Vote: 176 Naguru Referral Hospital

QUARTER 4: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

| | | Approved Budget | Cashlimits by End Q4 | Released by End Q 4 | Spent by End Q4 | % Budget Released | % Budget Spent | % Releases Spent |
|-----------|---------------------------|--------------------|----------------------|------------------------|--------------------|----------------------|-------------------|---------------------|
| Recurrent | Wage | 4.246 | 4.246 | 4.246 | 3.229 | 100.0% | 76.0% | 76.0% |
| | Non Wage | 0.999 | 0.999 | 0.999 | 0.999 | 100.0% | 100.0% | 100.0% |
| Devt. | GoU | 1.056 | 1.056 | 1.056 | 1.056 | 100.0% | 100.0% | 100.0% |
| | Ext. Fin. | 0.000 | 0.000 | 0.000 | 0.000 | 0.0% | 0.0% | 0.0% |
| | GoU Total | 6.301 | 6.301 | 6.301 | 5.283 | 100.0% | 83.8% | 83.8% |
| Total Go | U+Ext Fin (MTEF) | 6.301 | 6.301 | 6.301 | 5.283 | 100.0% | 83.8% | 83.8% |
| | Arrears | 0.002 | 0.002 | 0.002 | 0.002 | 100.0% | 100.0% | 100.0% |
| T | otal Budget | 6.303 | 6.303 | 6.303 | 5.285 | 100.0% | 83.9% | 83.9% |
| | A.I.A Total | 0.400 | 0.210 | 0.210 | 0.210 | 52.5% | 52.5% | 100.0% |
| G | Frand Total | 6.703 | 6.512 | 6.512 | 5.495 | 97.2% | 82.0% | 84.4% |
| | ote Budget ing Arrears | 6.701 | 6.511 | 6.511 | 5.493 | 97.2% | 82.0% | 84.4% |

Table V1.2: Releases and Expenditure by Program*

| Billion Uganda Shillings | Approved Budget | Released | Spent | % Budget Released | % Budget Spent | %Releases Spent |
|---|--------------------|----------|-------|----------------------|-------------------|--------------------|
| Program: 0856 Regional Referral Hospital Services | 6.70 | 6.51 | 5.49 | 97.2% | 82.0% | 84.4% |
| Total for Vote | 6.70 | 6.51 | 5.49 | 97.2% | 82.0% | 84.4% |

Matters to note in budget execution

Vote: 176 Naguru Referral Hospital

QUARTER 4: Highlights of Vote Performance

All hospital staff wages were paid in time except for the newly transferred staff who had not yet accessed the payroll. All pensioners received their retirement benefits. However, the wage allocations was not all absorbed. The reason was the vacant positions that are not yet filled up, the transfer of some of the hospital staff to other hospitals and therefore the remaining staff could not absorb the funds.

The hospital performance was also affected by the delay in reporting and settling of newly transferred staffs, yet some positions of the staff transferred from the hospital have not been filled yet.

The hospital is 100 bed. The bed Occupancy Rate was 255%. Notably High occupancy rate was from maternity ward due to the caesarean sections for mothers, Paediatrics ward due to the long stay of malnourished children on the ward and medical ward due to the long stay on ward by patients with infectious diseases. Surgery orthopaedics and Urology patients contributed as well to the long stay in the ward.

With non-wage the allocated funds was all absorbed although the operation of the hospital needed more than was allocated. The implementation of quality improvement of services require adequate funding. Therefore we couldn't fund quality improvement, performance management, specialist's outreaches and coordination of medical activities in the region, training of staff for super specialisation and research. We continued to accumulate arrears for utilities and contracted services.

National Medical Stores delivery was at 77% on average creating frequent stock outs on medicines and supplies such as Bupivacaine, Ampicillin injections, intravenous fluids, Dextrose 50% and linen for theatre amongst others. In addition out of 531 items ordered in both cycle 5 and 6 only 405 were delivered by the close of this quarter. The cholera outbreak in the city led to acquisition of an emergency order for medicines and supplies worth 29,280,546/-. Cost of services increased therefore NMS delivered less amounts leading to stockouts before the 2months ended. In other words the number of orders reduced.

The allocated funds under capital development were fully absorbed much as delays from the stakeholders in the procurement processes affected the timeliness of completion as targeted.

Overall the hospital had shortage of funds for its operations. Among its key priority objectives such as research and training were not achieved as desired.

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

(i) Major unpsent balances

Programs, Projects

Program 0856 Regional Referral Hospital Services

(ii) Expenditures in excess of the original approved budget

V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators*

Programme: 56 Regional Referral Hospital Services

Responsible Officer: Dr. Batiibwe Emmanuel Paul - Hospital Director

Programme Outcome: Quality and accessible Regional Referral Hospital Services

Sector Outcomes contributed to by the Programme Outcome

1. Improved quality of life at all levels

Vote: 176 Naguru Referral Hospital

QUARTER 4: Highlights of Vote Performance

| Programme Outcome Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
|---|----------------------|-----------------|-------------------|
| % increase in diagnstic investigations carried | Percentage | 5% | 4.5% |
| Bed occupancy | Percentage | 100% | 149% |
| % increase of specialised clinics outpatients attendances | Percentage | 10% | 9% |

Table V2.2: Key Vote Output Indicators*

| Programme : 56 Regional Referral Hospital Services | | | |
|--|----------------------|-----------------|-------------------|
| Sub Programme : 01 Naguru Referral Hosptial Service | ces | | |
| KeyOutPut: 01 Inpatient services | | | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| No. of in-patients (Admissions) | Number | 15213 | 13827 |
| Average Length of Stay (ALOS) - days | Number | 5 | 4 |
| Bed Occupancy Rate (BOR) | Rate | 85% | 149% |
| Number of Major Operations (including Caesarean section) | Number | 4316 | 9624 |
| KeyOutPut: 02 Outpatient services | | | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| Total general outpatients attendance | Number | 156460 | 124593 |
| No. of specialized clinic attendances | Number | 115758 | 176118 |
| Referral cases in | Number | 240 | 177 |
| KeyOutPut: 03 Medicines and health supplies procur | red and dispensed | · | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| Value of medicines received/dispensed (Ush bn) | Value | 1 | 1.260570848 |
| KeyOutPut: 04 Diagnostic services | | | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| No. of laboratory tests carried out | Number | 136459 | 180636 |
| No. of patient xrays (imaging) taken | Number | 4972 | 3454 |
| Number of Ultra Sound Scans | Number | 9276 | 9617 |
| KeyOutPut: 05 Hospital Management and support s | ervices | | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| Assets register updated on a quarterly basis | Number | 4 | 4 |
| Timely payment of salaries and pensions by the 2 | Yes/No | yes | Yes |
| Quarterly financial reports submitted timely | Yes/No | yes | Yes |

Vote: 176 Naguru Referral Hospital

| KeyOutPut: 06 Prevention and rehabilitation services | | | |
|---|----------------------|----------------------|---|
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| No. of antenatal cases (All attendances) | Number | 27500 | 30166 |
| No. of children immunised (All immunizations) | Number | 47393 | 59724 |
| No. of family planning users attended to (New and Old) | Number | 3997 | 15472 |
| Number of ANC Visits (All visits) | Number | 27508 | 20180 |
| Percentage of HIV positive pregnant women not on HAART initiated ARVs | Percentage | 70% | 100% |
| KeyOutPut: 07 Immunisation Services | | | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| No. of children immunised (All immunizations) | Number | 10000 | 46680 |
| Sub Programme: 1004 Naguru Rehabilitation Referal | Hospital | | |
| KeyOutPut: 72 Government Buildings and Administra | ative Infrastructure | 9 | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| Number of buildings constructed | Number | | 1 |
| KeyOutPut: 81 Staff houses construction and rehabilit | ation | | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| No. of staff houses constructed/rehabilitated | Number | 1 | 1 |
| KeyOutPut: 83 OPD and other ward construction and | rehabilitation | • | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| No. of OPD wards constructed | Number | | 0 |
| No. of OPD wards rehabilitated | Number | | 6 |
| No. of other wards constructed | Number | | 0 |
| No. of other wards rehabilitated | Number | | 4 |
| Cerificates of progress/ Completion | CERT Stages | 1 | Certificates of work completed in place |
| KeyOutPut: 84 Theatre construction and rehabilitatio | n | | |
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| No. of theatres constructed | Number | 0 | 0 |
| No. of theatres rehabilitated | Number | | 1 |
| Cerificates of progress/ Completion | CERT Stages | 1 | Certificate of work completed in place |
| Sub Programme: 1475 Institutional Support to Ugand | a China Friendship | Hospital Referral Ho | ospital- Naguru |

