Structure of Performance Contract

PART A: PERFORMANCE REQUIREMENTS OF ACCOUNTING OFFICERS

PART B: SUMMARY OF DEPARTMENT PERFORMANCE AND WORKPLANS

Pursuant to the Public Financial Management Act of 2015, Part VII – Accounting and Audit, Section 45 (3), the A shall enter into an annual budget performance contract with the Permanent Secretary/Secretary to the Treasury.

The performance contract consists of two parts – Part A and Part B. Part A outlines the core performance requirement which my performance as an Accounting Officer will be assessed, in two areas:

1. Budgeting, Financial Management and Accountability, which are common for all Votes; and

2. Achieving Results in five Priority Programmes and Projects identified for the specific Vote

I understand that Central Government Accounting Officers will communicate their 5 priorities of the vote within the start of the Financial Year and the priorities for local governments will be established centrally.

Part B sets out the key results that a Vote plans to achieve in 2017/18. These take the form of summaries of Minister Statement (MPS) for central government AOs and budget narrative summaries for Local government AOs.

I hereby undertake, as the Accounting Officer, to achieve the performance requirements set out in Part A of this performance to deliver on the outputs and activities specified in the work plan of the Vote for FY 2017/18 subject to the av budgeted resources set out in Part B.

I, as the Accounting Officer, shall be responsible and personally accountable to Parliament for the activities of this also be personally accountable for a function or responsibility that is delegated, inclusive of all work performed or that I have authority and control over.

I understand that my performance will be assessed to ascertain whether I have met the requirements specified under

I also undertake to prepare and submit quarterly financial and physical performance progress reports to the Ministr Planning and Economic Development on the outputs set out in the workplans, and to provide quarterly workplan requests by the specified deadlines (PFM Act of 2015, Section 16(1) and 21(3)). I understand that the Ministry of Planning and Economic Development will not disburse funds unless it has received complete submissions of the a reports.

I commit to adhering to the responsibilities laid out in the letter appointing me as an Accounting Officer from the P Secretary/Secretary to the Treasury for FY2017/18.

I understand that failure to comply with these requirements will result in my appointment as an Accounting Officer

Name and Signature:

Town Clerk/Accounting Officer

Mukono Municipal Council

Signed on Date:

PART A: PERFORMANCE REQUIREMENTS OF ACCOUNTING OFFICERS

Part A outlines the core performance requirements against which my performance as an Accounting Officer will be assessed

- 1. Budgeting, Financial Management and Accountability, which are common for all Votes; and
- 2. Achieving Results in five Priority Programmes and Projects identified for the specific Vote

PERFORMANCE AREA #1: Budgeting, Financial Management and Accountability

Preamble: All Accounting Officers are expected to perform their job responsibilities in accordance with the Public Finance (PFM) Act 2015 and the Public Procurement and Disposal Act (PPDA) 2003 along with the Constitution and other laws t Republic of Uganda.

Accounting officers will be required to perform and their performance will be assessed annually in the following areas:

1.1 Adherence to Budget Requirements: Adherence to key budget requirements specified by MoFPED in the various Ci budget preparation. For local governments, this also includes adherence to budget requirements agreed between local governments ministries responsible for sector conditional and unconditional grants and the Discretionary Development Equalisation Gra

1.2 Complete and timely submission of budget documents: Sector Budget Framework Paper, Ministerial Policy Statemen detailed budget estimates, annual cashflow plan, annual recruitment plan, annual procurement plans, accounting warrants an procurement plans that are submitted on time in accordance with the designated due date

1.3 Open and Transparent Procurement: Annual procurement plans and required information on tender prepared and pos procurement portal.

1.4 Prompt Processing of Payments: Monthly salaries, wages, invoices, certificates and pensions on time in accordance v due date.

Permanent Secretary / Secretary t

MoFPED

Signed on Date:

Name and Signature:

Public Accounts Committee.

PERFORMANCE AREA #2: Achieving Results in Priority Projects and Programs

Preamble: Accounting Officers are held accountable and are expected to oversee the implementation and delivery of physic projects and programs regardless of their stage and/or status. An Accounting Officer's performance in the planning and im five priority Programmes and projects will be assessed

Central Government Accounting Officers must identify and specify five priority programmes (recurrent) or major infrastru (capital development) for their individual Votes and list them at the beginning of this Performance Contract. The top 5 pro projects or programs, should be the ones that contribute significantly to the achievement of sectoral or national goals. They on the basis of their size and/or policy priority.

It is critically important for AOs to track the performance of these Projects/programmes and ensure they are managed effect

For each priority Programme or Project, Accounting Officers will be assessed on performance in the following areas:

2.1 Alignment of plans with Policy: The alignment of priority Programmes and Projects workplans with vote, sectoral ar strategies (NDP).

2.2 Achievement of planned results: The extent to which annual key performance indicators and targets are achieved for k programs

2.3 Timely and Predictable Implementation: The consistency of actual expenditures with budgeted cash flow and procure degree to which results are achieved within budget and without cost overruns

2.4 Procurement and Project Management: Adherence to all aspects of the PPDA Act and Regulations for procurements Programme/Project expenditure.

2.5 Monitoring & Follow Up: The adequacy and timeliness of information on priority Programmes and Projects in vote q and evaluation reports; follow up on performance issues identified relating to the Programme/Project identified via monitor audit and feedback processes.

NOTE:

Accounting Officers' performance will be assessed annually. MoFPED will distribute compliance and assessment tools to Officers within three months of the start of the financial year. These tools will set out how Accounting Officers can compl requirements and how they will be assessed.

National priorities for Local Governments will be identified centrally in consultation with the Local Government Association Prime Minister, National Planning Authority and Ministry of Local Government.

