



# UGANDA INTERGOVERNMENTAL FISCAL TRANSFERS (UGIFT) PROGRAMME



*Front View of the completed Upgraded Pandwong HC  
III, Kitgum Municipal Council*



*Front View of the Science Laboratory under Construction  
at Kimenyedde Seed Secondary School, Mukono District*

**The 2<sup>nd</sup> Joint Monitoring of Seed Secondary Schools  
and Upgrade of Health Centre IIs to III conducted from  
27<sup>th</sup> July – 7<sup>th</sup> August, 2020**

**Final Report**

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## Acronyms

<b>BoQs</b>	Bills of Quantities
<b>CDO</b>	Community Development Officer
<b>CoW</b>	Clerk of Works
<b>DCDO</b>	District Community Development Officer
<b>DCDO</b>	District Community Development Officer
<b>DEO</b>	District Environment Officer
<b>EOs</b>	Environment Officer
<b>ESHS</b>	Environment, Social, Health & Safety
<b>ESMP</b>	Environment Social Management Plan
<b>LGFC</b>	Local Government Finance Commission
<b>LGs</b>	Local Governments
<b>MAAIF</b>	Ministry of Agriculture, Animal Industry and Fisheries
<b>MDAs</b>	Ministries, Departments and Agencies
<b>MoES</b>	Ministry of Education and Sports
<b>MoFPED</b>	Ministry of Finance, Planning and Economic Development
<b>MoGLSD</b>	Ministry of Gender, Labour and Social Development
<b>MoH</b>	Ministry of Health
<b>MoLG</b>	Ministry of Local Government
<b>MoLHUD</b>	Ministry of Land, Housing and Urban Development
<b>MoPS</b>	Ministry of Public Service
<b>MoWE</b>	Ministry of Water and Environment
<b>MoWT</b>	Ministry of Works and Transport
<b>NEMA</b>	National Environment Management Authority
<b>OPM</b>	Office of the Prime Minister
<b>OTIMS</b>	Online Transfers Information Management System
<b>PMT</b>	Project Management Team
<b>PPDA</b>	Public Procurement and Disposal of Public Assets Authority
<b>RCU</b>	Reform Coordination Unit
<b>TC</b>	Town Council
<b>SoPs</b>	Standard Operating Procedures
<b>UGIFT</b>	Uganda Inter-Governmental Fiscal Transfers Programme

## Foreword

In a bid to improve the quality of service delivery, Government in 2001 conducted a Fiscal Decentralization Study that informed the Fiscal Decentralization Strategy (FDS) in 2002. The overarching objective of the FDS was to strengthen Decentralization by increasing the autonomy and fiscal transfer modalities to Local Governments. The main findings indicated that Local Governments were grossly underfunded to deliver on their mandates.

In order to address the service delivery bottlenecks, Government in FY 2015/16 embarked on implementing the Inter-Governmental Fiscal Transfer Reform Programme focusing on three key objectives; **i)** Providing adequate financing to Local Governments; **ii)** Ensuring Equity in allocation of Resources; and **iii)** improving the efficiency in the delivery of services by Local Governments through performance assessment mechanisms coupled with improving coordination between Central Government Institutions and Local Governments.

Therefore, to support this reform, in 2018, Government borrowed **US\$200million** from the World Bank as budget support towards construction of **232** Seed Secondary Schools and upgrade of **285** Health Centre IIs to IIIs in unserved Sub-counties. As of March 15<sup>th</sup>, 2020 **US\$106million** representing 53% of the credit facility had been disbursed, and this has translated into increase in capitation grants under Education from **US\$231.4Bn** in FY 2017/18 to **US\$335.3Bn** in FY 2020/21 while under Health, grants have increased from **US\$39.9Bn** in FY 2017/18 to **US\$85.9Bn** in FY 2020/21.

In a nutshell, to keep track of the constructions and ensure compliance to standards across the Country, we embraced the approach of joint monitoring of projects by Ministries, Departments and Agencies and in this regard, the second joint monitoring was conducted from July to August, 2020. With a mock up exercise held in September 2020. This report therefore, gives an account of the findings in regards to construction of **117** Seed Secondary Schools and upgrade of **183** Health Centre IIs to IIIs that were monitored. The report also highlights on the readiness of the planned projects for FY 2020/21 which include **115** Seed Secondary Schools and upgrade of **64** Health Centre IIs to IIIs.

Despite such milestones, we experienced among others delays in completion of projects partly due to Covid-19 challenges, weak implementation of Environment and Social Safeguards majorly arising out of non-issuance of Environment and Social Guidelines by the line Ministries. Nonetheless, as a Ministry we are grateful for the budget support from World Bank, and the commitment exhibited by Government Institutions at the forefront of implementing this reform. I therefore implore you to take action on the recommendations in this report before the next Joint Monitoring exercise.

For God and My Country.

Patrick Ocailap



**FOR: PERMANENT SECRETARY/SECRETARY TO THE TREASURY**

## 1.0 EXECUTIVE SUMMARY

Fiscal Decentralization is one of the pillars Government of Uganda has significantly embarked on in the recent years with the cardinal objective of improving the cost of service delivery at front line service delivery points- Local Governments (LGs). Government thought it prudent that the gateway to achieve Health and Education outcomes was to invest in this reform through the Inter-Governmental Fiscal Transfers (UGIFT) Programme with support from the World Bank – Program for Results.

Quality Health and Education are key Human Development Indicators and Government has increased in real terms the capitation resource envelope to LGs under Education from **US\$231.4Bn** in FY 2017/18 to **US\$298.1Bn** in FY 2019/20. Under Health, Government has increased the Non-wage recurrent grants from **US\$39.9Bn** in FY 2017/18 to **US\$56.2Bn** in FY 2019/20. On the development path, priority has been accorded to Sub-counties without a Health Centre III and a Seed Secondary Schools in line with Government Policy of having such a facility. To date, under Phase I and II, Government has upgraded **186** Health Centre II to III and expected to be completed by December 2020 and construction of **117** Seed Secondary Schools under Phase I are at varying levels of construction but expected to be operationalized in January, 2021.

This report therefore, gives an account of the 2<sup>nd</sup> Joint Monitoring exercise of UGIFT projects conducted between July 27<sup>th</sup> – August 7<sup>th</sup>, 2020 and a mop-up exercise held between 20<sup>th</sup> -26<sup>th</sup> September, 2020 where **183** HC IIs being upgraded to HC IIIs and **117** Seed Secondary schools under construction were monitored. Under Health FY 2018/19 projects, the key findings indicate that **65%** (79) New General Maternity Wards and **90%** (35) Renovation of OPDs are complete. Upgrade of Health Centre IIs to III in FY 2019/20, only **21%** (13) New General Maternity Wards and **41%** (7) Renovation of OPDs have progressed to finishing stage. In Education, out of the **117** Seed Secondary Schools that started in FY 2019/20, only **27%** (31) had progressed to finishing stage while **50%** (59) and **23%** (27) had reached roofing stage and beam level respectively. However, Local Governments have experienced challenges in contract management in particular, expiry of contract periods and failure to conduct geo-technical investigations, and material testing of construction materials prior to construction.

Adherence to Environmental, Social, Health and Safety Safeguards during and after construction was generally unsatisfactory across all project sites with limited evidence on execution of the Environment and Social Management Plans (ESMPs) by the contractors. Only **28%** of the Health and **34%** of Education on-going projects had approved Environment and Social Management Plans in place. Environment and Social screening for FY 2020/21 project sites stood at **12%** for Health and **27%** under Education. Health and Safety safeguards were far below the desired standards and majority of workers were oblivious of the safety risks at construction sites. Compliance to ES safeguards was being inhibited by the absence of guidelines and monitoring tools/checklists for Project Management Teams (PMTs).

In conclusion, we are duty bound to ensure that these investments yield the much needed improvement in the Health and Education outcomes in Sub-counties where such facilities were non-existent. Therefore, the recommendations in this report shall further augment the efforts towards delivering the on-going and new projects within the approved cost, quantity, quality and time.

## 2.0 THE SECOND(2<sup>ND</sup>) JOINT MONITORING EXERCISE

### 2.1 Background and Objectives

- 2.1.1 In FY 2015/16, Government through the leadership of the Ministry of Finance, Planning and Economic Development began implementing the Inter-Governmental Fiscal Transfer Reform Programme. The Program focuses on addressing the financing gaps and bottlenecks in service delivery through the achievement of three key objectives:
- i. Restoring Adequacy in financing of Local Government Services;
  - ii. Promoting equity in the allocation of funds to Local Governments; and
  - iii. Improving the efficiency in the management of resources and delivery of services.
- 2.1.2 Several strides have been made in respect to implementation of the reform programme objectives. For instance, between FY 2018/19 and 2020/21, financing equivalent to US\$200m, Government's own resource commitment with support from the World Bank through the Uganda Inter-Governmental Fiscal Transfer Programme for Results (UGIFT), funding to the Local Governments in the Education and Health Sectors has substantively increased and thus Government is in position to meet some of the Policy infrastructure commitments in both Sectors.
- 2.1.3 Under the Programme, Government is focusing on the construction of **232** Seed Secondary Schools in two phases (Phase 1 has **117** Seed Secondary Schools expected to be completed by December 2020 and Phase 2 has **115** schools and construction is to start in FY 2020/21 and expected to be complete by 2023/24. Upgrade of **315** Health Centre IIs into IIIs (**186**) are expected to be completed by December 2020 and **129** HC IIIs will be delivered between 2020/21 and 2021/22 under their original scope.
- 2.1.4 On a quarterly basis, the Ministry of Finance, Planning and Economic Development coordinates a joint monitoring exercise to follow up on the construction progress of the above facilities, looking at the level of construction, contract management and how each individual project is addressing Environment and Social Safeguards concerns. The first Joint Monitoring was held in March 2020 and between 27<sup>th</sup> July and 7<sup>th</sup> August 2020, the Second Joint Monitoring of UGIFT projects was undertaken and later between 20<sup>th</sup> - 26<sup>th</sup> September, 2020 a mop-up exercise for projects and sites which were not monitored. This report therefore, gives an account of the findings of this exercise structured under the key Thematic Areas of Contract Management, Compliance to Environment, Social, Health and Safety Safeguards.

## 2.2 The Joint Monitoring Approach

### 2.2.1 Team Composition

UGIFT is implemented through existing Government Structures and therefore, monitoring of the projects is done entirely by a joint multi-sectoral team of Technical Staff from key implementing Sector Ministries, Departments and Agencies of Government. These include Ministries of: Finance, Planning and Economic Development, Education and Sports, Health, Water and Environment, Agriculture Animal Industry and Fisheries, Gender Labour and Social Development, Local Government, Public Service, Works and Transport and Agencies/ Departments such as Local Government Finance Commission, PPDA, NEMA and OPM (**See Annex 1- Team Composition of teams and projects visited**).

### 2.2.2 Objectives of the Joint Monitoring

The objectives of the 2<sup>nd</sup> Joint Monitoring exercise were:

- i. To assess the progress of UGIFT projects and the extent of LG Contract Management as well as implementation of Environment, Social and Safety Safeguard requirements;
- ii. To disseminate the Draft guidelines and User Manuals/Checklists on Environment, Social, Health Safety Safeguards; and
- iii. To validate the revised Local Government Performance Assessment Manual, 2020.

### 2.2.3 The Second Joint Monitoring Programme

The joint exercise was a two-day programme in each Local Government (**See Annex 2- Programme for the 2nd Joint Monitoring Exercise**) that required the teams to visit on day one, both on-going projects that will be finalised by December 2020 and proposed new projects that will begin in FY 2020/21. The Teams visited each projects to assess the management of the contract and adherence to Environment and Social Safeguards using checklists (**See Annexes 3, 4, 5- Assessment Checklists for the 2nd Joint Monitoring**).

### 2.2.4 Projects Monitored

As indicated in Table 1 below, the teams were required to visit all the **117** LGs where construction of Seed Secondary Schools is currently on-going and **115** proposed sites for the new constructions that will commence in FY 2020/21. Additionally, the teams were supposed to visit **186** Health Centre IIs (**124** for FY 2018/19 and **62** for FY 2019/20) that are currently being upgraded to Health Centre IIIs and **64** Health Centre IIs that will be upgraded this FY 2020/21.

It should be noted that following the initial Data Analysis, it was established that some projects had been omitted on the OTIMS, while others were not reached due to inaccessibility (roads cut-off by floods) and as such, a Mop up exercise covering **70** facilities in **43** Districts was undertaken between 20<sup>th</sup> to 26<sup>th</sup> September 2020. Of these, **6** were ongoing Seed projects while **14** were new sites under Education. Majority of the sites missed out on OTIMS were FY 2019/20 upgrade of Health Facilities totalling **36** and **14** were new proposed sites. This exercise mainly focused on completeness in data analysis and reporting.

**Table 1: Facilities visited during the 2nd Joint Monitoring (On-going & New Sites)**

Category	Seed Secondary Schools		Upgrade of Health Centre IIs-III		
	FY 2019/20	FY 2020/21	FY 2018/19	FY 2019/20	FY 2020/21
Planned Projects	117 (Ongoing)	115 (New)	124 (Ongoing)	62 (Ongoing)	64 (New)
On-going projects and proposed sites Monitored	117	113	124	59	63
On-going and proposed sites insufficiently reported on	0	2	3		1

Table 2 below details the insufficiently reported on projects and new sites.

**Table 2: On-going and New Project Sites insufficiently reported on**

No	Region	LG	Name of facility	Construction Phase
<b>Construction of Seed Schools</b>				
1	Northern	Nakapiripirit	Kakomongole	New
2	Northern	Lira MC	Railway Division	New
<b>Upgrade of Health II - III</b>				
1	Northern	Amolatar	Alyechmeda HC II	Old
2	Northern	Amolatar	Anamwany HC II	Old
3	Eastern	Mayuge	Bukatube HC II	Old
4	Eastern	Bukedea	Kochecka HC II	New

### 2.2.5 Monitoring, Reporting and Data Analysis tools

The monitoring was done using two tools:

- i. Online Checklists- developed for on-going projects and proposed new sites; and
- ii. Online reporting Systems OTIMS- for data capture (<https://otims.go.ug>); and
- iii. Data was exported from OTIMS into MS. Excel where analyses were done using pivot tables basing on the variables required for analysis, sorting using unique identifiers (Cost Identification) and drawing inferences.

The analysis that follows thereafter, considers reporting on OTIMS which includes **183** (98%) on-going Health Centres and **63** (98%) proposed sites for upgrade of Health Centre II - III. Under Education the analysis covers **117** (100%) on-going Seed Secondary Schools and **113** (98%) proposed sites for construction of Seed Schools.

## FINDINGS FROM THE 2<sup>ND</sup> JOINT MONITORING EXERCISE

### 3.0 SEED SECONDARY SCHOOLS

In terms of scope on facilities, all the **232** (**117**-on going and **115**-New) Seed Secondary Schools are meant to have the following: **2**-classroom blocks, **2**-unit science laboratory block, one administration block, **6** (six) teachers' houses with kitchen, five stances lined VIP latrine for boys, five stances lined VIP latrine for girls, **3** two stances lined VIP latrine for teachers' houses, **2** stances lined VIP latrine for administration block, ICT Laboratory and Library block, Rainwater harvesting system and a multi-purpose hall. Majority of the Phase I (**117** Seed Schools) schools are expected to be complete by December 2020.

#### 3.1 Contract Management

##### 3.1.1 Validity of contracts for on-going Seed Secondary Schools

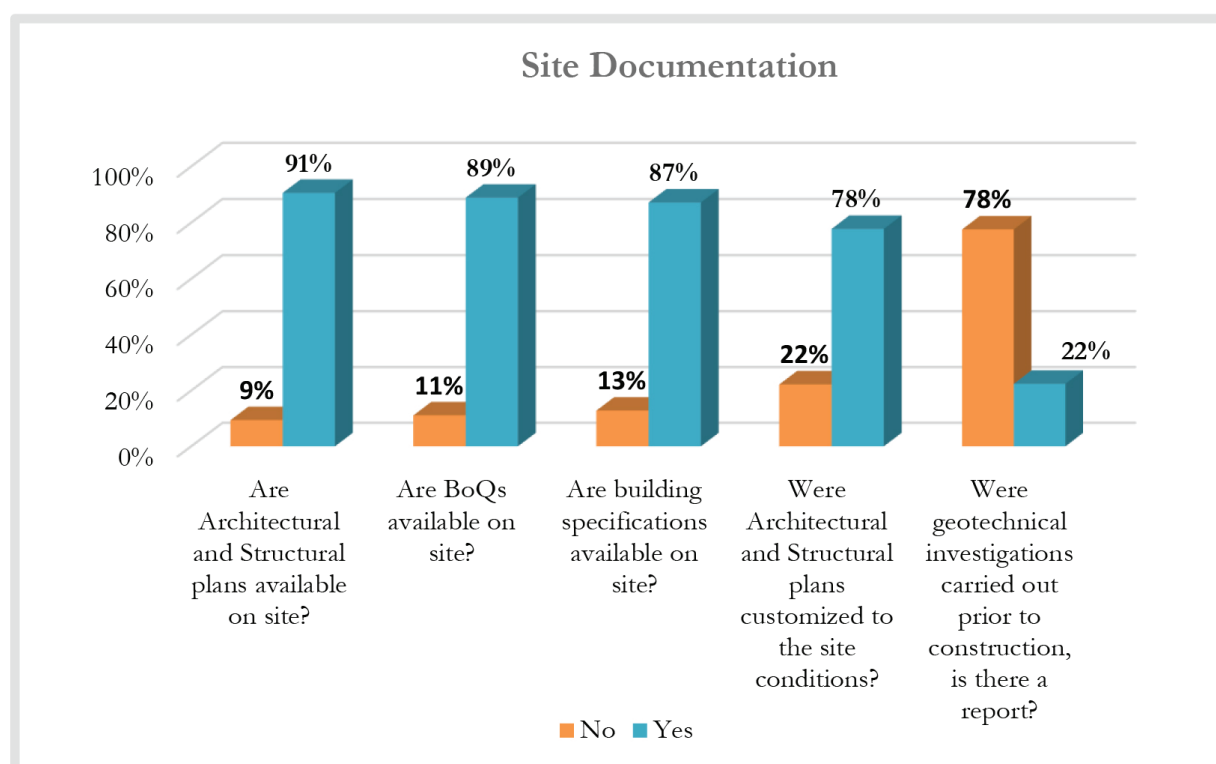
Validity of contract is established when the terms and conditions set out in the contract are still enforceable. Of the **117** on-going projects under Education Sector visited, **62 (53%)** projects were running under a valid contract whereas **55 (47%)** projects were operating under expired contracts (*See attached Annex 4 for Seed Secondary projects with expired contract periods*). A number of Local Governments advanced funds to contractors against performance guarantees but the work on ground is not in tandem with the amount advanced. This information could not be verified since this was not on the checklists but field additional information revealed sites such as **Tara in Maracha District, Lodonga in Yumbe District and Olok in Pallisa District**. **Annex 16: Table showing Contract Sums, Amount Paid, Unspent Balances and Level of Construction.**

##### 3.1.2 Site documentation

Site documentation takes into consideration availability and use of key site documents in particular whether the site layout was followed during construction; availability of architectural and structural plans on site; approval of architectural and structural plans by the relevant authorities; customisation of architectural and structural plans to the site conditions; whether geotechnical investigations were carried out prior to construction and availability of Bills of Quantities (BoQs) on site.

The findings in Figure 1 below indicate that; **91%** of the projects monitored had architectural and structural plans on site, **89%** had Bills of Quantities on site while **87%** of the projects had their architectural and structural plans customized to site conditions.

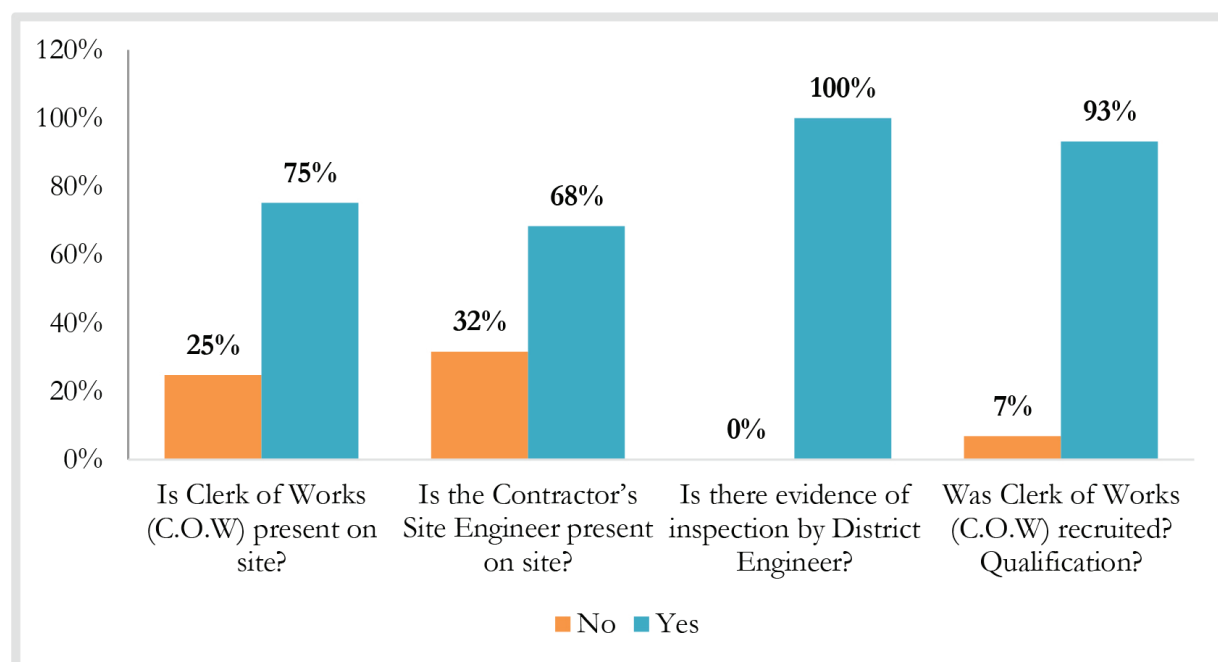


**Figure 1: Documentation on Sites**

Evidence was seen in **25** (22%) Local Governments where geotechnical investigations were conducted prior to construction and these include: **Agago, Amolatar, Bukedea, Bushenyi, Butebo, Kagadi, Kakumiro, Kalaki, Kaliro, Kamuli, Kanungu, Kiryandongo, Kisoro, Kole, Kwania, Kyenjojo, Lira, Lwengo, Masindi, Mbarara, Mukono, Otuke, Pader, Rukiga and Yumbe**. Carrying out geotechnical investigations is still a grey area across Local Governments and moving forward to avoid risks associated with the lack of studies, stringent mechanisms to adherence to material testing and detailed reporting on geotechnical investigations shall be required prior to commencement of future civil works.

### 3.1.3 Key Technical Personnel

The joint monitoring teams further established whether the key technical personnel to guide on critical construction management practises were present on site. In particular, the teams established whether: The Clerk of Works was recruited, and present on site during the site visit, there was evidence of inspection by the District Engineer, the Contractors Engineer was present on site and whether there was evidence of inspection by the Health and Safety Officer. Findings indicated that **109** out of 117 (**93** percent) of the projects in Education were able to recruit Clerk of Works and **7%** (**8**) of sites highlighted in (**Table 3 below**) did not have the (C.O.W) recruited. Only **68%** of the on-going sites had a Contractor's Engineer present on site, and the **32%** of the sites without the Contractors Site Engineers were being manned by unqualified site personnel, which certainly undermined quality of works. All sites had evidence of visit by the District Engineer as seen in the figure 2 below.

**Figure 2: Key Personnel on Sites**

**Table 3: Seed School Projects without Clerk of Works (C.O.W) on Site**

No.	Region	District	Seed Secondary School	Reason of not recruiting C.O.Ws
1.	Northern	Pader District	Ogom	No budget for recruitment
2.	Northern	Agago District	Lapono	Recruitment Process is still on-going
3.	Northern	Moyo District	Difule	Recruited but never reported
4.	Northern	Adjumani District	Ukusijoni	Recruitment Process is still on-going
5.	Western	Ntungamo District	Rukoni East	No budget for recruitment
6.	Northern	Moroto District	Rupa	Recruitment Process is still on-going
7.	Northern	Abim District	Nyakwae	District Service Commission expired
8.	Northern	Amudat District	Karita	District Service Commission expired

### 3.1.4 Oversight Monitoring and Supervision

#### 1. Local Government Level

All project costs include investment service costs estimated at Ushs.50m per project and these resources are earmarked for monitoring and supervision of projects by the Project Management Team, payment of C.O.Ws, environment and social screening, and monitoring by DEOs and DCDOs among others.

Findings indicated that, all projects were frequently visited by the District Engineers, however on many occasions the Engineers were in unison, leaving behind the Environment and Social Safety focal persons. Monitoring by the District Community Development Officers (DCDOs) and the District Environment Officers (DEOs) was rated at **69%** and **76%** respectively. Whereas this shows improvement in monitoring by the Environment and Social safeguards focal persons, the aspect of joint monitoring of sites as the best practice is not yet grounded in Local

Governments and this impacts on implementation of environment and social safeguards on projects. We further observed less involvement of other stakeholders such as Political heads, Community Leaders in quarterly monitoring of these sites.

## 2. Inspection by Ministry of Education and Sports (MoES) Engineers

The Ministry of Education and Sports is allocated funds to undertake monthly monitoring/inspection of ongoing projects and from the site books, it was established that since the beginning of constructions, **58** projects had been inspected by the MoES Engineers between 1 to 4 times, **31** projects had been inspected between 5 to 9 times while **18** projects were visited between 12 to 30 times. Table 4 below shows **10** projects where no evidence of inspection by staff from MoES since inception.

**Table 4: Projects with no evidence of Inspection by the Ministry of Education and Sports**

No.	Region	District Name	Seed Secondary School
1.	Central Region	Kasanda District	Manyogaseka
2.	Central Region	Kayunga District	Nazigo
3.	Western Region	Kibaale District	Nyamarwa
4.	Western Region	Kiruhura District	Nyakashashara
5.	Northern Region	Maracha District	Tara
6.	Central Region	Mukono District	Kimenyedde
7.	Northern Region	Nebbi District	Atego
8.	Northern Region	Pader District	Ogom
10.	Western Region	Rubanda District	Nyamweru
11.	Northern Region	Yumbe District	Lodonga

### 3.1.5 Key Site Procedures

Under site procedures, the Joint Monitoring team sought to establish whether key site procedures are being followed. The following areas were checked: Availability of the project Site board with adequate information, Contractor's site office, proper storage of materials, and availability of sanitation facilities, quality control measures, defects identified, general quality of construction and payment of Contractors within 30 days upon submission of the required documentation.

Site board erected and with adequate content was evident in **79%** of the sites monitored up from 68% observed from the 1<sup>st</sup> Joint Monitoring hence an improvement on the transparency and accountability to the stakeholders. Site Offices were present in **91%** of the sites up from 77%, Storage of materials was evident in **88%** of the sites monitored. However, there was a challenge in provision of adequate sanitation facilities on site where, **21%** (25) of projects did not have adequate sanitation facilities especially washrooms (for women and men); and workers on site were not being provided with safe drinking water, and at most sites workers were using one cup for drinking water contrary to basic health standards. Sites without adequate sanitation facilities (separate washrooms for Women, ramps, hand washing facilities with soap, water supply stand pipes) are shown in Table 5 below.

**Table 5: Sites with inadequate sanitation facilities**

No.	Region Name	District Name	Facility Name
1.	Northern Region	Amuru District	Amuru
2.	Northern Region	Pader District	Ogom
3.	Northern Region	Adjumani District	Ukusijoni
4.	Western Region	Kagadi District	Kiryanga
5.	Western Region	Kakumiro District	Birembo
6.	Central Region	Rakai District	Lwamagwa
7.	Central Region	Lyantonde District	Mpumudde
8.	Northern Region	Kotido District	Panyangara
10.	Northern Region	Abim District	Nyakwae
11.	Northern Region	Dokolo District	Batta
12.	Northern Region	Alebtong District	Abia
13.	Eastern Region	Bugiri District	Iwemba
14.	Eastern Region	Kapchorwa District	Kabeywa
15.	Eastern Region	Pallisa District	Olok
16.	Eastern Region	Manafwa District	Sibanga
17.	Eastern Region	Buyende District	Buyende
18.	Eastern Region	Serere District	Kadungulu
19.	Eastern Region	Ngora District	Ngora
20.	Eastern Region	Kibuku District	Kabweri
21.	Eastern Region	Namisindwa District	Mukoto
22.	Western Region	Bushenyi District	Bumbaire
23.	Northern Region	Nwoya District	Lungulu
24.	Central Region	Lwengo District	Lwengo
25.	Central Region	Wakiso District	Wakiso
26.	Northern Region	Lamwo District	Paloga

In addition, only **25%** of the projects monitored had a Safety Plan, **63%** had a first Aid Box on site, **60%** had complied with installing safety signage compared with **37%** registered during the 1<sup>st</sup> Joint Monitoring exercise.

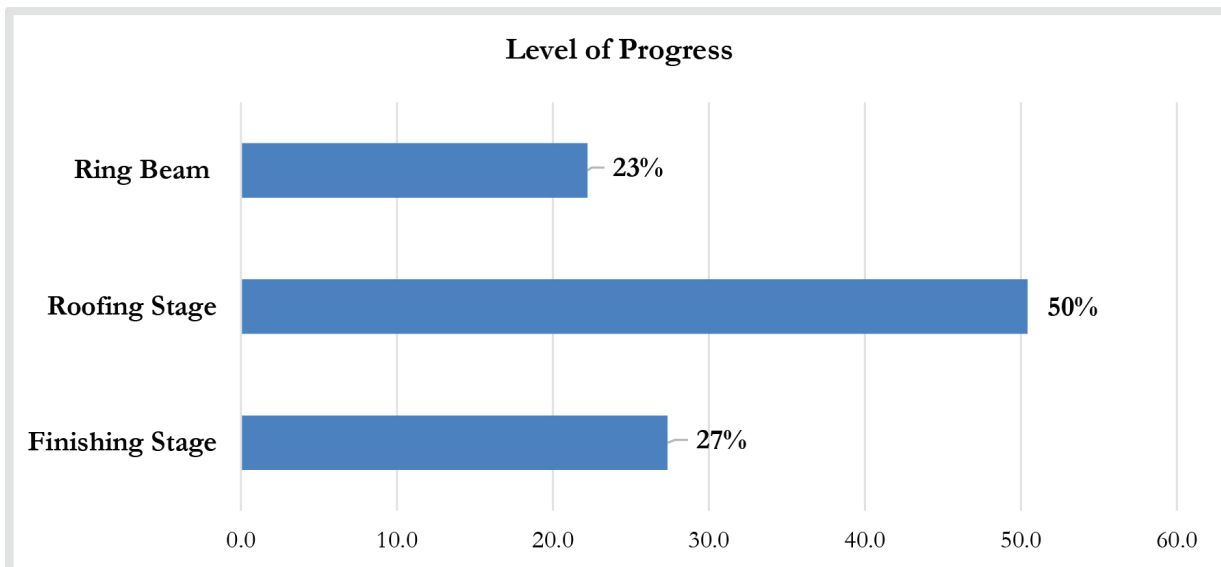


One of the site boards with adequate information erected for the Construction of Katete Seed Secondary School, Kanungu District, Western Uganda.

### 3.1.6 Construction Progress

As shown in Figure 3 below and in **Annexes 9-11**, **27% (31 out of 117)** of the projects were at the finishing stage, **50%(59 out of 117)** were at roofing stage and **23%(27 out of 117)** were still at ring beam level by the time the teams visited the sites. We noted significant progress in comparison with the 1<sup>st</sup> Joint monitoring where up to **56** sites had not even started excavation/foundation works for some structures. However, teams noted that projects were temporarily halted between April – May due to Covid-19 restrictions as contractors could not encamp the workers and by the time contractors remobilised, time had elapsed to have significant work done to warrant payment before the financial year ended. This among other reasons contributed to the unspent balances at the end of the financial year.

