## **Structure of Budget Framework Paper**

Foreword

**Executive Summary** 

**A:** Revenue Performance and Plans

**B:** Summary of Performance by Department

### **Foreword**

This is to present the Budget Framework for 2017/18 for Soroti Municipal Council.It was prepared by technical staff and some input from the political wing and stake holders was also sought in form of priorities. The proposed Budget of Shs.15,384,629,000= of which Local Revenue will account for 10%, Discretionary Government transfers at 39%, Conditional Government transfers at 47% and Other Government transfers at 1.8% and Donot at 1.7%. It gives the midterm review of the revenue performance and projection for the following financial year. Performance of the expenditure by Departments is also provided and as indicated it is quite poor for some departments which depend on mainly locally raised revenue i.e less than 25% as expected by the of the first quarter. Most (87%) of the funds for the planned activities are from Central Government, and 10% from local sources. It is my hope that when we put more efforts as Council to mobilise and sensitise tax payers more revenue shall be realised. This shall go a long way to suppliment the Central Government transfers hoping that this source does not delay and there are no other future cuts. I call upon all stakeholders to play their specific roles and implement the subsequent budget for the good of the people of Soroti Municipality. I say all these for God and My Country.

Hon. Omer Paul (MAYOR)

## **Executive Summary**

### **Revenue Performance and Plans**

	201	2016/17		
	Approved Budget	Receipts by End September	Proposed Budget	
UShs 000's		Septemoer .		
1. Locally Raised Revenues	1,363,719	107,487	1,713,879	
2a. Discretionary Government Transfers	5,931,572	218,751	6,007,550	
2b. Conditional Government Transfers	7,802,074	2,202,823	7,175,338	
2c. Other Government Transfers	160,385	229,570	277,385	
4. Donor Funding	144,476	0	210,476	
Total Revenues	15,402,227	2,758,631	15,384,629	

Revenue Performance in the first quarter of 2016/17

Overall revenue received in quarter 2 was 6,524,146,000=representing 31% of the budgetted revenue. The best performance was by government transfers which were 50% save for Other Government transfers which were only 6% due to non release of MATIP funds which were in the plan. LDG was 46% and Local revenue was 43%.

Planned Revenues for 2017/18

The total revenue forecast is 15,384,629,000=. 13,363,719,000=is under Central Government Grants of which Conditional Grants is 47%, discretionary is 39% and Other Government transfers are 1% in this category of funding. The local revenue forecast is 1,593,695,000= which is 10% of the total revenue budget for the Council.

### **Expenditure Performance and Plans**

	2016	5/17	2017/18	
UShs 000's	Approved Budget	Actual Expenditure by end Sept	Proposed Budget	
1a Administration	2,718,865	300,078	2,247,002	
2 Finance	388,820	35,552	435,528	
3 Statutory Bodies	261,170	39,350	402,540	
4 Production and Marketing	329,162	6,250	413,471	
5 Health	972,027	190,730	987,869	
6 Education	5,204,623	1,437,692	5,189,175	
7a Roads and Engineering	4,677,541	97,605	4,693,312	
7b Water	0	0	0	
8 Natural Resources	337,320	5,153	410,406	
9 Community Based Services	252,174	10,547	366,995	
10 Planning	107,448	7,329	112,849	
11 Internal Audit	121,078	5,094	125,481	
Grand Total	15,370,227	2,135,379	15,384,629	
Wage Rec't:	5,001,154	1,385,256	5,026,154	
Non Wage Rec't:	4,909,333	553,498	4,703,394	
Domestic Dev't	5,347,265	196,625	5,476,605	
Donor Dev't	112,476	0	178,476	

Expenditure Performance in the first quarter of 2016/17

Out of the total revenue planned for the FY 2016/17, 17% was released. The best performance in terms of release was by Conditional government transfers at 50% followed by conditional government transfers also at at 28%. The worst was Donor at 0%. On the expenditure side the cumulative release was 2,135,379,000= and 77% of it was spent and total budget spent was 28%. In regards to disbursements to the Departments, releases ranged from 0% to 57%. Internal Audit department was best with 57%. Product

Planned Expenditures for 2017/18

The total Expenditure is expected in regards to total revenue of 15,384,629,000=. The largest expenditure is in

## **Executive Summary**

education at 5,189,175,000=which is 34% of the Budget for Payment of salaries for 304 teachers, Followed by Roads and Engineering at 4,693,312,000= which is 30% of the Budget with 3,127,712,000 for the Tarmacking of Roads under world bank funded project- USMID. The Least is in the Planning Department at 112,849,000= which is 0.6%.

### Medium Term Expenditure Plans

Provide teachers accommodation, construct classrooms, rehabilitate classrooms, fencing of primary schools, provide dsks titling of school land, fencing of health facilities, providing accommodation for health workers, provide amenities all heaqlth centres, rehabilitate all Municipal roads, maintain all open spaces, planting trees along all roads and in primary schools, providing lighteing arrestors in all primary schools, purchase a pick-up for Council

### **Challenges in Implementation**

Inadequate funding across all sectors, inadequate transport facilities, general poverty among the population, negative attitude among the residents, encroachments on spaces, mismanagement of environment.

