

### MOROTO DLG

Local Government Performance Improvement Plan 2019/20

### TABLE OF CONTENTS

TABLE OF CONTENTS	
TABLE OF CONTENTSSIGNATORY PAGE	2
SIGNATORY PAGE  CHAPTER ONE: INTRODUCTION	1
1.1 BACKGROUND	2
1.1 BACKGROUND	2
CHAPTER TWO: ACTIONS TO BE UNDERTAKEN	BY DLG
CHAPTER THREE: ACTIONS TO BE UNDERTAKE NRPERROR REQUESTED ACTIONS TO BE UNDERTAKE	
REQUESTED ACTIONS TO BE UNDERTAKEN WITH	BOOKMARK NOT DEFINED
ERROR.	BOOKMARK NOT DEFINED.

### SIGNATORY PAGE

I confirm that this plan has been developed jointly in accordance with process described in chapter 1,

I commit to support the implementation of agreed actions CHIEF ADMINISTRATIVE OFFICER MOROTO DISTRICT LOCAL GOV'T. CAO P. O. BOX 4 MOROTO

MOROTO DISTRICT LOCAL GOVERNMENT

 $22^{ND}$  JUNE 2020

Chairperson

MOROTO DISTRICT LOCAL GOVERNMENT

 $22^{ND}$  JUNE 2020

JULIUS MUGHUMA MASEREKA, PRINCIPAL URBAN OFFICER

Team Leader of the National Resource Pool / official GoU title

MOROTO DISTRICT LOCAL GOVERNMENT

 $22^{ND}$  JUNE 2020

### CHAPTER ONE: INTRODUCTION

### 1.1 Background

Since 2015 Government has been implementing reforms aimed at improving the adequacy and equity of fiscal transfers and improve fiscal management of resources by Local Governments for improved service delivery. In order to ensure that public resources for service delivery are efficiently used and properly accounted for, Government has designed a system for assessing the performance of Local Governments.

The Office of the Prime Minister coordinated a country wide Local Government Performance Assessment exercise during FY 2019/2020 focusing on: i) compliance with the accountability requirements and ii) functional processes and systems of importance to LGs for efficiency in service delivery addressing cross-cutting, Education, Health and Water processes. Local Government Specific Reports as well as Synthesis Report detailing the key assessment findings and recommendations for addressing the weak areas at both LG and MDA levels have been compiled and shared with local governments and all the reports are available at <a href="https://budget.go.ug/lgpas">https://budget.go.ug/lgpas</a>

Whereas our local government have initiated activities to address some of the gaps identified during the Local Government Performance Assessment, it is realized that additional efforts and support are required in order to address all performance gaps.

The Ministry of Local Government (MoLG) has constituted the Local Government Performance Improvement Task Force (LGPITF) composed of representatives from the relevant Ministries, Departments and Agencies (MDAs). The LGPITF has reviewed the Local Government Performance Assessment (LGPA) Synthesis report and identified a list of LGs that have scored below average selected for targeted performance improvement support.

Support teams composed of National Resource Pool (NRP) members with representatives from the crosscutting specialized Ministries that have the professional capacity to offer support to core functions of the LG as well representatives from the Ministries of Health and Ministry of Education and Sports have subsequently been deployed by MOLG to assist identified LGs.

### 1.2 Process for Development of the PIP

This Performance Improvement plan was developed over the period from 22nd to 24th January, 2019 as a collaborative effort between **Moroto** District Local Government and the members of the National Resource Pool (NRP). The team comprised of the following NRP members:

1. Mr. Julius Mughuma Masereka

# CHAPTER TWO: ACTIONS TO BE UNDERTAKEN BY MOROTO DLG

Accountability Requirements	ts	modally (How)	Responsible (Who)	When	Output
	• Ensure statements on				
submissions of statements entitled "Actions to Address Internal Auditor General's findings", Check:	status of implementation are submitted to PST/ST m time.  • Record of copies should	Frenze	• CAO • CFO	FY 2020/21	Responses to issues prepared and submitted for Action.
• If LG submitted Response' (and provide details), then it is compliant	<ul><li>be made as evidence.</li><li>Statement of action points.</li></ul>	responses and submit for action			
• If LG did not submit a' response', then it is non-compliant					
<ul> <li>If there is a response for all –LG is compliant</li> <li>If there are partial or not all</li> </ul>					
issues responded to – LG is not compliant.					

