### FOREWORD

The Government of Uganda has relentlessly advocated for a strong constitutional and legal framework for tangible and meaningful devolution of powers and functional responsibilities which are crucial in modelling and sustaining effective Local Governments and Governance. The constitution of Uganda and Local Governments, have transferred a wide range of powers, responsibilities and functions to local governments which include decision making, raising and allocating resources, providing a range of services to the population and planning and budgeting for improved service delivery. The district is committed to the eradication of poverty through the National strategic interventions that are incorporated into the National Development Plan, Sustainable Development Goals and policy statements.

It's my sincere belief that the district leaders and technical staff at all levels should have requisite knowledge of understanding and interpretation of the conditions and challenges facing the poor so as to design appropriate programs and policies as well setting priorities for the ultimate aim of alleviating poverty in the district. The challenges which need urgent attention now and medium term include declining revenue, environmental degradation, decline in household incomes and other wide range of issues only a few of these can be adequately handled at our level.

The district will focus on the following key priority areas namely; Primary Education, Health care ,Production, Health, Roads, water, Lower Local Government Development and support to community initiated income generating projects with due consideration to the marginalized groups like the Youths, Women, Persons with disabilities and the older persons. I wish to express my sincere appreciation to all those who worked tirelessly to produce this document especially the technical planning committee and the budget desk. The contributions from the participants who attended the budget framework conference, civil societies and our district leaders.

Finally I wish to reiterate that it is our strong conviction that the soundness of the budget process can only be guaranteed if the process remains focused on agreed priorities and strategies laid down in the National Development Plan III. I call upon the district council and subcounties to pass necessary ordinances and by laws to guarantee that every household has a latrine, enough food to eat, conserve forest cover. Let us have a sense of belongingness and ownership of government project.

Sseijemba Martine

Title: LC V Chairperson/Mayor Date: 09/05/2023 CC: Chief Administrative Office/ Town Clerk

#### SNAPSHOT OF PAST PERFORMANCE AND MEDIUM TERM BUDGET ALLOCATIONS

SECTION A: Revenue Performance and Plans by Source

#### Table A1: Revenue Performance and Plans by Source

	FY20	22/23	MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Locally Raised Revenues	1,053,789	171,600	1,325,369	333,562	333,562	333,562	333,562
Discretionary Government Transfers	3,635,158	714,056	3,591,067	0	0	0	0
Programme Conditional Government Transfers	28,934,770	7,406,922	27,281,956	9,457,613	9,457,613	9,457,613	9,457,613
Other Government Transfers	2,929,796	340,617	2,512,086	0	0	0	0
External Financing	700,000	118,465	700,000	700,000	700,000	700,000	700,000
GRAND TOTAL	37,253,514	8,751,660	35,410,479	10,491,175	10,491,175	10,491,175	10,491,175

FY2022/23		MTEF Projections						
	a Shillings busands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24 Proposed Budget	FY2024/25	FY2025/26	FY2026/27	FY2027/28
	Wage	20,843,222	6,122,869	20,843,222	0	0	0	0
	Non Wage	8,989,523	1,949,406	6,988,327	4,180,421	4,180,421	4,180,421	4,180,421
Recurrent	Local Revenue	972,274	169,603	1,325,369	333,562	333,562	333,562	333,562
	Other Government Transfers	2,929,796	340,617	2,512,086	0	0	0	0
To	otal Recurrent	33,734,815	8,582,494	31,669,004	4,513,983	4,513,983	4,513,983	4,513,983
	Government of Uganda	3,094,215	0	3,041,474	5,277,193	5,277,193	5,277,193	5,277,193
Dev.	Local Revenue	81,515	1,997	0	0	0	0	0
Dev.	Other Government Transfers	0	0	0	0	0	0	0
	External Financing	700,000	118,465	700,000	700,000	700,000	700,000	700,000
Total	Development	3,875,730	120,462	3,741,474	5,977,193	5,977,193	5,977,193	5,977,193
Go	U Total( Excl. EXT+OGT)	3,175,730	1,997	32,198,392	9,791,175	9,791,175	9,791,175	9,791,175
	Total	37,610,545	8,702,956	35,410,479	10,491,175	10,491,175	10,491,175	10,491,175

Table A2: Overview of Vote Expenditure and Medium Term Allocations (Ushs Thousands)

#### Revenue Performance in the First Quarter of 2022/23

In the first quarter the district received 25 percent of salaries and 12.5% of the program conditional transfers and unconditional transfers. The central Government didnot release any capital development grants as means of control the inflationary tendencies in the country.

