LLGs	1,275,510	150,000	1,255,347
Pension for Local Governments	162,075	40,519	162,075
Urban Unconditional Grant (Non-Wage)	90,017	22,503	90,017
Urban Unconditional Grant (Wage)	185,112	46,278	185,112
<i>Development Revenues</i>	1,241,923	563,082	38,163
Locally Raised Revenues	93,900	75,364	38,163
Transitional Development Grant	30,000	7,035	
Unspent balances – Locally Raised Revenues	60,000	60,000	
Unspent balances – Other Government Transfers	420,683	420,683	
Urban Discretionary Development Equalization Grant	637,340	0	
Total Revenues	3,624,859	930,640	2,130,371
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	2,382,936	392,299	2,092,208
Wage	185,112	39,339	185,112
Non Wage	2,197,824	352,960	1,907,096
<i>Development Expenditure</i>	1,241,923	314,224	38,163
Domestic Development	1,241,923	314,224	38,163
Donor Development	0	0	0
Total Expenditure	3,624,859	706,523	2,130,371

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received Shs. 930,640,000 a percentage of 73% of the expected revenue for the quarter. Poor performance in local revenue collection led to non release of recurrent funds. 80% of development release for the FY was received specifically to cater for purchase of vehicle. Shs. 706,523,000 was spent as compared to the expected Shs. 1,266,727,000 which is 56%. Expenditure on Valuation of property and Physical Planning remained uncomplete as there were some delay in completion of work.

Department Revenue and Expenditure Allocations Plans for 2017/18

The allocation for the department is changing downwards due to the reduction in allocation of pensions & gratuity to the local governments. USMID capacity building grant has also been terminated. The funds received will be used for the usual management of the entire Municipality. The department will ensure that all salaries of employees are paid and in time. Pensioners will also be identified and paid. No funds have been allocated to pay gratuity.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Salaries were paid for the months of July and August but September was not paid due to insufficient funds to complete the payment due to inclusion of staff from the new divisions in the month of August who were not budgeted for. Under Capacity building a number of workshops were held for both councillors and staff. Also office equipment were procured. Town Clerks car was procured using local revenue.

Plans for 2017/18 by Vote Function

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Workplan 1a: Administration

The department will in the financial year have the following outputs; Motivated staff, pension paid, law and order maintained, Divisions monitored, staff trained, complaints handled, records properly kept and the public is informed of what takes place in the Municipality.

Medium Term Plans and Links to the Development Plan

The Local Government is planning for settlement of debts, procurement of goods and services, criminal cases, staff payroll cleaning and management, law and order maintenance, records properly kept and submitted to relevant offices and other line ministries, remittance of 30% to LLGS, Capacity building for all staff including teachers, staff performance appraisal, workshops and seminars, formulation and designing of a client charter, Building capacities of Local service providers and reviewing of

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. Staff performance vis -a vis development and morale

Some key positions especially finance, planning department and divisions are unfilled leading to the gaps in the service delivery, political interference and poor staff motivation which leads to absenteeism and inadequate fund for Capacity building.

2. Political intervention/conflict of interest.

This has lead to continued wrangles especially in Taxi park which constitutes the Major source of revenue.

3. Obsolete plan and low resource base

The structural and detailed plan is about 8 years old leading to uncontrolled development and low revenue which also lowers the department allocation and in most cases the budget is not realised hence activities not accomplished in time.

Workplan 2: Finance

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	815,550	171,175	815,550
Locally Raised Revenues	433,546	84,706	433,546
Multi-Sectoral Transfers to LLGs	198,530	40,600	198,530
Urban Unconditional Grant (Non-Wage)	49,231	12,308	49,231
Urban Unconditional Grant (Wage)	134,243	33,561	134,243
Development Revenues	4,400	0	4,400
Locally Raised Revenues	4,400	0	4,400
Total Revenues	819,950	171,175	819,950
B: Overall Workplan Expenditures:			
Recurrent Expenditure	815,550	160,099	815,550
Wage	134,243	22,938	134,243
Non Wage	681,307	137,161	681,307
Development Expenditure	4,400	0	4,400
Domestic Development	4,400	0	4,400
Donor Development	0	0	0
Total Expenditure	819,950	160,099	819,950

