Sector Summary

S1: Sector Overview

This section provides an overview of Sector Expenditures and sets out the Sector's contribution to the NDP, its policy objectives, and key performance issues.

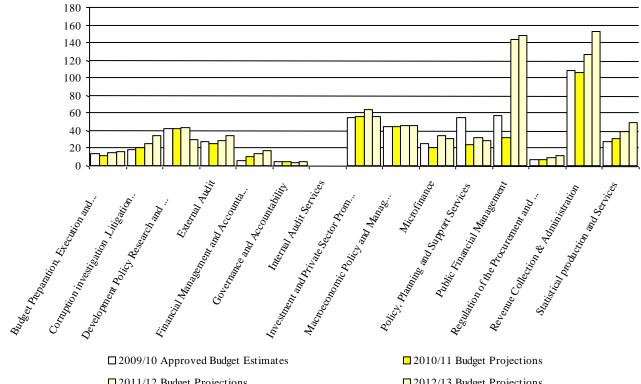
(i) Snapshot of Medium Term Budget Allocations*

Table S1.1 and Chart S1.1 below summarises the Medium Term Budget allocations for the Sector: Table S1.1: Overview of Sector Expenditures (UShs Billion, excluding taxes and arrears)

		2008/09	2009 Approved	/10 Spent by	MTEF I	Budget Proje	ctions
_		Outturn	Budget	End Dec	2010/11	2011/12	2012/13
	Wage	14.150	19.795	6.733	22.796	23.935	24.414
Recurrent	Non Wage	167.498	196.216	88.904	215.661	269.620	290.509
Development	GoU	119.377	121.115	51.411	121.116	152.497	167.236
	Donor**	0.000	120.437	N/A	74.943	176.299	175.374
	GoU Total	301.026	337.126	147.048	359.572	446.053	482.159
Total GoU+Donor (MTEF) N/A		N/A	457.563	N/A	434.515	622.352	657.533
Non Tax Revenue		0.000	0.030	N/A	0.585	0.640	0.640
	Grand Total	N/A	457.593	N/A	435.100	622.992	658.173

Excluding Taxes and Arrears; **Donor expenditure data unavailable

Chart S1.1: Medium Term Budget Projections by Vote Function (UShs Billion)*



□ 2009/10 Approved Budget Estimates

□ 2011/12 Budget Projections

□ 2010/11 Budget Projections □ 2012/13 Budget Projections

* Excluding Taxes and Arrears

Sector Summary

(ii) Sector Contributions to the National Development Plan

The Sector goal is Enhanced service delivery to the people of Uganda through transparent, accountable, efficient and effective utilisation of public resources. The Accountability Sector strategies facilitate the incorporation of accountability issues into the broader national framework. To enhance the people's quality of life and standards of living, the Accountability Sector seeks to increase the power of citizens to demand for quality services and accountability from service providers. In addition, the sector seeks increase effective use of public resources, fortify mechanism to fight corruption, improve financial management systems and enhance value for money principles.

The Accountability Sector also ensures that systems of budgeting, economic management, financial management and accountability are in place and operating efficiently and effectively to deliver quality services. Enhancing accountability across sectors will greatly contribute to delivery of quality and consistent services. If Uganda is to attain its MDG targets, then sectors need to address accountability in a structured and comprehensive manner.

(iii) Medium Term Sector Policy Objectives

The sector objectives which guide medium term outputs and resource allocations are:

Culture of increasing Citizen's demand for Accountability and Value for Money principal in service delivery promoted; Compliance to Accountability Policies, Service delivery standards and Regulations strengthened Research and usage of sector information to promote public awareness promoted

Accountability Sector's contribution to economic growth and development enhanced

The fight against corruption and measures for poverty eradication intensified

(iv) Key Policy Implementation Issues to be addressed over the Medium Term

The sector considers the following issues crucial to address over the medium term, to improve sector performance and the achievement of sector objectives

- Low citizen demand for accountability.
- Non compliance to implementation of policies, regulations and recommendations by the sector institu
- Inadequate human resource capacity of the sector institutions to enable them address the new accoun
- Non existance of joint monitoring and evaluation frameworks for the sector institutions

S2: Past Sector Performance and Medium Term Plans

This section describes past and future performance, in terms of sector outcomes, key sector outputs, costs and plans to address key sector performance issues.

(i) Sector Outcomes and the Achievement of Sector Objectives

1. Increasing Citizens' demand for accountability and Value for Money principle in service delivery. The level of public involvement is key in determining the quality of accountability and VFM in service delivery which impacts on the utilization of public resources in the long run. Previously, Accountability in Uganda had been pursued from the supply side thus service providers were at liberty to provide any kind of accountability to financiers without citizens' opinion about the validity of the accountability. Strengthening Accountability from the demand side of the Public with application of VFM policy and audits across government expenditures increases the quality and consistency of public service accountability

2. Compliance to Accountability Policies, Service delivery standards and Regulations

The existing low level of compliance with sector rules, regulations and standards has been attributed to lack of information on the service standards, limited monitoring of service delivery; and limited application of sanctions to errant public officials. To address that challenge, the sector reviewed current service standards and developed guidelines for use by MDAs to develop their service standards. This will promote the use of service standards and thus the quality of accountability in public resource utilisation. There has been also

Sector Summary

roll out of the use of public service charters in districts as an effective method of monitoring compliance and taking corrective action where necessary.

3. The fight against corruption and measures for poverty eradication

The Government has put in place a strong legal and policy framework to facilitate the fight against corruption. Currently, the Whistle Blowers Protection Bill 2008 is before parliament and the Anti Corruption Act 2009 has been enacted into law. The National Anti Corruption Strategy (NACS) has been developed, Zero Tolerance to Corruption Policy and National Values Policy are now before cabinet. The mandate of the Inspectorate of Government has been strenghten to fight corruption.

4. Accountability Sector's contribution to economic growth and development

To enhance the Sector's contribution to economic growth and development, Uganda Revenue Authority has refocused its strategic direction to sustainably achieve its mandate of domestic revenue mobilisation to reduce dependence of fiscal operations on donor support. There are also plans to set up a comprehensive macroeconomic model to support macroeconomic policies through macroeconomic management and implement the debt sustainability strategy to further donor dependence

5. Research and usage of sector information to promote public awareness

To spearhead policy research and use of information through public awareness campaigns: the sector has increased economic and scientific research and as well used the study and research findings to foster economic growth and development; establishment of incubation centres for scientific research and development as well as training of youths to reduce unemployment

Outcome and Outcome Indicator	Baseline	Medium Term Forecast
Outcome: Efficient service delivery through formulation and	monitoring of credible budge	ts.
d) Compliance ratings and reports	Sector average from reports of institutions (FY2009/10)	10% above sector baseline average (2010/11)
Outcome: Accountability Sector's contribution to economic g	rowth and development enha	nced
e) Number of accountability related research studies completed	2 (FY2008/09)	3 (2009/10)
Outcome: The fight against corruption and measures for pove	erty eradication intensified	
Corruption index	CPI position 126th (FY2008/09)	CPI 122nd position (2009/10)
c) Poverty head count	31% (FY2005/06)	Below 30% (2009/10)
b) GDP growth rate	8.9% (FY2007/08)	<mark>6.2% (2009/10)</mark>

(ii) Past and Future Planned Sector Outputs

Performance for the first half of the 2009/10 financial year

1. Revenue Collection

Net revenue collection for December 2009 recorded a surplus of UGX 8.20Billion, an increased by 24.63% compared to December 2008. The cumulative net revenue collections for the period July to December 2009 was UGX 2073.10Billion. This is partly attributed to better tax administration and ongoing audits that prompted better than expected returns; For example Domestic taxes performed at 113.24% with a surplus of 27.27billion while indirect taxes performed at 109.96% with a surplus of UGX 6.94Billion. The domestic tax base grew by 3515 tax payers and overall annual cost of collection target of 2.3% has been realised in the first half of FY2009/2010 against standard global cost of collection of 5%

2. Macroeconomic management

17 grant Agreements and 4 credits were concluded with Bilateral and Multilateral Development Partners to support and supplement government efforts in implementation of programmes. The sector also produced the National Development Plan (NDP) Macroeconomic and Financing Plan which was the basis for the new

Sector Summary

budget cycle for the FY 2010/11. Economic performance reports for the months of September, October and November were produced to aid monitoring and tracking the performance of the economy.

3. Budget preparation, execution & monitoring

The sector through MFPED approved Estimates Book for FY 2009/10 and disseminated to align sectors expenditure to the available resource envelope. The Budget Call Circular with guideless for the budget process was also issued for increased budget transparency and efficiency. Quarterly work plans and progress reports from MDAs were analyzed and releases made in line with performance to curb wastage of resources and improve service delivery to the people. Also Prepared the Semi-Annual Budget Performance Report for FY 2009/10 and annual report for FY 2008/09, and Budget monitoring reports in priority sectors of government produced to enhance tracking value for money in service delivery.

4. Public Financial Management

During this period, the Sector reconciled monthly Consolidated Fund accounts and Treasury General accounts to support efficiency in resource utilisation. IFMS Users were trained, IFMS Links and connectivity were provided; the IFMS enhances transparency in public resource utilisation and curbs leakages of public financial resources. Quarter 1 Public debt report and Donor Funded Project Monitoring Report were finalised. This has helped in assessment of implementation of the debt strategy. Asset Management Database in eight additional votes in central government undertaken to track status and usage of government resources. Consolidated report on audit of MDAs, 10 Inspection reports of local governments & 16 mission audit report were prepared. These facilitate risk mitigation in public systems and resource utilisation.64 staff under OAG and AGO supported for Professional Training to equip them with necessary skills to adequately advise on public finance matters.

5. Investment & Private Sector Development

To promote private sector and investment, 50% of Database on investments compiled to aid monitoring implementation. Also Private Public Partnership guidelines were drafted to guide Government investments. This will support infrastructure development in the country. Regarding entrepreneur skills development, 1,467 youth were trained in Kampala, Mbarara and Bushenyi. Another 1,792 youth in Pakwach, Kampala, Mbarara and Bushenyi were mentored in business, while 224 women were equipped with skills in marketing, financial, management, and farming as a business among. In an effort to support private sector development which for a long time has been the propeller for economic development, KIBP earthworks are 100% completed, and 80% of the Roads in KIBP done to a sub-grade level. The Soroti Industrial Park land; Bweyogerere Industrial Estate land; and Luzira Industrial Park land boundaries were opened. The cost of doing business is envisaged to come down after the support given to the land registry in computerising the system, and setting up of renewable energy facilities in rural areas to aid cottage industries.

6. Microfinance

SACCO monitoring, analysis and evaluation was carried out in Kampala District. This augments the effort to provide affordable credit to the poor communities involved in economic activities. To enhance capacity for SACCOs, Audit services for 34 SACCOS was undertaken to curb misuse of resources and causing financial losses to members. Disbursed 219 loans to 5 Unions, 214 SACCOs and MFIs (Equivalent to Ushs.15,534 Million) spread all over the country to avail

7. Policy, Planning & Support Services

Formulated, reviewed and disseminated policies and plans to support implementation of government programmes. Efficient and effective management of Ministry's financial, physical and human resources was undertaken for effective service delivery to stakeholders. Also Staff were trained in Public sector management & governance, Employee coaching and mentoring programme, change management strategy, fiscal decentralisaton of the budget and the economy, performance reporting & communication skills to support efficient delivery of services. Assembly of Tractors was done and tractors were distributed to farmers to enhance farm productivity for increased incomes.

Sector Summary

8. Compliance to accountability policies, service delivery standards and regulations

By mid FY2009/10 Office of Auditor General Government had completed and issued 846 LLG backlog audit reports, 60 statutory audit reports, 16 special audit reports and 10 draft VFM reports, 10 inspection reports of local government and 16 mission audit report. Public Procurement Disposal of Public Asset Aouthority carried 21 out procurement disposal audits, 30 investigations and recommendations were made for follow up, 56 compliant checks were doneand capacity building carried out in 20 entities.

9. Fight against corruption

In her endeavor to fight corruption, the Sector through IGG had targeted 1008 complaints and 960 were investigated to conclusion which resulted into 5 suspects for arrest and recommendation were made for administrative actions to conclusion. As far as prosecution is concerned, 6 out of 10 planned cases were concluded including 1 conviction, 1 acquittal, 2 dismissals and 2 withdrawals. In terms of strengthening the Anti Corruption legal framework, DEI reviewed and developed 2 Anti Corruption laws; Whistle Blowers Protection Bill 2008 now before parliament and the Anti Corruption Act 2009 which has been assented to. The National Anti Corruption Strategy (NACS) was completed and disseminated, while Zero Tolerance to Corruption Policy and National Values Policy are now before cabinet

10. Statistical Production and Services

By December 2009, 9 out of planned 24 districts were mapped in preparation for the 2012 Population and Housing Census, the Census Master Plan and the Census Questionnaire were completed, the urban labour force survey was conducted and awaiting dissemination. The weekly and monthly inflation rates and the quarterly Index of Production were produced and disseminated on time, the monthly import and export trade statistics compiled, the quarterly Index of Industrial Production, the Producer Price Index and the Construction Sector Index were produced and disseminated. A first draft of the Meta data dictionary was also produced. In addition, field data for the 2008/09 Census of agriculture, National Household Survey and National Panel Survey continued.

