Foreword

In accordance with the Public Finance Management Act, 2015, the Justice Law and Order Sector prepared its Sector Budget Framework Paper for FY 2020/21. The SBFP also includes the Preliminary Budget Estimates. The SBFP was guided by the priorities identified by the Sector Working Group and the contribution of the draft NDPIII.

The projected budget for JLOS for FY2020/21 is UGX 1,766.7bn. The projected wage provision is UGX. 480.2bn, non wage is UGX.872.5bn, development is UGX.372.5bn and external funding of UGX.41.4bn.

JLOS is faced with challenges including absence of service points in rural areas which frustrates access to justice of the rural poor; case backlog; changing sophistication of crime; inadequate integration of information management systems and corruption.

To address these constraints the sector identified priorities including strengthening the fight against corruption by enhancing the demand for accountability; automating case management systems; strengthening community policing as well as investigations and intelligence gathering to fight crime; rollout of CCTV to other parts of the country; effective management of borders; fast tracking implementation of the justice transitional policy; and improving staffing levels. To address the needs of the vulnerable and reduce gender inequalities, JLOS prioritized implementation of its Gender Policy.

- I, therefore submit the SBFP for JLOS comprising of:
- 1. Ministry of Justice and Constitutional Affairs
- 2. Judiciary
- 3. Ministry of Internal Affairs
- 4. Office of the Director of Public Prosecutions
- 5. Judicial Service Commission
- 6. Uganda Human Rights Commission
- 7. Uganda Law Reform Commission
- 8. Uganda Police Force
- 9. Uganda Prison Service
- 10. Directorate of Citizenship and Immigration Control
- 11. Uganda Registration Services Bureau
- 12. Law Development Centre
- 13. National Identification and Registration Authority
- 14. Directorate of Government Analytical Laboratory

For God and My Country

| Abbreviations and Ad | cronyms |
|----------------------|---|
| ACD | Anti-Corruption Division |
| ADR | Alternative Dispute Resolution |
| BDR | Birth and Death Registration |
| BFP | Budget Framework Paper |
| BWG | Budget Working Group |
| CEWERU | Conflict Early Warning and Early Response Unit |
| CFPU | Child and Family Protection Unit |
| CID | Criminal Investigations Directorate |
| CSOs | Civil Society Organisations |
| DANIDA | Danish International Development Agency |
| DCC | District Coordination Committees/District Chain Linked Committees |
| DCIC | Directorate of Citizenship and Immigration Control |
| DGAL | Directorate of Government Analytical Laboratory |
| DLAS | Directorate of Legal Advisory Services |
| DPG | Development Partners Group |
| DPP | Directorate of Public Prosecutions |
| EAC | East African Community |
| EU | European Union |
| EWERP | Early Warning and Early Response Programme |
| GOU | Government of Uganda |
| HRBA | Human Rights Based Approach |
| ICC | International Criminal Court |
| IFMS | Integrated Financial Management System |
| JCU | Justice Centres Uganda |
| JLOS | Justice Law and Order Sector |
| JSC | Judicial Service Commission |
| J4C | Justice for Children |
| LAC | Legal Aid Clinic |
| LASP | Legal Aid Service Provider |
| LASPNET | Legal Aid Service Providers Network |
| LCC | Local Council Court |
| LDC | Law Development Centre |
| M&E | Monitoring and Evaluation |
| MIA | Ministry of Internal Affairs |
| MoU | Memorandum of Understanding |
| MOFPED | Ministry of Finance, Planning and Economic Development |
| MoGLSD | Ministry of Gender, Labour and Social Development |
| MOJCA | Ministry of Justice and Constitutional Affairs |
| MoLG | Ministry of Local Government |

| MTEF | Medium Term Expenditure Framework |
|--------|---|
| NCSP | National Community Service Programme |
| NFP | National Focal Point (For Light Arms and Small Weapons) |
| NGOs | Non-Governmental Organisation |
| NIRA | National Identification and Registration Authority |
| NTR | Non Tax Revenue |
| ODPP | Office of the Director of Public Prosecutions |
| PPU | Policy and Planning Units |
| RSA | Resident State Attorney |
| SGBV | Sexual and Gender Based Violence |
| SIPIII | Third Strategic Investment Plan |
| TAT | Tax Appeals Tribunal |
| ULRC | Uganda Law Reform Commission |
| ULS | Uganda Law Society |
| UPF | Uganda Police Force |
| UPS | Uganda Prisons Service |
| URSB | Uganda Registration Services Bureau |

S1: Sector Overview

This section provides an overview of Sector Expenditures and sets out the Sector's contribution to the NDP, its policy objectives, and key performance issues.

(i) Snapshot of Sector Performance and Plans*

Table S1.1 Overview of Sector Expenditure (Ushs Billion)

| | | 2018/19 | 2019/20 | | 2020/21 | M | TEF Budge | t Projection | s |
|-----------|----------------------|-----------|--------------------|---------------------|--------------------|-----------|-----------|--------------|-----------|
| | | Outturn | Approved Budget | Spent by End Sep | Proposed Budget | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Recurrent | Wage | 438.427 | 480.230 | 113.749 | 508.246 | 507.810 | 507.810 | 507.810 | 507.810 |
| | Non Wage | 615.212 | 752.507 | 145.303 | 808.830 | 970.596 | 1,164.715 | 1,397.658 | 1,677.190 |
| Devt. | GoU | 404.920 | 381.400 | 132.264 | 408.192 | 408.192 | 408.192 | 408.192 | 408.192 |
| | Ext. Fin. | 0.000 | 118.872 | 92.433 | 41.431 | 0.000 | 0.000 | 0.000 | 0.000 |
| | GoU Total | 1,458.558 | 1,614.138 | 391.316 | 1,725.269 | 1,886.598 | 2,080.717 | 2,313.660 | 2,593.192 |
| Total G | oU+Ext Fin (MTEF) | 1,458.558 | 1,733.010 | 483.749 | 1,766.700 | 1,886.598 | 2,080.717 | 2,313.660 | 2,593.192 |
| | A.I.A Total | 59.761 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| | Grand Total | 1,518.319 | 1,733.010 | 483.749 | 1,766.700 | 1,886.598 | 2,080.717 | 2,313.660 | 2,593.192 |

(ii) Sector Contributions to the National Development Plan

Within the NDP III Programmatic approach, JLOS is clustered in the Governance and Security Programme which contributes to Objective 5 of strengthening the public sector in the growth and development process. Specifically, this programme aims to address the development challenge/issue of the weak adherence to the rule of law as well as the prevailing and emerging security threats.

