7 Jinja MLG

7.1 Performance on Health Sector Performance Measures

										resource planning and management (Maximum 26 points)	(A) Human	Performance Area
										and nent n 26	ñ	nce
												No.
									Political	substantively recruited primary health workers with a wage bill provision from PHC wage (Maximum 8	LG has	Performance Measures
								score 0	• 60 – 80% - <i>score 4 points</i> • Less than 60% filled:	the structure for primary health workers with a wage bill provision from PHC wage for the current FY (2018/19) • More than 80% filled: score 8 points,	Evidence that LG has filled	Scoring guide
							LG has failed to attract	advertisement etc.) but	positions filled If there is evidence of effort to recruit (a.g.	Performance Contract: Check the LG approved structure Check wage bill provision Establish the	 From the LG 	Assessment Procedures
											8	Score
(*) is the extra number of guards attached to health facilities	Total	Kisima HCII	Masese HCII	Masese Port HCII	Kimaka HCII	Jinja Central HCIII	Mpumudde HCIV	Walukuba HCIV	Health facility	for primary health workers with the wage bill provision from PHC wage for FY 2018/19. Jinja Municipal council has seven health facilities. The municipal health office provided a staff list titled "Jinja municipal council – public health department staffing norms per health centre as at September 2018". Staffing level per health facility indicated in table below;	Overall municipal council has filled 91.4% of the structure	Detailed assessment findings
of guards atta	138	o	7 (1)	8 (1)	8 (1)	22 (2)	42 (5)	45 (3)	Positions filled	is with the ward 1018/19. as seven healt rovided a staff to health deparal as at Septembacatility indicate	has filled 91.	ndings
ched to h	151	9	9	9	9	19	48	48	Staff norms	age bill pr :h facilitie :list titled tment sta ver 2018' d in table	1% of the	
ealth	91.4%	66.7%	77.8%	88.9%	88.9%	115.8 %	87.5%	93.8%	%	ovision s. The "Jinja iffing below;	structure	

										Perfo Area
										Performance Area
								ώ	2.	No.
			(Maximum 8 points)	III and II in-charges are conducted.	and ensured performance appraisals for HC	Centre IVs and Hospital in-charge	conducted performance appraisal for Health	The LG Health department has	The LG Health department has submitted a comprehensive recruitment plan for primary health care workers to the HRM department (Maximum 6 points)	Performance Measures
					■ Below 70%: <i>score 0</i>	■ 70 – 99%: <i>score 4 points</i>	been appraised during the previous FY (2017/18): 100%: score 8 points	Evidence that all health facility in-charges have	Evidence that Health department has submitted a comprehensive recruitment plan/request to HRM for the current FY (2018/19), covering the vacant positions of health workers: score 6 points	Scoring guide
					auring the previous FY (2017/18).	determine whether they were appraised	and review a sample of in-charge personnel files to	 From the LG HR department, obtain 	■ From the Performance Contract, review recruitment plan to determine whether the vacant positions of primary health care workers have been included in the current FY (2018/19)	Assessment Procedures
								∞	0	Score
Kisima HCII	Masese II HCII	Masese Port HCII	Kimaka HCII	Jinja Central HCIII	Mpumudde HCIV	Walukuba HCIV	Health facility	All (100%) Health facility in-c 2017/18 as indicated below;	• There was no e submitted a cor HRM for the cu	Detailed assessment findings
Claire Mukyala	Florence Balinwa	Rebecca Nantono	Proscovia Kafuuma Menya	Namuganza Jennifer	Charles Kisira Muyingo	Joseph Wakonta Najoma	In-charge	All (100%) Health facility in-charges were appraised in FY 2017/18 as indicated below;	There was no evidence that Health department has submitted a comprehensive recruitment plan/request to HRM for the current FY (2018/19)	ent findings
12 th Jul 2018	27th July 2018	27 th Aug 2018	31 st July 2018	14th July 2018	24 th July 2018	20 th July 2018	Date appraised	e appraised in FY	epartment has ent plan/request to	

			Performance Area
			No.
	points)	Health department has equitably deployed health workers across health facilities and in accordance with the staff lists submitted together with the budget in the current FY (2018/19).	Performance Measures The Local Government
		deployed health workers equitably, in line with the lists submitted with the budget for the current FY (2018/19), and if not provided justification for deviations: score 4 points	Scoring guide Evidence that the LG Health department has
		sample of health facilities (rural and urban) verify whether the health workers as indicated in the staff lists are actually deployed in the health facilities.	Assessment Procedures From the MHO, obtain and review a
			Score 0
HCIV	Kimaka HCII Jinja Central HCIII	We sampled four health facilities; Walukuba Heal IV, Mpumudde HCIV, Kimaka HCII and Jinja Cent Staff lists provided by municipal health office and respective health facilities are NOT consistent. For Example, staffing list per health centre provid MHO Below is a detailed analysis of inconsistencies Health No. of HWs Facility Viist Iist Volume Viist Facility Viist Facility Facility Viist Facility Facility Viist Facility Viist Facility Facility Facility Viist Facility Facility	Detailed assessment findings There was no evidence that the deployed health workers equita
40	10	the budget to ur health facility. Kimaka HCIV, Kimaka led by munici h facilities are affing list per affing list per led analysis colled analy	sment fir vidence the workers
3	10 27	racilities; racilities; racilities; raka HCI nicipal h s are NO per heal sis of inc mus mus	nat the Lequitably
on MHO list but not on facility list 1. Saleh Nyende – Medical officer 2. Wilson Kayongo – Anaesthetic officer Four health workers on facility list but	Different names for porter and guards MHO list has 4 guards yet facility list 2. All names are different. Wilberforce Kigumba a Health Inspector DOESNOT appear on MHO list	Submitted with the budget for the current FY (2018/19). We sampled four health facilities; Walukuba Health Centre IV, Mpumudde HCIV, Kimaka HCII and Jinja Central HCIII. Staff lists provided by municipal health office and respective health facilities are NOT consistent. For Example, staffing list per health centre provided by MHO Below is a detailed analysis of inconsistencies Health No. of HWs Pacilit MHO V list list WHO	Detailed assessment findings There was no evidence that the LG Health department has deployed health workers equitably, in line with the lists

