

## Sector: Tourism, Trade and Industry

### S1: Sector Overview

This section provides an overview of sector expenditures and proposed medium term budget allocations, policy objectives, and key performance issues.

#### (i) Snapshot of Medium Term Budget Allocations

Table S1.1 below summarises the Medium Term Budget allocations for the Sector:

**Table S1.1: Overview of Sector Expenditures (US\$ Billion)**

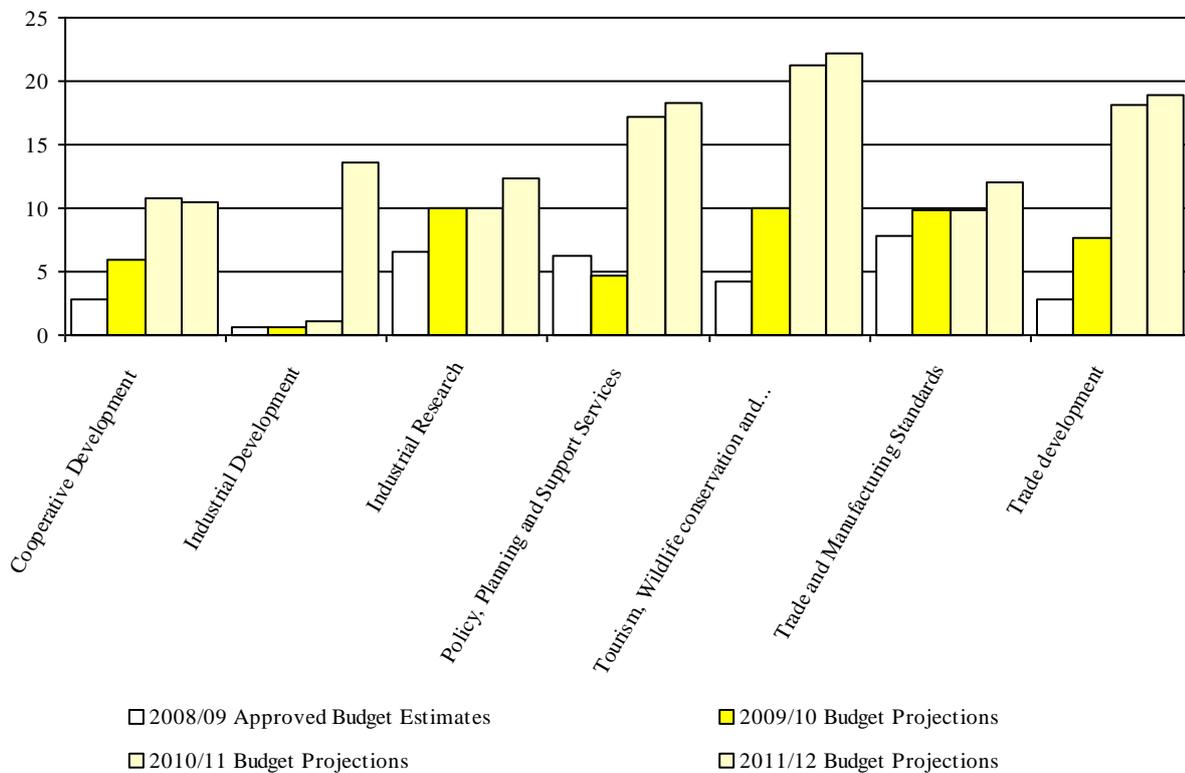
	2007/08 Outturn	2008/09		MTEF Budget Projections			
		Approved Budget	Half 1 Outturn	2009/10	2010/11	2011/12	
Recurrent	Wage	0.9	1.6	0.5	1.6	1.7	1.9
	Non Wage	13.6	14.4	6.8	15.4	22.8	27.4
Development	GoU	6.0	10.7	2.8	21.7	58.8	73.5
	Donor*	N/A	4.3	N/A	10.1	4.9	5.0
	<b>GoU Total**</b>	<b>20.6</b>	<b>26.6</b>	<b>10.0</b>	<b>38.6</b>	<b>83.3</b>	<b>102.8</b>
	<b>Grand Total</b>	<b>N/A</b>	<b>31.0</b>	<b>N/A</b>	<b>48.7</b>	<b>88.2</b>	<b>107.8</b>

\* Donor expenditure data unavailable

\*\* Excludes taxes, arrears and non tax revenues retained and spent by vote

The chart below shows overall funding allocations to the sector by Vote Function over the medium term:

**Chart S1.1: Medium Term Budget Projections by Vote Function (US\$ Billion)**



---

## Sector: Tourism, Trade and Industry

---

### (ii) Medium Term Sector Policy Objectives

The sector objectives which guide medium term outputs and resource allocations are:

- *Develop a competitive and export oriented industrial sector;*
- *Reduce domestic and international barriers to trade through the implementation and harmonization of national, international and regional standards and regulations;*
- *Conserve, preserve and ensure sustainable development of Uganda's unique natural and cultural heritage;*
- *Develop and promote Uganda's tourism domestically and internationally;*
- *Strengthen the cooperative movement in Uganda;*
- *Promote efficient, effective and results oriented resource management in the Ministry;*
- *Promote international competitiveness of Uganda's exports and improve market access of Ugandan products and services;*
- *Develop and implement standards so as to ensure quality of all manufactured goods through conformity assessments (i.e. standardization and quality assurance).*
- *Support nationwide efforts for improved product competitiveness in terms of export quality, quantity and high manufacturing standards.*

### (iii) Key Sector Performance Issues to be addressed over the Medium Term

The sector considers the following issues crucial to address over the medium term, to improve sector performance and the achievement of sector policy objectives

- *Poor governance of Cooperatives*
- *Low levels of exports due to low production, low grade exports and poor trade supporting infrastructure*
- *Low numbers of tourist arrivals due to an inefficient marketing strategy, poor road infrastructure*
- *Low level of industrialisation due to inadequate supporting infrastructure e.g electricity and roads*

## S2: Past Sector Performance and Medium Term Plans

---

*This section describes past and future performance, in terms of key sector outputs and plans to address key sector performance issues and achieve sector objectives.*

### (i) Past and Future Planned Sector Outputs

#### *2007/08 Performance*

Improved market access for Ugandan Exports through negotiations at EAC, WTO, ACP-EU and COMESA. A number of developing countries such as China, India among others have extended preferential market access to Ugandan products. The Ministry also realized significant successes in reducing the inflow of counterfeits and substandard goods. These achievements are key ingredients to enhance private sector growth and competitiveness. To augment participation in negotiations at WTO, the MTTI carried out a needs assessment for Trade Facilitation and the crucial areas for alleviating the current challenges faced by the business community in the movement of goods and services were identified. These shall be addressed in the coming financial year.

The EAC- EU Framework Economic Partnership Agreement was initialed. The initialing of this Framework agreement is significant as it ensures preservation of the achievements of the EAC Customs Union. Furthermore, it ensures continued preferential market access for Uganda exports to the EU. Other achievements include harmonization of over 800 product standards that will promote smooth movement of products within the region and launching of the non tariff barriers monitoring mechanism to help identify and eliminate barriers other than tariffs. Implementation of the Marketing and Agro-Processing Strategy (MAPS) of the PMA led to the roll out of rural information centers from 3 to 21 since the year 2005. Working with Uganda Commodity Exchange the Warehouse Receipt System has been developed and awaits roll out throughout the country. In order to promote produce bulking and eventual value addition for better market access, the Ministry conducted a National Warehouse Survey. The Ministry also registered 10 Area Cooperative Marketing Enterprises (ACMEs) and revived about 250 cooperatives. This was attributed to vigorous sensitization on bulking and provision of market information. In terms of microfinance, 2,500 SACCOs were registered as a result of sensitization on the formation of new cooperative societies. This has also seen close to 2,500,000 clients being served by SACCOs.

---

---

## Sector: Tourism, Trade and Industry

---

For regulatory purposes, a draft Cooperatives Development Policy was produced. In collaboration with MFPED, UIA, the process of Infrastructure development of the Jua Kali Park and common facilities centers at Luzira and Makindye is underway. Lease payment for Luzira land was made and site plans and architectural drawings were finalized and approved by UIA. Working with SIDA/SAREC about 300 firms are now actively participating in the cluster initiative activities, well coordinating and networking in production and marketing activities.

