# Structure of Budget Framework Paper

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### **Foreword**

In order to forster Development, Planning and Budgeting is a key component for the Local Government to provided services as provided for in the Decentralized Governance system. The Finalization of the Budget Conference has set the Milestones for the commencent of Planning & Budgeting process for the Financial years 2017/18, hence providing an opportunity to stakeholders to provide input into the Development process of District.

The focus of the designed interventions is Sustainable development with a sole aim of attaining prosperity with the National Development plan with emphasis on Local Economic Development that would lead to im House hold Income, literacy and access to Markets and Health services.

For the coming Financial year, the District will focus on Dev't strategies that will consolidate systems for service deilvery in Health, Education, Roads, Water and Sanitation sectors The District intends to scale u interventions with funding from the Budget & off Budget support, and co-ordination of all partners. I tak opportunity to appreciate and acknowledge the contribution of the District based partners who have anabled District to achieve greater strides in servcie delivery and among which are; WEDA, Lodoi International, MANIFEST, RTI, WHO, ENVISION, Maristope, SDS, Action Aid, The Uganda Red Cross, Build Africa PACONET.

Through the Health sector, emphasis will be laid on Maternal Health, Nutrition, Child health, reproductiv HIV/AIDs scaling up intervention for prevention and care, Tuberculosis, Malaria treatment and prevention equipping of the Health facilities.

The community development sector will focus on enhancing services geared towards improving OVC Interand this will be achieved in partnerships with Development partners with funding from USAID (SDS), CBC

The District will also generally ensure good road network maintained throughout the year in order to improcommunication in the District as a way of attracting Investment in processing of Agro Products for value addition

The District Local Government will therefore ensure successful implementation of all Government programmes through enhanced participation of communities in Monitoring & Supervision of s delivery. This will result into economy, effectiveness, efficiency and value for money as we strive to achiev Vision 2040.

Despite all the challenges of limited resources, the District council will ensure proper of the available resources in order to generate the greatest benefit to the community.

## **Executive Summary**

#### **Revenue Performance and Plans**

	2016/17		
UShs 000's	Approved Budget	Receipts by End September	Proposed
1. Locally Raised Revenues	733,349	144,253	
2a. Discretionary Government Transfers	5,829,176	1,457,294	3
2b. Conditional Government Transfers	25,264,573	6,850,653	1.5
2c. Other Government Transfers	333,389	53,305	2
4. Donor Funding	409,750	123,534	
Total Revenues	32,570,238	8,629,038	22

Revenue Performance in the first quarter of 2016/17

The District realised shs 8.629 Billion reflecting a 26% performance. Local revenue performed at 20%(144.2) out of a Budget of 733,349,000, Donor funds achieved a 30%(123,534,000) performance. Central Govt and conditional funds performed at 26%(8,307,947,000), while other transfers realised 16%(53,305,000).

Planned Revenues for 2017/18

The District expects a total of Ugshs 22.2 billion representing a decline of 32% from the FY 2016/17 and t attributed to creation of Butebo District.

#### **Expenditure Performance and Plans**

	2016/1	17	2017/18
	Approved Budget	Actual	Proposed Budget
UShs 000's		Expenditure by	
C Sns 000 s		end Sept	
1a Administration	7,113,319	2,111,107	4,415,336
2 Finance	428,007	105,577	327,667
3 Statutory Bodies	653,409	135,349	465,638
4 Production and Marketing	676,793	111,137	428,200
5 Health	4,986,894	1,060,812	2,678,050
6 Education	15,534,391	4,037,655	9,192,131
7a Roads and Engineering	1,044,559	184,003	632,572
7b Water	798,223	30,861	727,361
8 Natural Resources	205,733	41,877	164,968
9 Community Based Services	757,900	94,356	1,316,836
10 Planning	300,764	23,605	1,883,730
11 Internal Audit	70.245	16.061	40.821

## **Executive Summary**

Administration department realised 30% of Annual allocation and spent 99% of it's quarterly allocated Budget

#### Planned Expenditures for 2017/18

The District plans to spend shs 22.2 billion compared to shs 32..6 Billion in the FY 2016/17 representing of 32 percent .The wage component shall cost shs 10,601,552 000 representing 47.5% , Non wage at shs 9,169,704,000 representing 41.2 percent, Development projets to cost shs 2,487,058,000 representing 11.2 and Donor supported programmes to cost shs 24,000,000 implying 0.12 percent.

#### Medium Term Expenditure Plans

Increase safe water coverage from 52% to 75%. Reduce walking distance to Health facility to 4km by Cons Staff houses at Health centres. Minimise Pupil to Teacher ratio, pupil to classroom ratio and uphold sanita schools by constructing classroom blocks, lined latrines and staff houses for primary teachers. Maintain and on quality motorable roads to 80%. Increase Office space by Constructing an officeblock for CBS & Natura resources departments. Improve acces

#### Challenges in Implementation

1. Low staffing level at 52% reflected in all Departments. 2. Limited transport facilities and Office space . 3 and low Local Revenue Tax base . 4. High population growth rate . 5. Hash Climatic conditions deters farm productivity.