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings	sment fin	dings	
									missing on MHO list
									1. Suzan Akwi –
									Comp nurse
									2. Isaac Kirunda
									Dhakaba – Lat
									3. Prossy Menya –
									4. Ronah Kabaka –
									Nursing Assistant
						Walukuba	46 (49)	51	MHO has five extra
						HCIV			health workers who
									don't appear on the
									~
									2. Wilberforce
									Inspector
									Isaac Kirunda
									Dhakaba – Lab
									Senior Accounts
									Joel Mpande a
									porter
									Note: Health Facility
									list has 03 extra
									people not on MHO
									list
									Saleh Nyende –
									medical officer,
									VVIISOTI Nayorigo –

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
						anaesthetic officer and Sulaiman Waibi - OA
(B)	Ώ	The MHO has	 Evidence that the MHO 	 From MoH obtain 	0	On file, there was evidence that Municipal Health Office
Monitoring		effectively	has communicated all	guidelines, policies,		communicated 01 guideline:
and		communicated and	guidelines, policies,	circulars issued by		Intermittent presumptive treatment of malaria in
supervision		explained	circulars issued by the	the national level in		pregnancy in Uganda 2016
		guidelines,	national level in the	the previous FY		
Mavimum 22		policies, circulars	previous FY (2017/18) to	(2017/18) to health		INO policy of circular were confinitionicated.
points)		issued by the	health facilities: score 3	facilities (MoH to		What was communicated is not among the list of policies
politis/		national level in the	points	prioritize the		circulars and guidelines from Ministry of Health to health
		previous FY		documents to be		facilities, and so the score is zero.
		(2017/18) to health		reviewed)		
		facilities		 From the MHO 		
		(Maximum 6		obtain evidence that		
		points)		s/he communicated		
				guidelines, policies,		
				circulars to health		
				facilities (e.g.		
				through meetings,		
				submission letters,		
				etc).		
				From the sample of		
				health facilities,		
				check whether the		
				guidelines, policies,		
				circulars were		
				received.		
				If all guidelines of the		
				previous year are still		
				applicable and no		
				new ones have been		
				issued, then score 3		

littie in Egy
MHO MHO d review and/or other of with health charges in ous FY . HO obtain: support sion reports (y) s of MHT 1.
There was no evidence the with health facility in-charge the guidelines, policies, circles and Municipal Council has Walukuba HCIV and Mpur At the municipal health off reports indicates that both least once in a quarter, but health facility supervision date Walukub Walukub 28th Sep 201 a HCIV 21st Mar 2018 Mpumu 28th Sep 201 and Dec 2018 Mpumu 28th Sep 2011 29th Jun 2018

Performance No. Area	o. Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
		Evidence that MHT has ensured that HSD has supervised lower level health facilities within the previous FY (2017/18): If 100% supervised: score 3 points 80 - 99% of the health facilities: score 2 points 60% - 79% of the health facilities: score 1 point Less than 60% of the health facilities: score 1 point	From the MHO obtain: The LG support supervision reports (quarterly) Minutes of MHT meetings Facility records Review and check a sample of minimum 5 facilities	0	There was evidence that MHT ensured that ONLY Mpumudde-HSD supervised lower health facilities (Kimaka HCII). A review of support supervision records (support supervision - book) at Kimaka HCII revealed that indeed health facility was supervised. However, Walukuba HSD – has no evidence of supervising lower health facilities. Also, it is not clear who supervises the other four lower health facilities in the municipality. However, municipal health office has records which indicate that all lower health facilities were supervised by the medical officer of health at least once in a quarter for the FY 2017/18. But, a review of the supervision books at the sampled health facilities (Kimaka and Jinja Central) does not corroborate this evidence.
7.	The LG Health department (including HSDs) have discussed the	 Evidence that all the 4 quarterly reports have been discussed and used to make 	From the MHO obtain and review: Support supervision and monitoring visit	0	There was no evidence that support supervision and monitoring reports are discussed, to make recommendations for corrective action. Health facility in-charges are invited to the "Municipal
	results/ reports of the support supervision and monitoring visits, used them to make recommendations for corrective sections and follows.	recommendations (in each quarter) for corrective actions during the previous financial year (2017/18): score 4 points	 and monitoring visit reports Minutes of quarterly meetings Minutes of monthly MHT meetings 		Health Tacility in-charges are invited to the Municipal Health Team" meetings. Discussion of support supervision reports appears on the agenda items of these meetings, but the discussion does not specifically include a detailed health facility reports to make recommendations per health facility findings and not all health facilities are discussed in these meetings. For example,
	actions and follow up (Maximum 10 points)				1st quarter meeting - date 03td Oct 2017. Health facilities discussed; Walukuba HCIV 2nd Quarter report date, 5th Jan 2018: Health facilities discussed; Walukuba HCIV and Jinja central
					3 rd Quarter meeting, date 4 th April 2018 Mpumudde and

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
						Jinja Central 4 th Quarter meeting, date 7 th Jun 2018: Kimaka HCII
			• Evidence that the recommendations are followed up and specific activities undertaken for correction: <i>score 6 points</i>	• From the sampled health facilities, determine whether the Health department provided recommendations from the supervision visits and followed up.	0	There was no evidence that recommendations are followed up and specific actions taken. Although support supervision reports are not discussed to make recommendations, the report recommendations, but these are not followed up.
	ώ	The LG Health department has submitted accurate/ consistent reports/ data for health facility lists receiving PHC funding as per formats provided by MoH (Maximum 10 points)	• Evidence that the LG has submitted accurate/ consistent data regarding list of facilities receiving PHC funding, which are consistent with both HMIS reports and PBS - score 10 points	From the MoH obtain and review: HMIS reports for the current FY (2018/19) The performance contract for the current FY (2018/19) Check whether the lists of health facilities submitted are consistent/ similar		The performance contract was obtained and reviewed. From the MoH, The HMIS reports were not availed for review. And so we could assess the consistency of the lists of health facilities submitted.
(C) Governance, oversight, transparency and accountability	ю	The LG committee responsible for health met, discussed service delivery issues and presented issues that require approval to Council	 Evidence that the committee responsible for health met and discussed service delivery issues including supervision reports, performance assessment results, LG 	From the Clerk to Council obtain and review: Health sector standing committee meeting minutes – check if the Council has approved the	٧	The LG committee responsible for health is the social services committee. There was evidence that council committee responsible for health met and discussed service delivery issues. The committee sat five times in 2017/18 and discussed the following; • 1st Meeting 2nd November 2017 – matters arising, affecting health in municipality