	Action area plan prepared for the previous FY: score 1 or		Development Plan: score	with the approved Physical	• All infrastructure	MoLHUD score 1.	Committee to the	sets of minutes of	MLG has submitted at last 4	1		Tanaci Scote I.	investments on time: score 1	ning Committee	A functional Physical	municipality has:	Evidence that a dictain	Crosscutting Performance Measures	TOOLG	Tooms
	Prepare action points		development plan to be prepared.	support district physical			MLHUD	and shared quarterly.	Minutes are compiled				Share minutes		Prepare	•		Measures	Proposed Activity (What)	
5	plan  Hold meeting	The draft Physical Development	finalisation of	• Contact	I II	produce and		held quarterly	Surveyor.	-	MoPS to clear	plan	Development	the draft	V-100	t • Follow up with			Modality (How)	
CAO				• CAO			CNANO	• CAO							• DNRO			(Who)	Responsible	
July 2020			19 Lockdown	After Covid			2020	JULY							July 2020	11 2000			When	
Action plan			are held	Meetings		MLHUD	minutes delivered to	• 4 sets of	availed	reports	planning	held.	meetings	planning	<ul> <li>Physical</li> </ul>			Curput		

	Ev fill sub sco	2 FJ in 80	H H a S FI	0.1	
	Evidence that the LG has filled all HoDs positions substantively: score 3	budgeted and spent at least 80% of the O&M budget for infrastructure in the previous FY: score	presented to the TPC to support budget allocation and decision-making maximum score 1.  Evidence that the TC has	Annual statistical abstract, with gender disaggregated data has been compiled and	Issue else 0
	has	at least get for revious	TPC to location making	abstract, gregated iled and	
	• Fill the 5 positions as approved	<ul> <li>Prepare O\$M budget execution plan</li> </ul>	r True use absuact.	Recruit a statistician or appoint an officer to prepare the abstract.	Proposed Activity (What) with members
appointment  Fill position of DHO and DCDO  Request MoPS to clear CFO,DNRO	• Submission of qualifying staff for	TPC to discuss     performance     on O&M	agenda at TPC meetings  • Appoint officer to prepare abstract	• Include : presental	Modality (How) to prepare
	• CAO • PHRO	<ul><li>CAO</li><li>District</li><li>planner</li></ul>	Planner	• CAO	Respor (Who)
	July 2020	July 2020		July 2020	When
positions of DHO and DCDO after Covid Lockdown  • MoPS requested	Officers recruited to	O\$M     budget     executed	abstract prepared	prepared  Statistical	Output

П

+/- 10 %: then score 2. If more than +/- 10 %: Score 0.	(the percentage of local revenue collected against planned for the previous FY (budget realisation) is within	If revenue collection ratio	months after retirement: score 2	the staff that retired during the previous FY have accessed the pension payroll not be at the	• Evidence that 100% of	
	budget (collection ratio)			access payroll within not later than 2 months after retirement		Proposed Activity (What)
Sources  Seek Budget adjustments from council due to unforeseen circumstances eg. Foot and Mouth Disease	<ul> <li>Prepare tax collection schedule from all planned</li> </ul>			f -Human resource t officer prepares pension access plan		Modality (How)
	• CAO • CFO			• CAO • HR officer		Responsible (Who)
	FY2020/21			July 2020		When
Budget Adjusted depending on the prevailing circumstances	Revenue collected from all planned sources.	accessed pension	• Two officers	• Follow up made with	recruitment	Output