# A. Revenue Performance and Plans

	2016/17		
UShs 000's	Approved Budget	Receipts by End September	Propose
1. Locally Raised Revenues	733,349	144,253	
Market/Gate Charges	386,166	43,935	i
Agency Fees	39,374	19,916	
Application Fees	3,000	1,990	
Business licences	87,472	15,116	
Group registration	6,000	200	İ
Land Fees	5,000	491	
Local Service Tax	94,681	28,364	
Other Fees and Charges	82,156	26,743	
Property related Duties/Fees	17,500	7,304	
Registration (e.g. Births, Deaths, Marriages, etc.) Fees		0	İ
Sale of non-produced government Properties/assets	10,000	0	
Local Government Hotel Tax	2,000	195	İ
2a. Discretionary Government Transfers	5,829,176	1,457,294	İ
District Unconditional Grant (Wage)	1,728,371	432,093	
Urban Discretionary Development Equalization Grant	85,082	21,271	
District Unconditional Grant (Non-Wage)	940,637	235,159	İ
District Discretionary Development Equalization Grant	2,834,035	708,509	
Urban Unconditional Grant (Wage)	98,262	24,565	
Urban Unconditional Grant (Non-Wage)	142,790	35,698	1
2b. Conditional Government Transfers	25,264,573	6,850,653	
Transitional Development Grant	393,211	76,087	Ī
Sector Conditional Grant (Non-Wage)	4,724,652	1,360,443	İ
Pension for Local Governments	2,276,082	569,021	
Development Grant	1,052,934	263,234	
Gratuity for Local Governments	676,777	169,194	
General Public Service Pension Arrears (Budgeting)	503,260	503,260	
Sector Conditional Grant (Wage)	15,637,656	3,909,414	
2c. Other Government Transfers	333,389	53,305	
DICOSS	18,000	6,770	İ
MoG	3,000	0	
NUSAF		25,580	1
CAIIP		11,555	

## A. Revenue Performance and Plans

VODP	24,000 0		
SDS	11,492	Γ	
Total Revenues	32,570,238 8,629,038		22

### Revenue Performance in the first Quarter of 2016/1

#### (i) Locally Raised Revenues

Local Rerenue performed at 78.7%(144,253,000) for quarter one, implying 19.7% achieved against Annual estimated Under performance majorly caused by completion of Saaka road removed Nakibuya Landing site and diverted traffic Opeta Landing bay, Trade licenses collected in the last quarter, for Lands fees Areas Land committees not inducted caused by low mobilisation efforts and negative sensitisation also under minds efforts to improve on Local revenue (ii) Central Government Transfers

Central Government transfers performed at 106% during quarter one, making cummulative release of 27%. Over per was attributed to Gratuity Arrears realised in full despite Sanitation and hygiene grant (0%) due delay in signing Other Govt transfers performed at 56% implying 14% of Annual estimates and under performance caused by non real for PLE, Restocking and YLP at 14%

#### (iii) Donor Funding

Donor releases performed at 121%(123,534,000) during the quarter implying 30% of the annual estimate. Over performed by NTD funds, despite VODP II realising 0%.

#### Planned Revenues for 2017/18

#### (i) Locally Raised Revenues

Pallisa District Local Government projects to collect shs 616,577,000 locally from the following sources; Market Charges 347,075,000.Land Fees 5,000,000.Local Hotel Tax 2,000,000.Local Service Tax 62,000,000.Other Fe Charges 32,156,000 .Business licences 87,472,000.Application Fees 3,000,000.Agency Fees 39,374,000., groung registrations under Ruwasa shs 11,000,000, sale of Scrap equipments shs10,000,000

#### (ii) Central Government Transfers

The District plans to receive 96 percent (21,641,730,000) in form of Central Government transfers of which shs 15,369,040,000 is Conditional Government grants, shs 3,563,115,000 are descretionery Government transfers (Di unconditional grant wage and non wage), shs 2,709,575,000 as other Government transfers.

#### (iii) Donor Funding

The Development partners support of shs24,000,000 is expected from: VODP

## **Summary of Performance and Plans by Department**

## Workplan 1a: Administration

## (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	5,206,011	1,646,879	3,370,438
District Unconditional Grant (Non-Wage)	111,809	27,914	60,170
District Unconditional Grant (Wage)	660,537	165,134	242,922
General Public Service Pension Arrears (Budgeting)	503,260	503,260	0
Gratuity for Local Governments	676,777	169,194	0
Locally Raised Revenues		0	76,776
Multi-Sectoral Transfers to LLGs	814,275	171,539	616,226
Pension for Local Governments	2,276,082	569,021	2,276,082
Unspent balances - Locally Raised Revenues	65,009	16,252	
Urban Unconditional Grant (Wage)	98,262	24,565	98,262
Development Revenues	1,907,308	476,806	1,044,898
District Discretionary Development Equalization Gra	112,423	28,106	62,408
Multi-Sectoral Transfers to LLGs	1,794,885	448,700	982,490
Total Revenues	7,113,319	2,123,685	4,415,336
B: Overall Workplan Expenditures:			
Recurrent Expenditure	5,206,011	1,640,407	3,370,438
Wage	758,798	189,700	341,184
Non Wage	4,447,213	1,450,708	3,029,254
Development Expenditure	1,907,308	470,700	1,044,898
Domestic Development	1,907,308	470,700	1,044,898
Donor Development	0	0	0
Total Expenditure	7,113,319	2,111,107	4,415,336