PART B: SUMMARY OF DEPARTMENT PERFORMANCE AND WORKPLANS

Executive Summary

Revenue Performance and Plans

	2016	2016/17		
UShs 000's	Approved Budget	Receipts by End March	Approved	
1. Locally Raised Revenues	3,018,984	2,126,190		
2a. Discretionary Government Transfers	1,859,149	1,592,709		
2b. Conditional Government Transfers	7,990,202	6,674,804	9	
2c. Other Government Transfers	170,856	80,336		
4. Donor Funding	119,308	221,830	Ī	
Total Revenues	13,158,499	10,695,871	1:	

Planned Revenues for 2017/18

The revenue forecast for the municipal for the financial year 2017/2018 is ugshs 15,888,963,000/=. This rep 21% increase from the municipal budget of F/Y 2016/2017. Of the budget 76% will be central government t Local Revenue is estimated at 23% and donor funding will be 3%, thus the biggest share of the budget will government transfers and will be used for operation and implementation of projects.

Expenditure Performance and Plans

	2016/17		2017/18
	Approved Budget	Actual	Approved Budget
UShs 000's		Expenditure by	
		end of March	
1a Administration	2,014,933	1,475,047	2,360,106
2 Finance	544,207	379,105	611,261
3 Statutory Bodies	562,546	343,027	557,370
4 Production and Marketing	83,109	42,931	111,620
5 Health	1,400,620	1,243,022	2,180,877
6 Education	6,326,417	5,197,458	7,358,689
7a Roads and Engineering	1,473,637	827,662	1,528,976
7b Water	0	0	0
8 Natural Resources	282,651	166,746	313,472
9 Community Based Services	338,802	186,245	729,710
10 Planning	76,767	49,479	73,142

Executive Summary

The expenditure forecast for the municipal for the financial year 2017/2018 is ugshs 15,888,963,000/=. This an 23% increment from the municipal budget of F/Y 2016/2017. Of the budget 47% will be spent on wages, wage is estimated at 40%, Domestic Development 10% and donor funding at 3%.

A. Revenue Performance and Plans

Conditional, Discretionary Transfers and other Revenues to the Local Government

	201	2016/17		
UShs 000's	Approved Budget	Receipts by End March	Approve	
1. Locally Raised Revenues	3,018,984	2,126,190		
Local Service Tax	385,471	450,213	İ	
Advertisements/Billboards	57,720	20,399		
Agency Fees	10,020	1,500	Í	
Animal & Crop Husbandry related levies	1,020	0	İ	
Business licences	449,025	237,234		
Group registration		0		
Inspection Fees	10,925	13,063		
Land Fees	881,779	695,200		
Local Government Hotel Tax	34,190	16,455		
Market/Gate Charges	63,232	37,608	j –	
Other Fees and Charges	62,016	142,598		
Other licences	75,308	38,372		
Property related Duties/Fees	600,000	420,202		
Refuse collection charges/Public convinience	11,384	8,202		
Registration (e.g. Births, Deaths, Marriages, etc.) Fees	31,461	22,215		
Rent & Rates from private entities	10,919	3,068		
Liquor licences	17,434	4,223		
ParkFees	317,079	15,637		
2a. Discretionary Government Transfers	1,859,149	1,592,709		
Urban Unconditional Grant (Wage)	586,001	488,411	Ī	
Urban Discretionary Development Equalization Grant	597,747	597,747		
Urban Unconditional Grant (Non-Wage)	675,402	506,552		
2b. Conditional Government Transfers	7,990,202	6,674,804	İ	
General Public Service Pension Arrears (Budgeting)	103,426	103,426	İ	
Sector Conditional Grant (Non-Wage)	1,875,673	1,175,890		
Salary arrears (Budgeting)		0		
Sector Conditional Grant (Wage)	5,718,732	5,138,914	1	
Gratuity for Local Governments	103,628	77,721	Ì	

A. Revenue Performance and Plans

4. Donor Funding	119,308	221,830	
Makerere University Walter Reed Project (MUWRP)	119,308	221,830	
Total Revenues	13,158,499	10,685,181	1:

Planned Revenues for 2017/18

(i) Locally Raised Revenues

The local revenue forecast for F/Y 2017/2018 is 3,726,257,000/= representing a 23% increment from the previous b FY 2016/2017. This is because of the supplementary valuation exercise to be carried out raising hopes of getting n funds from property rates and land fees for the rate at which house are coming up. The major sources of revenue will Business Licences, Land fees, property rates and advertisement.

(ii) Central Government Transfers

The Central Government transfers will be the major source of revenue for the municipal. The central Government Traestimated at 11,738,250,000/= i.e 74% of the overall municipal budget forecast for F/Y 2017/2018. This shows tha municipal will maily rely on the central government transfers for its operations, project execution and implementation (*iii*) Dependence Funding

(iii) Donor Funding

The Municipality expects to get 424,438,000/= from Makerere University Walter Reed Project to fund HIV related This will contribute 3% of the Municipal Budget for 2017/2018.

