

Vote:160 Uganda Coffee Development Authority

V1: Vote Overview

I. Vote Mission Statement

To facilitate increase in quality coffee production, productivity and consumption

II. Strategic Objective

To facilitate increase in quality coffee production, productivity and consumption

III. Major Achievements in 2017/18

Production Research and Coordination

Procured 11,004 kgs elite seed, comprising 7,125 kg Robusta seed and 4,779 kg Arabica seed, both expected to generate 22 million seedlings. Re-assessed and certified 3 additional Robusta seed gardens in Central (1) and Eastern Region (2) making a national total of 18 coffee seed gardens (11 Robusta and 7 Arabica) and combined capacity to supply 128 MT of seed. Renewed certification of 2,098 coffee nurseries (632 in central, 576 in Western, 458, Eastern, 387 in South Western and 167 in Northern regions). Allocated 241,530 CWDr plantlets to new CWDR Clonal Nursery Business operator- 24 female and 83 male. Established 107 Mother gardens. Procured and distributed 28,000 CWDR Tissue culture plantlets to farmers for establishing of CWDR demonstration gardens. A total of 82 acres of coffee gardens with old coffee trees were rehabilitated. A total of 131,019,698 coffee seedlings procured for planting in the five Regions benefiting 218,106 Mmle and 117,516 female. Supported NaCORI for research to develop 6 Arabica coffee genotypes for high yield and CBD & CLR tolerance. Aired coffee programmes on 15 radio stations with a focus on coffee planting, GAPS, extension and farmer mobilization. Conducted 640 training sessions on GAPS and post-harvest handling in all the coffee growing regions, attracting 34,052 participants (4,066 female and 29,986 male).

Coffee Development in Northern Uganda

Procured and distributed 1,700 Kgs Arabica seed and 868 kgs of Robusta seed to nursery operators. Supported 1 Seed garden in Zombo district to improve field management practices. Conducted 5 workshops on post-harvest management practice benefiting 400 participants (80 female, 120 youth and 200 male). Registered 50 buying stores and 2 coffee processing factories, conducted 47 farmer training sessions for 1,718 participants (1,373 male, 345 female). 14 Farmer level Organisations (FLOs) formed comprising of 274 members (192 male and 82 female). 660,526 Coffee seedlings procured and distributed to 1,157 farmers (554 female and 603 male).

Quality Assurance

Certified 2.8 million bags for export; Robusta 2.21 million bags (60 kgs) and Arabica 0.59 million bags (60 kgs). Issued 16,522 Quality Certificates and 15,751 ICO certificates for export lots. Analysed 3,930 samples and liquored 19,650 cups to determine cup quality of export coffee lots. Analysed 127 field coffee samples 86 Robusta and 41 Arabica samples to determine quality of coffee in the field. Liquored 635 cups (127 samples) to determine the cup quality of field coffee. Analysed 221 FAQ samples at export level to determine the quality of FAQ delivered to grading factories. Enforced the coffee regulations through field task-forces and quality improvement campaigns in 3 regions South western (10 Districts), Central (4 Districts) and Northern (2 Districts). Analysed 72 Robusta coffee samples from 3 agro ecological zones for specific profiling. Trained 14 youth QCs (6 Female, 8 males in basic quality control. Trained 61 (56 female, 105 male) field based QCs comprised of government technocrats, traders and processors in EBQC. Trained 12 industry technicians (UNBS, UCF, Exporters and Roasters) in handling and usage of moisture meters. 45 farmers and processors (15 female, 30 male) trained in value addition, GH&PHH practices, bulk selling, specialty coffee and graded coffee in Kabarole and Kyenjojo districts

Value addition and Generic Promotion

Trained 27 (13 Female, 14 male) stakeholders in Jinja district on coffee processing, roasting and brewing techniques for different

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espresso based beverages. Promoted domestic coffee consumption at 18 local trade fairs and events. Trained 39 youth (23 males & 16 females) members of Uganda Barista chapter. Sensitized 40 medical practitioners on the health benefits of coffee drinking in Fort Portal and Lira districts and held a T.V. interactive and radio talk shows on coffee and its health benefits. Conducted a UNBS GAP Audit for UCDA Lugogo and Central regional labs. Promoted and marketed Uganda coffee in China through showcasing exportable green coffee samples at 10 exhibitions. Distributed inputs to 7 Demo host farmers in Iganga which included handsaws, fertilizers and pesticides. Trained 158 farmers (44 Female, 114 male). Promoted coffee consumption under “Coffee on the road campaign” in Ntungamo and Rukungiri districts. Promoted Uganda coffee at 14th SCAJ exhibition in Tokyo, Japan themed “The Age of Innovation”

Information Dissemination for Market Development

The total volume of coffee exports for July 2017 to January 2018 amounted to 2.8 million (60 kilo bags). This was an increase of 26.4% compared to the same period last year. The increase in exports is on account of newly planted coffee trees which has started fruiting. The value of coffee exports was US\$ 314 million. This was an increase of 23.3% compared to the same period last year.