	2 000/00	2009/10 008/09 Approved Outturn by			MTEF Projections			
Vote Function Key Output Indicators and Costs:	2008/09 Approved Ou Outturn Plan		Outturn by End Dec	2010/11	2011/12	2012/13		
Vote: 008 Ministry of Finance, Plan	ning & Econom	ic Dev.						
Vote Function:1401 Macroeconomic	Policy and Man	agement						
Key macro economic Policies, reports produced	4	4	2	4	4	4		
Level of financing for capitalising financial institutions	Shs.10bn	Shs.37bn	Not reported	Shs.37bn	Shs.40bn	Shs40br		
Number and value of tax disputes reported and those resolved	7bn	130bn	Not Reported	130bn	130bn	Not reported		
Vote Function Cost (UShs bn)	<i>19.388</i>	44.163	21.360	44.863	45.629	45.302		
Vote Function:1402 Budget Preparat	ion, Execution d	and Monitoring	5					
No. of Budget monitoring reports produced	4	4	4	4	4	2		
% Difference between approved budget and releases	4%	2%	1.1%	0%	Not reported	Not reported		
Vote Function Cost (UShs bn)	N/A	11.548	N/A	11.930	15.349	15.59		
VF Cost Excluding Donor	6.292	13.181	3.305	11.930	N/A	N/A		
Vote Function:1403 Public Financia	l Management							
Number of IFMS sites supported	36	38	38	55	88	90		
Vote Function Cost (UShs bn)	N/A	56.598	N/A	31.827	143.056	148.052		
VF Cost Excluding Donor	16.540	15.613	6.023	16.241	N/A	N/A		

Table S2.2: Past and Medum Term Key Sector Output Indicators*

Vote Function Key Output Indicators and Costs: Vote Function:1404 Development Polic No. of Technical Research Reports Vote Function Cost (UShs bn) VF Cost Excluding Donor Vote Function:1406 Investment and Pr No. of Designated Industrial Parks No of investors and value of investments Vote Function Cost (UShs bn) VF Cost Excluding Donor	336 <i>N/A</i> 26.580	Plan nd Monitoring 350 41.811 26.768	Outturn by End Dec 206 <i>N/A</i> 15.854 Not reported	2010/11 400 42.137 26.817	2011/12 450 43.168 N/A	2012/13 500 29.958
Vote Function:1404 Development Polic No. of Technical Research Reports Vote Function Cost (UShs bn) VF Cost Excluding Donor Vote Function:1406 Investment and Pr No. of Designated Industrial Parks No of investors and value of investments Vote Function Cost (UShs bn)	cy Research an 336 N/A 26.580 rivate Sector P 22 Not reported	nd Monitoring 350 41.811 26.768 Fromotion 20	206 N/A 15.854	400 42.137	450 43.168	500
No. of Technical Research Reports Vote Function Cost (UShs bn) VF Cost Excluding Donor Vote Function:1406 Investment and Pr No. of Designated Industrial Parks No of investors and value of investments Vote Function Cost (UShs bn)	336 N/A 26.580 rivate Sector P 22 Not reported	350 41.811 26.768 Fromotion 20	N/A 15.854	42.137	43.168	
Vote Function Cost (UShs bn) VF Cost Excluding Donor Vote Function:1406 Investment and Pr No. of Designated Industrial Parks No of investors and value of investments Vote Function Cost (UShs bn)	N/A 26.580 rivate Sector P 22 Not reported	41.811 26.768 Promotion 20	N/A 15.854	42.137	43.168	
VF Cost Excluding Donor Vote Function:1406 Investment and Pr No. of Designated Industrial Parks No of investors and value of investments Vote Function Cost (UShs bn)	26.580 rivate Sector P 22 Not reported	26.768 Promotion 20	15.854			29.958
Vote Function:1406 Investment and Pr No. of Designated Industrial Parks No of investors and value of investments Vote Function Cost (UShs bn)	rivate Sector P 22 Not reported	Promotion 20		26.817	N/A	
No. of Designated Industrial Parks No of investors and value of investments <i>Vote Function Cost (UShs bn)</i>	22 Not reported	20	Not reported			N/A
No of investors and value of investments Vote Function Cost (UShs bn)	Not reported		Not reported			
investments Vote Function Cost (UShs bn)		Not Reported		20	20	20
	N/A		Not Reported	Not Reported	Not reported	Not reported
VF Cost Freduding Donor		54.235	N/A	56.125	63.863	56.007
1 Cost Excluding Donol	35.836	24.474	7.982	<u> 26.875</u>	N/A	N/A
Vote Function:1408 Microfinance						
No. of SACCOs registered	105	500	Not Reported	1000	1500	2000
No of SACCOs received training	315	457	Not Reported	517	577	Not reported
Vote Function Cost (UShs bn)	N/A	24.970	N/A	20.283	34.092	30.997
VF Cost Excluding Donor	30.594	15.363	5.637	15.243	N/A	N/A
Vote Function:1449 Policy, Planning a	and Support S	ervices				
Number of Staff deployed	435	490	490	550	550	550
Vote Function Cost (UShs bn)	N/A	28.864	N/A	24.273	32.318	28.088
VF Cost Excluding Donor	14.116	44.349	6.243	22.343	N/A	N/A
Cost of Vote Services (UShs Bn)	N/A	262.189	N/A	231.438	377.474	354.011
Vote Cost Excluding Donor	149.346	183.911	66.404	164.312	N/A	N/A
Vote: 103 Inspectorate of Governmen	nt (IG)					
Vote Function:1451 Corruption investi	igation ,Litiga	tion & Awarene	255			
	Not reported	192	316	<mark>400</mark>	400	400
investigated/completed and number of arrests made						
(Investigations/Operations)						
Number of cases prosecuted and concluded	11	12	12	35	35	35
Percentage of cases successfully concluded/won	73%	48%	48%	100%	100%	100%
Number of complaints investigated/ completed and number of arrests made (Decntralised)	Not reported	672	476 <mark>-</mark>	672	672	672
Vote Function Cost (UShs bn)	N/A	16.077	N/A	18.471	20.808	25.313
VF Cost Excluding Donor	11.479	13.264	3.991	17.230	N/A	N/A
Cost of Vote Services (UShs Bn)	N/A	16.077	N/A	18.471	20.808	25.313
Vote Cost Excluding Donor	11.479	13.264	3.991	17.230	N/A	N/A
Vote: 112 Ethics and Integrity						
Vote Function:1452 Governance and A	Accountability					
No. of policies, guidelines, strategies against planned.	Not reported	3	2	2	2	1
Functional IAF working groups	2	3	2	3	3	1
Percentage of Value for Money audits reviewed and recommendations implemented	Not reported	40%	Not reported	65% 	80%	Not reported
	Not reported	30%	Not reported	60%	90%	Not reported
Vote Function Cost (UShs bn)	N/A	4.020	N/A	4.071	3.913	4.787
VF Cost Excluding Donor	2.946	3.414	0.470	3.154	N/A	N/A

·	2009/10			MTEF Projections			
Vote Function Key Output	2008/09	Approved	Outturn by	2010/11	2011/12	2012/13	
Indicators and Costs:	Outturn	Plan	End Dec				
Cost of Vote Services (UShs Bn)	N/A	4.020	N/A	4.071	3.913	4.787	
Vote Cost Excluding Donor	2.946	3.414	0.470	3.154	N/A	N/A	
Vote: 130 Treasury Operations	,•						
Vote Function:1451 Treasury Operation		N T	NT	NT	10 (10 50 6	
% of Domestic Interest Payments made against approved budget	Not reported	Not reported	Not reported	Not reported	12.6	12.726	
% of External Interest payments made against approved budget	Not reported	Not reported	Not reported	Not reported	Yes	Yes	
Vote Function Cost (UShs bn)	0.000	2.000	0.000	2.000	4.174	8.572	
Cost of Vote Services (UShs Bn)	0.000	2.000	0.000	2.000	4.174	8.572	
Vote: 131 Auditor General							
Vote Function:1453 External Audit							
No of MDAs and Projects Audited	198	198	4	217	217	217	
No of LGs Audited (including Town	1,081	1,081	1628	1115	1115	1115	
councils and sub-counties)							
No of Statutory Bodies Audited	32	72	68	80	80	80	
No of VFM Audits carried out	8	10 VFM Audits	10	11	13	15	
Vote Function Cost (UShs bn)	N/A	26.800	N/A	<u>25.470</u>	28.790	33.957	
VF Cost Excluding Donor	19.554	24.733	10.462	24.493	N/A	N/A	
Cost of Vote Services (UShs Bn)	N/A	26.800	N/A	25.470	28.790	33.957	
Vote Cost Excluding Donor	19.554	24.733	10.462	<u>24.493</u>	N/A	N/A	
Vote: 141 URA							
Vote Function:1454 Revenue Collect	ion & Administr	ation					
Customs tax Revenue (Ush bn)	1.957.8	2,349.2	1,022.4	2,562.2	2818.42	3100.262	
Value of Tax Enforcement	7.13	N/A	5.10	N/A	Not reported	Not reported	
Recoveries (Ush Bn)					1	1	
Domestic Tax Revenue Ush bn)	1,910.4	2,296.2	1,162.0	2,959.8	3255.758	3581.358	
Vote Function Cost (UShs bn)	N/A	107.995	N/A	105.450	126.842	152.420	
VF Cost Excluding Donor	85.450	105.450	52.725	105.450	N/A	N/A	
Cost of Vote Services (UShs Bn)	N/A	107.995	N/A	105.450	126.842	152.420	
Vote Cost Excluding Donor	85.450	105.450	52.725	105.450	N/A	N/A	
Vote: 143 Uganda Bureau of Statist	tics						
Vote Function:1455 Statistical produ		es					
Updated Districts Area Maps	10	12	4	64	Not reported	Not reported	
Districts implementing Community Information System .	28	28	28	38	58	100	
Higher Local Government compiling	30	65	1	80	120	120	
District Annual Statistical Abstracts			1				
Higher Local Government profiles	93	93	93	120	120	120	
reports produced and disseminated							
Vote Function Cost (UShs bn)	N/A	25.660	N/A	30.500	38.248	49.534	
VF Cost Excluding Donor	19.170	21.932	8.203	25.817	N/A	N/A	
Cost of Vote Services (UShs Bn)	N/A	25.660	N/A	30.500	38.248	49.534	
Vote Cost Excluding Donor	19.170	21.932	8.203	25.817	N/A	N/A	
Vote: 153 PPDA							
Vote Function:1456 Regulation of th							
No. of procurement audits completed	51	50	32	85	100	100	
No. of follow-ups of audit &	29	30	19 <mark>-</mark>	40	50	50	
investigations recommendations							
No. of Compliance checks	120	120	11	120	120	133	
Vote Function Cost (UShs bn)	3.568	7.031	N/A	7.551	9.547	11.963	
Cost of Vote Services (UShs Bn)	3.568	7.031	N/A	7.551	9.547	11.963	

Sector Summary

Wete Francisco Kan Onteret	2000/00	2009/10			MTEF Projections		
Vote Function Key Output Indicators and Costs:	2008/09 Approved O Outturn Plan		Outturn by End Dec	2010/11	2011/12	2012/13	
Vote: 500 501-850 Local Government	S						
Vote Function:1481 Financial Manage	ement and Acc	ountability(LG	;)				
Vote Function Cost (UShs bn)	9.512	5.822	2.795	10.150	13.195	17.616	
Vote Function:1482 Internal Audit Ser	vices						
Vote Function Cost (UShs bn)			0.000		0.000	0.000	
VF Cost Excluding Donor			0.000		N/A	N/A	
Cost of Vote Services (UShs Bn)	9.512	5.822	2.795	10.150	13.195	17.616	
Cost of Sector Services (UShs Bn)	N/A	457.593	N/A	435.100	622.992	658.173	
Sector Cost Excluding Donor	301.026	367.560	N/A	360.157	N/A	N/A	

* Excludes taxes and arrears; NB Table S5.1 at the end of this section provides more details of outputs planned for 2009/10 and achievements in the first half of 2008/09

2010/11 Planned Outputs

1. Revenue Collection and Administration

This vote output function aims at strengthening taxpayer service delivery to mobilize more tax revenues so as to reduce dependence of fiscal operations on donor support, This output will aim at providing accessibility to Revenue Authority Digital Data Exchange (RADDEX) information to all customers clients, implementing the reengineering business processes, rolling out e-Tax to stations outside Kampala, establishing and implementing taxpayer expansion, compliance enhancement programme, establishment of risk management in all operations as well as implementing the wellness of staff.

2. Financial Management

This output aims at implementing and coordinating policies concerning the management and inspecting of public funds. This will include rolling out IFMS for improved accountability of public resources by enhancing budgeting, accounting and reporting as well as harmonizing public finance regulation for increased value for money and professionalizing accounting, auditing and procurement through building capacity of staff.

3. Policy, Planning and Support Services

This aims at formulating and disseminating economic and financial management policies. This output ensures that Budget Framework Paper (BFP), Ministerial Policy Statement and periodic performance reports are periodically produced and disseminated, maintenance, of financial systems integrity as well as ensuring that government projects and programmes are implemented and monitored.

4. Microfinance

The microfinance vote output function aims at formulating policies for promoting the microfinance sector programmes and providing matching grants to micro finance institutions and affordable finances for economic activities to the communities. The outputs include establishment of SACCOs, microfinance data base development and establishment of Tier 4 micro finance regulatory framework.

5. Investment and Private Sector Promotion

This vote function is to formulate and coordinate investment policies that support implementation of private sector development. The outputs include provision business development services for enterprise competitiveness, Investment legal and policy framework strengthened; finalization of free trade zone, investment Bill, SME policy framework and PPP, in addition, youth equipped with entrepreneurial skills to start business, build a data bank of all investors. Industrial Master Plan for Bukwo, Mbale, Gulu, Masaka, Kasese and Mbarara developed and acquisition of land for Industrial parks in Jinja and Iganga. Operationalising fruits processing industries in Soroti, investments licenced, facilitated and monitored, the establishment of UDC which carries out feasibility study and impact assessment to promote investments, doing business reform and global competitiveness survey held to benchmark Uganda's competiveness.

Sector Summary

6. Corruption Investigation and litigation

This output aims at strengthening efforts to combat corruption and involves ensuring that received complaints are investigated and concluded, corruption cases prosecuted and concluded, declaration verified, recommendations of policy and system studies implemented by relevant institutions, implementation of the NACS, ensuring that popular versions of Anti Corruption Act, Whistle Blowers Protection Bill, leadership code are disseminated and also developing the Qui Tam Bill.

7. Statistical Production and Services

This vote output function aims at developing and maintaining the national statistical system (NSS) so as to ensure collection, analysis and publication of integrated, relevant, reliable and timely statistical information. The outputs include production of regular statistics on inflation, GDP estimates, Government consumption, Terms of Trade, Unemployment rate, Population projections, Index of Production, Producer Price Index and, the Construction Sector Index. Other outputs include the rolling out of Community Information System, the district annual statistical abstract, Producer Price Index for Hotels and higher local government profiles.

8. External Audit Function

The vote output function is to establish the propriety and regularity of the manner in which public funds are spent. The outputs will include Compiling and submitting five volume of annual audit report containing 217 entities audited under central government, 118 audit reports for statutory enterprises, 1115 audit reports from local government and 11 VFM reports. 3 branches and Audit house will be constructed to strengthen the audit function.

9. Procurement Audits

Procurement Audit vote output function aims at promoting transparency, accountability and value for money in the public procurement and disposal function. Outputs include audits carried out in 75 entities, follow ups on recommendations for procurement audits and contract audits in five entities.