Vote: 176 Naguru Referral Hospital

QUARTER 4: Highlights of Vote Performance

| KeyOutPut: 85 Purchase of Medical Equipment | | | |
|--|----------------------|-----------------|-------------------|
| Key Output Indicators | Indicator Measure | Planned 2017/18 | Actuals By END Q4 |
| Value of medical equipment procured (Ush Bn) | Value | | 101054000 |

Performance highlights for the Quarter

Overall Naguru Referral Hospital attained 94% of its planned targets for the key output indicators during the FY 2017/2018. There was great improvement in quality of patient care as a result of various strategies and innovations with and involvement of staff. Team building was enhanced through resetting of staff committees, involving of staff in development of department, annual of strategic plans. Creation of monitoring tools for patient care such as ward rounds, handovers, staff coverage, patient notes, and analysis of attendance to duty by analysing the biometric machine.

The hospital strengthened the Quality Improvement initiatives and infection control activities: and as a result highly infectious areas were installed with Hand sanitizers. Imbedding of quality improvement principals into performance management coupled with peer support supervision saw the hospital improve as exhibited by the Health Facility Health Assurance (HFQA), 5S, public service and National Planning Authority Assessments.

The separation of the private wing from the general services has been done with hope of improving Private Patients Scheme (PPS) collections and to reduce incidences of extortion of money from patients. The AIA performance was 52.2% in consonance with the collections banked. The following year will have strategies to boost collections such as computerised registration of all patients entering and those discharged, internal controls to stop under table payments and ascertaining transparency in the management of AIA.

The procurement's under capital development funds were all finalized. The hospital was able to improve its waste management which had been a challenge at the final collection points. A donation of waste bins was received from MOFPED during its budget week of social responsibility in addition to a skip.

The Essential medicines and supplies delivered by National Medical Stores were adequate except with a few stock outs. The hospital was able to contain the Cholera in the hospital with support from the Chinese Business Community.. However, the spare parts for CT scan delayed in acquisition which was setback to attainment of the set target.

Under support services, patients were provided with a basic meal necessary care to facilitate their recovery. A training of Security officers was done to improve the security of people and hospital assets. Four performance review meetings were held to strengthen staff performance and also improve on quality of care to patients.

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output*

| Billion Uganda Shillings | Approved Budget | Released | Spent | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|--|--------------------|----------|-------|-----------------------------|--------------------------|---------------------------|
| Program 0856 Regional Referral Hospital Services | 6.30 | 6.30 | 5.28 | 100.0% | 83.9% | 83.9% |
| Class: Outputs Provided | 5.25 | 5.25 | 4.23 | 100.0% | 80.6% | 80.6% |
| 085601 Inpatient services | 0.18 | 0.18 | 0.18 | 100.0% | 100.0% | 100.0% |
| 085602 Outpatient services | 0.04 | 0.04 | 0.04 | 100.0% | 100.0% | 100.0% |

Vote: 176 Naguru Referral Hospital

| Billion Uganda Shillings | Approved Budget | Released | Spent | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|--|--------------------|----------|-------|-----------------------------|--------------------------|---------------------------|
| 085603 Medicines and health supplies procured and dispensed | 0.01 | 0.01 | 0.01 | 100.0% | 100.0% | 100.0% |
| 085604 Diagnostic services | 0.06 | 0.06 | 0.06 | 100.0% | 100.0% | 100.0% |
| 085605 Hospital Management and support services | 0.38 | 0.38 | 0.38 | 100.0% | 100.0% | 100.0% |
| 085606 Prevention and rehabilitation services | 0.08 | 0.08 | 0.08 | 100.0% | 100.0% | 100.0% |
| 085607 Immunisation Services | 0.01 | 0.01 | 0.01 | 100.0% | 100.0% | 100.0% |
| 085619 Human Resource Management Services | 4.49 | 4.49 | 3.47 | 100.0% | 77.3% | 77.3% |
| 085620 Records Management Services | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| Class: Capital Purchases | 1.06 | 1.06 | 1.06 | 100.0% | 100.0% | 100.0% |
| 085672 Government Buildings and Administrative Infrastructure | 0.04 | 0.04 | 0.04 | 100.0% | 100.0% | 100.0% |
| 085676 Purchase of Office and ICT Equipment, including Software | 0.07 | 0.07 | 0.07 | 100.0% | 100.0% | 100.0% |
| 085677 Purchase of Specialised Machinery & Equipment | 0.10 | 0.10 | 0.10 | 100.0% | 100.0% | 100.0% |
| 085678 Purchase of Office and Residential Furniture and Fittings | 0.07 | 0.07 | 0.07 | 100.0% | 100.0% | 100.0% |
| 085681 Staff houses construction and rehabilitation | 0.53 | 0.53 | 0.53 | 100.0% | 100.0% | 100.0% |
| 085683 OPD and other ward construction and rehabilitation | 0.05 | 0.05 | 0.05 | 100.0% | 100.0% | 100.0% |
| 085684 Theatre construction and rehabilitation | 0.03 | 0.03 | 0.03 | 100.0% | 100.0% | 100.0% |
| 085685 Purchase of Medical Equipment | 0.17 | 0.17 | 0.17 | 100.0% | 100.0% | 100.0% |
| Class: Arrears | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 085699 Arrears | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| Total for Vote | 6.30 | 6.30 | 5.28 | 100.0% | 83.9% | 83.9% |

Table V3.2: 2017/18 GoU Expenditure by Item

| Billion Uganda Shillings | Approved Budget | Released | Spent | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|--|--------------------|----------|-------|-----------------------------|--------------------------|---------------------------|
| Class: Outputs Provided | 5.25 | 5.25 | 4.23 | 100.0% | 80.6% | 80.6% |
| 211101 General Staff Salaries | 4.25 | 4.25 | 3.23 | 100.0% | 76.0% | 76.0% |
| 211103 Allowances | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 212102 Pension for General Civil Service | 0.04 | 0.04 | 0.04 | 100.0% | 100.0% | 100.0% |
| 213001 Medical expenses (To employees) | 0.01 | 0.01 | 0.01 | 100.0% | 100.0% | 100.0% |
| 213002 Incapacity, death benefits and funeral expenses | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 213004 Gratuity Expenses | 0.16 | 0.16 | 0.16 | 100.0% | 100.0% | 100.0% |
| 221001 Advertising and Public Relations | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 221002 Workshops and Seminars | 0.01 | 0.01 | 0.01 | 100.0% | 100.0% | 100.0% |
| 221003 Staff Training | 0.01 | 0.01 | 0.01 | 100.0% | 100.0% | 100.0% |
| 221007 Books, Periodicals & Newspapers | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 221009 Welfare and Entertainment | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 221010 Special Meals and Drinks | 0.03 | 0.03 | 0.03 | 100.0% | 100.0% | 100.0% |
| 221011 Printing, Stationery, Photocopying and Binding | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 221012 Small Office Equipment | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |

Vote: 176 Naguru Referral Hospital

| Quintility 4. Inglinghts of vote 1 ci | 101 manee | | | | | |
|---|-----------|------|------|--------|--------|--------|
| 221016 IFMS Recurrent costs | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 221020 IPPS Recurrent Costs | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 222001 Telecommunications | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 222002 Postage and Courier | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 223001 Property Expenses | 0.04 | 0.04 | 0.04 | 100.0% | 100.0% | 100.0% |
| 223004 Guard and Security services | 0.01 | 0.01 | 0.01 | 100.0% | 100.0% | 100.0% |
| 223005 Electricity | 0.11 | 0.11 | 0.11 | 100.0% | 100.0% | 100.0% |
| 223006 Water | 0.08 | 0.08 | 0.08 | 100.0% | 100.0% | 100.0% |
| 223007 Other Utilities- (fuel, gas, firewood, charcoal) | 0.01 | 0.01 | 0.01 | 100.0% | 100.0% | 100.0% |
| 224004 Cleaning and Sanitation | 0.17 | 0.17 | 0.17 | 100.0% | 100.0% | 100.0% |
| 224005 Uniforms, Beddings and Protective Gear | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 225001 Consultancy Services- Short term | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 226002 Licenses | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 227001 Travel inland | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 227002 Travel abroad | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 227003 Carriage, Haulage, Freight and transport hire | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 227004 Fuel, Lubricants and Oils | 0.07 | 0.07 | 0.07 | 100.0% | 100.0% | 100.0% |
| 228001 Maintenance - Civil | 0.03 | 0.03 | 0.03 | 100.0% | 100.0% | 100.0% |
| 228002 Maintenance - Vehicles | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| 228003 Maintenance – Machinery, Equipment & Furniture | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| Class: Capital Purchases | 1.06 | 1.06 | 1.06 | 100.0% | 100.0% | 100.0% |
| 281504 Monitoring, Supervision & Appraisal of capital works | 0.05 | 0.04 | 0.04 | 100.0% | 100.0% | 100.0% |
| 312101 Non-Residential Buildings | 0.03 | 0.03 | 0.03 | 100.0% | 100.0% | 100.0% |
| 312102 Residential Buildings | 0.53 | 0.53 | 0.53 | 100.0% | 100.0% | 100.0% |
| 312104 Other Structures | 0.05 | 0.05 | 0.05 | 100.0% | 100.0% | 100.0% |
| 312202 Machinery and Equipment | 0.10 | 0.10 | 0.10 | 100.0% | 100.0% | 100.0% |
| 312203 Furniture & Fixtures | 0.07 | 0.07 | 0.07 | 100.0% | 100.0% | 100.0% |
| 312212 Medical Equipment | 0.17 | 0.17 | 0.17 | 100.0% | 100.0% | 100.0% |
| 312213 ICT Equipment | 0.07 | 0.07 | 0.07 | 100.0% | 100.0% | 100.0% |
| Class: Arrears | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| 321605 Domestic arrears (Budgeting) | 0.00 | 0.00 | 0.00 | 100.0% | 100.0% | 100.0% |
| Total for Vote | 6.30 | 6.30 | 5.28 | 100.0% | 83.9% | 83.9% |
| | | | | | | |

Table V3.3: GoU Releases and Expenditure by Project and Programme*

| Billion Uganda Shillings | Approved Budget | Released | Spent | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|--|--------------------|----------|-------|-----------------------------|--------------------------|---------------------------|
| Program 0856 Regional Referral Hospital Services | 6.30 | 6.30 | 5.28 | 100.0% | 83.9% | 83.9% |
| Recurrent SubProgrammes | | | | | | |
| 01 Naguru Referral Hosptial Services | 5.22 | 5.22 | 4.21 | 100.0% | 80.5% | 80.5% |
| 02 Naguru Referral Hospital Internal Audit | 0.02 | 0.02 | 0.02 | 100.0% | 100.0% | 100.0% |
| Development Projects | | | | | | |
| 1004 Naguru Rehabilitation Referal Hospital | 0.64 | 0.64 | 0.64 | 100.0% | 100.0% | 100.0% |

Vote: 176 Naguru Referral Hospital

| 1475 Institutional Support to Uganda China Friendship | 0.41 | 0.41 | 0.41 | 100.0% | 100.0% | 100.0% |
|---|------|------|------|--------|--------|--------|
| Hospital Referral Hospital- Naguru | | | | | | |
| Total for Vote | 6.30 | 6.30 | 5.28 | 100.0% | 83.9% | 83.9% |

Table V3.4: External Financing Releases and Expenditure by Sub Programme

| Billion Uganda Shillings | Approved | Released | Spent | % Budget | % Budget | %Releases |
|--------------------------|----------|----------|-------|----------|----------|-----------|
| | Budget | | | Released | Spent | Spent |

Vote: 176 Naguru Referral Hospital

QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|---|--|--|------------------|
| Program: 56 Regional Referral Hos | pital Services | | |
| Recurrent Programmes | | | |
| Subprogram: 01 Naguru Referral H | osptial Services | | |
| Outputs Provided | | | |
| Output: 01 Inpatient services | | | |
| 15213 Admissions 85% Bed Occupancy Rate (BOR) 5 Average Length of Stay (ALOS) 4316 Major Operations (including | 13827 Admissions, 149% bed occupancy rate (BOR), 4 Average Length of Stay (ALOS), 9624 Major operations (including cesarean section and minor | Item | Spent |
| | | 211103 Allowances | 13,000 |
| | | 221009 Welfare and Entertainment | 11,400 |
| Caesarean section) | surgeries) | 221010 Special Meals and Drinks | 75,000 |
| | | 221011 Printing, Stationery, Photocopying and Binding | 6,000 |
| | | 222001 Telecommunications | 1,000 |
| | | 223005 Electricity | 45,000 |
| | | 223006 Water | 30,000 |
| | | 224004 Cleaning and Sanitation | 40,000 |
| | | 224005 Uniforms, Beddings and Protective Gear | 10,000 |
| | | 227004 Fuel, Lubricants and Oils | 20,000 |

Reasons for Variation in performance

The innovation of Day care surgery programs increased the patient numbers for surgery and reduced the admissions due to inadequate bed capacity The target on ALOS was automatically achieved. However the hospital had medicine stock outs of Bupivacaine injections, surgical spirit, dextrose 50%, ampicillin injections and theatre linen.

| 50%, ampicillin injections and theatre lin | en. | | |
|--|--|----------------------------------|---------|
| | | Total | 251,400 |
| | | Wage Recurrent | 0 |
| | | Non Wage Recurrent | 175,000 |
| | | AIA | 76,400 |
| Output: 02 Outpatient services | | | |
| 115758 Specialised Clinic Attendances 240 Referrals cases in 156460 Total general outpatient's | 176118 specialized clinic attendances, 177 referral cases in, 124593 general Outpatients attendance. | Item | Spent |
| | | 223001 Property Expenses | 4,000 |
| attendance | Outpatients attenuance. | 223005 Electricity | 5,000 |
| | | 223006 Water | 5,000 |
| | | 224004 Cleaning and Sanitation | 30,000 |
| | | 227004 Fuel, Lubricants and Oils | 4,000 |
| | | | |

Reasons for Variation in performance

The operationalization of Kawempe and Kiruddu hospitals offered alternative options for patients to receive health services within the city, reduced referral in cases. However, the hospital focus is on improving the quality of services to its clients.

| 48,000 | Total |
|--------|--------------------|
| 0 | Wage Recurrent |
| 44,000 | Non Wage Recurrent |
| 4,000 | AIA |

Output: 03 Medicines and health supplies procured and dispensed

Vote: 176 Naguru Referral Hospital

QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|-------------------------------|---|--|------------------|
| • | The cumulative cost of items delivered by | Item | Spent |
| to be delivered | cycle six (6) was 1,260,570,848 Overall | 223005 Electricity | 5,000 |
| | percentage of items delivered was at 78%. Out of 531 items ordered both in | 223006 Water | 5,000 |
| | cycle 5 and 6, only 405 items were | 224001 Medical Supplies | 62,600 |
| | delivered, although the delivery was sufficient according to the work plan. | 227004 Fuel, Lubricants and Oils | 4,000 |