P _e	p (h					
Performance Area	(Maximum 14 points)					
No.			10.			
Performance Measures	(Maximum 4 points)		The Health Unit Management Committees and Hospital Board are operational/ functioning	(Maximum 6 points)		
Scoring guide	PAC reports etc. during the previous FY (2017/18) - score 2 points	■ Evidence that the health sector committee has presented issues that require approval to Council - <i>score 2 points</i>	Evidence that health facilities and Hospitals have functional HUMCs/Boards (established, meetings held and discussions of budget and resource)	issues): If 100% of randomly	sampled facilities: score 6 points	■ IT 80-99 %: score 4 points
Assessment Procedures	sector implementation plan and discussions by the committee • Review the MHO's reports to the committee	From the Clerk to Council obtain and review health sector standing committee meeting minutes – check if the sector committee has presented issues that require approval.		 Study files from 5 randomly sampled health facilities to 	confirm whether they have HUMCs	whether they have
Score		2	0			
Detailed assessment findings	 2nd meetir of Waluku bill 3rd meetin work plan 4th meetin from healt machine in 	There was evidence that the health secrissues that required approval to council; • Meeting 27th March 2017 – an workplan • Meeting 11th April 2017 – Ann • Meeting 20th June 2017 – proposition of the marks HCII to HCIII	We accessed Health Unit for all the health facilities in Only two health facilities (HCII) out of six (33.3%) has management committees shown in the table below;	Health facility	Mpumudde HCIV	Kisima HCII
sment findi	yeting 21st D lukuba HCIV eting 20 th Fe ylan eting 12 th Me ealth5 th Me ne in central	as evidence that the at required approval Mecting 27 th March workplan Mecting 11 th April 2: Mecting 20 th June 20 Kimaka HCII to HCIII	Health Unit Nh facilities in h facilities (IV n facilities) had ommittees (Iv ible below;	No. of meetings	4	4
ings	2 nd meeting 21 st December 2017 – Sorry state of Walukuba HCIV and outstanding electricity bill 3 rd meeting 20 th February 2018 – annual sector work plan 4 th meeting 12 th March 2018 – no presentation from health5 th Meeting 23 rd April 2018 – no BP machine in central division health center III	 There was evidence that the health sector presented issues that required approval to council; Meeting 27th March 2017 – annual sector workplan Meeting 11th April 2017 – Annual budget Meeting 20th June 2017 – proposal to elevate Kimaka HCII to HCIII 	We accessed Health Unit Management committee files for all the health facilities in the municipality. Only two health facilities (Mpumudde HCIV and Kisima HCII) out of six (33.3%) had a functional health unit management committees (HUMC) in the FY 2017/18 as shown in the table below;	Dates	02/10/2017, 05/01/2018, 03/04/2018, 03/07/2018	28/09/2017, 13/12/2017,

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings	sment findi	ngs
			■ If 70-79: %: <i>score 2</i>	held 4 mandatory				23/03/2018, 28/06/2018
			point ■ If less than 70%: score 0	meetings		Masese II HCII	4	29/09/2017, 22/12/2017,
						Masese	ω	27/09/2017, 30/03/2018,
						Port HCII		28/06/2018
						Jinja Central	3	25/09/2017, 30/11/2017,
								4/04/2018
						Kimaka HCII	ω	03/07/2017, 12/12/2017,
								10/06/2018
						Note: on file Masese II HCII had 4 minuminutes there is no record for the facilities.	had 4 minutes no record c	Note: on file Masese II HCII had 4 minutes, however, in all these minutes there is no record of discussing budget and recordes for the facilities.
						For Jinja central meetings were changed	HCIII, Kimal similar word	For Jinja central HCIII, Kimaka HCII minutes of different meetings were similar word for word. Only dates had changed
	<u>-</u>	The LG has	■ Evidence that the LG has	• Check the LG	4	Municipal cound	oil had displa	Municipal council had displayed health facilities receiving
		publicised all health facilities	publicised all health facilities receiving PHC	Notice Boards and LG budget website		PHC non-wage notieboards.	recurrent gra	PHC non-wage recurrent grants on the municipal notieboards.
		receiving PHC non- wage recurrent	non-wage recurrent grants e.g. through	to establish if the Health department		All the sampled that received Pl	health facilit IC non-wage	All the sampled health facilities had all the health facilities that received PHC non-wage recurrent grants displayed at
		grants	posting on public notice	publicised all health		the noticeboards	S.	0.000
		points)		non-wage recurrent				
				 Check a sample of 				
				health facilities				