**Figure 3: Average Physical progress in construction of Structures under Education**



*Construction of Bunambutye Seed Secondary School in Bulambuli District - Eastern Uganda*

*At Roofing Stage*



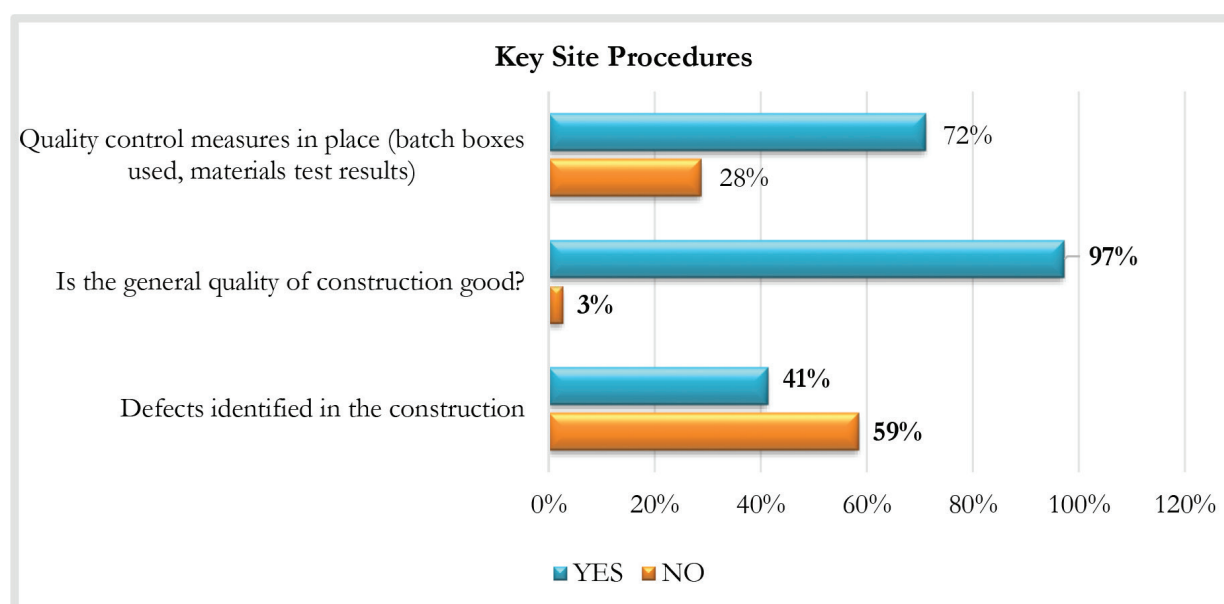
*Construction of Katete Seed Secondary School in Kanungu District, Western Uganda*

*At Ring Beam Level*

### 3.1.7 General Quality of Construction

The Joint Monitoring teams further sought to establish where quality control measures were being -adhered to during construction. Among the key issues to ensure quality in construction is use of batch boxes to ensure adequate ratios of materials mix, and material testing to ensure that materials meet the set standard i.e. concrete blocks ultimate compression strength (MPa) specified value of 3.5N/mm<sup>2</sup> while the size of stone aggregates within the 20mm specified size. As presented in Figure 4 below, the quality of construction was reported as good in 97% of the sites monitored. Quality control measures were available in **72%** of the sites monitored up from 65% registered during the 1<sup>st</sup> Joint Monitoring. However, maintenance of. This however, requires further analysis on the structural integrity of the projects reflected in Table 6.

**Figure 4: Implementation of Site procedures and Quality of construction**



Absence of quality control measures partly explains the defects identified during the construction in **41%** (48 out of 117) of projects monitored - (*See list of projects with major defects in Annex 7*). Projects that lacked quality control measures in place are reflected in Table 6 below.

**Table 6: Projects where quality control measures were significantly missing**

No.	Region Name	District Name	Facility Name
1.	Northern Region	Abim District	Nyakwae
2.	Northern Region	Adjumani District	Ukusijoni
3.	Northern Region	Agago District	Lapono
4.	Northern Region	Amudat District	Karita
5.	Northern Region	Apac District	Apac
6.	Northern Region	Dokolo District	Batta
7.	Central Region	Gomba District	Maddu
8.	Western Region	Kabale District	Buhara
9.	Western Region	Kakumiro District	Birembo
10.	Central Region	Kalungu District	Lukaya Town Council
11.	Central Region	Kasanda District	Manyogaseka
12.	Eastern Region	Katakwi District	Palam
13.	Western Region	Kiruhura District	Nyakashashara
14.	Northern Region	Kotido District	Panyangara
15.	Northern Region	Kwania District	Aduku
16.	Eastern Region	Kween District	Kitawoi
17.	Central Region	Kyankwanzi District	Bananywa
18.	Northern Region	Lamwo District	Paloga
19.	Eastern Region	Manafwa District	Sibanga
20.	Central Region	Masaka District	Bukakata
21.	Northern Region	Moroto District	Rupa
22.	Northern Region	Moyo District	Difule
23.	Central Region	Mubende District	Kigando
24.	Northern Region	Nabilatuk District	Lolachat
25.	Northern Region	Nakapiripirit District	Kakomongole
26.	Eastern Region	Namisindwa District	Mukoto
27.	Northern Region	Napak District	Napak Town Council
28.	Eastern Region	Ngora District	Ngora
29.	Western Region	Ntungamo District	Rukoni East
30.	Northern Region	Pader District	Ogom
31.	Eastern Region	Pallisa District	Olok
32.	Central Region	Wakiso District	Wakiso
33.	Northern Region	Zombo District	Atyak

In regard to payment status, **82%** of the contractors reported having been paid within 30 days upon submission of all the required documentation. This indicates a 10 percent improvement from the **72%** reported during the 1<sup>st</sup> Joint Monitoring nevertheless, the 30 days' period crowds out timely financial inflows and impacts on the execution of works. Contractors who received payments outside the specified period are presented in the Table 7 below.



**Table 7: Contractors who received payments outside the specified period of 30 days**

No.	Region	Local Government	Facility Name	Contractor
1.	Northern	Omoro District	Lakwana	Davrich Company Uganda Limited, wright road, Hoima TC
2.	Northern	Moyo District	Difule	Achoru United Traders Limited
3.	Northern	Adjumani District	Ukusijoni	Achoru United Traders Limited
4.	Western	Bundibugyo District	Kisuba	Prutaz Construction and vocational training center
5.	Western	Kyenjojo District	Kyembogo	Build Line
6.	Northern	Dokolo District	Batta	Wangi enterprises -Bugiri District.
7.	Northern	Alebtong District	Abia	Wangi enterprises -Bugiri District.
8.	Eastern	Kamuli District	Kitayunjwa	Visvar Investment Limited
9.	Eastern	Kumi District	Kumi	Amuria Farmers and Transporters
10.	Eastern	Manafwa District	Sibanga	BAU Technical services plot 30 Mbale
11.	Eastern	Manafwa District	Buwagogo	BAU Technical services plot 30 Mbale
12.	Eastern	Bukwo District	Kaptererwo	BAM Construction and Surveyors Ltd, P.O Box 8653, Kampala
13.	Eastern	Buyende District	Buyende	Visvar Construction Company
14.	Eastern	Bulambuli District	Bunambutye	BAM Construction and Surveyors Ltd, P.O Box 8653, Kampala
15.	Eastern	Kibuku District	Kabweri	Lab Plus Limited
16.	Eastern	Namisindwa District	Mukoto	BAU Technical Services, Plot 30 Kumi Road, Mbale.
17.	Eastern	Bugweri District	Namalembe	Engiss Engineering
18.	Central	Kalungu District	Lukaya TC	M/s Macks Investments Limited
19.	Northern	Nwoya District	Lungulu	Davrich Company Uganda Limited, wrightroad, Hoima TC
20.	Eastern	Tororo District	Malaba TC	Bobodie Construction Services
21.	Eastern	Kalaki District	Kakure	Kakise Holdings P o Box 70 Soroti

In summary, on average **86%** of the ongoing projects monitored had the necessary site documentation, **79%** of the Contractors had complied with site procedures while construction progress had reached finishing stage in **31** sites while **59** and **27** projects had progressed to roofing stage and beam level respectively.

### 3.2 Proposed new projects for Seed Secondary Schools under Phase II

Proposed sites were visited to ascertain the readiness on a number of areas. Teams sought to assess the readiness of the projects sites in regard to: availability and ownership of land where the infrastructure is to be located, whether geotechnical investigations were carried out for the proposed site, whether Environment and Social Screening were undertaken and an approved environment and social management plan is in place. Out of the **115** proposed new sites, **113** were monitored to assess their readiness on the above indicators.

Overall, **72%** of the new sites visited had the minimum requirement of 5 acres of land for all the structures and with evidence of ownership (Land Agreements and MoUs). Environment and Social screening of the project sites was rated at **41% and 27%** respectively. Preparation of Project Briefs/ESIA was undertaken in only **9% (10)** of the projects sites visited. This means that follow up on majority of sites without ESMPs shall be difficult when civil works commence. In regard to geotechnical investigations, readiness was only at **3%** attributed to financial and technical constraints to undertake detailed studies of these project sites (*See Figure 12*).

Further still, teams noted that the procurement of contractors for FY 2020/21 projects was yet to start, and this delay was attributed to the review and issuance by PPDA of the Standard Bidding Documents (SBDs) to incorporate Environment and Social Safety Safeguards. These were issued on **15<sup>th</sup> September, 2020**.

## 4.0 UPGRADING OF HEALTH CENTRE IIs – IIIs

### 4.1 Introduction

Upgrading of Health Centre IIs – IIIs commenced in FY 2018/19 with 124 Health Centres prioritized in Sub-counties without any facility and in FY 2019/20, there was an addition of 62 Health Centre IIs and in FY 2020/21 a total of 64 Health Centre IIs shall be upgraded to HC III.

The first phase had no Staff Houses (2 twin houses) however, for the prospective Health centres to be upgraded in FY 2020/21 (a total of 64) and in FY 2021/22, the scope shall entail construction of a new Maternity/General Ward, Renovation of the old Out-Patient Departments (OPDs), Staff houses (2 twin houses), construction of One 4-Stance VIP latrine with shower rooms for patients, placenta and medical waste pits. Additionally, there are provisions for solar power, water supply and waste management.

### 4.2 Contract Management

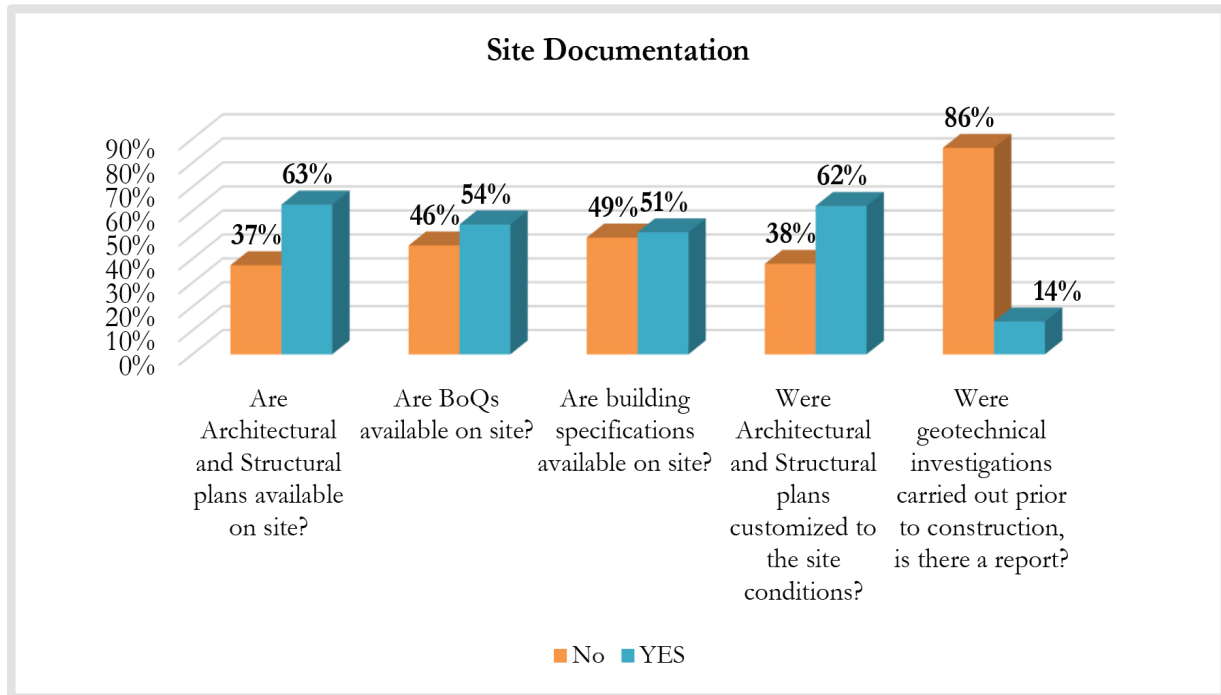
#### 4.2.1 Validity of Contracts for Upgrade of Health Centre IIs - IIIs

Validity of contract is established when the terms and conditions set out in the contract are still enforceable. In regard to upgrade of Health facilities whose contract periods last only Six (6) months, the findings indicate that all the had expired despite civil works still ongoing. The general information about these facilities were captured during the 1<sup>st</sup> Joint Monitoring i.e. *Whether evaluation was concluded, Contracts Committee and Solicitor General Cleared, Contract Signing Date, Name and Address of Contractor, Contract period and Contract Sum*, and as such, in this report, we have focused on contract periods. For facilities that were under the defects liability period, the Contractors at the time of the visits had either closed off the sites or were preparing to address the construction defects.

#### 4.2.2 Site documentation

Site documentation takes into consideration availability and use of key documents on construction sites in particular; availability of the architectural and structural plans to guide the masonry works, Bills of Quantities, building specifications, customization of the architectural and structural plans to site conditions and whether geotechnical investigations were conducted. Geotechnical investigations in this case refer to assessment of the land whether it can hold the infrastructure, whether there are no underlying rocks or high water tables. The findings are summarized in Figure 5 below;

**Figure 5: Presence of Critical Documents on Health Centre Sites**

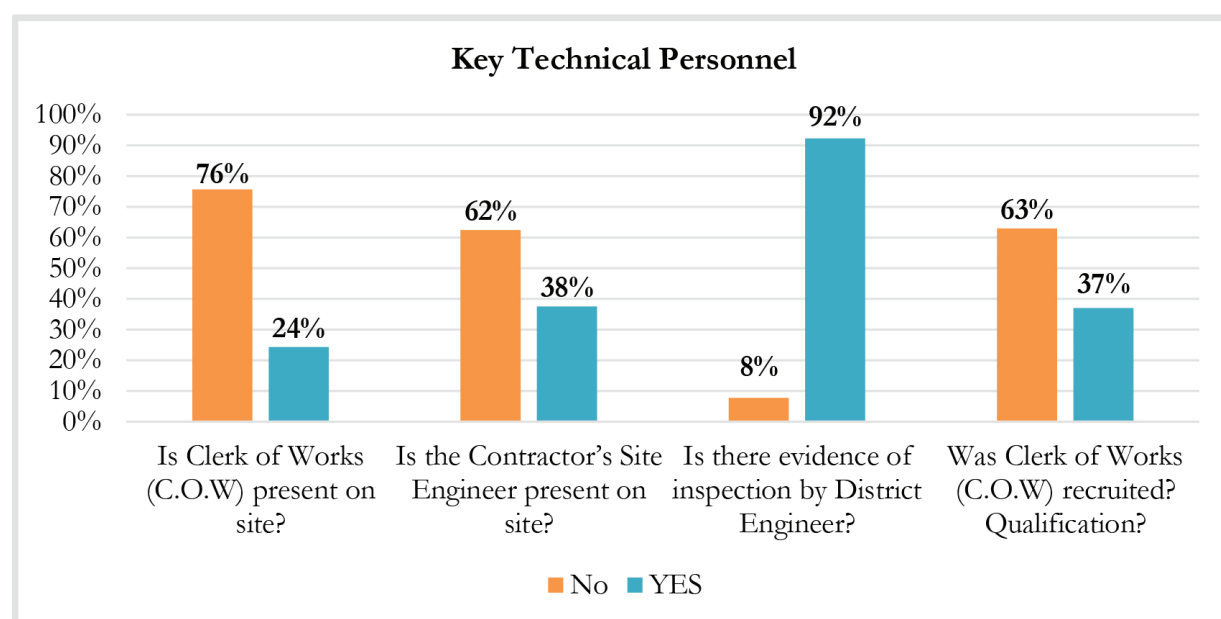


Presence of key site documentation ranged from **51 to 63** percent across the ongoing sites monitored i.e. architectural and structural plans were available in **63%** of the sites monitored, BoQs were only seen in **54%** attributed to some sites were complete and the contractors were off-site, building specifications were seen in **51%** of the sites while customization of the structural plans to site conditions was done in **62%** of the sites monitored. This implies that more than a half of the sites had the requisite site documentation.

Carrying out geotechnical investigations prior to construction slightly improved from **10%** to **14%** during the 2<sup>nd</sup> joint monitoring exercise. The Local Governments that attempted to conduct geotechnical investigations included: **Amolatar, Apac, Bulambuli, Buliisa, Butebo, Kabarole, Kagadi, Kakumiro, Kaliro, Kamuli, Kazo, Kole, Kyenjojo, Maracha, Masindi MC, Ntoroko, Oyam**. Undertaking geotechnical investigations before commencement of projects is still a grey area across Local Governments and moving forward to avoid associated risks from failure to conduct geotechnical investigations, e.g. variations on project costs, collapsing buildings, it's important to have stringent mechanisms to compel Local Governments to undertake geotechnical investigations prior to commencement of civil works.

### 4.2.3 Key Technical Personnel

The joint monitoring teams established whether the key technical personnel to guide on critical construction management practises were present on site. The key personnel expected on site include; the Clerk of Works, Contractor's Engineer, Environment, Social, Health and Safety (ESHS) personnel. Apart from C.o.Ws, the monitoring teams were required to also ascertain whether C.o.Ws were present on site, evidence of inspection of works by the District/Municipal Engineers, presence of Contractors' Engineers on site and evidence of site inspection by the Health and Safety Officers. Figure 6 below summarizes the findings.

**Figure 6: Key Technical Personnel - Health Sites**

As pointed out earlier, under Health, Phase 1 (FY 2018/19), C.o.Ws were not among the key personnel for recruitment hence the **63%** sites did not have a C.o.W recruited. However, for phase II projects (FY 2019/20), even though C.o.Ws were recruited, only **24%** were present on site during the 2<sup>nd</sup> monitoring exercise. On a good note, **92%** of the health project sites visited had evidence of inspection by the District Engineer. The findings also revealed that majority of the Contractors i.e. **62%** had not deployed Site Engineers and this compromised the Quality of works.

#### 4.2.4 Oversight monitoring and supervision by LGs and MDAs

##### 1. Local Government Level

Findings from monitoring and supervision of on-going projects indicated that **92%** of projects were frequently inspected by the District Engineers. On the other hand, regular monitoring by the Community Development Officers and District Environment Officers were rated at **58%** and **63%** respectively. Overall, there is an improvement in the involvement of the DCDO and DEOs in the monitoring and supervision of projects.

##### 2. The Ministry of Health (MoH)

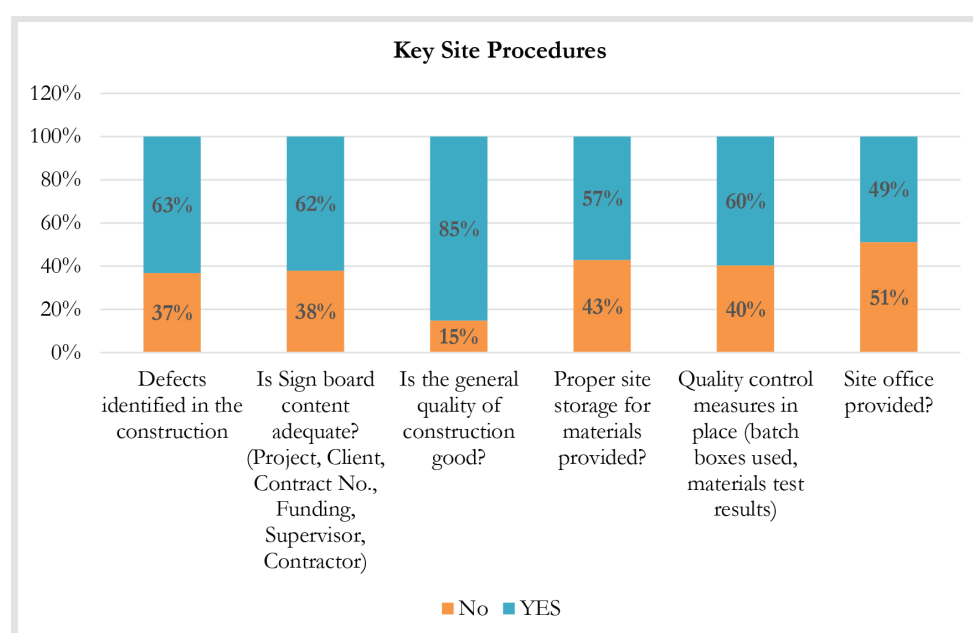
Under the Grant Management window of this programme, Ministry of Health is allocated funds to undertake monthly monitoring and supervision of on-going project sites. The findings revealed that, **120** projects were visited by the Ministry of Health Officials between 1 – 4 times, while **30** projects were visited between 5 – 9 times and **20** projects above 10 times. There was no evidence to ascertain visits by MoH Officials in **13** projects.

**Table 8: Projects with no evidence of visits by the Ministry of Health Officials**

No.	Region	District	Facility Name
1.	Northern Region	Amolatar District	Nakatiti HC II
2.	Western Region	Kibaale District	Matale HC II
3.	Northern Region	Yumbe District	Mocha HC II
4.	Central Region	Kyankwanzi District	Bananywa Health Centre II
5.	Northern Region	Nwoya District	Koch LII HCII
6.	Western Region	Rubanda District	Mpungu HC II
7.	Eastern Region	Bugweri District	Nawangisa HC III
8.	Northern Region	Nebbi District	Pamaka HC II
9.	Central Region	Buvuma District	Lwajje HC II
10.	Eastern Region	Kween District	Benet HC III
11.	Northern Region	Nwoya District	PAARA HC II
12.	Central Region	Kalangala District	Bubeke HC PHC
13.	Western Region	Buhweju District	Rushambya HCII

#### 4.2.5 Key Site Procedures

Under site procedures, the Joint Monitoring team sought to establish whether key site procedures are being followed and adhered to. This assessment was based on; whether sign boards were erected and with adequate information content, site hoarding, functional site office in place, proper storage of materials and general sanitation of the site, payments to contractors done in a timely manner, whether quality control measures are adhered to, defects identified during construction coupled with the general quality of works. The findings from Phase I and II projects are summarized in Figure 9 below.

**Figure 7: Site Procedures - Health Projects**


For Phase I and Phase II projects, on average, **62%** of the Contractors had complied with site procedures and this has significantly improved on the transparency and accountability mechanism. However, there was a challenge in sanitation where **33% (60)** projects did not have adequate sanitation facilities especially washrooms (for women and men) and with no provision of safe drinking water to workers on sites. In regard to payment status, **68%** of the Contractors received their payments within 30 days upon submission of the required information, a slight improvement from the **50%** registered during the 1<sup>st</sup> Joint monitoring exercise.



*Site board erected with adequate information for the upgrade of Akeriau Health Centre II to III in Amuria District, Eastern Uganda*

#### 4.2.6 Construction Progress

There was significant progress on upgrade of Health Centre IIs – IIIs. For Phase I projects, **65% (79)** of the New Maternity General Wards were complete compared to only 19% registered by March 2020. On the other hand, **35** Out-patients Departments under renovation were complete compared to only **4** which were ready in March 2020. **New Maternity Wards at Roofing Stage** were **38** and **7** were still at **Beam Level**.

For Phase II, **21% (13)** of the New Maternity General Wards had progressed to finishing stage while construction of New 4 stance VIP latrines with bathrooms had progressed to finishing stage by **21%**. Field findings also indicate that only **41% (7)** of the Renovation of the Out-patients Departments had also progressed to finishing stage (**Figures 8 and 9**). Construction of **New Maternity Wards at Roofing stage** were **17** while those at **Beam Level** were **29**.

Figure 8: Construction Progress - On-going Health Centres for FY 2018/19

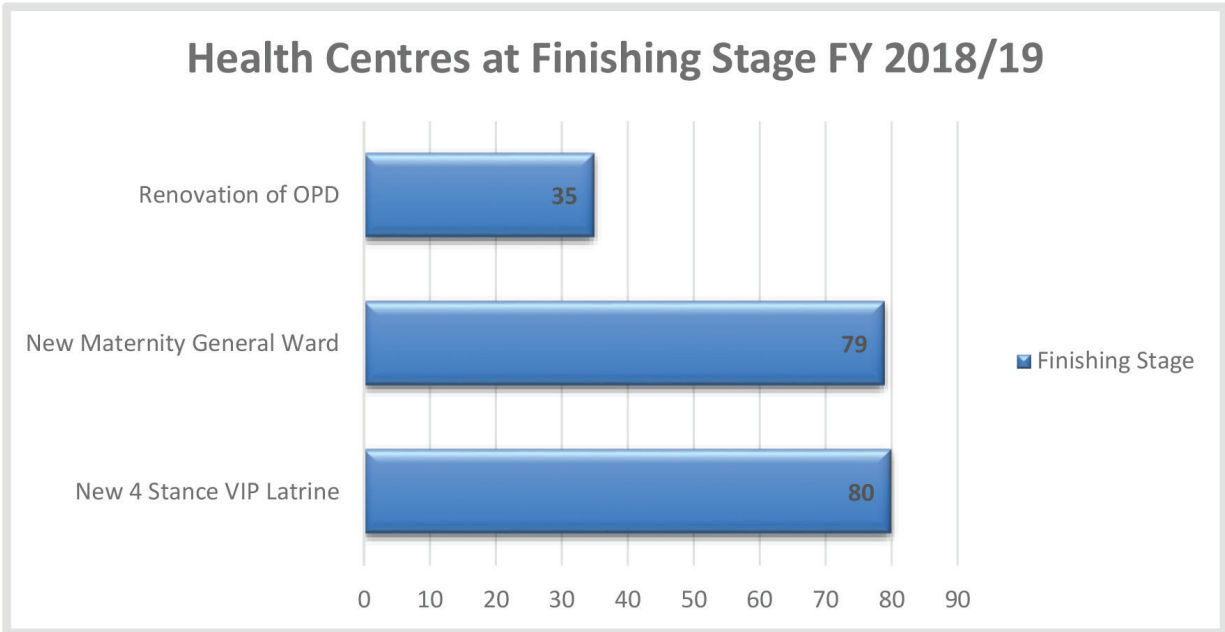
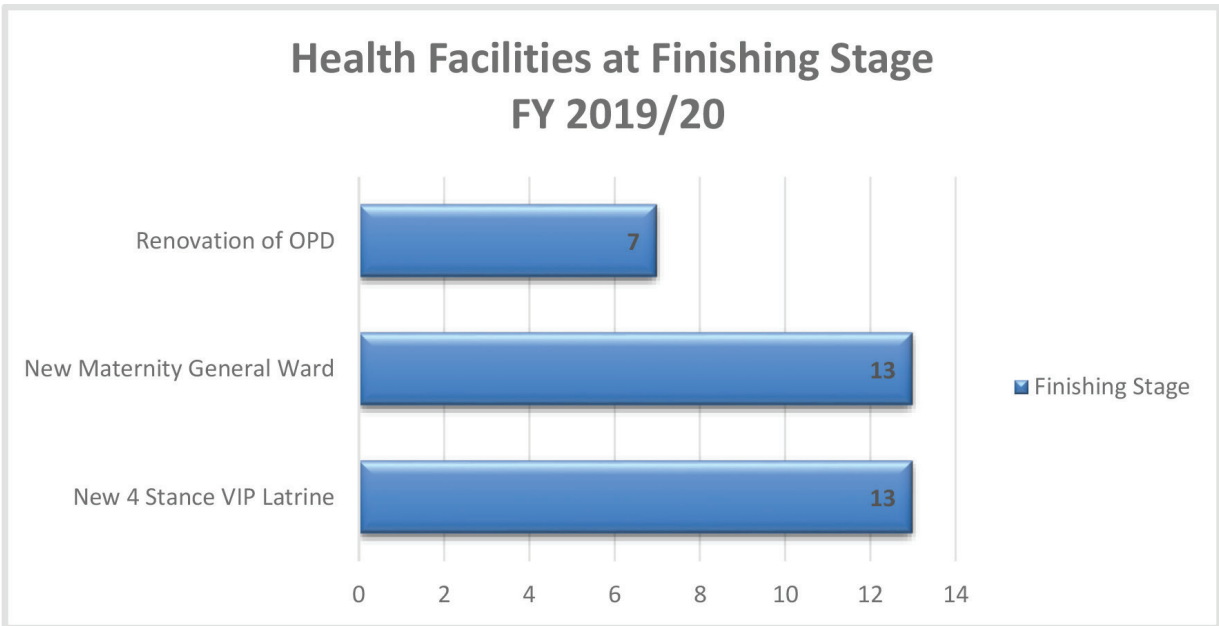


Figure 9: Construction Progress - On-going Health Centres for FY 2019/20







*Butoloogo HC II  
Before and After in  
the Background –  
Mubende District,  
Central Region*



*Completed General  
Maternity Ward  
at the upgraded  
Nawangisa HC II to  
III, Bugweri District,  
Eastern Uganda*

#### 4.2.7 General Quality of Construction

In assessing the quality of construction, the analysis has considered adherence to key site procedures such as on the defects identified during construction, whether quality control measures are in place and the general quality of construction. Despite the fact that the general quality of construction is rated good at **85%** for Phase I and Phase II projects, defects ranging from minor to major were identified in **63%** (97) of projects. This could be attributed to the inadequate adherence to quality control measures and material testing in the **40%** of project sites monitored. Major defects in construction included; **deep cracks in the floors, cracked walls, and water sipping through pit latrines from the earth.** Sites with such construction defects are reflected in *Annex 8*.



**Construction of General Maternity Ward at Bulaga HC III in Kiboga District, Central Uganda showing features of substandard work**

### **4.3. Proposed New projects for Upgrade from HC IIs – III, FY 2020/21**

In the FY 2020/21, **64** facilities shall be upgraded from HC II – III and of these **63 (98%)** were monitored to assess their readiness in regard to the mandatory requirements before commencement and hand over to the contractors. Among the mandatory requirements are: requirement for carrying out environmental assessment (screening and where necessary project briefs and Environment Impact Assessment), preparation of environment and social management plans and carrying out geotechnical surveys.

However, findings (Figure 12 and 13) denote a grim picture on the readiness of Local Governments in this regard for example; Environment and Social screenings of the new projects had been carried out for only **16%** and **12%** respectively. No project had conducted Geo-technical investigations. Only **12%** projects had prepared management plans. A total of **43 (68%)** of local governments had land designated although many lacked proper evidence of land ownership i.e. Titles/MoUs. Meetings with the LGs highlighted the importance of these requirements before commencement and the LGs indicated willingness in having these first actions undertaken and this was evidenced in the work plans that were developed and yet to be executed.