#### Planned Revenues for FY 2023/24

In FY 2023/2024 the district expected to receive shs 35,410,479,000 to finance its activities of which shs 1,325,369,000 as local revenues, shs 30,873,023,000 as central Government transfers, shs 2,512,086,000 as Other Government Transfers , and shs 700,000,000 as external financing. Of the funds planned shs 31,669,004,000 will be recurrent activities and shs 3,741,474,000 will be used on development activities.

#### Revenue Forecast for FY 2023/24

#### Locally Raised Revenues

In FY 2023/2024 the district is expected to collect shs 1,325,369,000 from the locally raised revenues. The Local service tax is major contributor to the revenue base in the district. Other revenue bases were affected by the Covid 19. The non-renewable tax base has been depleted and the available markets generate very little revenue. We expect that the investment done by Government on the Parish Development model to improve the tax returns.

#### **Central Government Transfers**

In FY 2023/2024 the district expects to receive shs 33,385,109,000 as the discretionary Government transfers and the Program Conditional Government transfers. There is an expected reduction in gratuity and increase in wages for the scientist staff. More funds are expected next FY to cater for the Parish Development Model as a way of improving the livelihoods of people.

#### **External Financing**

In FY 2023/2024 the District expects shs 700,000,000 as external financing from Rakai Health science programme, Global Alliance for Vaccines and Immunization (GAVI), Global Fund for HIV, TB & Malaria and United Nations Children Fund (UNICEF) which have supported the district. The Indicative Planning Figures have remained static for the past two years.

#### **Medium Term Expenditure Plans**

A good motorable road network to ease access to market for agricultural produce.

Improving Literacy and numeracy.

Improving quality of education through construction of classroom blocks, teachers' houses, pitlatrines, desks and reading materials

Reduction in the disease burden through provision of quality health services

Enhancing household incomes, food securiy, productivity and production through value addition.

Capacity enhancement to the Youths, women and PWDs through enterprise development

#### Table A3: Past Expenditure Outturns and Medium Term Projections by Programme and Department

	FY202	22/23	2023/24	
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget	
Agro-Industrialization				
Production and Marketing	2,825,557	336,520	2,390,280	
Total for the Programme	2,825,557	336,520	2,390,280	
Tourism Development				
Trade, Industry and Local Development	32,800	6,888	55,960	
Total for the Programme	32,800	6,888	55,960	
Natural Resources, Environment, Climate Change, Land And Water				
Water	897,974	23,733	895,764	
Natural Resources	208,312	63,719	218,663	
Total for the Programme	1,106,286	87,452	1,114,427	
Private Sector Development				
Production and Marketing	0	0	8,399	
Trade, Industry and Local Development	43,206	1,436	20,000	
Total for the Programme	43,206	1,436	28,399	
Integrated Transport Infrastructure And Services				
Roads and Engineering	1,596,928	53,959	1,596,927	
Total for the Programme	1,596,928	53,959	1,596,927	
Human Capital Development				
Health	8,338,720	1,460,900	8,334,753	
Education	14,768,327	4,080,366	14,767,217	
Total for the Programme	23,107,046	5,541,266	23,101,971	
Public Sector Transformation				
Administration	1,283,758	262,704	4,909,575	
Total for the Programme	1,283,758	262,704	4,909,575	
Community Mobilization And Mindset Change				
Community Based Services	260,210	31,999	178,765	
Total for the Programme	260,210	31,999	178,765	
Governance And Security				
Statutory bodies	635,123	78,710	709,607	
Internal Audit	66,485	9,067	66,485	

	FY2022/23		2023/24
Uganda Shillings Thousands	Approved Budget	Spent By End Sep	Proposed Budget
Total for the Programme	701,609	87,777	776,092
Development Plan Implementation			
Finance	19,377	0	314,407
Planning	371,681	25,836	348,150
Total for the Programme	391,058	25,836	662,557
Total for the Vote	37,253,514	7,508,856	34,814,953