Summary: Department Performance and Plans by Workplan

Workplan 1a: Administration

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand		2016/17	2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,552,546	1,359,731	1,887,642
General Public Service Pension Arrears (Budgeting)	103,426	103,426	139,702
Gratuity for Local Governments	103,628	77,721	265,687
Locally Raised Revenues	365,278	282,550	432,758
Multi-Sectoral Transfers to LLGs	670,348	586,844	590,259
Pension for Local Governments	39,559	29,669	91,298
Salary arrears (Budgeting)		0	19,057
Urban Unconditional Grant (Non-Wage)	91,876	64,409	100,001
Urban Unconditional Grant (Wage)	178,432	215,112	248,878
Development Revenues	462,387	189,425	472,464
Locally Raised Revenues	166,259	63,400	327,000
Multi-Sectoral Transfers to LLGs	159,347	10,006	110,872
Urban Discretionary Development Equalization Grar	52,781	32,020	34,592
Urban Unconditional Grant (Non-Wage)	84,000	84,000	
otal Revenues	2,014,933	1,549,157	2,360,106
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	1,552,546	1,285,621	1,887,642
Wage	178,432	215,112	248,878
Non Wage	1,374,113	1,070,509	1,638,763
Development Expenditure	462,387	189,425	472,464
Domestic Development	462,387	189,425	472,464
Donor Development	0	0	0
lotal Expenditure	2,014,933	1,475,047	2,360,106

2016/17 Revenue and Expenditure Performance up to March

In Q3 Administration department received 558,386,000/= from the different revenue sources out of Q3 budg 503,733,000/= representing a 111% performance. The biggest percentage was multi-sectoral transfers to LLC the annual budget of 2,014,933,000/=, the department had received 1,549,157,000/= representing 77% performance the annual budget. Of the total revenue received, 57,199,000/= (10%) was spent on staff salaries, 390, 4 (59%) was spent on non wage recurrent including multi-sectoral transfers to LLCs and was used for recurrent

Workplan 1a: Administration

(ii) Summary of Past and Planned Workplan Outputs

	20	2017	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plan outputs
Function: 1381 District and Urban Administration			•
%age of pensioners paid by 28th of every month	90	99	<mark>90</mark>
%age of LG establish posts filled	75	75	75
%age of staff appraised	95	95	<mark>95</mark>
%age of staff whose salaries are paid by 28th of every month	95	28	95
Availability and implementation of LG capacity building policy and plan	yes	YES	yes
No. (and type) of capacity building sessions undertaken	8	8	8
No. of monitoring visits conducted	4	3	4
No. of vehicles purchased	1	1	1
No. of motorcycles purchased	0	0	1
No. of monitoring reports generated	4	3	4
%age of staff trained in Records Management	0	1	0
No. of computers, printers and sets of office furniture purchased	4	0	3
<i>Function Cost (UShs '000)</i> Cost of Workplan (UShs '000):	<i>2,014,933</i> 2,014,933	<i>1,475,047</i> 1,475,047	2,360, 2,360,

2016/17 Physical Performance up to March

Purchased a vehicle for the department, Electricity Bills, purchased stationery, Paid for security services, Tra abroad (Vimmerby, USA and Dar es salaam), Legal fees, Enforcement of property rates and paid salaries for s department for three months.

Planned Outputs for 2017/18

The major Output in 2017/2018 will be Monitoring and Supervising all departments and the two divisions strengthening efficiency, effectiveness economic delivery of services e.g CDD, Health, Wealth creation Roads and USE, rolling over the capacity building plan, induction of newly recrited staff, LED and training new co on rules of procedure, renewal of lease for municipal premises and procurement of Mayors vehicle.

Workplan 1a: Administration

2.

Some of the posts are not filled in the department.

3. Continued declining IPFs

Inadequate funds from central Government to fund capacity building.

Workplan 2: Finance

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end March	Approved Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	522,219	369,763	602,601
Locally Raised Revenues	81,667	72,662	89,832
Multi-Sectoral Transfers to LLGs	264,260	173,847	333,506
Urban Unconditional Grant (Non-Wage)	55,000	39,663	55,000
Urban Unconditional Grant (Wage)	121,292	83,591	124,263
Development Revenues	21,988	9,341	8,660
Multi-Sectoral Transfers to LLGs	9,988	0	4,440
Urban Discretionary Development Equalization Grar	12,000	9,341	4,220
Fotal Revenues	544,207	379,105	611,261
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	522,219	369,764	602,601
Wage	121,292	83,591	124,263
Non Wage	400,927	286,173	478,338
Development Expenditure	21,988	9,341	8,660
Domestic Development	21,988	9,341	8,660
Donor Development	0	0	0
Fotal Expenditure	544,207	379,105	611,261

2016/17 Revenue and Expenditure Performance up to March

In Q3 the department received 124,969,000/= from different sources out of Q3 budget of 136,052,000/= represented performance. The overall performance against the annual budget was 70%. Out of the revenue received, 58,396,000/= was Multi-Sectoral transfer to LLG representing 46% of the cumulative release for the department of the quarterly outrun of 124,969,000/=, 90,976,000/= was allocated on non wage representing 73% and 27,700,000/= mass for the department 50%

Workplan 2: Finance

Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plan outputs
Function: 1481 Financial Management and Accountabilit	ty(LG)		
Date for submitting the Annual Performance Report	31/July/2017	31/July/2017	<mark>31/07/20</mark>
Value of LG service tax collection	385471169	450213000	<mark>5103988</mark>
Value of Hotel Tax Collected	34189992	16455000	<mark>4085975</mark> :
Value of Other Local Revenue Collections	2596446839	1659522000	<mark>3154802</mark>
Date of Approval of the Annual Workplan to the Council		15/03/2017	
Date for presenting draft Budget and Annual workplan to the Council		15/03/2017	
Date for submitting annual LG final accounts to Auditor General	30/july/2017	16/08/2017	<mark>30/07/20</mark>
Function Cost (UShs '000)	544,207	379,105	611,
Cost of Workplan (UShs '000):	544,207	379,105	611,

2016/17 Physical Performance up to March

Carried out a study tour to Gulu Municipal Council under revenue enhancement activities, Held 3 TPC Me paid salaries for staff in the department for three months and purchased two laptops for the department.

Planned Outputs for 2017/18

Production of financial statements, realistic budget and plan, proper accountability of public resources in accor PFMA 2015, Facilitation of Local revenue enhancement plan preparation and implementation for 2017/2018 Revenue collection control and management.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

None.