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Workplan 2: Finance

Revenue and Expenditure Performance in the first quarter of 2016/17

In the first quarter of FY 2016/17, the department received a cumulatively amount of UGX. 171,175,000/= representing a percentage of 84% of the quarter budget (UGX. 203,887,000) for the department. This was derived from Local Revenues that performed at 78%, Urban Unconditional-non wage and wage performed at 100%. This culminated into an expenditure of UGX 22.9m and UGX 137.2m on wages and Non-wage respectively. This was largely spent to implement revenue management activities ie ehancement of l

Department Revenue and Expenditure Allocations Plans for 2017/18

The department's revenue have improved upwards due to completion of the new valuation roll. They will use both government transfers and local revenue. The department will use the allocated funds to improve local revenue collection and accountability. Some funds will be used to pay commission to the property tax collectors.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The department managed to implement a number of outputs. With its mandate to collect Local Revenue and implement financial management in the municipality, a number of accountability documents have been submitted to both the MoFPED and Auditor General's office. The Department has also managed to collect the value of LG Service Tax UGX. 15,933,563, Local Hotel UGX 10,800,074 and other revenues amounting to UGX 648,648,303. In general local revenue recorded 11% with some sources performing badl

Plans for 2017/18 by Vote Function

The department will start collection of Property tax using the new valuation roll arising from the valuation process completed this Financial year. They will write books of accounts as per their mandate. The department will supervise the collection of all the revenues due to council. A number of workshops and trainings geared towards improvement of revenue collection and accountability will be undertaken.

Medium Term Plans and Links to the Development Plan

The department will continue to collect revenue, plan for revenue improvement and ensure all revenue received is properly utilised

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. Innadequate staffing

The department is poorly staffed at the Division level where the revenue is collected. It is worse in the New Divisions which are manned by only one person, the Senior Accounts Assistant.

2. Lack of transport

The department lacks a vehicle for revenue collection and enforcement. To fully supervise the revenue collection in 6 divisions, we need to have a full time vehicle.

3. Out dated laws

Most of the law for collection of local revenue are outdated which does not favour revenue. It is made worse with political pronouncements at the national level.

Workplan 3: Statutory Bodies

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget

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Workplan 3: Statutory Bodies

<i>US\$ Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	987,318	150,088	987,318
Locally Raised Revenues	324,334	37,000	324,334
Multi-Sectoral Transfers to LLGs	434,635	56,000	434,635
Urban Unconditional Grant (Non-Wage)	174,810	43,703	174,810
Urban Unconditional Grant (Wage)	53,539	13,385	53,539
Total Revenues	987,318	150,088	987,318
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	987,318	150,073	987,318
Wage	53,539	13,385	53,539
Non Wage	933,779	136,688	933,779
<i>Development Expenditure</i>	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	987,318	150,073	987,318

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received Shs. 150,088,000 and spent Shs. 150,073,000 and left a balance of Shs. 15,000. The general performance of the department was 15% of the budget because the Council and the committees each met once and will meet twice in the 2nd quarter as per the time tables drawn.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department's total revenue has dropped with the shifting of pension to administration but other revenues allocation has improved since the Council has increased with Councillors from the new Divisions. The received revenue will mainly support councils performance through payment of sitting allowances and transport facilitation

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The department did its mandate of Approval of Council plans and budgets, bye laws, Monitoring of Council projects and programmes, Sensitisation and mobilisation of the people of Mbarara at the 22 wards of the Municipality.

Plans for 2017/18 by Vote Function

The next FY we are aiming at seeing the Councillors vigorously deliberate on issues that affect council and design strategies of improving on social service delivery. The plan intends to ensure that Councillors exploit all opportunities available to improve on local revenue collection, support the increase on Local revenue collections. Ex-gratia will be paid to all the LC II & LC I chairmen. Councillors will also be paid their monthly allowances from the Central Government.

Medium Term Plans and Links to the Development Plan

The Council will continue to do their core obligation of making bye laws and approval of Council projects and programmes

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. NA

NA

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Workplan 3: Statutory Bodies

