## 16.1 MOTOTO MLG 16.1 Performance on Health Sector Performance Measures

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings	ment finding	S
(A) Human resource planning and management	1.	LG has substantively recruited primary health workers with a wage bill provision from PHC	Evidence that LG has filled the structure for primary health workers with a wage bill	<ul> <li>From the LG Performance Contract:</li> <li>Check the LG</li> </ul>	4	<ul> <li>There was evidence that LG has filled 72.2% of the structure for primary health workers with a wage bill provision from PHC wage for the current FY (2018/19).</li> </ul>	dence that Lorder primary he ision from PH 18/19).	G has f salth w IC wag
(Maximum 26 points)		wage (Maximum 8 points)	provision from PHC wage for the current FY (2018/19)			<ul> <li>The Municipality has two health centres;</li> <li>a. Nakapelimen HCII</li> </ul>	ity has two h men HCII	ealth o
			More than 80% filled:     Social & Points	provision ✓ Establish the		b. DMO's ( HCII	b.DMO's (District Medical Officer's) clinic HCII	cal Off
			• 60 – 80% - score 4  points	positions filled  If there is evidence of  effort to recruit (e.g.		<ul> <li>A list of health workers deployed in health centres dated 5th May 2018 addressed to the town clerk Moroto Municipality is on file.</li> </ul>	workers der 5th May 201 sroto Municip	oloyed 8 addr ality is
			score 0	advertisement etc.) but LG has failed to attract provide the score.		Health facility	Positions filled	Staff norms
						Nakapelimen HCII	8	9
						DMO's clinic	5	9
						HCII		
						Total	13	18
	2.	The LG Health department has	Evidence that Health department has	<ul> <li>From the Performance Contract, review</li> </ul>	0	At the time of review, the assessment team noted there was no recruitment plan for 2018/19  Leavest the Mile with the 2017/19  The control of the control of the 2017/19  Th	review, the as no recruit	ent pl
		comprehensive	comprehensive	determine whether		recruitment request on file dated 15th May 2018	auest on file ILG Wisnes t	o use
		recruitment plan for	recruitment	the vacant positions of		addressed to the Municipal Town clerk which	he Municipa	Town
		primary health care	plan/request to HRM	primary health care		had the following details	ing details	
		workers to the HRM	for the current FY	workers have been				

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings	nent findings	
		department <i>(Maximum 6 points)</i>	(2018/19), covering the vacant positions of health workers: <b>score 6 points</b>	included in the current FY (2018/19)		a. Health Ass b. Nursing ass c. Guards – 4 d. Porters – 4	Health Assistant – 1  Nursing assistants – 2  Guards – 4  Porters – 4	
	ω	The LG Health department has conducted performance	Evidence that all health facility in-charges have been appraised during	<ul> <li>From the LG HR department, obtain and review a sample</li> </ul>	0	• For the FY 201 both (100%) h appraised, as s	For the FY 2017/18, there was evidence th both (100%) health facility in-charges were appraised, as shown in the table below;	For the FY 2017/18, there was evidence that both (100%) health facility in-charges were appraised, as shown in the table below;
		appraisal for Health Centre IVs and Hospital in-charge and ensured	the previous FY (2017/18):	of in-charge personnel files to determine whether they were		Health facility	In-charge	Appraisal date
		performance appraisals for HC III and II in-	• 100%: score 8  points • 70−99%: score 4	appraised during the previous FY (2017/18).		Nakapelimen HCII	Salome Amoding	7 <sup>th</sup> September 2018
		charges are conducted. (Maximum 8 points)	points  • Below 70%: score 0			DMO's clinic HCII	Paska Gerry Ongiertho	3 <sup>rd</sup> September 2018
	4.	The Local Government Health department has	<ul> <li>Evidence that the LG Health department</li> </ul>	<ul> <li>From the MHO, obtain and review a sample</li> </ul>	4	■ There was e department	There was evidence that the LG Health department has deployed health workers	ne LG Health nealth workers
		equitably deployed health workers across	has deployed health workers equitably, in	of health facilities (rural and urban) verify		equitably, in the budget f	equitably, in line with the lists submitted the budget for the current FY (2018/19):	equitably, in line with the lists submitted with the budget for the current FY (2018/19):
		health facilities and in accordance with the	line with the lists submitted with the	whether the health workers as indicated		<ul> <li>Health facilit</li> <li>Municipal co</li> </ul>	Municipal council health department was	ided by the
		staff lists submitted together with the	budget for the current FY (2018/19), and if	in the staff lists are actually deployed in		consistent v	consistent with the staff lists available at respective health facilities	ts available at
		budget in the current FY (2018/19).	not provided justification for	the health facilities.		-		
		(Maximum 4 points)	deviations: <i>score 4 points</i>					
(B) Monitoring	5.	The MHO has	<ul> <li>Evidence that the</li> </ul>	<ul> <li>From MoH obtain</li> </ul>	0	<ul> <li>There was n</li> </ul>	There was no evidence that MHO has	nt MHO has
		communicated and	communicated all	circulars issued by the		circulars issu	circulars issued by the national level	circulars issued by the national level.
(Maximum 32		explained guidelines, policies, circulars issued	guidelines, policies, circulars issued by the	national level in the previous FY (2017/18)		<ul> <li>The MHO example and policies</li> </ul>	xplained that gu	The MHO explained that guidelines, circulars and policies from national level are either sent