(iv) The three biggest challenges faced by the department in improving local government services

1. Un valued buildings

This is because of the many newly erected buildings which are not valued hence need for supplementary val order for the Municipal to increase its revenue via property rates.

2. Hotel owners giving false information

Workplan 3: Statutory Bodies

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	562,546	355,522	554,370
Locally Raised Revenues	242,480	162,353	211,348
Multi-Sectoral Transfers to LLGs	190,783	112,835	211,995
Urban Unconditional Grant (Non-Wage)	82,948	51,753	92,932
Urban Unconditional Grant (Wage)	46,335	28,581	38,095
Development Revenues		0	3,000
Multi-Sectoral Transfers to LLGs		0	3,000
Total Revenues	562,546	355,522	557,370
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	562,546	343,027	554,370
Wage	46,335	28,581	38,095
Non Wage	516,211	314,446	516,275
Development Expenditure	0	0	3,000
Domestic Development	0	0	3,000
Donor Development	0	0	0
Total Expenditure	562,546	343,027	557,370

2016/17 Revenue and Expenditure Performance up to March

Statutory department received a total of 104,654,000/= from different sources in Q3 out of the quarterly bud 140,636,000/= representing 74% performance. Overall statutory body received 355,522,000/= out of the are budget of 562,546,000/= representing 63% annual performance. Of the total revenue received, 9,524,000 (9 spent on salaries for Mayor, Deputy Mayor, two division chairpersons and procurement officer,26,380,000/= was Multi sectoral transfers to LLGS, and non wage 85,742,000/= (91%) was spent on non wage recurrent i of councillor's allowances at both Municipal and the two divisions.

Department Revenue and Expenditure Allocations Plans for 2017/18

The sector plans to receive shs. 557,370,000/= in the Financial Year 2017/2018 from the different revenue so indicating a decrease of % from the previous financial year 2016/2017. The fall is a result of revisiting and up the IPF for councilors allowances. Salaries are taking 7% of the budget and non wage recurrent 93% of the b

Workplan 3: Statutory Bodies

	2016/17		2017
Function, Indicator	Approved Budget	Expenditure and	Approved
	and Planned	Performance by	and Plani
	outputs	End March	outputs
No of minutes of Council meetings with relevant resolutions	6	5	6
<i>Function Cost (UShs '000)</i>	562,546	<i>343,027</i>	<u>557,</u>
Cost of Workplan (UShs '000):	562,546	343,027	557,

2016/17 Physical Performance up to March

Paid councillors allowances for two council sitting at Municipal level and 2 counil sittings at Division and a all the four committee for two sittings each. Facilitated Mayor, Deputy Mayor and Division Chairpersons for months.

Planned Outputs for 2017/18

Convene council and standing committee meetings, facilitate contracts committee and procurement unit to pr submitt procurement plan, conduct evaluations.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

None.

(iv) The three biggest challenges faced by the department in improving local government services

1. Limited service delivery

This is due to limited funds yet the community expects a lot from the the Municipal.

2.

3.

Workplan 4: Production and Marketing

(i) Overview of Workplan Revenue and Expenditures

Workplan 4: Production and Marketing

1	8		
Urban Unconditional Grant (Wage)	13,575	8,915	11,887
Development Revenues	10,000	0	
Urban Discretionary Development Equalization Grar	10,000	0	
Total Revenues	83,109	71,815	111,620
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	73,109	42,931	111,620
Wage	38,575	19,304	57,729
Non Wage	34,535	23,627	53,891
Development Expenditure	10,000	0	0
Domestic Development	10,000	0	0
Donor Development	0	0	0
Total Expenditure	83,109	42,931	111,620

2016/17 Revenue and Expenditure Performance up to March

In Q3 production received 14,545,000/= out of the quarterly budget of 20,777,000/= representing 70% perfor 6,499,000/= was used to pay salaries for the 2 employees in the department and 8,047,000/= was non wage used for farm visits and extension farmer trainings, Slaughter slabs monitoring, training small scale industri registration of hospitality places,, collection of data on market prices, sensitisation of business community, verification of vendors in markets and Killing of stray dogs in two wards.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department will receive Shs. 111,620,000/= in the Financial Year 2017/2018 reflecting an increase of 34 the budget of the previous FY 2016/2017 and this is as a result of increase on the wage IPF for production an commercial services and local revenue alocation to the department. Salaries will take 52% of the budget and 48% mainly for Vermin and Vector control and commercial services activities.

	20	2017/	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plani outputs
Function: 0181 Agricultural Extension Services			
Function Cost (UShs '000) Function: 0182 District Production Services	26,720	13,757	<u>52,</u>
Number of anti vermin operations executed quarterly	4	7	4

Workplan 4: Production and Marketing

	20	2017	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Pland outputs
No of businesses inspected for compliance to the law	4350	5674	4350
No ofbusinesses issued with trade licenses	4350	5674	4350
No. of market information reports desserminated	4	5	4
No. of cooperatives assisted in registration	4	3	4
No. of cooperative groups mobilised for registration	4	3	4
No of cooperative groups supervised	30	28	30
No. and name of hospitality facilities (e.g. Lodges, hotels and restaurants)	60	120	<mark>60</mark>
No. and name of new tourism sites identified	1	120	1
No. oftourism promotion activities meanstremed in district development plans	1	1	1
No. of producer groups identified for collective value addition support	20	0	20
A report on the nature of value addition support existing and needed	YES	yes	yes
No ofawareness radio shows participated in	2	4	2
No. oftrade sensitisation meetings organised at the district/Municipal Council	2	2	2
<i>Function Cost (UShs '000)</i> Cost of Workplan (UShs '000):	<i>48,749</i> 83,109	<i>21,734</i> 42,931	<i>46</i> , 111,

2016/17 Physical Performance up to March

Did farm visits and extension farmer trainings, Slaughter slabs monitoring, trained small scale industries, re of hospitality places,, collected data on market prices, sensitisation of business community, verification of ver markets and Killing of stray dogs in two wards and paid salaries for staff for 3 months.