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
(D) Procurement and contract management	12	The LG Health department has submitted input to procurement plan and requests.	 Evidence that the sector has submitted input to procurement plan to PDU that cover all investment items in the 	 From the Municipal Health Officer (MHO) obtain and review submissions to DPU: 	2	 Jinja MLG Health Department Procurement Plan 2018/2019 was prepared by Medical Officer of Health, approved by Head of Department and submitted to Head of the Procurement and Disposal Unit (PDU) on 18th April 2018 which was before due
(Maximum 8 points)	13	complete with all technical requirements, to PDU that cover all items in the approved Sector annual work plan and budget (Maximum 4 points) The LG Health department has certified and initiated payment for supplies on time (Maximum 4 points)	approved Sector annual work plan and budget on time by April 30, 2018 for the current FY (2018/19) - score 2 points • Evidence that LG Health department submitted procurement request form (Form PP5) to the PDU by 1st Quarter of the current FY (2018/19) - score 2 points • Evidence that the MHO (as per contract) certified and recommended suppliers timely for payment-score 4 points	From PDU crosscheck submission from DHO From the CFO obtain a sample of contracts, review and determine whether payment requests were certified and recommended on time	0 4	 The investment items; purchase of curtains and nurses uniforms estimated at USHS. 2,845,000 and 6,000,000 respectively, were included in the annual sector work plan. There was no LG PP Form 5 (Procurement Requisition) presented for review, as there was none raised at the time. Payment requests made by Viral Oil Limited were certified and recommend on time. We reviewed a framework contract between Jinja Municipal Council and Viral Oil Limited dated 22nd November 2017. There was no need for certification in this instance as the supply is pre-paid and the Jinja Municipal Council drivers draw down the account which is replenished as and when the account is depleted. As per the Local Purchase Order (LPO) No. 01909 issued by Jinja Municipal Council to Viral Oil Limited
						 LPO 01909 As per the Local Purchase Order (LPO) No. 01909 issued by Jinja Municipal Council to Viral Oil Limited on 28th February 2018 for the supply of 127 litres of diesel. The LPO was initiated and funds approved

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
						simultaneously in the Integrated Financial Management System (IFMIS) by user department, Stephen Banonya Mugano, Medical Health Officer and Vote Controller for the sum USHS. 501,650. Fuel was delivered to Jinja MLG as per Goods Received Note (GRN) 7385 on 28 th February 2018 and payment to the supplier was initiated on 28 th February 2018 with PV no. PV-HE00130. LPO 1777 As per the LPO no. 01777 issued by Jinja Municipal Council to Viral Oil Limited on 18 th October 2017 for the supply of 165 litres of diesel. The LPO was initiated and funds approved simultaneously in the Integrated Financial Management System (IFMIS) by user department, Stephen Banonya, Medical Health Officer and Vote Controller for the sum USHS. 598,950. The fuel was delivered on 16 th October 2017 as per Goods Received Note (GRN) number 06946.
(E) Financial management and reporting	14	The LG Health department has submitted annual reports (including	 Evidence that the department submitted the annual performance report for the previous 	 From the Planning Unit, obtain and review nerformance report 	0	 For the FY 2017/18, the Planning unit was using PBS. The Economic Planner revealed that the departmental head for health had access to PBS and input the departmental figures after which the
(Maximum 8 points)		reports (including all quarterly reports) in time to the Planning Unit (Maximum 4 points)	report for the previous FY – 2017/18 (including all four quarterly reports) to the Planner by mid- July for consolidation - score 4 points	performance report files From the MHO check annual and quarterly reports for the previous FY		and input the departmental figures after which the Planner would receive an email notification from the PBS system though there was no evidence of submission. However, we noted that the two quarterly performance reports (quarter 1 and 2) included input from the health

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings	
						department and Jinja MLG annual performance report for the FY 2017/18 was not submitted to MoFPED before the deadline of 30th August 2018.	performance report for to MoFPED before the
	15	LG Health	Evidence that the sector	 From the Internal 	2	During the FY 2017/18, the health department received	department received
		department has	has provided information to	Auditor obtain		queries in the quarters 1 and 3 and responded to	d responded to
		acted on Internal	the internal audit on the	copies of sector		queries as shown below hence the score two:	ne score two:
		Audit	status of implementation	audit reports from		Quarter Query	Response
		recommendations (if any)	of all audit findings for the	the internal audit			Payment voucher
			previous irranciai year	responses for the		payee signatures for	signed and
		points)	query - score 4 points	previous FY		137,935,664	documents attached
			If the sector has provided	(2017/18)		2 Lack of	Payment voucher
			internal audit on the			acknowledgement	signed and
			status of implementation			transferred to Health	documents attached
			of all audit findings for			Centres totalling to	
			vear (2017/18) - score 2			USHS. 15,159,814	
			points			3 Lack of	We are following up
			If all queries are not			acknowledgement	the receipts and
			responded to - score 0			transferred to Health	they will be available
						Centres totalling to	for verification
						USHS. 15,161,709	
						4 No queries raised	
(F) Social and environment	16	Compliance with gender	Evidence that HUMC meet the gender	 From the sampled health facilities, find 	N	Committees for sampled health facilities met the gender composition as per guidelines (i.e. minimum 30% women).	silities met the gender ninimum 30% women).
safeguards		composition of	composition as per	out whether the		 Walukuba HC IV – Committee is in place composed of 	is in place composed of
		Health Unit	guidelines (i.e. minimum	number and gender		9 members with 4 women and 5 men meeting	d 5 men meeting
points)		Committee	points	members is as per		 Jinia Central H/C III - Committee is in place composed 	e is in place composed
		(HUMC) and		required composition		of 7 members with 4 women and 3 men meeting	and 3 men meeting

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
		promotion of gender sensitive sanitation in health facilities.				required minimum 30% women Composition. • Kimaka HC II - Committee is in place composed of 5 members with 2 women and 3 men meeting the required minimum 30% women.
		(Maximum 4 points)	■ Evidence that the LG has issued guidelines on how to manage sanitation in health facilities including separating facilities for men and women - score 2 points	• From the sampled health facilities, find out whether the LG has issued guidelines on how to manage sanitation in health facilities including separating facilities for men and women	2	 There were guidelines on sanitation displayed at the sampled health facilities (Walukuba HC IV and Jinja Central HC III), and facilities for men and women are well separated. A circular dated 22nd November, 2017 communicating Sanitation guidelines to all health Inspectors was also seen on file at the municipality.
	17	LG Health	Evidence that all health	 From the 	2	 There was no capital development fund for health for
		department has	facility infrastructure	Environmental		2017/18, therefore no health projects were screened
		ensured that	projects are screened	officer obtain and		
		environmental	construction using the	screening forms to	2	 No site visits were made because there were no health
		management are	checklist for screening	ascertain whether		projects implemented.
		disseminated and	of projects in the budget	screening was done		
		(Maximum 4	risks are identified, the	mitigation plans		
		points)	forms include mitigation	were developed.		
			actions: score 2 points	 From the 		
			The environmental	Environmental		
			officer and community	officer and CDO		
			development officer	obtain and review		
			have visited the sites to	Site visit reports to		
			check whether the	establish whether		
			mitigation plans are	they checked		
			points	risk mitigation plans		