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 120% (2,123,685,000) of its quarterly estimates, implying 30% of annual budget performance. Over performance caused by Gratuity & Pensiion arrears released lumpsum. Of the receipts 99 (2,111,107,000) was expended of which 8% (189,700,000) on wages, 68% (1,450,708,000) on non wage 22% (470,700,000) on development leaving balance of shs12,578,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

The Administrative department Budget estimates for shs4,415,336,000 being decline by 38% from FY 20

## Workplan 1a: Administration

Employee salaries, pension and gratuity paid, Annual Board of Survey conducted, staff capacity building out, Staff Appraisal, placement, recruitment and motivation processed, mentoring and supervision of 12 conducted and remittences of funds to 12 LLGs, organise National and International function, coordinate, reaccount for all public funds, represent District in the Courts of Law, Manage all resources on behalf of the C pay pensioners and gratuity and r

Medium Term Plans and Links to the Development Plan

To supervise, monitor and coordinate government programme in the District To promote democratic and accountable local governance and peace in the district, To initiate and formulate policies for the district local government, To ensure safe custody for all Council records, vehicles, plants and equipment, To ensure timely of debts and mandatory taxes, To facilitate and promote the availability and productivity of labor in the distriplan, manage and develop the human resource

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

USAID Ips through SDS Controlled Non cash support budget to the District for Data management, SA MoGLSD, Action Aids, Paconet and Uganda red cross society.

### (iv) The three biggest challenges faced by the department in improving local government services

1. Inability to raise the staffing level to 65% of establishment.

District wage bill allocation cannot allow filling of all available vacant positions and this has led long time acting/ caretaking in strategic positions.

## 2. Low funding

Narrow Local revenue base and very difficult to collect.

### 3. Inadequate infrustructure

Inadequate office space to accommodate all offices for efficient service delivery.i.e Natural resources department Community Based services.

## Workplan 2: Finance

## (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	428,007	107,002	327,667

## Workplan 2: Finance

UShs Thousand	20	17/17	2017/18
USAS INOUSANA	20	16/17	2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
Total Revenues	428,007	107,002	327,667
B: Overall Workplan Expenditures:			
Recurrent Expenditure	428,007	105,577	327,667
Wage	247,379	61,845	202,846
Non Wage	180,627	43,732	124,821
Development Expenditure	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	428,007	105,577	327,667

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 100%(107,002,000) of its quarterly estimates, implying 25% of annual budget pe . Almost all the receipts were spent such that 59% (61,8455,000) was expended on wages, 41%(43,732,000) wage leaving balance of shs1,425,000

Department Revenue and Expenditure Allocations Plans for 2017/18

The Finance sector estimates to realise of Ugsh 327,667,000 for the FY 2017/18 being 23% decline from 2016/17, attributed to creation of Butebo District from Pallisa. Of the projected revenues, 62% (202,846,000) be spent on finance staff salary, 38%(124,821,000) on non wage recurrent.

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Procured Books of Accounts for 18LLGs, tendered 21 revenue collection centres for the district and urban co Financial statements for 2015-16 submitted to OAG, Budget 2016-17 prepared, processed and paid Staff and leaders salary, emoluments and pension, paid salary to 36 Finance staffs at the District, 18 sub counties and Urban council for July- Sept 2016.

### Plans for 2017/18 by Vote Function

Documentation and custody of District Financial documents, Timely staff salary and emoluments paymen Monthly, quartertly and Annual Financial statements Prepared, Financial management and Accountability resources in the 12 LLGs, monitor and supervis remittence of funds as per council approved allocations enumeration, assessment, verification and monitoring, Ensure Revenue collection under Public-private partis achieved, ensure statutory deductions are re

Medium Term Plans and Links to the Development Plan

## Workplan 2: Finance

Seasonality of businesses underminds efforts to raise revenue from Licenses, Markets , property and Land.

#### 2. Low tax base

Limited scope of Local Service Tax - exempts the majority potential tax payers ie Boda bodas. Local gove lack Tax enforcement organs to facilitate the collection of the existing taxes. Area Land committees not full functional

#### 3. Poor respect of Authority & Law

Moral decay in the communities has eroded respect of Authorities and rule of Law characterised by mob jus demonstrations against tax collectors.