	a) Evidence that the procurement and Disposal Plan for the current year covers all infrastructure projects in the approved	District has the senior Procure nd Procureme funicipal: "rocurement O. ssistant ore 2	• Evidence that the District/Municipality has remitted the mandatory LLG share of local revenues: score 2
	that the the current frastructure approved	position of a ment Officer (if officer and Procurement ntively filled:	• Evidence that the District/Municipality has remitted the mandatory LLG share of local revenues: score 2
	<ul> <li>Prepare procurement disposal plan</li> </ul>	Plan to recruit the procurement officer	• Remit the mandatory LLG share of local revenue
8	<ul> <li>Prepare an inventory of docs and copies of submissions</li> <li>Follow up with</li> </ul>	• Finalise the recruitment process	• Prepare remittance plans to determine how LGGs of Rupa, Katikekile, Nandungeti and Tapac should get Have an update of performance of LST
	• CAO • SPO	• CAO • HR officer	Responsible (Who)  CAO CFO
	July 2020	After Covid lockdown	When November 2020
	Procurement and disposal plan prepared	Procureme     nt officer     recruited	• All LGGs receive their mandatory share of local government

П

status of implementation of	internal audit findings for the Previous financial year i.e.	follow up on audit queries	from all quarterly audit	reports: score 2.							1	that the LG	essment lons are	published e.g. on the	budget website for the	previous year (from budget	requirements): score 1.							
												Performance assessment roul.	discussed and published											
raodany (How)	handle the queries on	quarterly basis	<ul> <li>Discuss</li> </ul>	previous	reports and	make action	plans	<ul> <li>Present to TPC</li> </ul>	for discussion	of the	performance of LGPAC		<ul> <li>Internal verification of</li> </ul>	Assessment	results.	• Facilitate an	internal	Assessment	team to	coordinate the	assessment	exercise.	<ul> <li>Results</li> </ul>	published on
Responsible (Who)													CAO											
When													July 2020											
Output	follow up prepared												Assessment results	discussed and	published in a	report								

П

П

	- Sposta Activity (What)	Modality (How)	Responsible (Who)	When	Output
		notice board.			
• Evidence that the gender focal point and CDO have planned for minimum 2 activities for current Evidence of the contract of t	Implement more than 90% of the previous year budget on gender	• Follow up	CAO	July 2020	More than 90% of
strengthen women's roles and address vulnerability		activities on Gender to ascertain	(		budget implemented
and social inclusions and that more than 90 % of		<ul><li>Performance</li><li>Budget</li></ul>			
previous year's budget for gender		allocation to Gender			
vulnerability/ social inclusion has		activities  Prepare report			
implement-ted: score 2.		on Gender			
Evidence that all completed projects have	Involvement of CDO and	d acti			
ntal and Mitigation	environmental officer in environment and social mitigation certification	meetings with CDO and	DCDO	July 2020	Both the CD and environment
form signed by		• Present and			in the environment
					and social
SEOTE I		environment and social			mitigation certification
		gation			
		ceruncanon			

	Evidence that the inspection recommendations are followed- up: score 4.	• Evidence that the contract payment certificated includes prior environmental and social clearance (new one):  Score 1  Educational Performance	issue
	Follow up inspection recommendation	Seek environment and social clearance before effecting contract paying	Proposed Activity (What)
12	<ul> <li>Report on corrective action points quarterly during DTPC</li> <li>Tag all recommendation s, plan and design implementation</li> </ul>	reports  • DCDO and Environmental officer to sign on the certification form  • Ensure presentation of clearance certificates before payments of contract	Modality (How)
	CAO		Responsible (Who)
	July 2020	FY 2020/21	When
	Follow up action on inspection recommendations implemented	Environment and social clearance certificates obtained before effecting contract payments	Output

	schools have functional SMCs (established, meetings held, discussions of budget and resource issues and submission of reports to DEO/MEO)  •100% schools: score 5 •80 to 99% schools: score		Issue
	Ensure complete submission of SMC reports to DEO  Ensure that SMCs conduct meetings	Submit accurate and consistent data on EMIS and PBS regards enrolment     There are 16 grant aided and community schools but EMIS and PBS is only for Government Aided     The MoES records data at the beginning of the year so should update termly.  Annoint SMC.	Proposed Activity (What)
13	• Wrote to all schools in December 2019 to nominate SMC and list compiled to be appointed • Carried out inspection to confirm	actions/strategies with reports.  • Create  mechanism of cross checking to ascertain consistency of data  • Reconcile and update data termly and disaggregate it accordingly.	Modality (How)
	CAO DEO	CAO DEO	Responsible (Who)
	July 2020	July 2020	When
	<ul> <li>SMCs are appointed and facilitated to hold meeting</li> <li>Submit minutes to DEO</li> </ul>	Accurate and consistent enrolment data submitted and displayed on EMIS and PBS	Output