Medium Term Plans

1. Revenue collection and administration

Also the Sector hopes to strengthen the tax payers' delivery by enhancing accessibility and tailoring communication and outreach programmes to meet the needs of specific tax payers, implementing a compliance communication strategy to encourage compliance and deter non compliance

2. Macroeconomic management

To ensure macro economic stability, the sector will ensure that fiscal and monetary policies are in place to guarantee a conducive macroeconomic environment. The sector seeks proper Macroeconomic management to reduce on donor dependence and implement the debt sustainability strategy as well as using Comprehensive macroeconomic model to support economic policies

3. Financial Management

The sector hopes to strengthen accountability of public resources through installation of the Integrated Financial Management System (IFMS) and training IFMS users to enhance transparency and enforce financial discipline. This will reduce resource diversion and over expenditure thereby reducing domestic arrears. To further reduce inefficiency in use of public resources, the sector seeks to increase the number of Value for Money audits through the external audit vote function and sanctions against producers of shoddy work

4. Investment & Private Sector Development

To promote investment and private sector development, the sector through MFPED plans to develop

Sector Summary

regional industrial parks for increased private sector development. Uganda Development Corporation will be strengthened to spearhead transformation of the economy and PPP unit to be set up to foster BOOT framework for hastened infrastructure development. To reduce on unemployment the sector plans to establish incubation centres for science research and development, and training of graduate youths

5. Corruption Investigation and litigation

The Sector plans to reinforce government efforts to combat corruption, this will involve strengthening the anti corruption legal and policy framework; implementation of NACS and dissemination, monitoring of newly enacted laws such as Anti Corruption Act, Whistle Blowers Protection Bill and leadership code. In addition, there will be undertaking of public education on ethics and integrity and creating public awareness on the danger of corruption. To improve on their capacity to deliver outputs, IGG hopes to build its administrative office, increase outreach coverage by creating more regional offices in Moyo, Adjuman, and Yumbe

6. Compliance to accountability policies, service delivery standards and regulations

In the area of compliance, regulations, service standards in service delivery and accountability in public service organizations, the sector plans to improve service delivery as an incentive for compliance and to educate clients about their rights. Also to roll out the use of public service charters in other districts as an effective method of monitoring compliance and taking corrective action where necessary. To further enhance compliance to the procurement act, the sector plans create Forensic and ICT audit department to conduct special audits, increase procurement audits; disseminate information to third party providers; and establishing a central repository for procurement documents of Uganda as well as enhancing of Out Oriented Budgeting for performance results and value for money

7. Strengthening Citizens' Demand for Accountability

The sector plans to build the civic competence by build capacity in Community Monitors and District Integrity Forum on how to monitor government programmes and avail them with the necessary information to follow implementation of government programs and citizens satisfaction. The sector hopes to enhance information sharing among sector institutions and stakeholders such CSOs and other stakeholders to promote citizens demand for accountability. This will empowers the citizens to demand for compliance thus hold service providers accountable and also ensure that policy makers take responsibility.

8. Capacity Building

In the mid term, the Sector seeks to strengthen its human resource base; efforts will be made train staff in specialized areas such as using IFMS, basic investigation and prosecution skills, compliance skills and sectoral planning. The sector will explore avenues of introducing such courses locally to benefit a number of Ugandans

Unit Costs for Key Services

N/A

Table S2.3: Key Unit Costs of Services in the Sector (Shs '000)

(iii) Plans to Improve Sector Performance

1. Increasing public demand for accountability

The Accountability Sector has embarked on strengthening the demand side of accountability, this is aimed at increasing Public oversight to ensure improved service delivery through Increase Citizens participation in monitoring local government public expenditure and service delivery, enhance local government's accountability for service delivery programs and Increase citizens' voice in providing feedback to central and local government about service delivery. The Sector through her Secretariat plans to partner with NGOs and CSOs to conduct public awareness campaigns about people's rights to demand accountability for

Sector Summary

the services delivered by government. Feedback reports compiled by CSOs and NGOs from the views of the citizens or beneficiaries on service delivery will be analysed to gauge citizen's satisfaction and forwarded to the sector Secretariat for discussion by the Accountability Sector Institutions. The sector has already trained Community Monitors in Teso, Acholi and Lango regions and their respective District Integrity Fora.

2. Develop delivery standards to enhance compliance

To address the challenge of low levels of compliance to the government laws and regulations, the Inspection Department in the Ministry of Public Service developed guidelines that are to be used by the different sectors to either update or develop their respective service delivery standards. The sector shall facilitate the process of simplifying the service delivery standards to ensure that they are easily understood by the public. There is also rolling out the use of public service charters in districts as an effective method of monitoring compliance and taking corrective action where necessary. The sector also plans to provide specialized training in compliance skills to the key sector staff charged with the responsibility of enforcing compliance to policies, regulations and service delivery standards. Additionally, the sector shall explore workable approaches strengthening coordination of enforcement strategies to ensure compliance.

3 Capacity building

Concerning competencies of the Sector's human resource base, the sector shall through support the local development of some specialized courses to enhance the skills of key sector officers to enable them cope with the ever growing list of accountability challenges.

4. Strengthening monitoring and evaluation framework

To address the challenge of poor inspection, the Budget Monitoring and Accountability Unit (BMAU) under Ministry of Finance, Planning and Economic Development will be strengthened to track government expenditure and Budget Performance Reports will be produced periodically and accountability issues will be addresses accordingly. Aggressive monitoring by the sector institutions will greatly contribute to the awakening, nurturing and enforcement of the culture of accountability across the country to improve service delivery. The sector has also embarked on joint monitoring and evaluation with the objective of establishing its cost effectiveness.

2009/10 Planned Actions:	2009/10 Actions by Dec:	2010/11 Planned Actions:	MT Strategy:		
	nadequate human resource capa accountability challenges	acity of the sector institutions to	enable them address the new		
Vote: 008 Ministry of Finance	ce, Planning & Economic Dev.				
Vote Function: 1404 Develop	ment Policy Research and Monite	oring			
Skills development	Skills development	Enhance efficiency in managing research grants, S&T management, and M&E Provision of conducive working environment to faciliate implementation of programs;	Skills developed; improved work environment and high staff retention capacity;		
Vote: 103 Inspectorate of Go	overnment (IG)				
Vote Function: 1451 Corrupti	ion investigation ,Litigation & Aw	vareness			
-Proposed training of newly recruited technical staff in basic investigation and prosecution	All technical staff trained in investigation skills	Proposed training of newly recruited technical staff in basic investigation and prosecution	-Annual training of 100 technical staff in advanced investigation and prosecution techniques		
Salary increments proposed, more staff to be recruited	5% salary increament in progress	Salary increments proposed, more staff to be recruited	Annual increment of salary and recruitment to fill vacant posts		

Table S2.4: Specific 2010/11 Actions and Medium Term Strategy to Improve Sector Performance

2009/10 Planned Actions:	2009/10 Actions by Dec:	2010/11 Planned Actions:	MT Strategy:
Vote: 112 Ethics and Integrity			
Vote Function: 1452 Governar	ace and Accountability	_	
Recruitment of more staff to fill DEI approved staff establishment. To justify to Parliament thruogh MoFPED the needs for lifting DEI MTEF ceiling.	50% of DEI staffing establishment was filled.DEI MTEF ceiling still very inadequate	Recruitment of more staff to fill DEI approved staff establishment. To justify to Parliament thruogh MoFPED the needs for lifting DEI MTEF ceiling.	Filling all DEI vacant staff establishment and
Vote: 143 Uganda Bureau of	Statistics		
Vote Function: 1455 Statistica	l production and Services		
Improvement in Data Collection, Analysis and Production. Dissemination and Statistical awareness. Resource management improvement and organisational development Vote: 153 PPDA	Improvement in Data Collection, Analysis and Production. Dissemination and Statistical awareness. Resource management improvement and organisational development	Improvement in Data Collection, Analysis and Production. Dissemination and Statistical awareness. Resource management improvement and organisational development	Continous Improvement in Data Collection, Analysis and Production. Dissemination and Statistical awareness. Resource management improvement and organisational development
	n of the Producement and Disnos	al System	
Revise Organisational Chart	<i>n of the Procurement and Dispose</i> Procurement process carried out to recruit a Consultant to assist in the revision of PPDA organisation structure	implement the revised PPDA organisation structure	Increase staff numbers and open regional offices
Sector Performance Issue: La	ow citizen demand for accountal	bility.	
Vote: 103 Inspectorate of Gov	vernment (IG)		
	on investigation ,Litigation & Awa	ireness	
-Proposed creation of one more Regional office at Moyo to cater for Moyo, Adjumani and Yumbe districts	Moyo opened and is working	Proposed creation of one more Regional office at Kampala to cater for Central Region,	- Annual creation of three Regional offices until the desired number is reached.
Vote: 112 Ethics and Integrity	/		
Vote Function: 1452 Governar	ace and Accountability		
Strenghten the Public Private partnership to mobilise the public to demand for service delivery. Also to form integrity promotion forums to provide a platform for the public to dialogue with service providers	An annual review dialogue was conducted to strenghten the Public Private partnership to mobilise the public to demand for service delivery. 5 integrity promotion forums to provide a platform for the public to dialogue with service providers was formed.	Continue Strenghtening the Public Private partnership to mobilise the public to demand for service delivery. Also to form integrity promotion forums to provide a platform for the public to dialogue with service providers	Functional district integrity promotion forum and active CSOs participation.
		n of policies regulations and re	commandations by the sector
	on compliance to implementation stitutions	n or policies, regulations and re	commendations by the sector
in	stitutions	n or policies, regulations and re	commendations by the sector
in Vote: 008 Ministry of Finance	stitutions		commendations by the sector
in Vote: 008 Ministry of Finance Vote Function: 1401 Macroece Inspection and monitoring of	stitutions e, Planning & Economic Dev.	Review tax Policy Monitor tax policy impact on tax payers Sensitise tax payers on tax issues	Formulate policies that will enhance tax administration Effective tax issues awareness
Vote: 008 Ministry of Finance	stitutions e, Planning & Economic Dev. onomic Policy and Management Tax laws in place Resolving tax disputes	Review tax Policy Monitor tax policy impact on tax payers Sensitise tax payers on tax	Formulate policies that will enhance tax administration Effective tax issues awareness Bring the services closer to the

2010/11 Planned Actions: es Inspection of PDEs for guidance on compliance to PPDA Act, PPDA Performance monitoring, enhanced financial management IT,Procurement and leadership skills Harmonisation of financial regulations	MT Strategy: Enforce compliance to policy requirements
guidance on compliance to PPDA Act, PPDA Performance monitoring, enhanced financial management IT,Procurement and leadership skills Harmonisation of financial	
105uluilollo	
e Create a department of Forensic and ICT audits to undertake this responsibility	Training of Forensic auditors and acquisition of sophisticated ICT infrastructure to assist in audit
Automation of the perfomance management aspects of balance score card, review and upgrade organisational communication channels, enhance tax payers education	Full Implementation and Review of BSC as a Corporate Accountability and Performance Management
Increased investment in ICT g (infrastructure, train staff on E- Tax, implement various e tax st, module	Roll out eTax project beyond the pilot sites, install the necessary infrastructure and implement the various eTax modules
sposal System	
build capacity of providers	Information dissemination to Providers
ing and evaluation frameworks for	the sector institutions
0	
Further training for both technical and IT Staff on the use DMFAS 6.0 Software; Negotiations with UNCTAD on service Agreement, Data Conversion Mission, Software installation. Review & ammendment of financial regulations	All inflows to be captured in database Training of all involved staff Review of financial packages
	Monitoring framework Communication strategy

Sector Summary

Sector Street					
2009/10 Planned Actions:	2009/10 Actions by Dec:	2010/11 Planned Actions:	MT Strategy:		
To institute a monitoring and evaluation framework	Monitoring and evaluation framework for Ministry projects under design	Implement the M&E Framework Skills development	Monitoring and evaluation of Ministry projects and programmes to be a core activity of the department		
Vote: 112 Ethics and Integrit	у				
Vote Function: 1452 Governa	nce and Accountability				
Pilot Joint Monitoring with sector institutions mandated to undertake monitoring.	Joint Monitoring with sector institutions mandated to undertake monitoring not yet conducted.	Pilot Joint Monitoring with sector institutions mandated to undertake monitoring.	Implementation of the NACS (creating national ownership)		

S3 Proposed Budget Allocations for 2010/11 and the Medium Term

This section sets out the proposed sector budget allocations for 2010/11 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table S3.1: Past Expenditure and Medium Term Projections by Vote Function

		20	09/10	MTEF I	Budget Proje	ections
	2008/09 Outturn	Appr. Budget	Spent by End Dec	2010/11	2011/12	2012/13
Vote: 008 Ministry of Finance, Planning & Economic Dev.				I		
1401 Macroeconomic Policy and Management	19.388	44.163	21.360	44.863	45.629	45.307
1402 Budget Preparation, Execution and Monitoring	N/A	11.548	N/A	11.930	15.349	15.598
1403 Public Financial Management	N/A	56.598	N/A	31.827	143.056	148.057
1404 Development Policy Research and Monitoring	N/A	41.811	N/A	42.137	43.168	29.958
1406 Investment and Private Sector Promotion	N/A	54.235	N/A	56.125	63.863	56.007
1408 Microfinance	N/A	24.970	N/A	20.283	34.092	30.997
1449 Policy, Planning and Support Services	N/A	28.864	N/A	24.273	32.318	28.088
Total for Vote:	N/A	262.189	N/A	231.438	377.474	354.011
Vote: 103 Inspectorate of Government (IG)						
1451 Corruption investigation ,Litigation & Awareness	N/A	16.077	N/A	18.471	20.808	25.313
Total for Vote:	N/A	16.077	N/A	18.471	20.808	25.313
Vote: 112 Ethics and Integrity						
1452 Governance and Accountability	N/A	4.020	N/A	4.071	3.913	4.787
Total for Vote:	N/A	4.020	N/A	4.071	3.913	4.787
Vote: 130 Treasury Operations						
1451 Treasury Operations	0.000	2.000	0.000	2.000	4.174	8.572
Total for Vote:	0.000	2.000	0.000	2.000	4.174	8.572
Vote: 131 Auditor General						
1453 External Audit	N/A	26.800	N/A	25.470	28.790	33.957
Total for Vote:	N/A	26.800	N/A	25.470	28.790	33.957
Vote: 141 URA						
1454 Revenue Collection & Administration	N/A	107.995	N/A	105.450	126.842	152.420
Total for Vote:	N/A	107.995	N/A	105.450	126.842	152.420
Vote: 143 Uganda Bureau of Statistics						
1455 Statistical production and Services	N/A	25.660	N/A	30.500	38.248	49.534
Total for Vote:	N/A	25.660	N/A	30.500	38.248	49.534
Vote: 153 PPDA						
1456 Regulation of the Procurement and Disposal System	3.568	7.031	N/A	7.551	9.547	11.963

Sector Summary

	2009/10		MTEF H	ITEF Budget Projections		
	2008/09 Outturn	Appr. Budget	Spent by End Dec	2010/11	2011/12	2012/13
Vote: 500 501-850 Local Governments						
1481 Financial Management and Accountability(LG)	9.512	5.822	2.795	10.150	13.195	17.616
1482 Internal Audit Services			0.000		0.000	0.000
Total for Vote:	9.512	5.822	2.795	10.150	13.195	17.616
Total for Sector:	N/A	457.593	N/A	435.100	622.992	658.173

* Excluding Taxes and Arrears

(i) The Total Budget over the Medium Term

The sector budget for FY2010/11 is projected to be to Ushs 435.773 billion of which 238.457 billions is recurrent and 196.732 is development, registering a decline of 9.4% when compared to Ushs 462.929 billion received in FY2009/10. The budget allocation to the sector will follow an upward trend in the medium term increasing to Ushs 658.17 billion in FY2012/13.

(ii) The major expenditure allocations in the sector

The Revenue Collection and Administration vote function (as an independent vote function) is taking the lion's share of about 24%. This is followed by the vote function of Investment and Private Sector Promotion taking a share of 13%, then Macroeconomic Policy and Managements with 10%, Development Policy Research and Monitoring with 10%, public finance management 7%, statistical production 7%.