## A. Revenue Performance and Plans

	201	2016/17		
UShs 000's	Approved Budget	Receipts by End September	Proposed Budget	
1. Locally Raised Revenues	1,363,719	107,487	1,713,879	
Miscellaneous	22,000	16,603	92,000	
Advertisements/Billboards	5,065	506	7,065	
Agency Fees	12,000	100	12,000	
Animal & Crop Husbandry related levies	20,000	4,733	23,271	
Business licences	29,960	8,983	83,960	
Land Fees	683,507	0	683,507	
Liquor licences	1,550	90	1,550	
Local Government Hotel Tax	5,125	1,635	7,289	
Market/Gate Charges	35,000	6,976	37,546	
Occupational Permits	0	0	120,184	
Other Fees and Charges	27,600	2,012	26,600	
Park Fees	195,000	33,457	283,996	
Property related Duties/Fees	20,935	4,607	20,935	
Registration (e.g. Births, Deaths, Marriages, etc.) Fees		0	1,500	
Registration of Businesses		0	1,500	
Rent & Rates from other Gov't Units	25,600	0	25,600	
Rent & Rates from private entities	230,275	21,817	230,275	
Local Service Tax	37,110	2,690	41,110	
Sale of (Produced) Government Properties/assets	1,200	0	1,200	
Refuse collection charges/Public convinience	11,792	3,279	12,792	
2a. Discretionary Government Transfers	5,931,572	218,751	6,007,550	
Urban Discretionary Development Equalization Grant	5,082,333	0	5,126,058	
Urban Unconditional Grant (Non-Wage)	274,453	68,613	306,706	
Urban Unconditional Grant (Wage)	574,787	150,138	574,787	
2b. Conditional Government Transfers	7,802,074	2,202,823	7,175,338	
Development Grant	74,547	18,637	73,162	
General Public Service Pension Arrears (Budgeting)	72,439	72,439	0	
Gratuity for Local Governments	488,563	122,141	0	
Transitional Development Grant	30,000	7,035		
Sector Conditional Grant (Wage)	4,451,367	1,294,815	4,451,367	
Sector Conditional Grant (Non-Wage)	2,579,894	661,441	2,545,544	
Pension for Local Governments	105,265	26,316	105,265	
2c. Other Government Transfers	160,385	229,570	277,385	
Other Transfers from Central Government	,	0	82,000	
Unspent balances – UnConditional Grants		189,590		
IFMS RECURENT COSTS	30,000	1,275	30,000	
MDF(MGLSD)	30,385	0	30,385	
YLP	100,000	38,705	135,000	
4. Donor Funding	144,476	0	210,476	
Donor Funding(MUK)	9,000	0	9,000	
Donor Funding(Baylor)	71,476	0	71,476	
Donor Funding(NEMA)	64,000	0	64,000	
Donor Funding (UN Habitat)	- ,,,,,,,	0	66,000	
Total Revenues	15,402,227	2,758,631	15,384,629	

### Revenue Performance in the first Quarter of 2016/17

(i) Locally Raised Revenues

### A. Revenue Performance and Plans

The locally raised revenue performed at 23% by end of September. There were sources which performed at higher than 25%. These included: park fees because the Teso coach paid arrears, hotel tax because of increased cooperation, rent/rates (private) because collection was by the Court Bailiffs and agency fees from sale of bids. The sources which were bellow 24% were rent/rates (government), land fees and other fees due to over expectations from Land Commission & yields from Etem Block.

### (ii) Central Government Transfers

The performance of most of the sources in this category was 25% which was quite ideal for one quarter. There were sources which performed at below 25%: They included PRDP at 20%, Councilors'allowances at 24%, other government transfers at 4%. The sources which were above 25% included: UPE, USE, Community politechnic NW because their release shall be done 3 times only instead of 4 in order to march the school terms.

### (iii) Donor Funding

Under this category it was only NEMA that released 12,779,000=. Others had not yet by the end of September.

#### Planned Revenues for 2017/18

#### (i) Locally Raised Revenues

The Council expects to raise 1,713,897,000= from local sources with the greatest amount coming from Land fees at 683,507,000=which is 42% of the Total Local Revenue having been estimated to increase by 16% due to exercing ETEM block a forest reserve .The second largest amount comes from Park Fees at 283,996,000= which is 24% of the total Local revenue.Most sources shall remain the same as the previous FY .The Council is so dependent on the Central Government funding which is totalling 13,46

### (ii) Central Government Transfers

The Council forecasts to receive 13,460,273,000=from this source of funding.6,007,550,000= is expected from Discretionary Government transfers,7,175,338,000= as Conditional government transfers and 277,385,000= as other government transfers.

### (iii) Donor Funding

The Council expects to receive 32,000,000= from NEMA, 71,476,000= from Baylor and 66,000,000 from UN habitat for management of green spaces under this funding category.

## **Summary of Performance and Plans by Department**

### Workplan 1a: Administration

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,526,138	315,540	1,089,902
General Public Service Pension Arrears (Budgeting)	72,439	72,439	0
Gratuity for Local Governments	488,563	122,141	0
Locally Raised Revenues		0	542,826
Multi-Sectoral Transfers to LLGs	152,183	0	152,183
Pension for Local Governments	105,265	26,316	105,265
Unspent balances - Locally Raised Revenues	470,826	38,147	
Urban Unconditional Grant (Non-Wage)	45,800	0	83,151
Urban Unconditional Grant (Wage)	191,062	56,497	206,478
Development Revenues	1,192,727	575,804	1,157,099
Transitional Development Grant	30,000	7,035	
Unspent balances - Conditional Grants	0	189,590	
Unspent balances - Other Government Transfers	0	189,590	
Unspent balances - UnConditional Grants	0	189,590	
Urban Discretionary Development Equalization Grant	1,162,727	0	1,157,099
Total Revenues	2,718,865	891,344	2,247,002
B: Overall Workplan Expenditures:			
Recurrent Expenditure	1,526,138	103,453	1,089,902
Wage	191,062	56,497	206,478
Non Wage	1,335,076	46,956	883,424
Development Expenditure	1,192,727	196,625	1,157,099
Domestic Development	1,192,727	196,625	1,157,099
Donor Development	0	0	0
Total Expenditure	2,718,865	300,078	2,247,002

