### S1: Sector Overview

This section provides an overview of Sector Expenditures and sets out the Sector's contribution to the NDP, its policy objectives, and key performance issues.

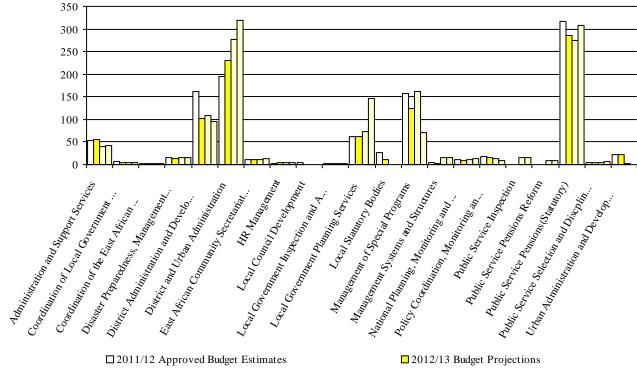
### (i) Snapshot of Sector Performance and Plans\*

Table S1.1 and Chart S1.1 below summarises the Medium Term Budget allocations for the Sector: **Table S1.1: Overview of Sector Expenditures (UShs Billion, excluding taxes and arrears)** 

		2010/11	2011		MTEF	Budget Proj	ections
		2010/11 Outturn	Approved Budget	Spent by End Dec	2012/13	2013/14	2014/15
	Wage	11.756	150.131	0.000	171.820	198.683	232.959
Recurrent	Non Wage	562.051	429.364	0.000	471.302	506.424	557.732
Development	GoU	124.863	122.388	0.000	123.721	145.072	226.282
	t Donor**	0.000	283.196	0.000	198.368	195.888	75.015
	GoU Total	698.671	701.883	0.000	766.843	850.180	1,016.973
Total GoU+D	onor (MTEF)	N/A	985.079	0.000	965.211	1,046.068	1,091.988
Noi	n Tax Revenue	0.000	14.338	0.000	20.068	0.000	0.000
	Grand Total	N/A	999.417	0.000	985.279	1,046.068	1,091.988

\* Excluding Taxes and Arrears

Chart S1.1: Medium Term Budget Projections by Vote Function (UShs Billion)\*



2013/14 Budget Projections

□ 2012/15 Budget Projections

<sup>\*</sup> Excluding Taxes and Arrears

### (ii) Sector Contributions to the National Development Plan

The Sector will contribute to the NDP through the following interventions:

- (1) Strengthening the policy, legal and regulatory framework. This will be realized by:
- (a) Strengthening the public policy formulation and implementation framework;
- (b) Strengthening policy planning frameworks in Government.

(2) Rationalizing Public Sector Institutions to deliver the NDP objectives:

- (a) Reviewing institutional mandates, roles, responsibilities and structures;
- (b) Ensuring that the five year NDP is operational;

© Providing overall oversight and reporting on the five year NDP, 10 Year Plan, and the 30 Year Vision; and

(d) Building sustainable capacity of sectors and Local Governments for development planning.

- (3) Strengthening Human Resource Capacity:
- (a) Developing the National Human Resource Plan; and
- (b) Developing and maintaining skilled, able and committed human resource in the Public Service.

(4) Enhancing the Performance of the Public Sector:

- (a) Implementing an accelerated pay reform strategy;
- (b) Implementing a pension reform strategy;
- © Institutionalizing a Result Oriented Performance Management System;

(d) Strengthening Public Service Delivery Accountability;

- $\in$  Improving public and media relations management;
- (f) Enhancing work facilities and environment;

(g) Strengthening records and information management systems to improve timeliness and quality of decisions made;

- (h) Ensuring adequate financing for priority public service delivery functions;
- (i) Enhancing value for money and downward accountability; and
- (j) Strengthening coordination of the implementation of government policies and programmes.

(5) Ensuring that all National plans, Sectoral and Local Government plans are sensitive to the plight of special interest groups:

(a) Implementing special programmes for affirmative actions;

(b) Implementing the Uganda Epicentre Strategy as demonstrations to facilitate mindset change, gender equity and social - economic transformation; and

© Strengthening Capacity for mainstreaming cross-cutting issues into National, Sectoral and LG plans.

(6) Ensuring that National Development Plans and Programmes as well as other interventions achieve the intended goals of social-economic transformation:

(a) Effective monitoring and evaluation of national development plans and the vision framework; and

(b) Maintaining essential linkages and working relations with key stakeholders in development planning and policy formulation management.

(7) Ensuring proper coordination of Continental, Regional and National Cross-Sectoral Development Initiatives:

(a) Coordinating NEPAD initiative in Uganda;

(b) Coordinating the implementation of Uganda Country Capacity Building Programme (UCCBP);

© Coordinating the National Productivity Movement (NPM);

(d) Monitoring the implementation of protocols on EAC/SADC/COMESA, foreign policy coordination and cooperation in defence as well as harmonising municipal laws, thematic areas in defence and elements of good governance in EAC; and

€ Finalising the criteria and procedures for the establishment of EAC institutions

### (iii) Medium Term Sector Policy Objectives

The sector objectives which guide medium term outputs and resource allocations are:

a) To establish mechanisms that will promote coordinated and harmonized policy, planning, budgeting, and M&E at National and Local Government levels, the implementation of which is responsive to Uganda's needs and improves its image;

b) To attract, recruit, develop and retain a highly skilled and professional workforce and develop management and operational structures and systems for effective and efficient service delivery in public service;

c) To promote efficient and effective Local Governance systems;

*d)* To ensure implementation of the East Africa Customs Union, implementation of the EA Common Market, subsequently a monetary Union and ultimately the East African Political Federation;

*e)* To initiate, design and coordinate the implementation of special development recovery programs and disaster preparedness in all parts of Uganda.

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### (iv) Summary of Sector Performance

The status of the sector in terms of its three priority sector outcomes is set out below:

### Outcome 1: Highly skilled and professional workforce recruited and retained

The sector has had the Public Service Act, 2007, the Public Service (Negotiation, Consultative and Disputes settlement Machinery) Act and the Public Service Commission Act, 2007 passed by Parliament It has also carried out an annual sector review of the Public Service Reform Programme (PSRP), continued with the implementation of the recommendations of the Payroll Cleaning Report and had the Public Service Pay Policy approved by Cabinet. The draft White Paper on the Public Service Transformation was produced. Under the Public Service Inspection Vote Function, MoPS completed and launched the 2008 National Service Delivery Survey (NSDS) Report and the Implementation of IPPS commenced in the 11 pilot sites which is to be rolled out in the medium term.

### Outcome 2: Integration of member states into the East African Community

Under this outcome, Coordination of East African Community Affairs has been done through Public awareness on regional integration process and national consultations for participation in EAC negotiations such as; drafting of the Sanitary & Photo-Sanitary Protocol, Protocol on Foreign Policy Coordination., draft EAC Climate Change Policy, draft Food Action Plan.

### *Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established*

During the FY 2010/11 and the fisrst half of FY 2011/12, the Sector has developed a National Policy on Public Sector Monitoring and Evaluation that was finalized and submitted to Cabinet for discussion and approval and the implementation of Citizen's Demand for Accountability (Barazas) initiative has been rolled out over other Districts. On Decentralization enhancement, capacity building for District Service Commissions, members of the LGPACs and members on Contract Committees has been attained in improve on accountability and service delivery.

### S2: Sector Performance and Plans to Improve Sector Outcomes

This section describes past performance and plans to improve sector outcomes. For each outcome it sets out outcome indicators, key sector outputs and actions to improve sector performance. It then sets out analysis of the efficiency of sector allocations and major capital investments.

### (i) Outcome 1: Highly skilled and professional workforce recruited and retained

### Status of Sector Outcomes

The table below sets out the status of sector outcomes in terms of key sector outcome indicators.

### **Table S2.1: Sector Outcome Indicators**

Outcome 1: Highly skilled and professional workforce recruited and retained				
Outcome and Outcome Indicator	Baseline	2012/13 Target	Medium Term Forecast	
Vacancy rate in JBSF sectors(education,health and watre) in a representative of hard to reach staff(HTS) locations as a percentage of non-HTS location	300 (2010)	100	100 (2014)	
Vacancy rate in JBSF sectors (education, health and water) representative of hard to reach staff (HTS) locations as a percentage of non-HTS locations*	0		0	
% of primary school headteachers on performance agreements and who meet the terms of agreement	70 (2010)	<mark>90</mark>	100 (2014)	
% of primary school head teachers on performance agreements and who meet the terms of agreement*	0		0	
% of medical superintendents on performance agreements and who meet the terms of agreement*	0		0	
% of medical superintendents on performance agreements and who meet the terms of agreement	0		0	
% of employees whose computerized processes related to pay are managed by the employer(included in the IPPS)[MoPS](KPI#20)	5.5 (2010)	100	100 (2014)	
% of employees whose computerised proceses relate to pay are managed by the employer (including IPPS)*	0		0	
% of declared vacancies filled	Government Performance through APIR (2005/06)		Government perfomance & resource allocation (2009)	
% of appeals concluded	0		0	

### Performance for the first half of the 2011/12 financial year

Under the Public Service Pensions Reforms Output; 600 files were assessed and accessed on the payroll, 320 cases were queried and 500 cases are still pending; Gratuity claims worth Shs 16.4 billion; military pension worth Shs 4 billion were paid; Pension and gratuity arrears worth Shs 21.8billion were paid.

On the Management System Structures output, Final Draft restructuring reports for 10 MDAs and their Agencies were produced; Technical support was provided to 12 DLGs; and their Urban councils and to 3 MDAs; Data was collected and analyzed for the system of administration of estates in 2 regional stations, District Head Quarters and sample sub counties and a Zero draft report for Estates Management under the Administrator general was produced.

Under the Public Service selection and Disciplinary system, evaluation and feedback were conducted in 3 districts. 15 out of 20 appeals received, investigated, determined and decisions communicated. 10 Tests administered in the centre -GRE and in 5 Districts and in other bodies like OAG. Evaluation survey on recruitment practices by PSC and bench marking exercise was also completed. Induction was also carried out for 5 DSCS.

### Table S2.2: Key 2012/13 Outputs Contributing to the Sector Outcome\*

Outcome 1: Highly skilled and professional workforce recruited and retained

Vote, Vote Function Key Output		Spending and Outputs	2012/13 Proposed Budget and Planned Outputs
Vote: 005 Ministry of Publ			
Vote Function:1312 HR Mai	nagement		
Output: 131204	Public Service Performance man	agement	
Description of Outputs:	Implementation of the Sanctions frame work	A circular on reward and Sanction committees in MDAs and LGs was issued . The implementation of the Public Service Rewards and Sanctions Framework Monitored	Monitor the formation of the reward and sanctions committee
Performance Indicators:			
Percentage staff retention rate in hard to reach areas.	95	80.3	60
Output Cost (UShs bn):	0.535	0.000	<mark>0.485</mark>
Output: 131206	Management of the Public Service	e Payroll and Wage Bill	
Description of Outputs:	Rollout IPPS to MDAs and LGs	IPPS rolled out to 28 phase 2 sites. IPPS users trained.	Complete phase 3 and launch phase 4 of IPPS
Performance Indicators: No. MDAs/LGs where Integrated Public Payroll System has been operationalised.	32	28	28
Output Cost (UShs bn):	0.809	0.000	2.195
-	ement Systems and Structures		2.1/2
Output: 131301	Organizational Structures for M	DAs developed and reviewed	
Description of Outputs:	Rationalise organisational structures for 11 Ministries and their Agencies.	Final Draft reports for 10 MDAs and their Agencies produced (MLH&UD,MoEACA,MoFPED ,MoW&E, MAAIF,MoH,OPM,MoW&H,M oEMD,OP,MTI&C and MoPS.	Review model structures for
Performance Indicators:			
No. of MDAs and LGs reviewed and customised	26	13	28
Output Cost (UShs bn):	0.260	0.000	0.324
ote Function:1314 Public			
Output: 131401	<b>Results - Oriented Management s</b>	systems strengthened across MD	As and LGs
Description of Outputs:	Cascade ROM/OOB framework in to the four JBSF sectors and 14 selected LGs	ROM/OOB framework cascaded in Ministry of Health and Ministry of Education and Sports and in District Local Governments of Iganga, Luwero, Masaka and Entebbe Municipal Council.	Provide technical support to 4 JBSF sectors and 15 LGs to cascade the roll out of ROM/OOB frame work Implement the recommendations of the review of the inspectorate function in the Public service
Performance Indicators:			
% of MDAs and LGs that have mainstreamed results framework into their work processes.	97%	75	98%
Output Cost (UShs bn):	0.114	0.000	0.104
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Vote, Vote Function Key Output	2011 Approved Budget and Planned outputs	/12 Spending and Outputs Achieved by End Dec	2012/13 Proposed Budget and Planned Outputs
Description of Outputs:	Support sectors to develop and document service delivery standards	Ministry of Health and Ministry of Education and Sports supported to develop and document Service delivery standards.	Disseminate guidelines and provide technical support to 4MDAs and 15 LGs to develop document and apply service delivery standards.
<i>Performance Indicators:</i> No. of sectors that have disseminated service delive standards.	9 ery	6	2
Output Cost (UShs bn):	0.042	0.000	0.041
Output: 131403	Compliance to service delivery st	andards	
Description of Outputs:		Carried out Joint inspections in 16 District Local Governments of Ntungamo, Isingiro, Kanungu, Rukungiri, Pallisa, Kapchorwa, Mbale and Tororo DLGs Kiryandongo, Bulisa, Namayingo and Kaliro and their Urban Councils	Implement recommendations of the review on inspection function of government
Output Cost (UShs bn):	0.192	0.000	0.248
Vote Function:1316 Public	Service Pensions Reform		
Output: 131601	Implementation of the Public Ser	vice Pension Reforms	
Description of Outputs:	Review client charters of the 5 pilot institutions	200 files assessed and accessed on the payroll 60 cases queried. 500 cases pending	
Performance Indicators:			
Percentage of retiring officers who received pre- retirement training	90%	60	90%
Output Cost (UShs bn):	0.439	0.000	0.485
Vote: 146 Public Service C	Commission		
Vote Function:1352 Public	Service Selection and Discplinary S	ystems	
Output: 135201	DSC Monitored and Technical A	ssistance provided	
Description of Outputs:	- All DCSs of newly created districts, and others (atleast 40) DSCs with capacity gaps identified, monitored and technical guidance tendered.	Mentoring programs, evaluation, feedback conducted in 3 districts. 15 out of 20 appeals received, investigated, determined and decisions communicated	All DCSs of newly created districts, and others (atleast 40) DSCs with capacity gaps identified, monitored and technical guidance tendered.
	<ul> <li>All appeals received from DSCs investigated, determined and outcome communicated.</li> </ul>		All appeals received from DSCs investigated, determined and outcome communicated.
Output Cost (UShs bn):	0.483	0.000	0.483