(iii) The major planned changes in resource allocations within the sector

Overall, the Accountability Sector will register a decline of 9% compared to Ushs 462.9 billion received in FY2009/10. The budget allocation to the sector will follow an upward trend in the medium term increasing to Ushs 624.992 billion FY2011/12.

The resource level for Ministry of Finance, Planning and Economic Development has remained as that of FY09/10 and the main reduction has been on donor development budget which declined from 108billion to 58billion. The changes in the resource allocation are redistributed within the vote to facilitate monitoring of the sector budget performance and tracking service delivery to the people of Uganda.

Uganda Revenue Authority will register a reduction of 2.5 billions (2%) thus consideration should be given to bridge the gap of Ushs 3bn to support URA's efforts to enhance revenue collection so as to reduce dependence of fiscal operations on donor support

PPDA will also registered an increase in her budget from 7.03 billion in FY09/10 to 8.224 in FY10/11.

IG will also registered an increament in her budget from 16.07 billion in FY09/10 to 18.471billion in FY10/11 representing an increament of 2.41billion. To improve on their capacity to deliver outputs, IGG hopes to build its administrative office, increase outreach coverage by creating more regional office in Moyo, Adjuman, and Yumbe. All these requires more resources.

Research indicates that a number of cases of corruption reported arise out of procurement transactions. This calls for the strengthening of the sector's regulatory vote function and bodies such as PPDA to enforce compliance to bring about a reduction in the incidence of procurement related corruption. PPDA's ending project was handling local government programmes where the number of procurement related corruption cases reported has been growing and requires re-dress.

The External Audit vote function has a budget of 25.47billion compared to 26.80billion representing decline of Ushs 1.33 billion. However, since the Office plans to create a new forensic and IT audit department to conduct special audits, increase on the number of Value for Money Audits and diversifying

Sector Summary

in the audit expertise, an additional Ushs 2 billion is required to bridge the gap.

The budget for the Directorate of Ethics and Integrity that houses the Accountability Sector Secretariat will be 4.071billion which represents an increament of 0.05 compared to 4.020billion for FY09/10.

Proposed changes in 2010/11 Allocations and Outputs from those planned for in 2009/10:	Justification for proposed Changes in Expenditure and Outputs
Vote: 008 Ministry of Finance, Planning & Econon	
/ote Function:1454 Development Policy Research and	
Dutput: 14 04 54 Support to scientific and other	
<i>Change in Allocation (UShs Bn)</i> 9.362 Increased scientific research, innovation and development	The change is in donor commitment to support scientific research and innovation. Supporting scientific research and innovation is paramount for accelerating industrialization and sustaining economic growth. Significant gains have already been made with government projects like the MSI and Presidential Support to Scientists, and enthusiasm among the S&T community is high. Government therefore ought to consolidate these achievements and sustain the momentum to promote innovation. This is consistent with the NDP goal of increasing research spending to at least 1% of GDP, and developing scientific infrastructure such as the Science Park and Technology Incubation Centre. Providing additional support for
	scientific research will inevitably result in increased knowledge generation and innovation that will add economic value to Uganda's natural resources and produce internationally competitive goods and services. Products soon to be marketed include: solar pannels, makapads, incenerator, LLSB blocks, establish the snailtox factory, oluwoko, arteminisia and lemon grass factory and irigation schemes.
Vote Function: 1403 Public Financial Management	
Dutput: 14 03 03 Development and Managemen	
Change in Allocation (UShs Bn) 7.828	Not reported
Dutput:14 06 51 Provision of serviced investmeChange in Allocation (UShs Bn)2.715As more land acreage is acquired for industrial parks, nfrastructure development will be critical to attract nvestors into the parks.	nt infrastructure Serviced investment infrastructure is critical for economic growth and development. The developed parks will attract private investors into the regions they will be situated. This will hasten economic transformation of these regions.
Vote Function:1401 Budget Preparation, Execution an	nd Monitoring
Output: 14 02 01 Policy, Coordination and Mon	itoring of the National Budget Cycle
Change in Allocation (UShs Bn) 2.070	Not reported
	nd Monitoring i toring of the Local Government Budget Cycle Not reported
Vote Function:1404 Budget Preparation, Execution an	
	of Sectoral Plans, Budgets and Budget Implementation
	Not reported
Vote Function:1403 Policy, Planning and Support Ser	
Output: 14 49 03 Ministerial and Top Managen	
<i>Change in Allocation (UShs Bn)</i> 1.032 Government is obligated to a number of international nstitutions with which it partners for purposes of resource mobilisation.	The Ministry is mandated to mobilise both external and domestic resources essential for implementing government programmes. Adequate resources will eneble delivery of the overall manifesto of government.
Vote Function:1455 Investment and Private Sector Pro	amotion
Output: 14 06 55 SME Services	200000 C
· · · · · · · · · · · · · · · · · · ·	The financing had been budgeted for under another vote function.
Change in Allocation (UShS Dh) = 1.000	

Sector Summary	
Proposed changes in 2010/11 Allocations and Outputs from those planned for in 2009/10:	Justification for proposed Changes in Expenditure and Outputs
Output:14 49 02 Ministry Support ServicesChange in Allocation (UShs Bn)-1.038Many of the tools that will have been secured will still be functional, hence the reduction in the funding level	It is expected that adequate tools will be provided to staff to enable implementation of Ministry programmes. The Ministry is a support Ministry to all other sectors and it is essential that the quality of services it renders is not undermined.
Vote Function: 1475 Development Policy Research and	
Motorcycles for the chiefs were procured and the resource will support other programme activities.	The motorcylces rocured are still new and they don't require substantial funding for maintanance, The Sub County chiefs are expected to mobilise communities into economic productive activities.
Vote Function: 1401 Investment and Private Sector Pro Output: 14 06 01 Investment and private sector <i>Change in Allocation (UShs Bn)</i> -1.347 A lot of sensitisation has been undertaken. The districts will be implementing agreed on positions. <i>Vote Function: 1472 Development Policy Research and</i>	policy framework and monitoring Districts are encouraged to support private sector developments. Increased private investments are vital in creation of jobs, improved livelihoods and eventually economic growth and development
Output: 14 04 72 Government Buildings and Ad	
Vote Function: 1451 Budget Preparation, Execution and	d Monitoring
Output: 14 02 51 Operational Support for Agric	ultural Extension Workers
Change in Allocation (UShs Bn) -3.425	All agricultural extension workers at sub-county level will be converted to NAADS by 30th June 2010.
Change in Allocation (UShs Bn) -4.205 Reduction in donor commitment to FINMAP programme Vote Function: 1401 Policy, Planning and Support Ser Output: 14 49 01 Policy, planning, monitoring a	
A substantial part of the required renovation is complete. The human resource has built substantial capacity to ably handle the ministry functions.	bring about both social and economic transformation.
Vote Function: 1453 Microfinance	
Output:14 08 53 SACCOs capacity strengtheneChange in Allocation (UShs Bn)-5.345Many of the existing SACCOs have attained an acceptable level of growth. The reduction is to support establishment of SACCOs where they non existent.	d Improving household incomes is in line with the objective of the NDP: 'Growth, Employment and Prosperity for Socio-Economic Transformation." Establishment of SACCOs will help raise financial capacity of the members to improve their social economic status
Vote Function: 1401 Development Policy Research and	
	Analysis and Advisory Services Research and development is critical for innovation, increased productivity and value addition, and appropriate technologies for the communities, utilising available raw materials.
Vote Function: 1476 Public Financial Management	
Output:14 03 76 Purchase of Office and ICT EdChange in Allocation (UShs Bn)-29.661Reduction in donor commitment to FINMAPprogramme	uipment, including Software <i>IFMS improves transparency and accountability for public resources</i> <i>which brings about value for money and ensuring high quality of services</i> <i>to th epeople of Uganda</i>
Vote: 103 Inspectorate of Government (IG)	
Vote Function: 1405 Corruption investigation ,Litigatio Output: 14 51 05 Decentralised Anti - corruption	
	To improve on their capacity to deliver outputs, IGG hopes to decentralize its programme by increasing outreach coverage through creation of more

Sector Summary	
Proposed changes in 2010/11 Allocations and Outputs from those planned for in 2009/10:	Justification for proposed Changes in Expenditure and Outputs
llocations from Administration VF to operational outputs in FY2010/11.	regional offices in Moyo, Adjuman, and Yumbe
Vote Function: 1402 Corruption investigation, Litigati	on & Awareness
Dutput: 14 51 02 Investigations/operations Change in Allocation (UShs Bn) 1.984	Strongthoning good governmence ICC plane to common out more investigation
The increase to the VF results from the transfer of locations from Administration VF to operational putputs in FY2010/11.	Strengthening good governance, IGG plans to carry out more investigation and prosecute corruption cases
Vote Function: 1404 Corruption investigation ,Litigati	
Dutput: 14 51 04 Public Awareness, Policy & Splits	
<i>Change in Allocation (UShs Bn)</i> 1.749 The increase to the VF results from the transfer of illocations from Administration VF to operational putputs in FY2010/11.	To stimulate public awareness about the values of Constitutionalism in general and the activities of IG in particular through any media and any other means it considers appropriate, and to strengthen Weak systems and polices in Government Institutions and monitor levels of corruption through periodic surveys
Vote Function:1406 Corruption investigation ,Litigati	
Dutput: 14 51 06 Verification of Leaders' Decla	
<i>Change in Allocation (UShs Bn)</i> <u>1.263</u> The increase to the VF results from the transfer of illocations from Administration VF to operational putputs in FY2010/11.	To enforce the leadership code of conduct so that there is elimination of corruption, abuse of authority and public offices
Vote Function:1403 Corruption investigation ,Litigati Dutput: 14 51 03 Prosecutions & Civil Litigatio	
<i>Change in Allocation (UShs Bn)</i> 1.188 The increase to the VF results from the transfer of allocations from Administration VF to operational butputs in FY2010/11.	Strengthening good governance, IGG plans to carry out more investigation and prosecute corruption cases
Vote Function:1401 Corruption investigation ,Litigati	on & Awareness
Dutput: 14 51 01 Administration & Support ser Change in Allocation (UShs Bn) -7.631 Allocations of resources have been rationalised by -7.031 putput and programme. Salaries and benefits are -7.031 allocated to individual outputs and programmes. -7.031	vices The IGG plans to enhance its capacity to investigate and prosecute cases of corruption and abuse of office /authority. Recruiting and retaining quality staff requires payment of attractive remuneration packages. The IGG plans to undertake staff training in relevant fields to improve on their
	capacity to deliver output.
Vote: 131 Auditor General <i>Vote Function: 1472 External Audit</i>	
Dutput: 14 53 72 Government Buildings and Ac	Iministrative Infrastructure Not reported
Vote: 141 URA	
Vote Function:1406 Revenue Collection & Administra	
Dutput: 14 54 06 Public Awareness and Tax Ed	
Change in Allocation (UShs Bn) 4.789	Strengthening tax payer service delivery by enhancing compliance to tax through increased public awareness and tax education to generate more tax revenue to support government programmes to improve the living standards of Ugandans.
	Standards of C ganacits.
	tion
Dutput: 14 54 76 Purchase of Office and ICT E	tion quipment, including Software
Dutput: 14 54 76 Purchase of Office and ICT E <i>Change in Allocation (UShs Bn)</i> -2.262	tion quipment, including Software Implementing compliance communication strategy to encourage voluntary compliance and deter acts of non compliance. This will improve the integrity the tax system and widen the tax base to raise more revenue to support development
Dutput: 14 54 76 Purchase of Office and ICT E Change in Allocation (UShs Bn) -2.262 Vote Function: 1405 Revenue Collection & Administration	tion quipment, including Software Implementing compliance communication strategy to encourage voluntary compliance and deter acts of non compliance. This will improve the integrity the tax system and widen the tax base to raise more revenue to support development tion
Change in Allocation (UShs Bn) -2.262 Vote Function:1405 Revenue Collection & Administra Output: 14 54 05 URA Legal and Administrativ	tion quipment, including Software Implementing compliance communication strategy to encourage voluntary compliance and deter acts of non compliance. This will improve the integrity the tax system and widen the tax base to raise more revenue to support development tion

Sector Summary

Proposed changes in 2010/11 Allocations and Outputs from those planned for in 2009/10:	Justification for proposed Changes in Expenditure and Outputs
Vote Function: 1401 Statistical production and Servic Output: 14 55 01 Economic statistical indicator	
Change in Allocation (UShs Bn) 5.000	Not reported
Vote Function: 1406 Statistical production and ServicOutput:14 55 06 Statistical Coordination and A	
	This will contribute to NDP theme and objectives of Increased access to quality social services and Strengthening of good governance, defence and security. Statistical data will be used as a basis for monitoring and evalauation of various programmes in both public and private sector.
Vote Function: 1403 Statistical production and Servic Output: 14 55 03 Industrial and Agricultural in	
	This will contribute to NDP theme and objectives of Increased access to quality social services and Strengthening of good governance, defence and security. Statistical data will be used as a basis for monitoring and evalauation of various programmes in both public and private sector.
Vote: 500 501-850 Local Governments Vote Function: 1400 Financial Management and According to the second se	
Change in Allocation (UShs Bn) 4.326	Not reported

* Excluding Taxes and Arrears

S4: Sector Challenges for 2010/11 and the Medium Term

This section sets out key outputs in 2010/11 and the medium term which the sector has been unable to fund in its spending plans.