Earnings from the tourism sector have increased from US\$ 10 million in 1990 to US\$ 375 million in 2006. This is mainly attributed to (a) improved safety and security in and around Wildlife Protected Areas, (b) increased promotion of Uganda as a tourist destination abroad, (c) promoting diversification of tourism products, (d) supporting capacity building for the tourism industry and supporting the provision of business development services for tourism, in cooperation with the private sector. Two delegations of Chinese Travel Agents and Tour Operators have visited the country since 2006 as a follow up to the signing of the Memorandum of Understanding on cooperation on Tourism in April 2005 in which Uganda was granted the status of approved destination (AD) which is a prerequisite for Chinese citizens to travel to a particular overseas destination. Indeed the number of tourists from Asian countries is increasing.

### *Performance for the first half of the 2008/09 financial year*

Developed Terms of reference on Trade, Debt & Finance committee intended to handle trade related strategies and interventions for trade development coherence; A report on the study under taken on public-private joint investment; A legal review on the Sanitary and phytosanitary (SPS) was done and a draft policy in place to guide in the formulation of the new SPS regime; A reviewed consumer protection bill; National trade policy sector review conference; Reviewed and proposed amendments on the bill for sale of goods and services; Held consultative meetings with sugar cane growers the sugar policy.

The Ministry carried out a study on tariffs under COMESA and EAC; Harmonization of regional integration efforts under the EAC, COMESA and SADC is on going; Held 3 boarder visits and meetings on Harmonizing and improving behind the boarder regulation; Bilateral agreement have been signed between Algeria, Iran, North, Korea, Nigeria on investment flows; Under the EAC, a Trade and Investment Framework Agreement (TIFA) has been signed with the United States; disseminate information market opportunities; 5 trade officers recruited for missions abroad still undergoing training and these expected to be posted in the next financial year; Consultations with the private sector through the umbrella organisation Private Sector Foundation Uganda (PSFU) on negotiations issues are on-going; Attended a 5 day AGOA conference in USA; Held workshops with the Private Sector to sensitise them on services provided under COMESA; Attended 2 trade missions to Sudan 3 in Kenya and 2 in Rwanda and Burundi.

In order to build capacity of staff and other MDAs, for trade development, the identified Institutions and their representatives to the National Trade Negotiating Team, developed their Terms of reference and Code of Conduct drafted. Finalised on the curriculum with two Universities of MUBS and Uganda Martyrs University-Nkozi that provides business skills and entrepreneurship; following the study report on the efficiency and effectiveness of the District Commercial Officers (DCO), the Ministry developed a manual for DCOs and training has carried in 10 districts. In the next FY, the Ministry will provide internet facilities, train DCOs on policy implementation, and carry out 12 sensitization workshops with Local Governments.

The Ministry through regional consultations drafted a National Cooperative development policy to be completed in FY 2008/09; through registration the Ministry captured 10,687 cooperatives in the database system. The Ministry supervised cooperative societies in the areas Kyenjojo, Luwero, Nakaseke, Mpigi, Mubende, Busia, Kampala districts; attended 30 Annual General Meetings; Resolved cooperative disputes in Kabale, Mbarara, Kamwenge and Mpigi. A number of cooperatives and traders were sensitised on WRS in Kasese, Mayuge, Iganga, Kotido districts and this will continue to the rest of the districts.

The Ministry drafted National Textile Policy awaiting consultation and a Cabinet Memo is before Cabinet for approval; carried out 5 technical Guidance Visits to Eastern part of the country; the department in collaboration with key stakeholders have sensitised communities on the One Village One Product Program in Bushenyi,

---

## Sector: Tourism, Trade and Industry

Masaka and Soroti. 125 exhibitors participated in 10th East African Jua- Kali exhibitions 2008 in Kigali, Rwanda. 4 departmental staff undertook training various fields of industrial development.

To smoothen the trade process in order to aid the growth of industrialization nationwide, UNBS recruited 30 new staff and trained 15 staff in technical areas; developed 50 standads while 150 draft stanadards at different stages of development; certified 43 products; inspected 7,285 imported consignments, factories, groxcery and supermarkets; carried 1,434 lab tests; verified and calibrated 116,216 equipment for trade and manufacturing industry; attende EAC meeting on sugar standards, 2 workshops on EAC SQMT Act, 1 COMESA standardisation workshop, an ISO general assembly, 42nd meeting of ISO committee on LDCs, CODEX meeting on nutritional foods.

In abid to add vale to their products and services and to increase the competitiveness of their products and services, UIRI procured a refrigerated van, established Agro-processing facilities for mushroom, meat, potato, bamboo, peanut butter, carried out trainings in standards and lab testing, fabrication of technologies; acquired of refridgeration equipment (1); acquisition of PCB production materials ; developed of energy efficient technology [Biomass drier (1) and Zeolites cooler (1)]; developed a comprehensive ICT learning centre (1); Upgraded campus area network (4) [UIRI Campus]; produced 45 Analytical and Microbiology reports; developed 3 Food Products; 4 Ceramics products, 5 Handmadepaper and 2 Cosmetics products.

**Table S2.1: Past and Medum Term Key Sector Output Indicators\***

Vote Function Key Output Indicators and Costs:	2007/08 Outturn	2008/09 Approved Plan	Half 1 Outturn	MTEF Projections		
				2009/10	2010/11	2010/12
<b>Vote: 015 Ministry of Tourism, Trade and Industry</b>						
<i>Vote Function:0601 Industrial Development</i>						
Number of policies, strategies and performance reports	N/A	5	3	5	5	4
Number of artisans trained	50	300	0	100	120	120
Number of jua kali parks constructed	1	1	0	1	1	1
<i>Cost of Vote Function Services (US\$ bn)</i>	<i>8.06</i>	<i>0.60</i>	<i>0.20</i>	<i>0.66</i>	<i>1.03</i>	<i>13.59</i>
<i>Vote Function:0602 Cooperative Development</i>						
Number of cooperatives supervised	450	500	480	600	800	1000
Number of cooperatives, commodity traders LG officials sensitised about WRS	40	60	30	35	40	40
Number of cooperative produce stores refurbished	N/A	173	N/A	100	73	10
<i>Cost of Vote Function Services (US\$ bn)</i>	<i>1.41</i>	<i>2.80</i>	<i>N/A</i>	<i>5.94</i>	<i>10.78</i>	<i>10.42</i>
<i>Vote Function:0603 Tourism, Wildlife conservation and Museums</i>						
Number of hotel emplees trained	N/A	N/A	N/A	N/A	N/A	N/A
Number of trade fairs attended	N/A	N/A	N/A	N/A	N/A	N/A
length of roads constructed and gravelled	N/A	N/A	N/A	N/A	N/A	N/A
<i>Cost of Vote Function Services (US\$ bn)</i>	<i>N/A</i>	<i>4.14</i>	<i>N/A</i>	<i>9.94</i>	<i>21.17</i>	<i>22.17</i>
<i>Vote Function:0604 Trade development</i>						
Number of polices, strategies	3	5	6	6	6	7
Bilateral, regional and multilateral negotiations	6	6	8	10	10	12
Number of departmental staff and other MDAs organisations trained and sensitised in trade matters	100	120	130	146	162	178
<i>Cost of Vote Function Services (US\$ bn)</i>	<i>N/A</i>	<i>2.76</i>	<i>1.30</i>	<i>7.60</i>	<i>18.15</i>	<i>18.87</i>