	Measures	Scotting Brings	Assessment Procedures	Score	Detailed assessment findings
points)	by the national level in the previous FY (2017/18) to health facilities (Maximum 6 points)	national level in the previous FY (2017/18) to health facilities: score 3 points	to health facilities (MoH to prioritize the documents to be reviewed)  From the MHO obtain evidence that s/he communicated guidelines, policies, circulars to health facilities (e.g. through meetings, submission letters, etc).  From the sample of health facilities, check whether the guidelines, policies, circulars were received.  If all guidelines of the previous year are still applicable and no new ones have been issued, then score 3		directly to the health centres through implementing partners or through the District Health Office  Therefore, there is no Municipal Health Office – Health facility correspondences file in the MLG health department.
		<ul> <li>Evidence that the MHO has held meetings with health facility in-charges and among others explained the guidelines, policies, circulars issued by the national level: score 3 points</li> </ul>	<ul> <li>From the MHO obtain and review minutes and/or other evidence of meetings with health facility in- charges in the previous FY (2017/18).</li> <li>Check from a sample of 5 health facilities</li> </ul>	•	■ There was no evidence that the MHO held meetings with health facility in-charges and among others explained the guidelines, policies, circulars issued by the national

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
	<u></u> တ	The LG Health Department has effectively provided support supervision to district health services (Maximum 6 points)	• Evidence that MHT has supervised 100% of HC IVs and district hospitals (including PNFPs receiving PHC grant) at least once in a quarter: <b>score 3 points</b>	From the MHO obtain:  The LG support supervision reports (quarterly)  Minutes of MHT meeting.  Facility records	ω	<ul> <li>MLG does not have a health facility at this leve within its jurisdiction. Based on the guidance provided by USMID, the MLG scores the full marks.</li> </ul>
			Evidence that MHT has ensured that HSD has supervised lower level health facilities within the previous FY (2017/18):  • If 100% supervised: score 3 points  • 80 - 99% of the health facilities: score 2 points  • 60% - 79% of the health facilities: score 1 point  • Less than 60% of the health facilities: score 1 point	From the MHO obtain:  The LG support supervision reports (quarterly)  Minutes of MHT meetings  Facility records  Review and check a sample of minimum 5 facilities	0	<ul> <li>The MLG has no Health Sub-District; therefore, supervision of lower health facilities is supposed to be done directly by the Municipal Health Team. The assessment team noted that the municipal health department does not have the following:         <ol> <li>Support supervision reports</li> <li>Minutes of Municipal Health Team meetings</li> <li>A review of support supervision records at health facilities did not reveal any evidence of support supervision by MHT members</li> </ol> </li> </ul>
	7.	The LG Health	<ul> <li>Evidence that all the</li> <li>4 guarterly reports</li> </ul>	From the MHO obtain	0	<ul> <li>There was no evidence that support</li> </ul>
		HSDs) have discussed the results/ reports of	have been discussed	Support supervision		and used to make recommendations for
		and monitoring visits,	recommendations (in each quarter) for	reports		

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
		used them to make recommendations for corrective actions and follow up (Maximum 10 points)	corrective actions during the previous financial year (2018/19): <b>score 4 points</b>	<ul><li>Minutes of quarterly meetings</li><li>Minutes of monthly MHT meetings</li></ul>		
			• Evidence that the recommendations are followed up and specific activities undertaken for correction: <b>score 6 points</b>	• From the sampled health facilities, determine whether the Health department provided recommendations from the supervision visits and followed up.	0	<ul> <li>From the above, there was no evidence that recommendations were followed up and specific actions taken.</li> </ul>
	œ	The LG Health department has submitted accurate/	<ul> <li>Evidence that the LG has submitted accurate/ consistent</li> </ul>	From the MoH obtain and review:	0	The assessment team was not in position to assess this performance measure because they did obtain the HMIS reports for the current FY
		consistent reports/ data consistent reports/ data for health facility lists receiving PHC funding as per formats provided by MoH  [Maximum 10 points]	data regarding list of facilities receiving PHC funding, which are consistent with both HMIS reports and PBS - score 10 points	<ul> <li>HMIS reports for the current FY (2018/19)</li> <li>The performance contract for the current FY (2018/19)</li> <li>Check whether the lists of health facilities submitted are consistent/ similar</li> </ul>		(2018/19) and as a result they could not ascertain whether the lists of health facilities submitted are consistent/ similar.
(C) Governance, oversight,	9.	The LG committee responsible for health	<ul> <li>Evidence that the committee</li> </ul>	From the Clerk to Council obtain and review:	0	There was no evidence that the council committee responsible for health met and discussed control delivers including.
accountability		delivery issues and presented issues that	health met and discussed service	<ul> <li>Health sector standing committee meeting minutes – check if the</li> </ul>		supervision reports, performance assessment results, and LG PAC reports.
(Maximum 14		require approval to Council	delivery issues including supervision	Council has approved the sector		The municipality has a "general purpose committee" in which all departmental issues are