Good governance and security are critical to achieving the NDP III goal of increased household incomes and improved quality of life of the population. A stable, predictable and secure environment is a pre-requisite to the establishment of an enabling environment necessary for socio-economic development. This involves protecting gains from internal instability and external aggression. The society fabrics at individual, household, community and national levels must be at peace for any development to take place.

The 2030 Agenda on sustainable development also recognizes the need to build peaceful, just and inclusive societies that provide equal access to justice and strong institutions. According to the Uganda Vision 2040, the tenets of good governance include constitutional democracy, protection of human rights, rule of law, political and electoral processes, transparency and accountability, government effectiveness and regulatory quality and security. The Rule of law is the foundation of a free society that places limits on government authority such that all citizens of that society including the rulers, lawmakers, judges, and members of all social classes are equally subject to a common set of laws and by implication, are not subject to government action that is unsupported by the law.

(iii) Medium Term Sector Policy Objectives

In order to address the development issue of the weak adherence to the rule of law, the sector will aim at improving the adherence to the rule of law. The main objective is empowering the people in Uganda, building their trust in the justice system and upholding their rights. In particular, the following objectives will be pursued;

- i. Strengthen policy, legal, regulatory and Institutional frameworks for effective governance and security;
- ii. Strengthen people centered security, legislation, justice, law, and order service delivery system;
- iii. Reform and strengthen business processes to facilitate private sector development;
- iv. Strengthen transparency and accountability systems;
- v. Strengthen citizen participation in democratic processes;
- vi. Strengthen compliance and implementation of the Uganda Bill of Rights

(iv) Sector Investment Plans

The key priority interventions over the NDPIII period to realize the programme results include:

Objective 1: Strengthen policy, legal, regulatory and Institutional frameworks for effective governance and security

- i. Review and enact appropriate legislation
- ii. Review, and develop appropriate policies for effective governance and security
- iii. Strengthen enforcement of service delivery standards with a particular emphasis on access to justice for poor and vulnerable groups)
- iv. Simplify, translate and make available laws, policies and standards
- v. Improve the legislative process in Parliament and Local Governments to ensure enhanced scrutiny and quality of legislation

Objective 2: Strengthen people centered delivery of security, justice, law and order services

- i. Develop appropriate infrastructure for legislation, security, justice, law, and order
- ii. Promote equitable access to justice through legal aid services
- iii. Strengthen transitional justice and informal justice processes
- iv. Enhance crime Prevention
- v. Strengthen response to crime

Objective 3: Reform and strengthen JLOS business processes to facilitate private sector development

i. Re-engineer business processes to reduce red tape in service delivery especially regarding commercial and land dispute resolution

Objective 4: Strengthen transparency and accountability

- i. Enhance the Public Demand for Accountability
- ii. Improve the prevention, detection and elimination of corruption

Objective 5: Strengthen compliance with the Uganda Bill of Rights

- i. Implement the Uganda National Action Plan on Human Rights and SDGs.
- ii. Integrate HRBA in policies, legislation, plans and programmes

Table S1.2 SECTOR OUTCOMES AND OUTCOME INDICATORS

Sector Outcome: Commercial justice and the environment for competitiveness strengthened

Sector Objectives contributed to by the Sector Outcome

1. Strengthen policy, legislative and regulatory framework

| Sector Outcome Indicators | Q4 Actual | Performance Targets | | | | | |
|--------------------------------|-----------|---------------------|-----------|----------|---------|---------|---------|
| | 2018/19 | 2019/20 | Base year | Baseline | 2020/21 | 2021/22 | 2022/23 |
| Ease of Doing Business Index | 57.06 | 60 | 2017 | 57 | 59 | 62 | 65 |
| Index of Judicial Independence | 3.42 | 4.0 | 2017 | 3.42 | 3.5 | 3.7 | 4.0 |

Sector Outcome: Infrastructure and access to JLOS services enhanced

Sector Objectives contributed to by the Sector Outcome

1. Enhance access to JLOS services particularly for vulnerable persons

| Sector Outcome Indicators | Q4 Actual Performance Targets | | | | | | |
|---|-------------------------------|---------|-----------|----------|---------|---------|---------|
| | 2018/19 | 2019/20 | Base year | Baseline | 2020/21 | 2021/22 | 2022/23 |
| Rate of recidivism (re-offending) | 15.6% | 15% | 2017 | 17% | 15% | 14% | 13% |
| Percentage of Backlog cases in the system | 18% | 17% | 2017 | 18% | 9% | 6% | 3% |
| Percentage of districts with one stop frontline JLOS service points | 67.5% | 70% | 2017 | 67.5% | 75% | 85% | 90% |
| Disposal rate of cases | | 52% | 2017 | 50% | 65% | 70% | 75% |
| Crime rate per 100,000 | 579.2 | 288 | 2017 | 579.2 | 570 | 565 | 560 |

Sector Outcome: Observance of human rights and fight against corruption promoted

Sector Objectives contributed to by the Sector Outcome

1. Promote Accountability and the Observance of Human Rights

| Sector Outcome Indicators | Q4 Actual | ctual Performance Targets | | | | | |
|---|-----------|---------------------------|-----------|----------|---------|---------|---------|
| | 2018/19 | 2019/20 | Base year | Baseline | 2020/21 | 2021/22 | 2022/23 |
| Proportion of remand prisoners to total prisoner population | 47.7% | 40% | 2016 | 52% | 45% | 43% | 40% |

S2: PROGRAMME OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATIONS ALIGNED TO THE NDP

Table S2.1: Programme Outcomes and Outcome Indicators Aligned to the NDP

Vote 007: Ministry of Justice and Constitutional Affairs

Programme: 03 Administration of Estates/Property of the Deceased

Programme Objective : To ensure that (i) Estates of the deceased persons and missing persons in Uganda are properly

managed in accordance with the laws governing succession matters. (ii) proper management of

interests/shares/properties of minors which come under the

control of the Public Trustee

Responsible Officer: Administrator General/Public Trustee

Programme Outcome: Effective administration of Estates of deceased

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Performance Targets | | | | | | | |
|--|-----------------|----------------------|-------------------|-------------------|-------------------|--|--|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | | | | |
| Proportion of disputes reported and resolved | 80% | 81% | 87% | 90% | 90% | | | | |
| • % of scheduled Court Attendance for cases against Administrator General | 90 | 96 | 92 | 94 | 95 | | | | |

Programme: 04 Regulation of the Legal Profession

Programme Objective: To ensure disciplinary control over errant lawyers, inspect and approve law degree

programmes, process applications for eligibility for enrolment, conduct workshops and retreats to sensitise and consult stakeholders, inspect advocates' chambers and

issue them with Certificate of Approval, supervise and control legal aid services.