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 512,165,000=.as total revenue in the Quarter representing 19% of the total budget of 2,718,865,000=.The best performing source was Pension arrears at 100% followed by wage at 30%. The worst performing source was UDDEG,Non Wage and Multi sectoral transfers. The department spent 300,087,000= which is 11% of the Budget. The unspent balance amounted to 22,489,000= was a result of thedelayed procurement and late release of funds.

Department Revenue and Expenditure Allocations Plans for 2017/18

The department has planned for total expenditure of 668,737,000 broken down as 219,579,000 from local revenue, 125,540,000 as multi sectoral transfers, 5,193,000 as support services conditional grant non wage, 71,945,000 urban unconditional grant non wage, and 246,479,000 as urban unconditional grant wage.

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 38 Officers paid for 3 months, The department of Administration was functional during the Quarter.

Plans for 2017/18 by Vote Function

The department plans to pay salaries for staff and functionalise all the sections under it by way of training, mentoring, provision of inputs necessary for performance.

Medium Term Plans and Links to the Development Plan

## Workplan 1a: Administration

The department considers the completion of the administration building, though there is no provision in this years budget.

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors NA

### (iv) The three biggest challenges faced by the department in improving local government services

### 1. Inadequate resources

The department faces inadequate resources in terms of funds, staffing and equipment.

### 2. Unpaid liabilities

The department has not paid arrears of pensions, compensations, court cases.

### 3. ncreasing capacity bui

Due to staff turn over, new are recruted that require new training.

## Workplan 2: Finance

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	248,462	39,476	295,170
Locally Raised Revenues		0	117,980
Unspent balances - Locally Raised Revenues	117,980	15,605	
Urban Unconditional Grant (Non-Wage)	34,944	400	81,652
Urban Unconditional Grant (Wage)	95,538	23,471	95,538
Development Revenues	200,358	0	140,358
Other Transfers from Central Government		0	30,000
Unspent balances - Conditional Grants	30,000	0	
Unspent balances - Other Government Transfers	30,000	0	
Unspent balances - UnConditional Grants	30,000	0	
Urban Discretionary Development Equalization Grant	110,358	0	110,358
Total Revenues	448,820	39,476	435,528
B: Overall Workplan Expenditures:			
Recurrent Expenditure	248,462	35,552	295,170
Wage	95,538	23,471	95,538
Non Wage	152,924	12,081	199,632
Development Expenditure	140,358	0	140,358
Domestic Development	140,358	0	140,358
Donor Development	0	0	0
Fotal Expenditure	388,820	35,552	435,528

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received received 39,476,000= against 388,820,000= budgeted in ayear representing 10% of the total budget. While in aquarter the department received 39,476,000= against 97,205,000=planned in aquarter representing 41%. The worst performing source was UDDEG representing 0%. The department spent 35,552,000= out of 388,820,000= Budgeted representing 15% of the Budget. The unspent balance was 3,924,000= as a result of the delay in release of funds to the department account

Department Revenue and Expenditure Allocations Plans for 2017/18

## Workplan 2: Finance

The total revenue expected in the department is 388,820,000/= reflecting an increase of 62% (149,120,000/=) from the previous 239,700,000. The greatest amount is expected to come from locally raised revenues which is 117,980,000/= reflecting the percentage of 30%. Urban discretionary development equalisation grant which is 110,358,000/= refecting a percentage of 28%. Urban un conditional grant(wage) which is 95,538,000 reflecting a percentage of 25%. Urban un conditional grant (non wage) which

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 13 Officers paid for 3 months, Quarterly reports submitted and office functionalised for 3 months

Plans for 2017/18 by Vote Function

Payment of salaries for Departmental staff for 12 months, Office of Finance management functionalised through out then Financial year, preparation of financial records, collection of revenue, assessment of taxes.

Medium Term Plans and Links to the Development Plan

None.

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None.

### (iv) The three biggest challenges faced by the department in improving local government services

1. Poverty among the tax payers/communities.

Collection of local revenue is uncertainin most cases as most tax payers are poor.

2. Inadequacy of data.

There is scanty data to be relied on during assessment of taxes.

3. Inadequacy of resources.

Specialised skills, funds and equipment are not sufficient.