	44					Total
From the sampled health facilities (Walukuba HC IV and Jinja Central HC III), there were medical waste management guidelines in form of posters and charts displayed at various locations around the facilities.	4	From the sampled health facilities, find out whether the LG has issued guidelines on medical waste management	Evidence that the LG has issued guidelines on medical waste management, including guidelines (e.g. sanitation charts, posters, etc) for construction of facilities for medical waste disposal - score 4 points. Points.	The LG Health department has issued guidelines on medical waste management (Maximum 4 points)	18	
Detailed assessment findings	Score	Assessment Procedures	Scoring guide	Performance Measures	No.	Performance Area

7.2 Performance on Education Sector Performance Measures

	(A) Human resource planning and management (Maximum 30 points)	Performance Area
		No
poms	The Municipal LG education department has budgeted and deployed teachers as per guidelines (a Head Teacher and minimum of 7 teachers per school) (Maximum 8	Performance Measures
Evidence that the Municipal LG has deployed a Head Teacher and minimum of 7 teachers per school (or minimum of a teacher per class for schools with less than P.7) for the current FY (2018/19) - score 4 points	Evidence that the LG has budgeted for a Head Teacher and minimum of 7 teachers per school (or minimum a teacher per class for schools with less than P.7) for the current FY (2018/19) - score 4 points	Scoring guide
From the MEO obtain and review Teachers' lists to determine whether Municipal LG has deployed a Head Teacher and minimum of 7 teachers (or minimum of a teacher per class for schools with less than P.7) per school for the current FY (2018/19). From the sampled schools (urban and rural), verify whether the teachers as	From the Municipal LG Performance Contract: (i) review the list of schools; and (ii) the staff lists and validate that: The Municipal LG has budgeted for at least a Head Teacher and a minimum of 7 teachers per school.	Assessment Procedure
4	4	Score
 Teacher's lists were obtained and reviewed. It was noted that each of the 20 schools had a head teacher and more than 7 teachers. A sample of 5 public schools was randomly selected, and number of teachers deployed were verified during the visit to the schools. The number of teachers deployed at the school was noted as indicated in the table below: School Victoria Nile P/S Spire Road P/S Spire Road P/S Lake site P/S 19 Teachers 27 27 27 27 27 28 Lake site P/S 19 Teachers 29 21 21 21 22 23 23 23 23 24 25 26 27 27 28 29 29 20 20 20 20 20 20 20 20	The performance contract for 2018/19 was reviewed. A total of 20 schools, and 425 teachers had been budgeted for. From the review of the staff lists submitted with the performance contract, it was noted that one head teacher and more than 7 teacher had been budgeted for each of the 20 schools.	Detailed as
obtained and revieve e 20 schools had a shers. schools was randor ers deployed were oil. The number of to was noted as ind deployed Teachers deployed 27 27 27 27 19	ct for 2018/19 was 125 teachers had be he staff lists submit was noted that one had been budgeted	Detailed assessment findings
wed. It was head teacher mly selected, verified during eachers dicated in the Staff list 27 27 23 19	reviewed. A sen budgeted tted with the head teacher d for each of	S

Performance N Area	No O	Performance Measures	Scoring guide	Assessment Procedure indicated in the staff lists are actually	Score	Detailed assessment findings
.2	2	Municipal LG has substantively recruited all primary school teachers where there is a wage bill provision (Maximum 6 points)	 Evidence that the Municipal LG has filled the structure for primary teachers with a wage bill provision If 100% - score 6 points If 80 - 99% - score 3 points If below 80% - score 0 	indicated in the staff lists are actually deployed in the schools. From the Municipal LG Performance Contract: Check the Municipal LG approved structure Check wage bill provision Positions filled. If there is evidence of effort to recruit (e.g. advertisement etc.) but Municipal LG has failed to attract, provide the score.	6	
ω	ώ	Municipal LG has substantively recruited all positions of school inspectors as per staff structure, where there is a wage bill provision. (Maximum 6 points)	■ Evidence that the Municipal LG has substantively filled all positions of school inspectors as per staff structure, where there is a wage bill provision - score 6 points	From the Municipal LG Performance Contract: Check the Municipal LG approved structure Positions filled.	•	The approved structure requires 2 inspector of schools. There was one senior inspector of schools, and no other inspector of schools. Therefore the score is zero.
4.	. 4	The LG Education department has submitted a recruitment plan	Evidence that the Municipal LG Education department has submitted a recruitment plan to HRM	From the Municipal LG Performance Contract: Review the recruitment plan to	2	We reviewed the 2018/19 recruitment plan. The inspector of schools vacancy had been included in the recruitment plan.