			points)	Performance Area
		10.		No.
	(Maximum 6 points)	The Health Unit Management Committees and Hospital Board are operational/ functioning	(Maximum 4 points)	Performance Measures
If 100% of randomly sampled facilities: score 6 points	held and discussions of budget and resource issues):	Evidence that health facilities and Hospitals have functional HUMCs/Boards (established, meetings)	reports, performance assessment results, LG PAC reports etc. during the previous FY (2017/18) - <b>score 2 points</b> • Evidence that the health sector committee has presented issues that require approval to Council - <b>score 2 points</b>	Scoring guide
confirm whether they have HUMCs	<ul> <li>Study files from 5 randomly sampled health facilities to</li> </ul>	<ul> <li>Check files of HUMCs and minutes of HUMCs (Check list for all and sample 5 to review)</li> </ul>	implementation plan and discussions by the committee  Review the MHO's reports to the committee  From the Clerk to Council obtain and review health sector standing committee meeting minutes – check if the sector committee has presented issues that require approval.	Assessment Procedures
		0	0	Score
Nakapelimen 4 Decen	Health facility HUMC dates	<ul> <li>There was evidence that facilities and Hospitals ha HUMCs/Boards (establish discussions of budget an the FY 2017/18:</li> </ul>	discussed.  • Most meeting minutes dipresentation and discuss reports.  • For FY 2017/18 the commodern reports in the commodern reports in the commodern reports in the commodern reports in all these meeting 3rd Aproximal reports approval to Council.	Detailed assessment findings
mber 2017 No 2018	meeting	t 1 of 2 (50%) health ad functional hed, meetings held and id resource issues) dur	do not clearly capture sions of departmental mittee met 3 times ecember 2017 'ebruary 2018 ril 2018 ere was no submission ere was the health sector d issues that require	lings
	% of randomly confirm whether ed facilities: they have HUMCs and raview whether	held and discussions of budget and resource issues):  If 100% of randomly sampled facilities:  Secure 6 noints  Study files from 5  Health facility dates  Health facility dates  Nakapelimen  HC II  HUMC meeting dates  A December 2017  HC II  Health facility dates  Health facility dates  A December 2017  HC II  HOMC meeting dates	The Health Unit  Management  Committees and Hospitals Committees and Hospitals Hospital Board are operational/ functioning  (Maximum 6 points)  (Maximum 6 points)  Maximum 6 points)  Maximum 6 points  MulMCs (Check  HUMCs (Check  HUMCs/Boards (established, meeting  discussions of budget and resource is:  the FY 2017/18:  Hull C meeting  Mates  Makapelimen  4 April 2018	Imaximum 4 points  reports, performance assessment results, LG PAC reports etc. during the previous PY (2017/18) - score 2 points   Promittee

Points   Procurement to procurement to points   Procurement to point or Procurement to points   Procurement to points   Procurement to procurement to points   Procurement t	Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings	
11. The LG has publicised all health facilities receiving PHC non-wage recurrent grants (Maximum 4 points)  12. The LG Health department has submitted input to procurement pointis (IMaximum 4 points)  13. The LG has publicised all health facilities health facilities receiving PHC non-wage recurrent grants e.g. through positing on public notice boards - score 4 points  14. The LG Notice 4 elidence that the LG Health department publicised all health publicised all health publicised all health department publicised all health				points ■  f 70-79: %: score 2 point	mandatory meetings			
11. The LG has publicised all health facilities receiving PHC non-wage recurrent grants (Maximum 4 points)  12 The LG Health department has submitted input to procurement procurements, complete with all technical requiests, complete with all technical the approved Sector annual work plan and budget (Maximum 4 points)  (Maximum 4 points)  12 The LG Health department has submitted input to procurement plan and budget on the approved Sector annual work plan and budget on time by April 30, 2018 Health department submitted  12 The LG Health department beart manual work plan and budget on time by April 30, 2018 Health department submitted  13 The LG Health department beart department plan and budget on the approved Sector annual work plan and budget on time by April 30, 2018 Health department submitted  14 • Check the LG Notice dall health (budget on the points)  15 From the Municipal on the Approved Sector annual work plan and budget on time by April 30, 2018 to return the submission from DHO that submission from DHO that submission from DHO that submitted submitte				■ If less than 70%: <i>score 0</i>				
curement 12 The LG Health department has submitted input to procurement plan and requirements, to PDU that cover all items in the approved Sector annual work plan and budget  (Maximum 4 points)  Points  Points  Check a sample of health facilities  From the Municipal Health Officer (MHO) obtain and review submissions to DPU; that cover all items in the approved Sector annual work plan and budget on time by April 30, 2018 Health department submission from DHO From PDU crosscheck subm		.11	The LG has publicised all health facilities receiving PHC nonwage recurrent grants (Maximum 4 points)			4		ing PHC and alth
curement mitract       12       The LG Health department has submitted submitted submitted niput to procurement plan and requests, complete with all technical requirements, to PDU that cover all items in the approved sector annual work plan and budget       Evidence that the sector has submitted       • From the Municipal obtain and review submissions to DPU;       • From PDU crosscheck submission from DHO         **Maximum 4 points**       **Evidence that the sector has submitted         **Evidence that the sector has submitted       • From the Municipal obtain and review submissions to DPU;         **Evidence that the submitted       • From the Municipal obtain and review submissions to DPU;       • From PDU crosscheck submission from DHO       • From								
procurement plan and requests, complete with all technical requirements, to PDU that cover all items in the approved sector annual work plan and budget  (Maximum 4 points)  procurement plan and requests, complete cover all investment items in the approved sector annual work plan and budget on time by April 30, 2018 for the current FY (2018/19) - score 2  points    Submissions to DPU; crosscheck submission from DHO submission from DHO that items in the approved submission from DHO submission from DHO have annual work plan and budget on time by April 30, 2018 for the current FY (2018/19) - score 2    Points	(D) Procurement and contract management	12	The LG Health department has submitted input to			0	<ul> <li>The health department prepared and subrapproved Sector annual work plan and buthe PDU on 17th August 2018. The submit</li> </ul>	mitted dget to ssion
plan and budget on time by April 30, 2018 for the current FY (2018/19) - score 2 points  Evidence that LG Health department submitted	(Maximum 8 points)		procurement plan and requests, complete with all technical requirements, to PDU	plan to PDU that cover all investment items in the approved Sector annual work	<ul> <li>submissions to DPU;</li> <li>From PDU crosscheck submission from DHO</li> </ul>		was prepared and approved by Lowal Pat Health Inspector. It was acknowledged by PDU senior procurement officer, Lomakol on 20 <sup>th</sup> August 2018. This was after the d	rick- y the I Jimmy eadline
(2018/19) - score 2 points  Evidence that LG Health department submitted			that cover all items in the approved Sector	plan and budget on time by April 30, 2018			period of April 30, 2018.	
<b>points</b> ■ Evidence that LG Health department submitted			budget	(2018/19) - <b>score 2</b>		0	At time of the assessment, the health	) ) )
■ Evidence that LG Health department submitted			(Maximum 4 points)	points			department nadn't submitted procuren	nent
				Evidence that LG			Plarter of the current FY (2018/19)	7
submitted				Health department				
				submitted				