### Workplan 3: Statutory Bodies

UShs Thousand	20	16/17	2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	261,170	39,599	402,540
Locally Raised Revenues		0	256,882
Unspent balances - Locally Raised Revenues	205,956	24,771	
Urban Unconditional Grant (Non-Wage)	3,701	1,700	84,561
Urban Unconditional Grant (Wage)	51,513	13,128	61,097
Total Revenues	261,170	39,599	402,540
B: Overall Workplan Expenditures:			
Recurrent Expenditure	261,170	39,350	402,540
Wage	51,513	12,879	61,097
Non Wage	209,657	26,471	341,443
Development Expenditure	0	0	0
Domestic Development	0	0	0
Donor Development	0	0	0
Total Expenditure	261,170	39,350	402,540

## Workplan 3: Statutory Bodies

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 39,599,000=.as total revenue in the Quarter representing 15% of the total budget amounting to 261,170,000=.The best performing source was Unconditional grant non wagewith 46%. Of the funds received. The worst performing source was Local revenue with 0%. The Department spent 39,350,000=representing 15% of the total Budget planned leaving 249,000= representing 0% as unspent balance within the quarter. There was unspent balance of 249,000 mainly for Contracts committee

Department Revenue and Expenditure Allocations Plans for 2017/18

The total revenue expected in the department is 329,170,000/=. Reflecting a decrease of 17% (54533,000/=). The greatest amount is expected to come from locally raised revenues which is 205,956,000/= reflecting a percentage of 79%. Urban un conditional grant(wage) which is 51,513,000 reflecting a percentage of 20%. Uurban un conditional grant(non wage) which is 3,701,000/= reflecting 1% of total revenue. The department is expected to spend more on non wage which is 209,657,000/= for council al

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 2 Officers paid for 3 months, Office of internal Audit functionalised through out the quarter, 1 quarterly Audit carried out within the quarter.

Plans for 2017/18 by Vote Function

Payment of salaries of Procurement officer, Mayor, 3 Division Chair Persons for 12 months, Office of the Clerk to Council & PDU operationalised. Payment of Councillors' allowances and ex-gratia effected, meetings carried out, monitoring of Council projects done regularly,

Medium Term Plans and Links to the Development Plan

Furnishing the Council Hall and Construction of a new Hall.

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None.

### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate funding.

Renders payment of mandatory services a problem.

2. Low capacity of Councillors to legistilate.

Councillors are are not fully aware of their rolewsand responsibilities in articulating council issues.

3. Negative attitudes of the communities.

Communities tend to resist some development resolutions passed by council for implementation.

## Workplan 4: Production and Marketing

UShs Thousand	20	16/17	2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	93,586	9,117	177,589
Locally Raised Revenues		0	137,050
Sector Conditional Grant (Non-Wage)	11,470	2,867	12,024
Sector Conditional Grant (Wage)	25,000	6,250	25,000
Unspent balances - Locally Raised Revenues	30,000	0	

## Workplan 4: Production and Marketing

1	8		
UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
Urban Unconditional Grant (Non-Wage)	2,116	0	3,515
Urban Unconditional Grant (Wage)	25,000	0	0
Development Revenues	235,576	0	235,882
Urban Discretionary Development Equalization Grant	235,576	0	235,882
otal Revenues	329,162	9,117	413,471
Recurrent Expenditure  Results Security	93,586	6,250	177,589
Wage	25,000	6,250	25,000
Non Wage	68,586	0	152,589
Development Expenditure	235,576	0	235,882
Domestic Development	235,576	0	235,882
	/	U	255,002
Donor Development	0	0	0

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 9,117,000=.as total revenue in the Quarter representing 3% of the total budget amounting to 329,162,000=.The best performing source was Urban Unconditional grant wage with 25%. Of the funds received. The worst performing source was LGMSD with 0%. The Department spent 6,250,000=representing 2% of the total Budget leaving 2,867,000 representing 1% as unspent balance within the quarter.

Department Revenue and Expenditure Allocations Plans for 2017/18

The over all revenue planned for the department is 329,162,000/= reflecting a decrease of 96%(7,053,869,000) as a result of removal of funds meant for redevelopment of the Main Market under MATIP. The department expects more revenue from urban discretionary development equalisation grant at 235,576,000 a percentage of 72%. Locally raised revenues which is 30,000,000/= a percentage of 9%. Urban un conditional grant(wage) and sector conditional grant(wage) both at 25,000,000/= reflecting a percent

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 2 Officers paid for 3 months, Meat inspection carried out in the Abbatoir and the office functionalised for 3 months

Plans for 2017/18 by Vote Function

Achive payment of salaries for prodution staff, provide office items, facilitate field activities and carryout minor maitennece of equipments.

Medium Term Plans and Links to the Development Plan

Construction of peaches in the Markets(Pamba Market in western Division), Redevelopment of the main market and installation of water facilities in the slaughter houses(Main abattoir and Pig slaughter house).

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Redevelopment of the main market under MATIPII funded by the MOLHUD with support from ADB.

### (iv) The three biggest challenges faced by the department in improving local government services

### 1. In adequate funding for activities . E.g regular sensitisation

Funds for operations is inadequate to carry out somme activities completion of constructuion works undertaken for the meat value chain and routine sensitisation of Meat handlers

### 2. Management of illegal slaughters

## Workplan 4: Production and Marketing

There is repeated cases of illegal slaughters that requires prosecution of culprits to stem this vice.

### 3. Inadequate staffing

The department has only two staff i.e veterinary officer and assistant veterinary oficer in place while other key staff like commercial officer, fisheries and agriculture have not been recruited.