Ascertained quarter 1 stock levels of coffee stocks at the exporter level as of September 30, 2017 were: 907,539 bags (Robusta: 664,439, Arabica: 243,100 bags). The closing stocks for the Second quarter (31st Dec 2017) being compiled, preliminary (345,912 bags (Robusta-289,933; Arabica-55,979). Produced 6 market reports and daily marketing reports disseminated to stakeholders.

Concluded a pilot farmer registration exercise in Mukono & Buikwe Districts, final reports show that there are 30,085 and 28,621 farmers in Mukono and Buikwe Districts respectively.

Conducted 6 M&E field exercises in 25 Districts (Central 4, Eastern 6, Northern 6, South 4 and South Western 5). Conducted 1 production survey in Northern region (6 Districts), Eastern region (8 Districts) and Western region (4 Districts)

IV. Medium Term Plans

The Medium Term Plans for the Authority are contained in the National Coffee Strategy 2015/16-2019/20. The Vision of the Strategy is to have a competitive, equitable, commercialized, profitable and sustainable coffee subsector. The mission statement is to increase coffee production, productivity, value addition and domestic coffee consumption. This is clustered under four pillars, namely: Production and Productivity, Quality and Value Addition, Market Development and Intelligence and Institutional Development and Accountability. The Vote Strategic Objectives under these pillars are:

1.0 Production and Productivity

1.1 Increase coffee production and productivity at farm level in a sustainable way that addresses the social, ecological and economic dimensions

2.0 Quality and Value Addition

2.1 Ensure quality at all stages of the coffee value chain

2.2 Promote value addition processes at all stages of the coffee value chain to respond effectively to both national and international market requirements and opportunities

3.0 Market Development and Intelligence

3.1 Improve market access for farmers and farmers’ organisations

3.2 Rebuild competitiveness and market share in traditional markets while promoting entry and penetration in new and emerging markets

3.3 Promote domestic consumption of coffee as a way of enhancing coffee industry competitiveness and developing the domestic coffee market

4.0 Institutional Development and Accountability

4.1 Strengthen the coffee research system so that it is responsive to industry requirements and demands

4.2 Establish a strong coffee specific extension capacity that meets the prevailing industry requirements

4.3 Support the formation and strengthening of coffee farmers’ organisations

4.4 Streamline and strengthen existing coffee laws, regulations and standards at all stages of the coffee value chain

4.5 Develop financing instruments for investments in the coffee value chain

4.6 Strengthen governance within the coffee subsector.

The Coffee 2020 Roadmap identified nine transformative initiatives for accelerating coffee production to 20 million 60kg namely: Build structured demand, Brand Ugandan coffee, Support local coffee businesses for value addition, Strengthen farmer organizations and producer cooperatives, Support joint ventures, Promote concessions for large scale production, Improve the

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quality of planting materials through strengthening research, Improve access to quality inputs and, Develop a coffee finance program with Bank of Uganda and treasury (credit).

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V. Summary of Past Performance and Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (US\$ Billion)

	2016/17 Outturn	2017/18		2018/19	MTEF Budget Projections				
		Approved Budget	Expenditure by End Dec		2019/20	2020/21	2021/22	2022/23	
Recurrent									
Wage	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Non Wage	68.822	53.589	35.655	53.589	65.379	75.186	90.223	108.268	
Devt.									
GoU	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	68.822	53.589	35.655	53.589	65.379	75.186	90.223	108.268	
Total GoU+Ext Fin (MTEF)	68.822	53.589	35.655	53.589	65.379	75.186	90.223	108.268	
Arrears	0.000	0.000	0.000	2.829	0.000	0.000	0.000	0.000	0.000
Total Budget	68.822	53.589	35.655	56.419	65.379	75.186	90.223	108.268	
A.I.A Total	18.675	23.311	6.895	24.850	33.953	38.371	39.814	44.479	
Grand Total	87.497	76.900	42.550	81.269	99.332	113.557	130.037	152.747	
Total Vote Budget Excluding Arrears	87.497	76.900	42.550	78.439	99.332	113.557	130.037	152.747	