Outcome 1: Highly skilled and professional workforce recruited and retained

Outcome 1: Highly skilled and professional workforce recruited and retained

Vote, Vote Function Key Output	201 Approved Budget and Planned outputs		2012/13 Proposed Budget and Planned Outputs
Description of Outputs:	Reviewing Competence profiles, Development of Selection Instruments from approved competence profiles, Administration of Selection, Building Capacity of PSC Secretariat in Competence Profiling.	Tests administered in a) centre - GRE b) Districts of Aleptong, Gomba, Amolatar,, Kitgum, Kyegegwa and c) Other bodies like OAG. Completed evaluation survey on recruitment practices by PSC and bench marking exercise. Developed selection instruments	Administration of Selection, Building Capacity of PSC Secretariat in Competence Profiling.
Performance Indicators:			
No. of competence based selections instruments developed	15	10	15
Output Cost (UShs bn):	0.600	0.000	0.600
Output: 135205	DSC Capacity Building		
Description of Outputs:	All new DSC members Inducted, performance enhancement programmes conducted for DSCs, All submissions for approval of appointments of Members DSC concluded	Induction carried out for DSCS of otuke, Kiboga, Oyam, Kyankwanzi and Lwengo.Nominated chairpersons and members interviewed and results communicated	All new DSC members Inducted, performance enhancement programmes conducted for DSCs, All submissions for approval of appointments of Members DSC concluded
Output Cost (UShs bn):	0.307	0.000	0.307
Output: 135206	<b>Recruitment Services</b>		
Description of Outputs:	8 adverts released, Annual exercise for GRE 2011/12 conducted, submissions from ministries concluded	Annual GRE 2011/12 interviews conducted. Submissions received, processed and interviews conducted. Completed submissions from ministries processed and concluded.	Adverts released, Annual exercise for GRE 2012/13 conducted.Complete submissions from ministries concluded.
Performance Indicators:			
No. of vacancies filled	1200	962	1200
No. of recruitment submissions handled and concluded	3500	2098	3500
Output Cost (UShs bn):	0.614	0.000	0.614

\* Excludes taxes and arrears

### 2012/13 Planned Outputs

Develop and implement HRM capacity building policy guidelines and provide technical guidance and support supervision to HR practitioners in MDAs and LGs. The Sector intends to provide support and guidance on the implementation of performance appraisal and performance agreements as well as rolling out performance agreements to all government agencies and monitor Performance agreements.

Implementation of STP in the new Votes and continued support and monitoring of old votes. Provide Payroll support supervision targeting votes with weak payroll management practice; revise a fiscally sustainable pay reform strategy and implementation time line for enhancing pay. The sector also plans to implement the Public Service Transformation Paper recommendations that are related to the pay reform.

The sector is to continue with the IPPS rolled out through provision and support with technical guidance to IPPS pilot sites and training IPPS users. It will also carry out Project management for comprehensive

restructuring for phase 2 and Prepare job descriptions for new jobs and Implement agreed set of recommendations from phase 2 restructuring (JAF 5)

The sector will carry out a survey on critical skills gaps that exist in MDA's and the existing recruitment and selection systems will be reviewed. The Systems to enhance adherence to Human Resource Policies, procedures and standards are to be developed.

The Selection Instruments will be developed from approved competence profiles and the Selection tests administered at the Center and in Local Governments. Question Databank for Competence Assessment will be developed and the Capacity of PSC Secretariat built in Competence Profiling and usage of tools.

The remaining newly created districts, and others (at least 40) DSCs with capacity gaps will be identified, monitored and technical guidance tendered. All appeals received from DSCs investigated are to be determined and outcome communicated.

### Medium Term Plans

Over the Medium term, the sector will Implement strategies for Public Service Transformation; Attract, recruit, develop and retain a highly skilled and professional workforce; Develop management and operational structures for the effective and efficient service delivery in the public service and Roll-out IPPS in all MDAs and LGS.

The sector is to provide appropriate structures for MDAs and LGs; Finalize and enforce reward and sanctions frame work recognition scheme; monitor the implementation of HIV/AIDS Policy in MDAs and LGs and establish Performance Agreements to all Public Service Institutions

### Actions to Improve Outcome Performance

Table S2.3:	Actions and M	Medium Tern	1 Strategy to	<b>Improve Secto</b>	or Outcome
	rictions and r	iculum form	i bulutes, to	improve Secto	outcome

2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:
Vote: 003 Office of the Prim	e Minister		
Vote Function: 13 49 Administ	ration and Support Services		
Staff training and developement Provision of office Welfare	The recruitment of staff and deployment were executed with filing of key positions this FY	The recruitment of staff and deployment were executed with filing of key positions this FY	Fill all the vacancies of the approved structure
Recruitment of staff	- G		
Vote: 005 Ministry of Public			
Vote Function: 1313 Managem	nent Systems and Structures		
Conduct second phase of	Final Draft reports for 10	Finalise phase two of	Provision of appropriate
restructuring for 11 Ministries and their Agencies	MDAs and their Agencies were produced (MLH&UD,MoEACA,MoFPE	restructuring 11 ministries and their Agencies.	structures for MDAs and LGs.
Customise structures for 20	D,MoW&E,	Review model structures for	
new LGs and review the old LGs	MAAIF,MoH,OPM,MoW&H, MoEMD,OP,MTI&C and	LGs.	
	MoPS.	Customize the LGs to the new structures.	

Sector Outcome 1: Highly ski	lled and professional workforce r	ecruited and retained	
2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:
Support sectors to develop and document service delivery standards Implement recommendations	Technical support was provided to Ministry of Health and Ministry of Education and Sports to develop and document Service delivery	Disseminate guidelines and provide technical support to 4MDAs and 15 LGs to develop document and apply service delivery standards.	Step up guidance to all sectors to develop, document and disseminate service delivery standards.
of the review on inspection function of government	-		
Cascade ROM/OOB framework to the four JBSF sectors and 14 selected LGs	ROM/OOB framework cascaded in Ministry of Health and Ministry of Education and Sports and in District Local	Provide technical support to 4 JBSF sectors and 15 LGs to cascade the roll out of ROM/OOB frame work	Institutionalise result oriented performance management system /OOB
Support 4 MDAs and 5 LGs to develop key performance indicators	Governments of Iganga, Luwero, Masaka and Entebbe Municipal Council.	Implement the recommendations of the review of the inspectorate	
Monitor LGs and MDAs on adherence to sector standards		function in the Public service	
Provide technical support			
Review client charters of the 5 pilot institutions	Support was provided to 3 MDAs (MoW, Judiciary & HSC) and 14 LGs to develp	Disseminate guidelines, provide technical guidance and institutionalise the feed	Monitor the implementation of client charters.
Support MDAs and LGs to develop and implement client charters.	and implement client charters	back mechanisms on implementation of client charters by MDAs and LGs	
Popularise client charters			
Institutionalise the client feedback mechanism.			
Demonstrate use of feedback.			
Vote Function: 1349 Policy, P	lanning and Support Services		
Technical support provided to departments	A short term consulatnt was hired to support on project activities.	Technical support provided to user departments	Improving the procurement process in the Ministry.
Vote: 011 Ministry of Local			
	Administration and Development		
Compilation of information on minimum national standards for service delivery by LGs.	Conducted a workshop on LoGICS and other sectoral data sharing mechanisms.	Enhancement of LoGICS to adequately address user information requirements.	Rollout of the enhanced LoGICS to to LGs.
Support to 30 LGs to recruit additional staff	No action taken	Support recruitment of upto 75% of LG structures	Review and refinement of the LG capacity building policy and strategy.
Vote Function: 13 23 Urban Ac	Iministration and Development		
Implement urban policy	In conjunction with the Ministry of Lands, Housing ,an urban policy has been drafted waiting for Cabinet approval.	Review of residually obsolete laws governing Urban planning and development.	Implementation of revised laws that govern urbanization.
<b>Vote: 021 East African Com</b> Vote Function: 1349 Policy, P	-		
. ste i unedon. 15 +7 1 oney, 1	and support bervices		

Sector Outcome 1: Highly skil	led and professional workforce r	ecruited and retained	
2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:
Mobilise more resources from Government since this is one of the Underfunded areas	Preparatory and consultative meetings held	Informing MFPED through writing and continous engagements of the Ministry's Key Unfunded & Underfunded priorities.	Re-submit to MoFPED the request to raise the Vote budget ceiling, and also mobilse more technical & financial assistance from development Partners.
Vote: 108 National Planning			
Vote Function: 1351 National	Planning, Monitoring and Evaluat	tion	
	-Dialogue with MFPED on investment priorities -Strengthening NPA's macroeconomic capacity	Harmonise planning roles of MFPED and NPA	Single MTEF established in Government
Vote: 146 Public Service Co	1 2		
Vote Function: 1352 Public Se	rvice Selection and Discplinary S	ystems	
Prepare and present technical papers. Review recruitment tools/guides in use. Conduct Workshops. Printing and distribution of the Selection Scheme. Devt of a competence devt & mgt manual. Training Members of PSC/DSC & their secretariat.	Conducted research into current recruitment methods. Reviewing Competence profiles, Development of Selection Instruments from approved competence profiles, Administration of Selection, Building Capacity of PSC Secretariat in Competence	Cascade training in competency based recruitment to DSCS. Disseminate the selection scheme. Develop proposal for new recruitment methods	-Review and improve on the current selection and recruitment methods
	Profiling.	_	
Conduct monitoring visits and provide onspot mentoring and technical guidance. Develop systems for monitoring compliance and adherence to existing disciplinary and other HRM related procedures and Policies	Induction carried out for Kiboga, Otuke, Oyam, Kyankwanzi, Lwengo. Mentoring programmes conducted for the districts of kisoro, Kyenjojo and Kamwenge. 20 requests for guidance which were received were processed and feedback provided.	Conduct induction training for new chairpersons and members of DSCS. Develop systems to enhance adherence to Human Resource Policies, procedures and standards	Conduct monitoring visits and provide onspot mentoring and technical guidance. Develop systems for monitoring compliance and adherence to existing disciplinary and other HRM related procedure and policies. Disseminate manual for minimum conditions to DSCS

### (ii) Outcome 2: Integration of member states into the East African Community

### Status of Sector Outcomes

The table below sets out the status of sector outcomes in terms of key sector outcome indicators.

#### Table S2.1: Sector Outcome Indicators

Outcome 2: Integration of member states into the East African Community				
Outcome and Outcome Indicator	Baseline	2012/13 Target	Medium Term Forecast	
Status of process of EAC integration	Fair (2010)	Good	Good (2014)	
Percentage of Cabinet actions on Annual GPR and decisions of the coordination committees implemented.	0		0	
Level of cross border employment among EAC partner states	0		0	
Growth in trade volumes between Uganda and other EAC member states	Fair (2010)	Good	Good (2014)	
% reduction in internal tariff	Public Service Delivery Survey (2006)		Improved Public Service Delivery (2009)	
% growth in trade volumes between Uganda and other EAC member states	0		0	

Performance for the first half of the 2011/12 financial year

Under Uganda's Contribution to the EAC Secretariat Remitted output, US\$ 6.4 million was remitted to the EAC Secretariat. Under Policy Analysis, Monitoring and Evaluation output, Half Yearly reports on Macroeconomic development produced. Updated Inventory of selected Government policies and Programs were produced. Training of Uganda Integrated Macroeconomic modeling is underway.