## Sector: Tourism, Trade and Industry

Vote Function Key Output Indicators and Costs:	2007/08 Outturn	2008/09 Approved Plan	Half 1 Outturn	MTEF Projections		
				2009/10	2010/11	2010/12
<i>Vote Function:0649 Policy, Planning and Support Services</i>						
Number of major policy strategy and budget documents	6	6	6	6	6	6
Number of statistical publications	2	4	3	5	6	7
Number of staff recruited and trained						
<i>Cost of Vote Function Services (US\$ bn)</i>	<i>2.60</i>	<i>6.30</i>	<i>N/A</i>	<i>4.70</i>	<i>17.19</i>	<i>18.26</i>
<b>Cost of Vote Services (US\$ Bn)</b>	<b>N/A</b>	<b>16.6</b>	<b>N/A</b>	<b>28.8</b>	<b>68.3</b>	<b>83.3</b>
<b>Vote: 110 Uganda Industrial Research Institute</b>						
<i>Vote Function:0651 Industrial Research</i>						
No. (Type) New Innovations and High Value Added Products	3	50	40	50	60	70
No. Of Research undertaken to increase Targeted Value Addition for Rural Industrialisation to reduce Post Harvest Loss.	10	30	13	55	60	65
No. Of SME Incubatees	1	4	8	10	20	40
<i>Cost of Vote Function Services (US\$ bn)</i>	<i>3.93</i>	<i>6.56</i>	<i>2.65</i>	<i>10.06</i>	<i>10.06</i>	<i>12.42</i>
<b>Cost of Vote Services (US\$ Bn)</b>	<b>3.9</b>	<b>6.6</b>	<b>2.7</b>	<b>10.1</b>	<b>10.1</b>	<b>12.4</b>
<b>Vote: 154 Uganda National Bureau of Standards</b>						
<i>Vote Function:0652 Trade and Manufacturing Standards</i>						
number of standards developed	109	240	200	250	250	280
number of imported consignments and factories inspected	13,659	14,500	7,285	18,000	18,000	20,000
<i>Cost of Vote Function Services (US\$ bn)</i>	<i>0.96</i>	<i>7.83</i>	<i>2.38</i>	<i>9.83</i>	<i>9.83</i>	<i>12.04</i>
<b>Cost of Vote Services (US\$ Bn)</b>	<b>1.0</b>	<b>7.8</b>	<b>2.4</b>	<b>9.8</b>	<b>9.8</b>	<b>12.0</b>
<b>Cost of Sector Services (US\$ Bn)</b>	<b>N/A</b>	<b>31.0</b>	<b>N/A</b>	<b>48.7</b>	<b>88.2</b>	<b>107.8</b>

\* Table S5.1 at the end of this section provides more details of outputs planned for 2009/10 and achievements in the first half of 2008/09

### 2009/10 Planned Outputs

The Ministry will complete the development of a Competition Policy, Services Policy, Trademarks, e-commerce bill, a White Paper on technology transfer; Carry out study best practices and review Uganda's regulations on money transfers; Identify materials necessary for development of trade facilitating infrastructure, establish applicable taxes on them, their availability in EAC and attendant costs, and determine the optimal tax rates.

There is need to facilitate the Committee (to be composed of members from MTTI, MFPED, BOU) to meet on a quarterly basis to review developments in the areas of trade, debt, finance to ensure that policies and strategies in the areas are complementary to each other and promote export growth; the Ministry will continue to carry out bilateral, regional and multilateral negotiations; hold 12 workshops on standard awareness and adherence; Train 450 producers on Business to Business contact events between technology firms and National Export Strategy priority product firms; Develop and publicize strategic market forecasts for Uganda export products; Monitor trade activities at the border posts; Collect border trade data; Establish market information systems at MTTI; Hold midterm review workshops for market information system.

To promote trade in the Local Governments (LG), the Ministry will establish Inter Institutional Trade Committees (IITCs) at regional branches covering 30% of the country's districts; provide the D.C Offices with internet & services; train the DCOs on policy orientation and implementation; conduct 12 sensitization workshops at Local Governments.

To enhance entrepreneurship and business management the Ministry will train the private sector in entrepreneurship and business management skills; Incorporate Micro Small Medium Enterprises (MSME)

## **Sector:** Tourism, Trade and Industry

development plans into trade development plans; Train 6 staff in Kampala, Arusha and Geneva on trade enhancement course.

The Ministry will concentrate on amending the cooperative Societies Act (CAP 112), Cooperative Societies Regulations (1992) and the various model bye-laws; sensitizing staff of the department and district officials on the new cooperative database system; testing; collecting, entering analyzing, data. The department of Cooperatives plans to attend 35 Annual General Meetings and train 6 members of staff in handling cooperative matters; develop operational guidelines for officials of cooperatives, organize the international day of cooperatives. Also planned is the inspection and supervision of SACCOS, Unions, ACEs; Train Committee Officials in cooperative governance legislative compliance, entrepreneurship, record keeping, marketing, supervision, inventory credit; Train Supervisory and management Committees of SACCOS; organizing exhibitions, publicity and promotion activities.

The department of Industry and Technology plans to launch a National Textile Policy; host the regional Jua-kali exhibition, vet 200 exhibitors, train 100 artisans, train 3 private professional and 3 entrepreneurs and 10 staff members; construct the common facility centre at Makindye; Initiate cluster formation and strengthening existing ones in collaboration with Innovation System and Cluster Program (ISCP), Makerere University; Textile sub-sector training needs assessment; Skills enhancement training at TEXDA in collaboration with UNIDO; reviewing UDCL Act; carry out 8 industrial technical guidance and monitoring visits to strategic industrial establishments; Attend international industrialization conferences, AMCOST, CAMI, NEPAD and Jua-kali steering meetings; Formulate the National Standards Policy.

The Ministry will also train classifications officers, local government staff in quality assurance, hotel internal quality assurance officers, local authorities in hotels regulation and standards enforcement, stakeholders in standards and best practices; Develop and disseminate accommodation management guidelines and standards; Support local authorities to zone and develop accommodation investment areas; Regulate the quality and standard of lodges and hotels; Carry out periodic surveys & disseminate the survey results; Attend 4 trade fairs; undertake 2 investment promotion missions in China& Japan; hold a conference on tourism investment and development in Kampala; Translate promotional materials in Chinese language targeting Chinese tourists; Identify potential tourism sites and investment areas in Central and Southern regions; and hold a World Tourism Day Conference and Exhibition.

The Ministry will continue to carry out patrols in the Wildlife Conservation Protected areas, establish veterinary interventions, carry out animal population surveys; Build bird hides and canopies; maintaining 400kms of roads in the parks; Carry out field visits to wildlife areas; Enroll staff on short term courses; Collect information on wildlife species, habitats and eco-systems.

Under the Government Purchases and Taxes project, the Ministry will begin on the construction of Common facilities centre (Jua-kali parks) at Makindye and Luzira.

UNBS plans to carry out 12 Internal trainings; develop & harmonize 250 standards; attend 9 meetings of EAC subcommittee to harmonize standards; certify 60 products; inspected 18,000 consignments; carry out 115 surveillance visits; pre-verify 1,500 consignments for conformity; Calibrate 1,020 equipment used in manufacturing; verify 240,000 equipment used in trade; produce 5,000 trainers' manual, 500 audio-video guides.

UIRI will concentrate on enhancing the capacity of established Ago-processing incubation centers, increase research and development, skills and knowledge transfer in the areas of; Testing of hatchery (1unit), Textile technology; 1MDF board manufacturing technology; Fabrication of Formica production -1 unit; acquisition of refrigeration equipment -1 unit; fabrication of animal feed manufacturing technology; fabrication of Electric Convection Oven -1 unit; PCB Technology; production of equipment and instrument enclosures -1 unit; specialized systems diagnostics -1 unit; Gasification Technology; Alternative energy systems projects; Development of energy efficient technologies; 40 New industrial products (1 vaccine, 10 Ceramics, 15 foods, 9 Handmade Paper and 5 cosmetics) developed at the R&D Laboratories; 1 Natural products and Bio-prospecting unit set up at UIRI; Establishment of a foundry housing facility; Setting up Motor Rewinding Workshop; Civil

## Sector: Tourism, Trade and Industry

works for reopening Eastern Gate; Renovation of pump House and Pilot Plant Boiler; 1 Food R&D Laboratory upgraded; Materials Testing lab upgraded; Re-modeling pilot plants roof; Acquisition of Carpentry and Works equipment for commercial cow horn product production and wood product fabrication; Milk powder Equipment; Fruit processing Equipment and machinery; Security Telecommunication Equipment; Yoghurt and Ice cream Equipment and machinery; Power stabilization systems and Equipment calibration; Production of Newcastle vaccine.