2. NA

NA

3. NA

NA

Workplan 4: Production and Marketing

(i) Overview of Workplan Revenue and Expenditures

<i>UShs Thousand</i>	2016/17	2017/18
	Approved Budget	Proposed Budget
	Outturn by end Sept	
A: Breakdown of Workplan Revenues:		
<i>Recurrent Revenues</i>	<i>138,972</i>	<i>142,632</i>
Locally Raised Revenues	52,528	54,925
Multi-Sectoral Transfers to LLGs	4,500	4,500
Sector Conditional Grant (Non-Wage)	27,144	28,407
Sector Conditional Grant (Wage)	25,000	25,000
Urban Unconditional Grant (Non-Wage)	9,883	9,883
Urban Unconditional Grant (Wage)	19,916	19,916
<i>Development Revenues</i>	<i>577,010</i>	<i>101,841</i>
Locally Raised Revenues	104,238	101,841
Unspent balances – Locally Raised Revenues	399,772	
Unspent balances – Other Government Transfers	73,000	
Total Revenues	715,982	244,473
B: Overall Workplan Expenditures:		
<i>Recurrent Expenditure</i>	<i>138,972</i>	<i>142,632</i>
Wage	44,916	44,916
Non Wage	94,056	97,716
<i>Development Expenditure</i>	<i>577,010</i>	<i>101,841</i>
Domestic Development	577,010	101,841
Donor Development	0	0
Total Expenditure	715,982	244,473

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total of Shs. 215,029,000 both local revenue and un conditional fund including unspent balances. This is 92% of the quarter budget. Out of this the department spent Shs. 20,884,000 is 9% of the planned expenditure. Worst performance was local revenue of 39% due to the season of poor collections.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department will receive both government transfers and local revenue. Their allocation has tremendously improved. This will be used for buying land for markets in the new divisions, improvement of existing markets, registering of the SACCOs & small scale & medium enterprises, Training of existing SACCO's Officials, Supervision and monitoring of SACCOs.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Most of the activities done included trainings of farmers and business community, radio programmes conducted on Radio west and Vision radio. Procurement of land and other procurements will be done during the 2nd and 3rd quarter

Plans for 2017/18 by Vote Function

The department will sensitize the community on the formation and management of SACCOs, Trade and Agribusiness promotions, Construction of a slaughter house, Establishment of the Demo farm and installation of Business

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Workplan 4: Production and Marketing

information centres. Land for markets will be purchased in the New Divisions and a slaughter house constructed and equipped.

Medium Term Plans and Links to the Development Plan

The department will continue to improve the working conditions of the business community in the Municipality.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate staffing

There is only three staff at the headquarters and no single staff at the Division level. These cannot manage to perform the required duties at all levels.

2. Negative attitude

Political interference towards developmental projects especially markets and Saccos, and peoples' attitude towards development due to scepticism have greatly affected performance.

3. NA

NA

Workplan 5: Health

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	1,333,334	240,449	1,289,334
Locally Raised Revenues	295,974	13,884	251,974
Multi-Sectoral Transfers to LLGs	351,103	55,000	351,103
Sector Conditional Grant (Non-Wage)	129,815	32,454	129,815
Sector Conditional Grant (Wage)	485,928	121,482	485,928
Urban Unconditional Grant (Non-Wage)	70,514	17,629	70,514
<i>Development Revenues</i>	198,730	48,727	152,764
Locally Raised Revenues	67,771	3,450	67,771
Multi-Sectoral Transfers to LLGs	48,000	7,500	48,000
Unspent balances – Locally Raised Revenues	22,716	22,716	
Urban Unconditional Grant (Non-Wage)	60,244	15,061	36,993
Total Revenues	1,532,064	289,176	1,442,098
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	1,333,334	226,441	1,289,334
Wage	485,928	107,474	485,928
Non Wage	847,406	118,967	803,406
<i>Development Expenditure</i>	198,730	0	152,764
Domestic Development	198,730	0	152,764
Donor Development	0	0	0
Total Expenditure	1,532,064	226,441	1,442,098

Revenue and Expenditure Performance in the first quarter of 2016/17

The department has cumulatively received UGX. 289,176,000 this represents 19% of the approved budget (UGX.1,532,064,000) for the department. However, of the funds received, the department has cumulatively spent UGX. 226,441,000 which is 15% of the approved budget. Wage component took UGX.107,474,000, Non-Wage

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Workplan 5: Health

UGX.131,867,000.

The department had a big balance of UGX 62,735,000/= which is reserved for the works on the construction of operating theatre, completion of Nyamitanga HC III phase 2, r

Department Revenue and Expenditure Allocations Plans for 2017/18

The revenue due to the department has slightly reduced with the scrapping of the Health development grant. This will automatically impact on the services offered to the community we are serving. Most of the funds will go to prevention and treatment of diseases.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Salary for the months of July and August paid, staff Allowances paid, Town cleaned of garbage, garbage composting at Kenkombe, treatment of patients in the Health centres, completion of Staff house at Nyamitanga HC III, latrine at Biharwe HC III and fencing of Kenkombe garbage site.