### Table S2.2: Key 2012/13 Outputs Contributing to the Sector Outcome\*

	2011		2012/13
W O	Approved Budget and Planned outputs	Spending and Outputs Achieved by End Dec	Proposed Budget and Planned Outputs
Vote: 021 East African Com	munity		
Vote Function:1331 Coordina	tion of the East African Communi	ty Affairs	
Output: 133101 H	Harmonized Policies, Laws and S	Strategic Frameworks developed	1
Description of Outputs:	Progress reports on harmonization of immigration, Commercial, Labor, investment, Social Security and Capital markets laws to conform to the Common Market Protocol (CMP) prepared. Finalization of protocols: Peace, Security, Defence, and good Governance.	The identified laws for harmonisation are under review and consultations with stakeholders are on-going.	(i.) Coordinate the harmonization of National laws into EAC Context. (ii.) Development of Protocol on Peace & Security coordinated. (iv.) Negotiations under EAMU coordinated. (v.) 1 policy paper on the EAC Single Customs Territory produced.
Performance Indicators: Status of harmonization of Laws (Commercial, Immigration and Labour laws) to conform to the EAC Common Market Protocol.	4	2	4
Output Cost (UShs bn):	0.197	0.000	0.197

Vote, Vote Function Key Output	Approved Budget and	1/12 Spending and Outputs Achieved by End Dec	2012/13 Proposed Budget and Planned Outputs
Description of Outputs:	Planned outputs Briefs on EAC Decisions and Directives Communicated to relevant MDAs prepared.	Achieved by End Dec 1 status report on the implementation of EAC Council decisions prepared and submitted to the EAC Secretariat.	Planned Outputs (i.) EAC directives and decision communicated to relevant MDAs. (ii.) Implementation of EAC decisions & directives by MDAs monitored and reports prepared.
Performance Indicators:			
Status of Implementation of EAC Council Decisions and EAC Summit Directives.	15	9	20
Output Cost (UShs bn):	0.185	0.000	0.185
Output: 133103	Strategic leadership, Guidance a	and Support for EAC regional In	tegration strengthened
Description of Outputs:	National Policy on EAC Regional Integration produced.	<ul> <li>(i.) Concept Note on Proposed national policy prepared and comments made.</li> <li>(ii.) draft guidelines on mainstreaming of EAC regional integration in Sector plans &amp; budgets prepared</li> </ul>	(i.) National Policy on EAC integration validated (ii.) A joint review report on existing National Policies/Strategies to establish gaps in line with EAC integration prepared.
Performance Indicators:			
Status of development of National Policy on EAC integration	1	1	1
Output Cost (UShs bn):	0.225	0.000	0.486
Vote Function:1332 East Afric	can Community Secretariat Servio	ces	
Output: 133251 U	Uganda's Contribution to the EA	AC Secretariat Remitted	
Description of Outputs:	Remit US\$ 6.4 million to the EAC Secretariat	Ug.Shs 10.739 billion (approximately USD 3.913 million) remitted to EAC Secretariat.	Remit US\$ 5.088 million to the EAC Secretariat
Performance Indicators: Amount of Funds in US\$ Millions remitted to the EAC Secretariat	6.33	3.913	5.088
Output Cost (UShs bn):	10.739	0.000	10.739

\* Excludes taxes and arrears

### 2012/13 Planned Outputs

Under the coordination of Political and Legal Affairs Harmonization of National laws into EAC Context (Common Market Protocol) coordinated; coordinate the development of Protocol on Peace and Security and EAC Protocol on Good Governance; Ratify of the Protocol on Foreign Policy and Protocol on Good Governance coordinated and coordinate the Development of EAC Instruments relating to Interstate Security and Defense affairs.

On coordination of economic affairs; Policy proposal on further liberalization of free movement of goods, services and capital under the EAC Common Market Protocol will be undertaken. The Study report/policy position on harmonization of domestic taxes, Investment in the EAC and the EAC single Customs territory will be produced as well as coordination of Negotiations under EAMU.

Under Coordination of Productive and Social Affairs, status reports on harmonization of key strategic EAC frameworks will be prepared and disseminated. Quarterly Progress reports on CMIP and Cabinet

Information Papers implementation to be prepared and disseminated. A Compendium of all Protocols ratified/Strategies and Action Plans approved/MoUs under productive and social sectors will be prepared and disseminated.

On Remittance of Uganda's Annual Contribution to EAC Secretariat, US\$ 5.088 million is planned to be remitted.

### Medium Term Plans

Upon the Launch of the EAC Common Market in Uganda, MEACA developed an EAC Common Market Protocol Implementation Plan. The Plan identifies the different areas of commitment within the Protocol with their time lines and what needs to be done to realize the freedoms and rights enshrined therein. The responsible MDAs to champion the different policy areas are clearly spelt out. An institutional framework for realizing full implementation of the Common Market is clearly spelt out from the Technical level, through the Sectoral levels up to the Cabinet level. Other Partner States are also completing their implementation programmes. The recently concluded Cabinet Retreat (19th – 20th December 2011) agreed that the Minister of Finance, Planning and Economic Development should issue a Certificate of Financial Implications for the CMIP so that the Plan is presented before Cabinet for consideration. MEACA is committed to the coordination of the full implementation of the EAC Common Market Protocol.

Uganda being a Member of the EAC, annually contributes funds to the EAC Secretariat as one of the avenues of funding the EAC Budget. Full annual remittance is expected to be completed by the end of the Second Quarter of each Financial Year. The Ministry will continue to coordinate this activity during the FY 2012/13.

MEACA developed a Communications Strategy that guides the implementation of one of the Ministry's core functions i.e. Sensitization and Public Awareness on issues of EAC integration. It targets a broad spectrum of Uganda's population. MEACA is mandated to sensitize Ugandans on the EAC Regional Integration Initiatives. The Ministry will therefore continue to carry out this task so that Ugandans are kept on board with the EAC integration process.

Over the Medium Term, MEACA will continue to coordinate, the negotiation of the EAC Monetary Union with the other EAC Partner States; the negotiations with the other EAC Partner States on the attainment of the EAC Political Federation to address the fears, concerns and challenges relating to the Political Federation; and the finalization and implementation of the National Policy on EAC Integration.

Actions to Improve Outcome Performance

Sector Outcome 2: Integration of member states into the East African Community			
2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:
Vote: 021 East African Com	munity		
Vote Function: 1331 Coordina	tion of the East African Commun	ity Affairs	
Finalize and utilize the East African Monitoring & Evaluation System for smooth implementation of the EACCouncil Decisionsand Summit Directives.	Preparatory and consultative meetings were held with the different MDAs.	Operationalize the M&E System.	Keep operational the Monitoring & Evaluation System for tracking progress of implementation of EAC decisions & directives.
Finalize and implement the MEACA Communications strategy	Preparatory and consultative meetings held	Initiate sensitization programmes that target a broad spectrum of Uganda's population especially the key stakeholders in the EAC integration agenda.	Operationalize the MEACA Communications Strategy.

### (iii) Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

#### Status of Sector Outcomes

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The table below sets out the status of sector outcomes in terms of key sector outcome indicators.

#### Table S2.1: Sector Outcome Indicators

Outcome 3: Mechanisms that will promote coordinate Local Government levels established	ed and harmonized	planning, monitoring and b	udgeting of National and
Outcome and Outcome Indicator	Baseline	2012/13 Target	Medium Term Forecast
Status of implementation, Impact of the 5 year NDP and 30-year National Vision	0		Ο
Poverty incidence in the special programmes areas	0		0
Percentage of Cabinet actions on Annual GPR and decisions of the coordination committees implemented.	0		0
% of on-going government programs that are evaluated as successful	0	75	100 (2014)
% of MDAs and LGs that have mainstreamed results framework into their work processes.	0		0
% of LGs that meet the set standard and commitments in the client charter	0		0
% of declared vacancies filled	64 (2009)	85	95 (2014)

### Performance for the first half of the 2011/12 financial year

Under OPM, Facilitate Coordination of Meetings: 1 PSM WG, 1 ICSC, 1 TICC, 3 CPM&E TWG, 1 PIRTA and A cabinet retreat was conducted in December 19th-20th of 2011. National and Local Disaster preparedness plans for all LGs were also Developed and Capacity building and Strengthening at national and LG level was done. E-monitoring tools for LGs were rolled to LGs, NUSAF2, KALIP and ARLEP implementation on going in the Districts of Karamoja and Northern Uganda Region. On Inspection and monitoring of LGs and Financial Management and Accountability in LGs; inspection and monitoring visits to 40 LGs were made and training of financial management cadres in 22 Municipalities and 80 Town Councils was conducted by December 2011.

### Table S2.2: Key 2012/13 Outputs Contributing to the Sector Outcome\*

Vote, Vote Function Key Output	2011 Approved Budget and Planned outputs	/12 Spending and Outputs Achieved by End Dec	2012/13 Proposed Budget and Planned Outputs
Vote: 003 Office of the Prim	*	110110,00 % 110 200	
Vote Function:1301 Policy Co	pordination, Monitoring and Eval	uation	
Output: 130101 (	Government policy implementati	on coordination	
Description of Outputs:	Facilitate Coordination meetings: 6 PSM WG, 3 PCC, 4 ICSC, 6 TICC, 12 CPM&E TWG, 3 PIRT(2 preparatory, 1 final)	Facilitate Coordination meetings: 1 PSM WG, 1,1 ICSC, 1 TICC, 3 CPM&E TWG, 1 PIRT	Facilitate Coordination meetings: 6 PSM WG, 3 PCC, ICSC, 6 TICC, 12 CPM&E TWG, 3 PIRT(2 preparatory, 1 final)
Performance Indicators:			
No. of cross and intra sectral issues that were resolved through the coordination framework arrangement.	16	10	16
Output Cost (UShs bn):	1.643	0.000	2.642

Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

Local Governn	nent levels established		
Vote, Vote Function Key Output	2011 Approved Budget and Planned outputs	/12 Spending and Outputs Achieved by End Dec	2012/13 Proposed Budget and Planned Outputs
Description of Outputs:	Timely passing of Bills and discuss motions	no Bill passed	Timely passing of Bills and discuss motions
Performance Indicators:			
No. of questions responded to by Ministers in place	54	6	60
Report of Government Business in Parliament Produced	yes	Yes	Yes
Output Cost (UShs bn):	0.323	0.000	0.297
Output: 130106	Functioning National Monitoring	g and Evaluation	
Description of Outputs:	Half yearly & AGPR; Annual Performance Conference held	A cabinet retreat conducted in December 19th-20th	Half yearly & AGPR; Annual Performance Conference held
Output Cost (UShs bn):	9.155	0.000	8.850
Vote Function:1302 Disaster	r Preparedness, Management and H	Refugees	
Output: 130201	Effective preparedness and respo	onse to disasters	
Description of Outputs:	Develop National and Local disaster preparedness plans for all LGs. Capacity building and strengthening at national and LC	Capacity bulding and strenthening of 38 districts	Develop National and Local disaster preparedness plans for all LGs. Capacity building and strengthening at national and LC
<i>Performance Indicators:</i> No. of risk, hazard and vulnerability assessments made	10	10	10
No. of district preparedness, contingency plans	13	15	13
Output Cost (UShs bn):	1.040	0.000	1.194
Vote Function:1303 Manage	ement of Special Programs		
Output: 130301	Implementation of PRDP coordi	nated and monitored	
Description of Outputs:	Enhance the capacity for the LGs GIS monitoring, Increase the monitoring of the PRDP, Roll out e-monitoring tools LGs, Implementation of NUSAF 2, Construction of dam construction for Karamoja sub region,Hold 2 PMC meetings	e-monitoring tools LGs rolled to LGs, ,NUSAF 2 , KALIP and ARLEP implementation on going in the Districts of Karamoja and Nothern Uganda region	Enhance the capacity for the LGs GIS monitoring, Increase the monitoring of the PRDP, Roll out e-monitoring tools LGs, Implementation of NUSAF 2, Construction of dam construction for Karamoja sub region,Hold 2 PMC meetings
Performance Indicators:			
No. of PMC reports produce		1	2
Output Cost (UShs bn):	36.946	0.000	24.715
Output: 130304	Coordination of the implementat		
Description of Outputs:	Roll over the implementation of LRDP to 39 LGs ,water for production ,access to energy at LG level,Equip HCIII and HCIV and construct staff houses.,Construct primary school and secondary schools	LRDP implementation ongoing in 39 LGs in central and Western Districts	Roll over the implementation of LRDP to 39 LGs,water for production ,access to energy at LG level, Construct Butambala district headquarters, Semoto Town coucil offices, Kabarole youth skills training centre and
	Procurement of Hydra Form		Regional office
Output Cost (UShs bn):	-	0.000	Regional office 8.568

Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

Local Govern	ment levels established		
Vote, Vote Function Key Output	2011 Approved Budget and Planned outputs	/12 Spending and Outputs Achieved by End Dec	2012/13 Proposed Budget and Planned Outputs
Description of Outputs:	Inplementation of ALREP/KALIP Programmes, Increase the food security campaign in Karamoja region	ALREP and KALIP Programmes are being implemented to increase the food security campaign in Karamoja	Implementation of ALREP/KALIP Programmes, Increase the food security campaign in Karamoja region
Output Cost (UShs bn):	2.217	0.000	1.911
Vote: 011 Ministry of Loc Vote Function: 1321 Distric	cal Government ct Administration and Development		
Output: 132101	Monitoring and Support Supervi	ision of LGs.	
Description of Outputs:	Routine technical support visits to 25 Districts undertaken; Monitoring visits to 25 Districts undertaken; mentooring visits to 10 Districts undertaken on a demand-driven basis.	-	Support supervision and monitoring visits conducted in 70 LGs.
Performance Indicators:			
% of LGs with functional TPCs,PACs,DSCs, Land Boards and contracts committes	85	9	90
Output Cost (UShs bn):	11.574	0.000	7.173
Output: 132102	Joint Annual Review of Decentra	alization (JARD).	
Description of Outputs:	JARD 2011 conducted.	Nil activity	JARD 2011 and 2012 conducted.
Output Cost (UShs bn):	0.402	0.000	1.553
Output: 132103	Partcipatory Development Mana	agement (PDM) processes and l	PMA/PFA strengthened.
Description of Outputs:	Dissemination of the ECO- PIMM manual to 7LGs.	2 LGs supported	PDM activities conducted in 20 LGs.
Output Cost (UShs bn):	0.400	0.000	<mark>0.400</mark>
Output: 132105	Strengthening local service delive	ery and development	
Description of Outputs:	support to LGs and communities to implement CDD,LGMSD and DDPIII at community level	Some activitie support to LGs and communities to impliment CDD, LGMSD and ddpiii at community level were conducted.	30 LGs supported to implement CDD.
Output Cost (UShs bn):	10.738	0.000	3.100
Output: 132106	Community Infrastructure Impr	ovement (CAIIP).	
Description of Outputs:	Programme facilitation; community mobilization; gender, HIV/AIDS training; training equipments for Sub- counties procured.	Some activities in respect of HIV training and equipments achived.	2000 kms of community access roads rehabilitated; 97 assorted agro-processing mahcines supplied to LGs in Northern Uganda.
Output Cost (UShs bn):	7.265	0.000	7.285
Vote Function:1322 Local	Council Development		
Output: 132201	Local Government Councilors tr	ained.	
Description of Outputs:	LC Courts officials trained New LG Councillors oriented.	No activity because of lack of funds	LC courts trained
<i>Performance Indicators:</i> % of stable LGs(without conflicts)	75	0	90
Output Cost (UShs bn):	4.208	0.000	0.389
	Government Inspection and Assessm	ent	