Responsible Officer: Secretary Law Council

Programme Outcome: Legal Proffession effectively Regulated

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Performance Targets | | | | | | | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|--|--|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | | | | |
| • % of disciplinary cases handled | 70% | 37.5% | 75% | 85% | 85% | | | | |
| Proportion of law firms complying with set standards | 82% | 100% | 85% | 87% | 87% | | | | |

Programme: 05 Access to Justice and Accountability

Programme Objective : To i) enhance JLOS infrastructure and access to JLOS services;

ii) promote the observance of human rights and fight corruption; and

iii) strengthen commercial justice and the environment for competitiveness.

Responsible Officer: Senior Technical Advisor

Programme Outcome: Improved Administration of Justice

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | |
|----------------------------------|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • % of SDP IV implemented | | | 75 | 80 | 85 |

Programme: 06 Court Awards (Statutory)

Programme Objective : To pay decree and awards holders.

Responsible Officer: Under Secretary

Programme Outcome: Payment of Court Awards and compensations

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tar | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| % of Compensations paid | 3.0% | 1% | 3.0% | 3.0% | 3.5% |

Programme: 07 Legislative Drafting

Programme Objective: To draft and ensure the publishing of Acts, Bills, Statutory Instruments, Legal Notices and

Ordinances. Preparation of amendments to Acts, Statutory Instruments, regulations, rules, Bye Laws, legal notices, Parliamentary resolutions, preparation of Cabinet Memoranda and information papers

on legislation.

Responsible Officer: Director First Parliamentary Counsel

Programme Outcome: Improved Legal Framework

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • % of requests for Legislation handled | 80% | 28.5% | 75% | 80% | 85% |

Programme: 08 Civil Litigation

Programme Objective: To institute and defend civil suits in which Government and/or its allied institutions are party.

Responsible Officer: Director Civil Litigation

Programme Outcome: Effective representation of Government in Court

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • % of scheduled Court Attendance for civil proceedings | 60% | 65% | 80% | 85% | 87% |

Programme: 09 Legal Advisory Services

Programme Objective: -To provide legal advisory and support services to the Ministries and Departments and Local

Governments.

-To handle legal assignments by the Attorney General and the Solicitor General.

Responsible Officer: Director Legal Advisory Services

Programme Outcome: Improved Legal Advisory Services

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | |
|--|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • % of Contracts, MOUs and Legal opinions that are responded to within two weeks | 92% | 91% | 93% | 94% | 95% |

Programme: 49 Policy, Planning and Support Services

Programme Objective: Facilitate the smooth operation of other functions within the ministry through the provision of

administrative; personnel; policy analysis and formulation; budgeting and accounting support

services.

Responsible Officer: Under Secretary

Programme Outcome: Efficient and effective Ministry of Justice and Constitutional Affairs

Sector Outcomes contributed to by the Programme Outcome

N/A

| | | Per | formance Tarş | gets | |
|--|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Level of compliance of the Ministerial Policy Statement (MPS) to Gender and Equity budgeting. | 80% | 30% | 83% | 85% | 87% |

Programme Outcome: Policy guidance and strategic direction

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tar | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Proportion of the Ministry Strategic Plan implemented | 65% | 30% | 68% | 70% | 75% |

Vote 009: Ministry of Internal Affairs

Programme: 12 Peace Building

Programme Objective : To promote peaceful co-existence among Ugandans

Responsible Officer: Secretary, Amnesty Commission

Programme Outcome: Reduced incidences of violent conflict and insurgencies

Sector Outcomes contributed to by the Programme Outcome

1. Observance of human rights and fight against corruption promoted

| | | Performance Targets | | | | |
|----------------------------------|-----------------|----------------------|-------------------|-------------------|---|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | | |
| Incidences of violent conflict | 7 | 5 | 5 | 5 | 5 | |
| • Incidences of insurgencies | 2 | 0 | 0 | 0 | 0 | |

Programme: 14 Community Service Orders Managment

Programme Objective: To reduce congestion in prisons

To reduce recidivism

Responsible Officer: Ag. Director, Community Service

Programme Outcome: Reduce congestion in Prisons

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Targ | gets | |
|--|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Proportion of eligible convicts put on community service | 50% | 19.9% | 50% | 50% | 50% |

Programme Outcome:

Enhanced Re-intergration of offenders

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tar | gets | |
|--|-----------------|----------------------|-------------------|-------------------|-----|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | |
| Proportion of offenders on Community service reintegrated | 60% | 40% | 60% | 60% | 65% |

Programme: 15 NGO Regulation

Programme Objective : To ensure an accountable NGO sector.

Responsible Officer: Interim Executive Director, National Bureau for NGOs.

Programme Outcome: Enhanced accountability in the NGO Sector

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| Proportion of NGOs that comply with the NGO law | 60% | 60% | 65% | 65% | 70% |

Programme: 16 Internal Security, Coordination & Advisory Services

Programme Objective: To strengthen the coordination of internal security services

Responsible Officer: Under Secretary, Finance and Administration

Programme Outcome: Reduced incidences of crime related to small arms, light weapons and commercial explosives.