### SECTION B: DEPARTMENT PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

### Table B1: Expenditure Outturns and Medium Term Projections by Department

	FY2022/23		MTEF Projections				
Uganda Shillings Thousands	Approved Budget	Cumulative Receipts by End Sep	FY2023/24	FY2024/25	FY2025/26	FY2026/27	FY2027/28
Administration	6,578,242	1,535,334	5,505,101	0	0	0	0
Finance	314,407	17,669	314,407	0	0	0	0
Statutory bodies	709,607	51,427	709,607	227,860	227,860	227,860	227,860
Production and Marketing	2,825,557	353,523	2,398,679	2,712,378	2,712,378	2,712,378	2,712,378
Health	8,338,720	1,788,965	8,334,753	2,549,538	2,549,538	2,549,538	2,549,538
Education	14,768,327	4,080,746	14,767,217	3,696,366	3,696,366	3,696,366	3,696,366
Roads and Engineering	1,596,928	235,872	1,596,927	7,100	7,100	7,100	7,100
Water	897,974	8,713	895,764	1,106,654	1,106,654	1,106,654	1,106,654
Natural Resources	218,702	5,557	218,663	38,451	38,451	38,451	38,451
Community Based Services	260,210	8,804	178,765	47,820	47,820	47,820	47,820
Planning	602,349	11,792	348,150	56,515	56,515	56,515	56,515
Internal Audit	66,485	4,153	66,485	10,680	10,680	10,680	10,680
Trade, Industry and Local Development	76,005	7,730	75,960	37,814	37,814	37,814	37,814
Grand Total	37,253,514	8,702,956	35,410,479	10,491,175	10,491,175	10,491,175	10,491,175
o/w: Wage:	20,843,222	6,122,869	20,843,222	0	0	0	0
Non-Wage Recurrent:	12,591,077	2,459,626	10,825,782	4,513,983	4,513,983	4,513,983	4,513,983
Domestic Development:	3,119,215	1,997	3,041,474	5,277,193	5,277,193	5,277,193	5,277,193
External Financing:	700,000	118,465	700,000	700,000	700,000	700,000	700,000

### SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS

Department	010 Administration	010 Administration					
Service Area	10 Administration and Management						
Programme	14 Public Sector Transform	4 Public Sector Transformation					
SubProgramme	03 Human Resource Manag	gement					
Budget Output	000049 Recruitment service	es					
PIAP Output	14050303 Competence-base	ed recruitment systems	instituted in the Public Service				
Indicator Name	Indicator Measure Base Year Base Level Y1 Target						
Number of Jobs with profiled compendium of competencies	Percentage	2021/2022	15	20			
Budget Output	390014 Development and C	Operationationalion of H	luman Resource System				
PIAP Output	14050501 Human Capital N	Aanagement (HCM) Sys	stem Rolled out				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
HCM integrated with other Key Government Systems ( IFMS, PBS, TMIS and NIS)	Number	2021/22	1	1			
Department	020 Finance						
Service Area	10 Financial Management a	and Accountability (LG)					
Programme	18 Development Plan Imple	ementation					
SubProgramme	04 Accountability Systems	and Service Delivery					
Budget Output	000006 Planning and Budge	eting services					
PIAP Output	18040403 Capacity built to	conduct high quality ar	d impact - driven performance	Audits			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
% of planned training activities undertaken	Percentage	2021-22	7	9			
Percentage increase in Audits undertaken.	Percentage	2021/2022	100	100			
Department	040 Production and Market	ing					
Service Area	10 Agricultural Extension						
Programme	01 Agro-Industrialization						
SubProgramme	01 Institutional Strengthening and Coordination						
Budget Output	010016 Farmer mobilisation	n and sensitisation					
PIAP Output	01041202 Farmers sensitise	ed on productivity enha	cement technologies				

Department	040 Production and Marketing	<u>y</u>				
Service Area	10 Agricultural Extension					
	01 Agro-Industrialization					
SubProgramme	01 Institutional Strengthening and Coordination					
Budget Output	010016 Farmer mobilisation a	nd sensitisation				
Indicator Name	Indicator Measure	Indicator Measure Base Year Base Level Y1 Target				
Number of parishes in which sensitisation has been conducted	Number		56	56		
Budget Output	010025 Coffee Productivity N	lanagement				
PIAP Output	01041103 Coffee productivity	enhanced				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Number of unproductive trees stumped	Number		1	1		
Programme	07 Private Sector Developmer	nt				
SubProgramme	01 Enabling Environment					
Budget Output	190004 Regulation and Advis	ory Services				
PIAP Output	07050302 Retirement benefits	sector coverage and scope in	acreased			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
Overall Scheme Risk Rating in the Retirement Benefits Sector	Rate		5	8		
Department	050 Health					
Service Area	30 Health Management and St	upervision				
Programme	12 Human Capital Developme	ent				
SubProgramme	02 Population Health, Safety a	and Management				
Budget Output	320066 Health System Streng	thening				
PIAP Output	1203011501 Improve populati	on health, safety and manage	ement			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No. of health workers trained to deliver KP friendly services	Percentage	2021/2022	85	102		
Budget Output	320165 Primary Health care s	ervices				
PIAP Output	1203010508 Human resources	s recruited to fill vacant posts				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		