### Medium Term Plans

Skills enhancement of Jua-Kali artisans; Establish common facility centers for SMEs; Enhancing the establishment of agro-processing incubation centers; Skills and knowledge transfer of technologies; Increased research and development of industry development; Certification of products; continuous inspection and monitoring of goods inflow; Train exporters on standards; train trade staff and post officers to abroad mission in order to boost negotiations for improved market access; Establish trade points in four regions of the country and in strategic countries to increase Uganda's exports; Support local communities and private sector to invest in tourism areas; Increase the level of participation in tourism fares to improve tourist arrivals; Improve the accommodation, road facilities and maintain wildlife conservation protected areas; Continuous supervision and inspection of cooperatives; Train supervisory and management committees of SACCOs.

### (ii) Plans to Improve Sector Performance

Poor governance of Cooperatives: In FY 2009/10, there will be a review of the cooperative Act Cap 112 and regulations of 1992 and also develop the implementation plan of the cooperative development Policy.

Low levels of exports: Focus will be geared towards the developing standard policy and increasing awareness on the standards and continued enhancement of the contribution of the MSMEs by putting in place the MSMEs strategy in FY 2009/10.

Low number of tourist arrivals: Focus will be placed on the review of the wildlife conservation policy and Act with an aim of developing effective marketing strategies for the tourism subsector. Through investment summits, the Ministry is encouraging investors to build accommodation facilities along tourists' circuits.

Low level of industrialization: Focus will be placed on putting in place the supporting infrastructure like industrial parks and developing skills in the SMEs.

**Table S2.2: Specific 2009/10 Actions and Medium Term Strategy to Improve Sector Performance**

2009/10 Planned Actions:	MT Strategy:	Responsible Vote and Vote Function:
<b>Sector Performance Issue: Low level of industrialisation due to inadequate supporting infrastructure e.g electricity and roads</b>		
Buying more land and constructing common facility centres for the jua-kalis; Developing the Industrial parks;	Promote PPP to develop transport, power, telecommunications, roads, railways, ports, airports; Strengthen the existing engineering facilities and workshops; Promote establishment of well services oriented facilities; Construction zonal industrial park	015 Ministry of Tourism, Trade and Industry <i>06 01 Industrial Development</i>
Lobbying government for increased funding to facilitate staff recruitment	To substantially increase recurrent budgetary support through increased government funding to at least shs 8.7 billion.	154 Uganda National Bureau of Standards <i>06 52 Trade and Manufacturing Standards</i>
Capacity building for technology transfer through agro-processing incubation centres, skills and knowledge transfer in the areas of: testing of hatchery (1 unit), textile technology, 1 MDF board manufacturing technology.	Capacity building for technology transfer through incubation centres, fabrication and re-modelling	110 Uganda Industrial Research Institute <i>06 51 Industrial Research</i>
Strategic communication to policy makers	Awareness and capacity building	110 Uganda Industrial Research Institute <i>06 51 Industrial Research</i>

## Sector: Tourism, Trade and Industry

Collaborative capacity building through training of staff, SMEs and Student Internship programs	Collaborative capacity building through training of staff, SMEs and Student Internship programs	110	Uganda Industrial Research Institute <i>06 51 Industrial Research</i>
To start and complete the planned project of having a UNBS home - complete 1st phase	Government to guarantee funding as reflected under the MTEF and ensure that releases are 100% and timely.	154	Uganda National Bureau of Standards <i>06 52 Trade and Manufacturing Standards</i>
Presenting a UDCL bill to Cabinet and Parliament for approval	Strengthen the Uganda Development Bank for long term credit; Harmonise policies that support industrial development; Enhance the capacity to develop bankable projects	015	Ministry of Tourism, Trade and Industry <i>06 31 Industrial Development</i>
Promoting skills development in the SMEs while collaborating with industrial research organisations; Training the departmental staff, entrepreneurs and private professionals and jua-kali. Host the 11th jua-kali exhibition	Skills development; development and adopt of appropriate technologies; Strengthen the technology centre at UIRI; Reorient the education curriculum to provide light engineering; providing common training centres	015	Ministry of Tourism, Trade and Industry <i>06 31 Industrial Development</i>
<b>Sector Performance Issue: Low levels of exports due to low production, low grade exports and poor trade supporting infrastructure</b>			
Negotiate improved market access; Post 3 trade officers to missions abroad ; Strengthen market Information System; strengthen linkage between Trade department and DCOs; Harmonise regional integration-EAC, COMESA, SADC	Negotiate improved market access; Post trade Officers in strategic missions abroad ; Continuous review of the Market Information Systems; Product development and export diversification; Harmonise regional integration-EAC, COMESA, SADC	015	Ministry of Tourism, Trade and Industry <i>06 34 Trade development</i>
Developing standard policy and increasing awareness on standards and ; Sanitary and Phytosanitary strategy; enhancing the contribution of MSEs; Developing the competition policy; Implement MAPS; Training farmers on the quality standards	Implement MAPS; Develop and implement Trade facilitation measures; Enhancing the capacity of Private entrepreneur skills;	015	Ministry of Tourism, Trade and Industry <i>06 34 Trade development</i>
Enhancing the capacity of Internal trade staff and DCOs to handle trade related issues; MSMEs strategy in place; Operationalise the NTNT; Launching regional & district IITCs; UEPB is also working with Partner organisations in promoting trade	Enhancing the capacity of Internal trade staff and DCOs to handle trade related issues; MSMEs strategy in place; Operationalise the NTNT; Launching regional & district IITCs; Strengthen the interlinkages in the trade sector	015	Ministry of Tourism, Trade and Industry <i>06 34 Trade development</i>
Updating the current system	Developing a cooperative satellite account, carrying out surveys on cooperatives	015	Ministry of Tourism, Trade and Industry <i>06 32 Cooperative Development</i>
Establishing rural information centres, attending cooperative fairs, WRS sensitization	Carrying out market research, refurbishing produce stores, networking with development partners to establish more rural information centres,	015	Ministry of Tourism, Trade and Industry <i>06 32 Cooperative Development</i>
<b>Sector Performance Issue: Low numbers of tourist arrivals due to an inefficient marketing strategy, poor road infrastructure</b>			
National wildlife conservation and development plan	Review the wildlife conservation policy and Act and other related policies and laws	015	Ministry of Tourism, Trade and Industry <i>06 33 Tourism, Wildlife conservation and Museums</i>
Through Investment summits, the Ministry is encouraging investors to build accommodation facilities along tourist circuits	Through Investment summits, the Ministry is encouraging investors to build accommodation facilities along tourist circuits	015	Ministry of Tourism, Trade and Industry <i>06 33 Tourism, Wildlife conservation and Museums</i>
<b>Sector Performance Issue: Poor governance of Cooperatives</b>			
continuous supervision of cooperatives, training district commercial officers and staff to carry out supervision; training cooperative officials in 20 districts	Continuous supervision of cooperatives, training district commercial officers and staff to carry out supervision; continuous training of committee officials	015	Ministry of Tourism, Trade and Industry <i>06 32 Cooperative Development</i>

## Sector: Tourism, Trade and Industry

Review the cooperative Act Cap 112 and regulations of 1992; developing the implementation plan of cooperative development Policy; Develop a cooperative development strategy/implementation plan and operation guidelines	modifying model by laws, standards on education & training and best practices in operations of cooperatives	015 Ministry of Tourism, Trade and Industry 06 02 Cooperative Development
---	---	--

### (iii) Off-Budget Activities

The trade sector has in the recent past benefited from both multilateral and bilateral donor support, particularly in the areas of trade policy, institutional strengthening, market access, trade negotiations and regional integration. The Joint Integrated Technical Assistance Programme (JITAP), a joint Technical Assistance programme by WTO, ITC and UNCTAD, strengthened the trade policy process in Uganda through the establishment and operationalisation of the Inter Institutional Trade Committee. Working with Uganda Export promotion Board, the project developed Exporter tools which have prepared the economy to increase its export base and quantities. Country wide training and sensitisation on the multilateral trading system which improved the understanding of multilateral trade dynamics by stakeholders.