	Education department in no collaboration with Environment department has issued guidelines on environmental management (tree planting, waste environmental management environment envi	guidelines on how to manage sanitation for girls and PWDs in primary schools: score 2	Evidence that LG Education department in collaboration with gender department have issued and explained	health, life skills, etc.: Score 2
	Create a collaboration mechanism between education department and environment department  Prepare and issue guidelines on environmental management		Engage the DEO and DCDO to collaborated to issue and explain the guidelines	A roposed Activity (What)
15	Hold meetings between Education Department and environment department	t t a sued	reports and documentation of the activities to have evidence of the activity.  • Hold joint meetings between the	Modality (How)
	CAO DEO DCDO	DCDO	d s c CAO	Responsible (Who)
	July 2020		July 2020	When
	Guidelines on environmental management issued	stakeholders	Guidelines issued and explained to	Output

focal person has disseminated guidelines on how senior women/men teachers should provide guidance to girls and boys to handle hygiene, reproductive	-	• Below 80 % schools: score 0  • Evidence that the department submitted the annual performance report for the previous FY (with availability of all four quarterly reports) to the Planner by 15th of July for consolidation: score 4  Evidence that the LG Disseminate Education department is	Issue Proposed
	should provide guidance to girls and boys	Ensure timely submission and presentation of annual and for quarterly reports to planner by 15th of July  Disseminate guidelines on how	Proposed Activity (What)
Scherate	— ()	functionality of SMCs  Designated a Senior Educational officer to follow up on Minutes of SMC  Prepare plans for submission of plan before 15th July Every Quarterly submission make a print and retain a copy as evidence	Modality (How)
	DEO DCDO	CAO DEO	Responsible (Who)
	July 2020	July 2020	When
	disseminated  DCDO consulted by DEO on guidelines and their dissemination	Annual and quarterly reports submitted by 15 <sup>TH</sup>	Output

	• Evidence that all the 4 quarterly reports have been discussed and used to make recommendations (in each quarter) for corrective actions during the previous FY: score 4	Evidence that DHT/MHT has ensured that HSD has super- vised lower level health facilities within the previous FY:  If 100% supervised:score 3  80 - 99% of the health facilities: score 2  health facilities: score 1  Less than 60% of the health facilities: score 0	Issue
	Discuss the 4 quarterly reports and make recommendations for corrective actions	Health Sub District supervises lower level health facilities  NB: Moroto DLG does not have HSD. The Health Department supervises the lower Health Centre facilities.	Proposed Activity (What)
17	• Key findings and recommendations included on Agenda for discussion at TPC  • Document the	Prepare supervision work plan and share with lower Health facilities. Carry out quarterly supervision	Modality (How)
	САО DHO	CAO	Responsible (Who)
	July 2020	July 2020	When
	Quarterly reports discussed and recommended	Lower level health facilities supervised Technical support supervision conducted	Output

				Evidence	recommendations	followed up and activities undertak	correction: score 6				• Himida	department submitted	for the p	(including all	reports) to th	mid-July for consolidation:	score 4	
				that +h	äl	up and specific undertaken for	core 6					submitted the	for the previous FY	(including all four quarterly	reports) to the Planner by	consolidation:		-
				To III	_	for corrections												
Corrective	corrective action from recommendatio	ns and prepare	report repare	accordingly	• Drenare all	recommendatio	corresponding actions	<ul> <li>Prepare and</li> </ul>	present report	spec	correction	• Retain copies	to	the planner	• Planner to	acknowledge	receipt of the	report
(Who)					CAO	DHO						CAO	Planner					
When						July 2020						July 2020						
Output						Recommendations and specific	nb					Annual	performance report					