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | Performance Targets | | | | |
|--|---------------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Incidences of crime committed using small arms and light weapons | 342 | 262 | 252 | 242 | 232 |
| Programme: 17 Combat Trafficking in Persons | | | | | |

Programme Objective : To enhance coordination of prevention of trafficking in persons guided by established policies, legal

provisions, guidelines and regulation

Responsible Officer: Coordinator PTIP

Programme Outcome: Reduced incidences of trafficking persons

Sector Outcomes contributed to by the Programme Outcome

1. Observance of human rights and fight against corruption promoted

| | | | Per | formance Targ | gets | |
|---|--------------------------------------|-----------------|----------------------|-------------------|-------------------|-------------------|
| P | Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • | Incidences of trafficking in persons | 155 | 215 | 135 | 115 | 95 |

Programme: 36 Police and Prisons Supervision

Programme Objective : To enhance competence and professionalism in Police and Prisons Service

Responsible Officer: AC/HRM Uganda Police Authority

Programme Outcome: Enhanced Competence and Professionalism of Police and Prisons

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Performance Targets | | | | | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | | |
| • Proportion of the Public satisfied with the Uganda Police Force's services. | 60% | 60% | 60% | 65% | 65% | | |
| • Proportion of the Public satisfied with the Uganda Prisons' services | 60% | 60% | 60% | 65% | 65% | | |

Programme: 49 Policy, Planning and Support Services

Programme Objective: To strengthen policy guidance, planning, operational support and coordination of MIA aligned and

allied institutions.

Responsible Officer: Under Secretary, Finance and Administration

Programme Outcome: Strengthened Policy guidance, operational support & coordination of MIA aligned and allied

institutions

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | Performance Targets | | | | |
|----------------------|---------------------|-------------------|---|--|--|
| 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | | |
| 90% | 90% | 90% | 90% | | |
| 65% | 65% | 70% | 70% | | |
| Q | 90% | 90% 90% | Plant Target Target 90% 90% 90% | | |

| • Level of compliance of the Ministerial Policy | 70% | 74.7% | 75% | 75% | 75% |
|---|-----|-------|-----|-----|-----|
| Statement (MPS) to Gender and Equity budgeting. | | | | | |

Vote 101 :Judiciary

Programme: 51 Judicial services

Programme Objective : To Enhance Judicial Services at all levels

Responsible Officer: Pius Bigirimana - Permanent Secretary/Secretary to the Judiciary

Programme Outcome: Enhanced access to judicial services

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tar | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| Disposal rate of cases by court level and case category | 47% | 22.24% | 52% | 54% | 56% |

Vote 105: Law Reform Commission

Programme: 24 Reform and Revision of laws

Programme Objective: a) To revise laws to eliminate anomalies, and to repeal spent and obsolete laws.

b) To review and reform laws with a view to making recommendations for their systematic improvement, development, and modernisation.

c) To simplify and translate laws to enhance access.

d) To enhance the capacity of the Commission to undertake law reform and revision

e) To enhance public awareness of existing laws and public participation in the law reform and revision processes.

Responsible Officer: Moses Apopel

Programme Outcome: Improved legal framework and access to the law

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | Performance Targets | | | | | |
|--|---------------------|----------------------|---|-------------------|-------------------|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target | |
| • Number of draft bills submitted to government annually | 4 | 0 | 3 | 4 | 4 | |

Programme: 25 General administration, planning, policy and support services

Programme Objective : To coordinate and ensure efficient operation of the Commission.

Responsible Officer: Moses Apopel

Programme Outcome: Effective policy and coordination

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | Performance Targets | | | | | |
|---|---------------------|----------------------|-------------------|-------------------|-------------------|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | |
| Improved performance | | | 75% | 80% | 82% | |

Vote 106: Uganda Human Rights Commission

Programme: 38 General Administration and Support Services

Programme Objective: - To Strengthen UHRC Systems and operations

Responsible Officer: Accounting Officer

Programme Outcome: Strengthened UHRC Systems and Institutional Accountability

Sector Outcomes contributed to by the Programme Outcome

1. Observance of human rights and fight against corruption promoted

| | Performance Targets | | | | | |
|--|---------------------|----------------------|-------------------|-------------------|-------------------|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | |
| Proportion of Commission decisions acted upon by Management. | | | 95% | 95% | 95% | |
| Programme: 53 Protection and Promotion of Human Rights | | | | | | |

Programme Objective:

- To promote observance of human rights and accountability.
- To adequately Inform and empower citizens to participate in governance.
- To promote economic, social and cultural rights.
- To improve state compliance with International, Regional and National Human Rights obligations.

Responsible Officer: Accounting Officer

Programme Outcome: Enhanced observance of Human Rights and Accountability

Sector Outcomes contributed to by the Programme Outcome

1. Observance of human rights and fight against corruption promoted

| | Performance Targets | | | | |
|---|---------------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| Proportion of human rights cases disposed | | | 30% | 65% | 75% |
| Proportion of citizens aware and informed about the Constitution, rights and responsibilities | | | 65% | 75% | 80% |
| Proportion of UHRC recommendations adopted | | | 25% | 40% | 60% |

Vote 109 :Law Development Centre

Programme: 54 Legal Training

Programme Objective : 1. To provide accessible and equitable legal training that is relevant and responsive to the needs of

the labour market.

2. To promote a transparent and accountable financial system and expand revenue base by 2020.

3. To secure and sustain a competitive and motivated human resource.

4. To improve quality and efficiency through integration of ICT services and systems in all

processes.

5. To provide legal aid to the indigent and vulnerable persons in all processes.

6. To enhance research capacity of the Centre to produce legal publications.

Responsible Officer:

Director,LDC

Programme Outcome: Skilled legal practioners

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | Performance Targets | | | | |
|----------------------------------|---------------------|----------------------|-----|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| Pass rate/Completion rate | 70% | 52% | 70% | 70% | 70% |

Vote 119: Uganda Registration Services Bureau

Programme: 20 Lawful Registration Services

Programme Objective : The Strategic Objectives of URSB are:

1. Strengthen Legal, Policy and Institutional framework

2. Improve access to registration services

Responsible Officer: Bemanya Twebaze

Programme Outcome: Enhanced access to registration services to all Ugandans

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | Performance Targets | | | | |
|---|---------------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Proportion of Stakeholders complying with Marriage Returns requirements | 65% | 55% | 70% | 75% | 80% |
| Average time taken to register a Business | 2 | 2 | 2 | 1 | 1 |
| • Proportion of stakeholders satisfied with Intellectual Property protection services | 80% | 60% | 85% | 90% | 95% |
| 25.0 | | | | | |

Programme: 25 General administration, planning, policy and support services

Programme Objective : Enhance public and stakeholder awareness of URSB services.