Reasons for Variation in performance

There was a variation of 29,280,546/- was spent to procure medicines in cycle 5, this was mainly to procure drugs and intravenous fluids required then to treat the cholera patients admitted in the hospital. However, there were shortages of Bupivacaine injection, surgical spirit, Dextrose 50%, Ampicillin injections and theater linen, this was as a result of the insufficient delivery of 405 items instead of 531 items ordered both in cycle 5&6.

| • | | Total | 76,600 |
|--------------------------------|--|---|--------|
| | | Wage Recurrent | 0 |
| | | Non Wage Recurrent | 14,000 |
| | | AIA | 62,600 |
| Output: 04 Diagnostic services | | | |
| 4506 X-rays Examinations | 3454 X-rays examinations, 9352 Ultra | Item | Spent |
| 466 CT Scans | sound scans, 265 CT scans, 180636 Laboratory tests including blood transfusions. | 211103 Allowances | 57,000 |
| | | 223005 Electricity | 15,000 |
| transfusions | | 223006 Water | 5,000 |
| | | 224004 Cleaning and Sanitation | 30,000 |
| | | 225001 Consultancy Services- Short term | 5,400 |
| | | 226002 Licenses | 3,800 |
| | | 227004 Fuel, Lubricants and Oils | 1,000 |

Reasons for Variation in performance

Break down of CT scan due to the delay in acquisition of required spare parts was a hindrance to attainment of the set target. The hospital had Stock outs of x-ray supplies, X-ray films, and the necessary medical stationary.

The recent transfers of medical workers in Regional Referral Hospitals and the delays in reporting to the Hospital affected the attainment of the projected annual outputs.

| Total | 117,200 |
|--------------------|---------|
| Wage Recurrent | 0 |
| Non Wage Recurrent | 55,400 |
| AIA | 61,800 |

Output: 05 Hospital Management and support services

Vote: 176 Naguru Referral Hospital

QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|--|--|--|------------------|
| •Assets Register updated monthly •Timely submission of quarterly financial/activity performance reports by | Annual Inventory was conducted however the Asset register system had a malfunctioned. By the close of the quarter MOFPED promised to correct the | Item | Spent |
| | | 211103 Allowances | 22,000 |
| 15th of the next quarter | | 221001 Advertising and Public Relations | 3,000 |
| | anormally. | 221011 Printing, Stationery, Photocopying and Binding | 23,000 |
| | | 221012 Small Office Equipment | 3,140 |
| | | 221016 IFMS Recurrent costs | 2,000 |
| | | 222001 Telecommunications | 19,093 |
| | | 222002 Postage and Courier | 120 |
| | | 223001 Property Expenses | 44,000 |
| | | 223004 Guard and Security services | 12,000 |
| | | 223005 Electricity | 8,000 |
| | | 223006 Water | 22,000 |
| | | 223007 Other Utilities- (fuel, gas, firewood, charcoal) | 12,000 |
| | | 224004 Cleaning and Sanitation | 42,000 |
| | | 224005 Uniforms, Beddings and Protective Gear | 6,000 |
| | | 227001 Travel inland | 24,000 |
| | | 227002 Travel abroad | 2,000 |
| | | 227003 Carriage, Haulage, Freight and transport hire | 20,000 |
| | | 227004 Fuel, Lubricants and Oils | 23,918 |
| | | 228001 Maintenance - Civil | 25,000 |
| | | 228002 Maintenance - Vehicles | 20,000 |
| | | 228003 Maintenance – Machinery, Equipment & Furniture | 27,000 |
| Reasons for Variation in performance | | | |

Reasons for Variation in performance

The Hospital conducted an annual inventory exercise for all assets and the list is available. The consolidated list for obsolete assets is ready for the board of survey. The hospital is awaiting for MOFPED to rectify the Asset Register software system.

| 360,271 | Total |
|---------|--------------------|
| 0 | Wage Recurrent |
| 355,271 | Non Wage Recurrent |
| 5,000 | AIA |

Output: 06 Prevention and rehabilitation services

10000 Children immunised (all immunisations)
3998 Family Planning users attended to (new and old)
27508 ANC Visits (all visits)
70% HIV positive pregnant women not on HAART receiving ARVs for EMCT during pregnancy

27508 Antenatal cases (all attendees)

30166 Antenatal cases, 59724 children immunized (all immunizations), 15472 family planning users attended, 20180 ANC visits all visits 100%HIV positive pregnant women not on HAART receiving ARVs for EMTCT during pregnancy

| Item | Spent |
|--------------------------------|--------|
| 223005 Electricity | 33,443 |
| 223006 Water | 13,000 |
| 224004 Cleaning and Sanitation | 30,000 |

Reasons for Variation in performance

Vote: 176 Naguru Referral Hospital

QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by | Cumulative Expenditures made by | UShs |
|-------------------------------|---------------------------------------|---------------------------------|----------|
| | End of Quarter | the End of the Quarter to | Thousand |
| | | Deliver Cumulative Outputs | |

Strengthening of staff attendance to duty, performance feedback and provision of required supplies to improve quality of service delivery. There was reduced referrals out of the hospital due to making the authority of referral a preserve of the Head of the department Obs&Gyn, addition to the fuel for ready power and ambulance services.

There was an increased level of emergency responses and the availability of EMONC drugs/supplies. Innovations of Research (QI -5S, Neo sepsis, AC, MPDSR), community confidence. Improved service delivery and patient numbers.

| | | Total | 76,443 |
|---|--|----------------------------------|--------|
| | | Wage Recurrent | 0 |
| | | Non Wage Recurrent | 76,443 |
| | | AIA | 0 |
| Output: 07 Immunisation Services | | | |
| 10000 Childhood Vaccinations given | 46680 childhood immunizations given (tetanus vaccinations inclusive) childhood vaccinations given | Item | Spent |
| | | 223005 Electricity | 2,000 |
| | | 223006 Water | 2,000 |
| | | 227004 Fuel, Lubricants and Oils | 2,000 |
| | | | |

Reasons for Variation in performance

The hospital ascertained the presence of staff on duty and attitudes in handling the clients which attracted more mothers. Health Education attracted clients to come even from far because they see it as benefiting double inform of knowledge and service. There was availability of Vaccines. The vaccines are delivered to KCCA which distributes to the Naguru Hospital as well. The stock was well controlled and therefore minimised wastage of vaccines.

| 6,000 | Total |
|-------|--------------------|
| 0 | Wage Recurrent |
| 6,000 | Non Wage Recurrent |
| 0 | AIA |

Output: 19 Human Resource Management Services

| Timely payment of salaries and pensions | 295 staff salaries paid in time, 08 | Item |
|---|-------------------------------------|---------------|
| by the 28th day of each month | pensioners were paid. | 211101 Genera |

| Item | Spent |
|--|-----------|
| 211101 General Staff Salaries | 3,220,630 |
| 212102 Pension for General Civil Service | 39,321 |
| 213001 Medical expenses (To employees) | 8,000 |
| 213002 Incapacity, death benefits and funeral expenses | 4,000 |
| 213004 Gratuity Expenses | 159,646 |
| 221002 Workshops and Seminars | 6,000 |
| 221003 Staff Training | 11,000 |
| 221009 Welfare and Entertainment | 18,000 |
| 221020 IPPS Recurrent Costs | 2,000 |
| 222001 Telecommunications | 400 |
| 227004 Fuel, Lubricants and Oils | 6,000 |

Reasons for Variation in performance

The wage allocation was adequate to facilitate payment of salaries. Although some of the transferred staffs have not yet been replaced by Ministry of Health, this has left a staffing gap and the absorption of the wage allocations.