Planned Outputs for 2017/18

500 pets vaccinated, 500 stray dogs killed, 200 heads of cattle vaccinated, streamlined slaughter and monitorin Operation Wealth Creation activities. Carry out sensitisaton meetings with traders and SACCOs within the municipality.

Workplan 4: Production and Marketing

2. Inadequate funding

The money allocated to the production department is too little compared to to the service delivery load.

3.

Workplan 5: Health

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	,	2016/17	2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,073,845	994,931	1,340,165
Locally Raised Revenues	19,824	7,896	50,496
Multi-Sectoral Transfers to LLGs	275,984	232,005	366,206
Sector Conditional Grant (Non-Wage)	111,051	83,288	35,307
Sector Conditional Grant (Wage)	623,170	638,880	851,839
Urban Unconditional Grant (Non-Wage)	43,816	32,862	36,317
Development Revenues	326,775	249,790	840,712
Donor Funding	119,308	221,830	424,438
Locally Raised Revenues	30,000	0	18,581
Multi-Sectoral Transfers to LLGs	62,236	0	9,000
Other Transfers from Central Government		0	300,000
Urban Discretionary Development Equalization Grar	115,231	27,960	88,692
Total Revenues	1,400,620	1,244,722	2,180,877
B: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	1,073,845	993,231	1,340,165
Wage	623,170	638,880	851,839
Non Wage	450,675	354,352	488,326
Development Expenditure	326,775	249,790	840,712
Domestic Development	207,467	27,960	416,274
Donor Development	119,308	221,830	424,438
Total Expenditure	1,400,620	1,243,022	2,180,877

2016/17 Revenue and Expenditure Performance up to March

In Q3 Health department received 485,414,000/= from different sources of revenue out of Q3 budget of 350,1

Workplan 5: Health

from the FY 2016/2017. The increase is as result of an increase in the IPF from MUWRP alocated to the de salary enhancement and PHC Development . Salaries will take 39% of the budget, Non wage 22% and devel 39%.

(ii) Summary of Past and Planned Workplan Outputs

	20	016/17	2017	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plani outputs	
Function: 0881 Primary Healthcare				
Value of medical equipment procured	3000000	27960000	<mark>1869237</mark> :	
Number of trained health workers in health centers	81	81	81	
No oftrained health related training sessions held.	8	8	8	
Number of outpatients that visited the Govt. health facilities.	78644	47680	78644	
Number of inpatients that visited the Govt. health facilities.	6750	7229	<mark>6750</mark>	
No and proportion of deliveries conducted in the Govt. health facilities	5500	5484	5500	
% age of approved posts filled with qualified health workers	85	85	85	
% age of Villages with functional (existing, trained, and reporting quarterly) VHTs.	90	99	90	
No of children immunized with Pentavalent vaccine	7856	6751	7856	
No of maternity wards constructed	1	0	1	
No of OPD and other wards constructed		0	1	
Value of essential medicines and health supplies delivered to health facilities by NMS		92995572		
Function Cost (UShs '000)	777,450	604,142	<i>2,180</i> ,	
Function: 0883 Health Management and Supervision				
<i>Function Cost (UShs '000)</i> Cost of Workplan (UShs '000):	623,170 1,400,620	638,880 1,243,022	2,180,	

2016/17 Physical Performance up to March

Workplan 5: Health

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

Medical Male circumission done by Makerere University Walter Reed Project and HIV Mainstreaming by AMICAAL.

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate Funds

Funding for the sector has not significately increased yet there's high level of inflation and yet increased dema service delivery. This situation makes it difficult to sustain delivery of quality services to the expections of the community.

2. Inadequate infrastructure at Mukono HCIV.

Mukono HC IV is a very busy health centre for example it attends to 600- 800 ante natal mothers and delivered between 250- 300 mothers monthly. Elevation of the HC to hospital status will solve the problem of staff an infrastructure.

3. No Ambulance

The HC is along the busy Kampala Jinja high way .it recieves many accident victims and many patients th cannot manage who need referral

Workplan 6: Education

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand		2016/17	2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	6,042,434	5,092,375	7,055,549
Locally Raised Revenues	16,128	6,064	16,128
Multi-Sectoral Transfers to LLGs	25,574	23,955	36,173
Other Transfers from Central Government	95,095	36,596	95,095
Sector Conditional Grant (Non-Wage)	752,754	502,575	888,114
Sector Conditional Grant (Wage)	5,070,562	4,465,653	5,942,290
Urban Unconditional Grant (Non-Wage)	26,184	19,638	26,184
Urban Unconditional Grant (Wage)	56,137	37,893	51,565
Development Revenues	283,983	220,956	303,140
Development Grant	149,185	149,185	147,901

Workplan 6: Education			
Total Revenues	6,326,417	5,313,331	7,358,689
B: Breakdown of Workplan Expenditi	ures:		
Recurrent Expenditure	6,042,434	5,084,318	7,055,549
Wage	5,126,699	4,503,545	5,993,855
Non Wage	915,735	580,773	1,061,694
Development Expenditure	283,983	113,140	303,140
Domestic Development	283,983	113,140	303,140
Donor Development	0	0	0
Total Expenditure	6,326,417	5,197,458	7,358,689

2016/17 Revenue and Expenditure Performance up to March

In quarter three the department recieved 1,602,521,000/= out of the quarterly budget of 1,581,604,000 represe 101% performance. Out of the annual budget of 6,326,417,000/=, by the end of Q2 84% had been realised. Overall revenue received in Q3, 1,280,532,000/= was spent on salaries (80%), non wage recurrent 254,787,000 was USE and UPE to government aided schools, inspection of schools and monitoring learning achievement Domestic development 67,202,000/= (4%).