Vote Function: 1324 Local Government Inspection and Assessment

Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

Vote, Vote Function Key Output	Approved Budget and Planned outputs	Spending and Outputs Achieved by End Dec	2012/13 Proposed Budget and Planned Outputs
Output: 132401 I	nspection and monitoring of L	Gs	
Description of Outputs:	inspection and monitoring visit to 40 LGs	s activities conducted	Routine inspection and monitoring visits conducted in 80 LGs.
Performance Indicators:			
Number of local governments covered by routine inspection	40	40	80
Output Cost (UShs bn):	0.960	0.000	0.660
Output: 132402 H	Financial Management and Acc	outability in LGs Strengthenned	•
Description of Outputs:	Training of financial management cadre in 22 Municipalities, and 80 Town Councils.	activities conducted.	60 LGs supported with interventions in financial management and accountability.
Performance Indicators:			
% of MCs meeting minimum conditions	90	25	80
% of LGs with clean audit reports(unqualified opinion)	37	25	80
% of districts meeting minimum conditions	85	25	90
Output Cost (UShs bn):	0.021	0.000	0.434
Output: 132403	Annual National Assessment of	LGs	
Description of Outputs:	National Assessment in all LGs conducted	nil activity	111 LGs covered by the national assessment exercise.
Performance Indicators: Number of local governments monitored on PAF	50	25	60
Output Cost (UShs bn):	2.212	0.000	0.977
Output: 132404 I	G local revenue enhancement	initiatives implemented.	
Description of Outputs:	Conduct 6 sensitisation Regional workshops on Local revenue enhancements conducted;	nil activity	20 LGs supported on local revenue enhancement activities.
Output Cost (UShs bn):	0.017	0.000	0.331
Vote: 108 National Planning	Authority		
	Planning, Monitoring and Evalu	ation	

Output: 135101

Production of National Development Planning framework and systems

Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

		2011/12 2012/13				
Vote, Vote Function Key Output	Approved Budget and Planned outputs	Spending and Outputs Achieved by End Dec	Proposed Budget and Planned Outputs			
Description of Outputs:	Final Draft 30 Year National Vision, Approved NPA Statutory instruments, Local Government planning guidelines reviewed and harmonised with NDPspatial and socio economic planning integrated	30 Year National Vision developed. LG's advised on a case by case basis on decentalised development planning during budget frame work workshops.Participatory Gender Auditing Conducted . The Nutrition Action Plan Launched by the President .Productivity imp	-30-year long-term plan (National Vision 2040) draft validated and produced -10- year plan developed from the approved National Vision 2040			
Performance Indicators: No. Major Planning Instruments finalised (5 & 10 Year NDP)	3	2	2			
Output Cost (UShs bn):	2.766	0.000	1.264			
Output: 135102	Policy Analysis, Monitoring and					
Description of Outputs:	Annual Report on performance of economy FY 2010/11, M&E framework, 3rd Annual Progress Report on PoA implementation. Updated inventory of Government policies and programmes. Review reports of sector strategies and plans	Half Yearly reports on Macroeconomic development produced.Updated Inventory of selected Government policies and Programmes produced.Training of Uganda Integrated Macroeconomic modelling underway.	-Mid-term review of NDP 2010/11-2014/15 conducted -Functional planning databases established -M&E framework finalized and operational -Annual National Development Report on performance of the economy for FY2011/12 produced			
Output Cost (UShs bn):	1.016	0.000	1.748			
Output: 135103	Strenghening Planning capacity					
Description of Outputs:	40 activities of Beneficiary institutions funded, Survey. PEEPDM Program implemented	6 Activities of Beneficiary institutions funded	-Forty activities under Public Financial Management and Accountability funded - Quality assuring of LG Development Plans undertaken			
Output Cost (UShs bn):	2.792	0.000	0.831			
Vote: 147 Local Governme						
	nation of Local Government Financ	ring				
<b>Output: 135302</b> <i>Description of Outputs:</i>	LGs Budget Analysis Capture data for all new and other LGs available and clean it for users	Data Capturing Completed.	Capture data for all new and other LGs available and clean it for users			
Daufamu an an Indiantona.		15	48			
<i>Performance Indicators:</i> No. of Local Government annual budgets analysed	45	15				
	45 0.150	0.000	0.150			

Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

Vote, Vote Function Key Output	2011 Approved Budget and Planned outputs	/12 Spending and Outputs Achieved by End Dec	2012/13 Proposed Budget and Planned Outputs
Description of Outputs:	6 meetings of Local Revenue enhancement and Coordination Committee meetings and Advisory Notes to Government and Local Governments	2 meeting of Local Revenue enhancement and Coordination Committee meetings and Advisory Notes to Government and Local Governments	6 meetings of Local Revenue enhancement and Coordination Committee meetings and Advisory Notes to Government and Local Governments
Performance Indicators:			
No. of LGs applying Best Practices.	70	20	70
Output Cost (UShs bn):	3.766	0.000	0.573
Output: 135304	Equitable Distribution of Grant	s to LGs	
Description of Outputs:	6 Meetings of the Local Government Budget Committee and annual negotiatons with six sector ministires manging conditional grants and advisory notes to goevrenment	2Meetings of the Local Government Budget Committee and annual negotiatons with six sector ministires manging conditional grants and advisory notes to goevrenment	6 Meetings of the Local Government Budget Committee and annual negotiatons with six sector ministires manging conditional grants and advisory
Output Cost (UShs bn):	1.666	0.000	1.666

\* Excludes taxes and arrears

### 2012/13 Planned Outputs

Under the Policy Coordination, Monitoring and Evaluation vote function, the sector is to ensure that all Bills are presented, debated and passed by Parliament; Ensure that Ministerial Policy Statements are prepared and all other submissions made in time; Attend to Petitions, Oral Questions and Motions; Ensure that Reports are presented and discussed in Parliament and Organize meetings with Members of Parliament from different Regions of Uganda. It is also planned that Implementation of the Public Sector Management Strategic Investment Plan will commence; Coordinate the Implementation of Cabinet Decisions and Recommendations; Develop a National Policy on Coordination and also Coordinate the Implementation of the National Development Plan. The sector will disseminate the finalized National Policy on Public Sector Monitoring and Evaluation. The implementation of Citizen's Demand for Accountability (Barazas) initiative will be conducted in 50 other Local Governments. A follow up on the issues raised in the Barazas will be made and the status of implementation of the issues will be tracked in the data base to be established by the end of the financial year.

Under the Information and National Guidance function, the sector will Coordinate publicity of national and international events; Disseminate policies, programmes and activities through the quarterly newsletter, "The Premier Executive" and other tools. There will be Follow-up completion of the Government Communication Strategy, Continue consultations on the press and Journalist Act, Initiation and formulation of policy on National Guidance and establishing four regional centres as well as Compilation, translation and production of civic education materials. The sector will conduct Mass mobilization on ideological development for social and economic transformation and sensitization of the masses on government programmes and policies.

Under the Disaster preparedness, Management and Refugees Vote function, the sector intends to Construct another 100 permanent houses for Bududa Survivors for their resettlement in Kiryandongo; Construct one National warehouse / stores for relief commodities at Namuwongo and Provide relief Food and Non-food relief items to disaster victims covering areas of Karamoja, West Nile, Acholi and Lango as a result of drought, Teso due to water logging, and Central, Eastern and Western Uganda due to storms. Conduct Risk Education Activities in the affected Communities in an effective and well-coordinated manner; strengthen the National and Local Governments Capacity by supporting the mainstreaming of Disaster Risk Reduction Activities into their plans and programmes; print and disseminate the National policy for disaster

preparedness and management and also undertake strategic implementation plan for the policy. It is also planned to train 20 sectors on Disaster Risk Reduction issues in order to establish a strong and functional national, establish A NECOC and Early warning systems and functionalize them in key government sectors.

Under Management of Special programmes vote function, Coordination of the Implementation of PRDP 2, Procure Hydraform machines for Spurring Youth enterprise development are planned in Northern Uganda. Transfer funds to MoWT for the construction of a ferry on Lake Kyoga; develop a tracking study tool for the Donor and NGO interventions under PRDP2. It is also planned that 10 tractors will be procured for Acholi and Lango sub regions, Procure and distribute 1000 oxen and 500 ox ploughs, 300 tonnes of improved seeds and Construct 100 low cost houses to vulnerable groups (former IDPs) using hydraform for Acholi sub region and support for the construction of Institutional houses.

Under Karamoja Development, One hundred (100) youth will be trained in use of hydra form technology in each of the 3 districts in Karamoja, Ten (10) Parish dams constructed in Kotido and Kaabong districts, Seven (7) demonstration sites of Gum Arabica tree planting along the river channels and dams established in Karamoja sub region and Fifteen (15) boreholes will be Rehabilitated in Abim and Kaabong. 8400 acres of land is to be ploughed in all districts of Karamoja, 200 oxen and 100 ox ploughs for 50 groups in 25 parishes procured and distributed as well as Improved seeds provided (maize, beans, sorghum, cow peas, G nuts, millet, cassava stems, potato vines etc. 50,000 herds of cattle are to be branded, 850 cows, 600 Goats procured and distributed to youth and women groups for community empowerment( restocking) in districts of Amudat Kaabong and Kotido. Construction of a reception centre for street children from Karamoja region and teachers houses at Moroto High School will also be done next FY.

Under Luwero-Rwenzori Development Plan (LRDP), 60 Micro projects will be supported to enhance household incomes for youths, women, & farmer groups and PWDs. 20,455 Hand hoes, 2,250 Spray will be procured and distributed. Grants disbursed to 39 LRDP districts to support community driven enterprises to enhance their household incomes and projects of historical significance. Presidential pledge to Support Construction of Butambala district headquarters; construct Semuto Town Council Offices; and Construct Kabarole Youth Skills Training centre will be fulfilled.

Under the National Planning Authority, 30-year long-term plan (National Vision 2040) draft will be validated and produced and also the 10- year plan developed from the approved National Vision 2040. Popular version of the 5 year NDP and National Spatial Plan will be finalized and disseminated. National Planning regulation and guidelines to be developed (integrated and comprehensive framework and guidelines for sectors and LG produced and operationalized). District and LLG and District LG Plans are to be aligned to the NDP and the Mid-term review of NDP 2010/11-2014/15 to be conducted next year as well as producing the Annual National Development Report on performance of the economy for FY2011/12.

On the implementation of the decentralization policy and strengthen service delivery by LGs the following have been planned.

District and urban Administration and Development, Programme outputs planned to be delivered under this Vote Function include Routine technical support supervision mentoring visits in 70 Districts and 100 Urban Councils, conduct JARD 2012, induction course in 36 districts for newly recruited members of DSCs; support to about 66 districts to recruit additional staff. MoLG staff and 30LGs supported to mainstream gender in all sector and LGs activities. Key outputs planned to be delivered under the capital projects that fall under the Vote Function include continued provision of Grants to LGs for discretionary services including water, roads, schools, health centres and drainage construction; continued support to LGs and communities to implement CDD projects at community level; completion of construction of Subcounty headquarters and staff houses in 40 districts in Northern Uganda, CBG grant disbursed to all LGs, LED strengthened; preparation of physical structure plans of 30 Town Boards; support to 35 LGs in planning, human resource and financial management; construction of 6 selected markets in Municipalities and 1 in KCC; training of LGs in the implementation of ERT.

Under Local Governments Inspection and Assessment, Programme outputs planned to be delivered under this Vote Function during the FY 2012/13 include routine and periodic inspection activities conducted in 50 Urban Councils and 76 Districts; Conduct training and back up support to the financial management cadre in 100 LGs, Support 22 Municipalities to improve public financial management systems, Expose MoLG staff are exposed to international financial management standards; 2012 National Assessment of LGs conducted; 16 urban councils and 68 LGs sensitized on local revenue enhancement initiatives. Under the capital projects falling within the Vote Function, key planned outputs include a study to improve National Assessment exercises conducted, and urban Inspection, LGs Accounts and Internal Audit staff on professional courses supported.

Under the Local Councils Development: Planned outputs to be delivered during the FY 2012/13 under this Vote Function include; refresher orientation of 20 newly elected local government councilors resolution of conflicts between appointed and elected officials in 40 LGs.

Under the Local Government Finance Commission, Local Government Budget Analysis framework will be developed. LGBFP and Budget analyzed and feedback and recommendations will be provided. Regional LGBFP Workshops will be facilitated; LGs will be supported in Local Revenue mobilization and generation. LGs local revenue potentials are to be documented and Research in new sources of LG own sources will be conducted and Technical support to 30 LGs on the budget formulation process will be provided.

Under the Kampala Capital City Authority (KCCA), Institutional transformation of KCCA into an efficient, client focused institution able to deliver the Public goods and services in Kampala City is to be enhanced.

### Medium Term Plans

In the medium term, the Office of the Prime Minister under its vote functions plans to undertake the following: Strengthen coordination, policy analysis and monitoring and evaluation skills across Government and MDAs; intensify the coordination of multi-Sectoral approaches to addressing challenges in Government performance and service delivery; and Coordinate the production of Government Annual Performance reports and the half year Government Performance reports. Quarterly monitoring reports of the implementation of Government Policies and Program based on the sector performance continue to be produced and analyzed. Track and report on the implementation of Cabinet decisions.

Under Disaster Preparedness, Management and Refugees; Implement the National Policy on Disaster Preparedness and Management; Facilitate resettlement through de-mining, mine risk education and assistance to victims and Receive and repatriate refugees and upscale early warning systems.