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
			form (Form PP5) to the PDU by 1 <sup>st</sup> Quarter of the current FY (2018/19) - <b>score 2</b> <b>points</b>			
	13	The LG Health department has certified and initiated payment for supplies on time (Maximum 4 points)	<ul> <li>Evidence that the MHO (as per contract) certified and recommended suppliers timely for payment- score 4 points</li> </ul>	■ From the CFO obtain a sample of contracts, review and determine whether payment requests were certified and recommended on time	0	We reviewed one contract – the construction of Out Patients Department at DMO's Clinic HC 11 by M/s Jamara Company Ltd. Contract was signed on 15 <sup>th</sup> January 2016. The contract was signed between Moroto MLG and M/s Jamara Company Ltd. The Contractor (M/s Jamara Company Ltd) requested for payment on 17 <sup>th</sup> March 2018 amounting to Ushs. 83,498,392. Payment voucher number PV-HE00016 was raised on 23 <sup>rd</sup> Mlay 2018 and amounted to Ushs.83,498,392. We were not provided with evidence to show that the health department recommended for payment of the works.
(E) Financial management and reporting (Maximum 8 points)	14	The LG Health department has submitted annual reports (including all quarterly reports) in time to the Planning Unit  (Maximum 4 points)	Evidence that the department submitted the annual performance report for the previous FY - 2017/18 (including all four quarterly reports) to the Planner by mid-July for consolidation - score 4 points	<ul> <li>From the Planning Unit, obtain and review performance report files</li> <li>From the MHO check annual and quarterly reports for the previous FY (2017/18)</li> </ul>	4	<ul> <li>The Health Sector prepared and submitted the 2018/19 quarterly reports and annual performance report that included progress in the execution of the planned activities to the Planning Unit for consolidation.</li> <li>Discussion with the Municipal Economic Planner indicated that the performance reports were prepared using the PBS system where each Sector populated its section in the system and the planning unit made the consolidation. Online submission of the consolidated quarterly reports were then done by the Municipal Economic Planner.</li> <li>Our review of the submitted reports indicated that the performance reports contained sections on the Health sector. However the Economic</li> </ul>

	Performa				
	Performance Area				
15	No.				
LG Health department has acted on Internal Audit recommendations (if any)  (Maximum 4 points)	Performance Measures				
Evidence that the sector has provided information to the internal audit on the status of implementation of all audit findings for the previous financial year If sector has no audit query - score 4 points  If the sector has provided information to the internal audit on the status of implementation of all audit findings for the previous financial year - score 2 points  If all queries are not responded to - score 0	Scoring guide				
From the Internal Auditor obtain copies of sector audit reports from the internal audit and Management responses for the previous FY (2017/18)					
0	Score				
the sulphase of the sulphase o	Detai				
Planner did not keep received the Health sector complete section in the system However we confirm submission of the quality were done on the data below.    Ouarter   Online	led assessm				
Planner did not keep record of the date on which the Health sector completed populating its section in the system.  However we confirmed that the online submission of the quarter1 and quarter2 reports were done on the dates indicated in the table below.  Online Submission date  1 21/02/2018  2 06/04/2018  The internal audit identified issues such as delay in accounting for business advances amounting to USHS. 7,253,724 in quarter 1 and USHS. 5,768,725 in quarter 3. However our review of the subsequent internal audit reports revealed that the issue on delayed accountabilities were not responded to by the health department.	Detailed assessment findings				

Performance Area	No.	Performance Measures	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
(F) Social and environment safeguards	16	Compliance with gender composition of Health Unit	<ul> <li>Evidence that HUMC meet the gender composition as per quidelines (i.e.</li> </ul>	<ul> <li>From the sampled health facilities, find out whether the number and gender of</li> </ul>	2	<ul> <li>Two health facilities (DMOS health center II and Nakapelimen Health center II) are under the jurisdiction of the municipality. The HUMC composition at the two health facilities included</li> </ul>
(Maximum 12 points)		Committee (HUMC) and promotion of gender sensitive sanitation in health	minimum 30% women) - <b>score 2 points</b>			3 women out of 7 members each (43% women), which meets the gender composition requirement of at least 30% women. Lists of the members of these committees were seen.
		facilities. (Maximum 4 points)	<ul> <li>Evidence that the LG has issued quidelines on how to</li> </ul>	<ul> <li>From the sampled health facilities, find out whether the I G</li> </ul>	2	<ul> <li>There was one handbook at each of the 2 sampled health facilities (DMOS health center II and Nakapelimen Health center II) titled</li> </ul>
			manage sanitation in health facilities	has issued guidelines on how to manage		"Uganda National Infection Prevention and Control Guidelines". Chapter 2 of this book
			including separating facilities for men and	sanitation in health facilities including		gives guidelines on sanitation and hygiene in health facilities.
			women - <i>score 2</i> <i>points</i>	separating facilities for men and women		<ul> <li>Facilities for men and women are well separated.</li> </ul>
	17	LG Health department has ensured that	<ul><li>Evidence that all health facility</li></ul>	<ul> <li>From the Environmental officer</li> </ul>	4	<ul> <li>There were no health infrastructure projects screened in FY 2017/18, as none were planned</li> </ul>
		guidelines on environmental	infrastructure projects are	obtain and review filled screening forms		<ul> <li>There were no site visits or monitoring activities</li> </ul>
		management are disseminated and	screened before approval for	to ascertain whether screening was done		conducted because there was no health
		complied with.	construction using	and whether risks		of the assessment.
		(maximum + points)	screening of projects	developed.		
			in the budget	• From the		
			where risks are	and CDO obtain and		
			identified, the forms	review Site visit		
			actions: <b>score 2</b>	reports to establish		
				Wilettier triey checked		