Department Revenue and Expenditure Allocations Plans for 2017/18

The department will receive Shs. 7,358,689,000/= in the FY 2017/2018 showing a 16% increase from the b the previous FY 2016/2017. This is as a result of increase in the wage IPF for the department. Salaries will t of the budget, development will take 4% and non wage recurrent 15% of the budget.

	20	2017	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Pland outputs
Function: 0781 Pre-Primary and Primary Education			
No. ofteachers paid salaries	505	505	<mark>484</mark>
No. of qualified primary teachers	505	505	<mark>484</mark>
No. of pupils enrolled in UPE	18657	18168	18657
No. ofstudent drop-outs	0	49	0
No. of Students passing in grade one	1777	1508	1777
No. of pupils sitting PLE	4636	4933	4636

Workplan 6: Education

	20	2016/17		
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plani outputs	
No. ofteaching and non teaching staffpaid	0	220	208	
No. of students passing O level	885	952	<mark>885</mark>	
No. of students sitting O level	885	960	<mark>885</mark>	
No. of students enrolled in USE	4345	5089	<mark>4345</mark>	
Function Cost (UShs '000)	2,422,910	356,608	<u> </u>	
Function: 0784 Education & Sports Management and Insp	vection			
No. of primary schools inspected in quarter	102	301	102	
No. of secondary schools inspected in quarter	10	23	10	
No. oftertiary institutions inspected in quarter	10	21	10	
No. of inspection reports provided to Council	4	3	4	
<i>Function Cost (UShs '000)</i> Cost of Workplan (UShs '000):	3,479,509 6,326,417	4,586,221 5,197,458	220, 7,358,	

2016/17 Physical Performance up to March

Carried out Monitoring and Inspection of schools, Constructed a 5 stance lined Pit Latrine at Kirowooza PS Constructed a staffhouse at Bukerere PS, Paid USE and UPE to schools, Paid salaries for primary and secon teachers for three months.

Planned Outputs for 2017/18

Construction of two three in one staff houses in Buwava P/S, 5 Stance pit latrine at Kiwanga Umea and Buk Renovation of a classroom block at Kiwango UMEA P/S, procurement of office furniture for schools, Inspect schools, Promotion of Co-curricular activities and training teachers and school managers.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

None.

(iv) The three biggest challenges faced by the department in improving local government services

1. Lack of departmental vehicle.

No vehicle to ease movement of officers in all school areas .

Workplan 7a: Roads and Engineering

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand		2016/17	2017/18
	Approved	Outturn by end	Approved
	Budget	March	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,114,877	692,979	1,249,457
Locally Raised Revenues	22,460	11,230	156,048
Multi-Sectoral Transfers to LLGs	8,727	61,186	120,023
Sector Conditional Grant (Non-Wage)	966,933	556,325	898,956
Urban Unconditional Grant (Non-Wage)	70,000	35,000	30,000
Urban Unconditional Grant (Wage)	46,757	29,237	44,429
Development Revenues	358,760	321,247	279,519
Locally Raised Revenues	351,579	320,350	265,000
Multi-Sectoral Transfers to LLGs	7,181	897	14,519
Total Revenues	1,473,637	1,014,226	1,528,976
3: Breakdown of Workplan Expenditures:			
Recurrent Expenditure	1,114,877	505,615	1,249,457
Wage	46,757	9,708	44,429
Non Wage	1,068,120	495,907	1,205,028
Development Expenditure	358,760	322,047	279,519
Domestic Development	358,760	322,047	279,519
Donor Development	0	0	0
otal Expenditure	1,473,637	827,662	1,528,976

2016/17 Revenue and Expenditure Performance up to March

In Q3 the department received 363,275,000/= out of the quarterly budget of 368,409,000/= representing 99% performance. Out of the annual budget of 1,473,637,000/=, a total of 1,014,226,000/= had been realised repr 69%. The overall expenditure by end of Q3 was 827,662,000/= out of the planned expenditure representing the annual budget.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to get Ugshs 1,528,976,000/= in the F/Y 2017/2018 from different sources of revenue representing a 4% increase from last year. The increase is a result of enhancing Local revenue allocation to the department to cater for capital projects. Salaries will take 3%, non wage 78% and development 19% of the departmental budget.

Workplan 7a: Roads and Engineering

	20	2016/17		
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plani outputs	
No of bottle necks removed from CARs	4	4		
Length in Km of urban roads upgraded to bitumen standard	1	0	1	
Length in KmofUrban paved roads routinely maintained	8	9	8	
Length in KmofUrban unpaved roads routinely maintained	198	253	100	
Length in Km ofrural roads constructed	3	4	3	
Length in Km ofrural roads rehabilitated	1	1	3	
Function Cost (UShs '000) Function: 0482 District Engineering Services	1,208,637	587,446	1,121,	
Function Cost (UShs '000) Function: 0483 Municipal Services	115,000	119,282	<u> </u>	
No ofstreetlights installed	10	16	12	
Function Cost (UShs '000)	150,000	120,935	264,	
Cost of Workplan (UShs '000):	1,473,637	827,662	<u>1,528,</u>	

2016/17 Physical Performance up to March

Did routine mechanical maintanance of roads and Routine manual maintanance on 79kms of roads, Purchase installed 12 street lights in Seeta town, Repaired and serviced vehicles, and paid yaka for street lights.