Total 3,474,996

Vote: 176 Naguru Referral Hospital

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|--|---|--|------------------|
| | | Wage Recurrent | 3,220,630 |
| | | Non Wage Recurrent | 254,366 |
| | | AIA | C |
| Output: 20 Records Management Servi | ices | | |
| Timely Opening files, redressing, filling correspondences, keeping files safely in | The safe custody of documents was | Item | Spent |
| security registry | strengthened, Quality Improvement activities were implemented in registry | 221007 Books, Periodicals & Newspapers | 4,000 |
| | and the acquisition of ICT equipment so as to ensure computerization of hospital data is ongoing. | 222001 Telecommunications | 400 |
| Reasons for Variation in performance | | | |
| The Hospital has shortage of staff for data | a capture and processing. Inaccuracy and dis | screpancy in some primary patient records is s | till a challenge |
| | | Total | 4,400 |
| | | Wage Recurrent | (|
| | | Non Wage Recurrent | 4,400 |
| | | AIA | (|
| Capital Purchases | | | |
| Output: 72 Government Buildings and | Administrative Infrastructure | | ~ |
| | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | Total | (|
| | | Wage Recurrent | (|
| | | Non Wage Recurrent | |
| | | AIA | (|
| Output: 76 Purchase of Office and ICT | Equipment, including Software | | |
| • | | Item | Spent |
| Reasons for Variation in performance | | | - |
| 2 2 | | | |
| | | Total | (|
| | | Wage Recurrent | (|
| | | Non Wage Recurrent | (|
| | | AIA | (|
| Output: 77 Purchase of Specialised Ma | chinery & Equipment | | |
| | | Item | Spent |
| | | | |
| Reasons for Variation in performance | | | |
| Reasons for Variation in performance | | | |
| Reasons for Variation in performance | | Total | (|
| Reasons for Variation in performance | | Wage Recurrent | (|
| Reasons for Variation in performance | | | (|

Vote: 176 Naguru Referral Hospital

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|--|--|--|------------------|
| | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurrent AIA | |
| Output: 81 Staff houses construction : | and rehabilitation | Alf | |
| output of Start houses construction | | Item | Spent |
| Reasons for Variation in performance | | | |
| 2 0 | | | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurrent | |
| | | AIA | . (|
| Output: 83 OPD and other ward cons | truction and rehabilitation | | |
| | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | m | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurrent AIA | |
| Output: 84 Theatre construction and | rehabilitation | AIA | |
| Surput. 04 Theutre construction and | Tenabilitation | Item | Spent |
| Reasons for Variation in performance | | | ~ F |
| 1 0 | | | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurrent | . (|
| | | AIA | |
| Output: 85 Purchase of Medical Equi | pment | | |
| | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurren | |
| | | AIA | |

Vote: 176 Naguru Referral Hospital

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|---|--|--|------------------|
| Output: 99 Arrears | | | |
| | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurrent | 0 |
| | | AIA | . 0 |
| | | Total For SubProgramme | 4,415,310 |
| | | Wage Recurrent | 3,220,630 |
| | | Non Wage Recurrent | 984,880 |
| | | AIA | 209,800 |
| Recurrent Programmes | | | |
| Subprogram: 02 Naguru Referral Hosp | pital Internal Audit | | |
| Outputs Provided | | | |
| Output: 05 Hospital Management and | support services | | |
| •Soundness & application of accounting, functional & operational controls | Two reports were submitted to Auditor Generals office. Value for money audit | Item | Spent |
| appraised | was carried out on all the items procured. | 211101 General Staff Salaries | 8,155 |
| •Effectiveness to improvement of risk | Technical advice was also offered to the | 211103 Allowances | 2,000 |
| management processes evaluated •Efficiency & effectiveness of economy | hospital management were necessary. | 221002 Workshops and Seminars | 1,000 |
| in administration of programs & | | 221003 Staff Training | 1,000 |
| operations provided | | 221009 Welfare and Entertainment | 2,000 |
| | | 221011 Printing, Stationery, Photocopying and Binding | 1,000 |
| | | 221012 Small Office Equipment | 600 |
| | | 222001 Telecommunications | 400 |
| | | 227004 Fuel, Lubricants and Oils | 6,000 |
| Reasons for Variation in performance | | | |
| Delays in procurement processes affected | I the timely audit reporting. | | |
| | | Total | 22,155 |
| | | Wage Recurrent | 8,155 |
| | | Non Wage Recurrent | 14,000 |
| | | AIA | . 0 |
| | | Total For SubProgramme | 22,155 |
| | | Wage Recurrent | 8,155 |
| | | Non Wage Recurrent | 14,000 |
| | | AIA | . 0 |
| Development Projects | | | |
| Project: 1004 Naguru Rehabilitation R | eferal Hospital | | |
| Capital Purchases | | | |
| Output: 72 Government Buildings and | Administrative Infrastructure | | |

Vote: 176 Naguru Referral Hospital

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|--|--|--|-------------------|
| retention fees for drug store paid, | The payments for the drug store and the | Item | Spent |
| generator shelter constructed | generator house were effected. The drug store liability defects period expired and | 312101 Non-Residential Buildings | 25,000 |
| | all the defects were attended to by the contractor within that period. | 312104 Other Structures | 10,000 |
| Reasons for Variation in performance | | | |
| The planned output was achieved effective | rely. | | |
| | | Total | , |
| | | GoU Development | |
| | | External Financing AIA | |
| Output: 81 Staff houses construction a | nd rehabilitation | | |
| - Second block of an 8 unit - two bed | The construction of the foundation was | Item | Spent |
| roomed apartment staff hostel constructed | completed with columns erected. The contractor has also handed over the site | 281504 Monitoring, Supervision & Appraisal of capital works | 45,000 |
| Consultant's supervision fees paidRetention fees for the staff hostel's | back to the hospital management while waiting for the next phase in FY | 312102 Residential Buildings | 444,000 |
| retention wall paid | 2018/2019 | 312104 Other Structures | 38,000 |
| Reasons for Variation in performance | | | |
| The structural drawings were amended to | have more self contained housing units so | as to accommodate more staff. | |
| | | Total | 527,000 |
| | | GoU Development | 527,000 |
| | | External Financing | 0 |
| | | AIA | 0 |
| Output: 83 OPD and other ward const | | | |
| OPD and inpatient units rehabilitated | The rehabilitation of OPD and wards was completed. The payments for the works | | Spent |
| | done were made. Taps, electrical systems, floor tiles and the terrazzo were fixed. | 312102 Residential Buildings | 52,000 |
| Reasons for Variation in performance | | | |
| | e plumbing and wiring systems in place was ement. More funding will be needed for the | way beyond the Bill of Quantities. Some of repairs | the fittings were |
| | | Total | 52,000 |
| | | GoU Development | 52,000 |
| | | External Financing | 0 |
| | | AIA | 0 |
| Output: 84 Theatre construction and r | | | g . |
| Theatre rehabilitated | There was renovation of the theater with improvement in areas such as the sluice | Item | Spent |
| | room with worktops fixed, flushing system, wall cabinets, the free space in the corridor was also modified to create more space for theater as an extension of the rear area in theater. The broken tiles were replaced with terrazzo. | 312102 Residential Buildings | 30,000 |

Financial Year 2017/18 Vote Performance Report

Vote: 176 Naguru Referral Hospital

QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by | Cumulative Expenditures made by | UShs |
|-------------------------------|---------------------------------------|-----------------------------------|----------|
| | End of Quarter | the End of the Quarter to | Thousand |
| | | Deliver Cumulative Outputs | |

Reasons for Variation in performance

The planned output was achieved effectively. However the funds were not adequate to make repairs and emplacements for some of places users requested to be done.

| 1 Otal | 30,000 |
|------------------------------------|--------------|
| GoU Development | 30,000 |
| External Financing | 0 |
| AIA | 0 |
| Total For SubProgramme | 644,000 |
| | |
| GoU Development | 644,000 |
| GoU Development External Financing | 644,000 0 |

Total

Development Projects

Project: 1475 Institutional Support to Uganda China Friendship Hospital Referral Hospital-Naguru

Capital Purchases

Output: 76 Purchase of Office and ICT Equipment, including Software

Assorted ICT equipment and software procured and installed (8 Computers procured

CCTV system upgraded

- ICT software procured and Installed by NITA Uganda

Assorted ICT equipment's were procured **Item** and installed, CCTV systems cameras were procured and installation were

finally effected.