Performance Area	No.	Performance	Scoring guide	Assessment Procedures	Score	Detailed assessment findings
		Measures				
			<ul> <li>points</li> <li>The environmental officer and community development officer have visited the sites to check whether the mitigation plans are complied with:</li> <li>score 2 points</li> </ul>	compliance to the risk mitigation plans		
	ò			-	•	= -
		department has issued guidelines on medical waste management (Maximum 4 points)	has issued guidelines on medical waste management, including guidelines (e.g. sanitation charts, posters, etc) for construction of facilities for medical waste disposal -	health facilities, find out whether the LG has issued guidelines on medical waste management		sampled health facilities (DMOS health center II and Nakapelimen Health center II), titled "Uganda National Infection Prevention and Control Guidelines". Chapter 7 of this book gives guidelines on Healthcare/medical waste management.
Total					31	

## **16.2** Performance on Education Sector Performance Measures

						(Maximum 30 points)	(A) Human resource planning and management	Performance Area
							1.	No
						per guidelines (a Head Teacher and minimum of 7 teachers per school)  (Maximum 8 points)	The Municipal LG education department has budgeted and deployed teachers as	Performance Measures
		- score 4 points	than P.7) for the current FY (2018/19)	(or minimum of a teacher per class for schools with less	<ul> <li>Evidence that the Municipal LG has deployed a Head Teacher and minimum of 7 teachers per school</li> </ul>	teachers per school (or minimum a teacher per class for schools with less than P.7) for the current FY (2018/19) - score 4 points	Evidence that the LG has budgeted for a Head Teacher and minimum of 7	Scoring guide
lists are actually deployed in the schools.	schools (urban and rural), verify whether the teachers as	• From the sampled	for schools with less	minimum of 7 teachers (or minimum	From the MEO obtain and review  Teachers' lists to determine whether MLG has deployed a Head Teacher and	validate that:  The Municipal LG has budgeted for at least a Head Teacher and a minimum of 7 teachers per school.	From the Municipal LG Performance Contract: (i) review the list of schools; and (ii) the staff lists and	Assessment Procedure
					0		4	Score
holidays; so the	Moroto Municipal 15 15  P/S  Moroto Prisons P/S 5 N/A	Moroto Dem P/S         7         7           Nakapelimen P/S         7         10	1 1	School Staff list Actual Deployed	We checked the performance contract vote 769 for Moroto MLG and reviewed teachers' lists to determine the deployment status. From the 05 sampled schools, number of teachers indicated in the staff lists and those deployed in the schools are shown below:	<ul> <li>It was verified that Moroto MLG, has a total of 95 primary schools and a total of 46 teachers.</li> <li>It was validated that Moroto MLG had budgeted for at least a head teacher and minimum of a teacher per class for schools with less than P.7</li> <li>The school with the lowest number of teachers has five.</li> </ul>	The assessment team obtained the Performance contract vote 769 for Moroto MLG, reviewed staff lists, lists of schools and quarterly budgets.  The assessment team obtained the Performance contract vote 769 for Moroto MLG, reviewed staff of 150 for the performance contract of 150 for the 150 fo	Detailed assessment findings

Performance Area	No	Performance Measures	Scoring guide	Assessment Procedure	Score	Detailed assessment findings
		(Maximum 4 points)	score 2 points School Inspectors - score 2 points	included.		
	ία.	The Municipal LG Education department has conducted performance appraisal for school inspectors and ensured that performance appraisal for all primary school head teachers is conducted during the previous FY (2017/18).  (Maximum 6 points)	Evidence that the Municipal LG Education department has ensured that all head teachers are appraised and has appraised all school inspectors during the previous FY (2017/18)  100% school inspectors - score 3 points 100% school head teachers - 90 - 100% - score 3 points 100% and 89% - score 2 points 100% and 89% - score 2 points 100% - score 2 points	From the Municipal HR department obtain and review:  Personnel files for school inspectors and a sample of head teachers to determine whether they were appraised during the previous FY (2017/18).	ο ω	<ul> <li>We obtained and reviewed Personnel files from the Municipal HR. We established that only one school inspector Okiru Hillary AlS was appraised for the FY 2017/2018 on 30<sup>th</sup> June, 2018.</li> <li>From the 5 sampled head teachers; only one: Mr. Engwau David –GT/2017/1260 was appraised in 2017/2018 on 29<sup>th</sup> June, 2018 i.e. 1/5x100 hence 20%</li> </ul>
(B) Monitoring and inspection		The Municipal LG Education Department has effectively	<ul> <li>Evidence that the Municipal LG Education</li> </ul>	<ul> <li>From MoES obtain guidelines, policies, circulars issued by the</li> </ul>	0	<ul> <li>From the five (5) sampled schools, the assessment team noted that there was no evidence to ascertain that the Municipal LG</li> </ul>
(Maximum 35 points)		nas effectively communicated and explained guidelines, policies, circulars	Education department has communicated all quidelines, policies,	circulars issued by the national level in the previous FY (2017/18) to schools		evidence to ascertain that the Municipal LG Education department in FY 2017/18 communicated all guidelines; policies and circulars issued by national level.
		issued by the national level in the previous FY (2017/18) to schools	circulars issued by the national level in the previous FY (2017/18) to schools -	<ul> <li>From the MEO obtain evidence that s/he communicated guidelines, policies,</li> </ul>		