### Workplan 5: Health

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	816,551	207,179	818,393
Locally Raised Revenues		0	55,000
Sector Conditional Grant (Non-Wage)	57,579	14,395	57,579
Sector Conditional Grant (Wage)	700,271	189,480	700,271
Unspent balances - Locally Raised Revenues	55,000	3,304	
Urban Unconditional Grant (Non-Wage)	3,701	0	5,543
Development Revenues	155,476	0	169,476
Donor Funding		0	71,476
Unspent balances - donor	80,476	0	9,000
Urban Discretionary Development Equalization Grant	75,000	0	89,000
Total Revenues	972,027	207,179	987,869
B: Overall Workplan Expenditures:			
Recurrent Expenditure	816,551	190,730	818,393
Wage	700,271	189,480	700,271
Non Wage	116,280	1,250	118,122
Development Expenditure	155,476	0	169,476
Domestic Development	75,000	0	89,000
Donor Development	80,476	0	80,476
Total Expenditure	972,027	190,730	987,869

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 207,179,000=.as total revenue in the Quarter representing 21% of the total budget amounting to 972,029,000=.The best performing source was Sector Conditional wagewith 27%. Of the funds recieved. The worst performing source was UDDEG and Donor with 0%. The Department spent 190,730,000=representing 20% of the total Budget. There was unspent balance of 16,449,000= for the projects to be implemented delayed by procurement process

Department Revenue and Expenditure Allocations Plans for 2017/18

The total revenue expected by this department is 972,027,000/= reflecting an Increase of 3% (23,807,000/= from the previous of 948,220,000=. The highest revenue is expected to come from sector conditional grant(wage) at 700,271,000/= at a percentage of 72%. Urban discretionatory development equalisation grant at 75,000,000/= at a percentage of 8%. Donor funding 71,476,000/= reflecting a percentage of 7%. Sector conditional grant non wage at 57,579,000/= at a percentage of 6%. Locally raised reve

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 85 Officers paid for 3 months, Health Centres functionalised for 3 months

Plans for 2017/18 by Vote Function

Salary of the 93 medical staff paid, office of PMO functionalised by making provision of supplies, operationalising the Health centres.

## Workplan 5: Health

Medium Term Plans and Links to the Development Plan

Construction of staff houses in Health Centre IV and purchase of land for expansion of Northern Division -Kichinjaji HCIII.

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None.

### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequacy of funding.

Funding has kept on reducing every financial year.

2. Inadequate staff.

Failure to attract the required staffing is a big challenge which negatively affects service delivery.

3. Attitude of some patients towards some medical services.

Patients descriminatively demand for specific services that are not possible to provide at the HCs.

## Workplan 6: Education

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	5,055,076	1,502,442	5,027,013
Locally Raised Revenues		0	72,000
Sector Conditional Grant (Non-Wage)	1,209,523	391,102	1,178,246
Sector Conditional Grant (Wage)	3,726,096	1,099,085	3,726,096
Unspent balances - Locally Raised Revenues	72,000	1,080	
Urban Unconditional Grant (Non-Wage)	6,457	0	9,671
Urban Unconditional Grant (Wage)	41,000	11,175	41,000
Development Revenues	149,547	18,637	162,162
Development Grant	74,547	18,637	73,162
Urban Discretionary Development Equalization Grant	75,000	0	89,000
Total Revenues	5,204,623	1,521,079	5,189,175
B: Overall Workplan Expenditures:			
Recurrent Expenditure	5,055,076	1,437,692	5,027,013
Wage	3,767,096	1,052,759	3,767,096
Non Wage	1,287,980	384,933	1,259,917
Development Expenditure	149,547	0	162,162
Domestic Development	149,547	0	162,162
Donor Development	0	0	0
Total Expenditure	5,204,623	1,437,692	5,189,175

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 1,521,079,000=.as total revenue in the Quarter representing 29% of the total budget amounting to 5,204,623,000=.The best performing source was Unconditional grant non wagewith 32%. Of the funds recieved. The worst performing source was UDDEG with 0%. The Department spent 1,437,692,000=representing 19% of the total Budget of 7,443,564,000=. The department had unspent balance of 83,387,000= mainly from SFG AND UNEB invigilation fees

Department Revenue and Expenditure Allocations Plans for 2017/18

## Workplan 6: Education

The total revenue the department expects is 5,204,623,000/= reflecting an incraese 1%(74,127,000/=) from 5,130,496,000=. The department expects more revenue from sector conditional grant(wage) at 3,726,096,000/= a percentage of 72%. Sector conditional grant(non wage) at 1,209,523,000/= at percentage of 23%. Urban discretionatory development equalisation grant 75,000,000/= a percentage of 1%. Development grant at 1%. Locally raised revenue at 72,000,000/= at a percentage of 1%. Urban unconditiona

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 343 Officers paid for 3 months, School inspections done

Plans for 2017/18 by Vote Function

Payment of salaries for 340 primary Teachers,202 secondary teachers and 34 tertiary teachers in St Kizito Technical Institute, support of operations in the UPE,USE schools & Community polytechnic and Fencing of Pioneer P/S.

Medium Term Plans and Links to the Development Plan

Fencing of all schools, Acquire land titles and Renovation of Pioneer P/S, Supply of Desks and

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None.

### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate teacher accommodation.

This leads to late coming by teachers who stay away from school.

2. Negtative attitude of parents to UPE.

There is low support given to schools thinking it is the government providing every thing.

3. Low funding.

This results into some co-curricular activities not being undertaken.