## Workplan 3: Statutory Bodies

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	633,409	158,352	455,638
District Unconditional Grant (Non-Wage)	308,415	77,104	240,371
District Unconditional Grant (Wage)	235,644	58,911	159,134
Locally Raised Revenues		0	56,134
Unspent balances - Locally Raised Revenues	89,350	22,338	
Development Revenues	20,000	5,000	10,000
District Discretionary Development Equalization Gra	20,000	5,000	10,000
Total Revenues	653,409	163,352	465,638
B: Overall Workplan Expenditures:			
Recurrent Expenditure	633,409	130,349	455,638
Wage	235,644	47,708	159,134
Non Wage	397,765	82,641	296,505
Development Expenditure	20,000	5,000	10,000
Domestic Development	20,000	5,000	10,000
Donor Development	0	0	0
Total Expenditure	653,409	135,349	465,638

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 100%(163,352,000) of its quarterly estimates , implying 25% of annual budget per . Of the receipts 83% (135,349,000) was expended of which 35%(47,708,000) was on wages, 61%(82,641,000)

## Workplan 3: Statutory Bodies

emoluments paid, Council and Committees sittings facilitated, DSC, Contracts committee all facilitated. Contractors prequalified, markets and landing bays local revenue collection centres tendered under PPPs. Are committees approved. Pension and Gratuity for the senior citizens paid.

Plans for 2017/18 by Vote Function

Workplans and Budget estimates approved by council, quarterly performance review meetings held, all serve providers/private public partners contracted intime, all declared positions filled, Audit queries reviewed and District Executive Members and Chairpersons LC III salary and gratuity for 12months, councilors emolument exgratia allowances to Chairperson LC1 and LC II. Continue sensitising masses on Land matters.

Medium Term Plans and Links to the Development Plan

Review all Backlogs of Auditor General and Internal Audit reports, strengthening procurement and disposal formulate ordinances in socail services sectors to strengthen service delivery, handle all recruitments and disactions, Land disputes minimised in the district.

- (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector at Action Aid and PACONET conduct public accountability dialogues
- (iv) The three biggest challenges faced by the department in improving local government services
- 1. LCI & II Bicycles not delivered

Some Districts have procured and distribucted bicycles to local council chairperson yet Pallisa has not

2. Staff turn over

Meager pay for professional cadres causes braindrain leaving some strategic Offices with acting staff

3. High skills turn over

Frequently changed members of council, Boards and Commisions need capacity building esp. after election

## Workplan 4: Production and Marketing

(i) Overview of Workplan Revenue and Expenditures

UShs Thousand	20	16/17	2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			***************************************
Recurrent Revenues	536,053	127,168	339,326
Locally Raised Revenues		0	7 000

# Workplan 4: Production and Marketing

UShs Thousand	2016/17		2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
Total Revenues	676,793	156,353	428,200
B: Overall Workplan Expenditures:  Recurrent Expenditure	536,053	92,240	339,326
Wage	415,287	75,664	259,972
Non Wage	120,767	16,576	79,354
Development Expenditure	140,740	18,897	88,874
Domestic Development	116,740	18,897	64,874
Donor Development	24,000	0	24,000
Total Expenditure	676,793	111,137	428,200

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 92%(156,353,000) of its quarterly estimates, implying 23% of annual budget performance caused VODP funds not realised, Of the receipts 71% (111,137,000) was expended of w 68%(75,664,000) was on wages,15%(16,576,000) on non wage and development expenditure was17% (18,8 leaving balance of shs 45,215,000).

Department Revenue and Expenditure Allocations Plans for 2017/18

The production and marketing sector is expected to receive ugshs 428,200,000, this represents 49% decline FY2016/17 budget and is attributed to split off of Butebo district. Of estimate for the sector 61% (259,97) shall be spent on staff salary, 19% (79,354,000) on non wage recurrent and 20%(88,874,000) on development Donor intervention 5.6%(24,000,000)

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Staff salaries for July-Sept. 2016 paid, 13,400 birds vaccinated against new castle, OWC inputs certified, surveillance, 3 irrigation site identitied, 18 demos on cassava, Gnuts and Maise, 2 plant clinics, 15 bags of distributed, 30 Artificial Insermination farmers trained, 950 caliandra species distributed.

### Plans for 2017/18 by Vote Function

Supervision and technical backstopping of agricultural extension at sub counties conducted, Coordination of stake holders at MAAIF and Research institutions conducted, Monitoring of agricultural activities conducted Demonstrations conducted on soil fertility improvement, Demonstrations conducted on control of pests and Demonstrations conducted and farmers trained on post harvest handling, Demonstrations on pasture improved improved poultry breeds conducted, Capacity o

## Workplan 4: Production and Marketing

### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. High extension worker farmer ratio

The current policy of one extension worker per sub county affects the number of farmers covered

#### 2. Low adoption of agricultural technologies

Low functional literacy and poor attitudes of farmers affect adoption rates, Lack of agricultural financing equal adoption of modern farming methods

### 3. Inadequate funding

Only 2.4% of the budget is allocated to the department far below the Maputo protocol signed of 10%

## Workplan 5: Health

Donor Development

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by	Proposed	
	Budget	end Sept	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	4,076,281	988,866	2,583,050	
District Unconditional Grant (Non-Wage)	30,000	7,500	30,000	
Locally Raised Revenues		0	10,000	
Sector Conditional Grant (Non-Wage)	477,283	90,717	312,841	
Sector Conditional Grant (Wage)	3,562,598	890,650	2,230,209	
Unspent balances - Locally Raised Revenues	6,400	0		
Development Revenues	910,613	222,032	95,000	
District Discretionary Development Equalization Gra	136,000	34,000	95,000	
Transitional Development Grant	388,863	75,000	0	
Unspent balances - donor	385,750	113,032		
Total Revenues	4,986,894	1,210,899	2,678,050	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	4,076,281	980,960	2,583,050	
Wage	3,562,598	890,650	2,230,209	
Non Wage	513,683	90,311	352,841	
Development Expenditure	910,613	79,851	95,000	
Domestic Development	524,863	3,430	95,000	

385,750

76,421

0

## Workplan 5: Health

District . Of the budget estimates 83%(2,230,209,000) shall be spent on staff salary, 13% (352,841,000) on recurrent and 4% (95,000,000) on development The non wage budget is support to fund cross cutting heaprogrammes such as HIV/AIDS, malaria, immunisation .