Table S4.1: Additional Output Funding Requests

Additional Requirements for Funding and Outputs in 2010/11	Justification of Requirement for Additional Outputs and Funding
Vote Function: 1404 Budget Preparation, Execution ar	0
Output: 1402 04 Coordination and Monitoring of S	Sectoral Plans, Budgets and Budget Implementation
Funding Requirement (UShs Bn): 3.500	Budget documents specify guidelines for public expenditure to implement
Budget Consultative Workshops and Printing of the	government programmes.
PIP, Budget Estimates Books, Budget Performance	Monitoring is essential to fulfillment of government priority programmes
Reports	as set out in the NDP.
Detailed monitoring reports in line with the revised	Following the undertaking of reforms by adopting Performance and
reporting requirements; Improved and timely analysis	Output Oriented Budgeting based on vote function in all central
of the sector BFPs, workplans, progress	government institutions and local governments, sector officers in the
	department will be required to provide training to the relevant institutions
	and local governments on the operations of the OBT and producing of the
	performance reports. Furthermore, the monitoring function is to be
	stregthened now that monitoring activities are to be based on the well
	articulated plans as spelt out in the OBT with indication of the expected
	output quanties, quality, at predetermined locations and set out times with
	in the plans of the sectors. In addition physical monitoring is to be carried
	out by the sector officers on some of the critical projects across the ISS
	Votes to enable them ascertain the reports submitted by the sectors.
Vote Function: 1405 Public Financial Management	
Dutput: 1403 05 Strengthening of Oversight (OAG	and Parliament)
Funding Requirement (UShs Bn): 2.600	Independence of the OAG improves accountability and hence service
Changes in the foreign exchange rate and costs of	delivery and national development
aw materials. Purchase of additional equipment for	IFMS roll out improves accountability in the sites and hence service
he Data Enhancements to support the further roll out	delivery and national development
to 33 additional sites.	
Vote Function:1454 Development Policy Research and	l Monitoring
Output: 1404 54 Support to scientific and other res	0

Additional Requirements for Funding and Outputs in 2010/11	Justification of Requirement for Additional Outputs and Funding
Funding Requirement (UShs Bn): 17.200 To consolidate the MSI Project, Government will provide funding for 12 scientific research projects selected competitively in 2009 and up to 12 new ones to be selected in 2010; UNCST will initiate establishment of a Science Park at Namanve.	Supporting scientific research and innovation is paramount for accelerating industrialization and sustaining economic growth. Significant gains have already been made. Government ought to consolidate these achievements and sustain the momentum to promote innovation. High potential commercial products are beginning to emerge: an animal feed from sugarcane waste which will enhance milk production during dry season by 40%; cornflakes (breakfast cereals) from sorghum; vaccine for malaria to go into clinical trials in next 5 years, herbal tea from avacado- lemon grass and artemesia plant for malaria prevention; snailtox product for control of bilharzia; low-cost housing poducts; and several other appropriate technologies and innovations that are likely to transform rural livelihoods. Construction of a Science Park and Technology Incubation Centre as an innovation hub to research and develop biopharmceauticals, nanomaterials, industrial enzymes, and range of other value added products and services. To strengthen systems for safety and ethical conduct in S&T, and develop good standards to ensure high product quality. Scientific research and technology development to increase knowledge generation and innovation that will add economic value to Uganda's natural resources and produce internationally competitive goods and services in accordance with the goals of the NDP.
Vote Function: 1402 Corruption investigation, Litigatio	
Output:1451 02 Investigations/operationsFunding Requirement (UShs Bn):4.173	additional funds needed scale up investigation and prosecution for corruption cases and proposed salary increment for staff
Output: 1451 05 Decentralised Anti - corruption pr	rogrammes
Funding Requirement (UShs Bn): 5.479	planned to increase activities, open new Regional office for Kampala and a major salaries increment to be implemented next FY 2010/11 and additional funds for investigations, prosecutions
Vote Function: 1402 Governance and Accountability	
Implementation NACS 2010/11	NACS - National Anti Corruption Strategy is the government overarching framework and policy for combating corruption and promoting accountability. Vote 112 is the national centre responsible for the coordination of its implementation. The 4th cycle now covers the public and private institutions and therefore the responsible for monitoring the performance is immense.NACs contribute to the NDP and sector objectives under promotion of good governance and accountability theme. It is therefore important the more resources are allocated to Vote 112 to ensure effective implementation of this very important nation strategy.
Vote Function: 1401 External Audit Output: 1453 01 Financial Audits	
<i>Funding Requirement (UShs Bn):</i> 7.400 IT upgrade and equipment purchase and internet upgrade, Increased no of VFM audits and Increased no of LG audit entities as well as investigative/forensic audits	IT Systems enhance the quality and timeliness of audit reports while value for money audits reduce the chances of funds misallocation to unbudgeted for activities. In addition the audit of LGs is more critical yet no proportionate increase has been allocated for the audit of the newly created districts and the LLGs. Forensic audits are aimed at specific cases where funds may have been diverted from original use. VFM audits are to verify efficient and effective utilisation of budgeted for resources.
Vote Function: 1405 Revenue Collection & Administration	
Output:1454 05 URA Legal and Administrative SuFunding Requirement (UShs Bn):29.7501.Purchase and Maintanance of ComputerEquipments, Renovation and construction of officeblocks, Purchase of Vehicles, Maintanance of	upport Services Computer Equipment; This will include purchase of 4 servers, 500 desktop computers, 100 laptops and 100 printers. This will enable URA increase staff/computer ratio to 1:1.
URANET link, Payment of service Award, Settlement of NSSF arrears, Purchase and Maintanance of Office Equipment & RBS.	There is also need to implement the recommendations of the network and security audit report.
	URA would also like to set up an IT lab for development and testing of

Sector Summary	
Additional Requirements for Funding and Outputs in 2010/11	Justification of Requirement for Additional Outputs and Funding
	softawares as well as payment for OSL Microsoft enterprise licence and Maintanance of existing computer equipments.
	All the above requires a funding of Ugx 10.83 billion.
Vote Function:1402 Statistical production and Ser	vices
Output: 1455 02 Population and Social Statisti	cs indicators
Funding Requirement (UShs Bn): 10.0	000 This will contribute to NDP theme and objectives of Increased access to
Conduct the Population and Housing Census 2012	quality social services and Strengthening of good governance, defence and security. Statistical data will be used as a basis for monitoring and evalauation of various programmes in both public and private sector.
Output: 1455 03 Industrial and Agricultural in	dicators
Funding Requirement (UShs Bn): 2.	100 This will contribute to NDP theme and objectives of Increased access to
Conduct Census of Business Establishment, and	quality social services and Strengthening of good governance, defence and
Annual Business Inquiry, Produce Monthly PPI	security. Statistical data will be used as a basis for monitoring and evalauation of various programmes in both public and private sector.

S5: Details of Key Vote Function Outputs Planned for 2009/10

This table below sets out the key outputs under every vote function achieved in the first half of 2009/10 and planned for 2010/11.

Table S5.1: Past and 2010/11 Planned Outputs from Sector Expenditures

Vote, Vote Function Key Output	Approved Budget a Planned outputs	2009 and	9/10 Spending and Out Achieved by End D	-	2010/11 Proposed Budget and Planned Outputs	
Vote: 008 Ministry of Finan	ce, Planning & Ecor	nomic Dev.				
Vote Function: 1401 Macroe			t			
Output: 140101 Macroeconomic Policy, Monitoring and Analysis	Key macroeconomia analyzed and report and monetary progr- to advice the Nation Envelope. Macroeco model development	ed on. Fiscal am derived al Resource onomic	Macroeconomic fran Economic performa GFS compiled and y Government cashflo Draft Medium Term Macroeconomic Fra	ance reports validated. ow statement	GDP growth at 6.6% Infla at 5% or less Fiscal deficit 5.5% of GDP	
Output Cost:	UShs Bn:	0.983	UShs Bn:	0.333	UShs Bn:	1.333
Output: 140102 Domestic Revenue and Foreign Aid Policy, Monitoring and Analysis	Domestic and exter resources mobilized effectively to fully f government program	l cost inance	Amendments to Inc. Excise Tariff, VAT, and Financial Bill R performance and im policies monitored a evaluated UGX2.74 worth of new grants US\$561 worth of new mobilised	Stamp Acts Revenue apact of tax and 9 trillion 5 and	Income Tax, Excise Tariff VAT, Stamp Acts and Fin Bill Revenue performance monitored and evaluated. Concluded DTAs Medium fiscal framework Memoral of economic and financial policies Cost effective exter resource mobilised	ancial term ndum
Output Cost:	UShs Bn:	1.012	UShs Bn:	0.304	UShs Bn:	1.489
Output: 140103 Capitalisation of Financial Institutions	Payment to USAID support commodity Transfer of funds to UDB	aid,	Transfer of funds to UDB for private sec development. Suppo USAID local mission	ctor ort to	Transfer of funds to EADI UDB for private sector development. Support to USAID local mission	B and
Output Cost:	UShs Bn:	38.505	UShs Bn:	19.253	Agricultural guarantee sch to support increased productivity of agricultura products UShs Bn:	

-		••••	240		0010/11	
Vote, Vote Function Key Output	Approved Budget and Planned outputs	2009 nd	9/10 Spending and Out Achieved by End D		2010/11 Proposed Budget and Planned Outputs	
Output: 140151 Pension Regulation services	Establish the Retirement Benefits Regulatory Authority; Conclude the Amendment of the Uganda Insurance Act		Retirement Benefits Bill drafted, cleared by Cabinet, Gazzeted and submitted to Parliament. Pension Policy Including Liberalisation principles drafted and cleared by Cabinet.		Retirement benefits regul place. Operationalise the Act of Parliament. Prepar regulations to enable the	new e the
Output Cost:	UShs Bn:	1.000	UShs Bn:	0.269	UShs Bn:	1.000
Output: 140152 Regulation of Insurance Services	Print and publish 200 insurance report. Lic inspect all insurance insurers, 23 brokers, assessors and 600 ag Research on insurance issues	ence and players: 21 12 loss ents	Print & publish 200 Inspect all players; 2 23 brokers, 12 loss a 600 agents; Researc pertinent issues; han Complaints (at least	21 insurers, assessors, h on adling of	Print & publish 2009 report Inspect all players; 21 ins 23 brokers, 12 loss assess 600 agents; Research on pertinent issues; handling Complaints (at least 40)	surers, sors,
Output Cost:	UShs Bn:	0.400	UShs Bn:	0.200	UShs Bn:	0.400
Output: 140153 Tax Appeals Tribunal Services	150 tax Disputes resolved; Revise Rules of procedure; publish 2000 copies; Publish 5 law Reports 4 sensitisation workshops; Translation into local languages (50,000 copies); Hold 10 talk shows; 10 official trained; 2 study tours undertaken;o		50 disputes filed. 1 created. Rules of procedure reviewed (awaiting publication). 6th tax law report published. 2 workshops held. Brochures translated into 4 local languages (1000 copies) 4 officials trained. 1 study tour.		talk shows held. Translation into local languages (40,000	
Output Cost:		0.986	UShs Bn:	0.493	UShs Bn:	0.986
Output: 140154 NPART Services	Recover all outstand portfolios. Hear all o disputes. Winding up	utstanding	Winding up Bill for	NPART	Activities to wind up NPA	ART.
Output Cost:	UShs Bn:	0.450	UShs Bn:	0.266	UShs Bn:	0.450
Output: 140155 Capital Markets Authority Services	Put in place transpare accountable and supp procedures for the Ca Market Industry. Har laws with EA market Authority. Increased amongst the potentia public.	portive apital monised s awareness	Transparent, accoun supportive procedur licensing and superv Enhanced protection mechanisms for indi investors and consol systems for enforcer compliance. Provide information to poter investors.	es for vision, i vidual lidated nent & ed adequate	Review of the CMA laws regulations. Implementati activities resulting from the African Common market protocol, Harmonization legal framework . Researce Studies on financial production	ion of he East of the ch and
Output Cost:	UShs Bn:	0.500	UShs Bn:	0.244	UShs Bn:	0.500
Output: 140156 Lottery Services			National Lottery lica to the private compa National Lottery Bo appointed. National scheme was commis	ny. ard was Lottery	National Lottery Acts, Ga pool betting and gambling are reviewed.Establishme institutional framework. Recruiting of staff. Capace building of the staff. Supervision and monitori the companies to ensure compliance	g Acts ent of city
Output Cost:		0.000	UShs Bn:	0.000	UShs Bn:	0.200
Vote Function Cost		4.163	UShs Bn:	21.360	UShs Bn:	<u>44.863</u>
Vote Function: 1402 Budget				11. 5' '		
Output: 140201 Policy, Coordination and Monitoring of the National Budget Cycle	Budget Performance Timely release Scheo Estimates out by end 2008 and Final Budg	lules Draft of June	Timely release Sche Budget Estimates Be November 2009; BC December 2009 PIP	ook by CC issued in	Public Administration Se Budgets Prepared in line MTEF. Improved budget documents with clear link	with

Vote, Vote Function	2009 Approved Budget and		9/10 Spending and Outputs		2010/11 Proposed Budget and	
Key Output	Planned outputs Estimates Book by October 2008, NBFP published with improved design to link proposed budgets to outputs		Achieved by End Dec and published, FY2009/10 Annual and Quarterly workplans reviewed. Budget Options Paper FY 2010/11 prepared.		Planned Outputs of resources to outputs. National Budget Framework Paper.	
Output Cost:	UShs Bn:	1.898	UShs Bn:	0.718	UShs Bn:	3.960
Output: 140202 Policy, Coordination and Monitoring of the Local Government Budget Cycle	Budget Performance Reports Timely release Schedules Draft Estimates out by end of June		4 LGBFP works shops report . Q1 LG Budget Performance Report Release Schedules to LGs 4 three day regional training conducted on Form Bs,		Local Government Budget Frame work papers Timely Release of Local Government Grants /Schedules. Draft and	
Output Cost:	UShs Bn:	2.901	UShs Bn:	N/A	UShs Bn:	4.032
Output Cost Excluding Donor	UShs Bn:	2.534	UShs Bn:	1.162	UShs Bn:	4.032
Output: 140204 Coordination and Monitoring of Sectoral Plans, Budgets and Budget Implementation	Budget Performance Reports Timely release Schedules Draft I Estimates out by end of June		3 Jint Sector reviews of JLOs and PSM and policy evaluation submitted Q1 work plans analyzed and Q2 releases made 3 Project Profiles discussed in DC. Accounting officers appointed. Monitoring of sector activities.		Investiment Plan Draft Estimates out by end of June 2010 and Final Budget Estimates Book by October	
Output Cost:	UShs Bn:	2.874	UShs Bn:	0.713	UShs Bn:	3.93(
Output: 140251 Operational Support for Agricultural Extension Workers	Transfer of Wage a Wage Funds to Ag Extension Workers	ricultural	Funds for wage disbursed. Guid converting Agri Extension Work finalised.	lelines for icultural		
Output Cost:		3.425	UShs Bn:	0.709	UShs Bn:	0.000
Vote Function Cost VF Cost Excluding Donor	UShs Bn: UShs Bn	13.548 13.181	UShs Bn: UShs Bn	N/A 3.305	UShs Bn: UShs Bn	11.93 (11.93(
Vote Function: 1403 Public 1						
Management Policy,	ting and Financial maintenance of the			eports, audit ssions abroad PDA Contingencies	IFMS Rolled out to 7 additional sites IFMS and secondary data or 122 sites supported to available and able to AGO/MALGs;4 Con audit reports for MD.	S primary entres and o remain transact - solidated
Output Cost:		8.763	UShs Bn:	N/A	UShs Bn:	4.558
Output Cost Excluding Donor		6.561	UShs Bn:	2.691	UShs Bn:	4.55
Output: 140302 Management and Reporting on the Accounts of Government	Six months consolidated accounts for FY 08/09 Nine months consolidated accounts for FY 08/09, Update of DMFAS to 6.0 and interface, Updated database for CC PDU &Stores staff		10 audit reports, 1 on 16 missions abroad Loan and Grant processed External & domestic debt reimbursed . DMFAS & IFMS updated. Reconciled Arrears Q1 Public debt report Financial reporting guidelines		Consolidated Final A Referral hospitals, M abroad, & Local Gov audit, Debt, Grant rev Investment and onler	s accounts issions ernments venue, at,
			finalised		Domestic Arrears ren	ort;
Output Cost:		6.791	finalised UShs Bn:	N/A	Domestic Arrears rep UShs Bn:	ort; <i>7.142</i>