## Workplan 7a: Roads and Engineering

UShs Thousand	2016/17		2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
A: Breakdown of Workplan Revenues:			
Recurrent Revenues	1,549,829	275,801	1,551,228
Locally Raised Revenues		0	203,605
Sector Conditional Grant (Non-Wage)	1,279,108	247,523	1,279,108
Unspent balances - Locally Raised Revenues	203,605	8,757	
Urban Unconditional Grant (Non-Wage)	2,116	0	3,515
Urban Unconditional Grant (Wage)	65,000	19,521	65,000
Development Revenues	3,127,712	0	3,142,085
Urban Discretionary Development Equalization Grant	3,127,712	0	3,142,085

## Workplan 7a: Roads and Engineering

UShs Thousand	20	16/17	2017/18
	Approved Budget	Outturn by end Sept	Proposed Budget
Total Revenues	4,677,541	275,801	4,693,312
B: Overall Workplan Expenditures:			
Recurrent Expenditure	1,549,829	97,605	1,551,228
Wage	65,000	19,521	65,000
Non Wage	1,484,829	78,084	1,486,228
Development Expenditure	3,127,712	0	3,142,085
Domestic Development	3,127,712	0	3,142,085
Donor Development	0	0	0
Total Expenditure	4,677,541	97,605	4,693,312

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 275,801,000= against 4,677,541,000= budgeted in ayear representing 6% of the total budget. While in aquarter the department received 275,801,000= against 1,169,385,000= planned in aquarter representing 24%. The worst performing source was UDDEG representing 0%. The department spent 97,605,000= out of 4,677,541,000= representing 2% of the Budget. The department had unspent balance of 178,196,000 reprenting 4% of the Budgetas a result of delay in the procurement

Department Revenue and Expenditure Allocations Plans for 2017/18

The department is expected to get total revenue of 4,677,541,000/= a reduction of 9%(481,645,000/=). The department expects to receive more from urban discreminationary equalisation grant at 3,127,712,000/= at a percentage of 67% followed by sector conditional grant (non wage) at 1,279,108,000/= at a percentage of 27%. Locally raised revenues at 203,605,000/= at a percentage of 4%. Urban unconditional grant(wage) 65,000,000/= at a percentage of 1%. Urban unconditional grant(non wage) 2,116,000/=

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 10 staffs ,3 contract drivers and two contract turnmen was paid for one month in quarter one and part of the funds wa spent on reinstating streets light in the busy areas of the divisions.

Plans for 2017/18 by Vote Function

Salary for works department paid for 12 months, works department functionalised for 12months in terms of equipping the office with necessary stationery, provide for staff welfare & staff allowances, provide facilitation for district road committee, payment of road gang.

Medium Term Plans and Links to the Development Plan

Salary for works department paid for 12 months, works department functionalised for 12months in terms of equipping the office with necessary stationery, provide for staff welfare & staff allowances, provide facilitation for district road committee, payment of road gang.

### (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

Salary for works department paid for 12 months, works department functionalised for 12months in terms of equipping the office with necessary stationery, provide for staff welfare & staff allowances, provide facilitation for district road committee, payment of road gang.

### (iv) The three biggest challenges faced by the department in improving local government services

1. Low Staffing levels

post of municipal Engineer, senior Assistant Officer, land supervisor and land surveyor are vacant up to now.

2. frequent break own of road equiptment

## Workplan 7a: Roads and Engineering

There is rampant breakdown of the road and garbage Equiptments which has affected the service delivery.

3. Delays in releases of and cuts of funds from the centre.

This results into delays in execution of planned projects as scheduled.

## Workplan 7b: Water

## (i) Overview of Workplan Revenue and Expenditures

Revenue and Expenditure Performance in the first quarter of 2016/17

Department Revenue and Expenditure Allocations Plans for 2017/18

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

Plans for 2017/18 by Vote Function

Medium Term Plans and Links to the Development Plan

- (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors
- (iv) The three biggest challenges faced by the department in improving local government services

1.

2.

3.

### Workplan 8: Natural Resources

UShs Thousand	2016/17		2017/18	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	110,866	5,164	117,837	
Locally Raised Revenues		0	83,000	
Sector Conditional Grant (Non-Wage)	44	11		
Unspent balances - Locally Raised Revenues	83,000	1,620		
Urban Unconditional Grant (Non-Wage)	14,094	0	21,109	
Urban Unconditional Grant (Wage)	13,728	3,533	13,728	
Development Revenues	226,454	0	292,569	
Donor Funding		0	98,000	
Unspent balances - donor	32,000	0		
Urban Discretionary Development Equalization Grant	194,454	0	194,569	

## Workplan 8: Natural Resources

UShs Thousand	2016/17		2017/18	
	Approved Budget	Outturn by end Sept	Proposed Budget	
Total Revenues	337,320	5,164	410,406	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	110,866	5,153	117,837	
Wage	13,728	3,533	13,728	
Non Wage	97,138	1,620	104,109	
Development Expenditure	226,454	0	292,569	
Domestic Development	194,454	0	194,569	
Donor Development	32,000	0	98,000	
Total Expenditure	337,320	5,153	410,406	

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 5,164,000=.as total revenue in the Quarter representing 2% of the total budget amounting to 337,320,000=.The best performing source was Urban Unconditional grant non wagewith representing 26%. Of the received funds. The worst performing source was Urban Unconditional grant Non Wage with 0%. The Department spent 5,153,000=representing 2% of the total Budget. In the Quarter there was unspent balance of 11,000=.