## ENVIRONMENT AND SOCIAL SAFEGUARDS

### 5.0 ENVIRONMENTAL SAFEGUARDS

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#### 5.1 Introduction

This Section of the report gives highlights on the implementation of Environmental aspects of the projects by the LGs and covers education and Health. It specifically points out: activities that have been undertaken by the MDAs, LGs and Contractors to implement the environment safeguard aspects; monitoring/mitigation regimes; lessons learnt and challenges. It also provides recommendations to improve on the status of environmental safeguards on the project.

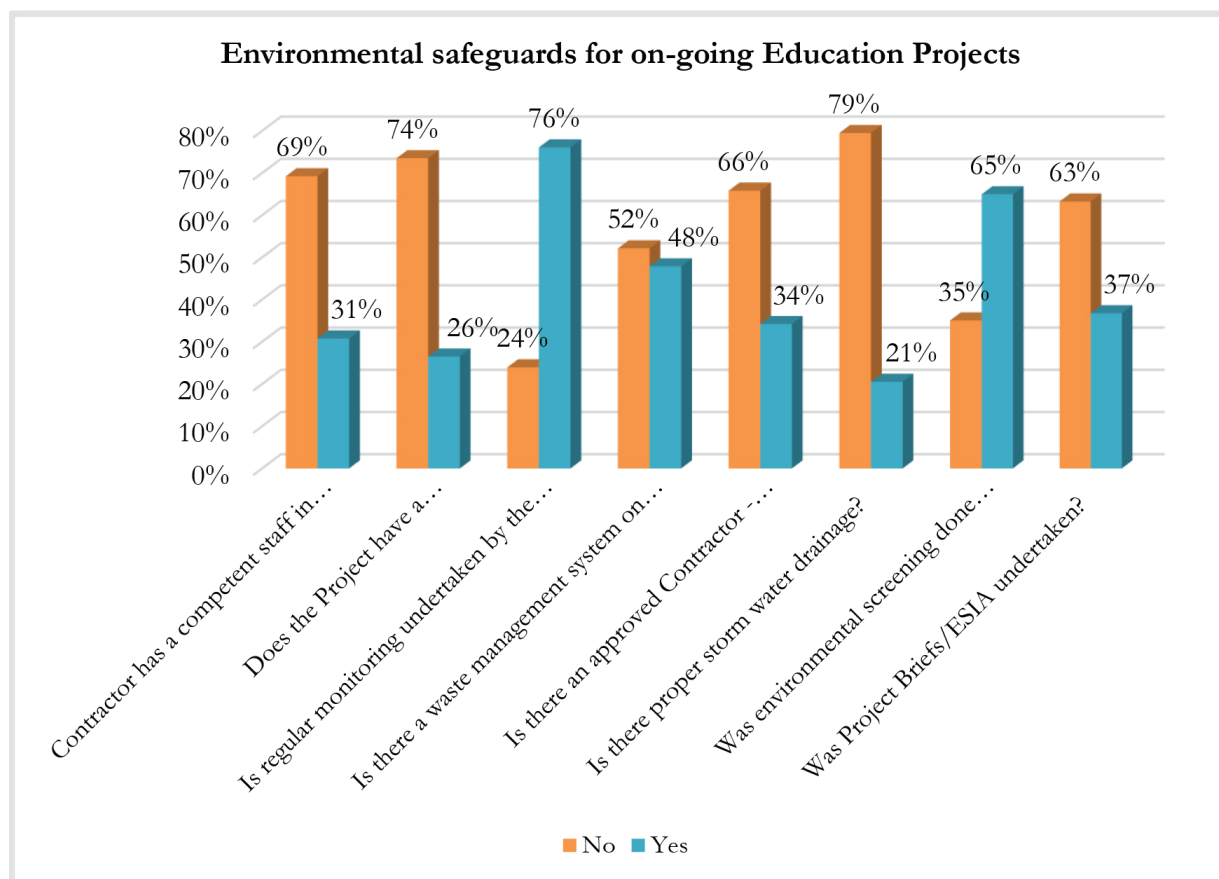
Under the Joint Monitoring exercise, a number of environmental parameters were monitored for both new and on-going projects in Health and Education to establish whether projects considered the following: Environmental Assessment (Screening/Project Brief/ESIA) before commencement, development and implementation of Contractor-Environment & Social Management Plans (ESMPs), competent staff in charge of environment issues/compliance on site, waste management systems on sites, noise and dust control measures, storm water and erosion management procedures, monitoring by the District Environmental officer and availability of Decommissioning plans for the sites. During this monitoring exercise, teams observed that the key bottleneck to implementation of Environment Safeguards was the complete lack of **Environment Guidelines** to strengthen compliance and adherence to safeguard requirements in development projects across Local Governments.

#### 5.2 Status of Implementation of Environmental Safeguards

Findings from the joint monitoring exercise generally indicated inadequacy in compliance with environmental safeguards in most of the projects. A number of issues exist at the Central, Local Governments and individual projects levels. Nevertheless, there are some LGs/individual projects that are trying to mainstream environmental issues in their activities.

Major findings under the environmental safeguards among the 117 on-going projects in Education and 183 Phase 1 and II upgrade of Health projects included the following:

**Figure 10: Environmental Safeguards for On-Going Projects – Education**

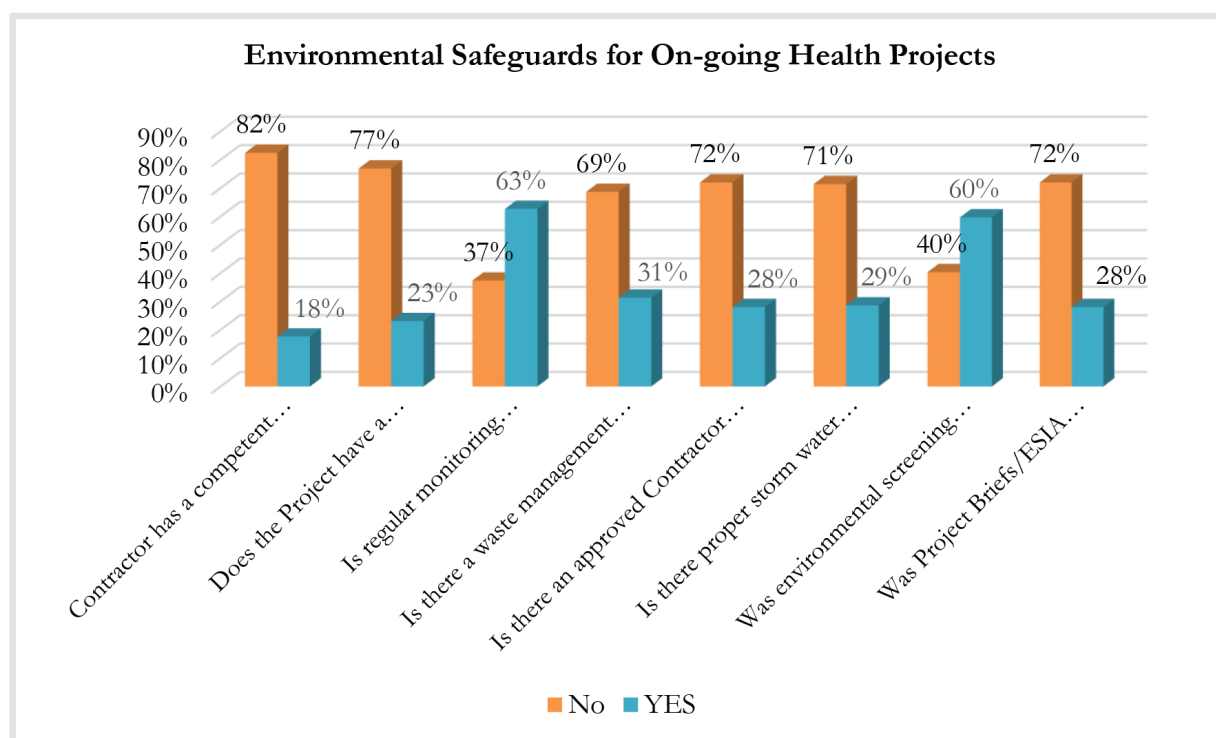


**5.2.1 Environmental/Social Assessment of projects (Screening/Project Brief/ESIA)**

Before commencement of projects, project developers are required to carry out environmental assessment to establish impacts of the proposed projects and thereafter, develop mitigation plans in accordance to the National Environment Act, 2019.

Findings from the field indicated that many projects both on going and new ones did not carry out environmental screening or Project Brief/ESIAs before commencement. For on-going projects (Fig. 13 & 14 below), under Education, only **65%** had carried out screening before commencement compared with **45%** noted during the 1<sup>st</sup> monitoring. Under Health Phase I and Phase II, **60%** had carried out screening before commencement. We noted that post screening was undertaken after commencement of civil works for many projects (Figure 10).

Similarly, for on-going projects in Education, **37%** had prepared project briefs or carried out **ESIA**, a slight improvement from the **32%** registered during the 1<sup>st</sup> monitoring. Meanwhile for Health Projects, **28%** under Phase I and Phase II had prepared project briefs/ESIA.

**Figure 11: Environmental Safeguards for On-Going Projects – Health**

For the new projects **40%** in Education (Fig.14) and **12%** (Fig. 15) in Health had carried out screening. However, given the fact that new projects had not started, LGs committed to ensuring that screening is done before they commence. Important to note is that some LGs have not yet resolved issues on ownership and location of sites, a thing that has affected the timely screening of project sites.

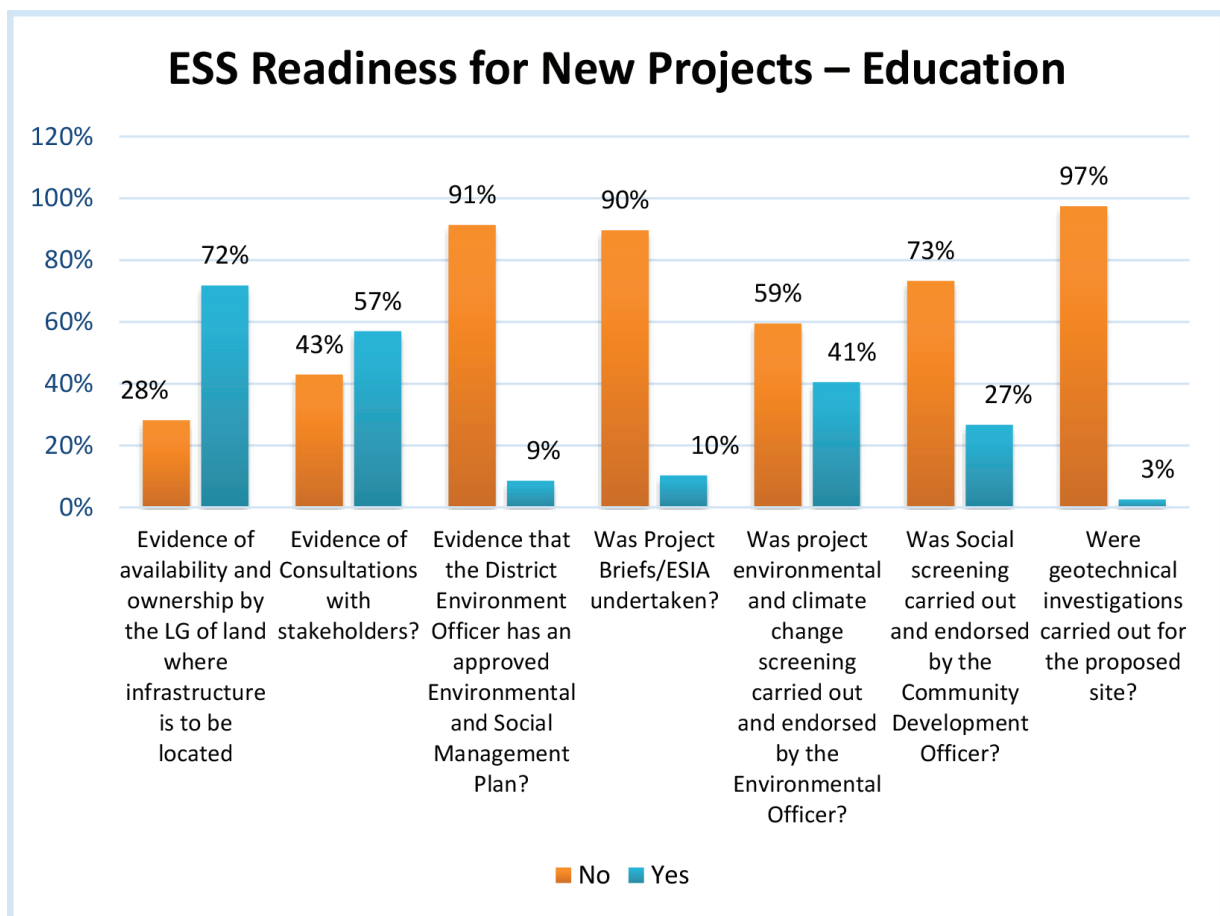
### 5.2.2 Environment & Social Management Plans (ESMPs)

Relatedly, most on-going project sites did not have approved Environmental and Social Monitoring Plans (ESMPs) to guide them in the management of environmental issues.

For on-going projects under Education, only **34%** had prepared ESMPs. Meanwhile, under Health, **28%** of projects under Phase I and Phase II projects had prepared ESMPs.

For the new projects, only **9%** in Education and **12%** Health had developed ESMPs. The lack of ESMPs on majority of sites has made it difficult for not only contractors to manage environmental safeguards on sites but also has affected the quality of monitoring of these projects.

Figure 12: ESS Readiness for New Projects – Education



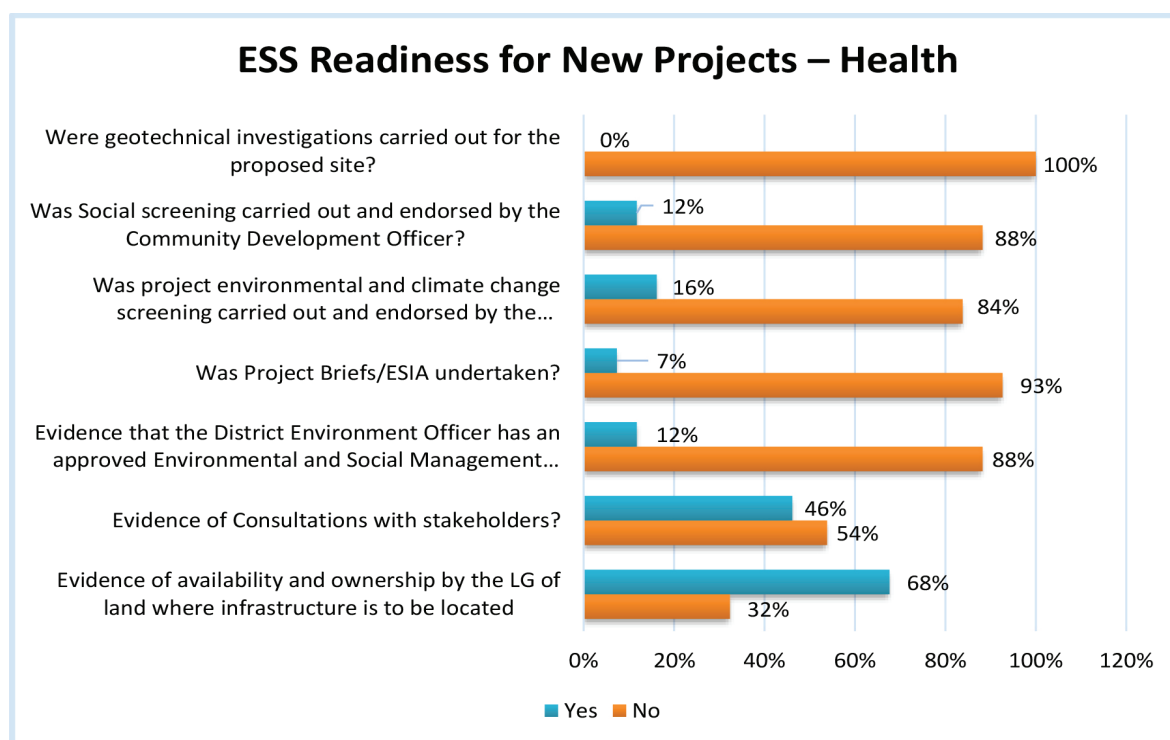
### 5.2.3 ES Personnel in charge of Environment issues

For effective management of environmental safeguards, both the contractor and the client (LG) require a competent staff to handle such issues to ensure environmental compliance.

From the monitoring, it was discovered that the LGs had recruited District Environmental Officers to supervise District projects including the UgIFT projects however, participation in monitoring and supervision by these staff was inadequate.

On the other hand, majority of sites did not have competent staff to handle environmental issues on their project sites. Under education on-going projects, **31%** of projects had staff and under health, Phase I and Phase II projects, only **18%** projects had staff. Most projects were just improvising staff to handle ES issues. This inadequacy in competent staff coupled with the negligence by the contractors and LGs of key environmental issues has contributed to failures in compliance to Environmental safeguards on most projects.

Figure 13: ESS Readiness for New Projects – Health



#### 5.2.4 Waste management system on Project sites

Waste management on project sites remained a big challenge. Waste included among others: construction debris, plastics, cement paper, wood, and food waste.

Under Education, **48%** projects had waste management systems on site for hazardous, liquid and solid waste. Under Health, phase I and II projects, only **31%** had waste management systems on site.

Nevertheless, there were some efforts being taken by some contractors to manage wastes on their sites. Some contractors ensured continuous cleaning of all the sites with dedicated staff. Non-hazardous wastes such as mineral water bottles are re-used for instance the big plastic bottles for storing drinking water for workers. On some sites, waste pits were dug and other sites had waste separation drums but not marked.

Majority of sites did not present risks with hazardous waste except for a few instances of oil contaminated waste that included; rags, sand, oil containers, and motor vehicle parts such as worn-out tyres, filters, among others. This was always cleaned unfortunately wasn't well managed at disposal.

On engaging services of a licensed waste handler, only **26%** projects under Education and for Health **21%** Phase I and II projects employed the services of a licensed waste handler. During construction, many sites generated spoil material from clearing and grubbing. Some of it has been reused in landscaping and at some sites, it is still present. This needs to be well managed for example it could be used in landscaping or to fill up existing pits at some of the sites or in restoration of borrow pits where they exist.

## 5.2.5 Noise and dust Management control

### Dust management

Dust is one of the environmental issues on many of the construction projects as it affects not only the workers but also the communities around the project. Sources of dust on the projects included: Contractors' traffic during haulage of materials, excavations, borrow pit and quarry activities and demolitions among others. Weather patterns in different project areas impacted on dust generation e.g. during rainy seasons, dust is suppressed while in the dry season, it increases.

At time of monitoring, most sites were not active (either major works had been finished, or contractor/workers were not on site) to ascertain dust and its impacts. Few sites were partially hoarded off and some had not hoarded off completely. Interaction with workers on sites visited indicated that some were being provided with masks but observations indicated majority lacked them. There was no dust control measure along haulage routes e.g. no humps put and water sprinkling done.

### Noise management

Noise like dust can pose challenges on projects especially to workers and communities where the project is located. Common sources of noise on these projects are wielding, generators, machinery for excavations and grading/clearing of sites (bull dozers).

During the time of monitoring, many projects were not active since contractors and workers were absent on sites. As such, it was hard to ascertain noise pollution on projects.

## 5.2.6 Storm water and erosion control management measures

Storm water and erosion management procedures were inadequate at most of the sites. Under Education, **21%** of project sites employed management erosion and storm water management measures.

For Health projects, Phase I and II projects, only **29%** had established erosion/storm water management measures on site. In some sites like **Busheka HC, in Sembabule** District, there was insufficient side drains, trenches, no bands, no temporary drainages to draw water away from the sites and lack of grassing; and in many sites, these were totally lacking. Some sites are located in hilly/steep areas like **Mbale, Namisindwa and Bulambuli** districts yet landscaping plus storm water drainage provisions have not yet started.

Nevertheless, a number of sites undertook measures to manage erosion such as digging trenches/channels, construction of bands and immediate backfilling of loose areas after excavation. There were also sites that were less vulnerable to erosion impacts with only minor water logging in some parts. Many sites had storm water collection measures and these included rain water harvesting tanks and dug pits for collecting water.





**Soil erosion/huge gullies seen on the construction site of Bunamono HC III in Bududa District, Eastern Uganda**

### 5.2.7 Post construction activities

After construction of projects, the contractor is supposed to decommission the site including camps and other auxiliary facilities like borrow pits and quarries following an approved decommissioning plan for the site (including remediation of borrow pits, landscaping, and grass planting where appropriate).

From the joint monitoring, decommissioning plans were not available at majority of project sites. Under Education, only **26%** of project sites had decommissioning plans for Health, only **23%** had initiated decommissioning plans by the time of monitoring.

Nevertheless, from the observations, few sites had landscaped and planted trees. Tree planting was done at a very small scale on some sites. At some sites, some of the planted trees and grass had dried due to the hot weather and lack of maintenance/watering.

### 5.2.8 Monitoring and reporting by the District Environmental Officer

Involvement of district Environment Officers in the supervision and monitoring is key in the implementation of environmental safeguards in construction projects and ensuring compliance. Unfortunately, from the monitoring exercise, there was inadequate monitoring by the LG Environmental Officers.

For Education projects, **76%** of the projects monitored reported that regular monitoring by the Environment Officers is undertaken. Meanwhile for Health, Phase I and II projects, **63%** projects reported monitoring by the EOs.

Whereas environmental Officers were carrying out monitoring as reported, this was lacking in regularity and substance as many did not even have monitoring tools to warrant a proper, efficient and result oriented monitoring. In some of the LGs, the reasons provided for this were: **(i)** non-inclusion of Environment Officers at the beginning of the programme; **(ii)** inadequacy of monitoring and supervision funds.

Some Environmental Officers were not aware of their role in monitoring and supervision under the Program (construction). Additionally, most contractors and the LGs were not adequately reporting on environment management of the sites. E.g. there were no monthly reports from most of the sites. Similarly, LGs were not reporting to NEMA as required.

## 6.0 SOCIAL, SAFETY AND HEALTH SAFEGUARDS

### 6.1 Introduction

Social Safeguards are measures to mitigate social risks and or adverse effects on people during the development process while Safety and Health Safeguards are measures taken to prevent harm from arising due to unsafe and unhealthy work practices.

**Table 9: Classification of Social Health and Safety Safeguards**

Social Safeguards	Safety and Health Safeguards
<ul style="list-style-type: none"> <li>Community/Stakeholder engagement</li> <li>Grievance Redress Mechanism /Committee</li> <li>Compensation for Land/Resettlement of Project Affected Persons</li> <li>Fair conditions of work and Compensation.</li> <li>Protection of vulnerable groups against violence and harassment</li> </ul>	<ul style="list-style-type: none"> <li>Health and welfare of workers and Community</li> <li>Safety of workers and Community.</li> </ul>

### 6.2 Findings

Implementation Social, Safety and Health Safeguards is still lop-sided and the reason behind this observation is the lack of **Social, Safety and Health Safeguards Implementation Guidelines for Local Governments**. Appreciation of these issues is still farfetched across Local Governments to the point of attaching zero budget lines to address the emerging SSHS issues. The findings below detail the status of implementation of these critical issues.

#### (a) Social Safeguards

##### 6.2.1 Community/Stakeholder Engagement

There was evidence of Community/Stakeholder engagements in **75%** for Education and **64%** under Education) for both new and on-going projects as captured in the Site and Visitors books however, LGs are not keeping minutes and or reports of stakeholder/community engagements and therefore it is not clear who has been met and neither was the frequency documented.

##### 6.2.2 Grievance Redress Mechanism/Committee

The Grievance Redress Mechanism at the Project Sites was absent and dysfunctional at Local Government level. This implies that most grievances are not reported, documented or addressed. The Grievance Redress mechanism was only cited at **28%** and **23%** in Education and Health projects respectively. Such a scenario presents underlying unresolved issues which can impact the implementation of development projects.

### 6.2.3 Compensation for Land/Resettlement of Project Affected Persons

A significant number of projects are located on land that has been donated by institutions such as the Church and by Community members. Land offer agreements were in place and the processing of the titles for several projects had started. However, the documentation on land offers is being kept at Sub-County Offices which may not be safe and there were cases of inadequate land to accommodate the infrastructure given the specifications from the MDA's for example at **Rwabarata HC II in Kiruhura District**.

### 6.2.4 Fair conditions of work and Compensation in case of occupational accidents/diseases

There was no evidence of fair working conditions at the Project Sites. Workers were not aware of the terms of work and their rights as workers. Majority of the Sites lacked accident/incident registers and workers, especially the casual ones were not made aware that they could claim compensation from the contractor in case of occupational accidents and or diseases. Additionally, the DCDO and the Labour Officers had inadequate knowledge on how to engage the contractor on matters of Social, Safety and Health safeguards and neither were they knowledgeable about what to check for during the monitoring visits to the sites.

### 6.2.5 Protection of vulnerable groups against violence and harassment

Protection of vulnerable groups against violence and harassment at the project sites could not be ascertained because there was no policy on **"no"** tolerance for sexual harassment and most project sites did not present a comprehensive list of workers disaggregated by age and sex. Therefore, teams could not ascertain that there was no child labour at the sites. Furthermore, there were claims that some of the casual workers were either not paid or were paid late. Also, any complaints from them were met with dismissals. The Labour Officers were not aware of their roles in the protection of workers at the sites.

## (b) Safety and Health Safeguards

### 6.2.6 Health and Welfare of Workers and Community

There were some efforts to provide health and welfare facilities for workers and the Community at Project Sites, however the efforts were inadequate. For instance, sanitation facilities were inadequate and had no provisions for men and women. At some of the project Sites, the kitchens were dirty and the water provided to workers was not boiled. Also, although **55%** of the sites under Education and **44%** of the sites under Health had provided for Covid-19 prevention measures at the sites. There were locations such as **Mukoto in Namisindwa District**, where no single Covid-19 prevention measures were put in place despite being a border District that registered the first Covid-19 death in the Country.

### 6.2.7 Safety of workers and Community

The safety of workers at some of the Project Sites was compromised across the board. A significant number of project sites were not hoarded and therefore the community could easily access them even without safety signage. Signage was only found at **51%** of Education Project Sites and at only **14%** of the Health Projects. Also, provision of Personal Protective Equipment (PPE's) i.e helmets, gumboots, safety/reflector vests) was below average (**i.e. 43%**) for Health Projects but commendably above average (**i.e. 60%**) for Education Projects.



*Workers roofing one of the Classroom Blocks at Ngora Seed Secondary, Ngora District, Eastern Uganda without Personal Protective Equipment (PPE)*

### 6.2.8 Monitoring of Projects for Social, Health and Safety Safeguards

Monitoring of projects by the DCDO and MDA's to check for compliance to Social, Safety and Health Safeguards was rated at **69%** for Education projects and **58%** for projects under Health. However, it was noted that some DCDO's had only visited the sites twice in over six (6) months and there was no record of MGLSD providing support supervision on these matters save for the first joint monitoring visit conducted in March 2020.

## 7.0 ANALYSIS OF FIELD ACTION PLANS

In this section, the report gives an account of the key issues agreed upon between the monitoring teams and the Local Governments as Actions to be implemented and followed up by the different stakeholders. Action Plans were drawn, endorsed by the Accounting Officers and uploaded on OTIMS with a copy retained at the Local Government to ease follow up at that level. The issues hereunder are categorized under the key thematic areas of Contract Management, Environment Safeguards, Social, Safety and Health Safeguards.

### 7.1 Contract Management

Key Issue	Concerns	Recommendations	Action by	Timelines
<b>Weak Technical Capacity of the Project Management Team</b>	Expired Contract periods and performance guarantees	All expired contracts should be renewed after the due process has been followed	Accounting Officers	As soon as the contract expires
	Issuance of non-standard payment certificates by District Engineers	A standard certificate of payment should be issued	MoWT	Before the commencement of the next phase of constructions
	Inadequate monitoring/supervision	Joint monitoring of projects should be prioritised, scheduled and conducted; reports discussed and action taken	Project Manager	Monthly
<b>Inadequate Capacity by Contractors</b>	Failure to employ site Engineers, Social, Health and Safety Personnel to effectively supervise and monitor project works	All staff that are indicated in the Bids should be recruited and be present on the Site	Contractors	Before construction begins
	Inadequate compliance to site procedures	Contractors should be engaged on all site procedures	Project Manager	Before construction begins
	Failure to test materials	Contractors should be guided on what materials to test and where to go for the testing, and cost	Project Manager	Before construction begins
	Limited implementation of ESS	Contractors should be guided on the adequate implementation of ESS	DEO DCDO	Before construction begins
	Delays in execution of works due to multiple on-going contracts	The lotting of contracts should be reviewed basing on the capacity	MDAs	Before commencement of the next phase of constructions

## 7.2 Environmental Safeguards

Key Issue	Concerns	Recommendations	Action by	Timelines
<b>Inadequate environmental assessment</b>	<ul style="list-style-type: none"> <li>Only 40% (Education) and 16% (Health) of the New Project sites had been screened</li> <li>Only 13% (Health) and 7% (Education) had an approved ESMP</li> </ul>	All projects must be screened and an ESMP developed against each of them	DEO	Before the beginning of each project
<b>Inadequate waste management</b>	Inadequate waste management systems for hazardous / solid waste for most projects	A waste management systems for hazardous / solid waste should be designed per project	Contractor	Before the beginning of each project
<b>Inadequate storm water and erosion management</b>	Management procedures for storm water and erosion were lacking at several sites	Management procedures for storm water and erosion should be designed per project	Contractor	Before the beginning of each project
<b>No decommissioning/post construction activities</b>	Most sites especially those near completion lacked clear decommissioning / restoration plans	A decommissioning/ restoration plan for each project should be prepared and implemented	Contractor	At least 6 months before completing the project (for seed secondary schools) and 3 months for health centre upgrades
<b>Inadequate monitoring/ Supervision</b>	Minimal involvement of DEOs in the monitoring and supervision of projects	DEOs are part of the project management team and therefore should attend all monitoring/ supervision visits to project sites	Project Manger  DEO	Monthly

### 7.3 Social, Safety and Health Safeguards

Key Issue	Concerns	Recommendations	Action by	Timelines
<b>Limited or no execution of Social, Safety and Health Safeguards in projects</b>	<ul style="list-style-type: none"> <li>Social Screening for new project sites was at 13% under Health and at 26% for Education projects</li> <li>72% reported no grievance mechanisms in place for Education projects and 77% for Health for on-going projects</li> <li>Workers at most sites e.g. 57% for Health projects lacked PPEs and most sites were not complying with Covid-19 SoPs</li> <li>31% reported inadequate monitoring by CDOs/Labour Officers in Education while 42% under Health</li> </ul>	<ul style="list-style-type: none"> <li>All projects should be screened</li> <li>All projects must have in place a grievance redress mechanism/</li> <li>Committee, the DCDO should provide the necessary guidance</li> <li>PPE's should be provided for each worker and all sites should be compliant with COVID-19 SoPs as provided by MoH</li> <li>Regular monitoring of projects to check for the implementation/ adherence to social, safety and health safeguards, should be conducted</li> </ul>	<p>DCDO</p> <p>DCDO</p> <p>Contractor</p> <p>Contractor</p> <p>DCDO</p> <p>Labour Officer</p>	<p>Before commencement of project</p> <p>At the beginning of each project</p> <p>Continuous</p> <p>Monthly basis</p>
	<b>Land Acquisition</b>	<ul style="list-style-type: none"> <li>Inadequate land to accommodate all structures.</li> <li>Several land offer agreements are stored at Sub-county and Town Council</li> </ul>	<ul style="list-style-type: none"> <li>Guidance on the required size of land for projects should be provided to LGs and communities</li> <li>Land offer agreements should be kept at the District for safe keeping</li> </ul>	<p>MDAs</p> <p>Accounting officers at LLG level</p>

## 7.4 Other cross-cutting field findings/observations noted by the teams

- i. Limited adherence to Water and Environment- Guidelines for FY 2020/21 since they were issued late
- ii. Conflicting information on criteria used by MoES to select Seed Schools to benefit from UGIFT and USEEP.
- iii. Completed Projects Not Labelled (Engraved with mark stones)
- iv. Inadequate 2-5% Investment Servicing costs to support monthly Monitoring and Supervision of projects, and payment of Wages for Clerk of Works;
- v. No Environment and Social Compliance reports issued by District Environment Officers and DCDOs to guide the processing of payments.
- vi. Challenge of access to safe water for newly constructed projects;
- vii. No guidance on operationalization of finished facilities
- viii. The general quality of work has improved except the quality of finishes that is plaster, ceiling and floor finishes needs to be improved.
- ix. Land issues need to be incorporated in the Guidelines.
- x. The World Bank funded UgIFT program has re-awakened the relevance of the Environment Management Function.