Plans for 2017/18 by Vote Function

The department will aim at having a clean environment and having a healthy community. We shall clean the town of garbage, do home/business premises inspections, provide all the essential medicines, Construction of an operating theatre at HC IV and maintain the mortuary.

Medium Term Plans and Links to the Development Plan

The department will continue to provide the integrated uganda national minimum health care package. It will construct the required physical infrastructure like theatres, latrines, placenta pits, general/maternity wards and staff houses.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. Work overload

The staff structure requirements has not been fully filled which is at 65% and the number of patients has increased over time. The workers are overloaded.

2. Inadequate working space

Most of our health centres are operating in squeezed structures especially Mbarara HC IV, Nyamitanga HC III, Kakoba HC III and Ruti HC II

3. Big Volume of Garbage

The generation of garbage is bigger than the capacity to collect and dispose. It also consumes a lot of funds and it is not fully collected.

Workplan 6: Education

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	7,432,957	2,055,737	7,391,229
Locally Raised Revenues	92,031	15,320	98,031
Multi-Sectoral Transfers to LLGs	28,760	7,190	28,760
Other Transfers from Central Government	8,500	0	9,000
Sector Conditional Grant (Non-Wage)	1,301,069	416,717	1,252,841
Sector Conditional Grant (Wage)	5,908,938	1,593,097	5,908,938

Vote: 761 Mbarara Municipal Council

Workplan 6: Education

<i>UShs Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
Urban Unconditional Grant (Non-Wage)	34,537	8,634	34,537
Urban Unconditional Grant (Wage)	59,122	14,780	59,122
<i>Development Revenues</i>	<i>896,136</i>	<i>322,254</i>	<i>337,510</i>
Development Grant	154,747	38,687	153,965
Locally Raised Revenues	220,653	137,000	164,653
Multi-Sectoral Transfers to LLGs	18,892	4,723	18,892
Transitional Development Grant	480,000	120,000	
Unspent balances – Locally Raised Revenues	21,844	21,844	
Total Revenues	8,329,093	2,377,991	7,728,739
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	<i>7,432,957</i>	<i>1,743,214</i>	<i>7,391,229</i>
Wage	5,968,060	1,310,884	5,968,060
Non Wage	1,464,897	432,330	1,423,169
<i>Development Expenditure</i>	<i>896,136</i>	<i>148,140</i>	<i>337,510</i>
Domestic Development	896,136	148,140	337,510
Donor Development	0	0	0
Total Expenditure	8,329,093	1,891,354	7,728,739

Revenue and Expenditure Performance in the first quarter of 2016/17

During the first quarter, Shs 2,377,991,000 was received against the expected Shs 2,204,954,000 which is 108% due to increase in teacher's salary and local revenue release specifically for the purchase of the departmental vehicle. Shs 1,891,354,000 was spent leaving a balance of Shs 486,636,000. Salary for September was not paid as the funds were not sufficient after adding teachers from the new divisions.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department will continue to receive funding from the traditional sources. These funds will be distributed in the guideline and the needs. The department will aim at improving the learning process of the pupils and students through proper monitoring and supervision, provision of habitable classrooms, provision of school desks, latrine and where possible staff houses

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

During the first quarter, the department carried out routine inspection and monitoring of education institutions. Music, Dance and Drama was carried out at school level up to the national level. Ball games were also carried out from school level up to the national level. Construction of classrooms started late and no payment was made. We procured a departmental vehicle and was paid for. UPE, USE funds and Transitional development for Mary Hill High School water works were transferred to the sch

Plans for 2017/18 by Vote Function

The department will provide 60 school desks, construct classrooms at Kambaba PS, Rwenjeru and Katete PS. We shall also construct a lined pit latrine at Bugashe II and install electricity power to Nyakayojo I PS all in Nyakayoyo Division. We shall do schools inspections, administer exams both internal and external.

Medium Term Plans and Links to the Development Plan

The department will continue to provide for teachers remuneration, provision of physical infrastructure, school furniture, text books and supervision and monitoring in the mid term.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

Vote: 761 Mbarara Municipal Council

Workplan 6: Education

1. Illegal Schools

A number of illegal schools are coming up without the required technical capacity and physical facilities.