On the Management of Special Programs, Luwero, Northern Uganda and Karamoja; Roll out the implementation of the LRDP to 39 Districts, Implement the Karamoja Integrated Disarmament and Development Programme (KIDDP): by Implementing the Karamoja Food Security Plan; Coordinating the construction of valley dams at parish level and check dams; Supporting the communities to implement modern agriculture in Karamoja Sub-region through tractorisation, supply of hand hoes and ox ploughs; and Coordinating peace-building initiatives; through Continuous implementation of the PRDP, coordinating and implementing the NUSAF II programme and the various development interventions in Northern Uganda.

Medium and long-term plans and frameworks produced, Functional Think Tank and National Planning Forum organized, Quality development plans for MDAs and LGs; Harmonized development planning guidelines for MDAs and LGs; Enhanced planning capacity at sector and local governments development of National Development Reports and National Spatial Data Infrastructure.

The medium term plans of the Ministry are to ensure enhanced human resource and institutional capacity of the Ministry as a key central agency charged with coordination of the implementation of the decentralization policy; ensure optimal and rationalized resource allocation to LGs, as well as enhanced capacity to mobilize local revenues; ensure human and institutional capacities of LGs to deliver on their constitutional mandates; ensure increased efficiency and effectiveness of service delivery by LGs; ensure transparency and accountability in the utilization public funds by LGs; ensure enhanced political accountability in LGs, ensure that LGs realign their Development Plans with the NDP.

Improve revenue distribution between central government and local governments and among Local Governments for effective and efficient service delivery; Enhance local revenue generation in local governments; Undertake local government budgets analysis and tracking; Enhance disputes resolution and mitigation related to the financing of local governments and Strengthen LGFC's institutional capacity for effectiveness and efficiency.

Develop and put in place relevant technology enhanced service delivery systems; enhance the revenue collection capacity to balance the KCCA budget; Identify and engage critical development in areas that require significant capital investment to uplift the standards to modern cities.

### Actions to Improve Outcome Performance

NPA consulted key government institutions (MFPED and OPM) over the limitations of the current budget instruments (OBT) in aligning the budgets to NDP and provided recommendations for improvement, made comments and suggestions on the draft Public Finance Act which in its intended provisions was likely to affect the implementation of the National Development Plan (NDP) because of the shortcoming in the relationship between Budgeting, planning and the implementation of the National Development Plans in Particular.

Ministry of Local Government: Training of LG staff in the Audit and Accounts Department to be under taken to address a Joint Assessment Framework (JAF) indicator of Clean Audit final accounts. Staff recruitment to be supported to reach at least 75% of the structure. Quarterly meetings to be conducted for CAOs, Town Clerks and other LG officials to address implementation challenges under decentralized framework.

2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:
Vote: 003 Office of the Pri	me Minister		
Vote Function: 1301 Policy (	Coordination, Monitoring and Eval	uation	
Finalise the PSM SIP and Launch the Strategy	Study on assessment of M&E systems in Government completed and report in place	Study on assessment of M&E systems in Government completed and report in place	Develop evaluation data base, Standards and evaluation guidance materials
Operationalise the Evaluation Facility			
Hold information and national Guidance TWG meetings	Held 6 Information and National Guidance TWG meetings as stipulated in the framework	Held 6 Information and National Guidance TWG meetings as stipulated in the framework	Reach concessus on issues affecting performance of the TWG for submission to the PSM WG

### Table S2.3: Actions and Medium Term Strategy to Improve Sector Outcome

Sector Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

National and Local Government levels established				
2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:	
Hold meetings with implementers of ATIA in other institutions: Sensitize key implementers on the Access to Information Act and Regulations. Conduct a rapid assessment on awareness of ATIA in Central Government	Held 3 meetings with proprietors, , editors and the practitioners to improve government media relations: 31 Press Conferences held on various subjects	Held 3 meetings with proprietors, , editors and the practitioners to improve government media relations: 31 Press Conferences held on various subjects	Implement the ATIA	
Establish lessons learnt system for policy coordination: Develope guidelines for identifying cross-Sectoral issues: operationalise Coordination TWG; Strengthen OPM coordination role	Study finalized and awaits the implementation of the findings	Study finalized and awaits the implementation of the findings	Implement the findings of the study:	
Launch and Implement the PSM SIP	Bid for the consultancy recieved and evaluation done. The formulation of investiment Plan Plan to start in 3rd Quarter.and be completed in 4th Quarter	Bid for the consultancy recieved and evaluation done. The formulation of investiment Plan Plan to start in 3rd Quarter.and be completed in 4th Quarter	Mobilise resources for the implementation of the investment Plan. The SIP to act as basis for sector resource allocation.	
Emphasize and practice the result based planining through assessment of performance contracts and progress of JAF indicators	TOR for the study are in Place	TOR for the study are in Place	Fast track the recruitment of the consultant and to mobilise resources for the implement the study findings	
Launch and Implement the M&E Policy	National M& E Policy in progress studies on evaluation practice and scoping completed. Establishment of evaluation facility in progress	National M& E Policy in progress studies on evaluation practice and scoping completed. Establishment of evaluation facility in progress	Implement the policy on the use of evaluative research. Coordinate the Gov't annual performance report, coordinate the 'Barazas''.	
Vote Function: 1302 Disaster I	Preparedness, Management and Re	efugees		
Regular assessments for cases of disaster Issue early warning signals to communities provide very quick response in the event of disasters	Comprehensive training in disaster risk reduction and Carried out public awareness activities and campaigns on disaster risk reduction.	Comprehensive training in disaster risk reduction and Carried out public awareness activities and campaigns on disaster risk reduction.	Initiate and facilitate capacity building programmes for national and local government staff.	
Ensure that the national disaster risk reduction plan is mainstreamed in the development plans. Build capacity for disaster management	Facilitated two teams on study tours to learn lessons in emergency operations and coordination, to enrich the National Policy for Disaster Preparedness and Risk Reduction and report is in Cabinet	Facilitated two teams on study tours to learn lessons in emergency operations and coordination, to enrich the National Policy for Disaster Preparedness and Risk Reduction and report is in Cabinet	Initiate and facilitate capacity building programmes for national and local government staff.	
Vote Function: 1303 Managem	ent of Special Programs			
Fully scale up the LRDP to the 40 DLGs Monitor the implementation of the programme	LRDP plan implemented in 15 pilot districts: Disbursement made to 15 districts 240 Parish 60 sub counties	LRDP plan rolled out to 39 Districts: Disbursement made to 39 districts 504 Parish 248 sub counties	Start implementation :Ensure that districts LGs submit work plans early enough and leaders are Sensitization and trained to get work plans that are consistent with the LRDP guidelines	

Sector Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

National a	nd Local Government levels esta	blished	
2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:
Increase the support to NUDC to capture the key monitoring & evaluation	Held 5 workshops to discuss the implementation of the PRDP,	Held 5 workshops to discuss the implementation of the PRDP,	Advocate/influence filling of strategic capacity gaps in a phased manner
			Build the capacity of regional Monitoring Units to implement PRDP
Continue with the verification process and compile and submit the reports for action in time.	<ul><li>1185 civilian veterans paid</li><li>one off gratuity</li><li>10 workshops for civilian</li><li>veterans conducted</li></ul>	4850 civilian veterans paid one off gratuity 6 workshops for civilian veterans conducted	Coordinate timely the payment process for all the verified veterans
	2 Civilian veteran verification report produced	4 Civilian veteran verification report produced	
Fully scale up implementation in the 39 DLGs	Completed the baseline mapping for all PRDP investment:10 workshops for civilian veterans conducted:PMC meeting to review the performance of PRDP:Collated all the 39 PRDP District work plans	Completed the baseline mapping for all PRDP investment:10 workshops for civilian veterans conducted:PMC meeting to review the performance of PRDP:Collated all the 39 PRDP District work plans	Introduce and utilize work plan-based financing of activities both at sector and district levels and Districts LGs submit work plans in good time,
Vote: 005 Ministry of Public Vote Function: 1312 HR Mana			
vote Function. 1512 Tix Mana	N/A	N/A	N/A
procure consultancy for preparation of designs, management and supervision of upgrading of the CSC as well as	No actions were undertaken on the CSC as per recommendation from parliament	Procure consultant for refurbishment of the the CSC facility Procurement of equipment for	Operational Civil Service College.
to conduct environmental Impact assessment; Develop Strategic business plan for CSC; procure additional CSC staff and equipment.		the CSC facility. Furnishing the CSC facility Recruit additional staff for the CSC	
		Develop and deliver training programmes to adress the capacity gaps	
Vote: 011 Ministry of Local			
Vote Function: 1323 Urban Ac	•	Technical sumport for now	Strongthanning of gonomic
Continued training of Urban Council staff.	Technical support and training provided to 5 Urban Councils.	Technical support for new urban LGs	Strengthenning of generic training modules for Urban Council officials.
Vote Function: 1324 Local Go	vernment Inspection and Assessm	ent	
Continued training of Urban Council accounts staff.	22 LG accounts staff trained.	Review of laws and regulations governing financial management and accountability by LGs.	Enforcement of the revised laws and regulations that govern financial management and accountability in Urban Councils.
Vote: 108 National Planning	-		
Vote Function: 1351 National	Planning, Monitoring and Evalua		
	-Dialogue meetings with OPM and MFPED - Finanlize M&E	NDP M&E System designed	NDP M&E System development to be completed and made operational
	Framework		

Sector Outcome 3: Mechanisms that will promote coordinated and harmonized planning, monitoring and budgeting of National and Local Government levels established

2011/12 Planned Actions:	2011/12 Actions by Dec:	2012/13 Planned Actions:	MT Strategy:		
	-Review	Link new OBT to NDP	New OBT made fully		
	OBT	outcomes, outputs and Key	operational		
	- Implement	Performance Indicators			
	guidelines for alignment of LG				
	Plans				
Vote: 147 Local Governmen	t Finance Comm				
Vote Function: 1353 Coordina	tion of Local Government Financi	ng			
Provide technical support on the process of property rate	Research is being undertaken in these areas.	Research is being undertaken in these areas.	Continue supporting the collection of LRs		
collections, procedures for the collection of LST &					
LGHT					
Support tax education on the collection, utilization &					
accountability of LRs					
Support the operations of the					
LRECC, conduct exchange					
visit					

### (iv) Efficiency of Sector Budget Allocations

### NA

### Table S2.4: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Sector Budget				
Billion Uganda Shillings	2011/12	2012/13	2013/14	2014/15	2011/12	2012/13	2013/14	2014/15
Key Sector	128.6	<mark>99.6</mark>	143.0	115.9	18.6%	<b>12.8%</b>	20.6%	<u>18.5%</u>
Service Delivery	367.8	380.4	406.0	413.2	53.3%	55.8%	58.4%	<u>66.0%</u>

### NA

### Table S2.5: Key Unit Costs of Services in the Sector (Shs '000)

### (v) Sector Investment Plans

### Table S2.6: Allocations to Capital Investment over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Sector Budget				
Billion Uganda Shillings	2011/12	2012/13	2013/14	2014/15	2011/12	2012/13	2013/14	2014/15
Consumption Expendture(Outputs Provided)	439.2	<b>486.8</b>	499.9	<u>490.3</u>	63.7%	<u>71.4%</u>	71.9%	78.3%
Grants and Subsidies (Outputs Funded)	91.5	79.9	80.6	31.8	13.3%	11.7%	11.6%	<u>5.1%</u>
Investment (Capital Purchases)	159.2	115.3	114.9	103.9	23.1%	<u> 16.9%</u>	16.5%	<u>16.6%</u>
Grand Total	690.0	682.0	695.4	626.0	100.0%	100.0%	100.0%	100.0%

Procurement of farm tractors for Northern Uganda and hydraform machines, road construction in Kampala and other LGs under CAIIP

### **Table S2.7: Major Capital Investments**

Tuble Daire Major Cup	itui in (councile)		"I			
Project	oject 2011/12		2012/13			
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)			
Vote: 003 Office of the Prime Minister						
Vote Function: 1301 Policy	Coordination, Monitoring and Eval	uation				
Project 1006 Support to Inform	nation and National Guidance					

Project	2011/12		2012/13
Vote Function Output	Approved Budget, Planned	Actual Expenditure and	Proposed Budget, Planned
UShs Thousand	Outputs (Quantity and Location)	Outputs by December (Quantity and Location)	Outputs (Quantity and Location)
Vote Function: 1301 Polic	y Coordination, Monitoring and Eva	luation	
130179 Acquisition of Other Capital Assets	Buluri/Banyala FM Radio	No activity carried out because there was no funds released.	Buluri/Banyala FM Radio
Tota	149,548	0	0
GoU Development	149,548	0	0
Donor Development	0	0	0
130175 Purchase of Motor Vehicles and Other Transport Equipment	Motor vehicles procured	One vehicle for the Minister of Information and National Guidance was procured.	(I Motor vehicles procured
Tota	l 1,098,493	0	0
GoU Development	1,098,493	0	0
Donor Development	0	0	0
Project 1077 Support to Public	c Sector Management		
130175 Purchase of Motor Vehicles and Other Transport Equipment	Two vehicles procured.	N/A	Two vehicles procured.
Tota	200,000	0	0
GoU Development		0	0
Donor Development	200,000	0	0
130176 Purchase of Office and ICT Equipment, including Software		N/A	Purchase of Office and ICT Equipment, including Software
Tota	49,849	0	0
GoU Development	· · · · · · · · · · · · · · · · · · ·	0	0
Donor Development	0	0	0
Project 1204 Evidence Based	Decision making- Phase 2		
130176 Purchase of Office and ICT Equipment, including Software		N/A	Integrated Management Information system
Tota	245,750	0	587,500
GoU Development	- )	0	0
Donor Development		0	587,500
Vote Function: 1302 Disas	ster Preparedness, Management and	Refugees	
Project 0009 Capacity Buildin	g for Disaster Mgt and Refugees		
130279 Acquisition of Other Capital Assets		N/A	
Tota	0	0	0
GoU Development		0	0
Donor Development	0	0	0
130275 Purchase of Motor Vehicles and Other Transport Equipment		N/A	
Tota	544,000	0	0
GoU Development		0	0
Donor Development	0	0	0