## 7.5 Comments on the Draft Environment and Social, Safety and Health Guidelines

### 7.5.1 Comments on Environment Guidelines

During the 2<sup>nd</sup> Joint Monitoring exercise, the Draft Environment, Social Safety and Health Safeguards Implementation guidelines were presented to the Heads of Departments/Technical Staff, and the Political leadership with the objective of seeking their input, views and inclusion in the draft process of these guidelines.

Indeed, quite a number of comments were raised across the Local Governments visited and were captured and uploaded on OTIMS. These comments have been shared with the Technical Working Groups of the respective MDAs i.e. (MoWE, MGLSD) for further action in line with improving the Draft guidelines.

## 7.6 Local Government Performance Assessment (LGPA) Manual, 2020

In a bid to refine some of the indicators based on lessons learnt and emerging challenges, the new performance assessment and improvement framework has been developed by OPM in conjunction with other stakeholders with a view to incentivize improved management and delivery of services across Local Governments. The Local Government Performance Assessment system is aimed at attaining the third (3<sup>rd</sup>) objective of the Intergovernmental Fiscal Transfer Reform i.e. Improving the efficiency of LGs in the delivery of services.

In this regard, after every 3 years, the Local Government Performance Assessment Manual is undergoing review to address the emerging issues affecting service delivery in Local Governments coupled with informing the Performance Improvement Plans (PIP). A soft



copy of this Draft Manual was shared to Local Governments by OPM and during the 2<sup>nd</sup> Joint Monitoring Exercise, teams captured comments on the Draft LGPA Manual for onward submission to OPM for further action.

## 7.7 Immediate Next Steps

No	Action Area	Timelines	Responsible Entity
1.	Follow up with MoWE and MGLSD on finalization of ESSH Guidelines	October, 2020	MoWE MoGLSD
2.	Review of the ESSH Monitoring Indicators, Check-lists/Tools	October, 2020	MoFPED, MoWE, MoGLSD
3.	Spot Monitoring of Projects with structural defects	October - November, 2020	MoWT
4.	Plan for Operationalization of upgraded Health Centres IIs to III and Seed Secondary Schools	October - December 2020	MoES, MoH, MoFPED
5.	Preparations for the 3 <sup>rd</sup> Joint Monitoring of on-going projects under Health and Education	December, 2020	MoFPED
6.	Dissemination of the 2 <sup>nd</sup> Monitoring Report to MDAs, LGs and World Bank Team	October, 2020	MoFPED
7.	Presentation of the key findings to the Steering Committee	October, 2020	MoFPED

## 7.8 Best Practises and Lessons

- i. Quarterly joint monitoring and supervision of projects improves quality of works and adherence to ESHS Safeguards
- ii. Timely procurement planning and execution of contracts improves budget absorption
- iii. Issuance of Contract Management Circulars improves on information flow, clarity on project related issues and adherence to guidelines.

### 7.8.1 Monitoring Limitations

Despite a few field challenges, the exercise was successfully conducted across the Country. Challenges were experienced especially in the Eastern where roads were cut off by floods, insufficient data where key site documentation was missing, breakdown of vehicles and delays to upload the field data on OTIMS by the teams which eventually delayed data analysis and reporting.

## 7.9 Recommendations

The progress towards completion of on-going projects was hampered lately by the Covid-19 restrictions in which a number of project sites were closed down for almost 2 months. This significantly impacted on the absorption of funds and quite a number of Local Governments registered unspent balances at the close the financial year. Therefore, the recommended

remedial measures considered hereunder focus on ensuring that all on-going projects are completed by December, 2020 to pave way for timely operationalization. The recommendations are thus categorized into 3 thematic areas and cross-cutting.

### 7.9.1 Contract Management

In this thematic area, we recommend issuance of a **Contract Management Circular by MoFPED** to guide on the following issues:

- i. **Expired Contract Periods:** All expired contracts be extended to December 2020 followed by renewal of performance guarantees in tandem with the remaining scope of works.
- ii. **Treatment of Advances Payments:** Institute recovery mechanisms against scope of work done by Contractors as guided by the PPDA guidelines and contract documents. Relatedly, PPDA shall issue a standard payment certificate alongside the Standard Bidding Documents (SBDs) to ensure that all Local Governments issue standardized payment certificates to Contractors.
- iii. **Monitoring and Supervision of Projects:** Respective Ministries of Health and Education step up monthly monitoring of all on-going projects and provide reports to UGIFT FDTC with recommendations.
- iv. **Projects with Defects:** Ministry of Works and Transport (MoWT) should undertake spot monitoring of projects with defects identified during construction and further guide on how to address the snags. Conduct mentorship clinics for all District Engineers and Project Management Teams on key contract management issues e.g interpretation of BoQs, customization of structural designs e.t.c) and ESS execution.
- v. **Procurement and Lotting of Projects:** Implementing Ministries of Health and Education should review the number of lots allotted per Contractor to improve on timely execution of works and capacity challenges.
- vi. **Unspent Balances for FY 2019/20:** Upon verification from the Accountant General, a supplementary budget shall be issued to Local Government Votes that returned funds to the consolidated fund to enable payment of outstanding obligations to Contractors.
- vii. **Project Labelling/Engraving:** Ministry of works shall guide Local Governments on the standard format for labelling projects before handover and payment of retention fees to Contractors. The labelling should bear the following; *Name of Project, Contractor, Financial year of completion, and funding source (GoU and World Bank).*
- viii. **Operationalization of completed projects:** Completed projects shall require equipping, staffing and provision of adequate wage and non-wage budget-lines to support their functionality.

## 7.9.2 Environment and Social Safeguards

Compliance to Environment and Social Safeguards is critical during project execution and to address the inadequate prioritization of these issues through the project cycle, the line Ministries of Water and Environment (MoWE) and that of Gender, Labor and Social Development (MoGLSD) ought to:

- i. Issue Environment and Social guidelines, and the associated screening and compliance tools to enable operationalization of the Environment Safeguards
- ii. Disseminate in a practical and user friendly manner the guidelines to all users (Local Governments) and other stakeholders to inform preparation of work plans and budgets where these issues are vividly mainstreamed.
- iii. Ensure that Parallel Sector Guidelines have adequate sections of Environment and Social Safeguards with clear roles and responsibilities of key stakeholders

## 7.9.3 Crosscutting Recommendations for Local Governments

Local Governments being frontline service delivery points and quite pivotal in the successful implementation of this development projects. However, due to systemic challenges on account of being under resourced, technical capacity gaps coupled with weak adherence to guidelines, we recommend the following to address the significant bottlenecks hindering successful implementation of UgIFT programme.

- i. To improve on contract management, we recommend extension of contract periods for all expired contracts and further review the work schedules on a monthly basis to ensure that all pending civil works are accomplished by December, 2020.
- ii. Undertake geotechnical surveys prior to constructions using Investment Service Costs, ensure that Contractors undertake material testing using the Ministry of Works and Transport (MoWT) regional material testing laboratories.
- iii. To address the emerging and unforeseen encumbrances on land donations from community landlords, Local Governments are advised to process Land Titles for all Government property not only where UGIFT projects are seated.
- iv. As guided under the 1<sup>st</sup> Contract Management Circular issued on 26<sup>th</sup> May, 2020, the Joint Monitoring approach was recommended for the Project Management Teams. In this regard, DCDOs and District Environment Officers shall on a monthly basis be involved in the monitoring and supervision of on-going projects and henceforth prepares reports to guide the Accounting Officer on adherence to ESS by the Contractors.
- v. Prepare project briefs, ESIA and ESMPs to guide the execution of Environment and Social Safeguards for on-going and new projects. Progress on implementation of these plans should be part and partial of the monthly site visits.

- vi. Recruit Clerk of Works (C.O.W) for on-going projects without and all upcoming projects for FY 2020/21. These should be technically backstopped by the District Engineers on their roles and responsibilities in particular submitting weekly and monthly reports.
- vii. Establish and functionalize grievance redress committees/structures to address all emerging issues especially on land, unpaid casual workers, compensation of project affected persons.
- viii. Plan and effectively budget for wage provisions for additional staff required for functional staffing norms for Seed Secondary Schools and newly upgraded Health Centre IIs to III. Additionally, plan and budget for emerging operation and maintenance of facilities after handover of projects.
- ix. Continuously enforce provision of adequate PPEs for all workers at construction sites and putting in place covid-19 prevention measures among other safety management practices. On decommissioning of projects; ensure that solid waste is safely disposed off, landscaping, planting of trees, grass and restoration of any auxiliary facility used during the construction of the project.

## ANNEXES

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- Annex 2: Program for the 2<sup>nd</sup> Joint Monitoring exercise
- Annex 3: Seed Schools Checklist – On-going projects
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## Annex I: Team Composition and Projects Visited

SECOND JOINT MONITORING OF THE ON-GOING CONSTRUCTION OF SEED SECONDARY SCHOOLS AND UPGRADE OF HEALTH CENTRE II's-TEAM COMPOSITION AND SCHEDULE 27 <sup>th</sup> JULY – 7 <sup>th</sup> AUGUST, 2020						
No.	Name	MDA	Local Governments Visited by Team	Date	Seed Secondary School	HC II being Upgraded to HC III
<b>GROUP 1</b>						
<b>Sub Team 1</b>						
1.	Peace Nabakembo	MoLHUD	Koboko District	27 <sup>th</sup> -28 <sup>th</sup> July	Lobule	Chakulia
2.	James Mukwaya	MoFPED	Koboko MLG	29 <sup>th</sup> -30 <sup>th</sup> July	North Division	N/A
3.	Engineer Okello Wilfred	MoWE	Yumbe District	3 <sup>rd</sup> - 4 <sup>th</sup> August	Lodoga	Kerwa, Mocha
4.	Hosea Bangumya	MoFPED	Maracha District	5 <sup>th</sup> -6 <sup>th</sup> August	Tara	Ajikoro
<b>Sub Team 2</b>						
5.	Harriet Asibazuyo	MoGLSD	Arua District	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	N/A
6.	Dr. Peter Wambi	MoH	Arua MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
7.	Wamala David	OPM	Madi Okollo District	3 <sup>rd</sup> -4 <sup>th</sup> August	Pawor	N/A
8.	Yusuf Mawanda	MoFPED-RCU				
9.	Patrick Khamali	MoES	Zombo District	5 <sup>th</sup> -6 <sup>th</sup> August	Atyak	Atyak
<b>Sub Team 3</b>						
10.	Andrew Mujungu	MoPS	Nebbi District	27 <sup>th</sup> -28 <sup>th</sup> July	Atego	Pamaka
11.	Abe Julius Peter	MoLHUD	Nebbi MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
12.	Okwanga Reagan Yoweri	MAAIF	Pakwach District	3 <sup>rd</sup> -4 <sup>th</sup> August	Alwi	N/A
13.	Wandera Julius	MoPS	Nwoya District	5 <sup>th</sup> -6 <sup>th</sup> August	Lungulu	Koch
<b>Sub-Team 4</b>						
14.	Ambrose Kakuru	PPDA	Moyo District	27 <sup>th</sup> -28 <sup>th</sup> July	Difule	Aya
15.	Prossy Nakaddu	MoES	Obongi District	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
16.	Partrick Kagaba	MoFPED-RCU	Adjumani District	3 <sup>rd</sup> -4 <sup>th</sup> August	Ukusijoni	Arinyapi
17.	Sam Okwang	PPDA	Amuru District	5 <sup>th</sup> -6 <sup>th</sup> August	Amuru	Otwee
<b>GROUP 2</b>						
<b>Sub-Team 1</b>						
18.	Beth Ansimire	MoLG	Lamwo District	27 <sup>th</sup> -28 <sup>th</sup> July	Paloga	Katum
19.	Nelson Mulindwa	MoES	Gulu District	29 <sup>th</sup> -30 <sup>th</sup> July	Palaro	N/A
20.	Eng. Patrick Isiko Simon	MoGLSD	Omoror District	3 <sup>rd</sup> -4 <sup>th</sup> August	Lakwana	Loyoajonga
21.	Sulaimani Kajoba	MoGLSD				
<b>Sub- Team 2</b>						
22.	Brenda Apio	MoH	Gulu MLG	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	N/A
23.	Musa Basajjabalaba	LGFC	Kitgum District	29 <sup>th</sup> -30 <sup>th</sup> July	LabongoAmida	N/A
24.	Ambrose Lotyang	MoFPED	Kitgum MLG	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	Pandwong
25.	Kosomu Julius	MoH				
<b>Sub Team 3</b>						
26.	James Menya	LGFC	Pader District	27 <sup>th</sup> -28 <sup>th</sup> July	Ogom	Lapul Ocwida
27.	Natasha Lunkuse	MoWT	Agago District	29 <sup>th</sup> -30 <sup>th</sup> July	Lapono	Lapirin
28.	Robert Kasule	PPDA	Nakapiripirit District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kakomongole	N/A
29.	Isabirye Fred	MoGLSD				

<b>SECOND JOINT MONITORING OF THE ON-GOING CONSTRUCTION OF SEED SECONDARY SCHOOLS AND UPGRADE OF HEALTH CENTRE II's-TEAM COMPOSITION AND SCHEDULE 27<sup>th</sup> JULY - 7<sup>th</sup> AUGUST, 2020</b>						
<b>No.</b>	<b>Name</b>	<b>MDA</b>	<b>Local Governments Visited by Team</b>	<b>Date</b>	<b>Seed Secondary School</b>	<b>HC II being Upgraded to HC III</b>
<b>Sub Team 4</b>						
30.	Ojirabo Albert	MoWE	Amudat District	27 <sup>th</sup> -28 <sup>th</sup> July	Karita	N/A
31.	Masikah Jonathan	MoLHUD	Abim District	29 <sup>th</sup> -30 <sup>th</sup> July	Nyakwae	N/A
32.	Mr. Kasibante Andrew	MAAIF	Otuke District	3 <sup>rd</sup> -4 <sup>th</sup> August	Ogor	Ogwete
33.	Ssenkungu Stephen	MoWE				
<b>GROUP 3</b>						
<b>Sub-Team 1</b>						
34.	Ongol Joseph	MoWE	Karenga District	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	N/A
35.	Andrew Kaggwa	MoLG	Kaabong District	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
36.	Wilbert Ikilai	NEMA	Kotido District	3 <sup>rd</sup> -4 <sup>th</sup> August	Panyangara	N/A
37.	Nelson Bwemi	MoLG	Kotido MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>Sub-Team 2</b>						
38.	Nicholas Rukundo	MoFPED	Moroto District	27 <sup>th</sup> -28 <sup>th</sup> July	Rupa	N/A
39.	Batambuze Moses	MoWT	Moroto MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
40.	Jean Bageya	LGFC	Napak District	3 <sup>rd</sup> -4 <sup>th</sup> August	Napak TC	
41.	Kalema Godfrey	LGFC	Nabilatuk District	5 <sup>th</sup> -6 <sup>th</sup> August	Lolachat	N/A
<b>Sub-Team 3</b>						
42.	Expeditus Ahimbisibwe	MoH	Oyam District	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	Ariba
43.	Mr. Kasozi James Tondo	MAAIF				Atura
44.	Joseph Oloo Majanga	MoFPED	Kole District	29 <sup>th</sup> -30 <sup>th</sup> July	Okwerodot	Ayer
45.	Colleen Tumwine	MoFPED				
46.	Magoma Alex	MoFPED	Lira District	3 <sup>rd</sup> -4 <sup>th</sup> August	Agali	N/A
47.	Ssegamwenge Thomas	MoFPED	Lira MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>Sub-Team 4</b>						
48.	Caesar Nakedde Benjamin	PPDA	Apac District	27 <sup>th</sup> -28 <sup>th</sup> July	Apac	Olelpek
49.	Paulo Kyaama	MoFPED-RCU	Kwania District	29 <sup>th</sup> -30 <sup>th</sup> July	Aduku	N/A
50.	Gibson Arinda	MoFPED	Amolatar District	3 <sup>rd</sup> -4 <sup>th</sup> August	Muntu	Nakatiti
51.	Ibrahim Muyima	MoES	Apac MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>GROUP 4</b>						
<b>Sub-Team 1</b>						
52.	Kizito Simon	MoLG	Alebtong District	27 <sup>th</sup> -28 <sup>th</sup> July	Abia	Angetta
53.						Awei
54.	Micheal Ssozi	MoES	Dokolo District	29 <sup>th</sup> -30 <sup>th</sup> July	Batta	Awelo
55.						Adok
56.	Eng. Chris Opuch	MoGLSD	Kalaki District	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	N/A
57.	Leo Ibula	MoGLSD	Kaberamaido	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A

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<b>Sub-Team 2</b>						
58.	Julius Muyizi	NEMA	Kapelebyong	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	N/A
59.	Fahad Mawanda	MoH	Amuria District	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Akeriau
60.	Samuel Opio	MOFPED	Katakwi District	3 <sup>rd</sup> -4 <sup>th</sup> August	Palam	Aliakamer
			Soroti District	5 <sup>th</sup> -6 <sup>th</sup> August	Asuret	N/A
61.	Robert Ssekatawa	MoH				
<b>Sub-Team 3</b>						
62.	Dalia Hassam	PPDA	Ngora District	27 <sup>th</sup> -28 <sup>th</sup> July	Ngora	N/A
63.	Sunday Godfrey	MAAIF	Soroti MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
64.	Amanya Collins	MoWE	Serere District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kadungulu	Aarapoo
65.	Hakim Makumbi	MoWE				Kagwara
66.	Seruma Godfrey	MoWE	Kumi MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>Sub Team 4</b>						
67.	Geofrey Openy	MGLSD	Kumi District	27 <sup>th</sup> -28 <sup>th</sup> July	Kumi	N/A
68.	Grace Asingwire	PPDA	Bukedea District	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Akuoro
69.	Conrad K Rwakabari	MOFPED-RCU	Bulambuli District	3 <sup>rd</sup> -4 <sup>th</sup> August	Bunambutye	Bunangaka
70.	Ismail Ssentongo	MoES	Sironko District	5 <sup>th</sup> -6 <sup>th</sup> August	Buteza	Bundege
<b>GROUP 5</b>						
<b>Sub Team 1</b>						
71.	Masembe Kamaradi	MoLG	Kapchorwa District	27 <sup>th</sup> -28 <sup>th</sup> July	Kabeywa	Chemosong
72.	Timothy Izimba	NEMA	Kapchorwa MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Kaplelko
73.	Alphonse Ejoru	MoGLSD	Kween District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kitawoi	Terenpoy
74.	Salabwa Venancio	MoFPED	Bukwo District	5 <sup>th</sup> -6 <sup>th</sup> August	Kaptererwo	Mutushet
<b>Sub-Team 2</b>						
75.	Fred Lwanga	MoES	Namisindwa District	27 <sup>th</sup> -28 <sup>th</sup> July	Mukoto	N/A
76.	Pamela Batenga	MoFPED	Manafwa District	29 <sup>th</sup> -30 <sup>th</sup> July	Buwagogo	Bukimanayi
					Sibanga	
77.	Walimbwa Aliyi	MoH	Bududa District	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	Bubungi
78.	Luze Ismail	MoH	Mbale MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>Sub-Team 3</b>						
79.	Tugabiirwe Emmanuel	MoLG	Mbale District	27 <sup>th</sup> -28 <sup>th</sup> July	Wanale	N/A
80.	Namwiryra Erina	MoPS	Budaka District	29 <sup>th</sup> -30 <sup>th</sup> July	Kamonkoli	Namusita
81.	Clive Arthur Birungi	PPDA	Butebo District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kanginima	Kanyumu
82.	Mpanga Fredrick	MoPS	Kibuku District	5 <sup>th</sup> -6 <sup>th</sup> August	Kabweri	Nalubembe
					Kasasira	
<b>Sub-Team 3</b>						
83.	Lwanga Benon	MAAIF	Busia District	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	Buwembe
84.	Aporu George	MoWE				Malanji
85.	Stella Nekesa	MoFPED	Busia MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
86.	Otwoma Godfrey	MOFPED	Bugiri District	3 <sup>rd</sup> -4 <sup>th</sup> August	Iwemba	N/A
			Bugiri MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A



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<b>GROUP 6</b>						
<b>Sub-Team 1</b>						
87.	Dick Asiimwe	LGFC	Pallisa District	27 <sup>th</sup> -28 <sup>th</sup> July	Olok	Olok
88.	Douglas Tumwine	MoES	Buyende District	29 <sup>th</sup> -30 <sup>th</sup> July	Buyende	N/A
89.	Barbra Khayongo	MoGLSD	Kaliro District	3 <sup>rd</sup> -4 <sup>th</sup> August	Bukamba	Bdomero
90.	Abbey Mukalazi	LGFC				Nawampiti
			Namutumba District	5 <sup>th</sup> -6 <sup>th</sup> August	Namutumba	Kagulu
<b>Sub-Team 2</b>						
91.	Dr. Sarah Byakika	MoH	Butaleja District	27 <sup>th</sup> -28 <sup>th</sup> July	Butaleja	N/A
92.	Patience Nyawere	NEMA	Tororo MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
93.	Mugeiga Kato	MoWE	Tororo District	3 <sup>rd</sup> -4 <sup>th</sup> August	Malaba TC	Sop Sop
94.	Kasajja Ambrose	MoH	Bugweri District	5 <sup>th</sup> -6 <sup>th</sup> August	Namalembe	Nawangisa
<b>Sub-Team 3</b>						
95.	Shafiq Babeyo	MoWT	Iganga District	27 <sup>th</sup> -28 <sup>th</sup> July	Nawanyingi	N/A
96.	Ms. Nazziwa Madrine	MAAIF	Iganga MLG	Iganga MLG	N/A	N/A
97.	Betty Nonswata	MoFPED	Mayuge District	3 <sup>rd</sup> -4 <sup>th</sup> August	Mpungwe	Busaala Jagusi
98.	Assimwe Wilber	MoFPED	Namayingo District	5 <sup>th</sup> -6 <sup>th</sup> August	Mutumba	Lolweh
<b>Sub-Team 4</b>						
99.	Abraham Wampabya	PPDA	Kamuli District	27 <sup>th</sup> -28 <sup>th</sup> July	Kitayunjwa	Kagumba
100.	John Baptist Lusala	MoFPED	Kamuli MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Busota
101.	Nasifah Naluggwa	MoWT	Jinja District	3 <sup>rd</sup> -4 <sup>th</sup> August	Buwenge TC	N/A
102.	Okumu Kennedy	MoFPED	Luuka District	5 <sup>th</sup> -6 <sup>th</sup> August	Ikumbya	Bukendi
<b>GROUP 7</b>						
<b>Sub-Team 1</b>						
103.	Ambrose Ssentongo	MoGLSD	Bunyangabo District	27 <sup>th</sup> -28 <sup>th</sup> July	Kiyomba	Kabahango
104.	Lillian Nabiryo	MoES	Kyenjojo District	29 <sup>th</sup> -30 <sup>th</sup> July	Kyembogo	Kyakaramata Myeri
105.	Miriam Kuseewa	MoLG	Kamwenge District	3 <sup>rd</sup> -4 <sup>th</sup> August	Bwizi	Kabambiro
106.	Bugembe Hussein	MoFPED	Kitagwenda District	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	Kanara
<b>Sub-Team 2</b>						
107.	Eng. Wafula Peter	MoH	Kiruhura District	27 <sup>th</sup> -28 <sup>th</sup> July	Nyakashashara	Kitura
108.	Brenda Atuhairwe	PPDA	Kazo District	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Nkungu
109.	Anne Musiime	NEMA				
110.	Johnson Muteesigensi	MoFPED-RCU	Ibanda District	3 <sup>rd</sup> -4 <sup>th</sup> August	Keihangara	Kashozi
111.	Muwonge Fred	MoFPED	Ibanda MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>Sub-Team 3</b>						
112.	Nandala Bernabas	MoWT	Buliisa District	27 <sup>th</sup> -28 <sup>th</sup> July	Ngwedo	Avogera Butiaba
113.	Nakakinda Vivienne	MAAIF	Hoima MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Kihuukya
114.	Henry Karooro	MoFPED	Hoima District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kigorobyia	N/A
115.	Mohamad Wakabi	MoFPED	Kikuube District	5 <sup>th</sup> -6 <sup>th</sup> August	Kiziranfumbi	N/A

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<b>Sub-Team 4</b>						
116.	Atikoro Tom	MoWT	Masindi District	27 <sup>th</sup> -28 <sup>th</sup> July	Budongo	N/A
117.	Robert Roy Apegu	LGFC	Masindi MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Katasenywa
118.	Mujuni P Tuwangye	PPDA	Nakasongola District	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	Kiralamba
119.	Jimmy Kanababa	PPDA	Kiryandongo District	5 <sup>th</sup> -6 <sup>th</sup> August	Kiryandongo	N/A
<b>GROUP 8</b>						
<b>Sub-Team 1</b>						
120.	Alfred Kyaka	MoES	Kasese District	27 <sup>th</sup> -28 <sup>th</sup> July	Nyakatonzi	Kyempara Nyakimasa
121.	Mbala Ronald	MoLG	Kasese MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Railway
122.	Eng. Ssebunya Allan	MoH	Rubirizi District	3 <sup>rd</sup> -4 <sup>th</sup> August	Ryeru	Mushumba
123.						Munyonyi Ndagaro
124.	Turyahabwe Jackson	MoLG	Buhweju District	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	Engaju Mushasha
<b>Sub-Team 2</b>						
125.	Moses Mupapa	MoGLSD	Bushenyi District	27 <sup>th</sup> -28 <sup>th</sup> July	Bumbaire	Kibazi
126.	Byansasa Grace	MAAIF	Bushenyi MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
127.	Musalwa Samson	MoWT	Sheema District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kigarama	Kyeihara Mabaare
128.	Nyiro Stephen	MoFPED	Sheema MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	Kashozi Kitojo
<b>Sub-Team 3</b>						
129.	Margaret Kabasinguzi	MoWT	Kagadi District	27 <sup>th</sup> -28 <sup>th</sup> July	Kiryanga	Kyabasara Muhorro
130.	Saharu Nassazi	PPDA	Kakumiro District	29 <sup>th</sup> -30 <sup>th</sup> July	Birembo	Birembo Kigando
131.	Robert Ssekate	MoFPED	Kibaale District	3 <sup>rd</sup> -4 <sup>th</sup> August	Mugarama	Matale
132.	Ssekitoleko Joseph					
133.	Atuhaire John	MoFPED	Kyegegwa District	5 <sup>th</sup> -6 <sup>th</sup> August	Rwentuha	Karwenyi
<b>Sub-Team 4</b>						
134.	Nsungwa Christine	MoWE	Ntoroko District	27 <sup>th</sup> -28 <sup>th</sup> July	Nombe	Bweramule
135.	Mugisha David	MoGLSD				
136.	Doreen Muheeru	MoFPED/RCU	Bundibugyo District	29 <sup>th</sup> -30 <sup>th</sup> July	Kisuba	Bupomboli
137.	Wasswa Abdul	MoWE	Kabarole District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kasenda	Burondo Nyantaboma
			Fort portal MLG	5 <sup>th</sup> -6 <sup>th</sup> August		NA
<b>GROUP 9</b>						
<b>Sub-Team 1</b>						
138.	Atima Francis	MoES	Isingiro District	27 <sup>th</sup> -28 <sup>th</sup> July	Ruborogota	Busheka
139.	Butamanya Royce	MoLG	Rwampara District	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Nyaruhandagazi
140.	Marianna Agaba	MoGLSD	Mbarara District	3 <sup>rd</sup> -4 <sup>th</sup> August	Bukiuro	N/A

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141.	Sylvester Timbisii-mirwa	MoFPED				
142.	Patrick Balikasawa	MoLG	Mbarara MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	Kyarwabuganda
<b>Sub-Team 2</b>						
143.	Eng. Jacob Nsubuga	MoH	Rukungiri District	27 <sup>th</sup> -28 <sup>th</sup> July	Kebisoni	Karuhembe
144.	Anita Ainomugisha	NEMA	Rukungiri MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Kitimba
145.	Teddy Namara	OPM	Mitooma District	3 <sup>rd</sup> -4 <sup>th</sup> August	Mayanga	Bukuba
146.	Kagoma Musa	OPM	Ntungamo District	5 <sup>th</sup> -6 <sup>th</sup> August	Rukoni East	Karuruma Kyamwasha
<b>Sub-Team 3</b>						
147.	Ssali Stephen	MoWT	Ntungamo MLG	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	Ruhoko
148.	Tonny Ojok	MAAIF	Rukiga District	29 <sup>th</sup> -30 <sup>th</sup> July	Rwamucucu	N/A
149.	Richard Kalule	PPDA	Kabale District	3 <sup>rd</sup> -4 <sup>th</sup> August	Buhara	Kasheregyenyi
150.	Odur Martin	MoWT	Kabale MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>Sub-Team 4</b>						
151.	John Muheirwoha	MoFPED	Kisoro District	27 <sup>th</sup> -28 <sup>th</sup> July	Nyakinama	Chibumba
152.	Tusiime Joseph	MoWE	Kisoro MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Zindiro
153.	Nimrod Agasha	MoFPED				
154.	Diana Katisi	MoFPED				
155.	Ankunda Paul	MoFPED-RCU	Rubanda District	3 <sup>rd</sup> -4 <sup>th</sup> August	Nyamweru	Mpungu
156.	Fred Mugabi	MoLHUD	Kanungu District	5 <sup>th</sup> -6 <sup>th</sup> August	Katete	Matanda
157.	Mboyi Swaliki	MoFPED				
<b>GROUP 10</b>						
<b>Sub-Team 1</b>						
158.	Mayanja Gonzaga	OPM	Sembabule District	27 <sup>th</sup> -28 <sup>th</sup> July	Bukakata	N/A
159.	Zulaika Naiga	MoES	Bukomansimbi	29 <sup>th</sup> -30 <sup>th</sup> July	Mpumudde	Lyakajura
160.	Martin Emilu	MoWT	Kalungu District	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	N/A
161.	Kafeero Malijan	OPM	Masaka District	5 <sup>th</sup> -6 <sup>th</sup> August	Lwebitakuli	Busheka
<b>Sub-Team 2</b>						
162.	Yiga Joseph	MoGLSD	Lwengo District	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	N/A
163.	Mbabazi Moreen	MoPS	Lyantonde District	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	Lwemikomago
164.	Suzan Najjuko	MoH	Kyotera District	3 <sup>rd</sup> -4 <sup>th</sup> August	Lukaya TC	Kabaale
165.	Batukyaye Moses	MoLHUD	Rakai District	5 <sup>th</sup> -6 <sup>th</sup> August	Lwamaggwa	Kiziba
166.	Mukasa Frank	MoFPED				
<b>Sub-Team 3</b>						
167.	Lydia Ngabire	MoLG	Mubende District	27 <sup>th</sup> -28 <sup>th</sup> July	Kigando	Butawata & Butoloo
168.	Macklean Kwesiga	MoFPED	Mubende MLG	29 <sup>th</sup> -30 <sup>th</sup> July	Lwengo	Kakoma
169.	Eng Dominic Mucunguzi	MAAIF	Kasanda District	3 <sup>rd</sup> -4 <sup>th</sup> August	Manyogaseka	Buseregenyu
170.	Balyejusa Moses	MoWT	Mityana MLG Sembabule District			Kikandwa