Š	Measures	Scoring guide	Assessment Procedure	ocore	Detailed assessment findings
	(Maximum 3 points)	score 1 point	circulars to schools.  From the sampled schools, check whether the guidelines, policies, circulars were received.		
		• Evidence that the Municipal LG Education department has held meetings with primary school head teachers and among others explained and sensitised on the guidelines, policies, circulars issued by the national level-score 2 points	From the MEO obtain and review minutes and/or other evidence of the meetings with Head Teachers	0	There was no evidence from MEO of minutes of meetings held with head teachers to explain and sensitize on the guidelines, policies and circulars issued by the national level.
7.	The Municipal LG Education Department has effectively inspected all registered	Evidence that all licenced or registered schools have been inspected at least area.	From the MEO, obtain and review school inspection reports and inventory of schools inspected in the control in the contro	0	<ul> <li>From the MEO; we obtained and reviewed school inspection reports and inventory of schools; and it was established as follows;</li> <li>Category: Government aided schools</li> </ul>
	(Maximum 12 points)	reports produced:  100% - score 12  100 - square - score	previous FY (2017/18)  From sampled school verify the number of		School         Q1         Q2         Q3         Q4           Moroto Dem         29/3/18         29/3/18         29/3/18
		10 10 ✓ 80 to 89% - score	times they were inspected during the previous FY (2017/18)		Moroto 29/3/18 Municipal P/s
		✓ 70 to 79% - <i>score</i>			Kakoley P/S         29/3/18           Nakapelimen         29/3/18

Performance Area	No	Performance Measures	Scoring guide	Assessment Procedure	Score	Detailed assessment findings
			<ul> <li>Evidence that the inspection recommendations are followed-up - score 4 points</li> </ul>	• From the sampled schools, determine whether the education department provided recommendations from the inspection reports and followed-up.	0	<ul> <li>The team interacted with 04 out of 05 sampled primary schools head teachers, and noted the recommendations mentioned below. However, the team could not verify whether the recommendations from inspection reports were followed up by the MLG Education Department.</li> <li>Moroto Municipal P/S.</li> <li>i. Hygiene and sanitation of the school needs to be improved.</li> <li>ii. The school compound should be slashed to keep the grass short.</li> <li>Moroto Demonstration</li> </ul>
						.≕ ≤
						<ul> <li>i. The school should be given more land for infrastructural development.</li> <li>Kakoley</li> </ul>
						<ul> <li>Parents need to be mobilised and sensitised on the need to take children to school.</li> </ul>
						<ul><li>ii. There is need to change the school administration.</li></ul>
						<ul> <li>Nakapelimen P/S</li> <li>The administration and class room blocks need to be renovated</li> </ul>
						- Moroto Prisons P/S  i. The school had closed for the holiday so the information was not accessed.
	9.	The Municipal LG Education department has submitted	<ul> <li>Evidence that the Municipal LG has submitted accurate/</li> </ul>	<ul> <li>From MoES obtain and review EMIS reports for the current</li> </ul>	0	<ul> <li>The team obtained and reviewed the performance contract Vote 762 for Moroto MLG and checked the lists of schools.</li> </ul>
		reports/ date for school	consistent data: ✓ List of schools	<ul><li>Obtain and review the</li></ul>		<ul> <li>From MoES, the EMIS report for 2018 was not availed for review.</li> </ul>

Performance Area	No	Performance Measures	Scoring guide	Assessment Procedure	Score	Detailed assessment findings
		lists and enrolment as per formats provided by MoES (Maximum 10 points)	which are consistent with both EMIS reports and Programme Budgeting System (PBS) - score 5 points	performance contract for the current FY (2018/19)  Check whether the list of schools submitted are consistent/similar.		Basing on that we were not able to establish whether the lists of schools were consistent with both EMIS reports and PBS
			<ul> <li>Evidence that the Municipal LG has submitted accurate/consistent data:</li> <li>Enrolment data for all schools which is consistent with</li> </ul>	<ul> <li>From MoES obtain and review EMIS reports for the current FY (2018/19)</li> <li>Obtain and review the performance contract for the current FY (2018/19)</li> </ul>	0	<ul> <li>The team obtained and reviewed the performance contract for Moroto MLG Vote762, and checked for the enrolment data.</li> <li>From MoES, the EMIS report for 2018 was not availed for review.</li> <li>Basing on that, the assessment team was not able to validate whether the enrolment data for all the characteristics.</li> </ul>
			PBS - score 5 points	enrolment levels are	_	

Performance Area	No	Performance Measures	Scoring guide	Assessment Procedure	Score	Detailed assessment findings	nent findings
	11.	Primary schools in a Municipal LG have functional SMCs	Evidence that all primary schools have functional SMCs	<ul> <li>Check files from MEO if head teachers have submitted reports to</li> </ul>	ω	<ul> <li>The assessment team sampled five schools to ascertain functionality of SMCs and these included;</li> </ul>	nt team samp ionality of SN
		(Maximum 5 points)	(established, meetings held, discussions of	SMCs and minutes of SMCs (check the		Name of school	Date of Meeting
			issues and submission of reports to MEO)	5 reports)  Study files from 5		Kakoley P/S.	23/8/2017
			• 100% schools:  score 5	randomly sampled primary schools to			20/10/2017
			<b>score 3</b>	have SMCs and			13/4/2018
			■ Below 80 %	review whether they			
			schools: <i>score u</i>	mandatory meetings			10/4/2018
						Moroto	4/10/2017
						Municipal P/S	
							5/2/2018
							10/6/2018
							18/8/2018
						Moroto Demonstration	2/12/2017
						P/S	5/4/2017
							8/2/2017
							5/6/2018