Department Revenue and Expenditure Allocations Plans for 2017/18

The total revenue this department expects to receive is 152,866,000/= an increament of 8% (11,227,000/=) from the previous 141,639,000=. The department recieves more revenue from locally raised revenue at 83,000,000/= at a percentage of 54%. Donor funding with 32,000,000/= at a percentage 21% from NEMA .urban unconditional grant(non wage) at 14,094,000/= at a percentage of 9%. Urban unconditional grant(wage) at 13,728,000/= at 9% and urban discretionary development equalisation grant 10,000,000

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 1 Officer paid for 3 months, Environment Audit done and environment compliance for all projects in all divisions

Plans for 2017/18 by Vote Function

The total revenue this department expects to receive is 152,866,000/= an increament of 8% (11,227,000/=) from the previous 141,639,000=. The department recieves more revenue from locally raised revenue at 83,000,000/= at a percentage of 54%. Donor funding with 32,000,000/= at a percentage 21% from NEMA .urban unconditional grant(non wage) at 14,094,000/= at a percentage of 9%. Urban unconditional grant(wage) at 13,728,000/= at 9% and urban discretionary development equalisation grant 10,000,000

Medium Term Plans and Links to the Development Plan

Salary for environment officer will be paid for 12 month, office of the Environment Officer functionalised for 12 months in terms of equipping the office with necessary stationary, provide the staff welfare & staff allowances, provide for working tools in the compost plant, local environment committee training, environment monitoring and compliance, purchase of land for swapping and surveying of green spaces and composting site.

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None

### (iv) The three biggest challenges faced by the department in improving local government services

1. Low level of awareness on environmental and natural resources.

Roles of the public in conserving environment and natural resources should be understood in order for the issue to be tackled precisely.

## Workplan 8: Natural Resources

2. nadequate staffing in the department.

there is only one technical staff in the department, ie Environment Officer

3. Lack of relevant data on environment related issues.

No monitoring equipments for collecting data on environment degradation and collecting evidence for prosecuting.

## Workplan 9: Community Based Services

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	93,586	16,090	91,407	
Locally Raised Revenues		0	34,596	
Sector Conditional Grant (Non-Wage)	22,170	5,543	18,588	
Unspent balances - Locally Raised Revenues	34,596	0		
Urban Unconditional Grant (Non-Wage)	2,820	0	4,223	
Urban Unconditional Grant (Wage)	34,000	10,547	34,000	
Development Revenues	419,358	0	275,588	
Other Transfers from Central Government		0	247,385	
Unspent balances - Conditional Grants	130,385	0		
Unspent balances – Other Government Transfers	130,385	0		
Unspent balances - UnConditional Grants	130,385	0		
Urban Discretionary Development Equalization Grant	28,203	0	28,203	
Total Revenues	512,944	16,090	366,995	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	93,586	10,547	91,407	
Wage	34,000	10,547	34,000	
Non Wage	59,586	0	57,407	
Development Expenditure	158,588	0	275,588	
Domestic Development	158,588	0	275,588	
Donor Development	0	0	0	
Total Expenditure	252,174	10,547	366,995	

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 16,090,000=.as total revenue in the Quarter representing 6% of the total budget amounting to 252,174,000=.In the quarter 63,044,000= was planned but received only 5,164,000=.The best performing source was Urban Unconditional grant wage with 25%. Of the funds received.The worst performing source was Non Wage with 0%.The Department spent 10,547,000=representing 4% of the total Budget of 252,174,000=.There was unspent balance of 5,543,000 represebting 2% of the Budget

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to receive a total revenue of 252,174,000/= giving an increament of 3%(8,300,000/=) from 243,874,000= FY.2015/16. locally raised revenue at 34,596,000/= with a percentage of 14% followed urban unconditional grant(wage) at 34,000,000/= which is 13% of the total expected revenue. Sector conditional grant(non wage) at 22,170,000/= with a percentage of 9% .Other transfers from local government at 130,385,000/= at a percentage of 52% as the main source of revenue and urban un

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 4 Officers paid for 3 months, Office of the community based functionalised for 3 months.

## Workplan 9: Community Based Services

Plans for 2017/18 by Vote Function

salaries for 4 Active community workers paid for 12 months,25 juveniles resettled,MDF office operationalised and supported with coordination meetings and dialogue sessions., PCDO'S office functionalised,women and youth supported to attend the national days cellebrations as well as hold quaterly coordination meetings,Fal programme functionalised by conducting Refresher trainings for Instructors, Administration of Hononoria aw well as proficiency tests,9 youth livelihood groups generated and suppo

Medium Term Plans and Links to the Development Plan

9 youth livelihood groups generated and supported.

## (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors

HIV testing and counsling, national level monitoring,

### (iv) The three biggest challenges faced by the department in improving local government services

### 1. insufficient funding

Budget lines allocated are too little to cater for the overwhelming demands by the different vulnarable groups,

### 2. Inadiquate Transport

The Department Has only one motorcyle vis avie the five staff there is a need for a vehicle to ease community mobilisation sensitisation as well as support to the vulnarable groups.

#### 3. Inadiquate Staffing

Especially at the centre there is need for recrutment of a community Development officer.

## Workplan 10: Planning

### (i) Overview of Workplan Revenue and Expenditures

UShs Thousand	2016/17		2017/18	
	Approved Budget	Outturn by end Sept	Proposed Budget	
A: Breakdown of Workplan Revenues:				
Recurrent Revenues	71,761	7,409	73,603	
Locally Raised Revenues		0	40,060	
Unspent balances - Locally Raised Revenues	40,060	420		
Urban Unconditional Grant (Non-Wage)	3,701	0	5,543	
Urban Unconditional Grant (Wage)	28,000	6,989	28,000	
Development Revenues	35,687	0	39,246	
Urban Discretionary Development Equalization Grant	35,687	0	39,246	
<b>Total Revenues</b>	107,448	7,409	112,849	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	71,761	7,329	73,603	
Wage	28,000	6,989	28,000	
Non Wage	43,761	340	45,603	
Development Expenditure	35,687	0	39,246	
Domestic Development	35,687	0	39,246	
Donor Development	0	0	0	
Total Expenditure	107,448	7,329	112,849	