			Performance Area
	ά		No
	school inspectors to HRM for the current FY (2018/19). (Maximum 4 points) The Municipal LG Education department has conducted performance appraisal for school inspectors and ensured that performance appraisal for all primary school head teachers is conducted during the previous FY (2017/18). (Maximum 6 points)	covering primary teachers and	Performance Measures
	of: Primary Teachers - score 2 points School Inspectors - score 2 points Evidence that the Municipal LG Education department has ensured that all head teachers are appraised and has appraised all school inspectors during the previous FY (2017/18) 100% school inspectors - score 3 points Primary school head teachers 90 - 100% - score 3 points 70% and 89% - score 2 points Below 70% - score 0	for the current FY (2018/19) to fill positions	Scoring guide
	of teachers and inspectors have been included. From the Municipal HR department obtain and review: Personnel files for school inspectors and a sample of head teachers to determine whether they were appraised during the previous FY (2017/18).	determine whether the vacant positions	Assessment Procedure
	ν ω	2	Score
Note: there we	plan 2018/19. Howey based on the fact the primary teachers was to alleged inconsiste service commission. The personnel file Mutesi Amina was appraised for the Facthors was appraised for the Facthors (80° calendar year 2017) Name of Name of School head Harrie Wictoria Gand Nile P/S Harrie Nabu Street P/S Florer Spire Road Mike P/S Malukuba Walukuba Walukuba Midee Wast P/S Limio Franc	The primary te	
ere no perform	However, the safact that the 20 ars was halted ansistencies du ission. The Frances However, the safact that the 20 ars was halted ansistencies du ission. Rel file of the Safach are reviewed. It is safach are 2017 as indicated bars (80%) had ba	achers were n	Detailed asses
Note: there were no performance agreements against	plan 2018/19. However, the score has been awarded based on the fact that the 2018 recruitment process for primary teachers was halted by IGG till further notice, due to alleged inconsistencies during recruitment at the district service commission. The personnel file of the Senior Inspector of schools, Ms Mutesi Amina was reviewed. It was noted that she was appraised for the FY 2017/18 on 21st July 2018. The personnel files of the head teachers of the sampled schools were reviewed. It was noted that 4 out of 5 head teachers (80%) had been appraised for the calendar year 2017 as indicated in the table below: Name of head teacher Victoria Gandi Harriet Nain Nabukasi O3/01/2018 Street P/S Florence Spire Road Mwoya 22/12/2017 P/S Mutove Lake site Kakuma O2/01/2018 Uest P/S Limio Appraised West P/S Limio Appraised Prances	The primary teachers were not included in the recruitment	Detailed assessment findings
ts against	awarded process for er notice, due tat the district of schools, Ms that she was 2018. The sampled 4 out of 5 or the below:	e recruitment	- G

Performance Area	No	Measures	Scoring guide	Procedure	00010	Detailed assessment illidings
						which performance assessments were made. And the appraisals were appraised by chairpersons of the SMC instead of the division town clerks.
(B) Monitoring	6.	The Municipal LG Education	 Evidence that the Municipal LG Education 	From MoES obtain guidelines, policies,	0	From the MEO, we obtained and reviewed letters to school head teachers, communicating some guidelines
and		Department has	department has	circulars issued by		/policies/ circulars as shown in the table below;
inspection		effectively communicated	communicated all guidelines, policies,	the national level in the previous FY		Date guidelines, policies, circulars being
(Maximum 25		and explained	circulars issued by the	(2017/18) to schools		communicated
points)		guidelines, policies, circulars	national level in the previous FY (2017/18) to	 From the MEO obtain evidence that 		through enforcing the sanctions and
		national level in	scriools - score i poilit	s/he communicated guidelines, policies.		Operation of licenced schools
		the previous FY		circulars to schools.		04/12/2017 NIRA for all learners in all schools and
		(20117/18) to		 From the sampled 		institutions aged 5 years and above
		schools		schools, check		19/07/2017 Focus of schools inspection 2017/18
		(Maximum 3 points)		whether the		
		7		guidelines, policies, circulars were received.		From the sampled schools, there was no evidence that the guidelines, policies, circulars were received, and so the
			7		•	
			 Evidence that the Municipal LG Education department has held 	 From the MEO obtain and review minutes and/or other 	0	Minutes of meetings with head teachers held on 15/03/2018 and 31/01/2018 were obtained and reviewed. No other minutes were availed for review.
			meetings with primary school head teachers and among others explained	evidence of the meetings with Head Teachers		The Circular on regulating charges and extra teachers were explained in the meeting held on 31/01/2018 as per Min03/01/2018.
			guidelines, policies,			Since only one circular was explained to the head teachers, there was insufficient evidence that department held
			national level - score 2 points			meetings with primary school head teachers and among others explained and sensitised on the guidelines, policies, circulars issued by the national level.

																			Performance Area
																		7.	No
																		The Municipal LG Education Department has effectively inspected all registered schools (Maximum 12 points)	Performance Measures
																	✓ 50 to 59 % - <i>score 1</i> ✓ Below 50% - <i>score 0</i>	■ Evidence that all licenced or registered schools have been inspected at least once per term and reports produced: ✓ 100% - score 12 ✓ 90 to 99% - score 10 ✓ 80 to 89% - score 8 ✓ 70 to 79% - score 6 ✓ 60 to 69% - score 3	Scoring guide
															FY (2017/18)	during the previous	number of times they were inspected	 From the MEO, obtain and review school inspection reports and inventory of schools inspected in the previous FY (2017/18) From sampled school verify the 	Assessment Procedure
																		ဖ	Score
Private schools			Lake site P/S			Walukuba West P/S			Spire Road P/S			Main street P/S			Victoria Nile P/S	Government schools	Schools	A sample of 5 private and 5 government aided schools was selected. The inspection reports were reviewed to verify the number of times inspections had been conducted for each of the sampled schools. It was noted that 9 out of 10 sampled schools (90%) had been inspected each term. There was no evidence of inspection of Kimaka Guardian P/S in second Term 2017 or 2018. Specific details are documented in the table below:	Detailed a
	05/03/2018	03/10/2017	26/06/2017	8102/20/90	02/10/2017	22/06/2017	22/02/2018	16/11/2017	15/06/2017	21/02/2018	13/11/2017	13/06/2017	20/02/2018	12/10/2017	13/06/2017		inspection	es inspections has inspection reports when some inspections has a sampled school of 10 sampled some. There was nardian P/S in see a documented in	Detailed assessment findings
	2018 Term1	2017 Term3	2017 Term2	2018 Term1	2017 Term3	2017 Term2	2018 Term1	2017 Term3	2017 Term2	2018 Term1	2017 Term3	2017 Term2	2018 Term1	2017 Term3	2017 Term2		Period (Term)	t aided schools ere reviewed to had been ools. chools (90%) had o evidence of cond Term 2017 or n the table below:	dings