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<b>GROUP 11</b>						
<b>Sub-Team 1</b>						
171.	Baalam Mwijukye	MoLG	Kayunga District	27 <sup>th</sup> -28 <sup>th</sup> July	Nazigo	Bukamba
172.	Collins Kityo	MoFPED	Mukono District	29 <sup>th</sup> -30 <sup>th</sup> July	Kimenyedde	N/A
173.	Eng. Kakyoo Doreen	MoH	Buikwe District	3 <sup>rd</sup> -4 <sup>th</sup> August	Buikwe	N/A
174.	Rogers Nyakarwana	MoFPED	Mukono MLG	5 <sup>th</sup> -6 <sup>th</sup> August	N/A	N/A
<b>Sub-Team 2</b>						
175.	Doreen Komukama Mugyenzi	NEMA	Buvuma District	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	N/A
176.	Emmanuel Mugabi	MoFPED-RCU	Lugazi MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
177.	Geofrey Segamwenge	MoFPED				
178.	Derrick Namisi	MoES	Jinja MLG	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	Kimaka
179.	Mayanja David	MOFPED				
<b>Sub-Team 3</b>						
180.	Lugolobi Thaddeus	MoWT	Mityana District	27 <sup>th</sup> -28 <sup>th</sup> July	Namungo	Namungo
181.	Eng Ronald Kato Kayizzi	MAAIF	Gomba District	29 <sup>th</sup> -30 <sup>th</sup> July	Maddu	Mamba Ngomanene
182.	Eva Namuddu	PPDA	Butambala District	3 <sup>rd</sup> -4 <sup>th</sup> August	Budde	Butaaka
183.	Waguma Joel	MoFPED	Mpigi District	5 <sup>th</sup> -6 <sup>th</sup> August	Kiringente	
<b>GROUP 12</b>						
<b>Sub-Team 1</b>						
184.	Eng. Nabosha Betty	MoWT	Luweero District	27 <sup>th</sup> -28 <sup>th</sup> July	Katikamu	Katuugo
185.	Watulo David	MoPS	Nakaseke District	29 <sup>th</sup> -30 <sup>th</sup> July	Nakaseke	Butalangu
186.	Watulo David	MoPS				
187.	Joshua Luganda	MoFPED	Kiboga District	3 <sup>rd</sup> -4 <sup>th</sup> August	Kibiga	Bulaga
188.	Muteesasira Abdu	MoWT	Kyankwanzi District	5 <sup>th</sup> -6 <sup>th</sup> August	Bananywa	Bananywa Kikolimbo
<b>Sub-Team 2</b>						
189.	Chris Mugarura	MoH	Kalangala District	27 <sup>th</sup> -28 <sup>th</sup> July	Bufumira	N/A
190.	Leo Nampogo	MoGLSD	Masaka MLG	29 <sup>th</sup> -30 <sup>th</sup> July	Nyendo Ssenyange	
191.	Miriam Akajo Itengo	MoLG	Entebbe MLG	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	N/A
192.	Isaac Tenywa	MoGLSD	Wakiso District	5 <sup>th</sup> -6 <sup>th</sup> August	Wakiso	Nakitokolo
<b>Sub-Team 3</b>						
193.	Godwin Kakama	MoFPED	Kiira MLG	27 <sup>th</sup> -28 <sup>th</sup> July	N/A	N/A
194.	Patricia Taaka	MoLG	Makindye Ssaabagabo MLG	29 <sup>th</sup> -30 <sup>th</sup> July	N/A	N/A
195.	Ollando Allan	MAAIF	Nansana MLG	3 <sup>rd</sup> -4 <sup>th</sup> August	N/A	N/A
196.	Hadard Arinaitwe	OPM				
197.	Ivan Kasozi	MOFPED				
198.	Teddy Alako	MoFPED				
199.	Muwanga John	MoFPED				
200.	Odongo Emmanuel	MoFPED				
201.	Olwora Wilfred	MoFPED				
202.	Bbosa Fred	MoFPED				

JOINT MONITORING OF UGIFT ON-GOING PROJECTS AND NEW SITES FOR FY 2020/21						
WHICH WERE MISSED OUT IN JULY-AUGUST SCHEDULED FOR 20th - 26th SEPTEMBER, 2020						
No	Name	MDA	Local Governments to be Visited	Date	Seed Secondary School	Upgrade of HC II-III to be visited
<b>Group 1: Team Leader Godwin Kakama/ Mr. Emmanuel Tugabiirwe (MoLG)</b>						
	James Mukwaya	MoFPED/Coordinator	Mbarara District	21 <sup>st</sup> Sept	Rwanyama-hembe	
<b>Sub-team 1</b>	Eng. Wilfred Okello	MoWE	Rubirizi District	22 <sup>nd</sup> -23 <sup>rd</sup> Sept	Kichwamba	Butoha HC II
	Brenda Apio	MoH			Ryeru	
	Ibrahim Muyima	MoES	Buhweju District	24 <sup>th</sup> -25 <sup>th</sup> Sept	Kyankandwa	Kiyanja HCII
						Rushambya
<b>Sub-team 2</b>						
	Macklean Kwesiga	MoFPED/Coordinator	Kabarole District	21 <sup>st</sup> Sept		Nyakitokoli HC II
	Barbara Khayongo	MGLSD				Kitule HC II
	Margaret Kabasinguzi	MoWT	Ntoroko District	22 <sup>nd</sup> -23 <sup>rd</sup> Sept		Rwangara HC II/ Butungama
	Asibazuyo Harriet	MoGLSD	Bundibugyo District	24 <sup>th</sup> Sept		Buhanda HCII
	Otwoma Geofrey	MoFPED				Bundimulangya HCII
						Tombwe HC II
			Kasese District	25 <sup>th</sup> Sept		Bwesumbu HC II
						Buhuhira HC II
<b>Sub-team 3</b>						
	Ssekitoleko Joseph	MoFPED/Coordinator	Kamwenge	21 <sup>st</sup> Sept		Kabingo
	Nabbosa Betty	MoWT	Kiruhura	22 <sup>nd</sup> Sept		Rwentamu
	Emmanuel Tugabiirwe	MoLG	Kakumiro	23 <sup>rd</sup> Sept		Kigando
	Mutesasira Abdul	MoWT				
<b>Group 2: Team Leader: Robert Sekatte/ Mr. Leo Nampogo</b>						
<b>Sub-team</b>						
	Pamela Batenga	MoFPED/Coordinator	Kabale District	21 <sup>st</sup> Sept		Buramba HC II
	Leo Nampogo	MoGLSD	Kisoro District	22 <sup>nd</sup> Sept	Nyabwishenya	
	Stephen Ssali	MoWT	Rubanda District	23 <sup>rd</sup> Sept	Ruhija	
	Isaac Tenywa	MoGLSD	Kanungu District	24 <sup>th</sup> -25 <sup>th</sup> Sept		Ntungamo HC II
						Kinaba HC II
<b>Sub-team 2</b>						
	Phiona Nantamba	MoFPED/Coordinator	Mubende District	21 <sup>st</sup> Sept	Bagezza	Gayaza HC II
	Eng. Allan Ssebunya	MoH	Kassanda District	22 <sup>nd</sup> -23 <sup>rd</sup> Sept	Makokoto	Makokoto Health Centre II
	Rogers Mpagi	MoES				Kyasansuwa HC II
	Ponsiano Mukasa	MoES	Buliisa District	24 <sup>th</sup> Sept	Kihungya	
			Kagadi District	25 <sup>th</sup> Sept		Burora HC II

JOINT MONITORING OF UGIFT ON-GOING PROJECTS AND NEW SITES FOR FY 2020/21						
WHICH WERE MISSED OUT IN JULY-AUGUST SCHEDULED FOR 20th - 26th SEPTEMBER, 2020						
No	Name	MDA	Local Governments to be Visited	Date	Seed Secondary School	Upgrade of HC II-III to be visited
<b>Sub-team 3</b>	Anthony Okello	MoFPED	Ntungamo District	21 <sup>st</sup> -22 <sup>nd</sup> Sept		Rwanda HC II
	Eng. Nsubuga Jacob	MoH				Kishami HC II
	David Katabalwa	MoLG	Rukungiri District	23 <sup>rd</sup> Sept		Kasheshe HC II
	Muwanga John	MoFPED	Sheema Municipal Council	24 <sup>th</sup> Sept		Rwamujojo HC II
			Mitooma District	25 <sup>th</sup> Sept		Nyakishojwa HC II
						Ryengerero HC II
<b>Group 3 Team Leaders: John Muheirwoha/ Eng. Thaddeus Lugolobi</b>						
<b>Sub-team 1</b>	Diana Kaitesi	MoFPED/Coordinator	Kaliro District	21 <sup>st</sup> -22 <sup>nd</sup> Sept	Budomero	Kasokwe HC II
	Thaddeus Lugolobi	MoWT				Buyinda HC II
	Edson Tusiime	MoES	Mayuge District	23 <sup>rd</sup> Sept		Jagusi HC II
	Olwora Wilfred	MoFPED	Namayingo District	25 <sup>th</sup> Sept	Buhemba	Bugana HC II
						Syanjonjwa HCII
<b>Sub-team 2</b>	Samuel Opio	MoFPED/Coordinator	Kibuku District	24 <sup>th</sup> Sept		Kabweri HC II
	Timothy Izimba	NEMA	Tororo	22 <sup>nd</sup> Sept		Kamuli HC II
	Barnabas Nandala	MoWT	Bugweri District	23 <sup>rd</sup> Sept		Minani HC II
	Nsungwa Christine	MoWE				
	Joel Waguma	MoFPED				
<b>Sub-team 3</b>	Josephine Nakitto	MoFPED/Coordinator	Nakapiripirit District	21 <sup>st</sup> Sept	Kakomomgole	
	Micheal Ssozi	MoES	Sironko	23 <sup>rd</sup> Sept		Mutufu HC II
	Daniel Nickie Otulu	MoLG	Bulambuli District	24 <sup>th</sup> -25 <sup>th</sup> Sept		Bulaago HCII
	Asiimwe Wilber	MoFPED	Bukedea District	21 <sup>st</sup> Sept	Kabarwaa	
<b>Sub-team 4</b>	Michael Kiwanuka Okot	MoFPED/Coordinator	Bukwo District	21 <sup>st</sup> -25 <sup>th</sup> Sept	Kaptererwo	Amanang HC II
	Alphonso Ejoru	MGLSD			Senendet	Kwirwot HC II
	Eng. Peter Wafula	MoH				Brim HC II
	Jackson Taban	MoFPED				Chepkwasta HC II

JOINT MONITORING OF UGIFT ON-GOING PROJECTS AND NEW SITES FOR FY 2020/21						
WHICH WERE MISSED OUT IN JULY-AUGUST SCHEDULED FOR 20th - 26th SEPTEMBER, 2020						
No	Name	MDA	Local Governments to be Visited	Date	Seed Secondary School	Upgrade of HC II-III to be visited
<b>Group 4: Team Leader Joseph Majanga/ Mr. Kaggwa Andrew</b>						
<b>Sub-team 1</b>	Collins Kityo	MoFPED	Wakiso District	21 <sup>st</sup> -22 <sup>nd</sup> Sept	Wakiso	Bussi HC II
	Doreen Komukama	NEMA				
	Kaggwa Andrew	MoLG	Masaka Municipal Council	23 <sup>rd</sup> Sept		Nyendo Ssenyange HC II
	Richard Minze	MoES				
	Nelson Bwemi	MoLG	Kalangala District	24 <sup>th</sup> -25 <sup>th</sup> Sept	Bujumba	Bubeke
<b>Sub-team 2</b>	Oloo Joseph Majanga	MoFPED/Coordinator	Lira	21 <sup>st</sup> -22 <sup>nd</sup> September	Ogur	
	Isabirye Asuman G	MoES				
	Eng. Isiko Patrick Simon	MoGLSD	Zombo District	23 <sup>rd</sup> - 24 <sup>th</sup> Sept		Theruru HC II
	Joseph Tusiime	MoWE				
	William Mutumba	MoFPED	Nebbi	25 <sup>th</sup> Sept		Oweko
<b>Sub-team 3</b>	John Baptist Lusala	MoFPED/Coordinator	Agago	21 <sup>st</sup> -22 <sup>nd</sup> Sept		Omot HC II
	Mupapa Moses	MoES				Pacer HC II
	Eng. Godfrey Byarugaba	MoWE				Anyangatir
	Moses Kintu	MoFPED	Alebtong	23 <sup>rd</sup> Sept		Moroto Abia
			Kaberamaido	25 <sup>th</sup> Sept	Kakure	
			Amolatar District	24 <sup>th</sup> Sept	Etam	

## Annex 2: Program for Joint monitoring and support visits to Local Governments

Field - Day 1: Site Monitoring		
No.	Time	Activity
1	8:00am	Courtesy Call and Entry Meeting with Accounting Officer, District Engineer, DHO, DEO, DCDO, District Environment Officer
2	8:45am	Site Visit(s) to facilities - those under construction and new sites using the monitoring checklists
	9:15am - 10:30am	Site 1 (Seed Secondary School)
	11:00am - 12:00pm	Site 2 (Upgrade of HC II to HC III)
	12:15pm - 1:15pm	Site 3 (Where it exists/New Site)
3	2:00pm - 4:00pm	Compilation of Field Monitoring Report for Presentation on Day 2, Preparation of LG Action Plan
Field - Day 2: LG Meeting at District/Municipal Headquarters		
4	8:00am - 9:00am	Registration of Participants
	9:00am - 9:15am	Opening Remarks by CAO/Municipal Town Clerk
	9:00am - 1:00pm	Remarks by the Monitoring Team Leader
5	9:30 - 1:00pm	<p>Presentation/Dissemination of:</p> <ul style="list-style-type: none"> <li>• Environment Management Guidelines</li> <li>• Social, Health and Safety Guidelines</li> <li>• Presentation on Contract Management and ESS for old and new projects</li> <li>• Highlights on Micro-Scale Irrigation (40 Pilot LGs)</li> <li>• Highlight of Implementation of UGIFT under Water Sector</li> </ul> <p>Health Break/Lunch - Team Leader</p> <ul style="list-style-type: none"> <li>• Discuss progress regarding actions agreed upon in March 2020 (1<sup>st</sup> Joint Monitoring)</li> <li>• Presentation on findings from site monitoring and discussion of the LG Action Plan</li> <li>• LG Comments/feedback on the Draft LG Performance Assessment Manual 2020</li> </ul>
6	1:00pm - 2:00pm	Closing Remarks by Resident District Commissioner
<p><b>Note: The Meeting on Day 2 should be convened preferably in the Council Hall where SoPs are adhered to i.e participants to put on Masks, provide sanitizers/hand washing facility and ensure adequate Social Distance.</b></p>		



### Annex 3: Seed Secondary School checklist – On going projects

S. No	Section	Description of activity	Expected Response	Explanatory Notes
1.	General Information	Name of Project	Text	
2.	General Information	Sub county where Project is located	Text	
3.	General Information	Names and contacts of Monitors	Text	
4.	General Information	Was evaluation concluded?	Yes/No	
5.	General Information	Did the Contracts Committee clear?	Yes/No	
6.	General Information	Did the Solicitor General clear?	Yes/No	
7.	General Information	Contract signing date	Date	
8.	General Information	Name and Address of Contractor	Text	
9.	General Information	Is Contract Agreement available?	Yes/No	
10.	General Information	Contract Sum	Number	
11.	General Information	Contract Period	Text	
12.	General Information	Have Ministry of Education officials visited the site?	Yes/No	
13.	General Information	When did Ministry of Education Officials last visit the site?	Date	
14.	General Information	How many times has Ministry of Education Officials visited the site since the beginning of the project?	No.	
15.	General Information	If Yes, which issues were identified	Text	
16.	General Information	Were the issues addressed	Yes/No	
17.	General Information	If No, why?	Text	
18.	Site documentation	Was the site layout followed in construction?	Yes/No	
19.	Site documentation	Are Architectural and Structural plans available on site?	Yes/No	
20.	Site documentation	Were Architectural and Structural plans customized to the site conditions?	Yes/No	
21.	Site documentation	Were geotechnical investigations carried out prior to construction, is there a report?	Yes/No	
22.	Site documentation	Are BoQs available on site?	Yes/No	
23.	Site documentation	Are building specifications available on site?	Yes/No	
24.	Key technical personnel	Was C.O.W recruited?	Yes/No	
25.	Key technical personnel	Is C.O.W present on site?	Yes/No	
26.	Key technical personnel	Is there evidence of inspection by the District Engineer?	Yes/No	
27.	Key technical personnel	Is the Contractor's Site Engineer present on site?	Yes/No	
28.	Key site procedures	Is Sign board erected?	Yes/No	
29.	Key site procedures	Is Sign board content adequate? (Project, Client, Contract No., Funding, Supervisor, Contractor)	Yes/No	
30.	Key site procedures	Is Site hoarding provided?	Yes/No	
31.	Key site procedures	Is Site office provided?	Yes/No	
32.	Key site procedures	Proper site storage for materials provided?	Yes/No	

S. No	Section	Description of activity	Expected Response	Explanatory Notes
33.	Key site procedures	Payments (Total amount paid, is payment period within 30days)	Yes/No	
34.	Key site procedures	Quality control measures in place (batch boxes used, materials test results)	Yes/No	
35.	Key site procedures	Defects identified in the construction	Yes/No	
36.	Key site procedures	Is the general quality of construction good?	Yes/No	
37.	Quality and status of specific facilities	External works done?	Yes/No	
38.	Quality and status of specific facilities	5000L WATER TANK (2No) done?	Yes/No	
39.	Quality and status of specific facilities	Is sports field done?	Yes/No	
40.	2-Classroom block (3No)	Is excavation done?	Yes/No	
41.	2-Classroom block (3No)	Is slab done?	Yes/No	
42.	2-Classroom block (3No)	Is walling done?	Yes/No	
43.	2-Classroom block (3No)	Is ring beam done?	Yes/No	
44.	2-Classroom block (3No)	Is roofing done?	Yes/No	
45.	2-Classroom block (3No)	Is finishing done?	Yes/No	
46.	2-Unit science laboratory block	Is excavation done?	Yes/No	
47.	2-Unit science laboratory block	Is slab done?	Yes/No	
48.	2-Unit science laboratory block	Is walling done?	Yes/No	
49.	2-Unit science laboratory block	Is ring beam done?	Yes/No	
50.	2-Unit science laboratory block	Is roofing done?	Yes/No	
51.	2-Unit science laboratory block	Is finishing done?	Yes/No	
52.	Administration block	Is excavation done?	Yes/No	
53.	Administration block	Is slab done?	Yes/No	
54.	Administration block	Is walling done?	Yes/No	
55.	Administration block	Is ring beam done?	Yes/No	
56.	Administration block	Is roofing done?	Yes/No	
57.	Administration block	Is finishing done?	Yes/No	
58.	2-Unit Teachers House (3No)	Is excavation done?	Yes/No	
59.	2-Unit Teachers House (3No)	Is slab done?	Yes/No	
60.	2-Unit Teachers House (3No)	Is walling done?	Yes/No	
61.	2-Unit Teachers House (3No)	Is ring beam done?	Yes/No	
62.	2-Unit Teachers House (3No)	Is roofing done?	Yes/No	

S. No	Section	Description of activity	Expected Response	Explanatory Notes
63.	2-Unit Teachers House (3No)	Is finishing done?	Yes/No	
64.	2-Unit Teachers Kitchen (3No)	Is excavation done?	Yes/No	
65.	2-Unit Teachers Kitchen (3No)	Is slab done?	Yes/No	
66.	2-Unit Teachers Kitchen (3No)	Is walling done?	Yes/No	
67.	2-Unit Teachers Kitchen (3No)	Is ring beam done?	Yes/No	
68.	2-Unit Teachers Kitchen (3No)	Is roofing done?	Yes/No	
69.	2-Unit Teachers Kitchen (3No)	Is finishing done?	Yes/No	
70.	2-Stance lined VIP latrine block - Admin block	Is excavation done?	Yes/No	
71.	2-Stance lined VIP latrine block - Admin block	Is slab done?	Yes/No	
72.	2-Stance lined VIP latrine block - Admin block	Is walling done?	Yes/No	
73.	2-Stance lined VIP latrine block - Admin block	Is ring beam done?	Yes/No	
74.	2-Stance lined VIP latrine block - Admin block	Is roofing done?	Yes/No	
75.	2-Stance lined VIP latrine block - Admin block	Is finishing done?	Yes/No	
76.	2-Stance lined VIP latrine block - Teachers House (3No)	Is excavation done?	Yes/No	
77.	2-Stance lined VIP latrine block - Teachers House (3No)	Is slab done?	Yes/No	
78.	2-Stance lined VIP latrine block - Teachers House (3No)	Is walling done?	Yes/No	
79.	2-Stance lined VIP latrine block - Teachers House (3No)	Is ring beam done?	Yes/No	
80.	2-Stance lined VIP latrine block - Teachers House (3No)	Is roofing done?	Yes/No	
81.	2-Stance lined VIP latrine block - Teachers House (3No)	Is finishing done?	Yes/No	
82.	5-Stance lined VIP latrine block - boys	Is excavation done?	Yes/No	
83.	5-Stance lined VIP latrine block - boys	Is slab done?	Yes/No	
84.	5-Stance lined VIP latrine block - boys	Is walling done?	Yes/No	

S. No	Section	Description of activity	Expected Response	Explanatory Notes
85.	5-Stance lined VIP latrine block - boys	Is ring beam done?	Yes/No	
86.	5-Stance lined VIP latrine block - boys	Is roofing done?	Yes/No	
87.	5-Stance lined VIP latrine block - boys	Is finishing done?	Yes/No	
88.	5-Stance lined VIP latrine block - girls	Is excavation done?	Yes/No	
89.	5-Stance lined VIP latrine block - girls	Is slab done?	Yes/No	
90.	5-Stance lined VIP latrine block - girls	Is walling done?	Yes/No	
91.	5-Stance lined VIP latrine block - girls	Is ring beam done?	Yes/No	
92.	5-Stance lined VIP latrine block - girls	Is roofing done?	Yes/No	
93.	5-Stance lined VIP latrine block - girls	Is finishing done?	Yes/No	
94.	ICT - Library block	Is excavation done?	Yes/No	
95.	ICT - Library block	Is slab done?	Yes/No	
96.	ICT - Library block	Is walling done?	Yes/No	
97.	ICT - Library block	Is ring beam done?	Yes/No	
98.	ICT - Library block	Is roofing done?	Yes/No	
99.	ICT - Library block	Is finishing done?	Yes/No	
100.	Multipurpose Hall	Is excavation done?	Yes/No	
101.	Multipurpose Hall	Is slab done?	Yes/No	
102.	Multipurpose Hall	Is walling done?	Yes/No	
103.	Multipurpose Hall	Is ring beam done?	Yes/No	
104.	Multipurpose Hall	Is roofing done?	Yes/No	
105.	Multipurpose Hall	Is finishing done?	Yes/No	
106.	Environmental Safeguards	Was environmental screening done before commencement?	Yes/No	
107.	Environmental Safeguards	Was Project Briefs/ESIA undertaken?	Yes/No	
108.	Environmental Safeguards	Is there an approved Contractor -Environment & Social Management Plan (ESMP)?	Yes/No	
109.	Environmental Safeguards	Contractor has a competent staff in charge of environment issues/compliance on site?	Yes/No	
110.	Environmental Safeguards	Is there a waste management system on site for Hazardous/Solid waste, medical waste, waste water, etc. (Sorting, recycle, reuse etc.)	Yes/No	
111.	Environmental Safeguards	Is construction waste disposed to designated/ gazetted dumping sites/landfills by a registered waste management company;	Yes/No	
112.	Environmental Safeguards	Is there proper noise control?	Yes/No	
113.	Environmental Safeguards	Is there proper control of dust?	Yes/No	

S. No	Section	Description of activity	Expected Response	Explanatory Notes
114.	Environmental Safeguards	Are Erosion and Sediment Control Management procedures implemented	Yes/No	
115.	Environmental Safeguards	Is there proper storm water drainage?	Yes/No	
116.	Environmental Safeguards	Is regular monitoring undertaken by the District Environmental officer (reports, feedback on actions)?	Yes/No	
117.	Environmental Safeguards	Are HC in charges, representatives of the HC Management Committee involved in routine monitoring of ESMP implementation & compliance?	Yes/No	
118.	Environmental Safeguards	Were the recommendations from previous monitoring/action plan implemented?	Yes/No	
119.	Environmental Safeguards	Does the Project have a Decommissioning plan for the site?	Yes/No	
120.	Environmental Safeguards	Does Contractor ensure proper and progressive restoration of Borrow areas after gravel extraction (remediation of borrow pits, landscaping, and grass planting where appropriate).	Yes/No	
121.	Environmental Safeguards	Contractor ensured proper landscaping and vegetation restoration after construction	Yes/No	
122.	Environmental Safeguards	Environment Officer signs off the Environmental and Social Compliance certificate prior to payment of contractor invoices and following site inspection to ascertain E & S compliance.	Yes/No	
123.	Social, Health &, Safety safeguards	Is the work place registered with the MoGLSD as by OSH Act section 40-43	Yes/No	
124.	Social, Health &, Safety safeguards	Does the Project have certified and designated OHS personnel?	Yes/No	
125.	Social, Health &, Safety safeguards	Does the Project have a safety and Health Committee (Workers and employers representatives)	Yes/No	
126.	Social, Health &, Safety safeguards	Evidence of its functionality (4 quarterly meetings and inspections)	Yes/No	
127.	Social, Health &, Safety safeguards	Is there an updated risk assessment plan?	Yes/No	
128.	Social, Health &, Safety safeguards	Is Social, safety and health plan available on site?	Yes/No	
129.	Social, Health &, Safety safeguards	Evidence of monitoring by CDO/Labor officer of safety and health on site?	Yes/No	
130.	Social, Health &, Safety safeguards	Does the Project provide workers with OHS trainings (Training report, tool box talks, safety and health briefs)	Yes/No	
131.	Social, Health &, Safety safeguards	Does the Project maintain an incident / accident register? (Name the common accidents)	Yes/No	
132.	Social, Health &, Safety safeguards	Have the causes of accidents /incidents been addressed?	Yes/No	
133.	Social, Health &, Safety safeguards	Workers provided with adequate and appropriate Personal Protective Equipment (PPE)?	Yes/No	
134.	Social, Health &, Safety safeguards	Have the incidents been addressed?	Yes/No	

S. No	Section	Description of activity	Expected Response	Explanatory Notes
135.	Social, Health &, Safety safeguards	Has the Project undertaken road safety campaigns along the project communities targeting especially settlements along the road and schools	Yes/No	
136.	Social, Health &, Safety safeguards	Is site sanitation available and adequate? (separate washrooms for women and men, ramps, hand washing facilities with soap, water supply stand pipe)	Yes/No	
137.	Social, Health &, Safety safeguards	Does the project provide safe food and water to the workers at the Site	Yes/No	
138.	Social, Health &, Safety safeguards	Is First Aid box available? (well stocked/with a trained first aider on site and incident register)	Yes/No	
139.	Social, Health &, Safety safeguards	Is safety and health signage available?	Yes/No	
140.	Social, Health &, Safety safeguards	Does the project have in place COVID-19 prevention measures (e.g. administering temperature checks, wearing of masks, hand washing facilities, social distancing according to MOH guidelines)	Yes/No	
141.	Social, Health &, Safety safeguards	Does the project have a documented Emergency preparedness and response plan (e.g. in case of fire, collapse of structure /occupational accident etc.)	Yes/No	
142.	Social, Health &, Safety safeguards	Is the Emergency preparedness and response plan being implemented? (designated assembly point, emergency response team in place, emergency procedures disseminated to all stakeholders, emergency drill conducted)	Yes/No	
143.	Social, Health &, Safety safeguards	Does the Project have an insurance cover for compensation of occupational accidents and diseases?	Yes/No	
144.	Social, Health &, Safety safeguards	Are the employees aware of the Workers Compensation guideline?	Yes/No	
145.	Social, Health &, Safety safeguards	Are workers compensated as approved by the District Labour Officer?	Yes/No	
146.	Social, Health &, Safety safeguards	Does the Project have a comprehensive record of project workers? (Numbers; local/ expatriate; Gender; Age, place of origin, etc.	Yes/No	
147.	Social, Health &, Safety safeguards	Are local community members employed at the Site (including women, youth, PWDs and persons above 60)?Observe for any presence of child labour?	Yes/No	
148.	Social, Health &, Safety safeguards	Does the Project provide workers with contract with clear terms of employment? (Known working hours, rest break, clear wages, overtime payments, time sheet register?	Yes/No	
149.	Social, Health &, Safety safeguards	Are the terms of employment adhered to? (payment schedule, Dig out pay disparity between men and women as has been the case) When the workers were last paid? What is the turnover of employees and what's the reason?? Find details-if very frequent often times because they are not paid or labour related complaints	Yes/No	

S. No	Section	Description of activity	Expected Response	Explanatory Notes
150.	Social, Health &, Safety safeguards	Are the workers given statutory rest and time off? (One day of rest for every 6 days continuous work).	Yes/no	
151.	Social, Health &, Safety safeguards	Are breastfeeding mothers/workers given time to nurse their children?	Yes/No	
152.	Social, Health &, Safety safeguards	Does the Project have a No Sexual Harassment Guideline?	Yes/No	
153.	Social, Health &, Safety safeguards	Project has a Community Engagement Plan that addresses project issues?	Yes/No	
154.	Social, Health &, Safety safeguards	Are there regular community engagement meetings? (reports, feedback on actions)	Yes/No	
155.	Social, Health &, Safety safeguards	Project has/implements a plan for HIV/AIDS prevention and management (e.g. provision of IEC materials, sensitisation, provision of condoms, non-discrimination at work, treatment, re- allocation of tasks )	Yes/No	
156.	Social, Health &, Safety safeguards	Evidence of land acquisition (Proper documentation of land acquisition endorsed by all parties concerned – seller, purchaser, witnesses)	Yes/No	
157.	Social, Health &, Safety safeguards	Evidence of land ownership by the district local government (land titles, MoUs)	Yes/No	
158.	Social, Health &, Safety safeguards	Did the project Compensate all Project Affected Persons including vulnerable groups (where applicable)?	Yes/No	
159.	Social, Health &, Safety safeguards	Is there a grievance redress mechanism (reporting, handling, whistle blower protection policy, notification avenues)	Yes/No	
160.	Social, Health &, Safety safeguards	Is there a functional grievance redress committee? (Evidence of Minutes, action plan)?	Yes/No	
161.	Social, Health &, Safety safeguards	Are there any grievance redress reports by District Community Development Officer?	Yes/No	
162.	Social, Health &, Safety safeguards	Is monthly monitoring undertaken by the Community Development Officers? reports, feedback on actions)	Yes/No	
163.	Summary	Conclusion	Large-text	
164.	Summary	Recommendations	Large-text	
165.	Summary	Upload the action plan	File	
166.	Photos	Photo evidence	Photo	