2. Innadequate Infrastructure in Schools

Most schools have innadequate classrooms, latrines and teachers houses which negatively affects pupils and students learning.

3. Innadequate inspection of schools

The funds provided for inspetion is innadequate for the number of schools to be inspected.

Workplan 7a: Roads and Engineering

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	1,789,509	303,774	1,704,709
Locally Raised Revenues	353,384	12,164	268,584
Multi-Sectoral Transfers to LLGs	28,719	7,180	28,719
Sector Conditional Grant (Non-Wage)	1,193,546	230,965	1,193,546
Urban Unconditional Grant (Non-Wage)	124,323	31,081	124,323
Urban Unconditional Grant (Wage)	89,537	22,384	89,537
<i>Development Revenues</i>	31,738,130	17,343,980	15,540,456
Locally Raised Revenues	1,212,000	84,420	1,186,799
Multi-Sectoral Transfers to LLGs	173,501	43,375	173,501
Unspent balances – Locally Raised Revenues	55,905	55,905	
Unspent balances – Other Government Transfers	17,160,280	17,160,280	
Urban Discretionary Development Equalization Grant	13,136,444	0	14,180,156
Total Revenues	33,527,638	17,647,754	17,245,165
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	1,789,509	283,792	1,704,709
Wage	89,537	18,588	89,537
Non Wage	1,699,972	265,204	1,615,172
<i>Development Expenditure</i>	31,738,130	3,712,480	15,540,456
Domestic Development	31,738,130	3,712,480	15,540,456
Donor Development	0	0	0
Total Expenditure	33,527,638	3,996,273	17,245,165

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total of Shs. 17,647,754,000 including unspent balances which was 83% of the expected funds for the quarter. Out of this Shs. 3,996,273,000 was spent which is 19% of the quarter budget. Poor performance was experienced in local revenue for both development due to poor collections due delayed billing of the property owners for property tax as the new roll came into force in July.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department will receive most of the funds from USMID and road fund. Revenue to the dapartment has increased with the doubling of USMID funds. It will be spent most of the funds on tarmacking and maintenance of roads, street lighting and town beautification.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Vote: 761 Mbarara Municipal Council

Workplan 7a: Roads and Engineering

The department was able to pay salary for July and August, September was not paid because the funds were not enough because of the staff from the new Divisions accessed the payroll. Road works under USMID continued to be worked on. Materials for Kitunzi and Kijungu roads' resealing were procured. Other capital projects will be worked on starting second quarter.

Plans for 2017/18 by Vote Function

The department will spend most the funds on tarmacking of roads that include Bucunku road, Bishop Willis road and Mbaguta street. It will also work on maintenance of both paved and unpaved roads within the Municipality. We shall also work on street lighting and town beautification in the town centre roads. We shall also do physical planning to include the expanded Municipality. Other new roads will be opened in the Divisions

Medium Term Plans and Links to the Development Plan

The department will continue to work on the roads to make all of them motorable. Tarmacking will be done on critical roads especially the town centre roads.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate road equipment

The Municipality has only one grader for the expanded municipality with over 500 km of roads. We need to have at least a 10 tonne roller, water tank, bull dozer and a back hoe and an additional grader.

2. Encroachment on the roads

Illegal developments has encroached on most of the planned roads which affects their opening and expansion of existing ones

3. Inadequate skilled man power

With the introduction of the force account system in road works, we need more skilled man power to work on these roads. We need to have plant operators, drivers, inspectors and road overseers.

Workplan 7b: Water

(i) Overview of Workplan Revenue and Expenditures

US\$ Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	0	0	0
Unspent balances – Locally Raised Revenues		0	
Total Revenues	0	0	0
B: Overall Workplan Expenditures:			
Recurrent Expenditure	0	0	0
Wage		0	0
Non Wage	0	0	0
Development Expenditure	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	0	0	0

Revenue and Expenditure Performance in the first quarter of 2016/17

Vote: 761 Mbarara Municipal Council

Workplan 7b: Water

Department Revenue and Expenditure Allocations Plans for 2017/18

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Plans for 2017/18 by Vote Function

Medium Term Plans and Links to the Development Plan

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

(iv) The three biggest challenges faced by the department in improving local government services

1.

2.

3.