Water Performance			community development er have visited the sites				% women: score 2	minimum 30	per guidelines (i.e.	position as		hat Health	
		mitigation plans were complied with	Ensure CDO and environmental officer visited							guidelines		Ensure that the HUMC met	Proposed Activity (What)
for meetings	<ul> <li>Prepare and present minutes</li> </ul>	and t site	<ul> <li>Prepare field visitation site</li> </ul>	members for	of HUMC	<ul> <li>Appoint 30%</li> </ul>	through the facility in	requirement	<ul> <li>Circularise the</li> </ul>	requirement	• Guide the		Modality (How)
		DHO	CAO							DHO			Responsible (Who)
			August 2020								July 2020		When
		mitigation plans are complied with	Sites visited to						requirement	gender composition	HUMC met the		Output

	H	ct								If below 60 %: Score 0	TO SO IS SCORE +	o If 60-79: Score 1	o If 80-99%: Score 7		coverage: score 10	S/Cs below average	current FY is allocated to	budgetallocation for the	8 If 100 % of 11	budget for the current FY:	the district average in the	safe water coverage below	S	Water department has	• Evidence that the district		Issue
	implement budgeted water projects in targeted S/Cs with	The district water department																coverage	coverage below the district	100% to S/Cs with safe water	Increase allocation from 48% to	e, es below average coverage			1000/	- roposed Activity (What)	Dennood A
20	Balance budget Cawith the DY  workplan	not considered	Katikekele was	and approval eg	Assessment	district for	submit to the	<ul> <li>Request SCs to</li> </ul>	quarterly	allocations	and review	TPC to discuss	performance in	<ul> <li>Present</li> </ul>	Katikekele	than Rupa and	boreholes more	was allocated 3	low coverage		Nanduget and	coverage.	below av	• Identify S/Cs		Modality (How)	
	CAO J																					DWO		CAO	(Who)	Responsible	
	July 2020																						Jany 2020	المراكب		When	
I The state of the	100% of the water projects implemented in the								increased	counties	Sub	Lapachi	and	Nanduget	for	coverage	• Water	average	S/Cs below	for all the	up to 100%	allocation	Budget		our June	Output	

	• If more than 95% of the WSS facilities monitored: score15 • 80% - 95% of the WSS facilities -monitored:	strict has WSS		If below 60 %: Score 0	o If 60-79: Score 5	o If 80-99%: Score 10	projects are implemented in the targeted S/Cs: Score 15	o If 100 % of the water	counties with safe water coverage below the district average in the previous FY.	Projects in the targeted sub-
		The water department monitors WSS facilities at least annually							district average	Proposed Activity (What) safe water coverage below the
21	Discuss and agree on mode of monitoring     Discuss the field report to avoid	nt	• All 29 projects have been	underserved sub counties to	<ul> <li>Consider the</li> </ul>	guidance and clarifications.	performance in TPC for further	• Present the		Modal
		CAO								Responsible (Who)
		July 2020								When
		Monitoring WSS facilities improved							targeted sub- counties	Output

		0 - 79%: score 7  0% - 69% d: score 5  0% - 59%: score 3  In 50% of WSS  nonitored: score 0  Ince that the district submitted consistent data for tFY: Score 5	score 10
	consistent in both sector MIS report and PBS	Subr	Proposed Activity (What)
22	<ul> <li>Avail the contract report for confirmation</li> <li>Have a hard copy in place as</li> </ul>	contradictions  Make field visits to ascertain availability of projects to match what has been reported and harmonise.  Avail the contract performance for comparison purposes Present and discuss reports in TPC meeting for input and harmonisation.	Modality (How)
	CAO DWO	d CAO DWO	Responsible (Who)
	July 2020	July 2020	When
	List of water facility on MIS and PBS availed.	Accurate and consistent data submitted	Output

• If the contract manager C prepared a contract comanagement plan and conducted monthly site visits for the different WSS infrastructure projects as per the contract management plan: score 2	Evidence that the sector has submitted input for the district procurement plan to PDU that cover all investment items in the approved Sector annual work plan and budget on time  (by April 30): score 4	ACCUAL.
Contract manager prepares a contract management plan and conducts monthly sites visits	The sector submits input for the district PDU that cover all the investment items in sector AWP and budget by April	Proposed Activity (What)
• Appoint contract manager • Ensure contract management files are in place • Ensure contract management plans available	evidence.  Confirm that the AWP is consistent with implemented investments  Effective FY 2020/21 submission of running projects will be	Modality (How)
CAO	CAO	Responsible (Who)
July 2020	July 2020	When
Contract management executed properly	Harmonised AWP submitted to PDU	Output