Under the Uganda Programme for Trade Opportunities and Policy (UPTOP) sponsored by the EU, the National Trade Policy and a Trade sector development plan have been developed and are being implemented. The project also supported trade related research activities and the development of curricula on trade in universities thus building capacity in that area for the first time. Through the project's training, publicity and outreach activities, the profile of the sector has been raised. The public is much more aware of trade policy issues and engaged more actively in policy debates. It also improved the capacity of MTTI to lead on trade issues, mainly through the IITC. The Departments in trade have been re-equipped and retooled by the project, including participation and skills on trade negotiations.

The Integrated Framework (IF) programme sponsored by six core Agencies (WTO, ITC, UNCTAD, UNDP, IMF and IBRD) has carried out Diagnostic Trade Integration Studies (DTIS) that identify bottlenecks to the development of trade and proposed areas of intervention. The programme through its Trust fund will support strengthening of the productive capacities of the private sector by intervening in those trade related economy wide and product specific bottlenecks identified in the DTIS. It will also address institutional weaknesses and challenges both at the Center (Ministries) and in lower Local Governments

With support from JICA, introduction of One Village One Product (OVOP) program in Uganda started in three pilot districts of Soroti, Masaka and Bushenyi. This program is intended to improve local productivity, add value and provide marketing for local products. A national committee was formed and a baseline survey was carried out to enable selection of suitable products for the program;

The Banana Products Diversification workshop was organized in conjunction with the Uganda Investment Authority. It was conducted by a team of experts from Tama Art University, Japan, UNIDO-Tokyo and industrialist who have done considerable research and value addition to banana fiber;

A staff from the department of Industry was trained in Total Quality Management in Hyderabad, India, through the International Executive Development Training Programme sponsored by the Government of India;

Three staff from the department of Industry were trained in Food Processing in Cairo, Egypt. This training was sponsored through the Egyptian Fund for Technical Cooperation with Africa (EFTCA) and supported by the Egyptian International Center for Agriculture and Japan International Cooperation Agency (JICA);

Initial processes towards the setting up of a National Accreditation Centre are on-going. Two staff attended training on accreditation at UNBS. A project proposal with fundable activities was submitted to TRACE (Trade Capacity Enhancement project) for selling to donors during conference and other gatherings.

### (iv) Contributions from other Sectors

## Sector: Tourism, Trade and Industry

The key drivers for sector's growth outside its own mandates include; infrastructure in form of roads leading to protected areas, production points and market places; energy in production units and accommodation facilities; reduced telecommunications fares to facilitate communication among key players in the sector. The relevant sectors should therefore prioritise investment in roads, railways, water transport, air port, competitive hydro-power generation and distribution and improving efficiency in the telecommunications sector.

### (v) The Impact on Sector Outcomes and the Achievement of Sector Objectives

Habituation of 2 more gorilla families is slated to increase tourist arrivals and get collections; Expanded markets for Uganda's exports through multilateral negotiations; Improved consumer protection through reduction of counterfeits and substandard goods; Better standards will also go a long way in creating employment and competitiveness amongst the exports; More persons have been mobilized to form cooperative societies especially SACCOS resulting into more savings that will support production and investment; Through rural information centers, market information is disseminated to facilitate production and commodity marketing; Improved security of protected areas through opening of boundaries.

**Table S2.3: Current Status and Future Forecasts for Sector Outcome Indicators**

Outcome Indicator	Baseline	Medium Term Forecast
Number of tourist arrivals	642,000 (2007/08)	1,000,000 (2011)
Volume of savings and lending by SACCOS	N/A (surveys)	N/A (surveys)
Growth in employment in the industrial sector	4.2% (2005/06)	10% (2011)
Contribution of Industry to GDP	25% (2008)	50% (2011)
Share of total exports as % of GDP	30% (2008)	40% (2011)

### S3 Proposed Budget Allocations for 2009/10 and the Medium Term

*This section sets out the proposed sector budget allocations for 2009/10 and the medium term, including major areas of expenditures and any notable changes in allocations.*

#### (i) The Total Budget over the Medium Term

The total budget for the Tourism Trade and Industry sector is projected to increase by Ush 17.74bn in FY 2009/10 to Ush 48.73bn. It will continue to increase by Ush 39.46bn in FY 2010/11 to Ush 88.19bn and further increase by Ush 19.58bn in FY 2011/12 to Ush 107.77bn.

#### (ii) The major expenditure allocations in the sector

76.8% of the sector allocation is shared between Industrial Research (Ush 10.06bn, 20.6%), Tourism, Wildlife conservation (Ush 9.94bn, 20.4%), Trade & Manufacturing Standards (Ush 9.83bn, 20.2%), and Trade Development (Ush 7.6bn, 15.6%). Other expenditures include Cooperative Development (Ush 5.94bn, 12.2%), Policy, Planning & Support Services (Ush 4.70bn, 9.6%) and Industrial Development (Ush 0.66bn, 1.4%).

#### (iii) The major planned changes in resource allocations within the sector

The major nominal changes for FY 2009/10 will be experienced under Trade Development with a 175% increase (Ush 4.83bn) which is largely due to the nature of the Bilateral, regional and multilateral negotiations that are expected to take place. This followed by Tourism, Wildlife conservation & Museums with a 140% increase (Ush 5.80bn) largely due to the expected tourism infrastructure development. Next is the Cooperative Development with a 112% increase (Ush 3.14bn) due to the implementation of the Cooperative Movement Policy, followed by Industrial Research with a 53% increase (Ush 3.5bn) arising from the improved technology. This is then followed by Trade & Manufacturing Standards with a 25.6% increase (Ush 2bn) due to the expected review and development of standards. Industrial Development has a 9.6% budgetary increase (Ush 0.06bn). A significant reduction will be experienced by Policy, Planning & Support services by 25.4% (Ush 1.6bn).

## Sector: Tourism, Trade and Industry

**Table S3.1: Past Expenditure and Medium Term Projections by Vote Function**

	2007/08 Outturn	2008/09		MTEF Budget Projections		
		Approved Budget	Half 1 Outturn	2009/10	2010/11	2011/12
<b>Vote: 015 Ministry of Tourism, Trade and Industry</b>						
0601 Industrial Development	8.06	0.60	0.20	0.66	1.03	13.59
0602 Cooperative Development	1.41	2.80	N/A	5.94	10.78	10.42
0603 Tourism, Wildlife conservation and Museums	N/A	4.14	N/A	9.94	21.17	22.17
0604 Trade development	N/A	2.76	1.30	7.60	18.15	18.87
0649 Policy, Planning and Support Services	2.60	6.30	N/A	4.70	17.19	18.26
<b>Total for Vote:</b>	<b>N/A</b>	<b>16.6</b>	<b>N/A</b>	<b>28.8</b>	<b>68.3</b>	<b>83.3</b>
<b>Vote: 110 Uganda Industrial Research Institute</b>						
0651 Industrial Research	3.93	6.56	2.65	10.06	10.06	12.42
<b>Total for Vote:</b>	<b>3.9</b>	<b>6.6</b>	<b>2.7</b>	<b>10.1</b>	<b>10.1</b>	<b>12.4</b>
<b>Vote: 154 Uganda National Bureau of Standards</b>						
0652 Trade and Manufacturing Standards	0.96	7.83	2.38	9.83	9.83	12.04
<b>Total for Vote:</b>	<b>1.0</b>	<b>7.8</b>	<b>2.4</b>	<b>9.8</b>	<b>9.8</b>	<b>12.0</b>
<b>Total for Sector:</b>	<b>N/A</b>	<b>31.0</b>	<b>N/A</b>	<b>48.7</b>	<b>88.2</b>	<b>107.8</b>

### ***S4: Sector Challenges for 2009/10 and the Medium Term***

*This section sets out the major challenges the sector faces in 2009/10 and the medium term which the sector has been unable to address in its spending plans.*

The construction of the common facilities centre in Makindye requires 12.5bn but only 1bn has been allocated for the construction.

Poor infrastructure in terms of roads, electricity supply, port and railroad development continues to hinder industrial development in the country.