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 7,409,000=.as total revenue in the Quarter representing 7% of the total budget amounting to 107,448,000=.In the quarter 26,862,000= was planned but received only 7,409,000= representing 28% of quarterly plan. The best performing source was wage with representing 25%. Of the funds received. The worst performing source

## Workplan 10: Planning

was UDDEG with 0%. The Department spent 7,329,000=representing 7% of the total Budget of 107,448,000=There was unspent balance of 80,000 representing 0%

Department Revenue and Expenditure Allocations Plans for 2017/18

The Department expects to allocate 107,448,000/= as total revenue for activities in the Planning Unit an increament of 49%(35,569,000) from the previous Budget of 71,879,000= FY.2015/16. Locally raised revenue shall constitute 40,060,000/= at a percentage of 37% urban discretonary equalisation grant at 35,687,000/=at 32% urban unconditional grant(wage) at 28,000,000/= with a percentage of 26% and finally urban unconditional grant non wage at 3,701,000/= with a percentage of 3%. The department is

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 2 Officers paid for 3 months, The department functionalised through out the quarter, 3 Technical planning committee meetings held and 1 monitoring report.

Plans for 2017/18 by Vote Function

Salaries for 2 departmental staff paid, provision for staff welfare, necessary stationery, fuel for field work, allowances for field work, office equipment, staff training.

Medium Term Plans and Links to the Development Plan

Construction of Planning Unit office.

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None.

### (iv) The three biggest challenges faced by the department in improving local government services

- 1. Low level of staffing and funding.
- 1) There is need for more staff in the Planning Unit to support the 2 who are currently working especially at Division level.(2) Somevery vital activities like dat collection can not be carried out by the Department because of inadequacy of funds
- 2. Frequent changes in the planning and budgeting guidelines.

Before a newly introduced guideline and tool is fully understood new one is again introduced.

3. Low level of education among the communities.

This impedes and delays planning and budgeting process in some local governments.

### Workplan 11: Internal Audit

UShs Thousand	2016/17		2016/17	16/17	2017/18	
	Approved Budget	Outturn by end Sept	Proposed Budget			
A: Breakdown of Workplan Revenues:						
Recurrent Revenues	83,463	5,094	84,866			
Locally Raised Revenues		0	50,697			
Unspent balances - Locally Raised Revenues	50,697	1,763				
Urban Unconditional Grant (Non-Wage)	2,820	0	4,223			
Urban Unconditional Grant (Wage)	29,946	3,331	29,946			
Development Revenues	37,615	0	40,615			
Urban Discretionary Development Equalization Grant	37,615	0	40,615			

## Workplan 11: Internal Audit

UShs Thousand	2016/17		2017/18	
	Approved Budget	Outturn by end Sept	Proposed Budget	
Total Revenues	121,078	5,094	125,481	
B: Overall Workplan Expenditures:				
Recurrent Expenditure	83,463	5,094	84,866	
Wage	29,946	3,331	29,946	
Non Wage	53,517	1,763	54,920	
Development Expenditure	37,615	0	40,615	
Domestic Development	37,615	0	40,615	
Donor Development	0	0	0	
Total Expenditure	121,078	5,094	125,481	

Revenue and Expenditure Performance in the first quarter of 2016/17

The department received 5,094,000=.as total revenue in the Quarter representing 4% of the total budget amounting to 121,078,000=.In the Quarter the department planned for 30,269,000= but received 5,094,000= .The best performing source was Urban Unconditional grant wage with representing 11%. Of the total budget. The worst performing source was UDDEG with 0%. The department spent 5,094,000= of the Budget planned of 121,078,000= reprenting 4%. there was no unspent balance

Department Revenue and Expenditure Allocations Plans for 2017/18

The department expects to receive total revenue of 121,078,00/= an increase of 98% (59,988,000=). The department expects to get more revenue from locally raised revenues at 50,697,000/= at a percentage of 42% followed by urban discretionatory development equalisation grant at 37,615,00/= at a percentage of 31%, urban unconditional grant(wage) at 29,946,000/= at apercentage of 25%, urban unconditional grant (non wage) at 2,820,000/= with a percentage of 2%. The department is expected to spend mor

### (ii) Summary of Past and Planned Workplan Outputs

Physical Performance in the first quarter of 2016/17

The Salaries for 2 Officers paid for 3 months, Office of internal Audit functionalised through out the quarter, 1 quarterly Audit carried out within the quarter.

Plans for 2017/18 by Vote Function

Payment of monthly salaries for 3 officers in the department for 12 months, providing stationery, fuel for field work, paying of allowances for field work providing for general welfare of staff in the department, purchase of small office equipment, maintenance of equipment, meeting costs for staff training.

Medium Term Plans and Links to the Development Plan

Retooling the department :with necessary furniture, filing cabinet.

# (iii) Details of Off-Budget Activities carried out by NGOs, Central Government, the Private Sector and Donors None.

### (iv) The three biggest challenges faced by the department in improving local government services

1. Inadequate funding.

The department relies entirely on local revenue which is not flowing regularly and the amount is not also adequate.

2. Attitude of clients toward audit work.

Some of the officers whose books are to be aidited tend to think that audit is for fault finding which is not the case. This tends to delay audit work and production of reports

3. Poor record keeping.

# Workplan 11: Internal Audit

Sometimes documents required by audit department are missing in the files, some are incomplete hence making production of reports untimely.