		If DWO appropriately certified all WSS projects and	completed WSS facilities: score	If contractor handed over all						facilities constructed as per design(s): score 2	If water and sanitation
	reports	certifie	facilities by contractor	Handover of Wee							Construct water and
24	completion reports • Follow up with the contractor to fully install	document the handover  • Avail	<ul> <li>Prepare handover ceremonies and</li> </ul>	ty	the hand pump on the 3rd	address full	<ul> <li>Follow up with the sector to</li> </ul>	construct as per design	supervision to confirm	inspection and field	Modality (How)
	DWO	CAO	CAO							d DWO	Responsible (Who)
	) my 2020		July 2020							July 2020	When
	Project completion reports prepared and availed  Functional and fully installed borehole.	reports prepared	Handover activities documented and							Construction designs followed	Output

	clearly labelled indicating the name of the project, date of construction, the contractor and source of funding: score 2	Evidence that the department submitted the annual performance report for the previous FY (including all four quarterly reports) to the Planner by mid-July for consolidation: score 5	Assuc
	All WSS projects are clearly labelled	Department submits all 4 quarterly reports to planner by Mid-July for consolidation	Proposed Activity (What)
25	<ul> <li>Monitor the labelling of the facilities and record details for consistence</li> <li>Follow up with the contractor on labelling property and replacing sign</li> </ul>	Prepare submission reports and hard copies be prepared Trace the submission dates on PBS after validation Agreed in TPC that Planner report be used as evidence	Modality (How)
	CAO DWO	CAO DWO Planner	Responsible (Who)
	July 2020	July 2020	When
	All WSS projects clearly labelled	Quarterly reports submitted	Output

	• Information on tenders and contract awards (indicating contractor name / contract and contract sum) displayed on the District notice boards: score 2  Water and Sanitation Committees that are functioning evidenced by either:  i) collection of O&M funds, ii( carrying out preventive maintenance and minor repairs, iii) facility fenced/protected, or iv) they an M&E plan for the previous FY: score 2  Note: One of parameters above is sufficient for the score.	issue
	Information on tenders and contract awards displayed on notice boards  Have a functional water and sanitation committee	Proposed Activity (What)
26	• Monitor and confirm display of awards • Have other display centres at DWO office as evidence • Coordinate the committee to carry out its mandate and ensure the committee gets funds for O&M • Engage the Local leaders at sub county level to sensitize the community to make minor repairs	Modality (How)
	CAO DWO DWO	Responsible (Who)
	July 2020 July 2020	When
	Information on tenders and contract awards displayed  A functional water and sanitation committee with knowledge to carry out their activity.	Output

	rroposed Activity (What)	Modality (How)	Responsible (Who)	When	Output
		• Facilitate the			
				Allerin	
		communities in their			
Evidence that excited		engagement			
screening (as per templates)	Environmental screening carried out for all projects and	(0)	CAO	July 2020	Environmental
for all projects and EIAs (where required) conducted	EIA conducted for all WSS	environmental	DEO		screening and EIA
for all WSS projects and	projects	screening for			Out appropriately
reports are in place: score 2  Evidence that there has been been been been been been been bee	=	each project			Propracty
follow up support provided	acceptable environmental	<ul> <li>Engage TPC to identify</li> </ul>	CAO	July 2020	Environmental
environmental concerns in	concerns	environmental	TPC		concerns addressed
the past FY: score		concerns and			accurately
		address them			
		appropriately			
		• Follow up with the			
		Environmental			
		officer and			
		prepare reports			
		to that effect.			

### General challenges

- Inadequate funding to facilitate Committee meetings.
- Poor filing systems especially in the Education Department Challenges of the Environment like harsh Weather and the Terrain of Moroto which is not favourable for effective service delivery.

## General Recommendations

- The LG should ensure that evidence is available on ground during Assessment through record keeping.
- HUMC should take into account the Gender balance requirement.
- TPC should be in charge and handle the challenges. Ensure that all Departments are compliant to the Assessment requirements and should