Project		2011/12		2012/13
		Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location
Vote Fi	unction: 1302 Disast	ter Preparedness, Management and	Refugees	1
130276	Purchase of Office and ICT Equipment, including Software	Purchase of two computers for the department and two printers.	Trained Kasese, Bundibugyo and Kabarole Soroti, Amuria and Katakwi Disaster management Committees (DDMCs) in DRR issues	i) Four computers, Four printers and office furniture procured.
	Total	116,871	0	40,000
	GoU Development	116,871	0	40,000
	Donor Development	0	0	0
Project	t 0017 Ressettlement and	l Re-stocking		
130271	Acquisition of Land by Government	Surveyed refugee settlements land	N/A	
	Total	335,030	0	0
	GoU Development	335,030	0	0
	Donor Development	0	0	0
130275	Purchase of Motor Vehicles and Other Transport Equipment	One truck and Trailer and 5 Motor cycles	Two station wagons and one pickup	i) One trailer and two 12 tonne trucks
	Total	423,657	0	1,100,000
	GoU Development	423,657	0	1,100,000
	Donor Development	0	0	0
Project	t 0922 Humanitarian As	sistance		
	Purchase of Motor Vehicles and Other Transport Equipment		N/A	
	Total	1,022,653	0	0
	GoU Development	1,022,653	0	0
	Donor Development	0	0	0
Vote Fi	unction: 1303 Mana	gement of Special Programs		
Project	t 0022 Support to LRDP			
130377	Purchase of Specialised Machinery & Equipment		N/A	
	Total	299,096	0	0
	GoU Development	299,096	0	0
	Donor Development	0	0	0
Project	t 0932 Post-war Recover	y, Resettlement and Presidential P		
130377	Purchase of Specialised Machinery & Equipment	30 units of the hydraform amchines procured,	Tractors, oxen and ox-ploughs and improved seeds for Northern Uganda procured	1.Hydraform machines procured for distribution to all 8 subregions of Northern Uganda
	ռվահաշու		Procured 5 hydraform machines for West Nile	2.Tractors for Northern Uganda purchased.
		2 525 444	0	5,103,415
	Tatal	4 5 47 <u>46</u> 4		
	Total GoU Development	3,537,464 3.537.464	0	
	Total GoU Development Donor Development	3,537,464 3,537,464 0		5,103,415 5,103,415 0

Project		2011/12		2012/13
Vote Function Output		Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December	Proposed Budget, Planned Outputs (Quantity and Location)
	UShs Thousand		(Quantity and Location)	
Vote Fu	inction: 1303 Mana	gement of Special Programs		
130376	Purchase of Office and ICT Equipment, including Software	Assorted IT equipment procured	Desk top Computers, Printers and other computer accessories procured for Gulu regional Office	1.Four Desktop computer and Printers procured f 2.Five Laptops procured
			Internet facilities installed for Gulu regional office	3.Procurement of Cameras and GIS equipment
				4.Internet facilities installed in Gulu Office.
				5.Ten Desktop computers for the Gulu Data Centre Procured.
				6.NUDC at Headquarters capacitated with IT equipment and software.
				7.Two Photocopier machines procured
	Total	194,785	0	195,374
	GoU Development	194,785	0	195,374
	Donor Development	0	0	0
130375	Purchase of Motor	The construction of ferry on L	Transferred funds to MoWT for	1.Vehicles procured for Gulu
150575	Vehicles and Other Transport	Kyoga,	the construction of ferry on L Albert,	field office
	Equipment	Procurement of 2 double cabins, 1 small lorry trucks and 2 station wagon	Procurement of 3 double cabin all weather Pick up vehicles for Northern Uganda	<ul><li>2.Two Tipper trucks procured.</li><li>3.Vehicle procured for the coordination office.</li></ul>
		20 of tractors and ploughs procured and distributed to support the food security campaign	10 tractors and 250 oxploughs and 500 oxen procured and distributed to support the food security campaign in Northern Uganda	
	Total	1,890,552	0	810,000
	GoU Development	1,890,552	0	810,000
	Donor Development	0	0	0
130372	Government Buildings and Administrative Infrastructure	20 Houses and a clinic in Kweyo Parish constructed using the hydraform technology, the constructionn of the 54	Construction of staff houses for health workers and teachers using hydraform technology for new districts of Kween, Alebtong, Kole and Zombo	1.Construction of teachers and health workers houses in new hard to reach districts (Kween, Alebtong, Kole, Zombo) piloted.
		traditional chiefs houses using hydraform technology commenced	i. Renovation of OPM Gulu regional office ongoing.	
		Stores for or Food and non food relief items constructed Kampala		
		• • • •	0	1,000,000
	Total	2,153,662	<u> </u>	1,000,000
	Total GoU Development Donor Development	2,153,662 2,153,662	0	1,000,000

Project	2011/12		2012/13
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Vote Function: 1303 Man	agement of Special Programs		
130371 Acquisition of Land by Government		Procurement of hydraform machines for Northern Uganda	
Tota	,	0	0
GoU Developmen		0	0
Donor Developmen	t 0	0	0
Project 1076 Development of	Karamoja		
130377 Purchase of Specialised Machinery & Equipment		NA	Five tractors procured and distributed to districts in Karamoja
Tota	1 800,000	0	714,839
GoU Developmen	t 800,000	0	714,839
Donor Developmen	t 0	0	0
130376 Purchase of Office and ICT Equipment, including Software		i) Three laptops procured to Facilitate Karamoja staff	NA
		ii) One printer procured.	
		lii ) Conference room/ office furniture for regional office procured.	
Tota	1 156,527	0	0
GoU Developmen	t 156,527	0	0
Donor Developmen	t 0	0	0
130375 Purchase of Motor Vehicles and Other Transport Equipment		i) One station wagon procured	N/A
Tota	1 319,036	0	0
GoU Developmen	,	0	0
Donor Developmen		0	0
130372 Government Buildings and Administrative		i) OPM regional Offices in Moroto renovated.	NA
Infrastructure		<li>ii) Four housing units constructed in Napak for health workers</li>	
		iii) 700 bags of cement procured for construction of staff houses.	
Tota	1 239,277	0	0
GoU Developmen	t 239,277	0	0
Donor Developmen	t 0	0	0

Project 1078 Support to KIDDP

Project	2011/12		2012/13
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Vote Function: 1303 Mana	gement of Special Programs		
130377 Purchase of		NA	1. Four (4) Hydraform machines
Specialised Machinery &			procured
Equipment			2.Fourteen (14) walking tractors procured
Total	1,749,246	0	680,000
GoU Development	1,749,246	0	680,000
Donor Development	0	0	0
130376 Purchase of Office and ICT Equipment, including Software		NA	1. Four desk top computer and one printer procured for Moroto office.
			2. Laptops procured for Moroto office
			3. internet facilities instaled for moroto office
			4. Two photocopiers procured for Moroto office
Total	199,397	0	199,397
GoU Development	199,397	0	<u> </u>
Donor Development	0	0	0
130375 Purchase of Motor Vehicles and Other Transport Equipment		i) The procurement process of one topper lory and three double coubins is ongoing.	1.TwoTipper lorries procured to support construction using hydra form.
-1-1-1		Ii Four Double cabin Pick-up Nissan Navara Procured.	2. Three double cabin pick-ups procured
Total	378,855	0	479,856
GoU Development	378,855	0	<u>479,856</u>
Donor Development	0	0	0
Project 1153 Karamoja Livelih	oods Program (KALIP)		
130377 Purchase of Specialised Machinery & Equipment		N/A	
Total	1,500,000	0	0
GoU Development	1,500,000	0	0
Donor Development	0	0	0
130372 Government Buildings and Administrative Infrastructure	Safety nets - labour intensive works	N/A	
	• • • • • • •	0	0
Total	2,000,000	0	U
Total GoU Development	2,000,000 0	0	0

Project 1154 Agriculture Livelihoods Recovery Program (ALREP)

Project		2011/12			2012/13	
Vote Function Output		Approved Budget, Planned	Actual Expenditure and		Proposed Budge	et, Planned
	UShs Thousand	Outputs (Quantity and Location)	Outputs by December (Quantity and Location)			ity and Location
Vote Fu	nction: 1303 Mana	gement of Special Programs			1	
130377	Purchase of		N/A			
	Specialised					
	Machinery &					
	Equipment					
	Total	1,720,000		0		(
	GoU Development	1,720,000		0		
	Donor Development	1,720,000		0		
	Donor Development	v		0		
	Purchase of Motor Vehicles and Other Transport	Motor Vehicles	N/A		i. Procure 1 M	otor Vehicle
	Equipment					
	Total	300,000		0		168,000
	GoU Development	0		0		100,000
	Donor Development	300,000		0		168,000
	-	,		0		108,000
Vote Fu	unction: 1349 Admin	nistration and Support Services				
Project	0019 Strengthening and	d Re-tooling the OPM				
	Purchase of Motor Vehicles and Other Transport Equipment	Purchase of Ten saloon cars and three motorcycles	NA		i. 5 vehicles p OPM Pool	procured for the
	Total	332,499		0		
	GoU Development	332,499		0		(
	Donor Development	0		0		(
	•					
	Purchase of Office and ICT Equipment, including Software	Procurement of 5 Personal computers and 5 Laptops	N/A			of office and IT ersonal computers
	Total	42.853		0		(
	GoU Development	42,853		0		
	-	42,835		0		(
	Donor Development	0		0		(
	Purchase of Office and Residential Furniture and Fittings	procurement of Sets of Office furniture	NA		i. Procurement furniture	of Sets of Office
	Total	14.609		0		(
	GoU Development	14,609		0		6
	Donor Development	14,009 0		0		( (
Vote:	005 Ministry of I	Public Service				
Vote Fu		gement Systems and Structures				
Project	1079d Public Service R	eform Comp.2 Records Management	5			
	Acquisition of Land by Government		N/A			
	Total	550,000		0		(
	GoU Development	550,000		0		6
	-	,		0		6
	Donor Development	0				

Project		2011/12		2012/13
Vote Function O	a <b>tput</b> JShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Vote Function:	1313 Mana	agement Systems and Structures		
131372 Governn Building Adminis Infrastru	s and trative	The National Records and Archives Centre constructed.	Contractor not procured	The National Records and Archives Centre constructed.
	Total	3,413,000	0	1,400,000
Gol	<b>Development</b>	0	0	0
Dono	r Development	3,413,000	0	1,400,000
Vote Function:	1315 Publi	c Service Pensions(Statutory)		
Programme 09	Public Service	Pensions		
131599 Arrears				
	Total	68,000,000	0	0
и	age Recurrent		0	0
	age Recurrent age Recurrent		0	0
Vote Function:		y, Planning and Support Services		
134978 Purchase and Resi Furnitur Fittings	e of Office dential	form Comp 5 - Support Services furniture and fittings procured	Office furniture was procured	furniture and fittings procured
i ittiigs	Total	51,002	0	51,000
Gol	Development	- )	0	51,000
	- Development		0	0
134972 Governn Building Adminis Infrastru	s and trative	Office building maintained	Office buildings were maintained	Office building maintained
	Total	80,003	0	80,000
Gol	<b>Development</b>	80,003	0	80,000
Dono	r Development	0	0	0
134975 Purchase Vehicles Transpo Equipme	and Other rt	a min bus and pickup procured	N/A	
	Total	50,000	0	0
Gol	<b>Development</b>	50,000	0	0
Dono	r Development	0	0	0
Vote: 011		Local Government		
Vote Function:	1321 Distri	ict Administration and Development		
Project 1066 Di	strict Livelihoo	d Support Programme		
132175 Purchase	and Other		not planned for	
Venicies Transpo Equipme	nt			
Transpo	ent Total	767,000	0	0
Transpo Equipme		,	0 0	<b>0</b> <i>0</i>

Project	2011/12		2012/13	
•	Approved Budget, Planned	Actual Expenditure and	Proposed Budget, Planned	
	Outputs (Quantity and Location)	Outputs by December (Quantity and Location)	Outputs (Quantity and Location)	
Vote Function: 1321 District	t Administration and Development			
132179 Acquisition of Other Capital Assets	-Safe and clean water to provided to approximately 15,900 people.	water sources constructed		
Total	420,000	0	0	
GoU Development	0	0	0	
Donor Development	420,000	0	0	
132177 Purchase of Specialised Machinery & Equipment		not planned for	Obstacles to bussiness expansion and creation reduced	
Total	445,000	0	5,785,000	
GoU Development	0	0	0	
Donor Development	445,000	0	5,785,000	
132173 Roads, Streets and Highways	Rural access roads improved.	Community roads rehabiliatated	1264 kms of Community Access Roads constructed	
Total	7,540,000	0	7,102,835	
GoU Development	0	0	0	
Donor Development	7,540,000	0	7,102,835	
Project 1068 CAIIP				
132177 Purchase of Specialised Machinery & Equipment		10 sets of rice mills,19sets of milk coolers delivered	Obstacles to bussiness expansion an dcreation reduced	
Total	5,994,000	0	1,994,000	
GoU Development	0	0	0	
Donor Development	5,994,000	0	1,994,000	
132175 Purchase of Motor Vehicles and Other Transport Equipment		not applicable		
Total	2,500,000	0	0	
GoU Development	2,500,000	0	0	
Donor Development	0	0	0	
132173 Roads, Streets and Highways	Civil works on community access and rural feeder roads.	475km of district roads rehabilitated	district ,urban , and community access roads upgraded,rehabilitated and mantained	
Total	15,566,000	0	3,566,000	
GoU Development	0	0	0	
Donor Development	15,566,000	0	3,566,000	
132172 Government Buildings and Administrative Infrastructure	-Rural markets in 78 Sub- counties improved.	70markets completed since project commencement	Obstacles to business expansion and creation reduced	
Total	2,270,000	0	2,265,000	
		<u>^</u>		
GoU Development	5,000	0	0	