Limited financial resources have far reaching implications for industrial development. In Uganda industrial financing can be obtained from commercial banks only at very high interest rates (ranking 100 out of 125 countries) and with short maturity. Although the Bank of Uganda has introduced a number of initiatives to help domestic enterprises, especially those with export potential, the impact remains limited. The wide margin between borrowing and lending rates is due to a combination of institutional weakness, low depth in the credit market, limited credit information for lenders and inadequate contract enforcement. The margin between borrowing and lending rates in Uganda is among the highest in the region, which discourages private sector borrowing for industrial development.

Uganda's major tourist attractions like national parks are located upcountry. The quality of accommodation facilities along the tourist circuits is inadequate in numbers and quality, to meet the growing number of tourist arrivals visiting these attractions. Queen Elizabeth National Park has only 110 beds while Murchison Falls National Park has 135 rooms. The tax incentives extended to the hotel developers around the central region of Kampala, Mukono, Wakiso and Jinja during the CHOGM preparation period 2005-2007 significantly stimulated increased supply of quality accommodation in the Kampala area. This has enhanced Uganda's capacity to host international meetings and attract more tourists. The challenge is now to broaden the scope of the quality and stock of accommodation in the tourist circuits in order to cover the country's tourism attraction areas. To

---

## **Sector:** Tourism, Trade and Industry

---

achieve this goal, it's important to extend tax incentives to hotel developers upcountry for a project completion period of 2-5 years to enable adequate planning for this long term tourism development initiative.

Purpose built safari vehicles are a vital input in ensuring delivery of quality service to tourists and thereby enhancing the competitiveness of a tourist destination. The acquisition of these vehicles by tour operators is hampered by the cost of converting standard vehicles into purpose built safari vehicles, which is in the region of US \$14000, before duty. Other countries in the region like Tanzania and Rwanda are providing waiver of duty on tour vehicles, so as to mitigate the challenge of acquisition. The aim is to provide a more competitive tourism product. The tour operators in Uganda need similar support to enable Uganda's tourism industry compete favourably, in order to attract tourists to the country.

The institutions charged with marketing Uganda as a tourism attraction are not adequately funded.

The current concessions hinder the expansion of the sector due monopolistic tendencies. The laws have limited the number of hotels in the national parks thus creating monopolies of price competition for tourism products. Limited air transport support to tourist sites.

There is inadequate alpine and high altitude tourist service support for Rwenzori mountains National Park, MT Elgon, Mt Muhabura and Mt Kadama. Inadequate capacity of Uganda Wildlife Training Institute owing to poor institutional structure, logistical support and inadequate curriculum.

Lack of empowerment for the museums to acquire and protect heritage sites. The current procedure is long and poorly defined in the law.

Inadequate capacity of the Crested Crane Training school in terms of trainers, facilities to meet the current needs of hospitality industry.

The human wildlife conflict results in difficulties in creating a balance between protection of people's lives and property and ensuring that land is used for the most economically beneficial purpose for the country.

Under the sector, tourism plays a leading role in foreign exchange earnings; and is the single largest source of export revenue in both the goods and services trade. However, there exists a gap in the capture of Services trade statistics.

Uganda is faced with an acute shortage of agricultural commodity warehouses. The National Warehouse Survey of 2007 by the Ministry of Tourism, Trade and Industry shows that there are 866 warehouses with a total storage capacity of 450,733 metric tonnes. Of these only 3% meet the standard requirements for agricultural marketing while 8% require minor repairs. This contributes to high post harvest losses; estimated between 40-50% and compromises quality as well as commodity prices. This poses a great challenge in the commodity value chain for the co-operative movement. These warehouses need to be refurbished.

The cooperative department has inadequate human and financial resources to carry out field work.

Imports have been growing faster than exports, resulting into a wider trade imbalance. To make matters worse, these imports are counterfeits which are of poor quality and limit the competition of local products. The higher increase in imports would be desirable and sustainable if most of the imports were used as inputs into the production process. However, most of the imports are consumables rather than industrial/production inputs. There is need for an import substitution strategy.

Currently, there is no sufficient support given to development of capacity to trade, especially enhancing private sector competitiveness to trade. The Ministry responsible for Trade itself has not been adequately facilitated to give policy guidance and monitor implementation of activities under her mandate at the national level and through the District staff at the decentralized level.

Last but not least, following the recruitment of additional staff at MTTI, office space is inadequate.

---

## Sector: Tourism, Trade and Industry

### S5: Details of Key Vote Function Outputs Planned for 2009/10

This table below sets out the key outputs under every vote function achieved in the first half of 2008/09 and planned for 2009/10.

**Table S5.1: Past and 2009/10 Planned Outputs from Sector Expenditures**

Vote, Vote Function Output	Approved Budget and Planned outputs	2008/09		2009/10	
		Half 1 Actual Spending and Outputs Achieved		Proposed Budget and Planned Outputs	
<b>Vote: 015 Ministry of Tourism, Trade and Industry</b>					
<i>Vote Function:0601 Industrial Development</i>					
Output: 060101 Industrial policies, plans and monitoring services	National Industrial Sector Strategic plan, Textile Sector Policy, Uganda Development Coporation Ltd revived, technical supveision in 8 districts	Draft National Textile Policy, draft Cabinet Memo Prepared for submission, 5 Technical Guidance Visits in Mbale, Bugiri, Tororo, Butaleja, Jinja, Kabale and Kaseses district; Introduction of One Village One Product in Uganda		Skills development of SMEs, An approved National Textile Policy, UDCL Act and Bill, National Leather Policy developed, Reports on technical guidance visits and industrial information, National Accreditation policy	
Output: 060102 Training and exposure of jua kali	Participate in Regional Jua Kali exhibition in Uganda	125 exhibitors participated in 10th EA Jua Kali exhibitions 2008 in Kigali, Rwanda		Host the 11th EAC Jua Kali exhibition in Kampala, 1000 exhibitors to participate; Train Jua Kali Artisans and approve artisans to exhibit	
Output: 060103 Skilled human capacity for industrial devt	10 staff trained in entrepreneurial skills	4 staff trained in entrepreneurial skills		Trained departmental staff, entrepreneuers and private professionals	
Output: 060171 Land	0.059 hectares of land procured	N/A		1 acre of land procured	
Output: 060172 Buildings & Other Structures	1 Jua Kali park constructed	N/A		1 Jua Kali park constructed	
<i>Cost of Vote Function Services</i>	<i>US\$ Bn:</i>	<i>0.60</i>	<i>US\$ Bn:</i>	<i>0.20</i>	<i>US\$ Bn: 0.66</i>
<i>Vote Function:0602 Cooperative Development</i>					
Output: 060201 Cooperative policies, strategies and monitoring services	A new cooperative development Policy that is consistent with prosperity for all; A Cooperative Data System;	A draft cooperative development policy; 10,687 cooperatives captured in the system		An amended Cooperative Societies Act, Cooperative Societies Regulations and Model by laws; Updating the CODAS	
Output: 060202 Support to cooperatives establishment and management	Supervision of Cooperatives in 10 districts; attending Annual General Meeting (AGM); training of staff	Cooperatives supervised in Kapchorwa, Kabale, Mbarara, Bukwo, Gulu, Lira, Kitgum, Kyenjojo, Luwero, Nakaseke, Mpigi, Mubende, Busia, Kampala districts; 15 AGMs attended; Resolved cooperative disputes in Kabale, Mbarara, Kamwenge and Mpigi		Supervising Cooperatives in 40 districts; Attending 35 Annual General Meeting; training 6 members of staff; developing operational guidelines for officials of cooperatives; organising the international day of cooperatives	
Output: 060203 Support to commodity marketing	Sensitising cooperatives, commodity traders and LG officials on WRS; financial support to UCE as salaries	Cooperatives and traders were sensitised on WRS in Kasese, Mayuge, Iganga, Kotido districts		Sensitising cooperatives, commodity traders and LG officials on WRS; attending cooperative fairs; financial support to UCE as salaries and utilities	