312213 ICT Equipment

Spent

20 000

70,051

Reasons for Variation in performance

The procurement was finalized although delayed. Installation of CCTV cameras was finalized. ICT equipment's are in place and being linked to IICS software so as to integrate hospital data.

| Total | 70,051 |
|--------------------|--------|
| GoU Development | 70,051 |
| External Financing | 0 |
| AIA | 0 |

Output: 77 Purchase of Specialised Machinery & Equipment

Assorted specialized equipment (biomedical tool kits, electrical, civil and plumbing kits, seamstress machines) procured and installed

The assorted specialized equipment were **Item** procured, installed and are in use.

312202 Machinery and Equipment

Spent

104,382

Reasons for Variation in performance

The planned output was effectively achieved.

| Total | 104,382 |
|--------------------|---------|
| GoU Development | 104,382 |
| External Financing | 0 |
| AIA | 0 |

Output: 78 Purchase of Office and Residential Furniture and Fittings

Vote: 176 Naguru Referral Hospital

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|---|---|--|---------------------|
| Assorted furniture for new drug store (shelves, pellets, counters, chairs, tables etc) procured Assorted furniture and fittings for broken equipment procured Fittings for interns hostel (curtain rods, mosquito wire mess) procured | Assorted furniture of office tables, chairs and visitors waiting chairs, pallets were procured, installed and in use. | Item 312203 Furniture & Fixtures | Spent 69,000 |
| Reasons for Variation in performance | | | |
| Office furniture is in use. The pallets and | racks were acquired and have been assemble | led in the new stores and pharmacy. | |
| | | Total | 69,000 |
| | | GoU Development | 69,000 |
| | | External Financing | 0 |
| | | AIA | 0 |
| Output: 85 Purchase of Medical Equip | ment | | |
| Assorted medical equipment procured | The assorted medical equipment were | Item | Spent |
| and installed | procured for physiotherapy, theater, maternity, and other departments. | 312212 Medical Equipment | 168,129 |
| Reasons for Variation in performance | | | |
| The Assorted medical equipment's were d | elivered, installed and already in use have § | greatly supported in service delivery. | |
| | | Total | 168,129 |
| | | GoU Development | 168,129 |
| | | External Financing | 0 |
| | | AIA | 0 |
| | | Total For SubProgramme | 411,562 |
| | | GoU Development | 411,562 |
| | | External Financing | 0 |
| | | AIA | 0 |
| | | GRAND TOTAL | 5,493,027 |
| | | Wage Recurrent | 3,228,785 |
| | | Non Wage Recurrent | 998,880 |
| | | GoU Development | 1,055,562 |
| | | External Financing | 0 |
| | | AIA | 209,800 |

Vote: 176 Naguru Referral Hospital

QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|---|---|---|--|
| rogram: 56 Regional Referral Hospit | al Services | | |
| Recurrent Programmes | | | |
| ubprogram: 01 Naguru Referral Hos | ptial Services | | |
| Outputs Provided | | | |
| Output: 01 Inpatient services | | | |
| 803 Admissions | 3482 Admissions, 115%*bed occupancy rate (BOR), 5 Average Length of Stay (ALOS), 2979 Major operations (including cesarean section and minor | Item | Spent |
| 5% Bed Occupancy Rate (BOR) Average Length of Stay (ALOS) | | 211103 Allowances | 5,004 |
| 1079 Major Operations (including Caesarean section) | | 221009 Welfare and Entertainment | 5,400 |
| | surgeries | 221010 Special Meals and Drinks | Spent 5,004 5,400 29,500 12,250 7,500 11,191 |
| | | 223005 Electricity | 12,250 |
| | | 223006 Water | 7,500 |
| | | 224004 Cleaning and Sanitation | 11,191 |
| | | 224005 Uniforms, Beddings and Protective Gear | 2,833 |
| | | 227004 Fuel, Lubricants and Oils | 5,333 |
| teasons for Variation in performance | | 224005 Uniforms, Beddings and Protective Gear | |

Reasons for Variation in performance

The innovation of Day care surgery programs increased the patient numbers for surgery and reduced the admissions due to inadequate bed capacity The target on ALOS was automatically achieved. However the hospital had medicine stock outs of Bupivacaine injections, surgical spirit, dextrose 50%, ampicillin injections and theatre linen.

| 50%, amplemm injections and incade in | icii. | | |
|--|---|----------------------------------|--------|
| | | Total | 79,012 |
| | | Wage Recurrent | 0 |
| | | Non Wage Recurrent | 46,608 |
| | | AIA | 32,404 |
| Output: 02 Outpatient services | | | |
| 28940 Specialised Clinic Attendances 12500 Referrals cases in 39115 Total general outpatient's attendance | 43707 specialized clinic attendances, 45 | Item | Spent |
| | referral cases, 28847 general Outpatients attendance. | 223005 Electricity | 1,250 |
| | attendance. | 223006 Water | 1,250 |
| | | 224004 Cleaning and Sanitation | 9,100 |
| | | 227004 Fuel, Lubricants and Oils | 1,000 |
| | | | |

Reasons for Variation in performance

The operationalization of Kawempe and Kiruddu hospitals offered alternative options for patients to receive health services within the city, reduced referral in cases. However, the hospital focus is on improving the quality of services to its clients.

| Total | 12,600 |
|--------------------|--------|
| Wage Recurrent | 0 |
| Non Wage Recurrent | 12,600 |
| AIA | 0 |
| | |

Output: 03 Medicines and health supplies procured and dispensed

2 cycles of medicines and related supplies delivered

The cost of items delivered in cycle 5 and 6 was to a tune of 358,519,760/-, with an emergency delivery of 29,280,546/-.

| Item | Spent |
|----------------------------------|--------|
| 223005 Electricity | 141 |
| 223006 Water | 2,219 |
| 224001 Medical Supplies | 24,400 |
| 227004 Fuel, Lubricants and Oils | 1,000 |

Vote: 176 Naguru Referral Hospital

QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in | Expenditures incurred in the | UShs |
|-----------------------------------|----------------------------|------------------------------|----------|
| | Quarter | Quarter to deliver outputs | Thousand |

Reasons for Variation in performance

There was a variation of 29,280,546/- was spent to procure medicines in cycle 5, this was mainly to procure drugs and intravenous fluids required then to treat the cholera patients admitted in the hospital. However, there were shortages of Bupivacaine injection, surgical spirit, Dextrose 50%, Ampicillin injections and theater linen, this was as a result of the insufficient delivery of 405 items instead of 531 items ordered both in cycle 5&6.

| 27,759 | Total |
|--------|--------------------|
| 0 | Wage Recurrent |
| 3,359 | Non Wage Recurrent |
| 24 400 | ΔΙΔ |

Output: 04 Diagnostic services

| 1127 X-rays Examinations |
|--|
| 2319 Ultra Sound scans |
| 117 CT Scans |
| 34114 Laboratory tests including blood |
| transfusions |

1226 X-rays examinations, 2291 Ultra sound scans, 0 CT scans, 38295 Laboratory tests including blood transfusions.

| Item | Spent |
|---|--------|
| 211103 Allowances | 22,442 |
| 223005 Electricity | 4,750 |
| 223006 Water | 1,250 |
| 224004 Cleaning and Sanitation | 8,190 |
| 225001 Consultancy Services- Short term | 250 |
| 226002 Licenses | 950 |
| 227004 Fuel, Lubricants and Oils | 250 |

Reasons for Variation in performance

Break down of CT scan due to the delay in acquisition of required spare parts was a hindrance to attainment of the set target. The hospital had Stock outs of x-ray supplies, X-ray films, and the necessary medical stationary.