Strengthen Research and Advisory function.

Responsible Officer: Bemanya Twebaze

Programme Outcome: Efficient and Effective delivery of URSB Services

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • Proportion of Stakeholders satisfied with URSB Services | 85% | 50% | 90% | 93% | 95% |

Vote 120: National Citizenship and Immigration Control

Programme: 11 Citizenship and Immigration Services

Programme Objective : The overall objective is: "To facilitate, control and regulate citizenship and immigration control

services for security and development of Uganda".

The outcome has 3 strategic objectives;

1. To enhance enforcement and compliance to citizenship and immigration policies, laws and regulations.

2. To facilitate legal and orderly movement of people in and out of the country.

3. To secure, preserve, protect and grant Uganda citizenship to aliens in accordance with the law.

Responsible Officer: Director, National Citizenship and Immigration Control

Programme Outcome: Enhanced access to Citizenship and Immigration services

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| Performance Targets | | | | | |
|---------------------|----------------------|------------------------------|------------------------------------|---|--|
| 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | |
| 5 | 8 | 5 | 3 | 3 | |
| Good | Fair | Good | Good | Good | |
| 95% | 70.9% | 95% | 95% | 97% | |
| | Plan 5 Good | Plan Q1 Actual 5 8 Good Fair | PlanQ1 ActualTarget585GoodFairGood | PlanQ1 ActualTargetTarget5853GoodFairGoodGood | |

Programme: 25 General administration, planning, policy and support services

Programme Objective : 1. To coordinate and monitor implementation of citizenship and immigration programmes and

projects.

2. To create an enabling environment for provision of citizenship and immigration services.

3. To initiate, in consultation with the National Citizenship and Immigration Control Board,

appropriate policies for improved delivery of immigration services.

Responsible Officer: Director, National Citizenship and Immigration Control

Programme Outcome: Efficient and effective Directorate of Citizenship and Immigration Control

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | Performance Targets | | | | |
|--|---------------------|----------------------|-----|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • Level of Compliance of DCIC planning and Budgeting instruments to NDPII | 75% | 60.3% | 65% | 70% | 75% |

Vote 133 :Office of the Director of Public Prosecutions

Programme: 60 Inspection and Quality Assurance Services

Programme Objective: To promote observance of Prosecution services performance standards at all ODPP areas of

jurisdiction (HQs, Regional, District offices & Agencies with delegated prosecutorial functions)

Responsible Officer: Deputy Director I & QA

Programme Outcome: Prosecution services performance standards observed at all ODPP areas of jurisdiction (HQs,

Regional, District offices & Agencies with delegated prosecutorial functions)

Sector Outcomes contributed to by the Programme Outcome

1. Observance of human rights and fight against corruption promoted

| | | Per | formance Tar | gets | |
|--|-----------------|----------------------|-------------------|-------------------|-----|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | |
| Proportion of prosecution Offices that meet set minimum performance standards | 98% | 23% | 95% | 98% | 98% |

Programme: 61 Criminal Prosecution Services

Programme Objective: 1. To critically examine criminal cases before they are registered in court,

2. To direct police to institute criminal investigations in appropriate cases,

3. To take over and continue any criminal proceedings instituted by any other person or authority,

4. To discontinue at any stage before judgement is delivered, an criminal proceedings instituted by

him/her.

5. To enhance public confidence in prosecution services

Responsible Officer: Deputy Director Prosecutions

Programme Outcome: Enhanced confidence in prosecution services for all

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Proportion of the public satisfied with public prosecution services | | | 80% | 85% | 90% |

Programme: 62 General Administration and Support Services

Programme Objective : To enhance access to prosecution services by all dis-aggregated by age, gender, location, physical

differences.

Responsible Officer: Deputy Director MSS

Programme Outcome: Enhanced access to prosecution services by all dis-aggregated by age, gender, location, physical

differences, etc

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|--|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Proportion of districts with established ODPP office presence by location | | | 83% | 86% | 90% |
| Proportion of witnesses and victims of crime protected segregated by location, age, crime type, gender | | | 20% | 25% | 30% |
| Proportion of ODPP offices linked to automated management information systems segregated by location | | | 28% | 32% | 36% |

Vote 144: Uganda Police Force

Programme: 25 General administration, planning, policy and support services

Programme Objective: To coordinate, plan, budget, execute, organize, undertake staff development, direct, report, manage

and support provision of police services to the general public. It also involves communication, training, feedback, monitoring and evaluation of delivery of police services to the public

Responsible Officer: Accounting Officer

Programme Outcome: Improved Resource utilization by Uganda Police Force

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | Performance Targets | | | | |
|---|---------------------|----------------------|-------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| Police: Population Ratio | 1:765 | 1:845 | 1:765 | 1:831 | 1:999 |

Programme: 32 Territorial and Specialised Policing

Programme Objective: To protect life and property and preserve law and order with the ultimate aim of improving the

quality of life and value of property of all Ugandans.

Responsible Officer: Accounting Officer

Programme Outcome: Public safety & security of property

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|--|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| Accident fatality rate | 9.8 | 2.28 | 8.8 | 9.0 | 10 |
| • Average time taken to respond to emergencies (Minutes) | 15 | 15 | 14 | 13 | 12 |

Programme: 33 Command and Control

Programme Objective: To enhance institutional development, governance and management in order to gain public support,

confidence and trust which is critical for effective policy. Within the JLOS framework, the programme (Command and Control) coordinates and ensures fulfillment of Ugandans' aspirations enshrined in NDP III-Governance and security strengthening, law and order, safety of person and protection of property hence an enabling environment for economic transformation and prosperity for

all

Responsible Officer: Accounting Officer

Programme Outcome: Professionalism in policing services enhanced

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Proportion of public satisfied with police services | 65% | 76% | 78% | 82% | 85% |

Programme: 34 Welfare and Infrastructure

Programme Objective : To harness the vital human resource, organizational assets of police fraternity in order to improve

morale, motivation and tooling for effective service delivery especially to the vulnerable and

marginalized societies.