$\vdash$	2,160,000	3						
		2						
	received in 2017 (Ushs)			schools for postings of non-wage recurrent grants				
	Amount	Torm		Check a sample of				
	ınicipal P/S:	<ol> <li>Moroto Municipal P/S:</li> </ol>		public viewing	score 3 points			
	below;	details are shown below;		recurrent grants for	posting on public			
e f	sessment th	the time of the assessment the fifth had closed. The		receiving non-wage	grants e.g. through	(waximum s points)		
5, 1	npled schools	From the five sampled schools, four had postings of		Education department	schools receiving	recurrent grants		
ig P	ige recurrent public viewir	receiving non- wage recurrent grants on the notice board of MLG for public viewing.	,	notice boards to establish if the	Municipal LG has publicised all	publicised all schools receiving non-wage		
7	ice that the N	There was evidence that the MLG posted all schools	ω	Check the Municipal	<ul><li>Evidence that the</li></ul>	The Municipal LG has	12.	
S 7 €	d that 4 out of ncil held the the the second contract of the second	<ul> <li>It was validated that 4 out of 5 schools in Moroto Municipal Council held the three mandatory SMC meetings at 80%, thus the score of 3.</li> </ul>						
≤.	time of the visit							
⊒	access the information at the	Č						
÷ ∑	The school had closed for	Moroto Prison						
	21/6/2018							
	7/2/2018							
	11/11/2017	P/S						
	29/7/2017	Nakapilimen						
						Measures		
S	nent finding	Detailed assessment findings	Score	Assessment Procedure	Scoring guide	Performance	N <sub>o</sub>	Performance Area

(D) Procurement and contract management (Maximum 7 points)																			Performance Area
13																			oN
The LG Education department has submitted input into the LG procurement plan, complete with all technical																			Performance Measures
Evidence that the sector has submitted procurement input to Procurement Unit that covers all																			Scoring guide
<ul> <li>From the Municipal Education Officer (MEO) obtain and review submission to Procurement Unit;</li> </ul>																			Assessment Procedure
0																			Score
At the eviden submit comple Procur approv	The school	5) Mo	ω	2	1		Term	4) Nak	ω	2	1	Term	3) Kak	ω	2	_	Term	2) Mo	Detailed
At the time of the assessment, there was no evidence that the Education department had submitted input into the LG procurement plan, complete with all technical requirements, to Procurement Unit that cover all items in the approved Sector annual work plan and budget.	The school had closed; no evidence	Moroto Prisons P/S	1,046,844			in 2017 (Ushs)	Amount received	Nakapelimen P/S.	961,346			Amount received in 2017 (Ushs)	Kakoley P/S	1,808,040			Amount received in 2017 (Ushs)	Moroto Demonstration P/S	Detailed assessment findings
nent, there was no on department had a procurement plan, I requirements, to er all items in the ork plan and budget.	lence.			1,046,967	1,046,967	in 2018 (Ushs)	Amount received			961,346	961,346	Amount received in 2018 (Ushs)			1,808,040	1,808,040	Amount received in 2018 (Ushs)	>/S	S

Performance Area	No	Performance Measures	Scoring guide	Assessment Procedure	Score	Detailed assessment findings
		requirements, to Procurement Unit that cover all items in the approved Sector annual work plan and budget - (Maximum 4 points)	investment items in the approved Sector annual work plan and budget on time by April 30, 2018 - score 4 points	<ul> <li>From DPU crosscheck submission from MEO</li> </ul>		
	14	The LG Education department has certified and initiated payment for supplies on time (Maximum 3 points)	Evidence that the LG Education departments timely (as per contract) certified and recommended suppliers for payment: <i>score 3 points</i>	■ From the CFO obtain a sample of contracts, review and determine whether payment requests were certified and recommended on time	ω	We sampled one contract and the details are shown below;  • Renovation of 2 classroom block in Nakapelimen primary school and teacher's house at Moroto Primary School: Contract was signed on 20th February 2018 between MLG and M/s Kadam Trans Tech Services and the contract amount was Ushs. 46,213,343. The contractor requested for first Payment of Ushs. 22,175,622 on 19th March 2018. The engineer certified the works on 19th March 2018 and issued a payment certificate. The Municipal Education Officer forwarded the request for payment for consideration on the same date. Payment was effected on 30th April 2018 vide payment voucher PV-ED00052. The contractor requested for second Payment of Ushs. 22,175,622 on 25th May 2018. The engineer certified the works on 5th June 2018 and issued a payment certificate. The Municipal Education Officer forwarded the request for payment was effected on 15th June 2018 vide payment was effected on 15th June 2018 vide payment voucher PV-FN00029.
(E) Financial management and	1 <del>5</del>	The LG Education department has submitted annual	<ul> <li>Evidence that the department submitted the</li> </ul>	<ul> <li>From the Planning Unit, obtain and review performance</li> </ul>	4	<ul> <li>The Education Sector prepared and submitted the 2018/19 quarterly reports and annual performance report that included progress in the execution of</li> </ul>