				Γ1 (2017/10).		Teconinendations		
mmendations	score is zero.	on term 2 inspection. However, no recommendations were made, and so the score is zero.		reports were discussed and used to make recommendations for corrective actions during the previous	corrective actions during the previous FY (2017/18) - score 4 points	used them to make recommendations for corrective actions and followed		
ording to ave a brief report	28/09/2017, accc	In the meeting held on 28/09/2017, according to Min.03.2017, the inspector of schools gave a brief report		meetings to determine whether	inspection reports and used reports to make	discussed the results/reports of		
tings held on 09/2017, and	epartmental mee ¹ , 18/08/2017, 28 ved.	Minutes of education departmental meetings held on 24/08/2016, 02/03/2017, 18/08/2017, 28/09/2017, and 24/08/2018 were reviewed.	0	 From MEO obtain and review minutes of departmental 	 Evidence that the Education department has discussed school 	Municipal LG Education department has	œ	
		Therefore the score is 9.						
2018 Term1	13/03/2018							
2017 Term3	13/10/2017	Kimaka Guardian P/S						
2018 Term1	14/03/2018							
2017 Term3	16/10/2017							
2017 Term2	29/06/2017	St. Nicholas P/S						
2018 Term1	13/03/2018							
2017 Term3	10/10/2017	Primary School						
2017 Term2	28/06/2017	Ummul Qura						
2018 Term1	22/03/2018							
2017 Term3	11/10/2017							
2017 Term2	30/06/2017	Jinja Central P/S						
2018 Term1	19/03/2018							
2017 Term3	12/08/2017	Primary school						
2017 Term2	28/06/2017	Glory Nursery and						
				Procedure		Weasures		Area
dings	Detailed assessment findings	Detailed a	Score	Assessment	Scoring guide	Performance	No	Performance

			Performance Area
Ö			No
The Municipal LG Education department has submitted accurate/ consistent reports/ date for school lists and enrolment as per formats provided by MoES (Maximum 10		(Maximum 10 points)	Performance Measures
 Evidence that the Municipal LG has submitted accurate/ consistent data: List of schools which are consistent with both EMIS reports and Programme Budgeting System (PBS) - score 5 points 	 Evidence that the inspection recommendations are followed-up - score 4 points 	■ Evidence that the Municipal LG Education department has submitted school inspection reports to the DES in the Ministry of Education and Sports (MoES) - score 2 points	Scoring guide
 From MoES obtain and review EMIS reports for the current FY (2018/19) Obtain and review the performance contract for the current FY (2018/19) Check whether the list of schools submitted are consistent/similar. 	• From the sampled schools, determine whether the education department provided recommendations from the inspection reports and followed-up.	 From the DES obtain and review a list of LGs that have submitted school inspection reports From the MEO check whether the MEO has letter of acknowledgement from DES 	Assessment Procedure
•	0	0	Score
 From MoES, the EMIS report of 2018 was not availed for review. Discussion with the statistician at the MoES revealed that no schools census was carried out in 2018. We obtained and reviewed the performance contract for 2018/19. The list of schools (an attachment to the performance contract) was 19 schools. Based on the above, no comparison of data for consistency with EMIS reports was done, and so the score is zero. 	There was no evidence that the inspection recommendations are followed-up.	From the DES, we obtained and reviewed a list of LGs that had submitted school inspection reports. It was noted that the Jinja MLG had not submitted any inspection reports for 2017/18. At the MLG, there was no DES acknowledgement form for submission of inspection reports. Therefore there was no evidence that the Municipal LG Education department submitted school inspection reports to the DES in the Ministry of Education and Sports (MoES).	Detailed assessment findings

Performance Area	No	Performance Measures	Scoring guide	Assessment Procedure	Score	Detailed assessment findings
		points)				Note: From the MEO, we obtained a list of schools (a different format from the performance contract), which had 20 government aided schools, including Main Street.
			Evidence that the Municipal LG has submitted accurate/consistent	 From MoES obtain and review EMIS reports for the current FY (2018/19) 	0	From MoES, the EMIS report of 2018 was not availed for review. Discussion with the statistician at the MoES revealed that no schools census was carried out in 2018.
			data: ✓ Enrolment data for all schools which is consistent with EMIS	 Obtain and review the performance contract for the current FY (2018/19) 		We obtained and reviewed the performance contract for 2018/19. The enrolment data (an attachment to the performance contract) had a total of 13,667 pupils enrolled in 19 government aided schools.
			report and PBS - <i>score</i> 5 points	 Check whether the enrolment levels are consistent/similar. 		Based on the above, no comparison of data for consistency with EMIS reports was done, and so the score is zero.
						Note: From the MEO, we obtained a schedule of enrolment data (a different format from the performance contract), and the number of pupils enrolled in the 20 UPE schools was 13,872 (inclusive of Main Street P/S.
(C) Governance, oversight,	10.	The Municipal LG committee responsible for	 Evidence that the council committee responsible for responsible for 	From the Clerk to Council obtain and review education	2	Minutes of the finance, planning administration education and community based services committee were reviewed. It was noted that education reports
transparency and accountability		education met, discussed service delivery issues and	education met and discussed service delivery issues including	sector standing committee meeting minutes – check if		were presented in only two meetings and the key highlights are shown in the table below;
(Maximum 12 points)		presented issues that require	inspection, performance assessment results, LG	the Council has approved the sector		Date Key highlight
		approval to Council	PAC reports etcduring the previous FY	implementation plan and discussions by		23/04/2018 Presentation and discussion of budget for FY 2018/19
		points)	(2017/18) - score 2 points	the standing committee		20/02/2018 Summary of PLE results 2017 Departmental workplan 2018/19
				 MEO's reports to the committee 		