The recent transfers of medical workers in Regional Referral Hospitals and the delays in reporting to the Hospital affected the attainment of the projected annual outputs.

| Total | 38,082 |
|--------------------|--------|
| Wage Recurrent | 0 |
| Non Wage Recurrent | 15,640 |
| AIA | 22,442 |

Output: 05 Hospital Management and support services

Vote: 176 Naguru Referral Hospital

QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|--|---|---|------------------|
| Assets Register updated monthly Timely submission of quarterly financial/activity performance reports by | Assets Register was updated monthly and also timely submission of quarterly financial/activity performance reports by 15th of the next quarter. An annual Item 211103 Allowances 221001 Advertising and Public Rel | Item | Spent |
| | | 211103 Allowances | 5,856 |
| 15th of the next quarter | | 221001 Advertising and Public Relations | 788 |
| | inventory taking was also done. | 221011 Printing, Stationery, Photocopying and Binding | 10,132 |
| | | 221012 Small Office Equipment | 1,139 |
| | | 221016 IFMS Recurrent costs | 500 |
| | | 222001 Telecommunications | 5,773 |
| | | 222002 Postage and Courier | 60 |
| | | 223001 Property Expenses | 15,938 |
| | | 223004 Guard and Security services | 378 |
| | | 223005 Electricity | 3,000 |
| | | 223006 Water | 5,750 |
| | | 223007 Other Utilities- (fuel, gas, firewood, charcoal) | 4,513 |
| | | 224004 Cleaning and Sanitation | 10,690 |
| | | 224005 Uniforms, Beddings and Protective Gear | 4,217 |
| | | 227001 Travel inland | 6,650 |
| | | 227003 Carriage, Haulage, Freight and transport hire | 10,447 |
| | | 227004 Fuel, Lubricants and Oils | 5,063 |
| | | 228001 Maintenance - Civil | 9,258 |
| | | 228002 Maintenance - Vehicles | 11,352 |
| Reasons for Variation in performance | | 228003 Maintenance – Machinery, Equipment & Furniture | 14,542 |

Reasons for Variation in performance

The Hospital conducted an annual inventory exercise for all assets and the list is available. The consolidated list for obsolete assets is ready for the board of survey. The hospital is awaiting for MOFPED to rectify the Asset Register software system.

| | | Total | 126,046 |
|---|--|--------------------------------|---------|
| | | Wage Recurrent | 0 |
| | | Non Wage Recurrent | 121,136 |
| | | AIA | 4,910 |
| Output: 06 Prevention and rehabilitatio | n services | | |
| 6877 Antenatal cases (all attendees) | 16887 Antenatal cases (all attendees), | Item | Spent |
| 2500 Children immunized (all immunizations) | 13044 children immunized (all immunizations), 1158 family planning | 223005 Electricity | 8,361 |
| 1000 Family Planning users attended to | users attended, ANC visits 6887,, 100% | 223006 Water | 3,250 |
| (new and old) 6877 ANC Visits (all visits) 70% HIV positive pregnant women not on HAART receiving ARVs for EMCT | HIV positive pregnant women not on HAART receiving ARVs for EMTCT during pregnancy | 224004 Cleaning and Sanitation | 11,511 |

Reasons for Variation in performance

during pregnancy

Vote: 176 Naguru Referral Hospital

QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in | Expenditures incurred in the | UShs |
|-----------------------------------|----------------------------|------------------------------|----------|
| | Quarter | Quarter to deliver outputs | Thousand |

Strengthening of staff attendance to duty, performance feedback and provision of required supplies to improve quality of service delivery. There was reduced referrals out of the hospital due to making the authority of referral a preserve of the Head of the department Obs&Gyn, addition to the fuel for ready power and ambulance services.

There was an increased level of emergency responses and the availability of EMONC drugs/supplies. Innovations of Research (QI -5S, Neo sepsis, AC, MPDSR), community confidence. Improved service delivery and patient numbers.

| | Total | 23,122 |
|--|---|--|
| | Wage Recurrent | 0 |
| | Non Wage Recurrent | 23,122 |
| | AIA | 0 |
| | | |
| 13044 childhood immunizations given (tetanus vaccinations inclusive) childhood vaccinations given | Item | Spent |
| | 223005 Electricity | 500 |
| | 223006 Water | 500 |
| | 227004 Fuel, Lubricants and Oils | 500 |
| | tetanus vaccinations inclusive) childhood | Wage Recurrent Non Wage Recurrent AIA 13044 childhood immunizations given (tetanus vaccinations inclusive) childhood vaccinations given 223005 Electricity 223006 Water |

Reasons for Variation in performance

The hospital ascertained the presence of staff on duty and attitudes in handling the clients which attracted more mothers. Health Education attracted clients to come even from far because they see it as benefiting double inform of knowledge and service. There was availability of Vaccines. The vaccines are delivered to KCCA which distributes to the Naguru Hospital as well. The stock was well controlled and therefore minimised wastage of vaccines.

| | | Total | 1,500 |
|---|-------------------------------------|-------------------------------|---------|
| | | Wage Recurrent | 0 |
| | | Non Wage Recurrent | 1,500 |
| | | AIA | 0 |
| Output: 19 Human Resource Managem | ent Services | | |
| Timely payment of salaries and pensions | 295 staff salaries paid in time, 08 | Item | Spent |
| by the 28th day of each month | pensioners were paid. | 211101 General Staff Salaries | 820,468 |
| | | | |

| paid in time, 08 | Item | Spent |
|------------------|--|---------|
| aid. | 211101 General Staff Salaries | 820,468 |
| | 212102 Pension for General Civil Service | 17,438 |
| | 213001 Medical expenses (To employees) | 3,000 |
| | 213002 Incapacity, death benefits and funeral expenses | 2,000 |
| | 213004 Gratuity Expenses | 137,548 |
| | 221002 Workshops and Seminars | 3,000 |
| | 221003 Staff Training | 3,187 |
| | 221009 Welfare and Entertainment | 5,500 |
| | 221020 IPPS Recurrent Costs | 1,000 |
| | 222001 Telecommunications | 87 |
| | 227004 Fuel, Lubricants and Oils | 2,250 |

Reasons for Variation in performance

The wage allocation was adequate to facilitate payment of salaries. Although some of the transferred staffs have not yet been replaced by Ministry of Health, this has left a staffing gap and the absorption of the wage allocations.

| Total | 995,478 |
|----------------|---------|
| Wage Recurrent | 820,468 |

Vote: 176 Naguru Referral Hospital

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|--|---|---|------------------|
| | | Non Wage Recurrent | 175,010 |
| | | AIA | (|
| Output: 20 Records Management Servi | ices | | |
| Timely Opening files, redressing, filling | Timely Opening of files, redressing, filling | Item | Spent |
| correspondences, keeping files safely in security registry | of correspondences was done, safe custody of files in security registry | 221007 Books, Periodicals & Newspapers | 1,300 |
| | | 222001 Telecommunications | 200 |
| Reasons for Variation in performance | | | |
| The Hospital has shortage of staff for data | a capture and processing. Inaccuracy and discr | repancy in some primary patient records is st | till a challenge |
| | | Total | 1,50 |
| | | Wage Recurrent | (|
| | | Non Wage Recurrent | 1,50 |
| | | AIA | _ |
| Capital Purchases | | | |
| Output: 72 Government Buildings and | Administrative Infrastructure | | |
| | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurrent | |
| 0 | | AIA | |
| Output: 76 Purchase of Office and ICT | Equipment, including Software | T | G 4 |
| Daggang for Variation in nonformance | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | Total | (|
| | | Wage Recurrent | |
| | | Non Wage Recurrent | |
| | | AIA | |
| Output: 77 Purchase of Specialised Ma | chinery & Equipment | | |
| output // I aremase of specialisea ma | emmery & Equipment | Item | Spent |
| Reasons for Variation in performance | | | ~ F |
| | | | |
| | | Total | |
| | | Wage Recurrent | |
| | | Non Wage Recurrent | |
| | | AIA | |
| Output: 78 Purchase of Office and Resi | dential Furniture and Fittings | | |
| | | Item | Spent |
| | | | - |