P	$ abla = \sigma $	
Performance Area	Reporting (Maximum 8 points)	
oN		16
Performance Measures	reports (including all quarterly reports) in time to the Planning Unit  (Maximum 4 points)	LG Education has acted on Internal Audit recommendations (if any)  (Maximum 4 points)
Scoring guide	annual performance report for the previous FY - 2017/18 (with availability of all four quarterly reports) to the Planner by 15 <sup>th</sup> July for consolidation: <i>score</i> 4 <i>points</i>	<ul> <li>Evidence that the sector has provided information to the internal audit on the status of implementation of all audit findings for the previous financial year</li> </ul>
Assessment Procedure	report files From the MEO check annual and quarterly reports for the previous FY (2017/18)	<ul> <li>From the Internal Auditor obtain copies of sector audit reports from the internal audit and Management responses for the previous FY (2017/18)</li> </ul>
Score		•
Detailed assessment findings	the planned activities to the Planning Unit for consolidation.  Discussion with the Municipal Economic Planner indicated that the performance reports were prepared using the PBS system where each Sector populated its section in the system and the planning unit made the consolidation. Online submission of the consolidated quarterly reports were then done by the Municipal Economic Planner.  Our review of the submitted reports indicated that the performance reports contained sections on the Education sector. However the Economic Planner did not keep record of the date on which the Education sector completed populating its section in the system.  However we confirmed that the online submission of the quarter1 and quarter2 reports were done on the dates indicated in the table below.  Ouarter  Online Submission date  1 21/02/2018	<ul> <li>During our review of the internal audit reports, we noted that internal auditor raised issues such as unutilized water-borne toilets constructed in primary schools, delay in accounting for business advances amounting to USHS. 591,000 in quarter 1, Ushs. 2,401,000 in quarter 2, Ushs. 2,751,000 in quarter 3 and Ushs. 280,000 in quarter 4.</li> <li>However our review of the subsequent internal</li> </ul>

Social and vironment vironment       1 / LG Education       Evidence that the Education disseminated and promoted adherence to gender guidelines       LG Education department in consultation with the gender focal person has disseminated guidelines on how senior women/ men teachers should provide guidance to girls and boys to handle hygiene, reproductive health, life skills etc       From the Municipal of Education Officer (MEO) obtain evidence on dissemination of gender guidelines on how senior women/ men teachers should provide guidance to girls and boys to handle hygiene, reproductive health, life skills etc.	formance Area	No	Measures	(2017/18)  If sector has no audit query - score 4 points  If the sector has provided information to the internal audit on the status of implementation of all audit findings for the previous financial year - score 2 points  If all queries are not responded to - score 0	Assessment Procedure	Score	audit reports revealed that there was no proof of information subsequently provided to the Interna Auditor relating to these delayed accountabilities
gender guidelines  (Maximum 5 points)  (Maximum 5 points)  (Maximum 5 points)  (In the gender focal person has disseminated guidelines on how senior women/ men teachers should provide guidance to girls and boys to handle hygiene, reproductive health, life skills etc:	(F) Social and environment safeguards	17	LG Education Department has disseminated and	<ul> <li>Evidence that the LG Education department in</li> </ul>	<ul> <li>From the Municipal Education Officer (MEO) obtain</li> </ul>	0	<ul> <li>There was no documented evidence of dissemination of guidelines on how senior women/ men teachers should provide guidence</li> </ul>
(Maximum 5 points)  disseminated guidelines on how senior women/ men teachers should provide guidance to girls and boys to handle hygiene, reproductive health, life skills etc:  gender guidelines on how senior women/ men teachers should provide guidance to girls and boys to handle hygiene, reproductive health, life skills etc:	safeguards <i>'Maximum 8</i>		disseminated and promoted adherence to gender guidelines	department in consultation with the gender focal	(MEO) obtain evidence on dissemination of		women/ men teachers should provide guidance to girls and boys to handle hygiene, reproductive health, life skills etc to the schools provided by
men teachers should provide guidance to girls and boys to handle hygiene, reproductive health, life skills etc.	(Maximum 8 points)		(Maximum 5 points)	person has disseminated	gender guidelines on how senior women/		the Municipal education office at the time of assessment. However, there were copies of
girls and boys to handle hygiene, reproductive health, life skills etc.				guidelines on how senior women/ men	men teachers should provide guidance to		guidelines found in the sampled schools, which included the following handbooks;
handle hygiene, reproductive health, life skills etc.				teachers should	girls and boys to		- "National Schoo
reproductive health, life skills etc.				provide guidance to	handle hygiene,		"Training manu
life skills etc.				girls and boys to	reproductive health,		- I raining man
alth,				handle hygiene,	life skills etc.		Hygiene Manual"
life skills etc:				reproductive health,			
				life skills etc .			
COOKS CANADA				SOUR S Dints			

Performance Area	No	Performance Measures	Scoring guide	Assessment Procedure	Score	Detailed assessment findings
			■ Evidence that LG Education department in collaboration with gender department have issued and explained guidelines on how to manage sanitation for girls and PWDs in primary schools – score 2 points	From the MEO obtain evidence on dissemination of sanitation guidelines and awareness raising on how to manage sanitation for girls and PWDs in primary schools	0	There was no documented evidence of dissemination of guidelines to the schools provided by the MEO at the time of assessment. However, there were copies of guidelines in the sampled schools, which included the following handbooks;  "National School sanitation guidelines"  "Training manual on Water, Sanitation and Hygiene"  These hand books have sections on sanitation for girls.
			<ul> <li>Evidence that the School Management</li> </ul>	<ul> <li>From the sampled schools, check whether the SMC</li> </ul>	1	<ul> <li>Four out of the total five primary schools were sampled, and the compositions for the School Management Committees were as follows;</li> </ul>
			the guideline on gender composition	on gender composition		School Females Males  Kakoliye p/s 4 9
			<ul><li>score 1 point</li></ul>			Nakapelimen p/s 6 7
						Moroto 5 8 Municipal p/s
						Moroto 6 7 demonstration p/s
						<ul> <li>All the sampled schools management committees were therefore duly composed with at least 2 females, following the guidelines in the Education (pre-primary, primary and Post Primary) Act, 2008.</li> </ul>
	18	LG Education department has	<ul><li>Evidence that the LG Education</li></ul>	<ul> <li>From MEO obtain and</li> </ul>	0	There was no evidence that the Municipal Education Officer in collaboration with the