Planned Outputs for 2017/18

Second seal on 1km of Mulyanti Road plus drainage works, Culvert Installation, Surveying Mulyanti Road Ntawo, Bajjo, Seeta Road, Installation of street lights Routine manual road maintenance of 80 kms, opening roads, Gravelling Paul Mukas Road, routine mechanised mantanance of unpaved roads 100kms, Routine me maintanance of paved roads 8kms, Vehicle maintenance, computer servicing, Internet subscription and prepa B.O.Qs.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

UNRA will maintain Bugujju-Seeta Road and Bukerere Road.

(iv) The three biggest challenges faced by the department in improving local government services

. _

Workplan 7a: Roads and Engineering

The plant is insufficient to carry out routine road maintanance in a specified time.

Workplan 7b: Water

(i) Overview of Workplan Revenue and Expenditures

2016/17 Revenue and Expenditure Performance up to March

Department Revenue and Expenditure Allocations Plans for 2017/18

(ii) Summary of Past and Planned Workplan Outputs

2016/17 Physical Performance up to March

Planned Outputs for 2017/18

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar (iv) The three biggest challenges faced by the department in improving local government services

1.

2.

Workplan 8: Natural Resources

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end March	Approved Budget
A: Breakdown of Workplan Revenues:	Duuget	triut ch	Duuget
Recurrent Revenues	277,651	170,042	300,125

^{3.}

Workplan 8: Natural Resour	rces		
Total Revenues	282,651	170,042	313,472
B: Breakdown of Workplan Expenditu	res:		
Recurrent Expenditure	277,651	166,746	300,125
Wage	30,817	21,269	28,723
Non Wage	246,834	145,478	271,402
Development Expenditure	5,000	0	13,348
Domestic Development	5,000	0	13,348
Donor Development	0	0	0
Total Expenditure	282,651	166,746	313,472

2016/17 Revenue and Expenditure Performance up to March

In Q3 the department received 45,093,000/= out of 70,663,000/= representing 64%. Out of the Overall annu of 282,651,000/= the department received 170,042,000/= representing (60%) performance. The department s 37,913,000/= (84%) on non wage recurrent for payment of allowances for workers at Katikolo landfill, manage the site, purchase of fuel for wheel loader and facilitation of staff in the department for two months. 7,181,000 in salaries for staff in the department for three months.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to get Ugshs 313,472,000/= in the F/Y 2017/2018 showing an 11% increase from 2016/2017. This is as a result of increasing local revenue allocation towards the development activities in a department, non wage is 87% and will be allocated to operations at katikolo solid waste management and c project and drawing of a physical development plan, 4% are development funds to facilitate environmental sc projects and procurement of laptop for the department.

	20	2017/	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plani outputs
Function: 0983 Natural Resources Management			
Area (Ha) of trees established (planted and surviving)	1000	1300	1000
Number of people (Men and Women) participating in tree planting days	80	1000	80
No. of community women and men trained in ENR monitoring	100	0	<mark>100 </mark>

Workplan 8: Natural Resources

Planned Outputs for 2017/18

Planting of 1000 trees, Undertake 20 monitoring and compliance surveys, Production of progress reports for projects, field inspection reports, screening reports, Manage the solid waste management project at katikolo, T beautification and carry out physical planning for Mukono Municipality.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

Tree planting by daughters of charity Uganda an NGO.

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate funds

The funds are not enough to execute activities within the mandate of the mukono municiplaity natural resourdepartment

2. Inadequate Personnel

The staff in the department arenot enough to facilitate the implementation of planned and budgeted activities

3. Lack of a field vehicle

The department lacks a field vehicle yet it has a resiponsibility of cracking down of illegal developers.

Workplan 9: Community Based Services

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by end	Approved	
	Budget	March	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	194,027	143,802	631,048	
Locally Raised Revenues	28,531	13,063	65,456	
Multi-Sectoral Transfers to LLGs	6,545	28,961	80,089	
Other Transfers from Central Government	75,761	43,740	398,000	
Sector Conditional Grant (Non-Wage)	20,251	15,188	26,945	
Urban Unconditional Grant (Non-Wage)	20,000	13,000	14,000	
Urban Unconditional Grant (Wage)	42,939	29,850	46,558	
Development Revenues	144,775	42,524	<u>98,662</u>	
Multi-Sectoral Transfers to LLGs	26,663	19,968	28,662	
Urban Discretionary Development Equalization Gran	118,113	22,556	70,000	

Workplan 9: Community Based Services			
Total Revenues	338,802	186,326	729,710
B: Breakdown of Workplan Expenditu	ires:		
Recurrent Expenditure	194,027	143,720	631,048
Wage	42,939	29,850	46,558
Non Wage	151,088	113,870	584,489
Development Expenditure	144,775	42,524	<u>98,662</u>
Domestic Development	144,775	42,524	98,662
Donor Development	0	0	0
Total Expenditure	338,802	186,245	729,710

2016/17 Revenue and Expenditure Performance up to March

In Q3 the department received 82,395,000/= out of 84,701,000/= planned for the quarter representing (97%) the funds received by the department in Q3 i.e. 39,802,000 (48%) was spent on non wage recurrent that's operational costs of the department including funding to YLP, multi sectoral transfers to LLG were 32,192,00 (12%) of the funds received were used as wages for staff in the department. Development was 32,524,000/= w to pay for works at the Youth centre.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department will receive Ugshs 729,710,000/= indicating a 115% increase from the previous budget of Community based services, the increase is as a result of increase in the DDEG allocation to the department, enhancement of YLP and bringing on board UWEP, development funds 98,662,000/= 14% are basically CD for community groups at the Divisions and for construction of a youth centre, non wage recurrent 80% will be allocated to facilitation of FAL activities, PWDS activities, children and youth activities, YLP and UWEP.