Workplan 8: Natural Resources

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	42	11	0
Sector Conditional Grant (Non-Wage)	42	11	
Total Revenues	42	11	0
B: Overall Workplan Expenditures:			
Recurrent Expenditure	42	0	0
Wage		0	0
Non Wage	42	0	0
Development Expenditure	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	42	0	0

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received Shs. 11,000 for the quarter which is too small to do anything

Department Revenue and Expenditure Allocations Plans for 2017/18

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Nothing was done since the funds are very small

Plans for 2017/18 by Vote Function

Vote: 761 Mbarara Municipal Council

Workplan 8: Natural Resources

Medium Term Plans and Links to the Development Plan

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

(iv) The three biggest challenges faced by the department in improving local government services

1.

2.

3.

Workplan 9: Community Based Services

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
<i>Recurrent Revenues</i>	299,955	52,330	618,994
Locally Raised Revenues	85,921	9,835	85,921
Multi-Sectoral Transfers to LLGs	47,635	10,500	47,635
Other Transfers from Central Government	38,420	0	351,955
Sector Conditional Grant (Non-Wage)	29,307	7,327	34,811
Urban Unconditional Grant (Non-Wage)	34,206	8,551	34,206
Urban Unconditional Grant (Wage)	64,466	16,117	64,466
<i>Development Revenues</i>	17,327	4,527	15,300
Locally Raised Revenues	15,300	2,500	15,300
Unspent balances – Locally Raised Revenues	2,027	2,027	
Total Revenues	317,282	56,857	634,294
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	299,955	46,171	618,994
Wage	64,466	9,960	64,466
Non Wage	235,488	36,211	554,527
<i>Development Expenditure</i>	17,327	2,027	15,300
Domestic Development	17,327	2,027	15,300
Donor Development	0	0	0
Total Expenditure	317,282	48,198	634,294

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received a total of Shs. 56,857,000 which was 70% of the quarter budget and spent a total of Shs. 48,198,000 which was 60% of the quarterly budget. Youth livelihood funds were not received and local revenue performed poorly at 46% due to the poor season for local revenue. Expenditure was less than expected because salary for the month of September was not paid.

Department Revenue and Expenditure Allocations Plans for 2017/18

The allocations for F/Y 2017/18 will be more than those of F/Y 2016/17 due to the fact that Youth livelihood grant has increased and women empowerment grant have been introduced. Local revenue for recurrent expenditure has not improved as is the collections.

Vote: 761 Mbarara Municipal Council

Workplan 9: Community Based Services

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

All staff paid salaries and allowances for July and August.
 mobilisation and sensitization meetings on YLP and UWEPP held.
 40 instructors were trained and one instructors' review meeting held
 42 street children were resettled to their communities
 4 awareness meetings on Children Act were done in the divisions
 2 groups of PWDs provided with funds to support PWDs IGAs (special grant) Inspection and labour laws enforcement
 one women council executive meeting held
 2 women empowerment training

Plans for 2017/18 by Vote Function

The department will do training, needs assesment, skills enhancement, mobilising and sensitising vulnerable people to form groups for development programmes, support youth, women, PWD councils. Supporting youth, Women and PWD projects. FAL Classes in the six divisions appraise and select youth livelihood fund & PWDs special grant beneficiaries, mentor staff on gender and HIV/AIDS issues, preparation of the HIV strategic plan, implement the Orphans & other vulnerable children stratgic plan. Provi

Medium Term Plans and Links to the Development Plan

Issues of gender, vulnabile groups are being addressed and implemented and linked to the development plan such as identifying gender issues,addressing gender issues,skills enhancement to vulnerable groups, procurement of office and IT Equipment, expansion of the Libraly .

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. Lack of transport

The department lacks means of transport. There is need for a vehicle to run the department activities

2. Inadequate staffing

There is need to recruit the Senior Community Development Officer to provide adequate services to the Community

3. Inadequate Office accomodation

The department has only one small room as office which is inadequate.