## Annex 4: Health Centre Checklist – On going Projects

No	Section	Description of activity	Expected Response	Explanatory Notes
1.	General Information	Name of Project	Text	
2.	General Information	Sub county where Project is located	Text	
3.	General Information	Names and contacts of Monitors	Text	
4.	General Information	Was evaluation concluded?	Yes/No	
5.	General Information	Did the Contracts Committee clear?	Yes/No	
6.	General Information	Did the Solicitor General clear?	Yes/No	
7.	General Information	Contract signing date	Date	
8.	General Information	Name and Address of Contractor	Text	
9.	General Information	Is Contract Agreement available?	Yes/No	
10.	General Information	Contract Sum	Number	
11.	General Information	Contract Period	Text	
12.	General Information	Have Ministry of Health officials visited the site?	Yes/No	
13.	General Information	When did Ministry of Health Officials last visit the site?	Date	
14.	General Information	How many times have Ministry of Health Officials visited the site since the beginning of the project?	No.	
15.	General Information	Was the site visited during the Joint monitoring in March 2020?	Yes/No	
16.	General Information	If Yes which issues were identified	Text	
17.	General Information	Were the issues addressed	Yes/No	
18.	General Information	If No why?	Text	
19.	Site documentation	Was the site layout followed in construction?	Yes/No	
20.	Site documentation	Are Architectural and Structural plans available on site?	Yes/No	
21.	Site documentation	Were Architectural and Structural plans customized to the site conditions?	Yes/No	
22.	Site documentation	Were geotechnical investigations carried out prior to construction, is there a report?	Yes/No	
23.	Site documentation	Are BoQs available on site?	Yes/No	
24.	Site documentation	Are building specifications available on site?	Yes/No	
25.	Key technical personnel	Was C.O.W recruited? Qualification?	Yes/No	
26.	Key technical personnel	C.O.W present on site?	Yes/No	
27.	Key technical personnel	Is there evidence of inspection by District Engineer?	Yes/No	
28.	Key technical personnel	Contractor's Site Engineer present on site?	Yes/No	
29.	Key site procedures	Is the Sign board erected?	Yes/No	
30.	Key site procedures	Is the Sign board content adequate? (Project, Client, Contract No., Funding, Supervisor, Contractor)	Yes/No	
31.	Key site procedures	Site hoarding provided?	Yes/No	



No	Section	Description of activity	Expected Response	Explanatory Notes
32.	Key site procedures	Site office provided?	Yes/No	
33.	Key site procedures	Proper site storage for materials provided?	Yes/No	
34.	Key site procedures	Payments (Total amount paid, is payment period within 30days)	Yes/No	
35.	Key site procedures	Quality control measures in place (batch boxes used, materials test results)	Yes/No	
36.	Key site procedures	Defects identified in the construction	Yes/No	
37.	Key site procedures	Is the general quality of construction good?	Yes/No	
38.	Quality and status of specific facilities	Is the placenta pit done?	Yes/No	
39.	Quality and status of specific facilities	Is the medical waste pit done?	Yes/No	
40.	Quality and status of specific facilities	External works done?	Yes/No	
41.	Quality and status of specific facilities	5000L WATER TANK (2No) done?	Yes/No	
42.	New general ward	Is walling done?	Yes/No	
43.	New general ward	Is ring beam done?	Yes/No	
44.	New general ward	Is roofing done?	Yes/No	
45.	New general ward	Is finishing done?	Yes/No	
46.	Renovation of outpatient department (OPD)	Is excavation done?	Yes/No	
47.	Renovation of outpatient department (OPD)	Is slab done?	Yes/No	
48.	Renovation of outpatient department (OPD)	Is walling done?	Yes/No	
49.	Renovation of outpatient department (OPD)	Is ring beam done?	Yes/No	
50.	Renovation of outpatient department (OPD)	Is roofing done?	Yes/No	
51.	Renovation of outpatient department (OPD)	Is finishing done?	Yes/No	
52.	New 4-stance VIP latrine	Is excavation done?	Yes/No	
53.	New 4-stance VIP latrine	Is slab done?	Yes/No	
54.	New 4-stance VIP latrine	Is walling done?	Yes/No	
55.	New 4-stance VIP latrine	Is ring beam done?	Yes/No	
56.	New 4-stance VIP latrine	Is roofing done?	Yes/No	
57.	New 4-stance VIP latrine	Is finishing done?	Yes/No	
58.	Staffing	Does the facility have a Senior Clinical Officer U4?	Yes/No	
59.	Staffing	Does the facility have a Clinical Officer U5?	Yes/No	
60.	Staffing	Does the facility have a Nursing Officer/ Nursing?	Yes/No	
61.	Staffing	Does the facility have a Laboratory Technician U5?	Yes/No	

No	Section	Description of activity	Expected Response	Explanatory Notes
62.	Staffing	Does the facility have a Enrolled Midwife U7?	Yes/No	
63.	Staffing	Does the facility have a Enrolled Nurse U7?	Yes/No	
64.	Staffing	Does the facility have a Laboratory Assistant U7?	Yes/No	
65.	Staffing	Does the facility have a Health Assistant U7?	Yes/No	
66.	Staffing	Does the facility have a Health Information Assistant U7?	Yes/No	
67.	Staffing	Does the facility have a Nursing Assistant U8?	Yes/No	
68.	Staffing	Does the facility have an Askari U8?	Yes/No	
69.	Staffing	Does the facility have a Porter (U8)?	Yes/No	
70.	Environmental Safeguards	Was environmental screening done before commencement?	Yes/No	
71.	Environmental Safeguards	Was Project Briefs/ESIA undertaken?	Yes/No	
72.	Environmental Safeguards	Is there an approved Contractor -Environment & Social Management Plan (ESMP)?	Yes/No	
73.	Environmental Safeguards	Contractor has a competent staff in charge of environment issues/compliance on site?	Yes/No	
74.	Environmental Safeguards	Is there a waste management system on site for Hazardous/Solid waste, medical waste, waste water, etc. (Sorting, recycle, reuse etc.)	Yes/No	
75.	Environmental Safeguards	Is construction waste disposed to designated/ gazetted dumping sites/landfills by a registered waste management company;	Yes/No	
76.	Environmental Safeguards	Is there proper noise control?	Yes/No	
77.	Environmental Safeguards	Is there proper control of dust?	Yes/No	
78.	Environmental Safeguards	Are Erosion and Sediment Control Management procedures implemented	Yes/No	
79.	Environmental Safeguards	Is there proper storm water drainage?	Yes/No	
80.	Environmental Safeguards	Is regular monitoring undertaken by the District Environmental officer (reports, feedback on actions)?	Yes/No	
81.	Environmental Safeguards	Are HC in charges, representative of the HC Management Committee involved in routine monitoring of ESMP implementation & compliance?	Yes/No	
82.	Environmental Safeguards	Were the recommendations from previous monitoring/action plan implemented?	Yes/No	
83.	Environmental Safeguards	Does the Project have a Decommissioning plan for the site?	Yes/No	
84.	Environmental Safeguards	Does Contractor ensure proper and progressive restoration of Borrow areas after gravel extraction (remediation of borrow pits, landscaping, and grass planting where appropriate).	Yes/No	
85.	Environmental Safeguards	Contractor ensured proper landscaping and vegetation restoration after construction	Yes/No	

No	Section	Description of activity	Expected Response	Explanatory Notes
86.	Environmental Safeguards	Environment Officer signs off the Environmental and Social Compliance certificate prior to payment of contractor invoices and following site inspection to ascertain E & S compliance.	Yes/No	
87.	Social, Health &, Safety safeguards	Is the work place registered with the MoGLSD as by OSH Act section 40-43	Yes/No	
88.	Social, Health &, Safety safeguards	Does the Project have certified and designated OHS personnel?	Yes/No	
89.	Social, Health &, Safety safeguards	Does the Project have a safety and Health Committee (Workers and employers representatives)	Yes/No	
90.	Social, Health &, Safety safeguards	Evidence of its functionality (4 quarterly meetings and inspections)	Yes/No	
91.	Social, Health &, Safety safeguards	Is there an updated risk assessment plan?	Yes/No	
92.	Social, Health &, Safety safeguards	Is Social, safety and health plan available on site?	Yes/No	
93.	Social, Health &, Safety safeguards	Evidence of monitoring by CDO/Labor officer of safety and health on site?	Yes/No	
94.	Social, Health &, Safety safeguards	Does the Project provide workers with OHS trainings (Training report, tool box talks, safety and health briefs)	Yes/No	
95.	Social, Health &, Safety safeguards	Does the Project maintain an incident / accident register? (Name the common accidents)	Yes/No	
96.	Social, Health &, Safety safeguards	Have the causes of accidents /incidents been addressed?	Yes/No	
97.	Social, Health &, Safety safeguards	Workers provided with adequate and appropriate Personal Protective Equipment (PPE)?	Yes/No	
98.	Social, Health &, Safety safeguards	Have the incidents been addressed?	Yes/No	
99.	Social, Health &, Safety safeguards	Has the Project undertaken road safety campaigns along the project communities targeting especially settlements along the road and schools	Yes/No	
100.	Social, Health &, Safety safeguards	Is site sanitation available and adequate? (separate washrooms for women and men, ramps, hand washing facilities with soap, water supply stand pipe)	Yes/No	
101.	Social, Health &, Safety safeguards	Does the project provide safe food and water to the workers at the Site	Yes/No	
102.	Social, Health &, Safety safeguards	Is First Aid box available? (well stocked/with a trained first aider on site and incident register)	Yes/No	
103.	Social, Health &, Safety safeguards	Is safety and health signage available?	Yes/No	
104.	Social, Health &, Safety safeguards	Does the project have in place COVID-19 prevention measures (e.g. administering temperature checks, wearing of masks, hand washing facilities, social distancing according to MOH guidelines)	Yes/No	

No	Section	Description of activity	Expected Response	Explanatory Notes
105.	Social, Health &, Safety safeguards	Does the project have a documented Emergency preparedness and response plan ( eg in case of fire, collapse of structure /occupational accident etc.)	Yes/No	
106.	Social, Health &, Safety safeguards	Is the Emergency preparedness and response plan being implemented? (designated assembly point, emergency response team in place, emergency procedures disseminated to all stakeholders, emergency drill conducted)	Yes/No	
107.	Social, Health &, Safety safeguards	Does the Project have an insurance cover for compensation of occupational accidents and diseases?	Yes/No	
108.	Social, Health &, Safety safeguards	Are the employees aware of the Workers Compensation guideline?	Yes/No	
109.	Social, Health &, Safety safeguards	Are workers compensated as approved by the District Labour Officer?	Yes/No	
110.	Social, Health &, Safety safeguards	Does the Project have a comprehensive record of project workers? (Numbers; local/ expatriate; Gender; Age, place of origin, etc.	Yes/No	
111.	Social, Health &, Safety safeguards	Are local community members employed at the Site (including women, youth, PWDs and persons above 60)?Observe for any presence of child labour?	Yes/No	
112.	Social, Health &, Safety safeguards	Does the Project provide workers with contract with clear terms of employment? (Known working hours, rest break, clear wages, overtime payments, time sheet register?	Yes/No	
113.	Social, Health &, Safety safeguards	Are the terms of employment adhered to?(payment schedule Dig out pay disparity between men and women as has been the case) When the workers were last paid? What is the turnover of employees and what's the reason?? Find details-if very frequent often times because they are not paid or labour related complaints	Yes/No	
114.	Social, Health &, Safety safeguards	Are the workers given statutory rest and time off? (one day of rest for every 6 days continuous work).	Yes/no	
115.	Social, Health &, Safety safeguards	Are breastfeeding mothers/workers given time to nurse their children?	Yes/No	
116.	Social, Health &, Safety safeguards	Does the Project have a No Sexual Harassment Guideline?	Yes/No	
117.	Social, Health &, Safety safeguards	Does the Project have a Community Engagement Plan that addresses project issues?	Yes/No	
118.	Social, Health &, Safety safeguards	Are there regular community engagement meetings? (reports, feedback on actions)	Yes/No	

No	Section	Description of activity	Expected Response	Explanatory Notes
119.	Social, Health &, Safety safeguards	Does the Project have and implement a plan for HIV/AIDS prevention and management (e.g. provision of IEC materials, sensitisation, provision of condoms, non-discrimination at work, treatment, re- allocation of tasks )	Yes/No	
120.	Social, Health &, Safety safeguards	Is there evidence of land acquisition (Proper documentation of land acquisition endorsed by all parties concerned – seller, purchaser, witnesses,)	Yes/No	
121.	Social, Health &, Safety safeguards	Is there evidence of land ownership by the district local government (land titles)	Yes/No	
122.	Social, Health &, Safety safeguards	Did the project Compensate all PAPs including vulnerable groups	Yes/No	
123.	Social, Health &, Safety safeguards	Is there a grievance redress mechanism (reporting, handling, whistle blower protection policy, notification avenues)	Yes/No	
124.	Social, Health &, Safety safeguards	Is there a functional grievance redress committee? (evidence of Minutes, action plan)	Yes/No	
125.	Social, Health &, Safety safeguards	Are there any grievance redress reports by District Community Development Officer	Yes/No	
126.	Social, Health &, Safety safeguards	Is monthly monitoring undertaken by the Community Development Officers? reports, feedback on actions)	Yes/No	
127.	Summary	Conclusion	Large-text	
128.	Summary	Recommendations	Large-text	
129.	Summary	Upload the action plan	File	
130.	Photos	Photo evidence	Photo	

## Annex 5: Checklist for New Projects

S. No	Section	Description of activity	Expected Response	Explanatory Notes
1.	General Information	Names and contacts of Monitors	Text	
2.	General Information	Name of Local Government	Text	
3.	General Information	Name of Project	Text	
4.	General Information	Sub county where Project is located	Text	
5.	Site documentation	Evidence of availability and ownership by the LG of land where infrastructure is to be located	Yes/No	
6.	Site location	Is the land located in a fragile ecosystem (wetland, riverbanks, lakeshores, protected areas)?	Yes/No	
7.	Site Documentation	Availability of site lay out plan of the project	Yes/No	
8.	Site Documentation	Availability of customized standard Architectural Plans provided by the MoES & MoH?	Yes/No	
9.	Site documentation	Were geotechnical investigations carried out for the proposed site?	Yes/No	
10.	Environmental Safeguards	LG has technical staff for ES Issues (CDO & DEO)?	Yes/No	
11.	Environmental Safeguards	Was project environmental and climate change screening carried out and endorsed by the Environmental Officer?	Yes/No	
12.	Environmental Safeguards	Was Project Briefs/ESIA undertaken?	Yes/No	
13.	Environmental Safeguards	Evidence that the District Environment Officer has an approved Environmental and Social Management Plan?	Yes/No	
14.	Social Safeguards	Was Social screening carried out and endorsed by the Community Development Officer?	Yes/No	
15.	Social Safeguards	Evidence of Consultations with stakeholders?	Yes/No	
16.	Social Safeguards	Evidence that DCDO has an approved Social Mitigation Plans?	Yes/No	
17.	Summary	Conclusion	Large-text	

## Annex 6: Seed Schools with Expired Contract Periods

Region Name	District Name	Facility Name
Northern Region	Amuru District	Amuru
Northern Region	Maracha District	Tara
Northern Region	Yumbe District	Lodonga
Northern Region	Moyo District	Difule
Northern Region	Adjumani District	Ukusijoni
Northern Region	Zombo District	Atyak
Western Region	Bundibugyo District	Kisuba
Western Region	Kabale District	Buhara
Western Region	Kabarole District	Kasenda
Western Region	Kamwenge District	Bwizi
Western Region	Kisoro District	Nyakinama
Western Region	Kyenjojo District	Kyembogo
Western Region	Masindi District	Budongo
Western Region	Mbarara District	Bukiiro
Western Region	Rukungiri District	Kebisoni
Western Region	Kiruhura District	Nyakashashara
Western Region	Ntoroko District	Nombe
Western Region	Mitooma District	Mayanga
Western Region	Rubirizi District	Ryeru
Western Region	Sheema District	Kigarama
Western Region	Kagadi District	Kiryanga
Western Region	Kakumiro District	Birembo
Western Region	Rukiga District	Rwamucucu
Western Region	Kikuube District	Kiziranfumbi
Central Region	Masaka District	Bukakata
Central Region	Lyantonde District	Mpumudde
Northern Region	Pakwach District	Alwi
Northern Region	Kwania District	Aduku
Eastern Region	Kamuli District	Kitayunjwa
Eastern Region	Kapchorwa District	Kabeywa
Eastern Region	Mayuge District	Mpungwe
Eastern Region	Mbale District	Wanale
Eastern Region	Pallisa District	Olok
Eastern Region	Butaleja District	Butaleja
Eastern Region	Kaliro District	Bukamba
Eastern Region	Manafwa District	Sibanga
Eastern Region	Manafwa District	Buwagogo
Eastern Region	Bukwo District	Kaptererwo

Region Name	District Name	Facility Name
Eastern Region	Budaka District	Kamonkoli
Eastern Region	Namutumba District	Namutumba
Eastern Region	Buyende District	Buyende
Eastern Region	Bulambuli District	Bunambutye
Eastern Region	Luuka District	Ikumbya
Eastern Region	Namayingo District	Mutumba
Eastern Region	Serere District	Kadungulu
Eastern Region	Ngora District	Ngora
Eastern Region	Kibuku District	Kabweri
Eastern Region	Kibuku District	Kasasira
Eastern Region	Kween District	Kitawoi
Eastern Region	Namisindwa District	Mukoto
Western Region	Bushenyi District	Bumbaire
Central Region	Nakaseke District	Nakaseke Sub-county
Western Region	Ibanda District	Keihangara
Western Region	Kibaale District	Nyamarwa
Western Region	Buhweju District	Rwengwe



## Annex 7: Seed Secondary Schools with Defects identified during construction

No	Region	District	Facility	Remarks
1.	Northern	Kitgum	Labongo Amida	The 2 Unit Science Laboratory block has a cracked wall
2.	Northern	Yumbe	Lodonga	The aggregate being used is very weak and risks structural integrity
3.	Northern	Adjumani District	Ukusijoni	Administration roof not properly done
4.	Western	Hoima	Kigorobyia	Storm water drainage at the ICT - Library block was not done hence water is affecting the walls and finishing. Fascia boards, Ridge caps and Lightning arresters not installed.
5.	Western	Mitooma	Mayanga	Foundation of ICT/Library building block is low and should be raised, electric installations in the ICT/Library block are not in a straight line. Fascia boards at the front of the multipurpose hall were poorly done, provision for closet storage in the master bedrooms of the staff quarters is missing
6.	Central	Kiboga	Kibiga	The works were generally good except the following observable issues;1. The pitch of the toilet roofs was too flat compared to the designed pitch. 2. The bricks used were of soil/ disintegrating as opposed to well burnt clay bricks. However, they reported that clay bricks were not in the area. The bricks appeared weak. 3. The back filling for the teachers' houses verandahs was seen with roam soil as opposed to gravel and hardcore, whereas even in the vicinity there was gravel
7.	Central	Masaka	Bukakata	1. The concrete used for structural units in the ICT building looked suspicious, based on visual inspection.; 2. Still in ICT block: the sequence of construction adapted was erroneous. A concrete ring beam was hacked to open up spaces for anchorages for the steel roof structure. This could potentially undermine the structural integrity of the structure.
8.	Central	Mpigi	Kiringente	There are cracks on the ceiling of one room on the Administration block and one room on the Multi-purpose Hall. The ramp on the 5-Stance VIP latrine for boys is too steep and cannot be used by PWDs.
9.	Central	Sembabule	Lwebitakuli	Misaligned form work in ring beams 2. Vents on screen walls were not aligned 3. Window sills observed not to have grooves beneath
10.	Northern	Moroto	Rupa	The site slopes from the main access road and buildings have been built in a line such a way that the part of the floors of the buildings on the upper side; towards the road is almost below the existing ground level. This makes the verandas to be prone to flooding in case of a heavy shower. The ring beams instead of being at the top of door/window openings are being placed at wall plate level which will lead to loss of aesthetic appeal brought about by the beam being above the door/window openings; There are columns introduced in the centre of the Main hall which not only will interfere with circulation, but also obstructs free viewing by people at back of the hall in case there is any activity going on at the stage; There was no provision for a platform at the stage.

No	Region	District	Facility	Remarks
11.	Northern	Nabilatuk	Lolachat	The Contractor was leaving out the J-bolts and plates on top of the wall plate beam for fixing the roof trusses and instead using rebar's welded onto beam reinforcements; No expansion joint at ICT Block; No drainage channels outlets in the labs; Ring beam instead of being at the door and window openings has been placed at wall plate level.
12.	Eastern	Mayuge	Mpungwe	Access ramp at the multipurpose hall not constructed to the specified details
13.	Eastern	Mbale	Wanale	Missing scope of work due to landscaping issues that require retaining works.
14.	Eastern	Pallisa	Olok	The inability to conduct Geo-technical investigations during designing of site layout resulted in failure to reveal the high ground water table at the site which would advise the type of VIP that should be constructed in such terrain. There was no site hoarding provided despite the fact that there were hazardous construction works including unprotected excavation around the staff VIP stances, girls and boy's structures. There is close proximity between the site and the neighboring primary school, functional community shallow bore hole, operational Seed secondary school and community residences. This poses a risk of non-fatal and fatal accidents. During assessment, it was evident that there is seepage of ground water in the 5 stance VIP pausing a potential risk of ground water contamination. According to the Environment Officer he issued an order stopping construction works for the girls and boys VIP stances, but this was not complied with. There is an operational community shallow well in the vicinity (approximately 200 meter) of the site. There was no provision for a kitchen for preparation of meals for learners. An apron had been constructed on all structures. However, there were no ramps constructed to easy access for People With Disabilities. There are limited trees in the surrounding environment neither has the contractor planted trees to serve as wind breakers.
15.	Eastern	Namutum-ba	Namutumba	There were cracks in the ceiling but the contractor had fixed them at the time of assessment. The initial design of windows was that of ravers, however, the contractor changed these to full glass. Additionally, these windows were to open at right angles to the floor or wall, and for safety reasons, the contractor in consultation with District Engineer agreed to change the opening of the windows to 180 degrees to the floor. BOQ did not provide for ramps to the structures but the contractor had constructed ramps at his cost. However due to the un-customised Architectural and Structural plans customized to the site conditions, the ramp at the VIP stance Boys and Girls was elevated at a height of over 0.75m while veranda and ramp at the Multipurpose hall was elevated at a height of over 1m from ground level. This presents a potential risk for non-fatal injuries to the users.
16.	Eastern	Serere	Kadungulu	The gas chamber had not been provided for by the contractor
17.	Eastern	Ngora	Ngora	The is need to confirm the quality of materials especially the bricks used, the mixing rations of mortar needed to be technically confirmed, the latrine works seemed unsatisfactory especially the girls' stance whose brick works had developed cracks
18.	Eastern	Kween	Kitawoi	2-Unit Science laboratory block does not have drainage channels as provided for in the specifications; Administration block slab has pools of water indicating the floor slab not well leveled and provisions for rain water to drain out during construction not put in place

No	Region	District	Facility	Remarks
19.	Eastern	Namisind-wa	Mukoto	Noted the quality of bricks that were made of clay instead of sand bricks. This required to test quality of the bricks at the regional lab.
20.	Western	Bushenyi	Bumbaie	Latrine Construction defects
21.	Central	Kalungu	Lukaya Town Council	Sequence of construction was not followed on the administration block: plastering of internal walls was being done before ceiling construction or fixing of windows/doors.2. Roofing of the structures without covering the gable ends renders the structure susceptible to being blown off by winds.
22.	Northern	Napak	Napak Town Council	Ring beam placed at wall plate level instead of window level
23.	Western	Buliisa	Ngwedo	Poor concrete surfaces/finishes because of poor formwork.
24.	Central	Bukoman-simbi	Bigasa	1. The pit latrine in the staff quarters was located too close to the kitchen 2. Too much debris, scattered nails and timber pieces observed. This can be potentially hazardous to the workers and third parties alike. 3. Timber was used for roofing certain buildings, even though the BoQs prescribed steel. While this may be overlooked considering the level of construction and the fact that there was a discrepancy between the BoQs and the drawings - with the drawings ranking high above the BoQs in order of precedence - Contractor should have sought clarification on the choice of roofing material.
25.	Central Region	Jinja Municipal Council	Kisima Islands	Hard to reach project site, requires special visit with adequate resources for Boat hire

## Annex 8: Health Centres with Minor - Major Defects - Recommended for Spot Monitoring

Region Name	District Name	Facility Name	Remarks
Western Region	Buliisa District	BUTIABA HEALTH CENTRE II	Water is affecting the plaster at the bottom of the walls. Plastering not done properly in some areas.
Western Region	Buliisa District	AVOGERA HEALTH CENTRE II	Plastering not done properly in some areas.
Eastern Region	Kamuli Municipal Council	BUSOTA HEALTH CENTRE II	Some defects were identified on site i.e. some manhole covers were not to standard, poor railing materials used.
Central Region	Rakai District	Kiziba HC II	The floor screed in the Post Natal ward, reception area, corridor to the labor suite, walk way to the medical pit is still cracked.
Central Region	Mubende District	Butoloogo HC II	Plumb files and terrazzo were not well done. we advised to re-plumb
Western Region	Kanungu District	MATANDA HC III	Cracks on the floor and glasses in delivery room clear instead of being translucent
Eastern Region	Kapchorwa Municipal Council	KAPLELKO HC II	Sagging ceiling
Central Region	Mityana District	Namungo HC II	The floor screed cracked and the district opted to use terrazzo which led to an extra Ushs.16m that was covered by the office of the District Health Officer. External cover to lightening arrestor is metallic aluminum plate as opposed to the specified plastic pipe.
Eastern Region	Bududa District	Bubungi Health Centre II	There were issues with quality of screening, the material for the ceiling, fixtures on the medical sinks and taps were not made according to specifications and the engineer noted them for action.
Northern Region	Maracha District	AJIKORO HC II	Broken glass on the door and lock, Cracks on the walls and floors
Central Region	Kayunga District	BUKAMBA HC II	Quality of works was good with a few defects identified which included; 1. The worktops should have been of terrazo and the reception of marble worktop. 2. The splash apron should have been in precast slap .3. The rower loovers should be covered with a mesh to prevent mo.4. The Local Government should; consider fencing off the land using the maintenance funds. 5. The shower in the postnatal section was wrongly placed and therefore should be moved to make the bath function6l.7. The gutters and the water tank had not been installed
Eastern Region	Pallisa District	OLOK HEALTH CENTRE II	1. Cracked floor .2. Surface cracks on the ceiling 3. broken toilet seat and wash hand basin drain 4. Medical waste pit had levels of water due to seepage of ground water through the foundation 5. Grid steel door on washrooms that dont offer privacy for users 5. No walk way from the washroom and toilet to the ward which presence a risk of destruction of grass cover.
Northern Region	Kole District	Ayer HC II	There was leakage on the roof

Region Name	District Name	Facility Name	Remarks
Central Region	Mubende Municipal Council	Lwemikomago HC II	There was a 2 inch raised step on the assisted bath entrance which makes it difficult to access
Eastern Region	Namutumba District	KAGULU HC II	The contractor had handed over the health facility to the district local government at the time of assessment and was duly operational with over 30 patients being attended to. However, the assessors observed soil in the medical waste pit which needed to be ascertained by the District Engineer and Environment Officer if this is ground water that had seeped through the foundation or its rain water. Grid shutters that offer limited privacy (while one is having a bath) were provided in the 4 wash rooms (2 washrooms on either side for Male and Females). No walk ways were provided from wards to the washrooms and toilets. This will result in destruction of vegetation cover at the facility. Existing pit latrine that was previously serving the OPD has the curtain wall separated from the main structure. This presents a risk of possible injury to the users.
Eastern Region	Katakwi District	ALIAKAMER HC II	Some defects were identified.
Western Region	Kamwenge District	KABAMBIRO HEALTH CENTRE II	Defected identified by Engineer on Door locks, window locks, some missing sockets, flooring needs to be re done
Western Region	Kitagwenda District	KANARA-HEALTH CENTRE II	Door locks, window locks, water pumps not yet protected, sockets missing
Eastern Region	Mayuge District	Jagusi HC II	There are floor cracks at the reception area of the New Maternity ward and height of the terrazzo skirting in the delivery room is lower than that specified.
Western Region	Kasese District	Kyempara HC II	Design drawings not followed especially on ceiling, slabs and door frames
Eastern Region	Manafwa District	BukimanayiH-CIII	Defects are continuously identified by the Engineer and communicated to the Contractor. For example the replacement of veranda blocks is recorded as a defect and will be replaced
Eastern Region	Bukwo District	MUTUSHET HEALTH CENTRE II	Concrete Ceilings in most wards are visibly sagging, have cracks and show signs; leaking roof, such as in the corridor of paediatric and female wards; floor of the female; paediatric wards not well levelled and had pool of water; ridges adjoining valley gutters not smartly laid causing rain water to seep through to the ceilings; iron sheets on the roof of delivery ward not laid straight and access ramps to wards, do not have rails to ease access of PWDs
Western Region	Ntungamo Municipal Council	Ruhoko Health Centre II	Cracked floor and wall finishes; Poor quality finishes; Weak slab for the septic tank. Poor drainage works
Eastern Region	Sironko District	Bundege Health Centre	They include; cracks on the ceiling board, broken sinks, cracks on the floor, electrical wire for pumping was left open, no landscaping, no site hoarding etc.