Project 1073 LG Management and Service Delivery Programme

Project	2011/12		2012/13
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Vote Function: 1321 Distri	ict Administration and Development		1
132175 Purchase of Motor Vehicles and Other Transport Equipment		not applicable	
Total	,	0	0
GoU Development	· · · · · · · · · · · · · · · · · · ·	0 0	0
Donor Development	170,000	0	0
132172 Government Buildings and Administrative Infrastructure		4 office blocks and 2 staff houses were constructed and 2 staff houses renovatedDisbursed funds to 11 districts to construct offices and staf houses	Political, Economic and Social enabling conditions created in PRDP districts
Total	41,409,000	0	8,792,000
GoU Development		0	0
Donor Development	41,409,000	0	8,792,000
Project 1087 CAIIP II			
132172 Government Buildings and Administrative Infrastructure		no progress reported on markets under construction	Obstacles to business expansion and creation reduced
Total	4,860,000	0	5,850,000
GoU Development	10,000	0	150,000
Donor Development	4,850,000	0	5,700,000
132173 Roads, Streets and Highways		1454.1km of Batch A CARs completed	520 kms of District feeder roads, and 2,400 kms of Community Access Roads upgraded, rehabilitated and mantained.
Total	20,245,000	0	13,610,000
GoU Development	0	0	0
Donor Development	20,245,000	0	13,610,000
Project 1088 Markets and Agri	iculture Trade Improvement Project		
132172 Government Buildings and Administrative Infrastructure		construction of Wandegeya,Hoima,Mpanga(Fort potal),Gulu,Lira,Jinja and Mbale markets commenced	Urban markets redeveloped and upgraded
Total	21,231,000	0	22,870,000
GoU Development		0	600,000
Donor Development	20,780,000	0	22,270,000
Vote Function: 1323 Urban	n Administration and Development		
Project 1070 Kampala Instituti	ional and Infrastructure Developme		
132375 Purchase of Motor Vehicles and Other Transport		Nil activities, releases shifted to KCCA	
Equipment			
Equipment Total	50,000	0	0
		0 0	<b>0</b> 0

Project	2011/12		2012/13	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location	
Vote Function: 1323 Urban	n Administration and Development			
132377 Purchase of Specialised Machinery & Equipment		Nil activity no funds released		
Total	,	0	0	
GoU Development		0	0	
Donor Development	106,400	0	6	
132373 Roads, Streets and Highways		Releases shifted to KCCA to conduct the activity	Roads, Streets and Highways	
Total	16,827,900	0	19,830,000	
GoU Development	0	0	<i>0</i>	
Donor Development	16,827,900	0	19,830,000	
Project 1071 Improvement of N	Markets in Kampala			
132371 Acquisition of Land by Government		KCCA to ensure that land for Kasubi and Nakulabye markets aquired		
Total	2,000,000	0	0	
GoU Development	2,000,000	0	<u> </u>	
Donor Development	0	0	<i>0</i>	
134973 Roads, Streets and Highways	to Policy, Planning and Support	No activities were conducted.	performance of LGs road equipment from China monitored	
Total	180,000	0	100,000	
GoU Development	180,000	0	100,000	
Donor Development	0	0	C	
134975 Purchase of Motor Vehicles and Other Transport Equipment		process of procuring 30,000 under way		
Total	3,000,000	0	0	
GoU Development	3,000,000	0	<i>0</i>	
Donor Development	0	0	<u> </u>	
134976 Purchase of Office and ICT Equipment, including Software		some office equipment procured for the department	Office enviroment improved	
Total	100,000	0	60,000	
GoU Development	· · · · · · · · · · · · · · · · · · ·	0	60,000	
Donor Development		0	0	
Vote: 021 East Africar	n Community			
	y, Planning and Support Services			
Project 1005 Strengthening Mi	in of EAC			

Project	2011/12		2012/13
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Vote Function: 1349 Poli	cy, Planning and Support Services		1
134975 Purchase of Motor Vehicles and Other Transport Equipment	2 vehicles procured	NIL	One (1) Motor Vehicle procured.
Tota	l 170,000	0	90,000
GoU Developmen		0	90,000
Donor Developmen	<i>t</i> 0	0	0
134976 Purchase of Office and ICT Equipment, including Software	5 computers, 4 scanners, 4 Fax machines, 2 photocopying machines	The following items procured; 3 Laptops	(i.) Office furniture & fittings procured.
		2 Printers	(ii.) One (1) Photocopier procured.
		200 units of corporate wear	(iii.) Four (4) Desktop Computer sets procured.
			(iv.) 200 Units of Staff Corporate wear procured.
Tota	l 110,000	0	110,000
GoU Developmen		0	110,000
Donor Developmen	t 0	0	0
Vote Function: 1351 Nati Project 0361 National Planni			
Vote Function: 1351 Nati	onal Planning, Monitoring and Evalu	Office renovations and procurement process on going	Purchase of Office and ICT Equipment, including Software
Vote Function: 1351 Nati <i>Project 0361 National Planni</i> 135176 Purchase of Office and ICT Equipment,	onal Planning, Monitoring and Evalu ng Authority Purchase of Office and ICT Equipment, including Software	Office renovations and	
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software	onal Planning, Monitoring and Evalu <i>ng Authority</i> Purchase of Office and ICT Equipment, including Software d. 387,205	Office renovations and procurement process on going	Equipment, including Software
Vote Function: 1351 Nati <i>Project 0361 National Planni</i> 135176 Purchase of Office and ICT Equipment, including Software Tota	onal Planning, Monitoring and Evaluation <i>ng Authority</i> Purchase of Office and ICT Equipment, including Software and 387,205 <i>t</i> 387,205	Office renovations and procurement process on going	Equipment, including Software
Vote Function: 1351 Nati <i>Project 0361 National Planni</i> 135176 Purchase of Office and ICT Equipment, including Software Tota <i>GoU Developmen</i>	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software al 387,205 t 387,205 t 0	Office renovations and procurement process on going 0 0	Equipment, including Software 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Developmen Donor Developmen	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software al 387,205 t 387,205 t 0	Office renovations and procurement process on going 0 0	Equipment, including Software 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Development Donor Development Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software al 387,205 t 387,205 t 0 y Building Programme al 175,000	Office renovations and procurement process on going 0 0 0 0 N/A 0	Equipment, including Software 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Development Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Development	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software II 387,205 t 0 y Building Programme II 175,000 t 175,000	Office renovations and procurement process on going 0 0 0 0 0 N/A 0 0 0	Equipment, including Software 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Development Donor Development Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Development Donor Development	onal Planning, Monitoring and Evaluation         ng Authority         Purchase of Office and ICT         Equipment, including Software         al       387,205         t       0         y Building Programme         al       175,000         t       0	Office renovations and procurement process on going 0 0 0 0 N/A 0	Equipment, including Software 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Development Donor Development Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Development Donor Development Donor Development Donor Development	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software II 387,205 t 0 y Building Programme II 175,000 t 175,000	Office renovations and procurement process on going 0 0 0 0 0 N/A 0 0 0 0 0	Equipment, including Software 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Development Donor Development Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Development Donor Development Donor Development Donor Development	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software II 387,205 t 0 y Building Programme II 175,000 t 0 Capital City Authority nomic Policy Monitoring,Evaluation of	Office renovations and procurement process on going 0 0 0 0 0 N/A 0 0 0 0 0	Equipment, including Software 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Development Donor Development Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Development Donor Development Donor Development Donor Development Donor Development Donor Development Donor Development Donor Development Donor Development Note: 122 Kampala C	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software II 387,205 t 0 y Building Programme II 175,000 t 0 Capital City Authority nomic Policy Monitoring,Evaluation of	Office renovations and procurement process on going 0 0 0 0 0 N/A 0 0 0 0 0	Equipment, including Software 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Developmen Donor Developmen Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Developmen Donor Developmen Donor Developmen Vote: 122 Kampala C Vote Function: 1349 Econ Project 0115 LGMSD (former 134976 Purchase of Office and ICT Equipment, including Software	onal Planning, Monitoring and Evaluation <i>ng Authority</i> Purchase of Office and ICT Equipment, including Software 1 387,205 <i>t</i> 0 <i>y Building Programme</i> 1 175,000 <i>t</i> 0 Capital City Authority homic Policy Monitoring,Evaluation of <i>t LGDP</i>	Office renovations and procurement process on going 0 0 0 0 N/A 0 0 0 8 <b>X Inspection</b>	Equipment, including Software
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Development Donor Development Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Development Donor Development Donor Development Vote: 122 Kampala C Vote Function: 1349 Econ Project 0115 LGMSD (forment 134976 Purchase of Office and ICT Equipment, including Software Tota	anal Planning, Monitoring and Evaluation <i>ng Authority</i> Purchase of Office and ICT Equipment, including Software Al 387,205 <i>t</i> 0 <i>y Building Programme</i> Al 175,000 <i>t</i> 0 Capital City Authority nomic Policy Monitoring,Evaluation of <i>t LGDP</i> Al 500,000	Office renovations and procurement process on going 0 0 0 0 0 N/A 0 0 0 0 0	Equipment, including Software 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Vote Function: 1351 Nati Project 0361 National Planni 135176 Purchase of Office and ICT Equipment, including Software Tota GoU Developmen Donor Developmen Project 0987 Uganda Capacit 135171 Acquisition of Land by Government Tota GoU Developmen Donor Developmen Donor Developmen Vote: 122 Kampala C Vote Function: 1349 Econ Project 0115 LGMSD (former 134976 Purchase of Office and ICT Equipment, including Software	onal Planning, Monitoring and Evalu- ng Authority Purchase of Office and ICT Equipment, including Software II 387,205 t 387,205 t 0 y Building Programme II 175,000 t 0 Capital City Authority nomic Policy Monitoring,Evaluation of LGDP) II 500,000 t 500,000	Office renovations and procurement process on going 0 0 0 0 0 X/A 0 0 0 0 8 Inspection 0	Equipment, including Software

Project	2011/12		2012/13
Vote Function Output	Approved Budget, Planned	Actual Expenditure and	Proposed Budget, Planned
UShs Thousand	Outputs (Quantity and Location)	Outputs by December (Quantity and Location)	Outputs (Quantity and Location
Vote Function: 1349 Econo	mic Policy Monitoring, Evaluation &	z Inspection	
134978 Purchase of Office			
and Residential			
Furniture and Fittings			
0			
Total	491,530	0	(
GoU Development	491,530	0	(
Donor Development	0	0	(
Programme 03 Treasury Servic	es		
134999 Arrears			
Total	200,000	0	0
Wage Recurrent	0	0	C
Non Wage Recurrent	0	0	<u> </u>
NTR	200,000	0	<u> </u>
Vote: 146 Public Servic	ce Commission		
Vote Function: 1352 Public	Service Selection and Discplinary S	ystems	
Project 0388 Public Service Con	mmission		
135272 Government	-The floor of the corridor tiled	Repaired Chairman's office	The floor of the corridor tiled
<b>Buildings and</b>	- Partitioning and burglar	leaking roof, Paid for Security	
Administrative	proofing for the Resource centre	service, Gabbage collection and	Partitioning and burglar
Infrastructure	done.	Cleaned Office premises	proofing for the Resource centre
		Repaired leakages in Toilets,	done.
		painted and fixed damaged	
		locks, Paid for Security service,	
		Gabbage collection and Cleaned	
		Office premises	
Total	38,000	0	38,000
GoU Development	38,000	0	38,000
Donor Development	0	0	0
135275 Purchase of Motor	- 3 Vehicles	Vehicle Repair and maintenance	3 vehicles procured
Vehicles and Other			
Transport			
Equipment			
Equipment Total	350,000	0	270,000
	350,000 <i>350,000</i>	0 0	
Total	· · · · · · · · · · · · · · · · · · ·		270,000
Total GoU Development	350,000	0	270,000
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment,	350,000 0 - 6 Computer Sets - An online Recruitment System	0 0 Internal recruitment system upgraded. Online/External	270,000 0 5 computers sets procured
Total GoU Development Donor Development 135276 Purchase of Office	350,000 0 - 6 Computer Sets	0 0 Internal recruitment system	270,000 0
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment,	350,000 0 - 6 Computer Sets - An online Recruitment System	0 0 Internal recruitment system upgraded. Online/External system ready for testing.	270,000 0 5 computers sets procured 10 UPS Procured
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment,	350,000 0 - 6 Computer Sets - An online Recruitment System	0 0 Internal recruitment system upgraded. Online/External	270,000 0 5 computers sets procured
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment,	350,000 0 - 6 Computer Sets - An online Recruitment System	0 0 Internal recruitment system upgraded. Online/External system ready for testing. Microsoft office Access internal	270,000 0 5 computers sets procured 10 UPS Procured 1 Heavy duty network printer
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment,	350,000 0 - 6 Computer Sets - An online Recruitment System	0 0 Internal recruitment system upgraded. Online/External system ready for testing. Microsoft office Access internal	270,000 0 5 computers sets procured 10 UPS Procured 1 Heavy duty network printer procured. Anti virus software procured File movement tracking
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment,	350,000 0 - 6 Computer Sets - An online Recruitment System Developed	0 0 Internal recruitment system upgraded. Online/External system ready for testing. Microsoft office Access internal	270,000 0 5 computers sets procured 10 UPS Procured 1 Heavy duty network printer procured. Anti virus software procured File movement tracking software procured
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment, including Software Total	350,000 0 - 6 Computer Sets - An online Recruitment System Developed 55,641	0 0	270,000 0 5 computers sets procured 10 UPS Procured 1 Heavy duty network printer procured. Anti virus software procured File movement tracking software procured 55,641
Total GoU Development Donor Development 135276 Purchase of Office and ICT Equipment, including Software	350,000 0 - 6 Computer Sets - An online Recruitment System Developed	0 0	10 UPS Procured 1 Heavy duty network printer procured. Anti virus software procured File movement tracking software procured

Project	2011/12		2012/13
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by December (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Vote Function: 1352 Public	Service Selection and Discplinary S	Systems	
135278 Purchase of Office and Residential Furniture and Fittings	- 5 Executive and 10 ordinary furniture sets for offices procured	Faulty door locks replaced	10 Sets of Office Furniture
Total	30,000	0	30,000
GoU Development	30,000	0	<u> </u>
Donor Development	0	0	<u> </u>
Vote: 147 Local Govern	nment Finance Comm		
	ination of Local Government Finan	ncing	
Project 0389 Support LGFC			
135378 Purchase of Office and Residential Furniture and Fittings	Purchase of partitons for sixth floor Purchase of six tables ( workstations) six chairs, filing cabinets	1 fan procured	Purchase of partitons for sixth floor Purchase of six tables ( workstations) six chairs, filing cabinets
Total	11,699	0	12,000
GoU Development	11,699	0	12,000
Donor Development	0	0	0
135375 Purchase of Motor Vehicles and Other Transport Equipment	Purchase of one station wagon, Purchase of tyres and spare parts.	0	Purchase of one station wagon, Purchase of tyres and spare parts.
Total	150,001	0	99,700
GoU Development	150,001	0	<u>99,700</u>
Donor Development	0	0	<i>0</i>
135377 Purchase of Specialised Machinery & Equipment	Procurement of Printers, fans etc	1 fan procured	Procurement of Printers, fans etc
Total	10,000	0	10,000
GoU Development	10,000	0	10,000
Donor Development	0	0	0

### S3 Proposed Budget Allocations for 2012/13 and the Medium Term

This section sets out the proposed sector budget allocations for 2012/13 and the medium term, including major areas of expenditures and any notable changes in allocations.