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Salary staff for Jul-Sept 2016 paid, remittences made to Pallisa Hospital, Lower Level Health centres and tw sub Districts. BOQs and EIA for staff house, Hospital and latrine.

Plans for 2017/18 by Vote Function

Staff house Constructed at Mpongi HCIII, Salary to 340 PHC staff paid, Funds for Lower level Health for 12 LLGs remitted, District Hospital facilities maintained, promotion of hygiene and Sanitation, Drugs distribution, Immunisation and disease surveilance, Family planning out reaches.

Medium Term Plans and Links to the Development Plan

in the Mid term, the sector will focus on promotion of Activities tailored towardsenhancing intervention improve service delivery in the following critical areas: Maternal Health; Increase %age of pregnant mother attending at least 4 ANC visits from 35% to 60% by 2020, pregnant mothers delivering in Health facilities for 50% by 2020, increase capacity of Health facilities to provide maternal health services from 70% to 90% Health facilities with skilled staff pro

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector are

- 1.MSH-SURE has planned for support systems strengthening through re-tooling of health facilities, statione supervision and performance of health facilities as well as pharmaceutical financial management trainings. The covers all Health facilities in the district.
- 2.STAR-E off budget support to the district to cover areas related to HIV Prevention, Care and treatment an strengthening targeting both CBS and health sectors. The entire district is covered.
- 3.SDS Health

### (iv) The three biggest challenges faced by the department in improving local government services

1. Poor staff retention capacity by the district

The district has failed to attract and retain health workers at critical positions like Medical officers(doctors)

2. Push policy of drugs

## Workplan 6: Education

	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	15,030,093	4,018,224	8,874,386
District Unconditional Grant (Non-Wage)	20,000	5,000	10,000
District Unconditional Grant (Wage)	69,919	17,480	57,302
Locally Raised Revenues		0	6,400
Other Transfers from Central Government	15,620	0	15,620
Sector Conditional Grant (Non-Wage)	3,254,783	1,080,801	1,853,926
Sector Conditional Grant (Wage)	11,659,771	2,914,943	6,931,138
Unspent balances – Locally Raised Revenues	10,000	0	
Development Revenues	504,298	136,075	317,745
Development Grant	336,322	84,081	222,745
District Discretionary Development Equalization Gra	167,976	41,994	95,000
Unspent balances - donor		10,000	
Total Revenues	15,534,391	4,154,298	9,192,131
B: Overall Workplan Expenditures:			
Recurrent Expenditure	15,030,093	4,014,184	8,874,386
Wage	11,729,691	2,932,423	6,988,440
Non Wage	3,300,403	1,081,762	1,885,946
Development Expenditure	504,298	23,471	317,745
Domestic Development	504,298	15,361	317,745
Donor Development	0	8,110	0
Total Expenditure	15,534,391	4,037,655	9,192,131

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 107%(4,154,298,000) of its quarterly estimates, implying 27% of annual budget performance. Of the receipts 97% (4,037,655,000) was spent of which 67%(2,932,423,000) on wages, 30%(1,081,762,000) on non wage and 0.8%(15,361,000) on development Donor 0.02%(8,110,000) leaving balance of shs 116,643,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

The Education sector revenue forecast for shs 9,192,131,000 being 41% decline from FY2016/17, of which (6,988,440,000) on staff salary(primary teachers, Secondary staff, tertiary staff and District Education staff), 20%(1,885,946,000) on nonwage recurrent (mainly UPE, USE and tertiary capitation) and 3.4% (317,745,0 development.

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

## Workplan 6: Education

Medium Term Plans and Links to the Development Plan

Reducing pupils absentism rate from 12% to 6% by 2020. Reducing Teacher absentism from 17% to 10% by Increasing percentage of pupils passing in Division one from 2.9% to 10% by 2020

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Action Aid for feeding pupils at Gogonyo primary school, BRAC for sponsoring 11 students in O level and level, Devine child care for Educating needy children, Badiliko(British council) training Teachers in comput teaching aid, FOWODE, ACFODE on equity and Gender issues Build Africa Uganda and Water Aid on sar and hygiene.

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. Inadquate infrastructure

staff accommondation inadquate for Teachers, many travel long distances to schools. Pupil to Classroom ra 91:1, Pupil desk ratio is 5:1, Pupil to Text book ratio is 3:1, poor sanitaion coverage in schools as later pupil ratio of 1:63

#### 2. Restrictions on Teacher recruitment

Ministry of Public service for long time had put up restrictions on Teacher recruitment therefore causing high Teacher ratio. Pupil to Teacher ratio is 67:1

#### 3. Lack of feeding

Most pupils do not have midday meals in most schools because parents are not providing for it. But howe are trying to provide in form of porridge.