		200	0/10		2010/11	
Vote, Vote Function Key Output	Approved Budget Planned outputs		Spending and Outputs Achieved by End Dec		Proposed Budget and Planned Outputs	
Output: 140303 Development and Management of Internal Audit and Controls	adopted, Harmonise procurement regulations with public financial management law skills development		4 strategies for IT, QA, PA and Risk & Forensics Q1 Donor Funded Project Monitoring Report DMFAS 6.0 launch and training . IFMS training for 60 officers		 Adherence to laws, standards, guidelines, policies and procedures ensured, develop hand books for the 4 audit unit 	
Output Cost:	UShs Bn:	5.040	UShs Bn:	N/A	UShs Bn:	12.868
Output Cost Excluding Donor	UShs Bn:	2.056	UShs Bn:	0.932	UShs Bn:	12.868
Output: 140351 Facility and Assets Management	Installed fixed asso management datab Embassies and Mi Assets and Invento the IFMS Recomm the annual BOS 20 executed Consolid BOS for the year 2	ets base in all the ssions. Fixed ory module of nendations of 008/2009 ated annual	Board of Survey 2008/09 Asset M Database in eight votes Trained 26 asset managemen 21 votes Custom accounting packa trained on the use	Report for FY lanagement t additional users on the nt Database in isation of age and staff	Board of Survey report; functional facilities & a management Database i GOU votes; Trained use Asset Database; Annual on all GOU investments incorporated into final a Roll out the accounting to 30 embassies	A sset n all ers on report s accounts
Output Cost:	UShs Bn:	0.487	UShs Bn:	0.298	UShs Bn:	0.487
Vote Function Cost	UShs Bn:	56.598 15.613	UShs Bn:	N/A 6.023	UShs Bn:	<u>31.827</u>
VF Cost Excluding Donor Vote Function: 1404 Develop	UShs Bn		UShs Bn	0.025	UShs Bn	<u>16.241</u>
Output: 140401 Policy, Planning, Monitoring, Analysis and Advisory Services	Background to the Budget (BTTB) 2010/11, Organize 2 science exhibitions held,Review and approve 340 new research projects to be conducted in Uganda;, Increased awareness of GEF strategic priorities, policies and programmes, development needs asses'd		Government Outlays Report 2007/08. Development Policy Research Program. Tax Base, Tax Systems and Revenue Performance in Uganda study. Draft BTTB 2010/11 Outline. Options, Opportunities, and Impact on Employment creation and Poverty reduction study		Prepare BTTB outline Review development programmes and impact on poverty reduction Disseminate research findings and implementation. Provide technical backstopping to EAC development cooperation n protocols. Participate in APRM council.	
Output Cost:	UShs Bn:	5.937	UShs Bn:	N/A	UShs Bn:	0.536
Output Cost Excluding Donor	UShs Bn:	1.930	UShs Bn:	1.146	UShs Bn:	0.536
Output: 140404 Subcounty Development Model Services	Sub county develo Assessed and coste		Enhanced skills of local government leaders and technical officers in economic management and transformation		Progress initiatives unde subcounty model to has attainement of prosperit programm	ten
Output Cost:	UShs Bn:	6.200	UShs Bn:	2.124	UShs Bn:	6.200
Output: 140451 Population Development Services	Formulate policies that enhancestability and accelerate economicgrowth and developmentPlan and design strategies thatenhance stability and accelerateeconomic growth and developmentdistrict and lower levelcoordination mechanism developed		GISOs Trained in Economic Management & Transformation. Geo-referencing of selected infrastructure facilities in districts. Population issues integrated in development plans of sub counties in 25 districts.		GISOs Trained in Econo Management & Transfo Geo-referencing of infrastructure facilities i districts. Population issu integrated in developme of sub counties in all dis	rmation. n Jes ent plans
Output Cost:	UShs Bn:	1.833	UShs Bn:	0.917	UShs Bn:	2.385

Economic Policy Research wo and Analysis lec Output Cost: US Output: 140454 S& Support to scientific and Sta other research Po ma Re Ess sta	&T Study ReportsS tatistics reportSTI oliciesSTI PlansIP anagementS&T M	/guest orkshops 1.425	National budget an quarterly publication Uganda Economy to dissemination works policy dialogues <i>UShs Bn:</i> National S&T Police	ons of oday, 15 cshops and 0.713	Studies on growth & employment, institutiona efficiency & service deliv investment climate & competitiveness, social protection & poverty, socioeconomic governan accountability, trade & re- integration UShs Bn:	very, .ce &
Output: 140454 S& Support to scientific and other research Po ma Re Esista	&T Study ReportsS tatistics reportSTI oliciesSTI PlansIP anagementS&T M					1.425
Support to scientific and Sta other research Po ma Re Ess sta	tatistics reportSTI oliciesSTI PlansIP anagementS&T M	S&T	National S&T Polic	av annround	20 Mgt 10 Dgg	
ma Re Esta sta	anagementS&T M		National S&T Policy approved, S&T Policy studies conducted,		39 MSI and 8 PSS project supervised; S&T studies conducted; S&T Funding	
Es sta			S&T in National Development Plan; 206 research projects registered and ethical and safety issues addressed, S&T cooperation & awareness promoted, 39 MSI & 8 PSS projects supervised; 2009 NSW		Facility established; research	arch
bai					results disseminated; IPR, ethical & safety issues in S&T addressed; technologies tested; science park initiated; S&T	
					cooperation & outreach promoted.	
Output Cost: US	Shs Bn:	12.029	UShs Bn:	N/A	UShs Bn:	21.391
Output Cost Excluding Donor US	Shs Bn:	4.300	UShs Bn:	2.150	UShs Bn:	21.391
	Pilot processing industry construction		60% of pilot processing industry completed 15% of irrigation scheme constructed		Put to market value added matoke produts Construction of irrigation scheme completed	
			Green house construction completed		Continued capacity building Pilot processing industry	
					completed	
Output Cost: US	Shs Bn:	13.046	UShs Bn:	N/A	UShs Bn:	10.200
Output Cost Excluding Donor US		10.959	UShs Bn:	8.744	UShs Bn:	10.200
	Shs Bn:	41.811 26.768	UShs Bn:	N/A	UShs Bn:	<i>42.137</i>
0	Sh3 Bh		UShs Bn	15.854	UShs Bn	26.817
Vote Function: 1406 Investment						
Investment and private per sector policy framework and monitoring and	nnual and quarterly erformancereports vestment ndcompetitiveness mmendment of the	on produced,	Data base on investments compiled, SME policy finalized, Commercial laws submitted to Cabinet for		Public private sector issues addressed, Investment policies harmonised, Databank on all investors built, SME policy	
Inv D7 Pu (Pl	InvestmentCode; Outstanding		consideration, PPP guidelines drafted, Streamlined management of Luwero fruit factory and Buhweju Tea industry, Serviced investment missions.		and PPP framework draft finalised, Investment proposals and agreement reviewed, Free trade zon investment bill drafted,	S
Output Cost: US		5.699	UShs Bn:	N/A	UShs Bn:	4.352
Output Cost Excluding Donor US		3.453	UShs Bn:	1.090	UShs Bn:	4.352
e	~			1.0/0		

			9/10	_	2010/11	_
Vote, Vote Function Key Output	Approved Bud Planned output		Spending and Achieved by En		Proposed Budget Planned Outputs	and
Output: 140651	Establish enterp		Industrial master		EIA & master plan	
Provision of serviced	developmentfac		Bukwo, Mbale,		acquisition in Jinja	
investment infrastructure	NamanveIndust	rial Park,	Kasese & Mbara		Luwero, Mubende	
	Complete		acquisition in Ji		Consultants & con	
	infrastructurede				Infrastructure deve	
	KIBP, License		Water Infrastruc	ture on lands	Road & Park Infra	
	worthUS\$983.1 14,073 jobs Cor		- EIA & Master	plan for Mhale	maintenance - Proj Management	ject
	development of UIA's Kampala		- Trees planted i	-		
	11044 0110, 20 11	uounu puno	in all parks	n open spaces		
Output Cost:	UShs Bn:	24.434	UShs Bn:	N/A	UShs Bn:	27.149
Output Cost Excluding Donor	UShs Bn:	10.046	UShs Bn:	4.214	UShs Bn:	27.149
Output: 140652	Ensure a fit bety	ween the CICS	Draft UDC strate	egic plan	Project monitoring	. Investor
Conducive investment	priorities and re	sources made			surveys, Networkin	
environment	available to the		Fruit processing		promotion events I	
	the Budget proc		Phosphates, fert		Feasibility & envir	
	Budget Advisor		chemicals Hydro		impact assessment	
	Group.		Railway lines; O		Phosphates and fer	
			petrol- chemical	Textiles	chemicals manufac Technical advice to	cture
Output Cost:	UShs Bn:	7.962	UShs Bn:	N/A	UShs Bn:	6.972
Output Cost Excluding Donor		2.835	UShs Bn:	1.108	UShs Bn:	6.972
Output: 140653	Deliver start yo		1,467 youth equ		Durable and comp	
Develop enterpruneur skills	skills to 1,200 y		business skills. I		developed. Youth	
& Enterprise Uganda services			conducted in for		with entreprebeura	
	services.	de l'enspinient	of 1,792 youths.	Ų	start businesses. Es	
	501 / 10051		entrepreneurship		SME Park and a C	
			developed and r		Excellence.	••••••
			Women entrepre		2	
			management ski			
			held.			
Output Cost:		11.140	UShs Bn:	N/A	UShs Bn:	11.652
Output Cost Excluding Donor		3.140	UShs Bn:	1.570	UShs Bn:	11.652
Output: 140655	Provide busines		SME policy and		SME policy and st	
SME Services	services to SMI		developed and in	mplemented	developed and imp	olemented
	nutually benefic	cial business				
	partnerships		Provided busine		Provide business a	
Output Cost:	UShe Bn.	0.000	counseling servi UShs Bn:	ces to SMEs. 0.000	counseling service UShs Bn:	s to SMEs. <i>1.000</i>
Vote Function Cost	UShs Bn:		UShs Bn:		UShs Bn:	56.125
Vole Function Cost VF Cost Excluding Donor	UShs Bn: UShs Bn	54.235 24.474	UShs Bn: UShs Bn	N/A 7.982	UShs Bn: UShs Bn	26.875
Vote Function: 1408 Microfi		,	USHS BH	,,,,,,,	USIIS DI	20.875
ÿ		ult for	Continueros	ultativa		
Output: 140801 Microfinance framework	Policy Framewo		Continuous cons			
Microfinance framework	MFSACCO Bil		meetings with B			
established	credit BillPerformonitoring syst		industry stakeho	luers		
	monitoring syst		Participated in w	vorkshops by		
			IFAD/World Ba Bujumbura	· ·		
Output Cost:	UShs Bn.	6.057	UShs Bn:	N/A	UShs Bn:	6.537
Output Cost Excluding Donor		5.057	UShs Bn:	1.191		6.537
OUDUI COSI EXCIUAINS DONOR	USHS DH.	5.057	\cup SIIS DII .	1.191	UShs Bn:	0.337

Vote, Vote Function Key Output	Approved Buc Planned outpu	lget and	99/10 Spending and Achieved by En		2010/11 Proposed Budget a Planned Outputs	nd
Output: 140851 SACCOS established in every subcounty	SACCO formation andstrengthening, Provision of demanded training andother technical supportSACCO Apex institutionalstrengthening (UCSCU		457 SACCOs s	upported.	Community sensitization and trainings, Follow-up registratio and mentoring, Facilitated AGMs, Procured and delivery of support kits, Formation of 2 SACCOs where none existed	
Output Cost:	UShs Bn:	8.262	UShs Bn:	N/A	UShs Bn:	8.440
Output Cost Excluding Donor	UShs Bn:	6.000	UShs Bn:	2.819	UShs Bn:	8.440
Output: 140852 Microfinance Institutions supported with matching grants	Enhanced outre provision of det credit, Enhance andperformance enterprisesMax and deliverdem credit, Strength but weakSACC	mand driven e productivity e of rural kimize outreach hand driven hening existing	240 loans have been disbursed equivalent to Ugx.12.2 billion. Disbursed through MSC 111 loans (equivalent to 8.287 billion) to SACCOs and other MFIs		Disburse 600 loans to Ugx60 billion	
Output Cost:	UShs Bn:	4.306	UShs Bn:	1.627	UShs Bn:	4.306
Output: 140853 SACCOs capacity strengthened	Continued training of SACCO staff and membersProvide credit to SACCOsMonitor peformance of SACCOs		Basic training of SACCOs thru UCSCU done in Module 1, 15 SACCOs Module 2, 54 SACCOs Module 5, 9 SACCOs Training of MCAD SACCOs Contribution to SACCO costs Provided stationary to 6 SACCOs Audit services for 34 SACCOs		Training SACCO managers Training SACCO staff in the different modules. Complete procurements and delivery of equipment and other office supplies for UCSCU Offices	
Output Cost:	UShs Bn:	6.345	UShs Bn:	N/A	UShs Bn:	1.000
Output Cost Excluding Donor	UShs Bn:	0.000	UShs Bn:	0.000	UShs Bn:	1.000
Vote Function Cost	UShs Bn:	24.970	UShs Bn:	N/A	UShs Bn:	20.283
VF Cost Excluding Donor	UShs Bn	15.363	UShs Bn	5.637	UShs Bn	15.243
Vote Function: 1449 Policy, 1	Planning and S	upport Services				
Output: 144901 Policy, planning, monitoring and consultations	44901 No. of policies. plans and strategiesreviewed and		Budget and macroeconomic strategies for FY 09/10 reviewed Ministerial Policy Statement for FY 2009/2010 documented and disseminated Schemes of service for Accountants, Auditors, and procurement cadre and Economists reviewed 60 economists,40 Accountants		Budget and macroeconomic strategies for FY 2010/2011 formulated Ministerial Policy Statement for FY 2010/2011 documented and disseminated Restructuring of the Ministry completed Ministry programmes and projects implementation monitored	
					Electronic Cont	
Output Cost:		8.045	UShs Bn:	N/A	UShs Bn:	3.384
Output Cost Excluding Donor	UCha Da.	0.684	UShs Bn:	0.303	UShs Bn:	3.384