### Table S3.1: Past Expenditure and Medium Term Projections by Vote Function

	2010/11		11/12	Medium Term Projections		
	2010/11 Outturn	Appr. Budget	Spent by End Dec	2012/13	2013/14	2014/15
Vote: 003 Office of the Prime Minister						
1301 Policy Coordination, Monitoring and Evaluation	6.963	16.534	0.000	16.506	12.921	9.071
1302 Disaster Preparedness, Management and Refugees	19.005	12.880	0.000	13.035	16.126	16.226
1303 Management of Special Programs	58.522	143.525	0.000	124.488	161.673	71.954
1349 Administration and Support Services	2.756	2.512	0.000	2.626	2.429	2.579
Total for Vote:	87.246	175.451	0.000	156.657	193.149	99.830
Vote: 005 Ministry of Public Service						
1312 HR Management	2.508	1.962	0.000	5.087	3.418	3.761
1313 Management Systems and Structures	0.543	4.211	0.000	2.302	15.935	15.918

			11/12	Medium	Term Proje	ections
	2010/11 Outturn	Appr. Budget	Spent by End Dec	2012/13	2013/14	2014/15
1314 Public Service Inspection	0.366	0.467	0.000	0.630	16.121	15.629
1315 Public Service Pensions(Statutory)	249.635	249.636	0.000	286.745	274.112	306.933
1316 Public Service Pensions Reform	0.200	0.439	0.000	0.485	9.732	9.679
1349 Policy, Planning and Support Services	16.706	27.111	0.000	27.978	12.822	14.856
Total for Vote:	269.958	283.824	0.000	323.226	332.140	366.776
Vote: 011 Ministry of Local Government	1	I		I		
1321 District Administration and Development	1.755	158.217	0.000	102.236	108.065	94.222
1322 Local Council Development	1.738	4.213	0.000	0.546	0.421	0.400
1323 Urban Administration and Development	2.370	21.106	0.000	21.122	1.329	0.350
1324 Local Government Inspection and Assessment	0.496	3.210	0.000	2.402	1.223	1.200
1349 Policy, Planning and Support Services	12.295	3.239	0.000	6.416	4.249	3.978
Total for Vote:	18.654	189.985	0.000	132.722	115.287	100.150
Vote: 021 East African Community	1	I				
1331 Coordination of the East African Community Affairs	0.858	1.227	0.000	1.227	1.395	1.694
1332 East African Community Secretariat Services	12.241	10.807	0.000	10.807	11.500	12.500
1349 Policy, Planning and Support Services	2.522	3.268	0.000	3.347	4.688	5.218
Total for Vote:	15.621	15.302	0.000	15.381	17.583	19.412
Vote: 108 National Planning Authority	1	I				
1351 National Planning, Monitoring and Evaluation	7.691	11.408	0.000	9.711	11.171	12.551
Total for Vote:	7.691	11.408	0.000	9.711	11.171	12.551
Vote: 122 Kampala Capital City Authority	1	I		I		
1349 Economic Policy Monitoring, Evaluation & Inspection	0.000	28.588	0.000	36.135	16.065	16.065
Total for Vote:	0.000	28.588	0.000	36.135	16.065	16.065
Vote: 146 Public Service Commission	1	I		I		
1352 Public Service Selection and Discplinary Systems	3.499	4.268	0.000	4.436	5.114	5.746
Total for Vote:	3.499	4.268	0.000	4.436	5.114	5.746
Vote: 147 Local Government Finance Comm	1	I		I		
1353 Coordination of Local Government Financing	3.137	7.436	0.000	4.244	4.868	5.440
Total for Vote:	3.137	7.436	0.000	4.244	4.868	5.440
Vote: 500 501-850 Local Governments						
1381 District and Urban Administration	213.095	194.045	0.000	230.883	277.898	319.089
1382 Local Statutory Bodies	25.084	27.402	0.000	9.978	0.000	0.000
1383 Local Government Planning Services	54.686	61.706	0.000	61.906	72.794	146.930
Total for Vote:	292.865	283.153	0.000	302.766	350.692	466.019
Total for Sector:	698.671	999.417	0.000	985.279	1,046.068	1,091.988

\* Excluding Taxes and Arrears and including NTR

### (i) The Total Budget over the Medium Term

The total resource envelope allocated to the PSM for the FY 2010/11 amounted to: UGX 103.044Bn for Wages; UGX 361.391 Bn Non-wage; UGX 112.628 Bn Government of Uganda contribution to development budget expenditure; and UGX 164.295 Bn as Donor contribution to the development budget expenditure;

In comparison to FY 2009/10, the Sector allocation in the FY under review decreased by 5.2%. This has a negative implication to the Sector especially with regard to its performance.

(ii) The major expenditure allocations in the sector NIL

### (iii) The major planned changes in resource allocations within the sector NIL

### Table S3.2: Major Changes in Sector Resource Allocation

\* Excluding Taxes and Arrears

### S4: Unfunded Outputs for 2012/13 and the Medium Term

This section sets out the highest priotrity outputs in 2012/13 and the medium term which the sector has been unable to fund in its spending plans.

### **Table S4.1: Additional Output Funding Requests**

Additional Requirements for Funding and Outputs in 2012/13	Justification of Requirement for Additional Outputs and Funding
Vote Function: 1301 Policy Coordination, Monitoring	and Evaluation
Output: 1301 01 Government policy implementation	
Funding Requirement (UShs Bn):4.690Full operationalisation of the Institutional Frameworkfor the Coordination of Policies and Programme,Increased implementation of Cabinet Decisions andundertaking of the Cabinet Retreats on GovernmentPerformance, Implementation of the PSM-SIP,	The Department of Policy Implementation and Coordination has planned to prepare a Procedures Manual for the Institutional Framework for the Coordination of Government Policies and Programmes; fully track the implementation of Decisions and the Institutionalised coordination committees: PCC, ICSC, [monthly PS's] Meeting, and TICC, as well as the implementation of the undertakings of the Retreat of Cabinet on the Government Semi and Annual Performance Reports. Coordinating the implementation of the National Development Plan, Developing and maintaining a Database of key policies and related actions. Preparing and deliberating on a Draft National Policy on Coordination. Coordinating the implementation of the PSM-SIP.
Output: 1301 06 Functioning National Monitoring	and Evaluation
Funding Requirement (UShs Bn):19.000Full Implementation of the Constitutional role of the Office of the Prime Minister (Implementation of the M&E Policy, Roll out of the Baraza innitiative to all the Districts)	The implementation of the National M&E Policy and the Baraza Initaitive will require additional resources especially for the operationalisation of the Evaluation function which has hitherto not been fully operational, as well as faciliate the roll out of the Baraza initaitive to all LGs in the Country.
Vote Function: 1304 Management of Special Programs	
Output: 1303 04 Coordination of the implementati	on of LRDP
Funding Requirement (UShs Bn):34.300Expand implementation of the LRDP; Support to the Northern Uganda Data centre NUDC; and Support new portfolios in OPM: Teso, Bunyoro, Karamoja, Office of the 3rd Deputy Prime Minister and Deputy Leader of Government Business in Parliament (4.3Bn)	The full scale implementation of the LRDP in 40 Districts LGs begun in FY 2011/12 additional funding is needed to intensify implementation (USHS 25.2bn). Support to the Northern Uganda Data Centre (NUDC) USHS4.8 Bn to increase quality data collection, monitoring and evaluation of programmes.Support new portfolios in OPM: Teso, Bunyoro, Karamoja, Office of the 3rd Deputy Prime Minister and Deputy Leader of Government Business in Parliament (USHS4.3bn)
Vote Function:1311 Policy, Planning and Support Ser	vices
Output: 1349 11 Ministerial and Support Services	
Funding Requirement (UShs Bn): 35.416	The MoPS Strategic Investment Plan is replacing the PSRP Framework which ended in June 2010. The MoPS SIP is one of the interventions in the National Development Plan. It is the framework under which all Ministry medium term interventions will be undertaken; Public Service Transformation Paper, Human Resource Strategy, Pay Reform Strategy implementation, IPPS, Civil Service College, Construction of the Records & Archives Centre, ROM/OOB, Public Service Performance Management.(35.116) Joint Annual Review of the MoPS performance (300M)
Vote Function: 1305 District Administration and Devel	opment
Output: 1321 05 Strengthening local service delive	ry and development
Funding Requirement (UShs Bn):33.70030 office blocks and 70 new staff houses constructed,30% increment of LG infrastructure and 130 DSCssupported, 100 staff houses	Service delivery by LGs contribute to attainment of NDP objectives. The discretionary grant (LGMSD, formerly LGDP) to LGs has been constant since FY 2005/06, at the tune of 64.3bn, despite upward changes in population, number of districts and costs of service delivery. It is also important to note that the Programme has in the past successfully provided 20% additional financial resources, based on defined criteria, as an

Additional Requirements for Funding and Outputs in 2012/13	Justification of Requirement for Additional Outputs and Funding
	incentive mechanism for good performance. Adequate LDG allocations are therefore necessary to meet the reward requirements for an increasing number of good performing LGs. The breakdown is as follows: LDG and CBG top up(sh.19bn), Civil works in Northern Uganda (shs.12.6bn), Support to DSCs (1.93bn), LED supported(shs 2.5bn),
Output: 1321 51 Support to LGs to deliver services	
Funding Requirement (UShs Bn):1.456Boards and commissions of LGs trained; JARD conducted; Training of staff in LGs supported; Annual National Assessment conducted; Local revenue enhancement initiatives implemented; LG Planning and budgeting supported; and LED supported	Members of boards and commissions of the LGs critically contribute to the achievements of the objectives in LGs. The District Service Commission, The District Land Board and Public Accounts Committee play an instrumental role in LGs. The Joint Annual Review of Decentralisation, Annual National Assessment of LGs, Local revenue enhancement initiatives, LG Planning and budgeting, Local Economic Development and training LG staff have in the past been supported under the LoGSIP basket fund. With the withdrawal of Development Partners from funding of the LoGSIP, these vital activities have no funding for further implementation, hence additional support from the consolidated fund is required.
Vote Function: 1301 National Planning, Monitoring an	
Output: 1351 01 Production of National Developm	ent Planning framework and systems
<i>Funding Requirement (UShs Bn):</i> 19.953 The NPA has the following unfunded priorities under the NPA Strategic Plan 2011/12 - 2015/16: (i) the National Spatial Plan produced and aligned to NDP; (i) the National Manpower Survey; (iii) Two research studies and (iv) a salary shortfall;(v)NEPAD/APRM	Following the production of the NDP, the NPA has come up with a Strategic Plan to help it achieve ensure that the NDP is effectively and efficiently implementated. The interventions in the NPA Strategic Plan could not be accomodated within the existing MTEF.
Vote Function: 1303 Coordination of Local Governmen	nt Financing
Output: 1353 03 Enhancement of LG Revenue Mo	
Funding Requirement (UShs Bn):0.660Conduct outreach activities on Local revenuesadministration and Management. Undertakesensitization of political leaders on importance ofLocal	When these activities are implemented the expected results is increase in locally raised revenues and this will help ease the burden on the Centre availing more resources to put to other uses and improved service delivery in local governments. This relates to the NDP sector objective of implementing measures aimed at enhancing efficiency in local revenues mobilization and administration.
Output: 1353 04 Equitable Distribution of Grants	
<i>Funding Requirement (UShs Bn): 0.685</i> Support the Implementation of FDS and effective performance of LGBC. Facilitate negotiations on sector conditional grants and disseminate the	To improve on the allocation of financial resources to local governments; To support the dialogue between sectors managing conditional grants; To promote stakeholders participation in the planning budgeting and implementation of Local Government programs for improved service delivery; To conduct outreach activities on Local revenues administration and Management; To undertake sensitization of political leaders on importance of Local revenues; and To support the operations of the LGBC. This relates to the NDP sector objective of reviewing the modalities fo Central Government transfers to LGs to ensure greater equity and flexibility.