Responsible Officer: Accounting Officer

Programme Outcome: Welfare of police fraternity improved

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Targ | gets | |
|----------------------------------|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • % of entitled staff housed | 26% | 21.30% | 20% | 22% | 25% |

Programme: 35 Crime Prevention and Investigation Management

Programme Objective: To reduce crime in order to mitigate the associated economic and psycho-social costs thus providing

an enabling environment for the improvement of quality of life of the general population

countrywide.

Responsible Officer: Accounting Officer

Programme Outcome: Reduced Crime

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | Performance Targets | | | | |
|---|---------------------|----------------------|-----|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| Crime rate | 286 | 140.43 | 529 | 476 | 434 |

Vote 145 : Uganda Prisons

Programme: 26 Management and Administration

Programme Objective: Provide Strategic Leadership, Management and support services to Uganda Prisons Service

Responsible Officer: Director of Prisons - Administration

Programme Outcome: Strategic Leadership, Management and support services

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • Level of adherence to set standards and systems | 100% | 100% | 100% | 100% | 100% |

Programme: 27 Prisoners Managment

Programme Objective: Facilitate prisoners' access to justice, Sentence management planning and offender profiling for

placement.

Responsible Officer: Commissioner of Prisons - Custodial Services, Safety and Security

Programme Outcome: Improved prisoners access to justice and effective case management

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|--|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| Proportion of remands to total prisoner population | 48% | 47.6% | 46% | 44.9% | 43.7% |

Programme: 28 Rehabilitation and re-integration of Offenders

Programme Objective: To facilitate successful rehabilitation and re integration of offenders.

Responsible Officer: Commissioner of Prisons - Rehabilitation and Reintergration

Programme Outcome: Offenders successfully rehabilitated & reintegrated

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tar | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| Recidvism rates | 16% | 15.6% | 14.8% | 14.6% | 14.2% |

Programme: 29 Safety and Security

Programme Objective: Promote public safety and peace through provision of a safe and secure prisons environment

Responsible Officer: Commissioner of Prisons - Estates and Engineering

Programme Outcome: Safe and secure prisons environment

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|----------------------------------|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • Escape rate | 2.9/1000 | 2.7/1000 | 2.3/1000 | 2.2/1000 | 2.1/1000 |

Programme: 30 Human Rights and Welfare

Programme Objective: Promotion of staff and Prisoners' welfare and observance of Human rights

Responsible Officer: Commissioner of Prisons - Staff Administration and Counselling

Programme Outcome: Increased human rights awareness, observance and practices in UPS

Sector Outcomes contributed to by the Programme Outcome

1. Observance of human rights and fight against corruption promoted

| | | Per | formance Tar | gets | |
|--|-----------------|----------------------|--------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| • Level of provision of basic neccessities of life | 100% | 100% | 100% | 100% | 100% |
| Mortality rates among prisoners and staff | 0.9% | 1.19% | 1% | 0.9% | 0.8% |

Programme: 31 Prisons Production

Programme Objective : Enhance Prisons production and reduce tax payers' burden of maintaining offenders in custody

Responsible Officer: Director of Prisons - Production and Engineering

Programme Outcome: Reduced tax payers' burden of maintaining offenders in custody

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| Performance Targets |
|---------------------|

| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| • Non Tax Revenue generation in billion shillings per | 26.86 | 8.0508 | 26.86 | 30.26 | 36.75 |
| year | | | | | |

Programme Outcome: Improved staff & prisoners' living conditions

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|--|-----------------|----------------------|---------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| Percentage of staff housed in permanent houses | 40% | 40.6% | 41.8% | 46.2% | 51.8% |

Vote 148 : Judicial Service Commission

Programme: 10 Recruitment and Discipline of Judicial Officers

Programme Objective: To resource the judiciary with quality human resource/ judicial officers for effective judicial service

delivery and ensure internal individual accountability through compliance to standards and code of

conduct (Professionalism).

Responsible Officer: Secretary JSC

Programme Outcome: Improved public access to justice

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tar | gets | |
|---|-----------------|----------------------|--------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target |
| Disciplinary Case disposal rate | 85% | 20% | 87% | 88% | 89% |
| Proportion of declared vacancies filled | 100% | 22% | 100% | 100% | 100% |

Programme: 18 Public legal awareness and Judicial education

Programme Objective : Empower the public to access and participate in law and administration of justice; and Develop

judicial education programmes to enhance performance of judicial officers

Responsible Officer: Registrar, Public legal awareness and Judicial Education

Programme Outcome: Enhanced public participation in law and administration of justice

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Per | formance Tarş | gets | | | |
|---|--|----------------------|-------------------|-------------------|-------------------|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | | |
| Level of public confidence in law and justice administration systems | 69% | 65% | 70% | 71% | 72% | | |
| Dua anamana ana 10 Camplainta managa | Documents 10 Completes management and advisors completes | | | | | | |

Programme: 19 Complaints management and advisory services

Programme Objective: Provide advice to the Commission and government on administration of justice and inform

improvement of the the terms and conditions of service of Judicial Officers.

Responsible Officer: Registrar, Planning research and Inspectorate

Programme Outcome: Improved administration of justice

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Performance Targets | | | | | | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|--|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target | | | |
| Proportion of Courts with minimum operational standards | 40% | 40% | 41% | 42% | 43% | | | |

Programme: 25 General administration, planning, policy and support services

Programme Objective : To provide support systems such as financial, logistics, human resources management and resource

mobilization, coordination of SIP implementation, monitoring and evaluation.

Responsible Officer: Under Secretary, Finance and Administration

Programme Outcome: Enhanced Capacity of the JSC to coordinate, implement, monitor and evaluate its mandate/

plan

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

| | | Performance Targets | | | | | | |
|-----------------------------------|-----------------|----------------------|-----|-------------------|-------------------|--|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target | | | |
| Percentage of JSC-SIP implemented | 70% | 58% | 65% | 68% | 70% | | | |

Vote 305 : Directorate of Government Analytical Laboratory

Programme: 13 Forensic and General Scientific Services.