		200			2010/11	
Vote, Vote Function Key Output	Approved Budget a Planned outputs	und	Spending and Outp Achieved by End De		Proposed Budget and Planned Outputs	
Output: 144902 Ministry Support Services	Consultative and sensitizationprograms conducted in both Centraland sample Local Governments.Draft updated Schemes, Functional Audit CommitteesRisk management processesreviewed and evaluatedEnsure financial		Audit Committee commisioned and functional Risk management processes implemented Financial system integrity maintained Administrative logistical support provided Staff welfare provided Ministry physical		Risk management processes implemented Financial syst integrity maintained Administrative logistical support provided Staff welf provided Ministry physical assets mantained	em
	system integrity is m	naintained	assets mantained Lib services provided	rary		
Output Cost:		7.835	UShs Bn:	N/A		<u>6.797</u>
Output Cost Excluding Donor	UShs Bn:	4.580	UShs Bn:	1.481		6.797
Output: 144903 Ministerial and Top Management Services	Logistical support providedInternationa meetings &conferen facilitatedPublic Rel mantainedMinistry of managed, Top mana logistics	ces ations events	Ministry events coord Logistical support pr Personal Assistants r International meeting	ovided ecruited	Ministry events coordinated Logistical support provided International meetings and conferences facilitated Publ relations maintained	l
	5		conferences facilitate relations maintained			
Output Cost:		2.321	UShs Bn:	1.172		3.353
Output: 144904 Tax Support to Exempted Service Providers	Promote developme priority sectors of G and support humani- the population	overnment	Priority sectors of Go supported Support to Humanitarian aid pro)	Priority sectors of Governm supported Support to Humanitarian aid providers	
Output Cost:	UShs Bn:	5.000	UShs Bn:	1.661	UShs Bn:	5.000
Output: 144951 NEC services	t: UShs Bn: 5.000 Spare parts for mechanizedequipment, metal fabrication, carpentry and electronic works formilitary equipment, furniture, maize mills and other metalproductsBeef cattle rearingEngineering, Construction.		Engineering and construction works for the army and the public undertaken Fumigation services provided to the public Productive cattle rearing continued 100 Tractors assembled Metal fabrication and wood works undertaken		Engineering and construction works for the army and the public undertaken Fumigation services provided to the public Productive cattle rearing continued 100 Tractors assembled Metal fabrication and wood works undertaken	
Output Cost:	UShs Bn:	2.800	UShs Bn:	1.400	UShs Bn:	2.800
Output: 144952 Custodian Board services	All remaining assets transferred toDAPCB managed, sold or disposedofAll the remaining DAPCBliabilities dischargedAll due debts or other monies dueto the Departed Asian colleced		Comprehensive audit of DAPCB DAPCB property search and status identification commenced		All remaining assets transferred to DAPCB managed, sold or disposed of All the remaining DAPCB liabilities discharged All due debts or other monies due to the Departed Asian	
Output Cost:	UShs Bn:	0.200	UShs Bn:	0.113	collected UShs Bn:	0.200
Output: 144953 Subscriptions and Contributions to International Organisations	Subscriptions Paid		Subscriptions paid to International Agencie Ministry is accredited	es the	Paid all subscriptions to International organisations Ministry is accredited to	
Output Cost:	UShs Bn:	0.000	UShs Bn:	0.000	UShs Bn:	<u>0.300</u>
Output: 144975 Purchase of Motor Vehicles and Other Transport Equipment	Purchase of Vehicle	S	Ministry obsolete fle vehicles disposal pro initiated 5 new vehic procured	cess	Ministry obsolete vehicles disposed off New vehicles procured	
	UShs Bn·	0.899	UShs Bn:	0.000	UShs Bn:	<u>0.899</u>
Output Cost:	USns Bn:	0.899	USNS BN:	0.000	UShs Bn:	0.8

Vote, Vote Function Key Output	Approved Budg Planned outputs		9/10 Spending and Achieved by E		2010/11 Proposed Budget a Planned Outputs	and
Output: 144976 Purchase of Office and ICT Equipment, including Software	and ICT Office Equipment disposed of		Obsolete office disposed off Ne acquired		Document Management sys and software procured Obsolete office equipment disposed off New computer acquired	
Output Cost:	UShs Bn:	0.300	UShs Bn:	0.066	UShs Bn:	0.300
Vote Function Cost VF Cost Excluding Donor	UShs Bn: UShs Bn	54.964 44.349	UShs Bn: UShs Bn	N/A 6.243	UShs Bn: UShs Bn	24.273 22.343
Cost of Vote Services:	UShs Bn:	262.189	UShs Bn:	66.404	UShs Bn:	231.438
Vote Cost Excluding Donor	UShs Bn	183.911	UShs Bn	66.404	UShs Bn	164.312
Vote: 103 Inspectorate of Go Vote Function: 1451 Corrupt		Litigation & A	waronoss			
Output: 145101 Administration & Support services	100 officers to be new officers to be recruitedTimely ofgoods, services for IG3 Exchang programmes, 100 trained	e trained30 e procurement and works e) officers to be	221 officers Sta 15 Computer su	pplies received	350 officers to be to new officers to be r Timely procurement ofgoods, services and for IG3 Exchange programmes, 3 stud	ecruited it id works ies
Output Cost:		13.256	UShs Bn:	N/A	UShs Bn:	5.625
Output Cost Excluding Donor	UShs Bn:	9.792	UShs Bn:	3.221	UShs Bn:	5.625
Output: 145102 Investigations/operations	15 workshops, 1 presentations10 t presentations, 5 publications20 In clubs, 2 reports,	tv ntergrity	468 cases handl	ed	400 complaints on	
Output Cost:	UShs Bn:	0.038	UShs Bn:	0.009	UShs Bn:	2.022
Output: 145103 Prosecutions & Civil Litigation	3000 complaints on corruption.	, 20 complaints	6 corruption cas 6 cases were co	ncluded and 6	20 Prosecution corr cases, 15 civil case	
Output Coate	USha Day	0.713	are pending jud UShs Bn:	gment 0.192	UShs Bn:	1.901
Output Cost: Output: 145104 Public Awareness, Policy & Systems Studies	8 corruption case	es, -10	02 workshop 3 i covered 3 prese presentations 1 completed	schools ntations 3	15 workshops, 15 presentations8 tv ta and 48 Tv spot mes copies of bianual re Intergrity clubs, 2 r 24Radio talk shows spot messages, 4 st corruption film sho schools	lk shows sages, 2000 port24 eports, s,and 730 udies, Anti-
Output Cost:	UShs Bn:	0.484	UShs Bn:	0.121	UShs Bn:	2.233
Output: 145105 Decentralised Anti - corruption programmes	30 verifications1 the code, 10 veri breaches of the C	fications5	190 recommend fully implement partially implen	ed and 284	672 complaints on 300 recommendation implemented	
Output Cost:	UShs Bn:	0.696	UShs Bn:	0.174	UShs Bn:	4.527
Output: 145106 Verification of Leaders' Declarations	3 studies Nil NIS	S, 2 studies	8 verifications c	concluded	40 verifications and investigations, Dist declaration forms to leaders.	ribution of
	UShs Bn:	0.000	UShs Bn:	0.000	UShs Bn:	1.263

Vote, Vote Function Key Output		2009 Approved Budget and Planned outputs		Outputs nd Dec	2010/11 Proposed Budget and Planned Outputs		
Output: 145171 Acquisition of Land by Government			Still in process		a plot or a building for office accommodation.		
Output Cost:	UShs Bn:	0.400	UShs Bn:	0.240	UShs Bn:	0.400	
Output: 145175 Purchase of Motor Vehicles and Other Transport Equipment	Purchase of Ve		Nil		Purchase 10 vehicle		
Output Cost:	UShs Bn:	0.352	UShs Bn:	0.000	UShs Bn:	0.442	
Output: 145176 Purchase of Office and ICT Equipment, including Software	Procurement of assorted IT and		Bought various and installed for		Various equipment procured, including computers and UPS	printers,	
Output Cost:	UShs Bn:	0.055	UShs Bn:	0.011	UShs Bn:	0.028	
Vote Function Cost	UShs Bn:	16.727	UShs Bn:	N/A	UShs Bn:	18.471	
VF Cost Excluding Donor	UShs Bn	13.264	UShs Bn	3.991	UShs Bn	17.230	
Cost of Vote Services:	UShs Bn:	16.077	UShs Bn:	N/A	UShs Bn:	18.471	
Vote Cost Excluding Donor	UShs Bn	13.264	UShs Bn	3.991	UShs Bn	17.230	
Vote: 112 Ethics and Integri	tv	10.201		0,771			
Vote Function: 1452 Governo	-	ıntability					
of Policies, laws and strategies	lawsinitiated and developed2. Two laws developed in 2008/09disseminated to the public		printed -Whistle protection law of presented to Pau Salaries and allo staff paid	Forruption S) developed and blowers leveloped and rliament - owance for 2	Leadership code Act and whistleblowers Protection laws disseminated 2. National Anti Corruption stratyegy disseminated and implementation monitored. 3. Report of Uganda's compliance to UN convention against corruption produced		
Output Cost:		0.294	UShs Bn:	<i>N/A</i>	UShs Bn:	0.388	
Output Cost Excluding Donor		0.194	UShs Bn:	0.024	UShs Bn:	0.388	
Output: 145202 Public education and awareness	Integrity Promotion forumsestablished in 25 districts of UgandaNational Values document forpromotion of integrity printed anddisseminated IEC strategy implemented		-Public education on promoting transparency and accountability conducted in 3 districts -1 Sensitization workshops for Tutors of Primary Teacher Colleges conducted on how to integrate ethical vales in school activities.		1. A policy on ethical values developed. 2. Capacity of 10 educational institutions to integrate ethical values enhanced. 3. Integrity promotion forums established 10 districts and their capacities enhanced. 4. Coalition with professional bodies enhanced.		
Output Cost:	UShs Bn:	0.733	UShs Bn:	N/A	UShs Bn:	0.488	
Output Cost Excluding Donor		0.473	UShs Bn:	0.121	UShs Bn:	0.488	
Output: 145203 Coordination of Accountability Sector	Five community feedbackreports received from the fiveregions of the country, sector reports produced onprogress of development of sectorservice delivery standards;		Two community feedbackreports received from the fiveregions of the country, sector reports produced onprogress of development of sectorservice delivery standards;		1. 12 accountability sector working group, 4 steering and 1 leadership committee meetings held 2. Two follow up meetings with community monitors, District integrity forum and other district officials conducted 3. Service delivery standards developed and		
Output Cost:	UShs Bn:	0.506	UShs Bn:	<i>N/A</i>	UShs Bn:	0.508	
Output Cost Excluding Donor		0.000	UShs Bn:	0.000	UShs Bn:	0.508	

Vote, Vote Function	Approved Budge	2009 et and	9/10 Spending and	Outputs	2010/11 Proposed Budget a	nd
Key Output	Planned outputs		Achieved by E		Planned Outputs	
Output: 145205 DEI Support Services	50% of goods and services in theprocurement plan procured 50% of vacant staff established of DEI filled Capacity of 5 staff enhanced thruough training, Capacity of 5 staff enhancedthrough training		20 % of goods and services in theprocurement plan procured 40% of vacant staff established of DEI filled Capacity of 2 staff enhanced thruough training, Capacity of 5 staff enhancedthrough training		 Two policies developed. 2. Implementation of NACS monitored. 3. Goods and services procured. 4. DEI staf establishment filled. 5. Coordination of IAF and Accountability sector enhance 6. Sufficient budgetary provision for operations of DI 	
Output Cost:	UShs Bn:	0.760	UShs Bn:	0.259	UShs Bn:	1.187
Vote Function Cost	UShs Bn:	4.280	UShs Bn:	N/A	UShs Bn:	4.07
VF Cost Excluding Donor	UShs Bn	3.414	UShs Bn	0.470	UShs Bn	3.154
Cost of Vote Services:	UShs Bn:	4.020	UShs Bn:	N/A	UShs Bn:	4.07 1
Vote Cost Excluding Donor	UShs Bn	3.414	UShs Bn	0.470	UShs Bn	3.154
Vote: 130 Treasury Operati						
Vote Function: 1451 Treasur	ry Operations				-	
Output: 145151 Treasury Operations	Transfers for Debt Repayments and holdings for contingency		Timely requisitor resources from a partners		Timely requistion of debt resources from development partners	
Output Cost.	UShs Bn:	2.000	UShs Bn:	0.000	UShs Bn:	2.000
Vote Function Cost	UShs Bn:	2.000	UShs Bn:	0.000	UShs Bn:	2.000
Cost of Vote Services:	UShs Bn:	2.000	UShs Bn:	0.000	UShs Bn:	2.000
Vote: 131 Auditor General						
Vote Function: 1453 Externe	ıl Audit					
Output: 145301 Financial Audits	Vol.2, 3 & 4 of Annual Financial AuditReports for Auditor General Issued. Conduct 81 Central Government Audits 75 financial audits in StateCorporations, Audit of 80 HLGs, 13 Municipals,91 Townc councils and 897 Subcounties		33 Grants of Credit for Appropriation of Act 2011. 17 Special Audits completed. 846 LG reports complete and 60 Statutory audit reports submitted. Attended all PAC meetings.		Vol.2, 3 & 4 of Anni Financial AuditRepo Auditor General Issu Conduct 217 Central Government Audits financial audits in StateCorporations, A 199 HLGs, 916 LLG warrants for Approp	orts for ied. l 108 wudit of is. Issue
		Bubeounties			2011. PAC Meetings	
Output Cost.		14.731	UShs Bn:	6.325	2011. PAC Meetings UShs Bn:	s attended. 14.731
Output: 145302 Value for Money Audits	Vol.5 of the Annu Report10 New VF AuditsTrained StaffSenstisation VFM AuditManualSens stakeholders and b	14.731 tal Audit FM of staff on stised Public	10 VFM Draft I complete. 50 VI trained. One sta workshop held. projects identifi	Reports FM Officers keholder 11 New VFM ed.	2011. PAC Meetings UShs Bn: Prepare Vol.5 of the audit report. Produce audit reports, Carry of sensitization/stakeho wokrshops. Print 5,0 of brochures on VFM activities as part of s	s attended. 14.731 annual e 11 VFM out 5 older 000 copies M audit ensitzation
Output: 145302 Value for Money Audits <i>Output Cost</i> :	Vol.5 of the Annu Report10 New VF AuditsTrained StaffSenstisation VFM AuditManualSens stakeholders and F UShs Bn:	14.731 tal Audit FM of staff on stised	10 VFM Draft I complete. 50 VI trained. One sta workshop held. projects identifi UShs Bn:	Reports FM Officers ikeholder 11 New VFM ied. <i>1.085</i>	2011. PAC Meetings UShs Bn: Prepare Vol.5 of the audit report. Produce audit reports, Carry of sensitization/stakeho wokrshops. Print 5,0 of brochures on VFM activities as part of s UShs Bn:	s attended. 14.73 annual e 11 VFM out 5 older 000 copies M audit ensitzation 2.620
Output: 145302 Value for Money Audits	Vol.5 of the Annu Report10 New VF AuditsTrained StaffSenstisation VFM AuditManualSens stakeholders and b	14.731 Ial Audit FM of staff on stised Public 2.625 nplete Staff appraisal. S. Secure dation & ssets. Prepare Ial Audit Annual Budget	10 VFM Draft I complete. 50 VI trained. One sta workshop held. projects identifi UShs Bn: Consultant Eng restucturing in J Advertised recru 40 officers. Cor	Reports FM Officers keholder 11 New VFM ed. <i>1.085</i> aged to begin Jan 2010. uitment of over npleted staff) Staff members. submitted nents for ently managed	2011. PAC Meetings UShs Bn: Prepare Vol.5 of the audit report. Produce audit reports, Carry of sensitization/stakeho wokrshops. Print 5,0 of brochures on VFM activities as part of s	s attended. 14.73. annual e 11 VFM out 5 older 100 copies M audit ensitzation 2.620 nual audit fice re and cial (10, Budget, ement for isal for 390 ssets,