VI. Budget By Economic Classification

Table V6.1 2017/18 and 2018/19 Budget Allocations by Item

Billion Uganda Shillings	2017/18 Approved Budget				2018/19 Draft Estimates			
	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class : Outputs Provided	53.589	0.000	23.311	76.900	53.589	0.000	24.850	78.439
211 Wages and Salaries	0.000	0.000	8.339	8.339	0.000	0.000	8.805	8.805
212 Social Contributions	0.000	0.000	0.697	0.697	0.000	0.000	0.693	0.693
213 Other Employee Costs	0.000	0.000	1.702	1.702	0.000	0.000	1.712	1.712
221 General Expenses	0.000	0.000	5.093	5.093	1.089	0.000	3.069	4.158
222 Communications	0.000	0.000	0.458	0.458	0.000	0.000	0.643	0.643
223 Utility and Property Expenses	0.000	0.000	0.656	0.656	0.095	0.000	0.717	0.812
224 Supplies and Services	53.589	0.000	2.675	56.265	50.319	0.000	4.071	54.391
225 Professional Services	0.000	0.000	0.889	0.889	0.000	0.000	0.804	0.804
226 Insurances and Licenses	0.000	0.000	0.259	0.259	0.000	0.000	0.198	0.198
227 Travel and Transport	0.000	0.000	1.416	1.416	2.086	0.000	2.368	4.454
228 Maintenance	0.000	0.000	1.093	1.093	0.000	0.000	1.587	1.587
282 Miscellaneous Other Expenses	0.000	0.000	0.034	0.034	0.000	0.000	0.183	0.183
Output Class : Arrears	0.000	0.000	0.000	0.000	2.829	0.000	0.000	2.829
321 DOMESTIC	0.000	0.000	0.000	0.000	2.829	0.000	0.000	2.829

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Grand Total :	53.589	0.000	23.311	76.900	56.419	0.000	24.850	81.269
Total excluding Arrears	53.589	0.000	23.311	76.900	53.589	0.000	24.850	78.439

VII. Budget By Programme And Subprogramme

Table V7.1: Past Expenditure Outturns and Medium Term Projections by Programme and SubProgramme

Billion Uganda shillings	FY 2016/17 Outturn	FY 2017/18		2018-19 Proposed Budget	Medium Term Projections			
		Approved Budget	Spent By End Dec		2019-20	2020-21	2021-22	2022-23
53 Coffee Development	68.822	76.900	35.655	81.269	99.332	113.557	130.037	152.747
01 Development Services	68.822	54.569	35.655	56.419	65.379	75.186	90.223	108.268
02 Quality and Regulatory Services	0.000	6.696	0.000	7.145	7.809	8.825	9.157	10.230
03 Corporate Services	0.000	14.940	0.000	15.390	22.749	25.708	26.675	29.801
04 Strategy and Business Development	0.000	0.695	0.000	0.918	1.358	1.535	1.593	1.779
1504 Institutional Support to UCDA	0.000	0.000	0.000	1.397	2.037	2.302	2.389	2.669
Total for the Vote	68.822	76.900	35.655	81.269	99.332	113.557	130.037	152.747
Total Excluding Arrears	68.822	76.900	35.655	78.439	99.332	113.557	130.037	152.747

VIII. Programme Performance and Medium Term Plans

Table V8.1: Programme Outcome and Outcome Indicators (Only applicable for FY 2018/19)

Programme :	53 Coffee Development
Programme Objective :	To increase coffee production from 4.3 million to 20 million bags by 2020 by expanding area under coffee production and rejuvenation of old trees
	To increase the yield per tree from 550gms to 880gms through promotion of Good Agricultural Practices (GAPs) and use of inputs
	To improve quality at all stages of the coffee value chain
	To increase coffee sector players access to market information
	To increase volumes of coffee exports to new markets by 10%
	To brand Uganda as a global Centre of Excellence for Robusta Coffee
	To increase domestic consumption from 360 gms to 450 gms per capita by 2018
Responsible Officer:	Emmanuel Iyamulemye Niyibigira
Programme Outcome:	Increased coffee production, quality and domestic consumption
<i>Sector Outcomes contributed to by the Programme Outcome</i>	
1. Increased production and productivity of priority and strategic commodities	
Outcome Indicators	Performance Targets
	2018/19 2019/20 2020/21