## Workplan 7a: Roads and Engineering

## (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	866,819	166,538	553,572
District Unconditional Grant (Wage)	75,385	18,846	54,183
Locally Raised Revenues		0	10,000
Other Transfers from Central Government	0	11,555	
Sector Conditional Grant (Non-Wage)	781,434	136,137	489,389
Unspent balances – Locally Raised Revenues	10,000	0	

# Workplan 7a: Roads and Engineering

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by	Proposed	
	Budget	end Sept	Budget	
Total Revenues	1,044,559	210,974	632,572	
B: Overall Workplan Expenditures:  Recurrent Expenditure	866,819	144,789	553,572	
Wage	75,385	18,846	54,183	
Non Wage	791,434	125,943	499,389	
Development Expenditure	177,740	39,214	79,000	
Domestic Development	177,740	39,214	79,000	
Donor Development	0	0	0	
Fotal Expenditure	1,044,559	184,003	632,572	

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 81%(210,974,000) of its quarterly estimates, implying 20% of annual budget perfunder realisation caused by postponed release for community access roads funds to second quarter. Of the 87.2% (184,003,000) was expended on wages 10%(18,846,000), 69%(125,943,000) on non wage and 22%(39,214,000) on rehabilitation road works leaving balance of shs 26,970,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

The roads Sector revenue forcast for FY2017/18 is shs 632,572,000 implying 39% decline from FY 2016/attributed to creation of Butebo District .Of the budget estimates, 8.5% (74,183,000) shall be spent on s 78.9% (499,389,000) on Community and District road maintenance and 12% (79,000,000) for periodic Ma of some District roads.

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

22 km of Mechanised routine maintainance carried out on Awokie-Ogoria-Olimoto and Kamenya- Kidongolo salaries for July-September 2016 paid, roads committee discussed maitainance schedule.

Plans for 2017/18 by Vote Function

Manual Routine Road maintenance of 230 kms, recruit, supervise and remunerate 181 road workers, mechan periodic road maintenance of 60 kms, Rehabilitate 6 Km, carry out road inventories, procure construction ie culverts and murram.

Medium Term Plans and Links to the Development Plan

All villages in the district to be within at least 2km radius to the feeder road and ensure entire raod network

## Workplan 7a: Roads and Engineering

### 2. Existence of remote villages

There are still villages that are beyond the 2km radius from a feeder road (Akuoro, Angod in Gogonyo SC, Kapuwai in Opwateta Sc, Okunguro in Kameke SC Kachuru, Puti in Kabwangasi SC, Dodoi in Puti puti S

#### 3. Incomplete road unit

The road unit is not complete, we do not have an excavator, a roller, water boozer for compacting the road

## Workplan 7b: Water

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	UShs Thousand 2016/17		2017/18	
	Approved	Outturn by	Proposed	
	Budget	end Sept	Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	99,317	22,079	95,497	
District Unconditional Grant (Wage)	51,053	12,763	50,462	
Locally Raised Revenues		0	11,000	
Sector Conditional Grant (Non-Wage)	37,264	9,316	34,035	
Unspent balances - Locally Raised Revenues	11,000	0		
Development Revenues	698,906	174,726	631,863	
Development Grant	652,706	163,176	606,863	
District Discretionary Development Equalization Gra	46,200	11,550	25,000	
Total Revenues	798,223	196,806	727,361	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	99,317	22,078	95,497	
Wage	51,053	12,763	50,462	
Non Wage	48,264	9,315	45,035	
Development Expenditure	698,906	8,782	631,863	
Domestic Development	698,906	8,782	631,863	
Donor Development	0	0	0	
Total Expenditure	798,223	30,861	727,361	

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 99%(196,806,000) of its quarterly estimates , implying 25% of annual budget performance of the receipts 16% (30,861,000) was expended of which 41%(12,616,000) on wages, 30%(9,315,000), 28%(8,782,000) on Devt , leaving balance of shs165,945,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

## Workplan 7b: Water

20 deep Boreholes Constructed, 20 water user committees moblised and trained, Water quality tested and Monitored, 20 Advocacy activities to promote safe water chain Conducted.

Medium Term Plans and Links to the Development Plan

Increase percentage of households with safe water from 60% to 75% by 2020

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Funding of water & Sanitation Activities from Water Aid (Post conflict project funded by EU in Agule and Gogonyo sub counties has come to an end, Piped water schemes in RGCs have not yet taken of, Aid, Uganda Redcross society, Lodoi Development Fund are still active in the District.

#### (iv) The three biggest challenges faced by the department in improving local government services

#### 1. High Cost

The District is left with only the high technology option of drilling deep wells. Protectable springs are dimishallow wells potential is almost exhausted.

### 2. Inadequate funds

Funds anticipated are not sufficient to attain the Vision of 100% safe water coveragae by the year 2040

#### 3. Unstable water table

Evironmental degradation and adverse weather conditions have affected water yield, Hybrid Pumped/Gravity technologies may turn out to be better alternatives.