Workplan 10: Planning

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	92,238	13,501	92,237
Locally Raised Revenues	46,388	2,038	46,388
Urban Unconditional Grant (Non-Wage)	30,570	7,643	30,570
Urban Unconditional Grant (Wage)	15,279	3,820	15,279

Vote: 761 Mbarara Municipal Council

Workplan 10: Planning

<i>UShs Thousand</i>	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
Total Revenues	92,238	13,501	92,237
B: Overall Workplan Expenditures:			
<i>Recurrent Expenditure</i>	92,238	9,180	92,237
Wage	15,279	2,262	15,279
Non Wage	76,958	6,918	76,958
<i>Development Expenditure</i>	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	92,238	9,180	92,237

Revenue and Expenditure Performance in the first quarter of 2016/17

The Unit received a total of Shs. 13,501,000 which is 59% of the expected quarter budget. It also spent a total of Shs. 9,180,000 which was 40% of the budget. The short fall in revenue was in local revenue at only 18% of the budget. The little allocated funds was due to the poor collection in the quarter. Salary for September was also not paid just like other departments

Department Revenue and Expenditure Allocations Plans for 2017/18

The allocations for F/Y 2017/18 will largely be from Central government transfers due to the parameters used when sharing at the higher local Government level. The budget has not increased as there will be no extra work to be done apart from the normal. With the expansion of the Municipality we also need more resources for data collection and monitoring of Council projects.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Unit was able to pay salaries for July and August. September was not paid as there were no sufficient funds to pay all staff including those in the new divisions. The Unit also printed copies of the budget and the Development plan for councillors and HODs. Also prepared and submitted progress reports to the centre.

Plans for 2017/18 by Vote Function

Outputs will be in form of data and reports to guide planning. Emphasis will be put on capacity enhancement for data management in all departments including collection, compilation, analysis, reporting and appropriate utilisation. TPC will be facilitated for better Planning and follow up. At least a TPC meeting will be held every month and quarterly monitoring done.

Medium Term Plans and Links to the Development Plan

In the medium term, greater efforts towards developing a strong data bank will be pursued. An annual Statistical Abstract will be produced to enable establishment of trends resulting from implementation of different programmes in different sectors and enabling comparability both internally and externally. Monitoring of the municipal development projects under implementation will also be enhanced. All the above align well with the intentions and strategies of the Development Plan.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate staffing

The unit has only one staff the Senior Planner. There is an urgent need to recruit the Statistician in the next Financial year.

Vote: 761 Mbarara Municipal Council

Workplan 10: Planning

2. Lack of transport

The unit has no vehicle for field activities and is urgently needed with the expansion of the Municipality.

3. Poor response in birth and deaths registration

This makes the study of key government programme impacts and trends difficult. It's due to negative attitudes among the populace and lacking political will to mobilise communities positively.

Workplan 11: Internal Audit

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17 Approved Budget	2016/17 Outturn by end Sept	2017/18 Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	70,284	15,715	70,283
Locally Raised Revenues	19,771	3,372	19,771
Urban Unconditional Grant (Non-Wage)	15,589	3,897	15,589
Urban Unconditional Grant (Wage)	34,924	8,446	34,924
Total Revenues	70,284	15,715	70,283
B: Overall Workplan Expenditures:			
Recurrent Expenditure	70,284	12,530	70,283
Wage	34,924	5,749	34,924
Non Wage	35,360	6,781	35,360
Development Expenditure	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	70,284	12,530	70,283

Revenue and Expenditure Performance in the first quarter of 2016/17

Internal Audit received a total of Shs. 15,715,000 which is 89% of the quarter budget and spent Shs. 12,530,000 which is 71% of the quarter expenditure budget. Local revenue performed below expectation at 68% due to poor collections. Salary for the month of September was not paid.

Department Revenue and Expenditure Allocations Plans for 2017/18

The allocations for F/Y 2017/18 do not differ from those of the current FY as the total local revenue which forms the biggest part of the departmental funding has not increased.

(ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The department did the mandatory 4th quarter audit report, did a special audit report for Boma PS, The Internal auditor attended the ICPA annual workshop in Entebbe.

Plans for 2017/18 by Vote Function

Audit of MMC departments and health centres, value for money assessment of projects, evaluation of the effectiveness of the internal controls, audit of accounts records for government schools, field visits for LC1s & 11s.

Medium Term Plans and Links to the Development Plan

Production of quarterly audit reports and onward submission to relevant bodies to be made, inspection of completed and ongoing projects to be done.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

None

Vote: 761 Mbarara Municipal Council

Workplan 11: Internal Audit

(iv) The three biggest challenges faced by the department in improving local government services

1. DPAC

DPAC delays in discussing internal audit reports and controlled by the district

2. Inadequate Staffing

The department has only 4 people and considering the size of the Municipality, They cannot manage to complete the work as expected.

3. Lack of Vehicle

The expansion of the Municipal boundaries need to have a stable means of transport.