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	Target	Projection	Projection
• Coffee production volumes per year in 60 kilo bags	7,351,278	8,484,258	10,009,115
SubProgramme: 01 Development Services			
Output: 01 Production, Research & Coordination			
No. of Nursery Coffee Wilt Disease Resistant (CWDr) Mother Gardens Established & Supported	80	90	100
No. of coffee seedlings raised (million)	118	80	60
Number of Coffee District Platforms facilitated for coffee activities	45	50	60
Number of farmer demonstration plots established	225	230	250
Output: 06 Coffee Development in Northern Uganda			
No. of coffee seedlings raised (million)	4	4	4
No. of farmer field school (FFS) sessions conducted	20	20	20
No. of Technology Demonstration Sites (TDS) established	36	36	36
SubProgramme: 02 Quality and Regulatory Services			
Output: 02 Quality Assurance			
No. of Fairly Average Quality (FAQ) samples (clean coffee) analyzed	17000	18000	19000
No. of coffee bags certified for export (million 60-kg bags)	4.6	4.8	5.5
No. of Quality Certificates issued	21500	21500	21500
Output: 03 Value Addition and Generic Promotion			
No. of international coffee events in which Uganda Coffee is promoted	3	3	3
No. of trade fairs showcasing Uganda coffee	30	35	40
No. of youth participating in the Inter-university Barista Championships	40	45	50
Number of coffee bags certified for export (million 60-kg bags) in new and emerging markets	0.0005	0.00053	0.0006

IX. Major Capital Investments And Changes In Resource Allocation

Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

N/A

X. Vote Challenges and Plans To Improve Performance

Vote Challenges

1. Low production and productivity due to limited use of inputs especially fertilizers and old coffee trees
2. Inadequate funding to meet the high targets as per policy directive to implement Coffee 2020 Roadmap
3. Inadequate and weak enforcement of regulations

Plans to improve Vote Performance

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1. Undertake coffee rehabilitation targeting 9.6 million coffee trees (21,363 acres) through procurement of tool kits and NPK fertilizer
2. Develop a detailed five year costed implementation plan for the Coffee 2020 Roadmap with 9 key transformative initiatives to form the basis for lobbying for funding for the coffee sector.
3. Revision of the Coffee law and regulations

XI. Vote Cross Cutting Policy And Other Budgetary Issues

Table 11.1: Cross- Cutting Policy Issues

Issue Type: HIV/AIDS

Objective :	Mainstream HIV/AIDS into all activities and programmes
Issue of Concern :	HIV/AIDS affect the productivity of the staff as well as the coffee producers
Planned Interventions :	Enroll staff and beneficiaries on medical insurance scheme
Budget Allocation (Billion) :	0.608
Performance Indicators:	Number of staff sensitized on HIV/AIDS

Issue Type: Gender

Objective :	Mainstream Gender and Equity into all activities and programmes
Issue of Concern :	Women and youth are not fully mainstreamed into the coffee value chain activities
Planned Interventions :	Allocate seedlings to women and youth
Budget Allocation (Billion) :	5.600
Performance Indicators:	Number of seedlings allocated to women and youth

Issue Type: Environment

Objective :	Mainstream Environments protection into all activities and programmes
Issue of Concern :	The low seedlings survival rate has been attributed to poor management of coffee plantings and the impact of drought
Planned Interventions :	Procure and distribute shade trees
Budget Allocation (Billion) :	0.010
Performance Indicators:	Number of shade trees raised, distributed and planted by coffee farmers

Table 11.2: AIA Collections

<i>Source of AIA(Ush Bn)</i>	2017/18 Budget	2017/18 Actual by Dec	2018/19 Projected
Other licenses	0.000	0.000	20.016
Donor Funds - Foreign Governments	3.494	0.000	0.000
Rent & Rates - Non-Produced Assets – from private entities	0.000	0.000	1.116
Rent & rates – produced assets – from private entities	1.084	0.434	0.000
Other Fees and Charges	18.668	9.961	1.024

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Miscellaneous receipts/income	0.065	0.058	2.694
Total	23.311	10.453	24.850

XII. Personnel Information

Table 12.1 Staff Recruitment Plan

Post Title	Salary Scale	No. Of Approved Posts	No Of Filled Posts	Vacant Posts	No. of Posts Cleared for Filling FY2018/19	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
ADMINISTRATIVE ASSISTANT	12	3	0	3	3	4,076,997	48,923,964
MARKETING AND PROMOTION COORDINATOR	5	1	0	1	1	10,800,000	129,600,000
REGIONAL MANAGER	6	10	5	5	3	16,024,917	192,299,004
TECHNICAL EXTENSION MANAGER	6	1	0	1	1	5,736,810	68,841,720
Total		15	5	10	8	36,638,724	439,664,688