Region Name	District Name	Facility Name	Remarks
Central Region	Kyankwanzi District	Bananywa Health Centre II	All the buildings were abandoned when their structural integrity can be adversely affected by weather conditions. Found with floor hardcore partly placed, but no concrete slab. Thus, grass has grown on all the floors. There was exposed medical waste pit dug and left uncovered posing risks to the community.
Central Region	Kyankwanzi District	Kikolimbo Health Centre II	Very many especially inferior works and abandoned. The solution would be to terminate the contractor.
Eastern Region	Jinja city	Kimaka Health Centre 2	Yes they were
Western Region	Bundibugyo District	BUPOMBOLI HCII	As acknowledged by the engineer however this could not be verified since the project was completed
Western Region	Bundibugyo District	BURONDO HCII	As acknowledged by the engineer however this could not be verified since the project was completed
Northern Region	Oyam District	Ariba Health Centre II	There were some defects in the external works
Central Region	Lyantonde District	LYAKAJURA HCII	External compound works not done, water is not flowing
Western Region	Kakumiro District	BIREMBO SUBCOUNTY GENERAL FUND	Cracks and poor finishing of the floor; which were closed - from the instruction book
Central Region	Kasanda District	Kikandwa HC II	Cracks on female ward and Pediatric ward, there were no manhole covers
Central Region	Kasanda District	Buseregenyu HC II	Floor cracked, lock for night duty room damaged, broken door in the records room
Central Region	Mubende District	Butawata HC II	Floor cracks in the female ward, door frames not plumbed
Eastern Region	Kapchorwa District	CHEMOSONG HC II	Porous floor and damaged ceiling. The height of Access ramp to the waiting room is more than 1.5m yet there is no column or beam has been put in place; access ramps to different wards lack rails for ease of access by PWDs; ceilings in some rooms are cracked;
Western Region	Kyegegwa District	KARWENYI HC II	Pompeii grills not at the same level as the ring beam. On-going rectification
Western Region	Kisoro District	Chibumba HC II	crack on the floor; sink leaking, door locks not functional, roof run off/inadequate drainage and landscaping not properly done
Central Region	Sembabule District	BUSHEKA HEALTH CENTRE II	1. Work tops had porcelain tiles instead of granite tiles.2. Uneven cutting of roofing sheets at the eaves.3. Positioning of tap in bathroom does not allow sizeable container to collect water 4. Uneven floor and need to check for adherence to specs
Eastern Region	Namayingo District	LOLWEHC II	Defects in floor and ceiling finishes

Region Name	District Name	Facility Name	Remarks
Central Region	Luwero District	KATUUGO HEALTH CENTRE II	Worktops were completed with ceramic tiles as opposed to the specified granite tiles. For the female ward, the floor drains inwards instead of outwards, thus posing difficulties in cleaning and drying the floor. In addition, some door locks were hard and not user friendly. The sluice room had in Luwero had a sit, yet in the Western, they assumed the design to be a worktop. These controversies were as a results of lack of design details (necessary sections for the room). There were a number of variations in the design for the worktops and sitting areas because of lack of design details.
Western Region	Rukungiri District	KARUHEMBE HC II	Largely the site followed the construction plan, however minor defects were noted, for example the contractor did not follow the agreed design of the front desk as indicated in the plan, also compartments need to be added to the front desk for ease of file storage, also some of the doors needed to have their locks adjusted for proper closure.
Eastern Region	Kamuli District	KAGUMBA HEALTH CENTRE II	Poor quality of finishing works for example ceiling, floor screeds, painting, doors are not fitting well and have no stoppers, debris left on site.
Northern Region	Otuke District	OGWETE HEALTH CENTRE II	The installed roof was leaking
Eastern Region	Butebo District	KANYUMU HEALTH CENTRE II	The structure need to address flooding occurrences
Central Region	Gomba District	Mamba Health Centre II	1. Broken Glass Window Panes.2. Cracks in the floor and rough finish. 3. Loose mosquito traps
Central Region	Gomba District	Ngomanene Health Centre II	1. Broken Glass Window Panes. Cracks in the floor and rough finish.3. Placenta pit cover does not open.
Central Region	Lwengo District	Kakoma HC II	Cracks on entrances of wards
Eastern Region	Mayuge District	Busaala HC II	Three doors hinges are broken, the ramp at the Toilets doesn't flash off the ground - the contractor opted for trunking some wiring instead of concealing as specified
Central Region	Butambala District	Butaaka HCII	1.The lightening conductors are not protected hence it is easy for them to be vandalized.2. The placenta pit cover does not close properly.
Eastern Region	Amuria District	AKERIAU HEALTH CENTRE II	Engineer reports that there had been some defects detected earlier.
Eastern Region	Tororo District	Sop Sop HEALTH CENTER II	Verandah was already cracked, paint was not well done, peeling off
Western Region	Kabale District	Kasheregyenyi HC II	Cracks in the floor screed, loose door cabins, gents and ladies signage required
Central Region	Nakasongola District	Kiralamba HCII	Concrete ceiling cracking due to large span of floor area

Region Name	District Name	Facility Name	Remarks
Western Region	Rukungiri Municipal Council	KITIMBA HC II	It was observed during inspection that some rooms had cracked floors, the ceiling wasn't well done in some rooms, a very steep ramp and drainage had not been constructed.
Eastern Region	Serere District	AARAPOO HC II	Poor woodworks and furnishes: furniture and doors at the OPD receptions not of good quality put wood chipboards instead of gypsum boards need to seal all bat entry points seen at the entry of the interface of the roof and the wall cracked floors in the wards and OPD leakage on the roof in the female ward poor manhole covers - provide for angle frames and prefabricated tight fit framed covers the bathrooms do not have galleys should, therefore, be redone, the floors in the latrines should be redone to provide for proper gradient, it was observed that water and urine were collecting in one corner; the vent pipe in the placenta pit should be reinforced; exposed water pipes and hanging water pump. the pump should be fixed to the wall and metal encasement fixed.
Western Region	Buhweju District	Mushasha HCII	surging ceiling ventilation excavated pits collapsing ramp design landing area is not according to the drawings verandah is too high
Western Region	Buhweju District	Engaju HC11	ceiling is surging and also poor ventilation
Central Region	Kiboga District	BULAGA HEALTH CENTRE II	1. There was no window between the sluice room and the sterilizing room as provided for in the drawings. 2. The sink pipe in the sluice room was about 50mm as opposed to 100mm. The pipe work for the delivery room was also about 50mm instead of 100mm.3. The Floors for the wards were uneven and instead of draining outwards, they were draining inwards towards the corners. This will complicate cleaning during operations of the facility.4. On the overall, the finishes were too poor and unacceptable.5. Both the female and prenatal wards had cracks on the ceilings.6. Some of the iron sheets used were in small pieces as opposed to full ones and the roofing was too poor with some iron sheets giving way wherever the wind blows.7. The soak pit was located on the upper end of the structure as opposed to the low lying areas at the back ;8. the thickness of the door and window frames was 1.2mm as opposed to the specified 1.5mm. Most works in sluice room, delivery room and duty station were not yet done. But, we believe such a contractor cannot do a good job.
Western Region	Mitooma District	Bukuba Health Centre II	Duty station is not done as per provided details Terrazzo height in the delivery room is at 1.2m instead of the recommended 1.8m there is no opening between the sluice and sterilization rooms. The site is very dirty there is no provision of shower outlet in the assisted bath
Western Region	Rubanda District	Mpungu HC II	Floor cracks and locks not properly working



Region Name	District Name	Facility Name	Remarks
Western Region	Ntungamo District	KARURUMA HC II	Finishing of terrazzo wall; in the delivery room was poorly done. Joints of ceiling need to be fixed in order to have a smooth ceiling nets on the ventilators need to be put need to plant live fence in areas that its not medical waste pit, placenta pit, and renovation of OPD not done drainage of the new structure being affected by lack of gutters on the existing HC II need for stone pitching and guard rails however, this was not included in the contractors budget the windows in the delivery room are transparent glass yet they were not supposed to be transparent work top missing
Western Region	Ntungamo District	KYAMWASHA HC II	Finishing on top of terrazzo wall in the delivery room was poorly done. Joints of ceiling need to be fixed in order to have a smooth ceiling nets on the ventilators need to be put need to plant live fence in areas that its not medical waste pit, placenta pit, and renovation of OPD not done (removed from scope due to limited budget) the windows in the delivery room are transparent glass yet they were not supposed to be transparent work top missing in sluici room
Northern Region	Amuru District	Otwee	The placenta pit had block walls on the side of excavation and a concrete base. The contractor constructed a medical waste pit instead of the placenta pit that was agreed upon.
Eastern Region	Bukedea District	AKUORO	Cracks on the floor.
Eastern Region	Bulambuli District	Bunangaka	A snag list was generated by the District Engineer
Western Region	Kisoro Municipal Council	ZINDIRO	Minor cracks on the sink. electric meter open and open shutter on the bathroom
Central Region	Nakaseke District	BUTALANGU HC III	Ramps were not properly finished. The floor was also not properly finished and peeling off. There was no door to the store. The ramp to the males' ward was affected in width by the splash apron. Failure to provide detailed designs including sections led to failure to implement the works at duty station, sluice room and delivery room as expected. In the corner with the 10,000ltr tank, there was dampness which has affected the wall plaster and painting of the building. The painting was already peeling off.
Central Region	Kalungu District	KABAALÉ HC III	1. Not only are the internal floors rough/irregular, they are also largely cracked.2. The hinges used on the double-shutter timber doors were not double-swinging contrary to the contract description; 3. Cracks on the splash apron. They appear to be the progressive kind.4. Skirting was observed to be wavy, irregular and rough.5. The quality of some of the timber doors used was not satisfactory, based on visual inspection conducted. The timber used appeared to be defective.
Western Region	Rubirizi District	MUNYONYI HC II	Electrical issues, vents not fixed, levels of slabs and generally not following the drawings
Western Region	Rubirizi District	MUSHUMBA HC III	Slabs not used on the veranda as per the specifications

Region Name	District Name	Facility Name	Remarks
Eastern Region	Kween District	TERENPOY HC III	Ceilings in some wards are sagging with visible cracks, floors of some wards are not leveled with pools of water collected in them, work tops and shelves poorly/roughly done, duty station constructed at height 1.2m against the specification of 1.5m. Besides, metallic door shutters frame look of poor quality, access ramps to wards are without rails for easy access by persons' with disabilities
Eastern Region	Bugweri District	NAWANGISA HC III	The paint is already peeling off, replacement of cement at door cracks
Western Region	Hoima city	KIHUUKYA HC III	One of the ramps is so steep. Bad methodology of casting the slab, The ironing sheets not well aligned
Western Region	Rwampara District	Nyaruhandagazi Health centre 1	Soil compaction is required and there is a lot of run off from the hill. a retaining wall is required.
Northern Region	Nebbi District	PAMAKA HEALTH CENTRE II	the slopes on the toilet flow need to be corrected
Northern Region	Koboko District	CHAKULIA HEALTH CENTRE II	A portion of the ceiling board fell down as the electrician was undertaking electrical installation, Some Window locks cannot open, There were cases of broken glasses on the door.
Western Region	Kakumiro District	KATAIHUKA HU	Off peak of the roof is almost more than 30 degrees
Central Region	Kiboga District	Buninga	There was a design misinterpretation whereby there was no window between the sluice room and sterilizing room. The quality of the aggregates was not good and required to remove them from site. The hard core had some which were weathered rocks and not acceptable. For the prenatal room and other corridor walls, where they were supposed to have a half wall, they decided to have a full wall of about 300mm to enable installation of the specified switch. This is not a bad. The electric socket and water sink for some rooms were designed to be in the same area and the contractor also put them in the same area. This is totally wrong and risky.
Central Region	Kyankwanzi District	Sirimula Health Centre II	Failure to provide the window between sluice room and sterilizing room as per the design. Lack of detailed drawings for the sluice room and work tops. Provision of water reservoir near entrances, without protections, is risky to the community. There is need to protect the water reservoirs to avoid accidents. Otherwise, the works appeared good and within acceptable standards so far.
Northern Region	Maracha District	CURUBE HC II	Long span for two beams requiring panel walling to provide adequate support. Drainage around the site to be improved to avoid ponding water around the general ward. Materials to be protected from run off. Rear Veranda 2 unit staff house has no roof as per design and this should be improved in the subsequent projects
Western Region	Ntungamo District	RWANDA HC II	The ceiling has some shrinkage cracks

Region Name	District Name	Facility Name	Remarks
Eastern Region	Kaliro District	KASOKWE Health Centre II	The drains in the latrine block left the slab BRC exposed and need to be well finished plus the hard core in soak pits was left open to surface run-off hence needs to be cleaned before it is re-placed to prevent clogging.
Eastern Region	Bukwo District	KWIRWOT HEALTH CENTRE II	Poor finishing of the placenta pit apron.
Western Region	Buliisa District	KIGWERA HEALTH CENTRE II	There has been delayed; roofing and hence works have stalled, the covid 19 lock down was one of the reasons the works have stalled
Western Region	Mitooma District	Ryengyerero Health Centre II	Wrong connection of wall plate and trusses welding of truss joints was not done all round, Medium gauge drainage pipes used instead of PN 6
Western Region	Mitooma District	Nyakishojwa Health Centre II	Wrong connection of wall plate and trusses welding of truss joints was not done all round; Medium gauge drainage pipes used instead of PN 6. Poor plaster in many areas. Wrong timber and not treated for the ceiling joints
Eastern Region	Kibuku District	KABWERI HEALTH CENTRE II	General ward and Staff VIP Latrine floors not to level; Soak pits filled with substandard materials.
Northern Region	Agago District	OMOT HEALTH CENTRE II	The door Window frames are not properly fabricated and need to be replaced; No over site concrete was placed. This will lead to peeling of lower walls due to moisture; Quality of materials used suspect and should be tested
Western Region	Kabarole District	NYAKITOKOLI HC II	The joints of the roof steel member is not welded properly, in process of correcting it.
Western Region	Bundibugyo District	BUNDIMU-LANGYA HCII	Placenta and medical waste pits are excavated in square shape instead of circular shape
Western Region	Kasese District	Bwesumbu HC II	Small cracks on the flush apron and less number of louvers in the general ward as compared to the numbers indicated on the site layout drawing
Western Region	Kamwenge District	KABINGO HEALTH CENTRE II	Honey Combs in the cast concert; Plaster Sand used is not acceptable for plaster blinding; The Sterilizing; store work top is not up to the design in the drawings;
Eastern Region	Tororo District	Kamuli HEALTH CENTER II	Honey comb of ring beam concrete
Western Region	Ntungamo District	KISHAMI HC II	The ceiling has some shrinkage cracks
Eastern Region	Namayingo District	BUGANA HC II	The ring beam reinforcement is exposed on the new maternity ward, the ring beam on the 4-stance latrine is uneven and cast using a weak mix. There are hairy cracks on the internal and external wall plaster of the placenta pit.
Eastern Region	Namayingo District	SHANYONJA HC II	1. The ramp at the rear of the new maternity ward is too steep for PWDs and needs to be adjusted.2. The edge of the ramp at the rear of the maternity ward is high and there is need to fix a guard rail to prevent accidents.

## Annex 9: Seed Schools at Finishing Stage

No	Region	Local Government	Seed Secondary School Name
1	Northern Region	Agago District	Lapono
2	Northern Region	Alebtong District	Abia
3	Northern Region	Amolatar District	Muntu
4	Northern Region	Apac District	Apac
5	Northern Region	Bukedea District	Malera
6	Eastern Region	Bukwo District	Kaptererwo
7	Western Region	Bundibugyo District	Kisuba
8	Western Region	Bunyangabu District	Kiyombya
9	Western Region	Bushenyi District	Bumbaire
10	Western Region	Ibanda District	Keihangara
11	Eastern Region	Jinja District	Buwenge Town Council
12	Western Region	Kabarole District	Kasenda
13	Western Region	Kagadi District	Kiryanga
14	Northern Region	Kalaki District	Kakure
15	Eastern Region	Kaliro District	Bukamba
16	Western Region	Kamwenge District	Bwizi
17	Eastern Region	Katakwi District	Palam
18	Central Region	Kayunga District	Nazigo
19	Western Region	Kisoro District	Nyakinama
20	Northern Region	Koboko District	Lobule
21	Northern Region	Kwania District	Aduku
22	Western Region	Kyenjojo District	Kyembogo
23	Central Region	Lwengo District	Lwengo
24	Western Region	Masindi District	Budongo
25	Western Region	Mitooma District	Mayanga
26	Eastern Region	Ngora District	Ngora
27	Western Region	Ntoroko District	Nombe
28	Western Region	Rubanda District	Nyamweru
29	Western Region	Rukiga District	Rwamucucu
30	Eastern Region	Soroti District	Asuret
31	Central Region	Wakiso District	Wakiso

## Annex 10: Seed Schools at Roofing Stage

No	Region	Local Government	Facility Name
1	Northern Region	Adjumani District	Ukusijoni
2	Western Region	Kakumiro District	Birembo
3	Western Region	Sheema District	Kigarama
4	Central Region	Butambala District	Budde
5	Northern Region	Kole District	Okwerodot
6	Eastern Region	Kibuku District	Kasasira
7	Western Region	Rubirizi District	Ryeru
8	Central Region	Kalungu District	Lukaya Town Council
9	Eastern Region	Serere District	Kadungulu
10	Eastern Region	Namayingo District	Mutumba
11	Eastern Region	Luuka District	Ikumbya
12	Central Region	Gomba District	Maddu
13	Eastern Region	Bulambuli District	Bunambutye
14	Northern Region	Otuke District	Ogor
15	Western Region	Kyegegwa District	Rwentuha
16	Eastern Region	Buyende District	Buyende
17	Northern Region	Dokolo District	Batta
18	Eastern Region	Namutumba District	Namutumba
19	Eastern Region	Manafwa District	Buwagogo
20	Western Region	Kiruhura District	Nyakashashara
21	Eastern Region	Tororo District	Malaba Town Council
22	Eastern Region	Sironko District	Buteza
23	Central Region	Sembabule District	Lwebitakuli
24	Eastern Region	Pallisa District	Olok
25	Northern Region	Nabilatuk District	Lolachat
26	Northern Region	Nakapiripirit District	Kakomongole
27	Central Region	Mukono District	Kimenyedde
28	Central Region	Mubende District	Kigando
29	Central Region	Mpigi District	Kiringente
30	Northern Region	Moroto District	Rupa
31	Eastern Region	Mayuge District	Mpungwe
32	Central Region	Masaka District	Bukakata
33	Northern Region	Lira District	Agali
34	Eastern Region	Kumi District	Kumi
35	Eastern Region	Kamuli District	Kitayunjwa
36	Central Region	Kalangala District	Bufumira
37	Western Region	Kabale District	Buhara
38	Eastern Region	Iganga District	Nawanyingi

No	Region	Local Government	Facility Name
39	Eastern Region	Bugweri District	Namalemba
40	Western Region	Kikuube District	Kiziranfumbi
41	Central Region	Kyankwanzi District	Bananywa
42	Western Region	Kiryandongo District	Kiryandongo
43	Northern Region	Lamwo District	Paloga
44	Central Region	Mityana District	Namungo
45	Eastern Region	Butaleja District	Butaleja
46	Central Region	Rakai District	Lwamagwa
47	Eastern Region	Butebo District	Kanginima
48	Central Region	Kasanda District	Manyogaseka
49	Northern Region	Kitgum District	Labongo Amida
50	Central Region	Kiboga District	Kibiga
51	Western Region	Kibaale District	Nyamarwa
52	Eastern Region	Bugiri District	Iwemba
53	Northern Region	Abim District	Nyakwae
54	Northern Region	Pader District	Ogom
55	Eastern Region	Mbale District	Wanale
56	Northern Region	Amudat District	Karita
57	Northern Region	Napak District	Napak Town Council
58	Eastern Region	Kween District	Kitawoi
59	Eastern Region	Budaka District	Kamonkoli

## Annex 11: Seed Schools at Beam Level

No	Region	Local Government	Facility Name
1	Northern Region	Amuru	Amuru
2	Western Region	Buhweju	Kyankanda
3	Central Region	Buikwe	Buikwe
4	Western Region	Buliisa	Ngwedo
5	Northern Region	Gulu	Palaro
6	Western Region	Hoima	Kigorobyia
7	Western Region	Isingiro	Ruborogota
8	Western Region	Kanungu	Katete
9	Eastern Region	Kapchorwa	Kayebywe
10	Eastern Region	Kibuku	Kabweri
11	Northern Region	Kotido	Panyangara
12	Central Region	Luwero	Katikamu
13	Central Region	Lyantonde	Mpumude
14	Eastern Region	Manafwa	Sibanga
15	Northern Region	Maracha	Tara
16	Western Region	Mbarara	Bukiira
17	Northern Region	Moyo	Difile
18	Central Region	Nakaseke	Nakaseke
19	Eastern Region	Namisindwa	Mukoto
20	Northern Region	Nebbi	Atego
21	Western Region	Ntungamo	Rukoni East
22	Northern Region	Nwoya	Lungula
23	Northern Region	Omoro	Lakwana
24	Northern Region	Pakwach	Alwi
25	Western Region	Rukungiri	Kebisoni
26	Northern Region	Yumbe	Lodonga
27	Northern Region	Zombo	Atyak

**Annex 12: Progress on Construction of New General Maternity Wards FY 2018/19**

CONSTRUCTION OF NEW GENERAL MATERNITY WARDS FY 2018/19											
Finishing Stage				Roofing Stage				Beam Level			
Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name
Western Region	Kiruhura District	RWESANDE HC III	Western Region	Hoima city	KIHUUKYA HC III	Northern Region	Pader District	LAPUL OCWIDA HC III	Northern Region	Pader District	LAPUL OCWIDA HC III
Western Region	Sheema MC	KITOJO COMMUNITY HC III	Northern Region	Omoro District	LOYOAJONGA HC III	Northern Region	Agago District	LAPIRIN HC II	Northern Region	Agago District	LAPIRIN HC II
Northern Region	Kitgum MC	PANDWONG HC III	Eastern Region	Kween District	TERENPOY HC III	Central Region	Kyankwanzi District	Kikolimbo HC II	Central Region	Kyankwanzi District	Kikolimbo HC II
Western Region	Mbarara city	KYARWABUGANDA HC II	Western Region	Rubirizi District	MUSHUMBA HC III	Northern Region	Lamwo District	KATUM HC II	Northern Region	Lamwo District	KATUM HC II
Eastern Region	Bugweri District	NAWANGISA HC III	Western Region	Rubirizi District	MUNYONYI HC II	Western Region	Kyegegwa District	KARWENYI HC II	Western Region	Kyegegwa District	KARWENYI HC II
Central Region	Kalungu District	KABAAL HC III	Western Region	Kyenjojo District	KYAKARAMATA HC III	Northern Region	Dokolo District	Awelo HC II	Northern Region	Dokolo District	Awelo HC II
Central Region	Nakaseke District	BUTALANGU HC III	Western Region	Kasese District	NYAKIMASA HC III	Northern Region	Amuru District	Otwee	Northern Region	Amuru District	Otwee
Central Region	Mubende District	Butawata HC II	Northern Region	Alebtong District	AWEI						
Eastern Region	Amuria District	AKERIAU HC II	Central Region	Mubende MC	Lwemikomago HC II						
Western Region	Rukungiri MC	KITIMBA HC II	Western Region	Masindi MC	KATASENYWA HC II						
Western Region	Ntungamo MC	Ruhoko HC II	Western Region	Sheema District	MABAARE HC II						
Central Region	Masaka city	NYENDO SSENYANGE HC	Northern Region	Kole District	Ayer HC II						
Eastern Region	Jinja city	Kimaka Health Centre 2	Northern Region	Otuke District	OGWETE HC II						
Western Region	Buhweju District	Engaju HC11	Western Region	Buliisa District	AVOGERA HC II						
Western Region	Buhweju District	Mushasha HCII	Western Region	Buliisa District	BUTIABA HC II						
Western Region	Sheema District	KYEIHARA HC II	Northern Region	Dokolo District	Adok HC II						



CONSTRUCTION OF NEW GENERAL MATERNITY WARDS FY 2018/19									
Finishing Stage			Roofing Stage				Beam Level		
Central Region	Butambala District	Butaaka HCII	Central Region	Mityana District		Namungo HC II			
Northern Region	Nwoya District	KOCH LII HCII	Eastern Region	Bukwo District		MUTUSHET HC II			
Eastern Region	Kibuku District	NALUBEMBE	Eastern Region	Manafwa District		Bukimanavyi HCIII			
Western Region	Mitooma District	Bukuba Health Centre II	Northern Region	Amolatar District		Nakatiti HC II			
Central Region	Lwengo District	Kakoma HC II	Eastern Region	Mayuge District		Jagusi HC II			
Eastern Region	Serere District	AARAPOO HC II	Western Region	Kyenjojo District		MYERI HC 11			
Eastern Region	Serere District	KAGWARA HC II	Central Region	Kiboga District		BULAGA HC II			
Western Region	Ntoroko District	BWERAMULE HC II	Western Region	Kasese District		Kyempara HC II			
Eastern Region	Namayingo District	LOLWEHC II	Eastern Region	Kapchorwa MC		KAPLELKO HC II			
Eastern Region	Luuka District	BUKENDI HC II	Eastern Region	Kapchorwa District		CHEMOSONG HC II			
Central Region	Gomba District	Ngomanene HC II	Western Region	Kamwenge District		KABAMBIRO HC II			
Central Region	Gomba District	Mamba HC II	Western Region	Bunyangabu District		KABAHANGO HC II			
Eastern Region	Bulambuli District	Bunangaka	Western Region	Bushenyi District		Kibazi HC II			
Northern Region	Zombo District	ATYAK HC II	Northern Region	Adjumani District		ARINYAPI HC II			
Central Region	Lyantonde District	LYAKAJURA HCII							
Eastern Region	Bududa District	Bubungi HC II							
Eastern Region	Bukedea District	AKUORO							
Northern Region	Maracha District	AJIKORO HC II							
Eastern Region	Namutumba District	KAGULU HC II							
Northern Region	Oyam District	Ariba Health Centre II							

CONSTRUCTION OF NEW GENERAL MATERNITY WARDS FY 2018/19			
Finishing Stage		Roofing Stage	Beam Level
Northern Region	Oyam District	Atura Health Centre II	
Eastern Region	Budaka District	NAMUSITA HC II	
Northern Region	Koboko District	CHAKULIA HC II	
Western Region	Kiruhura District	Kitura HC III PHC	
Eastern Region	Kaliro District	NAWAMPITI HC II	
Eastern Region	Kaliro District	BUDOMERO HC II	
Western Region	Isingiro District	BUSHEKA HC II	
Western Region	Ibanda District	KASHOZI HC II	
Northern Region	Yumbe District	MOCHA HC II	
Central Region	Wakiso District	Nakitokolo HC Nama-yumba	
Eastern Region	Tororo District	Sop Sop HC II	
Eastern Region	Sironko District	Bundege HC	
Central Region	Sembabule District	BUSHEKA HC II	
Western Region	Rukungiri District	KARUHEMBE HC II	
Central Region	Rakai District	Kiziba HC II	
Eastern Region	Pallisa District	OLOK HC II	
Eastern Region	Butebo District	KANYUMU HC II	
Western Region	Ntungamo District	KYAMWASHA HC II	
Western Region	Ntungamo District	KARURUMA HC II	
Northern Region	Nebbi District	PAMAKA HC II	
Central Region	Nakasongola District	Kiralamba HCII	
Central Region	Kasanda District	Buseregenyu HC II	
Central Region	Kasanda District	Kikandwa HC II	
Central Region	Mubende District	Butoloogo HC II	
Eastern Region	Mayuge District	Busaala HC II	
Central Region	Luwero District	KATUUGO HCE II	
Western Region	Kisoro District	Chibumba HC II	

CONSTRUCTION OF NEW GENERAL MATERNITY WARDS FY 2018/19					
	Finishing Stage		Roofing Stage		Beam Level
Western Region	Kibaale District	MATALE HC II			
Western Region	Kakumiro District	MASAKA HU			
Western Region	Kakumiro District	BIREMBO SC FUND			
Central Region	Kayunga District	BUKAMBA HC II			
Eastern Region	Katakwi District	ALIAKAMER HC II			
Western Region	Kanungu District	MATANDA HC III			
Western Region	Kitagwenda District	KANARA HC II			
Eastern Region	Kamuli MC	BUSOTA HC II			
Eastern Region	Kamuli District	KAGUMBA HC II			
Western Region	Kabarole District	NYANTABOMA HC III			
Western Region	Kabale District	Kasheregyenyi HC II			
Western Region	Rubanda District	Mpungu HC II			
Western Region	Bundibugyo District	BURONDO HCII			
Western Region	Bundibugyo District	BUPOMBOLI HCII			
Eastern Region	Bugiri MC	BUGIRI TC HC II			
Northern Region	Apac District	OLELPEK HC II			

**Annex 13: Progress on Renovation of Out-Patient Departments FY 2018/19**

RENOVATION OF OUT-PATIENT DEPARTMENTS FY 2018/19											
Finishing Stage						Roofing Stage					
Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name
Western Region	Kiruhura District	RWESANDE HC III	Northern Region	Omoro District	LOYOAJONGA HC III	Eastern Region	Budaka District	NAMUSITA HC II			
Eastern Region	Bugweri District	NAWANGISA HC III	Eastern Region	Serere District	AARAPOO HC II						
Central Region	Kalungu District	KABAALLE HC III	Western Region	Bunyangabu District	KABAHANGO HC II						
Central Region	Mubende District	Butawata HC II									
Eastern Region	Amuria District	AKERIAU HC II									
Western Region	Rukungiri MC	KITIMBA HC II									
Eastern Region	Jinja city	Kimaka HC II									
Central Region	Lwengo District	Kakoma HC II									
Eastern Region	Serere District	KAGWARA HC II									
Eastern Region	Namayingo District	LOLWEHC II									
Northern Region	Maracha District	AJKORO HC II									
Eastern Region	Namutumba District	KAGULU HC II									
Western Region	Kiruhura District	Kitura HC III PHC									
Eastern Region	Kaliro District	NAWAMPITI HC II									
Eastern Region	Kaliro District	BUDOMERO HC II									
Western Region	Ibanda District	KASHOZI HC II									
Northern Region	Yumbe District	KERWA HC II									
Eastern Region	Tororo District	Sop HC II									
Central Region	Sembabule District	BUSHEKA HC II									
Western Region	Rukungiri District	KARUHEMBE HC II									
Central Region	Rakai District	Kiziba HC II									
Eastern Region	Butebo District	KANYUMU HC II									
Central Region	Kasanda District	Buseregenyu HC II									
Central Region	Kasanda District	Kikandwa HC II									
Central Region	Mubende District	Butoloogo HC II									

RENOVATION OF OUT-PATIENT DEPARTMENTS FY 2018/19									
Finishing Stage		Roofing Stage						Beam Level	
Eastern Region	Mayuge District	Busaala HC II							
Eastern Region	Katakwi District	ALIAKAMER HC II							
Western Region	Kamwenge District	KABAMBIRO HC II							
Eastern Region	Kamuli District	KAGUMBA HC II							
Western Region	Kabarole District	NYANTABOMA HC III							
Western Region	Rubanda District	Mpungu HC II							
Eastern Region	Busia District	MAJANJI HC II							
Western Region	Bundibugyo District	BURONDO HCII							
Western Region	Bundibugyo District	BUPOMBOLI HCII							
Eastern Region	Bugiri MC	BUGIRI TC HC II							

## Annex 14: Progress on Construction of New General Maternity Wards FY 2019/20

CONSTRUCTION OF NEW MATERNITY WARDS FY 2019/20											
Finishing Stage				Roofing Stage				Beam Level			
Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name
Eastern Region	Kapchorwa District	NGANGATA HC III	Western Region	Rubirizi District	Ndagaro	Eastern Region	Kapchorwa District	NGANGATA HC III	Eastern Region	Kapchorwa District	NGANGATA HC III
Western Region	Kiruhura District	RWESANDE HC III	Western Region	Kiruhura District	RWESANDE HC III	Western Region	Kiboga District	Buninga	Central Region	Kiboga District	Buninga
Northern Region	Zombo District	ATYAK HC II	Western Region	Kasese MC	Railway HC II	Western Region	Kabarole District	NYAKITOKOLI HC II	Western Region	Kabarole District	NYAKITOKOLI HC II
Northern Region	Koboko District	CHAKULIA HC II	Northern Region	Agago District	OMOT HC	Northern Region	Dokolo District	ADAGMON HC II	Northern Region	Dokolo District	ADAGMON HC II
Western Region	Rukungiri District	KASHESHE HC II	Northern Region	Agago District	LAYITA HC II	Western Region	Bundibugyo District	TOMBWE HC II	Western Region	Bundibugyo District	TOMBWE HC II
Western Region	Ntungamo District	KISHAMI HC II	Western Region	Sheema MC	KASHOZI HC II	Northern Region	Nwoya District	PAARA HC II	Northern Region	Nwoya District	PAARA HC II
Western Region	Ntungamo District	RWANDA HC II	Western Region	Sheema District	RUGARAMA HC II	Eastern Region	Bugweri District	MINANI HC III	Eastern Region	Bugweri District	MINANI HC III
Northern Region	Nebbi District	PAMAKA HC II	Western Region	Mitooma District	Nyakishojuwa HC II	Eastern Region	Amuria District	ALERE HC II	Eastern Region	Amuria District	ALERE HC II
Central Region	Kasanda District	Makokoto HC II	Western Region	Mitooma District	Ryengerero HC II	Western Region	Buhweju District	Rushamba HCII	Western Region	Buhweju District	Rushamba HCII
Western Region	Kakumiro District	MASAKA HU	Eastern Region	Namayingo District	SHANYONJA HC II	Eastern Region	Kibuku District	KABWERI HC II	Eastern Region	Kibuku District	KABWERI HC II
Western Region	Kagadi District	BURORA HC II	Northern Region	Oyam District	Loro Health Centre II	Central Region	Kyankwanzi District	Sirimula HC II	Central Region	Kyankwanzi District	Sirimula HC II
Western Region	Kasese District	Bwesumbu HC II	Central Region	Wakiso District	Bussi Health Centre	Eastern Region	Serere District	OBURIN HC II	Eastern Region	Serere District	OBURIN HC II
Central Region	Kalangala District	Bubeke HC PHC	Western Region	Kanungu District	KINAABA COU HC II	Western Region	Ntoroko District	RWANGARA HC II	Western Region	Ntoroko District	RWANGARA HC II
			Western Region	Kamwenge District	KABINGO HC II	Eastern Region	Namayingo District	BUGANA HC II	Eastern Region	Namayingo District	BUGANA HC II
			Central Region	Kalangala District	Bubeke HC PHC	Eastern Region	Bulambuli District	Bwikhonge HC II	Eastern Region	Bulambuli District	Bwikhonge HC II
			Northern Region	Omor District	ACET HCII	Northern Region	Alebtong District	ANARA	Northern Region	Alebtong District	ANARA