Department	060 Education						
Service Area	20 Secondary Education						
Programme		12 Human Capital Development					
SubProgramme	01 Education,Sports and sl						
Budget Output	000006 Planning and Budg						
PIAP Output	1202010201 Basic Require	ements and Minimum sta	ndards met by schools and train	ning institutions			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2021/2022	35	65			
Budget Output	000021 Gender Mainstream	ning services					
PIAP Output	1204010702 Gender Based	l Violence prevention an	d response system strengthened	1			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
GBV Case monitoring programme in place	Percentage	2021/2022	1	2			
Budget Output	000023 Inspection and Mo	000023 Inspection and Monitoring					
PIAP Output	1205010802 Basic Require	ements and Minimum sta	ndards met by schools and train	ning institutions			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2021/2022	6	10			
Budget Output	120007 Support Services	•					
PIAP Output	1205010202 Basic Require	ements and Minimum sta	ndards met by schools and train	ning institutions			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
No. of classrooms (1.5k) constructed to improve pupil-to-classroom ratio	Percentage	2021/2022	4	4			
Budget Output	320157 Primary Education	Services					
PIAP Output	1203010507 Human resou	rces recruited to fill vaca	nt posts				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Staffing levels, %	Percentage	2021/2022	89	95			
Budget Output	320160 Tertiary Education	Services	-	•			
PIAP Output	1202010201 Basic Require	ements and Minimum sta	ndards met by schools and train	ning institutions			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
Number of existing TVET institutions equipped with appropriate infrastructure Equipment and materials	Number	2021/2022	1	1 Page 10 of 15			

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Department	060 Education	060 Education					
Service Area	20 Secondary Education						
Programme	12 Human Capital Development						
SubProgramme	01 Education,Sports and skills	3					
Budget Output	320162 Capitation (Primary)						
PIAP Output	1202010201 Basic Requireme	ents and Minimum standards n	net by schools and training in	stitutions			
Indicator Name	Indicator Measure	ndicator Measure Base Year Base Level Y1 Target					
Amount of capitation grants to secondary schools in light of the cost of educational inputs	Number	2021/2022	110	110			
Department	070 Roads and Engineering						
Service Area	10 Community Access Roads						
Programme	09 Integrated Transport Infras	tructure And Services					
SubProgramme	03 Transport Infrastructure an	d Services Development					
Budget Output	260009 Road Maintenance						
PIAP Output	09030601 Transport infrastruc	eture rehabilitated and maintai	ned.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target			
km of Community Access Roads Rehabilitated	Number	2021-22	145	150			
_	090 Natural Resources						
Department	090 Natural Resources						
Department Service Area	090 Natural Resources 10 Natural Resources Manage	ment					
			And Water				
Service Area	10 Natural Resources Manage	nment, Climate Change, Land	And Water				
Service Area Programme	10 Natural Resources Manage 06 Natural Resources, Environ	nment, Climate Change, Land Resources Management	And Water				
Service Area Programme SubProgramme	10 Natural Resources Manage 06 Natural Resources, Environ 01 Environment and Natural F	nment, Climate Change, Land Resources Management ng services					
Service Area Programme SubProgramme Budget Output	10 Natural Resources Manage 06 Natural Resources, Environ 01 Environment and Natural F 0000006 Planning and Budgeti	nment, Climate Change, Land Resources Management ng services		Y1 Target			
Service Area Programme SubProgramme Budget Output PIAP Output	10 Natural Resources Manage 06 Natural Resources, Environ 01 Environment and Natural F 000006 Planning and Budgetin 06060302 Strategy for NDP II	nment, Climate Change, Land Resources Management ng services II implementation coordination	n developed.	<b>Y1 Target</b> 4			
Service Area Programme SubProgramme Budget Output PIAP Output Indicator Name Strategy for NDP III implementation coordination	10 Natural Resources Manage 06 Natural Resources, Environ 01 Environment and Natural F 000006 Planning and Budgetin 06060302 Strategy for NDP II Indicator Measure	nment, Climate Change, Land Resources Management ng services II implementation coordination <b>Base Year</b> 2021 - 2022	n developed. Base Level 1	C			
Service Area Programme SubProgramme Budget Output PIAP Output Indicator Name Strategy for NDP III implementation coordination in Place.	10 Natural Resources Manage 06 Natural Resources, Environ 01 Environment and Natural F 000006 Planning and Budgetin 06060302 Strategy for NDP II Indicator Measure Yes/No	nment, Climate Change, Land Resources Management ng services II implementation coordination <b>Base Year</b> 2021 - 2022	n developed. Base Level 1	C			