Programme Objective: Strengthened Forensic Science for Public Safety and Administration of Justice.

Responsible Officer: Director

Programme Outcome: Strengthened Forensic Science for Public Safety and Administration of Justice.

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| Percentage of backlog cases analyzed | 37.5% | 16.6% | 37.5% | 37.5% | 37.8% |

Vote 309: National Identification and Registration Authority (NIRA)

Programme: 22 Identification and Registration Services

Programme Objective : I. Enhanced identity enrollment services to citizens and Aliens

II. Increased access to data from the National Identification Register

III. Increased access to civil registration services

Responsible Officer: Directorate of Registration and Operation

Programme Outcome: Enhanced identity enrollment services to citizens and Aliens

Sector Outcomes contributed to by the Programme Outcome

1. Commercial justice and the environment for competitiveness strengthened

2. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tar | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • % of citizens issued with National identity cards | 90% | 85% | 92% | 95% | 97% |
| • % of Aliens issued with Alien identity cards | | | 100% | 100% | 100% |

Programme Outcome: Increased access to data from the National Identification Register (NIR)

Sector Outcomes contributed to by the Programme Outcome

- 1. Commercial justice and the environment for competitiveness strengthened
- 2. Infrastructure and access to JLOS services enhanced

| | | Performance Targets | | | | | | | |
|--|-----------------|----------------------|----|-------------------|-------------------|--|--|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target | | | | |
| Number of MDAs and Private sector organization accessing NIR | 50 | 15 | 18 | 20 | 25 | | | | |

Programme Outcome: Enhance demand for births, deaths and adoption orders registration services

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Performance Targets | | | | | | | |
|---|-----------------|----------------------|-----|-------------------|-------------------|--|--|--|--|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | | 2021/22 Target | 2022/23 Target | | | | |
| Proportion of target population accessing civil registration services | 50% | 21% | 30% | 45% | 50% | | | | |

Programme: 49 Policy, Planning and Support Services

Programme Objective : NIRA is effective and efficient in delivering its mandate

Responsible Officer: Executive Director

Programme Outcome: An efficient and effective National Identification and Registration Authority

Sector Outcomes contributed to by the Programme Outcome

1. Infrastructure and access to JLOS services enhanced

| | | Per | formance Tarş | gets | |
|---|-----------------|----------------------|-------------------|-------------------|-------------------|
| Programme Performance Indicators | 2019/20 Plan | 2019/20 Q1 Actual | 2020/21 Target | 2021/22 Target | 2022/23 Target |
| • Proportion of the NIRA strategic plan implemented | 60% | 44% | 65% | 70% | 75% |

Table S2.2: Past Expenditure Outturns and Medium Term Projections by Programme

| Billion Uganda shillings | 2018/19 | 2019 | 9/20 | 2020/21 | Me | dium Term | Projection | ıs |
|--|---------|--------------------|--------------------------|--------------------|---------|-----------|------------|---------|
| Programme Service | Outturn | Approved Budget | Releases by end Q1 | Proposed Budget | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
| Vote: 009 Ministry of Internal Affairs | | | | | | | | |
| 12 Peace Building | 6.567 | 6.307 | 1.790 | 6.307 | 6.492 | 6.992 | 7.492 | 7.992 |
| 14 Community Service Orders Managment | 0.529 | 5.128 | 0.449 | 5.128 | 6.000 | 6.500 | 7.000 | 7.500 |
| 15 NGO Regulation | 2.255 | 3.064 | 0.766 | 3.064 | 3.500 | 4.000 | 4.500 | 5.000 |
| 16 Internal Security, Coordination & Advisory Services | 5.227 | 6.080 | 0.658 | 6.080 | 6.000 | 6.500 | 7.000 | 7.500 |
| 17 Combat Trafficking in Persons | 0.349 | 0.349 | 0.043 | 0.349 | 0.500 | 1.000 | 1.500 | 2.000 |
| 36 Police and Prisons Supervision | 4.233 | 2.482 | 0.234 | 2.482 | 3.000 | 4.000 | 4.500 | 5.000 |
| 49 Policy, Planning and Support Services | 8.223 | 17.977 | 1.566 | 17.977 | 22.327 | 26.545 | 32.807 | 40.921 |
| Total for the Vote | 27.383 | 41.387 | 5.506 | 41.387 | 47.819 | 55.537 | 64.799 | 75.913 |
| Vote: 101 Judiciary | | | | | ' | ' | 1 | |
| 37 Judiciary General Administration | 0.000 | 0.000 | 0.000 | 162.049 | 180.718 | 203.121 | 230.005 | 262.265 |
| 51 Judicial services | 128.952 | 181.612 | 30.428 | 19.562 | 23.475 | 28.170 | 33.803 | 40.565 |
| Total for the Vote | 128.952 | 181.612 | 30.428 | 181.612 | 204.193 | 231.291 | 263.808 | 302.829 |
| Vote: 105 Law Reform Commission | | | | | | | | |
| 24 Reform and Revision of laws | 9.444 | 5.680 | 1.069 | 5.680 | 6.001 | 6.387 | 6.849 | 7.404 |
| 25 General administration, planning, policy and support services | 0.198 | 0.200 | 0.000 | 0.200 | 0.200 | 0.200 | 0.200 | 0.200 |
| Total for the Vote | 9.643 | 5.880 | 1.069 | 5.880 | 6.201 | 6.587 | 7.049 | 7.604 |
| Vote: 106 Uganda Human Rights Com | mission | | | | | | | |
| 38 General Administration and Support Services | 0.000 | 0.000 | 0.000 | 17.539 | 19.297 | 21.447 | 23.963 | 26.907 |
| 53 Protection and Promotion of Human Rights | 17.595 | 18.903 | 2.036 | 1.364 | 2.057 | 2.848 | 3.862 | 5.154 |
| Total for the Vote | 17.595 | 18.903 | 2.036 | 18.903 | 21.354 | 24.295 | 27.825 | 32.060 |
| Vote: 109 Law Development Centre | | | | | | | | |
| 54 Legal Training | 9.552 | 18.442 | 4.478 | 18.442 | 20.223 | 22.361 | 24.926 | 28.004 |
| Total for the Vote | 9.552 | 18.442 | 4.478 | 18.442 | 20.223 | 22.361 | 24.926 | 28.004 |