CONSTRUCTION OF NEW MATERNITY WARDS FY 2019/20											
Finishing Stage			Roofing Stage			Beam Level					
Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name
			Northern Region	Omoro District	LAKWATOMER HCII		Maracha District	CURUBE HC II	Northern Region	Maracha District	CURUBE HC II
						Western Region	Buliisa District	KIGWERA HC II	Western Region	Buliisa District	KIGWERA HC II
						Northern Region	Oyam District	Iceme Health Centre II	Northern Region	Oyam District	Iceme Health Centre II
						Eastern Region	Bukwo District	KWIRWOT HC II	Eastern Region	Bukwo District	KWIRWOT HC II
						Western Region	Kazo District	Nkungu HC III PHC	Western Region	Kazo District	Nkungu HC III PHC
						Western Region	Kiruhura District	Nshwere HC II PHC	Western Region	Kiruhura District	Nshwere HC II PHC
						Eastern Region	Kaliro District	KASOKWE HC II	Eastern Region	Kaliro District	KASOKWE HC II
						Eastern Region	Tororo District	Kamuli HC II	Eastern Region	Tororo District	Kamuli HC II
						Eastern Region	Sironko District	Mutufu Health Centre	Eastern Region	Sironko District	Mutufu Health Centre
						Northern Region	Moyo District	AYA HC II	Northern Region	Moyo District	AYA HC II
						Western Region	Rwampara District	Nyaruhandagazi HC II	Western Region	Rwampara District	Nyaruhandagazi HC II
						Western Region	Kyenjojo District	KIGOYERA HC II	Western Region	Kyenjojo District	KIGOYERA HC II
						Western Region	Kakumiro District	KATAIHUKA HU	Western Region	Kakumiro District	KATAIHUKA HU
						Western Region	Kabale District	Buramba HC II	Western Region	Kabale District	Buramba HC II
						Western Region	Bundibugyo District	BUNDIMULANGYA HCII	Western Region	Bundibugyo District	BUNDIMULANGYA HCII

### Annex 15: Progress on Renovation of Out-Patient Department FY 2019/20

RENOVATION OF OUT-PATIENT DEPARTMENTS FY 2019/20											
Finishing Stage			Roofing Stage				Beam Level				
Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name	Region	Local Govt	Facility Name
Western Region	Kiruhura District	RWESANDE HC III	Eastern Region	Kibuku District	KABWERI HC II	Eastern Region	Serere District	OBURIN HC II	Eastern Region	Serere District	OBURIN HC II
Northern Region	Agago District	OMOT HC II	Eastern Region	Bulambuli District	Bulaago HCII	Western Region	Kazo District	Nkungu HC III PHC	Western Region	Kazo District	Nkungu HC III PHC
Northern Region	Agago District	LAYITA HC II	Northern Region	Oyam District	Iceme Health Centre II	Northern Region	Omorro District	LAKWATOMER HCII	Northern Region	Omorro District	LAKWATOMER HCII
Western Region	Kiruhura District	Nshwere HC II PHC	Eastern Region	Sironko District	Mutufu Health Centre						
Central Region	Wakiso District	Bussi Health Centre	Western Region	Rukungiri District	KASHESHE HC II						
Central Region	Kasanda District	Makokoto Health Centre II	Northern Region	Omorro District	ACET HCII						
Western Region	Kagadi District	BURORA HC II	Northern Region	Omorro District	LAKWATOMER HCII						



**Annex 16: Table showing Contract Sums, Amount Paid, Unspent Balances and Level of Construction for Seed Sec Schools**

Region	District	Facility Name	Amount Spent	Contract Sum	Unspent Balances by June 2020	Phase Level
Northern Region	Amuru District	Amuru	N/A	1,768,734,000	684,054,511	Beam Level
Northern Region	Gulu District	Palaro	N/A	1,757,391,000	-	Beam Level
Northern Region	Omoro District	Lakwana	N/A	1,826,786,000	407,000,000	Beam Level
Northern Region	Kitgum District	Labongo Amida	N/A	2,055,293,820	599,091,800	Roofing
Northern Region	Pader District	Ogom	1,514,409,389	2,068,702,850	-	Roofing
Northern Region	Agago District	Lapono	726,486,224	1,934,088,269	256,300,661	Finishing
Northern Region	Maracha District	Tara	1,195,319,907	1,924,805,491	-	Beam Level
Northern Region	Koboko District	Lobule	835,027,178	1,234,632,772	714,065,198	Finishing
Northern Region	Yumbe District	Lodonga	958,991,453	2,170,961,821	856,856,505	Beam Level
Northern Region	Moyo District	Difule	N/A	2,096,263,321	6,429,800	Beam Level
Northern Region	Adjumani District	Ukusijoni	N/A	1,541,723,593	-	Roofing
Northern Region	Nebbi District	Atego	N/A	2,101,769,485	102,941	Beam Level
Northern Region	Zombo District	Atyak	N/A	2,106,444,885	546,509,140	Beam Level
Western Region	Bundibugyo District	Kisuba	N/A	1,950,557,600	-	Finishing
Western Region	Hoima District	Kigorobya	N/A	1,847,996,900	-	Beam Level
Western Region	Kabale District	Buhara	940,486,113	2,172,381,450	-	Roofing
Western Region	Kabarole District	Kasenda	1,471,878,379	1,949,557,600	71,139,917	Finishing
Western Region	Kamwenge District	Bwizi	N/A	2,023,127,995	-	Finishing
Western Region	Kanungu District	Katete	1,000,000,000	2,081,740,500	713,088,040	Beam Level
Western Region	Kisoro District	Nyakinama	1,532,000,000	2,500,000,000	-	Finishing
Western Region	Kyenjojo District	Kyembogo	2,250,000,000	2,500,000,000	-	Finishing
Western Region	Masindi District	Budongo	N/A	1,000,000,000	-	Finishing
Western Region	Mbarara District	Bukiuro	762,140,960	1,905,352,400	-	Beam Level
Western Region	Ntungamo District	Rukoni East	415,700,100	2,078,500,500	1,245,191,599	Beam Level
Western Region	Rukungiri District	Kebisoni	836,156,200	2,090,300,500	471,338,110	Beam Level
Western Region	Isingiro District	Ruborogota	2,070,000,000	2,300,000,000	-	Beam Level
Western Region	Kiruhura District	Nyakashara	N/A	1,434,913,700	-	Roofing

Region	District	Facility Name	Amount Spent	Contract Sum	Unspent Balances by June 2020	Phase Level
Western Region	Kyegegwa District	Rwentuha	1,259,160,016	1,978,574,524	-	Roofing
Western Region	Kiryandongo District	Kiryandongo	N/A	500,000,000	-	Roofing
Western Region	Ntoroko District	Nombe	1,370,524,424	1,949,557,600	-	Finishing
Western Region	Mitooma District	Mayanga	1,079,626,276	2,300,000,000	-	Finishing
Western Region	Rubirizi District	Ryeru	1,390,868,022	2,300,000,000	-	Roofing
Western Region	Sheema District	Kigarama	1,286,946,716	2,300,000,000	-	Roofing
Western Region	Kagadi District	Kiryanga	1,010,000,000	1,853,968,900	-	Finishing
Western Region	Kakumiro District	Birembo	981,306,062	1,848,303,400	-	Roofing
Western Region	Rubanda District	Nyamweru	1,170,000,000	2,168,000,000	-	Finishing
Western Region	Rukiga District	Rwamucucu	N/A	2,168,578,450	-	Finishing
Western Region	Bunyangabu District	Kiyombya	N/A	1,949,557,600	-	Finishing
Western Region	Kikuube District	Kiziranfumbi	N/A	1,861,056,900	-	Roofing
Central Region	Kalangala District	Bufumira	1,279,525,335	2,125,417,275	-	Roofing
Central Region	Kayunga District	Nazigo	N/A	1,955,841,714	-	Finishing
Central Region	Kiboga District	Kibiga	975,309,397	2,138,728,950	-	Roofing
Central Region	Masaka District	Bukakata	1,538,916,492	2,125,417,275	-	Roofing
Central Region	Mpigi District	Kiringente	769,138,248	1,972,149,354	-	Roofing
Central Region	Mubende District	Kigando	1,213,609,637	2,022,681,954	-	Roofing
Central Region	Mukono District	Kimenyedde	N/A	1,951,651,742	291,234,972	Roofing
Central Region	Rakai District	Lwamagwa	N/A	2,125,417,275	-	Roofing
Central Region	Sembabule District	Lwebitakuli	1,182,132,353	2,022,681,954	582,050,254	Roofing
Central Region	Mityana District	Namungo	855,491,000	2,138,728,950	247,395,486	Roofing
Central Region	Lyantonde District	Mpumudde	417,718,240	2,088,591,200	-	Beam Level
Central Region	Buikwe District	Buikwe	729,002,214	2,278,323,220	-	Beam Level
Central Region	Gomba District	Maddu	1,500,000,000	2,022,681,954	-	Roofing
Central Region	Kyankwanzi District	Bananywa	1,261,856,423	2,138,739,700	-	Roofing
Central Region	Butambala District	Budde	1,276,835,097	1,976,287,354	-	Roofing
Central Region	Kasanda District	Manyogaseka	1,292,492,556	2,138,728,950	-	Roofing
Northern Region	Apac District	Apac	N/A	1,775,553,000	-	Finishing
Northern Region	Kotido District	Panyangara	488,000,000	1,944,615,522	-	Beam Level

Region	District	Facility Name	Amount Spent	Contract Sum	Unspent Balances by June 2020	Phase Level
Northern Region	Lira District	Agali	N/A	1,800,000,000	2,698,121	roofing
Northern Region	Moroto District	Rupa	N/A	1,944,615,522	-	Roofing
Northern Region	Nakapiripirit District	Kakomongole	N/A	1,959,576,900	-	Roofing
Northern Region	Amolatar District	Muntu	N/A	1,754,645,500	-	Finishing
Northern Region	Abim District	Nyakwae	N/A	1,944,615,552	-	Roofing
Northern Region	Dokolo District	Batta	N/A	1,920,000,000	-	Roofing
Northern Region	Amudat District	Karita	N/A	2,507,712,900	-	Roofing
Northern Region	Otuke District	Ogor	N/A	1,966,824,950	-	Roofing
Northern Region	Alebong District	Abia	1,260,000,000	2,100,000,000	-	Finishing
Northern Region	Pakwach District	Alwi	800,000,000	2,079,770,185	-	Beam Level
Northern Region	Nabilatuk District	Lolachat	N/A	2,300,000,000	-	Roofing
Northern Region	Kwania District	Aduku	N/A	-	-	Finishing
Eastern Region	Bugiri District	Iwemba	1,675,902,961	2,538,757,362	-	Roofing
Eastern Region	Iganga District	Nawanyingi	404,091,368	2,675,268,246	-	Roofing
Eastern Region	Kamuli District	Kitayuniwa	N/A	1,919,700,640	838,555,168	Roofing
Eastern Region	Kapchorwa District	Kabeywa	1,238,095,386	2,056,508,003	-	Beam Level
Eastern Region	Katakwi District	Palam	N/A	1,750,115,720	-	Finishing
Eastern Region	Kumi District	Kumi	N/A	1,653,324,500	1,242,763,764	Roofing
Eastern Region	Mbale District	Wanale	1,217,331,188	2,063,273,250	-	Roofing
Eastern Region	Pallisa District	Olok	1,239,482,317	1,991,286,750	-	Roofing
Eastern Region	Sironko District	Buteza	N/A	2,030,949,970	-	Roofing
Eastern Region	Soroti District	Asuret	1,211,128,780	1,749,985,720	-	Finishing
Eastern Region	Butaleja District	Butaleja	2,450,000,000	2,168,000,000	-	Roofing
Eastern Region	Kaliro District	Bukamba	N/A	1,919,000,000	-	Finishing
Eastern Region	Manafwa District	Sibanga	N/A	2,063,273,250	-	Beam Level
Eastern Region	Manafwa District	Buwagogo	N/A	2,062,732,500	98,414,237	Roofing
Eastern Region	Bukwo District	Kapterwo	1,355,436,940	2,390,983,585	15,421,682	Finishing
Eastern Region	Budaka District	Kamonkoli	864,792,409	1,991,286,750	567,923,070	Roofing
Eastern Region	Namutumba District	Namutumba	N/A	2,675,268,246	-	Roofing
Eastern Region	Buyende District	Buyende	N/A	2,650,000,000	-	Roofing

Region	District	Facility Name	Amount Spent	Contract Sum	Unspent Balances by June 2020	Phase Level
Eastern Region	Bulambuli District	Bunambutye	N/A	2,019,995,915	-	Roofing
Eastern Region	Luuka District	Ikumbya	N/A	1,919,700,640	-	Roofing
Eastern Region	Serere District	Kadungulu	908,727,729	1,993,840,690	-	Roofing
Eastern Region	Ngora District	Ngora	N/A	1,950,769,570	-	Finishing
Eastern Region	Kibuku District	Kabweri	939,720,272	1,991,236,750	421,692,524	Beam Level
Eastern Region	Kibuku District	Kasira	1,150,944,746	1,991,286,750	-	Roofing
Eastern Region	Kween District	Kitawoi	1,088,012,308	2,028,107,931	-	Roofing
Eastern Region	Namisingwa District	Mukoto	N/A	2,063,273,250	587,772,182	Beam Level
Eastern Region	Bugweri District	Namalembe	N/A	2,675,298,246	-	Roofing
Western Region	Bushenyi District	Bumbaire	N/A	2,300,000,000	-	Finishing
Eastern Region	Jinja District	Buwenge Town Council	N/A	1,917,427,720	-	Finishing
Central Region	Kalungu District	Lukaya Town Council	1,404,415,408	2,380,348,151	-	Roofing
Northern Region	Nwoya District	Lungula	N/A	1,640,462,400	-	Beam Level
Central Region	Lwengo District	Lwengo	N/A	2,125,717,275	-	Finishing
Eastern Region	Tororo District	Malaba Town Council	N/A	2,145,224,790	-	Roofing
Central Region	Nakaseke District	Nakaseke Subcounty	1,404,295,882	2,278,323,000	16,488,721	Beam Level
Northern Region	Napak District	Napak TC	1,400,000,000	2,300,000,000	-	Roofing
Western Region	Buliisa District	Ngwedo	749,909,499	2,104,046,936	-	Beam Level
Northern Region	Kole District	Okwerodot	N/A	1,700,000,000	-	Roofing
Central Region	Wakiso District	Wakiso	N/A	2,138,728,950	-	Finishing
Central Region	Luwero District	Katikamu	657,691,422	2,348,897,939	-	Beam Level
Northern Region	Lamwo District	Paloga	N/A	2,152,770,737	-	Roofing
Western Region	Ibanda District	Keihangara	N/A	2,074,859,100	-	Finishing
Western Region	Kibaale District	Nyamarwa	1,372,440,071	1,842,960,400	159,030,355	Roofing
Eastern Region	Kalaki District	Kakure	N/A	1,750,115,720	-	Finishing
Western Region	Buhweju District	Rwengwe	N/A	2,066,026,400	-	Beam Level
Eastern Region	Bukedea District	Malera	N/A	1,900,000,000	-	Finishing
Eastern Region	Mayuge District	Mpungwe	N/A	-	-	Roofing
Eastern Region	Namayingo District	Mutumba	N/A	-	-	Roofing
Eastern Region	Butebo District	Kanginima	N/A	-	-	Roofing

## Annex 17: Table showing Amount Paid, and Contract Sums for Upgrade of Health Centre IIs - III

Region	District	Facility Name	Amount Spent	Contract Sum
Eastern Region	Bugiri Municipal Council	BUGIRI TC HC II	N/A	474,529,863
Western Region	Buliisa District	BUTIABA HEALTH CENTRE II	467,092,548	930,366,270
Western Region	Buliisa District	AVOGERA HEALTH CENTRE II	467,092,548	930,366,270
Eastern Region	Kamuli Municipal Council	BUSOTA HEALTH CENTRE II	N/A	476,505,577
Northern Region	Agago District	LAPIRIN HEALTH CENTRE II	N/A	487,500,000
Central Region	Rakai District	Kiziba HC II	N/A	489,393,876
Central Region	Mubende District	Butoloogo HC II	N/A	476,459,400
Central Region	Masaka city	NYENDO SSENYANGE HEALTH CENTRE	N/A	489,393,876
Western Region	Kabarole District	NYANTABOMA HC III	N/A	485,975,231
Western Region	Kanungu District	MATANDA HC III	475,000,000	475,000,000
Western Region	Bushenyi District	Kibazi HC II	N/A	467,067,969
Eastern Region	Kapchorwa Municipal Council	KAPLELKO HC II	314,654,761	473,365,925
Northern Region	Zombo District	ATYAK HC II	N/A	481,001,700
Central Region	Mityana District	Namungo HC II	479,637,731	482,897,157
Eastern Region	Bududa District	Bubungi Health Centre II	N/A	469,724,564
Northern Region	Adjumani District	ARINYAPI HC II	N/A	490,000,000
Western Region	Kyenjojo District	MYERI HEALTH CENTRE 11	N/A	498,825,627
Northern Region	Amolatar District	Nakatiti HC II	N/A	500,000,000
Northern Region	Maracha District	AJIKORO HC II	N/A	483,094,000
Northern Region	Dokolo District	Adok HC II	N/A	642,000,000
Northern Region	Dokolo District	Awelo HC II	N/A	642,000,000
Central Region	Kayunga District	BUKAMBA HC II	N/A	487,954,960
Eastern Region	Pallisa District	OLOK HEALTH CENTRE II	436,957,137	474,529,863
Northern Region	Kole District	Ayer HC II	N/A	500,000,000
Western Region	Kibaale District	MATALE HC II	503,613,326	503,613,326
Central Region	Mubende Municipal Council	Lwemikomago HC II	420,625,510	476,459,400
Western Region	Kagadi District	MUHORRO HU	827,933,821	974,548,636
Western Region	Kagadi District	KYABASARA HC II	827,933,821	974,548,636
Eastern Region	Namutumba District	KAGULU HC II	99,294,258	499,505,118
Western Region	Ntoroko District	BWERAMULE HC II	N/A	487,459,300
Eastern Region	Kaliro District	BUDOMERO Health Centre II	N/A	474,529,862
Eastern Region	Kaliro District	NAWAMPITI Health Centre II	N/A	465,000,000
Northern Region	Yumbe District	MOCHA HC II	N/A	483,094,000
Northern Region	Yumbe District	KERWA HC II	N/A	483,094,000
Eastern Region	Katakwi District	ALIAKAMER HC II	N/A	468,363,854
Western Region	Kamwenge District	KABAMBIRO HEALTH CENTRE II	N/A	462,179,849
Western Region	Kitagwenda District	KANARAHEALTH CENTRE II	N/A	462,179,849

Western Region	Ibanda District	KASHOZI HC II	N/A	462,179,845
Eastern Region	Mayuge District	Jagusi HC II	N/A	495,778,045
Western Region	Kasese District	Kyempara HC II	N/A	494,952,889
Eastern Region	Manafwa District	BukimanayiHCIII	N/A	471,644,930
Eastern Region	Bukwo District	MUTUSHET HEALTH CENTRE II	263,628,764	474,509,921
Western Region	Ntungamo Municipal Council	Ruhoko Health Centre II	N/A	500,000,000
Eastern Region	Budaka District	NAMUSITA HEALTHCENTREII	N/A	469,724,564
Eastern Region	Sironko District	Bundege Health Centre	N/A	471,644,930
Northern Region	Apac District	OLELPEK HEALTH CENTRE II	N/A	500,000,000
Central Region	Kyankwanzi District	Bananywa Health Centre II	N/A	465,173,135
Central Region	Kyankwanzi District	Kikolimbo Health Centre II	225,839,141	465,173,135
Eastern Region	Busia District	MAJANJI HEALTH CENTRE II	N/A	480,117,612
Eastern Region	Jinja city	Kimaka Health Centre 2	N/A	493,924,741
Western Region	Bundibugyo District	BUPOMBOLI HCII	836,031,800	980,757,122
Western Region	Bundibugyo District	BURONDO HCII	836,031,800	980,757,122
Northern Region	Oyam District	Atura Health Centre II	N/A	497,000,000
Northern Region	Oyam District	Ariba Health Centre II	N/A	500,000,000
Central Region	Lyantonde District	LYAKAJURA HCII	N/A	462,179,849
Western Region	Kakumiro District	BIREMBO SC GENERAL FUND	891,959,769	974,548,636
Western Region	Bunyangabu District	KABAHANGO HC II	N/A	488,000,000
Central Region	Wakiso District	Nakitokolo Health Centre Namayumba	N/A	487,454,960
Eastern Region	Busia District	BUWEMBE HEALTH CENTRE II	N/A	-
Central Region	Kasanda District	Kikandwa HC II	N/A	493,893,876
Central Region	Kasanda District	Buseregenyu HC II	N/A	493,893,876
Central Region	Mubende District	Butawata HC II	N/A	476,459,400
Eastern Region	Kapchorwa District	CHEMOSONG HC II	400,000,000	473,363,925
Western Region	Kyegegwa District	KARWENYI HC II	269,917,410	529,682,329
Western Region	Kiruhura District	Kitura HC III PHC	N/A	1,000,000,000
Western Region	Kisoro District	Chibumba HC II	500,000,000	563,000,000
Northern Region	Nwoya District	KOCH LII HCII	N/A	500,000,000
Eastern Region	Luuka District	BUKENDI HEALTH CENTER II	450,897,604	476,505,577
Central Region	Sembabule District	BUSHEKA HEALTH CENTRE II	381,244,365	462,179,849
Western Region	Masindi Municipal Council	KATASENYWA HC II	N/A	465,733,335
Western Region	Sheema District	KYEIHARA HEALTH CENTRE II	N/A	934,135,939
Western Region	Sheema District	MABAARE HEALTH CENTRE II	N/A	934,135,939
Eastern Region	Namayingo District	LOLWEHC II	N/A	474,529,862
Central Region	Luwero District	KATUUGO HEALTH CENTRE II	388,427,636	487,454,960
Western Region	Rukungiri District	KARUHEMBE HC II	382,075,150	563,334,452
Eastern Region	Kamuli District	KAGUMBA HEALTH CENTRE II	N/A	476,505,577
Northern Region	Otuke District	OGWETE HEALTH CENTRE II	231,821,571	499,976,009
Eastern Region	Butebo District	KANYUMU HEALTH CENTRE II	N/A	474,529,862

Central Region	Gomba District	Mamba Health Centre II	600,086,737	978,787,752
Central Region	Gomba District	Ngomanene Health Centre II	600,086,737	978,787,752
Central Region	Lwengo District	Kakoma HC II	N/A	462,179,849
Eastern Region	Mayuge District	Busaala HC II	N/A	995,778,045
Central Region	Butambala District	Butaaka HCII	N/A	489,393,876
Eastern Region	Amuria District	AKERIAU HEALTH CENTRE II	N/A	463,777,621
Eastern Region	Tororo District	Sop Sop HEALTH CENTER II	N/A	474,529,863
Western Region	Isingiro District	BUSHEKA HEALTH CENTRE II	543,012,771	525,711,466
Western Region	Kabale District	Kasheregyenyi HC II	453,272,070	472,537,323
Northern Region	Lamwo District	KATUM HC II	N/A	487,500,000
Central Region	Nakasongola District	Kiralamba HCII	N/A	494,000,000
Western Region	Rukungiri Municipal Council	KITIMBA HC II	N/A	563,334,442
Eastern Region	Serere District	KAGWARA HC II	334,639,157	491,265,197
Eastern Region	Serere District	AARAPOO HC II	331,280,855	491,265,197
Western Region	Buhweju District	Mushasha HCII	432,616,389	934,135,939
Western Region	Buhweju District	Engaju HC11	N/A	934,135,939
Central Region	Kiboga District	BULAGA HEALTH CENTRE II	166,671,409	456,173,135
Western Region	Mitooma District	Bukuba Health Centre II	362,538,015	467,067,960
Western Region	Rubanda District	Mpungu HC II	480,000,000	500,000,000
Western Region	Ntungamo District	KARURUMA HC II	415,000,000	500,000,000
Western Region	Ntungamo District	KYAMWASHA HC II	415,000,000	500,000,000
Northern Region	Amuru District	Otwee	N/A	500,000,000
Eastern Region	Bukedea District	AKUORO	N/A	474,529,862
Northern Region	Alebtong District	ANGETTA	N/A	632,000,000
Eastern Region	Bulambuli District	Bunangaka	N/A	471,644,930
Eastern Region	Kibuku District	NALUBEMBE	370,789,000	471,644,930
Western Region	Kisoro Municipal Council	ZINDIRO	N/A	500,000,000
Northern Region	Alebtong District	AWEI	N/A	628,000,000
Western Region	Kasese District	NYAKIMASA HC III	N/A	989,905,772
Western Region	Kyenjojo District	KYAKARAMATA HC III	N/A	498,825,627
Northern Region	Pader District	LAPUL OCWIDA HC III	N/A	500,000,000
Central Region	Nakaseke District	BUTALANGU HC III	438,680,611	487,454,960
Central Region	Kalungu District	KABAAL HC III	369,690,110	489,393,876
Western Region	Rubirizi District	MUNYONYI HC II	N/A	934,135,939
Western Region	Rubirizi District	MUSHUMBA HC III	N/A	34,135,939
Eastern Region	Kween District	TERENPOY HC III	281,037,104	473,936,923
Northern Region	Omoror District	LOYOAJONGA HC III	480,837,806	480,817,706
Eastern Region	Bugweri District	NAWANGISA HC III	N/A	474,500,000
Western Region	Mbarara city	KYARWABUGANDA HC II	309,289,147	540,531,906
Western Region	Hoima city	KIHUUKYA HC III	N/A	465,173,135
Northern Region	Kitgum Municipal Council	PANDWONG HC III	427,500,000	475,000,000
Western Region	Sheema Municipal Council	KITOJO COMMUNITY HC III	N/A	500,000,000

Western Region	Rwampara District	Nyaruhandagazi Health centre 1	N/A	659,540,330
Western Region	Kazo District	Nkungu HC III PHC	N/A	659,540,330
Western Region	Kasese Municipal Council	Railway HC II	N/A	532,947,339
Western Region	Rubirizi District	Ndagaro	417,285,750	644,371,439
Western Region	Sheema Municipal Council	KASHOZI HEALTH CENTRE II	N/A	532,947,339
Northern Region	Nebbi District	PAMAKA HEALTH CENTRE II	N/A	483,958,747
Northern Region	Moyo District	AYA HC II	N/A	487,062,450
Northern Region	Koboko District	CHAKULIA HEALTH CENTRE II	116,481,005	519,379,135
Eastern Region	Kapchorwa District	NGANGATA HC III	549,480,590	647,679,694
Central Region	Buvuma District	LWAJJE HEALTH CENTRE II	N/A	676,000,000
Northern Region	Oyam District	Loro Health Centre II	N/A	650,000,000
Northern Region	Oyam District	Iceme Health Centre II	N/A	615,000,000
Eastern Region	Amuria District	ALERE HEALTH CENTRE II	N/A	647,679,694
Eastern Region	Kween District	KAPTUM HCIII	N/A	1,383,427,690
Eastern Region	Kween District	BENETHCIII	N/A	691,713,843
Western Region	Kakumiro District	KATAIHUKA HU	299,331,839	632,302,664
Western Region	Kakumiro District	MASAKA HU	891,959,769	974,548,636
Eastern Region	Bududa District	Bunamono HealthCentre II	N/A	641,352,155
Northern Region	Agago District	LAYITA HEALTH CENTRE II	723,167,391	1,261,000,000
Western Region	Sheema District	RUGARAMA HEALTH CENTRE II	N/A	643,992,700
Eastern Region	Serere District	OBURIN HC II	393,682,379	647,679,694
Northern Region	Omoro District	ACET HCII	1,269,933,247	1,269,933,247
Northern Region	Omoro District	LAKWATOMER HCII	1,269,933,247	635,411,610
Northern Region	Nwoya District	PAARA HC II	N/A	649,768,685
Central Region	Kiboga District	Buninga	378,602,106	632,302,664
Central Region	Kyankwanzi District	Sirimula Health Centre II	359,700,150	632,302,664
Northern Region	Maracha District	CURUBE HC II	563,364,790	641,682,056
Western Region	Kabale District	Buramba HC II	261,000,000	649,000,000
Central Region	Kasanda District	Makokoto Health Centre II	408,067,402	647,767,418
Western Region	Ntungamo District	RWANDA HC II	396,004,394	649,187,532
Western Region	Rukungiri District	KASHESHE HC II	N/A	649,187,532
Eastern Region	Kaliro District	KASOKWE Health Centre II	N/A	654,000,000
Eastern Region	Bukwo District	AMANANG HEALTH CENTRE II	732,880,513	691,713,845
Eastern Region	Bukwo District	KWIRWOT HEALTH CENTRE II	732,880,513	691,713,845
Western Region	Buliisa District	KIGWERA HEALTH CENTRE II	N/A	632,302,664
Eastern Region	Bulambuli District	Bwikhonge HC II	N/A	641,352,152
Western Region	Ntoroko District	RWANGARA HC II	406,000,000	640,932,560
Western Region	Mitooma District	Ryengerero Health Centre II	N/A	649,927,154
Western Region	Mitooma District	Nyakishojwa Health Centre II	N/A	649,927,154
Eastern Region	Kibuku District	KABWERI HEALTH CENTRE II	N/A	647,679,694
Northern Region	Agago District	OMOT HEALTH CENTRE II	N/A	1,261,000,000
Northern Region	Dokolo District	ADAGMON HC II	N/A	656,000,000
Western Region	Kabarole District	NYAKITOKOLI HC II	409,971,808	640,632,560



Western Region	Bundibugyo District	BUNDIMULANGYA HCII	314,324,719	638,879,064
Western Region	Kagadi District	BURORA HC II	357,646,583	647,767,418
Western Region	Kyenjojo District	KIGOYERA HEALTH CENTRE 2 AC	N/A	647,700,000
Central Region	Wakiso District	Bussi Health Centre	459,626,712	659,609,589
Western Region	Kiruhura District	Nshwere HC II PHC	N/A	490,000,000
Northern Region	Alebtong District	ANARA	N/A	650,000,000
Eastern Region	Bulambuli District	Bulaago HCII	N/A	1,282,704,304
Western Region	Kiruhura District	RWESANDE HC III	N/A	500,000,000
Western Region	Bundibugyo District	TOMBWE HC II	303,624,372	640,381,241
Western Region	Kasese District	Bwesumbu HC II	475,970,031	644,371,439
Western Region	Kamwenge District	KABINGO HEALTH CENTRE II	582,990,676	647,767,418
Eastern Region	Sironko District	Mutufu Health Centre	N/A	641,000,000
Central Region	Kalangala District	Bubeke HC PHC	N/A	807,549,493
Eastern Region	Bugweri District	MINANI HC III	185,146,028	656,546,199
Eastern Region	Tororo District	Kamuli HEALTH CENTERII	149,165,362	497,217,873
Western Region	Ntungamo District	KISHAMI HC II	396,004,394	649,187,532
Western Region	Kanungu District	KINAABA COU HC II	N/A	649,187,532
Western Region	Buhweju District	Rushambya HCII	N/A	649,927,154
Eastern Region	Namayingo District	BUGANA HC II	1,052,255,405	1,353,425,816
Eastern Region	Namayingo District	SHANYONJA HC II	1,052,255,405	1,353,425,816

### Annex 18: Selected Projects in Photos



*Completed New Maternity General Ward at Bweramule HC II in Ntoroko District, Western Uganda*



*Completed New Maternity General Ward at Kaziba HC II in Gomba District, Central Uganda*



*Muntu Seed Secondary School at Finishing Stage in Amolatar District, Northern Uganda*

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