Department	100 Community Based Servic	es		100 Community Based Services				
Service Area	20 Empowerment and Mindset Change							
Programme	15 Community Mobilization And Mindset Change							
SubProgramme	02 Strengthening institutional	)2 Strengthening institutional support						
Budget Output	000023 Inspection and Monite	oring						
PIAP Output	15040201 CDMIS established	l and operationalized						
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
CDMIS in place & operational	Yes/No	2023/2024	No CDMIS in place	District CDMIS in place and operational				
Department	110 Planning							
Service Area	10 Planning and Statistics							
Programme	18 Development Plan Implem	entation						
SubProgramme	01 Development Planning, Re	esearch, Evaluation and Statisti	ics					
Budget Output	000006 Planning and Budgeti	ng services						
PIAP Output	1801051101 Statistics on cros	s cutting issues compiled and	disseminated.					
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Number of Briefs compiled on Statistics for Cross cutting issues and disseminated	Number	2022/2023	1					
PIAP Output	1801051104 Administrative d	ata Collected among the MDA	s and LGs with a focus on cro	ss cutting issues.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Proportion of MDAs and LGs collecting administrative data focusing on cross cutting issues	Percentage	2021-22	1	1				
Department	120 Internal Audit							
Service Area	10 Compliance							
Programme	16 Governance And Security							
SubProgramme	01 Institutional Coordination							
Budget Output	000001 Audit and Risk Mana	gement						
PIAP Output	16060514 Internal audit under	rtaken						
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target				
Number of quarterly internal audit progress reports per annum prepared	Percentage	2021-22	11	24				

Department	130 Trade, Industry and Loca	30 Trade, Industry and Local Development				
Service Area	10 Commercial Services	0 Commercial Services				
Programme	05 Tourism Development	5 Tourism Development				
SubProgramme	03 Regulation and Skills Dev	03 Regulation and Skills Development				
Budget Output	000006 Planning and Budget	000006 Planning and Budgeting services				
PIAP Output	05020104 Policies, Standards Heritage Resources.	05020104 Policies, Standards and regulations developed for the Management and Utilization of Natural and Cultural Heritage Resources.				
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target		
No of regulations and standards developed to operationalize the Uganda Wildlife Act 2019	Number	2021/2022	1	2		

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#### SECTION D: VOTE CROSS CUTTING ISSUES

i) Gender and Equity	
OBJECTIVE	To achieve gender equality and empower all women and girls
Issue of Concern	women not allowed to express themselves in public and not entitled to parents inheritance
Planned Interventions	Training of school girls about equity and gender Promote school debates
Budget Allocation (Million)	10000
Performance Indicators	Number girls trained in gender and equity Number of schools involved n school debates

#### ii) HIV/AIDS

OBJECTIVE	To strengthen social and economic protection to reduce vulnerability to HIVand AIDS and to mitigate their impact on People living with HIV AIDS, orphans and other vulnerable children, key populations and other vulnerable groups
Issue of Concern	Social and cultural drivers of HIV/AIDS male involvement in the fight of HIV/AIDS Sexual and Gender based Violence
Planned Interventions	Address social cultural drivers of the epidermic through engagement of the media, CSO, religious, cultural and poltical institutions Create male friendly inteventions eg workplace programs and mobilie testing to attract men to use HIV prevention and care
Budget Allocation (Million)	10000
Performance Indicators	% of women and men who experience sexula and gender based Violence % of men and women who report discriminatory attitudes to PLHIV % of men and women who believe that a woman or man is justified to refues sex or demand condom use during sex

#### iii) Environment

OBJECTIVE	To protect and restore wetland and forest ecosystems in the District
Issue of Concern	Rampant encroachment and degradation of wetland and forest ecosystem
Planned Interventions	Map boundaries of wetland and forest cover Enviction of encroachers Restoration of wetlands and forest
Budget Allocation (Million)	10000
Performance Indicators	Areas of the ecosytem restored Number of trees planted Length of boundaries opened

OBJECTIVE	To reduce the impact of Covid 19 on business
Issue of Concern	Low tax base because of pandemic
Planned Interventions	Sensitization on Covid 19 Involvement in Parish Development model
Budget Allocation (Million)	10000
Performance Indicators	Number of sensitizations done number of business revived through PDM