## Sector: Tourism, Trade and Industry

<i>Vote, Vote Function Output</i>	<b>Approved Budget and Planned outputs</b>	<b>2008/09 Half 1 Actual Spending and Outputs Achieved</b>	<b>2009/10 Proposed Budget and Planned Outputs</b>
Output: 060272 Buildings & Other Structures	173 cooperative produce stores refurbished	N/A	100 cooperative produce stores refurbished
Output: 060276 Office and IT Equipment (including Software)	Establishing 3 Rural information centres	Established 3 Rural information centres	Carrying sensitisation and training and setting up rural information centres
<i>Cost of Vote Function Services</i>	<i>US\$ Bn: 2.80</i>	<i>US\$ Bn: N/A</i>	<i>US\$ Bn: 5.94</i>
<i>Vote Function: 0603 Tourism, Wildlife conservation and Museums</i>			
Output: 060301 Policies, strategies and monitoring services	9 tourism & wildlife policies, strategies & performance reports	7 tourism & wildlife policies, strategies & performance reports	10 tourism & wildlife policies, strategies & performance reports
Output: 060302 Accommodation and hospitality registration, grading and capacity building	8 regional officers trained in classification; 4 staff members trained; 200 hotels & hospitality facilities graded & classified; 100 hotels & hospitality facilities registered	300 hotels & hospitality facilities graded & classified; 40 hotels & hospitality facilities registered	Train classifications officers, LG staff in quality assurance, hotel internal quality assurance officers, local authorities in hotels regulation and standards enforcement; Develop and disseminate accommodation management guidelines and standards;
Output: 060303 Support and registration of Wildlife operators and associations	Attending trade fairs and investment promotion missions	Attended 2 trade fairs in Berlin & Zaragoza; Presented a paper on Investment opportunities in South Korea; Identified investment areas in Western, Northern and Eastern regions; Organised a World Tourism Day Conference and Exhibition;	train 10 members of staff; build an MIS for the tourism sector; train LG officers to coordinate tourism related matters; Support the promotion and marketing Uganda as a tourism destination; conferences for tourism investment
Output: 060304 Museums services	Complete National Register; research on Uganda's heritage	A National register	Train Staff; acquiring records and artefacts; Promoting Museums and Monuments
Output: 060305 Capacity building, Investment promotion, Research, and Coordination	Tourism development promotion and awareness	N/A	Develop local tourism base and broad awareness of tourism opportunities and among stakeholders on the need for standards
Output: 060351 Management of national parks and game reserves(UWA)	Prepare management plans, Animal health intervention, Improve tourism products in and around Pas, habituating gorilla groups, improving on the road infrastructure in the parks, Carrying out wildlife surveys	One management plan, 24 veterinary interventions, 2 new gorilla groups habituated, 300 km road infrastructure improved	Providing security in the parks, Animal health intervention, Introduce Sport hunting canopy walks, hot air balloons and bird watching, improving on the road (400km) infrastructure in the parks, carrying out wildlife surveys
Output: 060352 Wildlife conservation and education services(UWEC)	2 giraffes acquired	Animal keepers trained in giraffe handling	More animals acquired, rehabilitated medicinal house and gardens, laptop acquired for Education Department
Output: 060353 Tourism Marketing (UTB)	0.371bn for wage subvention	0.525bn for wage subvention and tourism marketing activities	0.262bn for wage subvention and tourism marketing activities

## Sector: Tourism, Trade and Industry

<i>Vote, Vote Function Output</i>	<b>Approved Budget and Planned outputs</b>	<b>2008/09 Half 1 Actual Spending and Outputs Achieved</b>	<b>2009/10 Proposed Budget and Planned Outputs</b>
Output: 060354 Tourism and Hotel Training(HTTI)	N/A	500 million shillings for HTTI activities	250 million shillings for HTTI activities
Output: 060371 Land	Develop and protect sites	Nyero site and reception structure; Moroto museum building is complete	Develop and protect sites
Output: 060372 Buildings & Other Structures	7 Civil works contracts supervised; 40 meters of perimeter fence renovated; 2 animal exhibits renovated; 1/2 km of beach line developed; 2 floored restaurant constructed on the pier; 3 rangers houses constructed at the centre; 3 service flats and 6 bandas	2 road contracts and beach levelling supervised; 40 meters of perimeter fence repaired; 1 animal exhibits renovated; 1/2 km of beach line levelled; 2 rangers houses constructed; 3 service flats landscaped	A renovated vet complex; a renovated food store; irrigation system; 2 viewing points constructed; constructing a baboon exhibit; rehabilitated medicinal house and gardens; BBC pond repaired; construction of the beach, pier construction, auditorium;
Output: 060373 Roads	1/2 km of access road to the Giraffee house gravelled; 1/2 km of access road to the bandas gravelled	1/2 km of access road to the Giraffee house gravelled; 1/2 km of access road to the bandas gravelled	N/A
<i>Cost of Vote Function Services</i>	<i>US\$ Bn:</i> 4.14	<i>US\$ Bn:</i> N/A	<i>US\$ Bn:</i> 9.94
<i>Vote Function:0604 Trade development</i>			
Output: 060401 Policies, strategies and monitoring services	Develop and Review all policies, bills, laws and strategies that facilitate trade	TORs on Trade,debt & finance committee; A report on public-private joint investment; Trade-in Services, standards was reviewed; Studies on the incentive regime; intellectual proprty rights	Competition Policy, Services Policy, Trade marks e-commerce bill, a White Paper on technology transfer;
Output: 060402 Support for trade negotiation	Strengthening negotiating positions ; trade related studies; Recruit and post Trade Officers to Geneva, Brussels, Juba, and Arusha, South Africa, Japan, China, Washington DC, London; operational manuals & promotion materials for use by the Trade Officer	A study on tariffs under COMESA	N/A
Output: 060403 Support to capacity building for staff and other MDAs	Train members of the NTNT and IITC in trade negotiating techniques -Train the private sector in trade policy issues so as to enhance their participation in consultation	Institutions and their representatives nominated to the NTNT, Terms of reference and Code of Conduct drafted -Workshops held with the Private Sector on services in COMESA, Vanilla and others are on going.	The concept of IITC is launced at the regional/district level
<i>Cost of Vote Function Services</i>	<i>US\$ Bn:</i> 2.76	<i>US\$ Bn:</i> 1.30	<i>US\$ Bn:</i> 7.60
<i>Vote Function:0649 Policy, Planning and Support Services</i>			
Output: 064901 Policy, consultation, planning and monitoring services	Strategic investment plan, budget framework paper, budget, Ministerial Polict Statement, Performance reports, Statistical	First draft Strategic investment plan; Ministerial Policy Statement 2008/09; Monitoring & evaluation reports; statistical	Budget framework paper, Budget Ministerial Policy Statement, Preparing workplans; performance reports; Statistical