	20	2017/	
Function, Indicator	Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plani outputs
Function: 1081 Community Mobilisation and Empowern	nent		
No. of women councils supported	4	3	4
No. of Active Community Development Workers	3	3	3
No. FAL Learners Trained	100	110	100
No. of children cases (Juveniles) handled and settled	40	37	
	4	2	1

Workplan 9: Community Based Services

months.

Planned Outputs for 2017/18

Carry out Gendermainstreaming, facilitation of youth, PWDS, Council activities, settlement of probation cases, implemented CBR activities, Monitor community based organisations, Facilitate FAL Instructors and Inspection of workplaces and follow up on labour related disputes.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

Sensitization on HIV/AIDS, orphange support by NGOs and support to the disabled by NGOs.

(iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate funding to the department.

The budget allocation to this department is very small yet the area of coverage is big and demands from soci much.

2. Understaffing

The department is run by two community development workers. This has led to under performance of the de because it has wide coverage.

3. Lack of field vehicle.

This has led to limited community out reaches in service delivery to communities

Workplan 10: Planning

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by end	Approved	
	Budget	March	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	64,767	48,778	65,724	
Locally Raised Revenues	16,550	14,865	20,388	
Urban Unconditional Grant (Non-Wage)	23,358	17,519	23,358	
Urban Unconditional Grant (Wage)	24,859	16,395	21,977	
Development Revenues	12,000	700	7,418	
Urban Discretionary Development Equalization Grar	12,000	700	7,418	
otal Revenues	76,767	49,478	73,142	

Workplan 10: Planning

2016/17 Revenue and Expenditure Performance up to March

The planned budget for Q3 was 19,192,000/= and the actual outturn was 14,357,000/= showing (75%) a plan for the quarter. Of the funds received, salaries took 38% while 62% were non-wage recurrent funds for ru activities in the unit The overall expenditure was 49,476,000/= representing (64%) of the annual budget of unit.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to receive Ugshs 73,142,000/= from the different revenue sources showing a 5% dec from F/Y 2016/2017. The Decrease is as a result of a reduction in the development fund to the unit, Non w recurrent 60% is for carrying out internal assessment, Budget Conference, production of budget, Quarterly Regar development plan, budget frame workpaper, production of LOGICS report and PAF Monitoring.

2017 2016/17 Function, Indicator **Approved Budget Expenditure** and Approveo and Planned and Plan **Performance by End March** outputs outputs Function: 1383 Local Government Planning Services 2 No ofqualified staffin the Unit 9 12 No of Minutes of TPC meetings Function Cost (UShs '000) 73, 76,767 49,479 Cost of Workplan (UShs '000): 76,767 49,479 73,

(ii) Summary of Past and Planned Workplan Outputs

2016/17 Physical Performance up to March

Carried out Q3 PAF Monitoring, prepared quarter two performance report and paid salary for two staff in the department for three months.

Planned Outputs for 2017/18

Produce budget, Quarterly Reports, 5 year development plan, budget frame workpaper, production of LOGICS Carry out internal assessment, PAF Monitoring, participatory planning and appraisal of projects.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an None.

(iv) The three biggest challenges faced by the department in improving local government services

Workplan 10: Planning

The department has only two staff who carry out all the activities

Workplan 11: Internal Audit

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by end	Approved	
	Budget	March	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	48,809	30,410	62,741	
Locally Raised Revenues	13,950	5,342	17,902	
Urban Unconditional Grant (Non-Wage)	10,000	7,500	10,000	
Urban Unconditional Grant (Wage)	24,859	17,568	34,839	
Development Revenues	6,000	3,000	1,000	
Urban Discretionary Development Equalization Grar	6,000	3,000	1,000	
Total Revenues	54,809	33,410	63,741	
B: Breakdown of Workplan Expenditures:				
Recurrent Expenditure	48,809	30,410	62,741	
Wage	24,859	17,568	34,839	
Non Wage	23,950	12,842	27,902	
Development Expenditure	6,000	3,000	1,000	
Domestic Development	6,000	3,000	1,000	
Donor Development	0	0	0	
Total Expenditure	54,809	33,410	63,741	

2016/17 Revenue and Expenditure Performance up to March

The planned expenditure for Q3 was 13,702,000/= and the actual outturn 12,054,000/= (88%). The overall expenditure was 33,410,000/= representing (61%) of its annual budget. All the funds allocated to Internal A utilised.

Department Revenue and Expenditure Allocations Plans for 2017/18

The unit expects to get Ugshs 63,741,000/= in the F/Y 2017/2018 showing an increase of 16% from Finan 2016/2017, This was due to salary enhancement to the department for recruitment of an Internal Auditor. Sal take 55% of the departmental budget and non wage recurrent will take 45% and will be used for monitoring and other operational costs in the department.

Workplan 11: Internal Audit

		20	2017	
Function, Indicator		Approved Budget and Planned outputs	Expenditure and Performance by End March	Approved and Plan outputs
Date of submitting Qu	aterly Internal Audit Reports		27/04/2017	
No. of Internal Depart	ment Audits		3	
	<i>Function Cost (UShs '000)</i> Cost of Workplan (UShs '000):	<i>54,809</i> 54,809	<i>33,410</i> 33,410	<u>63,</u> 63,

2016/17 Physical Performance up to March

Produced one Internal Audit Report for the Quarter combining the centre, the two divisions and procurement Purchased Fuel for the department, Paid subscription to Internal Auditors Association of Uganda and paid sa staff in the department for three months.

Planned Outputs for 2017/18

Production of quarterly audit reports for all departments aimed at improving financial management and account and contribution for membership in Auditor's Association.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector an

None.

(iv) The three biggest challenges faced by the department in improving local government services

1. Under staffed.

The department has only two staff who carry out all the activities.

2. Inadequate Facilitation

The department lacks a vehicle to facilitate officers traverse the different cost centres for auditing.

3.