Performance N Area	No Performance Measures	Scoring guide	Assessment Procedure	Score	D	Detailed assessment findings
					21/12/2018	Boat at Kisima Island to have lifesaving jackets
						Schools projects to be monitored by the committee
					02/11/2017	Purchase of transportation boat to
						Kisima Island, Spire Road P/S needed
						more furniture, Main street P/S needed
						re-roofing of some classes with
						asbestos sheets.
		Evidence that the	From the Clerk to	2	 Minutes of c 	Minutes of council meetings were reviewed and there
		education sector	Council obtain and		was evidenc	was evidence of presentation of education issues that
		presented issues that	check if education		documentec	documented in the table below:
		Council - score 2 points	presented to the		Date	Minute No. and key highlights
			Council.		30/05/2018	CL/JMC/79/2018
						Presentation and approval of
						supplementary budget for the FY
						CL/JMC/81/2018
						Approval of the estimated budget for the
						FY 2018/19
					22/03/2018	CL/JMC/69/2018
						Laying of the budget
					27/02/2018	CL/JMC/08/2018
						Approval of the departmental annual
						work plans for the FY 2018/19
11.		Evidence that all primary	 Check files from 	ω	Minutes of S	Minutes of SMC meetings held in FY 2017/18 were
	a Municipal LG	schools have functional	MEO if head		reviewed for	reviewed for each of the 5 sampled schools. It was
	have functional	SMCs (established,	teachers have		noted that 4	noted that 4 out of 5 sampled schools held the 3
	SMCs	meetings held, discussions	submitted reports to		mandatory S	mandatory SMC meetings (at least one per term). Only
	(Maximum 5	of budget and resource	SMCs and minutes		Spire Road F	Spire Road P/S did not hold an SMC meeting in 201/
	points)				[0] [1] [2]	נכווו ל מס מווסאאון וון נווכ נמטוכ מכוסאי.

12.		Performance No Area
The Municipal LG has publicised all schools receiving non-wage recurrent grants (Maximum 3 points)		Performance Measures
 Evidence that the Municipal LG has publicised all schools receiving non-wage recurrent grants e.g. through posting on public notice boards - score 3 points 	reports to MEO) 100% schools: score 5 80 to 99% schools: score 3 Below 80 % schools: score 0	Scoring guide
 Check the Municipal notice boards to establish if the Education department publicised all schools receiving non-wage recurrent grants for public viewing Check a sample of 	entire list and sample 5 reports) Study files from 5 randomly sampled primary schools to confirm whether they have SMCs and review whether they have held 3 mandatory meetings	Assessment Procedure
ω		Score
The MLG had displayed the schools receiving non-wage recurrent grants for the FY 2017/18 on Municipal Noticeboard. All the 5 sampled schools had displayed 2017/18 non-wage recurrent grants received in 2017/18. Therefore there was evidence that the Municipal LG has publicised all schools receiving non-wage recurrent grants.	School Victoria Nile Main street Spire Road Walukuba West Lake site	Detailed
the schools rec. FY 2017/18 on No. 18 had displayed received in 2017/18 on No. 18 had displayed received in 2017/18 on No. 18 had displayed in 2017/18 on No	Date of SMC meeting 02/08/2017 24/10/2017 16/04/2018 12/07/2017 19/10/2017 05/04/2018 22/08/2018 30/06/2017 17/11/2017 17/11/2017 21/03/2018 07/07/2017 20/10/2017 17/03/2018 07/07/2017 20/10/2017 20/10/2017	Detailed assessment findings
eiving non-wage Aunicipal 2017/18 non- 18. Aunicipal LG has e recurrent grants.	Period (Term) 2017 Term2 2017 Term3 2018 Term1 2017 Term3 2018 Term1 2018 Term1 2018 Term2 2017 Term3 2018 Term1 2017 Term3 2017 Term3 2018 Term1 2017 Term3 2018 Term1 2017 Term3 2018 Term1 2017 Term3 2018 Term1 2017 Term3	dings

Performance Area	No	Performance Measures (Maximum 4 points)	Scoring guide Planner by 15 th July for consolidation: <i>score 4 points</i>	Assessment Procedure the previous FY (2017/18)	Score	Detailed assessment findings However, we noted that the two quarterly performance reports (quarter 1 and 2) included input from the education department and Jinja MLG annual performance report for the FY 2017/18 was not
			politis			education department and Jinja MLG annual performance report for the FY 2017/18 was not submitted to MoFPED before the deadline of 30th August 2018.
	16	LG Education has	Evidence that the sector	From the Internal	2	
		acted on Internal	has provided information to the	Auditor obtain		
		recommendations	internal audit on the	audit reports from		
		(IT any)		the Internal audit		
		(Maximum 4	audit findings for the	responses for the		
		,	previous financial year	previous FY		
			(2017/18)	(201//18)		
			If sector has no audit			
			✓ If the sector has			
			provided information to			
			the status of			
			implementation of all			
			audit findings for the			
			previous financial year			
			points			
			✓ If all queries are not			
			responded to - score o		1	

			P _e
Total			Performance Area
	18		No
	LG Education department has ensured that guidelines on environmental management are disseminated and complied with (Maximum 3 points)		Performance Measures
	■ Evidence that the LG Education department in collaboration with Environment department has issued guidelines on environmental management (tree planting, waste management, formation of environmental clubs and environment education etc): score 3 points		Scoring guide
	 From MEO obtain and review: Circulars to schools Minutes of meetings with teachers Sample of schools Inspection reports to schools From Environmental officer obtain and review: Filled screening forms to ascertain whether screening was done and whether risks mitigation plans were developed. From Environmental officer and CDO obtain and review: Site visit reports to establish whether they checked compliance to the risk mitigation plans 		Assessment Procedure
57	ω		Score
	 Several meetings were held in which the guidelines were disseminated. Attendance lists for the 20th January, 2018 meeting were seen on file. There were also circulars on file at the MEO's office dated 13th February 2017 and 14th September 2017 communicating environmental management activities such as tree planting in school compounds, garbage disposal and provision of dust bins to schools. From the sampled schools (Victoria Nile School and Main Street Primary School), it was established that the schools are actively involved in environmental management activities which included competitions which started in June 2018 and from which the best performing schools will be awarded. 	at least 2 females on the SMC committee. • Walukuba West Primary School - Committee is composed with 6 women and 6 men meeting required minimum at least 2 females on the SMC committee.	Detailed assessment findings