	2009			o	2010/11	
Vote, Vote Function Key Output	Approved Bud Planned outpu		Spending and Achieved by Er		Proposed Budget a Planned Outputs	and
Output: 145372 Government Buildings and Administrative Infrastructure	construction of Audit House identified.		Two contractors engaged for construction of Jinja and Mbale Offices. Contractor for construction of Audit House identified.		Complete construction of Three (3) branches of Jinja, Mbale an Mbarara. Complete ground floor construction of Audit House.	
Output Cost:	UShs Bn:	2.308	UShs Bn:	N/A	UShs Bn:	1.000
Output Cost Excluding Donor	UShs Bn:	0.001	UShs Bn:	0.000	UShs Bn:	1.000
Output: 145375 Purchase of Motor Vehicles and Other Transport Equipment	Purchase of Vehicles		1 Vehicle purchased from project. 4 vehicles donated from ADB project and 2 vehicles secured from FINMAP.		5 Vehicles purchas operations.	ed for Office
Output Cost:	UShs Bn:	0.560	UShs Bn:	0.158	UShs Bn:	0.500
Output: 145378 Purchase of Office and Residential Furniture and Fittings	Assorted Office Equipment and Furniture purchased		duty printers, 40 office chairs and	4 Executive Desks, 2 heavy duty printers, 40 executive office chairs and partitioned at least 23 square metres.		and fittings s and
Output Cost:	UShs Bn:	0.099	UShs Bn:	0.073	UShs Bn:	0.130
Vote Function Cost VF Cost Excluding Donor	UShs Bn: UShs Bn	27.040 24.733	UShs Bn: UShs Bn	N/A 10.462	UShs Bn: UShs Bn	25.470 24.493
Cost of Vote Services:	UShs Bn:	26.800	UShs Bn:	N/A	UShs Bn:	25.470
Vote Cost Excluding Donor	UShs Bn	24.733	UShs Bn	10.462	UShs Bn	24.493
Vote: 141 URA <i>Vote Function: 1454 Revenue</i>	e Collection & A	dministration				
Output: 145401 Customs Tax Collection	Improve Taxpa Deliveryfor incr efficiency,impro compliance man Develop exchar utilizationof tra customs inform	reased and oved nagement, nge and de and	Departmental op procedure manu developed, 24 h been implement and Busia,patne SARS has been Audits carried o 1.687 billion,As to all stations ex	al has been our service has ed at Malaba rship with developed, ut yielded Ugx ycuda rolled out	Provide Accessibili RADDEX informat Customs clients,Str customs stakeholder relations,Implemen engineered busines Extend a 24 hour so Kampala, Entebbe	ion to all engthen r t the Re- s processes, ervice to
Output Cost:	UShs Bn:	31.245	UShs Bn:	15.623	UShs Bn:	30.973
Output: 145402 Domestic Tax Collection	Improve Overal ComplianceLew Revenue of up to while reducing compliance and Collection, Imp Integration of P Systems in Tax (ITAS)	rels to realize to100bn Shs the costof Revenue rove the rocesses and	A Medium Tax up, eTax rolled east, MTO and I equiped with ke i.e auditing the t sector, Multinatic corporations, ins petroleum sector based audits cor	out to kampala LTO,150 staff y competences elecom onal surance and rs and 380 risk	Roll out eTax to sta Kampala, Establish Implement Taxpaye programmes,Impler Taxpayer complian enhancement progr Establish Risk man DT and Implement quality compliance	and er expansion nent a ce amme, agement in the service
Output Cost:	UShs Bn:	29.779	UShs Bn:	14.889	UShs Bn:	30.219
Output: 145403 Tax Investigations	Identify and risk assess all thesectors in the economy. Conduct internal training.		A total of 74 VAT Refund Claims and 24 Customs related cases were risk profiled and escalated into investigative cases,procurement of a trainer for investigators certification is in advanced stages,TID intergrated business process		Strengthen the Inve function,Roll-out tl Investigation modu tax system, Develop mechanisms to ider compliant taxpayer	ne le of the E- p intelligence ntify non
			developed under			

Vote, Vote Function Key Output	Approved Bud Planned outpu		9/10 Spending and (Achieved by En		2010/11 Proposed Budget Planned Outputs	and
Output: 145404 Internal Audit and Compliance	whole process; Training of staff in the Individual Departments and Skills transfer for the staff in Internal Audit.		Risk analysis for all the URA functional areas was completed and Risk Matrices developed, 2 staff attended training in SANS- network and forensics respectively		Automate Internal Audit and Compliance business Processe management mechanisms, Develop and implement the Audit / Investigation Cycle,Integrate Risk management in all operations	
Output Cost:	UShs Bn:	2.458	UShs Bn:	1.229	UShs Bn:	3.034
Output: 145405 URA Legal and Administrative Support Services	: 145405 Improve staff skills egal and andCompetenciesImprove istrative Support and enhance the quality		Conducted 3 Co Education progr Implementation schedule, Job sk 55 job categorie: Balanced Scorec methodology cas divisional level. training courses	ntinuous Legal ams, of ABB on ills analysis for s completed, ard planning scaded to 30 out of the 39	Implement employ programmes, Imple Disaster Recovery Implement the recommendations of network and securi report, Develop sci recognise complian	ee wellness ement project, of the ity audit heme to
Output Cost:	UShs Bn:	29.156	UShs Bn:	14.578	UShs Bn:	23.357
Output: 145406 Public Awareness and Tax Education/Modernization	Redevelop the Call Centre andengage in CSR and promotionalactivities involving our clients inthe evolving marketAll key processes Re-engineered		Redesigning of the URA Website, conducted Tax clinincs in Kiyembe, Implemnted the new regional tax, education, Process profiles developed, CSR activities to support Teso hunger project, held the Taxpayer Apprecaiton Day, participate in the UMA		Automation of the perfomance management aspect of the Balanced Scorecard,Review and upgrade organizational communication channels, Enhance Taxpayer Education Programmes.	
Output Cost:	UShs Bn:	4.245	UShs Bn:	2.122	UShs Bn:	9.034
Vote Function Cost VF Cost Excluding Donor Cost of Vote Services: Vote Cost Excluding Donor	UShs Bn: UShs Bn UShs Bn: UShs Bn	107.995 105.450 107.995	UShs Bn: UShs Bn UShs Bn: UShs Bn	N/A 52.725 N/A	UShs Bn: UShs Bn UShs Bn: UShs Bn	105.450 105.450 105.450 105.450
0		105.450	UShs Bh	52.725	USIIS DI	105.450
Vote: 143 Uganda Bureau of Vote Function: 1455 Statistic		nd Services				
Output: 145501 Economic statistical indicators	Govt Finance S StatisticsInflati RatesInformal StatisticsAnnua Domestic Prod	tatisticsTrade on Trade al Gross	Govt Finance StatisticsTrade StatisticsInflation RatesInformal Trade StatisticsAnnual Gross Domestic Product		Inflation rates GD Estimates(Annual Quarterly) Govern Consumption Tern Trade Annual Stat Abstracts	and iment ns of
Output Cost:	UShs Bn:	1.287	UShs Bn:	0.503	UShs Bn:	6.287
Output: 145502 Population and Social	Update Geofile Labour	sDetermine	Update Geofiles Labour	Determine	Updated District A	-
Statistics indicators	ProductivityDetermineIEmployment ratesDetermineIPoverty RatesProduce HealthIStatisticsProduce CrimeSStatisticsProduce EducationS		ProductivityDetermine Employment ratesDetermine Poverty RatesProduce Health StatisticsProduce Crime StatisticsProduce Education StatisticsMake Population		Unemployment rat Population Census Instruments develo Updated Uganda In	and DHS
Output Cost:		10.281	UShs Bn:	N/A	UShs Bn:	10.680
Output Cost Excluding Donor		5.673	UShs Bn:	2.003	UShs Bn:	10.680

Vote, Vote Function Key Output	Approved Budget Planned outputs		9/10 Spending and Out Achieved by End I		2010/11 Proposed Budget and Planned Outputs	
Output: 145503 Industrial and Agricultural indicators	Index of Industrial ProductionProducer Price IndexConstruction Sector IndexAnnual Agricultural StatisticsProduce Energy StatisticsUpadated Business		Index of Industrial ProductionProducer Price IndexConstruction Sector IndexAnnual Agricultural StatisticsProduce Energy StatisticsUpadated Business RegisterProduce Transport Statistics		Index of Industrial Product Producer Price Index- Manufacturung Construction Sector IndexElectricity generation and sales Distributive trade Indices (Wholesale/Retail) Producer Price Index-Hote	
Output Cost:	USha Day	3.219	UShs Bn:	1.648	Agricultural Production Volumes and Values UShs Bn:	1.697
Output: 145504 District Statistics and Capacity Building	Improve Data ManagementDistric Statistical. Abstract Profiles producedC Statistics available, District CapacityBu	t sDistrict ommunity Statistical	Improve Data ManagementDistric Statistical. Abstract Profiles producedC Statistics available, District CapacityBu	t sDistrict ommunity Statistical	Districts implementing Community Information Higher Local Governm compiling District Annu Statistical Abstracts Hi Local Government prof report produced and disseminated	n System Ient Jal gher
Output Cost:		4.260	UShs Bn:	N/A	UShs Bn:	3.990
Output Cost Excluding Donor Output: 145505 National statistical system database maintained	Capture, Process D FieldcollectionMain Internet & Web ServicesNational Stat.Databank in placeMaintain LAN	ntain	UShs Bn: Capture, Process Da FieldcollectionMain Internet & Web ServicesNational Stat.Databank in placeMaintain LAN	ntain	UShs Bn: National Statistical Data designed Corporate we services maintained Functional Local Area I maintained	b
Output Cost:	-	1.226	UShs Bn:	0.408	UShs Bn:	1.126
Output: 145506 Statistical Coordination and Administrative Support Services	Statistical Compendium ofConcepts and Defininitions updatedStatistical Production monitored inthe NSSPlan for National Statistical DevtimpementedGender		Statistical Compendium ofConcepts and Definintions updatedStatistical Production monitored inthe NSSPlan for National Statistical DevtimpementedGender responsive Statisticsproduced		MDAs Technically supported Mainstream Gender Statistics in MDAs Draft manual of Statistical AuditPersons trained in data management Interns attached to InstitutionsDissemination of Bureau products and Publicising Bureau activities	
Output Cost:		5.101	UShs Bn:	2.212	UShs Bn:	6.434
Output: 145575 Purchase of Motor Vehicles and Other Transport Equipment	Purchase of Vehicle	25	Three motor vehicle	es procured	Motor vehicles be proce	ured
Output Cost:	UShs Bn:	0.170	UShs Bn:	0.000	UShs Bn:	0.176
Output: 145576 Purchase of Office and ICT Equipment, including Software	Procurement of ass Office Equipment	orted IT and	Computers and peri procured	pheral	Computers and peripher procured	rals be
	UShs Bn:	0.047	UShs Bn:	0.000	UShs Bn:	0.095

Vote, Vote Function	2009 Approved Budget and		9/10 Spending and	Outputs	2010/11 Proposed Budget :	and
Key Output	Planned output		Achieved by E		Planned Outputs	anu
Output: 145577 Purchase of Specialised Machinery & Equipment			Office equipme	nts procured	Office equipments be procured	
Output Cost:	UShs Bn:	0.048	UShs Bn:	0.000	UShs Bn:	0.000
Output: 145578 Purchase of Office and Residential Furniture and Fittings	Furniture purchased		Office furnitures procured		Office furnitures be	e procured
Output Cost:	UShs Bn:	0.021	UShs Bn:	0.000	UShs Bn:	0.015
Vote Function Cost	UShs Bn:	26.810 21.932	UShs Bn:	N/A 8.203	UShs Bn:	30.500
VF Cost Excluding Donor Cost of Vote Services:	UShs Bn UShs Bn:	25.660	UShs Bn UShs Bn:	N/A	UShs Bn UShs Bn:	25.817 30.50 (
Vote Cost Excluding Donor	UShs Bn. UShs Bn		UShs Bn		UShs Bn	25.812
Vote: 153 PPDA	C Shis Bh	21.932	C Shis Bh	8.203	0.5113 Dir	20.017
Vote Function: 1456 Regulat	ion of the Procu	rement and Disi	oosal System			
Output: 145601	68 Procurement		32 procurement	audits, 20	75 audits, 40 inves	tigations and
Procurement Audits and	completed, 40 in		investigations c		30 follow ups	on the und
Investigations	carried out & re followed up in 1	commendations	follow ups carri			
Output Cost:		1.285	UShs Bn:	0.332	UShs Bn:	1.29
Output: 145602	30PDEs, 100 p	roviders and	20 PDEs trained	d, 30	Printing of 100,000) Study
Stakeholder sensitisation in Proc. & Disp systems	50CSOs trained		providers,30 CSOs trainned		materials, trainning 400 politicians, publication of trainning materials	
Output Cost:		0.693	UShs Bn:	0.210	UShs Bn:	0.69
Output: 145603	Carry out 120 c		12 compliance		133 compliance ch	
the PPDA Law			common specification standards, 4 Guidelines		Guidelines, 3 Sector bidding documents	
Output Cost:	UShs Bn:	0.761	UShs Bn:	N/A	UShs Bn:	1.27
Output: 145604 PPDA Support services	Revised PPDA structureRevised Accounting ManualEnhance improved PPDA Intranet Portal	ed &	Not done		Enhancement of El Management syster implementation of PPDA structure	n,
Output Cost:	UShs Bn:	2.718	UShs Bn:	0.768	UShs Bn:	2.71
Output: 145605 PPDA strategic partnerships and Corporate relations	New Aide Mem agreedPPDA rep at EA Proc Foru Adverts on 20 R	presented ImRun	PPDA represen forum, Adverts		UShs Bn: 2.718 Research on public procurement and disposal, Adverts on 20 radios, new aide memoire agreed, representation at East African forum	
Output Cost:	UShs Bn:	1.287	UShs Bn:	0.404	UShs Bn:	1.282
Vote Function Cost	UShs Bn:	7.034	UShs Bn:	N/A	UShs Bn:	7.551
Cost of Vote Services:	UShs Bn:	7.031	UShs Bn:	N/A	UShs Bn:	7.5 5
Vote: 500 501-850 Local Go		1.4				
Vote Function: 1481 Financi	_					10.15
Vote Function Cost	UShs Bn:	5.822	UShs Bn:	2.795	UShs Bn:	10.15
Vote Function: 1482 Internal	l Audit Services					
Vote Function Cost	UShs Bn:		UShs Bn:	0.000	UShs Bn:	

		20	2010/11			
Vote, Vote Function Key Output	Approved Budget and Planned outputs		Spending and Outputs Achieved by End Dec		Proposed Budget and Planned Outputs	
Cost of Vote Services:	UShs Bn:	5.822	UShs Bn:	2.795	UShs Bn:	10.150