## Sector: Tourism, Trade and Industry

<i>Vote, Vote Function Output</i>	<b>Approved Budget and Planned outputs</b>	<b>2008/09 Half 1 Actual Spending and Outputs Achieved</b>	<b>2009/10 Proposed Budget and Planned Outputs</b>
	Publications; Measure, evaluate & report on internal controls to ensure the validity of financial and other information	inventory; Data and information dissemination plan; Quarterly financial reports	Publications; Carrying out research on sector policies and cabinet memos; statistical publications
Output: 064902 Ministry Support Services (Finance and Administration)	45 staff members recruited, 100 staff members trained, water and electricity supplies, cleaning services, office ground rent, stationery, 5 press suppliments, 12 radio and TV programs; inducting new staff, operational website and 1 mail server, 1 database	45 staff members recruited, 100 staff members trained, water and electricity supplies, cleaning services, office ground rent, stationery, 5 press suppliments, 12 radio and TV programs; inducting new staff, operational website and 1 mail server, 1 database	54 staff members recruited; 100 staff members trained; water & electricity supplies; cleaning services, office ground rent; stationery & printing & binding services; 5 press suppliments; 12 radio & TV programs; updated & running MTTI website & mail server
Output: 064903 Ministerial and Top Management Services	12 top management meeting; 20 inland travels by ministers; 20 international travels by ministers; Ministers emolument	6 top management meeting; 20 inland travels by ministers; 4 ministers and PS paid their emoluments	12 top management meeting; 22 inland travels by ministers; 23 international travels by Ministers; Ministers emolument
Output: 064971 Land	Procurement of land at Makindye	0.62 ha of land procured at Makindye -Salaama road	1 arce of land procured
Output: 064972 Buildings & Other Structures	Construction of Jua Kali park at Makindye	Contract awarded; securing the whole site; doing ground works	Constructing 1 structure; Maintaining 5 structures; Constructed Jua Kali common facilities centres at Makindye and Luzira
<i>Cost of Vote Function Services</i>	<i>US\$ Bn:</i> 6.30	<i>US\$ Bn:</i> N/A	<i>US\$ Bn:</i> 4.70
<b>Cost of Vote Services:</b>	<i>US\$ Bn:</i> <b>16.6</b>	<i>US\$ Bn:</i> <b>N/A</b>	<i>US\$ Bn:</i> <b>28.8</b>
<b>Vote: 110 Uganda Industrial Research Institute</b>			
<i>Vote Function:0651 Industrial Research</i>			
Output: 065101 Administation	1.115 staff to be paid; 100% vacant posts to be filled	1.125 Staff Salaries Paid; 20% Vacant posts filled	Recruit 55 employess; pay salaries & other staff benefits to 180 employees; Asset insurances, utility & property expenses, communications & general supplies, maintenance & professional services paid
Output: 065102 Research and Development	1 hatcheryfabrication; 1 design, construction & piloting of a small-scale soap processing line; 10 production of cow-horn products; 1 rural energy generation unit; 4 fabrication of multi-nutrient animal feed production equipment;	1 refridgeration equipment; Acquition of PCB production materials; Development of energy efficient technology [Biomass drier (1) & Zeolites cooler (1)]; 1 comprehensive ICT learning centre; 45 analytical & microbiology reports; 3 food products; 4 ceramics	1 testing of hatchery, textile technology; 1 MDF board manufacturing technology; 1 fabrication of formica production unit; 1 acquisition of refrigeration equipment; fabrication of animal feed manufacturing technology; PCB technology; 1 electric oven
Output: 065103 Industrial Incubation	4 SME incubatees	8 SME incubatees	10 SMEs incubated; Value added products of meat; fruits and vegetables, diary, bakery

## Sector: Tourism, Trade and Industry

<i>Vote, Vote Function Output</i>	<b>Approved Budget and Planned outputs</b>	<b>2008/09 Half 1 Actual Spending and Outputs Achieved</b>	<b>2009/10 Proposed Budget and Planned Outputs</b>
Output: 065104 Maintenance - Civil works	Upgrading campus area network (2); construction of a perimeter chainlink fence for UIRI campus; construction of a chainlink fence at potato & bamboo processing facility (1) [Kabale]; 1 food R&D laboratory set up at UIRI	TDC; acquisition of refrigeration equipment (1); acquisition of PCB production materials (on going); Equipment - phase one procured & installed at UIRI	Establishment of a foundry housing facility; setting up motor rewinding workshop; civil works for reopening Eastern Gate; Renovation of pump House & pilot plant boiler; 1 food R&D laboratory upgraded at UIRI; re-modelling pilot plants roof
Output: 065105 Maintenance - Machinery and Equipment	1 handmade paper production unit set up at UIRI	Procurement & installation of equipment phase one completed	Machinery maintenance; ICT maintenance; Electric maintenance; 1 handmade production unit upgrade phase two at UIRI
Output: 065106 Student Industrial Training and Capacity Building	350 students & interns; 60 UIRI staff capacity building	100 students & interns; 20 UIRI staff capacity building	40 industrial trainees; 25 interns; 30 UIRI staff training and capacity building empowerment
Output: 065177 Machinery & Equipment	2 refrigeration equipment; 6 hand made paper production equipment	2 refrigeration equipment	Acquisition of carpentry & works equipment for commercial cow horn product production & wood product fabrication; milk powder fabrication; fruit processing equipment & machinery; security telecommunication equipment; yoghurt&icecream equipment & machinery
<i>Cost of Vote Function Services</i>	<i>US\$ Bn:</i> 6.56	<i>US\$ Bn:</i> 2.65	<i>US\$ Bn:</i> 10.06
<b>Cost of Vote Services:</b>	<b><i>US\$ Bn:</i> 6.6</b>	<b><i>US\$ Bn:</i> 2.7</b>	<b><i>US\$ Bn:</i> 10.1</b>
<b>Vote: 154 Uganda National Bureau of Standards</b>			
<i>Vote Function:0652 Trade and Manufacturing Standards</i>			
Output: 065201 Administration	Recruit 40 additional staff; train 50 staff; 5 regional offices opened	Recruited 30 new staff; trained 15 staff in technical area; done a staff training needs assessment; obtaining a corporate wear for staff; workman's compensation scheme in place	Recruit 60 staff; 12 internal trainings; Medical Insurance; Training of 8 staff abroad; Terminal & death benefits; study tours abroad; review of financial manual; payment of salaries; training needs assessment; carry out audit of systems & process
Output: 065202 Development of Standards	240 standards developed	50 standards developed; 150 draft standards at different stages of development; gazetted standards once; published standards 2 times in the newspapers; 14 stakeholder meetings on standards; 8 technical committee meetings	250 standards developed & harmonised

## Sector: Tourism, Trade and Industry

Vote, Vote Function Output	Approved Budget and Planned outputs	2008/09		2009/10	
		Half 1 Actual Spending and Outputs Achieved		Proposed Budget and Planned Outputs	
Output: 065203 Quality Assurance of local & Imported goods	270 inspections; 2,750 lab tests; 14,500 consignments inspected	certified 43 products; inspected 7,285 imported consignments, factories, grocery & supermarkets; carried out 1,434 lab tests		9 EAC subcommittee meetings to harmonise standards; 60 product Certification; 18,000 imports inspection consignments; 115 cafatory & market surveillance visits; 80 million litres marked; 1,500 preverification of conformity consignments	
Output: 065204 Calibration and verification of equipment	291,290 equipment calibrated & verified	Verified & calibrated 116,216 equipment for trade & manufacturing industry		Calibrate 1,020 equipment used in manufacturing; verify 240,000 equipment used in trade	
Output: 065205 Increase public awareness to quality and standardisation (SQMT) issues	5 TV appearance; 24 live radio talk shows; 4 newspaper articles; 6 outdoor shows	Publicity activities, 11 TV appearances, 32 radio talkshows and 20 newspaper articles		5,000 trainers' manual; 500 audio-video guides; 500 people in key sectors sensitised	
Output: 065251 Membership to International Organisations(ISO, ARSO, OIML, SADACMET)	Attend CODEX and ISO meetings; EAC committee meetings; ARSO meetings	EAC meeting on sugar standards; 2 workshops on EAC SQMT Act; 1 COMESA standardisation workshop; attended ISO general assembly; 42nd meeting of ISO committee on LDCs; meeting on harmonisation of organic agric; CODEX meeting on nutritional foods;		Subscriptions to ARSO, ISO, OIML, SADACMET; Attending CODEX & TBT/SPS meetings; Attending EAC meetings; seminars & workshops about CODEX & TBT/SPS; 5 international intercomparison protocols	
Output: 065272 Buildings & Other Structures	UNBS 1st phase completed including layout plan; consulting engineer hired; works tendered; BOQs.	N/A (work hindered by lack of land title)		2nd phase; construction of office block and two laboratories	
Output: 065275 Vehicles & Other Transport Equipment	2 vehicles (4WD) & 4 cars	N/A (funds released insufficient for vehicles -procurement to be in 3rd quarter)		Procurement of 3 pickups; procurement of 3 cars (sedans)	
<i>Cost of Vote Function Services</i>	<i>US\$ Bn:</i>	<i>7.83</i>	<i>US\$ Bn:</i>	<i>2.38</i>	<i>US\$ Bn:</i> <i>9.83</i>
<b>Cost of Vote Services:</b>	<i>US\$ Bn:</i>	<b>7.8</b>	<i>US\$ Bn:</i>	<b>2.4</b>	<i>US\$ Bn:</i> <b>9.8</b>
<b>Cost of Sector Services:</b>	<i>US\$ Bn:</i>	<b>31.0</b>	<i>US\$ Bn:</i>	<b>N/A</b>	<i>US\$ Bn:</i> <b>48.7</b>