| Vote: 119 Uganda Registration Services | s Bureau | | | | | | | |
|--|--------------|---------|---------|---------|---------|---------|---------|-----------|
| 20 Lawful Registration Services | 2.845 | 4.484 | 0.934 | 3.870 | 5.425 | 8.000 | 13.000 | 16.000 |
| 25 General administration, planning, policy and support services | 12.499 | 20.992 | 3.896 | 21.606 | 23.270 | 24.557 | 24.191 | 26.752 |
| Total for the Vote | 15.343 | 25.476 | 4.829 | 25.476 | 28.695 | 32.557 | 37.191 | 42.752 |
| Vote: 120 National Citizenship and Imr | nigration Co | ontrol | | | | | | |
| 11 Citizenship and Immigration Services | 72.816 | 89.953 | 1.880 | 88.806 | 105.193 | 117.212 | 148.647 | 174.439 |
| 25 General administration, planning, policy and support services | 7.922 | 11.847 | 1.767 | 12.994 | 14.238 | 23.376 | 17.329 | 22.003 |
| Total for the Vote | 80.739 | 101.800 | 3.647 | 101.800 | 119.430 | 140.588 | 165.976 | 196.443 |
| Vote: 144 Uganda Police Force | | | | | | | | |
| 25 General administration, planning, policy and support services | 309.379 | 383.993 | 212.546 | 373.364 | 344.141 | 363.141 | 375.141 | 388.141 |
| 32 Territorial and Specialised Policing | 147.408 | 158.174 | 39.943 | 158.906 | 165.174 | 176.174 | 188.174 | 220.174 |
| 33 Command and Control | 28.209 | 23.652 | 6.111 | 23.652 | 33.488 | 46.488 | 68.837 | 86.374 |
| 34 Welfare and Infrastructure | 90.842 | 114.939 | 26.692 | 143.795 | 158.682 | 168.987 | 176.682 | 185.682 |
| 35 Crime Prevention and Investigation Management | 139.530 | 144.190 | 39.031 | 147.790 | 156.377 | 165.414 | 186.180 | 204.414 |
| Total for the Vote | 715.369 | 824.948 | 324.323 | 847.506 | 857.863 | 920.205 | 995.014 | 1,084.786 |
| Vote: 145 Uganda Prisons | | ' | | | | | | |
| 26 Management and Administration | 37.964 | 44.414 | 9.883 | 43.261 | 48.298 | 48.298 | 57.298 | 67.410 |
| 27 Prisoners Managment | 43.814 | 44.729 | 11.174 | 44.729 | 47.729 | 51.729 | 51.989 | 58.989 |
| 28 Rehabilitation and re-integration of Offenders | 2.134 | 2.666 | 0.574 | 2.666 | 4.666 | 14.666 | 14.666 | 24.666 |
| 29 Safety and Security | 4.687 | 5.584 | 1.324 | 5.784 | 7.584 | 13.584 | 13.584 | 13.584 |
| 30 Human Rights and Welfare | 93.788 | 107.394 | 31.108 | 107.394 | 122.658 | 135.374 | 165.374 | 185.374 |
| 31 Prisons Production | 33.016 | 33.494 | 5.690 | 34.447 | 34.447 | 34.447 | 34.447 | 34.447 |
| Total for the Vote | 215.403 | 238.280 | 59.754 | 238.280 | 265.381 | 298.097 | 337.358 | 384.470 |
| Vote: 148 Judicial Service Commission | | ' | | | ' | ' | ' | |
| 10 Recruitment and Discipline of Judicial Officers | 1.560 | 0.956 | 0.200 | 0.945 | 1.079 | 1.725 | 2.660 | 2.351 |
| 18 Public legal awareness and Judicial education | 1.231 | 1.164 | 0.259 | 1.164 | 1.234 | 2.366 | 3.266 | 4.666 |
| 19 Complaints management and advisory services | 1.052 | 1.055 | 0.212 | 1.065 | 1.498 | 2.390 | 3.001 | 3.501 |
| 25 General administration, planning, policy and support services | 6.310 | 6.532 | 1.375 | 6.532 | 7.391 | 6.518 | 6.228 | 7.223 |
| Total for the Vote | 10.152 | 9.706 | 2.046 | 9.706 | 11.203 | 13.000 | 15.155 | 17.742 |

| Vote: 305 Directorate of Government Analytical Laboratory | | | | | | | | | | | |
|---|-----------|-----------|---------|-----------|-----------|-----------|-----------|-----------|--|--|--|
| 13 Forensic and General Scientific Services. | 18.283 | 19.027 | 2.419 | 19.027 | 20.547 | 22.371 | 24.559 | 27.186 | | | |
| Total for the Vote | 18.283 | 19.027 | 2.419 | 19.027 | 20.547 | 22.371 | 24.559 | 27.186 | | | |
| Total for the Sector | 1,458.558 | 1,733.010 | 483.749 | 1,766.700 | 1,886.598 | 2,080.717 | 2,313.660 | 2,593.192 | | | |

S3:Sector Challenges in addressing Gender and equity issues for FY 2020/21

The justice needs of vulnerable persons are many and dynamic and vary according to age, sex, society, region and religion. They are affected in numerous ways as illustrated below:-

- i. Case backlog and delays in delivery of justice remains one of the main impediments in access to justice. Although the level of backlog now stands at 18% and the average time taken to dispose of cases is now 810 days, the cases that delay mostly affects the poor and vulnerable.
- ii. Inadequate capacity for effective participation of the marginalized in social, economic and political activities for sustainable and equitable development.
- iii. Partial implementation of comprehensive social protection programmes for the vulnerable groups due to resources constraints. This includes inadequate access to legal aid which is essential to guaranteeing equal access to justice for all.
- iv. Inadequate capacity (human, equipment and tools) for the enforcement of elimination of discrimination, marginalization, participation and to ensure that all persons have equal opportunities in accessing, benefitting and participating; and
- v. Access to JLOS services Currently, the sector has one-stop front line service points in 67.5% of 117 the districts. However, there is still a weak justice system for the vulnerable including women, PWDs and children with limited child friendly services in JLOS institutions.