## Workplan 8: Natural Resources

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	115,733	26,433	94,270
District Unconditional Grant (Non-Wage)	7,000	1,750	5,000
District Unconditional Grant (Wage)	88,769	22,192	73,153
Locally Raised Revenues		0	10,000
Sector Conditional Grant (Non-Wage)	9,964	2,491	6,117
Unspent balances – Locally Raised Revenues	10,000	0	
Development Revenues	90,000	22,500	70,698
	00.000	22 500	70.600

## Workplan 8: Natural Resources

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 95%(48,933,000) of its quarterly estimates, implying 24% of annual budget performance of the receipts 20%(41,877,000) was expended 53%(22,192,000) on wages and 7%(2,930,000) on non wage 40%(16,755,000) leaving balance of shs 7,056,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department plans for shs 164,968,000 being 20% decline from FY 2016/17 due to creation of Butebo of which 44%(73,153,000) shall be spent on staff wages, 13%(21,117,000) on Non wage and 43%(70,698,000). Development activities.

#### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Prepared Sub county wet land action plans, conducted Environment Impact Analysis for all planned project year 2016/17. staff salary paid.

Plans for 2017/18 by Vote Function

Demarcate and restore degraded shores, promote sustainable use of Natural resources, promote tree planting, Government forest reserves, supervise and monitor mitigation measures, sensitise on waste management and danger.

Medium Term Plans and Links to the Development Plan

Environment concerns main streamed in all development projects undertaken in the district, every House ho ten trees annually, major vital wetlands in the district dermacated and restored, major roads in the district pl with trees. Government lands should have been surveyed and titled, open boundaries for all surveyed lands, s communities and other stakeholder on land rights.

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Development of SWAPs ,DWAP and community wetlands management plan for Doko wetland Kabwangas subcounty developed with suport from JICA.

#### (iv) The three biggest challenges faced by the department in improving local government services

### 1. Securing adequate funds

Funds to facilitate enforcement and secure means of transport, other equipments and training of staff to build enforcement capacity of the staff.

2. Changing attitudes of the populance towards sound environment mgt

## Workplan 9: Community Based Services

	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	601,129	88,355	1,247,473
District Unconditional Grant (Non-Wage)	10,000	2,500	8,000
District Unconditional Grant (Wage)	208,202	52,051	169,357
Locally Raised Revenues		0	15,000
Other Transfers from Central Government	270,308	9,400	993,158
Sector Conditional Grant (Non-Wage)	97,619	24,405	61,957
Unspent balances – Locally Raised Revenues	15,000	0	
Development Revenues	156,771	39,193	69,364
District Discretionary Development Equalization Gra	152,423	38,106	69,364
Transitional Development Grant	4,348	1,087	
Total Revenues	757,900	127,548	1,316,836
B: Overall Workplan Expenditures:			
Recurrent Expenditure	601,129	88,355	1,247,473
Wage	208,202	52,051	169,357
Non Wage	392,927	36,304	1,078,115
Development Expenditure	156,771	6,001	69,364
Domestic Development	156,771	6,001	69,364
Donor Development	0	0	0
Total Expenditure	757,900	94,356	1,316,836

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 68%(127,548,000) of its quarterly estimates, implying 17% of annual budget performance caused by Youth livelihood programme performing at 3% Of the receipts 74% (94,356,6 expended 55%(52,051,000) on wages, 38%(36,304,000) on non wage and6%(6,001,000) on devt expendit leaving balance of shs 33,191,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department has planned for a total of UGX1,316,836,000 as its budget for F/Y 2017-2018. This repressincement from FY2016/17 budget for the sector and is attributed to UWEP & YLP funds allocated. Of the sector 13% (169,357000) shall be spent on staff salary, 83% (1,078,115,000) on non wage recurrent and 5%(69,364,000) on development.

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Salaries and wages for Jul-Sept 2016 paid, meetings conducted, technical backstoping conducted, submission reports, procurement of mobility aplliances and assistive devices, monitoring and supervison.

# Workplan 9: Community Based Services

for the District Development Plan (DDP) which is linked to the National Development Plan (NDP). The seemphases on the promotion of social protection, equality, equity, human rights, culture, suitable working comployment, Vulnerable groups such as the women, children, unemployed youth, elderly and disability whosten marginalized and excluded from the bene

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector ar

Forum for Women in Democracy (FOWODE) will undertake programmes in community empowerment and rights, ACTION AID will implement interventions on Gender Based Violence, UGANET will intervene in HIV/AIDS and PACONET will handle community empowerment and advocacy service delivery and account and SAGE to Older persons emoluments.

#### (iv) The three biggest challenges faced by the department in improving local government services

### 1. Lack of transport for the District and Lower Government staffs

With the increasing number of programmes in the Department (YLP, UWEP, NUSAF 3, SAGE) requires monitoring and supervision which requires moving one destination to the another which requires means of t

### 2. Office accommodation for the Seniror staff

Office accommodation for the staff. Senior staff share offices due lack adequate space to accommodate them we equipments. The law requires the interest groups to have office accommodation to transact their businesses.

### 3. Issuficient funding

There is inadequate funding to the sector especially the probation, labour and culture amaidst high expectation the public. Government to consider increasing funding in line with the increasing demands and expectations population.

## Workplan 10: Planning

## (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved	Outturn by	Proposed	
	Budget	end Sept	Budget	
: Breakdown of Workplan Revenues:				
Recurrent Revenues	122,129	54,714	1,780,118	
District Unconditional Grant (Non-Wage)	59,900	14,975	46,000	
District Unconditional Grant (Wage)	51,238	12,810	51,790	
Locally Raised Revenues		0	10,991	
Other Transfers from Central Government		25,580	1,671,336	
Ungnant halangas Lagally Paigad Payanyas	10.001	1.250		

## Workplan 10: Planning

UShs Thousand	2016/17		2017/18	
	Approved Budget	Outturn by end Sept	Proposed Budget	
Total Revenues	300,764	97,373	1,883,730	
B: Overall Workplan Expenditures:  Recurrent Expenditure	122,129	23,105	1,780,118	
Wage	51,238	12,747	51,790	
Non Wage	70,891	10,358	1,728,327	
Development Expenditure	178,635	500	103,612	
Domestic Development	178,635	0	103,612	
Donor Development	0	500	0	
Total Expenditure	300,764	23,605	1,883,730	

Revenue and Expenditure Performance in the first quarter of 2016/17

The Department realised 130%(97,373,000) of its quarterly estimates , implying 32% of annual budget performance, Over performance was caused by NUSAF III operational funds . Of the receipts 24% (23,605,0 expended of which 54%(12,747,000) on wages, 44%(10,358,000) on non wage , Donor 1%(500,000) by 8h873,768,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

The planning unit budget proposed for FY2017/18 is Ugshs 1,883,730,000 from the different sources. This 63% increment from 2016/17 budget for the sector. The increment in budget allocation arising from allocat NUSAF 3. Of the budget estimates ,2.6% (51,790,000) shall be spent on staff salary, 91.7% (1,728,327,00 wage recurrent while 5.5% (103,612,000) on development

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Technical monitoring conducted, Salary for 7 staff paid for July-Sept, 2016, OBT quarter four report submit

Plans for 2017/18 by Vote Function

Process salary for staff, prepare and consolidate District annual workplans, organise TPC and document discrete conduct M&E for all district programmes, ensure internet connectivity and functioning LAN, collect statiscal information, coordinate planning functions, prepare out put plans, Budgets and quarterly reports to MoFPEI and Council, construct Community Department Office Block and O&M planned

Medium Term Plans and Links to the Development Plan

Carry out M& E activities for all Government and NGO activities, Rolling of that DDP and LLGs plans, co

## Workplan 10: Planning

### 2. Lack of staff Montivation

The head of the unit has been acting as A Planner for now over 14 years and has not been promoted and th demotivates performance

### 3. Low capacity contractors

The contractors have limited financial capacity to handle projects and delay the completion of the projects in the risk of returning of the funds to the National Treasury.

## Workplan 11: Internal Audit

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved	Outturn by	Proposed
	Budget	end Sept	Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	70,245	17,561	49,821
District Unconditional Grant (Non-Wage)	17,000	4,250	16,000
District Unconditional Grant (Wage)	40,245	10,061	20,821
Locally Raised Revenues		0	13,000
Unspent balances - Locally Raised Revenues	13,000	3,250	
Total Revenues	70,245	17,561	49,821
B: Overall Workplan Expenditures:			
Recurrent Expenditure	70,245	16,061	49,821
Wage	40,245	10,061	20,821
Non Wage	30,000	6,000	29,000
Development Expenditure	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	70,245	16,061	49,821

Revenue and Expenditure Performance in the first quarter of 2016/17

The department realised 100%(17,561,000) of the quarterly workplan implying 25% of the Annual workplan (16,061,000) of receipts were spent as such wages expended amounted to 66%(10,061,000) and 37%(6,00 Non wage leaving balance of shs1,500,000.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department budget proposed for FY2017/18 is Ugshs 49,821,000 from the different sources. This implidecline of 29% from 2016/17 budget caused by transfer of service to Ngora District by Head of Audit department.

## Workplan 11: Internal Audit

schools and 10 secondary schools. We shall carry out special investigations as and when called upon. One department to continue with proffeessional development and routine office operations are planned

Medium Term Plans and Links to the Development Plan

In the medium term it's planned to Verify all accountabilities and reduce on the audit queries and thus achievobjective of VFM within the district. Promote Ethical conduct and observe professionalism in all matters.

(iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Statutory Audits by OAG, Investigation by IGG and police

#### (iv) The three biggest challenges faced by the department in improving local government services

### 1. No transport facility

The department has no transport facility for reacing the lower local governments. The district physical project out at the villages thus this would need the department to verify those projects.

2. Irregular release of funds.

Funds are released as and when local revenue is collected not as per work plan

### 3. Misuderstanding of audit functions

The Staff and administration misunderstand the role of internal audit as being that of witch hunting, whereas advises on the functionality and strength of the internal controls put in place by management in mitigating rewastage.