Vote: 176 Naguru Referral Hospital

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|--------------------------------------|------------------------------------|---|------------------|
| | | Total | 0 |
| | | Wage Recurrent | t C |
| | | Non Wage Recurrent | t C |
| | | AIA | 0 |
| Output: 81 Staff houses construction | and rehabilitation | | |
| | | Item | Spent |
| Reasons for Variation in performance | | | |
| | | Total | 1 0 |
| | | Wage Recurrent | t 0 |
| | | Non Wage Recurrent | t 0 |
| | | AIA | . 0 |
| Output: 83 OPD and other ward con | struction and rehabilitation | | |
| | | Item | Spent |
| Reasons for Variation in performance | , | | |
| | | Total | |
| | | Wage Recurren | |
| | | Non Wage Recurren | |
| | | AIA | |
| Output: 84 Theatre construction and | l rehabilitation | THE S | 0 |
| output of investor construction und | | Item | Spent |
| Reasons for Variation in performance | ? | | |
| | | | |
| | | Total | 1 0 |
| | | Wage Recurrent | t 0 |
| | | Non Wage Recurrent | |
| | | AIA | 0 |
| Output: 85 Purchase of Medical Equ | ipment | - . | a . |
| | | Item | Spent |
| Reasons for Variation in performance | , | | |
| | | Total | 1 0 |
| | | Wage Recurrent | t 0 |
| | | Non Wage Recurrent | |
| | | AIA | |
| Arrears | | | |
| Output: 99 Arrears | | | |
| | | Item | Spent |
| Reasons for Variation in performance | ? | | |

Vote: 176 Naguru Referral Hospital

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|---|--|---|------------------|
| | | Total | |
| | | Wage Recurrent | (|
| | | Non Wage Recurrent | (|
| | | AIA | (|
| | | Total For SubProgramme | 1,305,100 |
| | | Wage Recurrent | 820,468 |
| | | Non Wage Recurrent | 400,475 |
| | | AIA | 84,157 |
| Recurrent Programmes | | | |
| Subprogram: 02 Naguru Referral Ho | spital Internal Audit | | |
| Outputs Provided | | | |
| Output: 05 Hospital Management an | nd support services | | |
| •Soundness & application of accounting | 5, | Item | Spent |
| functional & operational controls appraised | | 211101 General Staff Salaries | 6,116 |
| •Effectiveness to improvement of risk | | 211103 Allowances | 1,000 |
| management processes evaluated •Efficiency & effectiveness of economy | , in | 221002 Workshops and Seminars | 500 |
| administration of programs & operation | | 221003 Staff Training | 500 |
| provided | | 221009 Welfare and Entertainment | 500 |
| . Quarter audit report submitted | | 221011 Printing, Stationery, Photocopying and Binding | 500 |
| | | 221012 Small Office Equipment | 300 |
| | | 222001 Telecommunications | 200 |
| | | 227004 Fuel, Lubricants and Oils | 1,500 |
| Reasons for Variation in performance | | | |
| Delays in procurement processes affects | ed the timely audit reporting. | | |
| | | Total | 11,116 |
| | | Wage Recurrent | 6,116 |
| | | Non Wage Recurrent | 5,000 |
| | | AIA | (|
| | | Total For SubProgramme | 11,110 |
| | | Wage Recurrent | 6,116 |
| | | Non Wage Recurrent | 5,000 |
| | | AIA | (|
| Development Projects | | | |
| Project: 1004 Naguru Rehabilitation | Referal Hospital | | |
| Capital Purchases | | | |
| Output: 72 Government Buildings an | d Administrative Infrastructure | | |
| Target was achieved | The generator house was constructed the | Item | Spent |
| | The generator house was constructed, the retention fees for the drug store was paid to the contractor. | 312101 Non-Residential Buildings 312104 Other Structures | 25,000 10,000 |
| Reasons for Variation in performance | . , | | |

Vote: 176 Naguru Referral Hospital

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|---|---|---|------------------|
| The planned output was achieved effective | vely. | | |
| | | Total | 35,000 |
| | | GoU Development | 35,000 |
| | | External Financing | (|
| | | AIA | (|
| Output: 81 Staff houses construction a | nd rehabilitation | | |
| Target will have been completed and | | Item | Spent |
| payments processed | The construction of the staff houses foundation were constructed together with the structures columns. The site was | 281504 Monitoring, Supervision & Appraisal of capital works | 45,000 |
| | already handed over back to the hospital | 312102 Residential Buildings | 282,257 |
| | waiting for the next phase. | 312104 Other Structures | 38,000 |
| Reasons for Variation in performance | | | |
| The structural drawings were amended to | have more self contained housing units so a | s to accommodate more staff. | |
| | | Total | 365,257 |
| | | GoU Development | 365,257 |
| | | External Financing | (|
| | | AIA | (|
| Output: 83 OPD and other ward const | ruction and rehabilitation | | |
| Target will have been completed and | | Item | Spent |
| payments processed | The rehabilitation of OPD and wards was completed although with variations in the works. Taps, lighting systems | 312102 Residential Buildings | 52,000 |
| Reasons for Variation in performance | | | |
| | e plumbing and wiring systems in place was rement. More funding will be needed for the r | | ne fittings were |
| | | Total | 52,000 |
| | | GoU Development | 52,000 |
| | | External Financing | C |
| | | AIA | (|
| Output: 84 Theatre construction and r | ehabilitation | | |
| Target will have been completed and | | Item | Spent |
| payments processed | The theater rehabilitation were completed and payments processed. | 312102 Residential Buildings | 30,000 |
| Reasons for Variation in performance | | | |
| The planned output was achieved effective requested to be done. | vely. However the funds were not adequate to | make repairs and emplacements for some of | places users |
| | | Total | 30,000 |
| | | GoU Development | 30,000 |
| | | External Financing | (|
| | | AIA | (|
| | | Total For SubProgramme | 482,257 |
| | | GoU Development | 482,257 |
| | | | |
| | | External Financing | C |

Vote: 176 Naguru Referral Hospital

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|---|---|---|----------------------|
| Development Projects | | | |
| Project: 1475 Institutional Support to U | ganda China Friendship Hospital Referra | l Hospital- Naguru | |
| Capital Purchases | | | |
| Output: 76 Purchase of Office and ICT | Equipment, including Software | | |
| Target and procurement process will have been completed and payments processed | The office and ICT equipment's cameras | Item | Spent |
| over completed and paymons provision | were purchased. Installation is process linking to the IICS software. | 312213 ICT Equipment | 56,895 |
| Reasons for Variation in performance | | | |
| The procurement was finalized although de and being linked to IICS software so as to | layed. Installation of CCTV cameras was fi integrate hospital data. | nalized. ICT equipment's are in place | |
| | | Total | 56,89 |
| | | GoU Development | 56,89 |
| | | External Financing | (|
| | | AIA | |
| Output: 77 Purchase of Specialised Mac | hinery & Equipment | | |
| | The procurement of specialized machinery | Item | Spent |
| been completed and payments processed | and equipment was finalized, the payments were processed and the equipment were installed and are in use. | 312202 Machinery and Equipment | 23,946 |
| Reasons for Variation in performance | | | |
| The planned output was effectively achieve | ed. | | |
| | | Total | 23,94 |
| | | GoU Development | 23,94 |
| | | External Financing | |
| | | AIA | |
| Output: 78 Purchase of Office and Resid | ential Furniture and Fittings | | |
| Target and procurement process will have | | Item | Spent |
| been completed and payments processed | The purchase of office and residential furniture and fittings; office tables, office waiting chairs, pallets etc and are already in use. The target and procurement processes were completed and payments processed | 312203 Furniture & Fixtures | 56,385 |
| Reasons for Variation in performance | | | |
| Office furniture is in use. The pallets and r | acks were acquired and have been assemble | d in the new stores and pharmacy. | |
| | | Total | 56,38 |
| | | GoU Development | 56,38 |
| | | External Financing | |
| | | AIA | |
| Output: 85 Purchase of Medical Equipn | ent | | |
| The procurement process will have been completed and processing of payments for the supply will be done | All the planned pending procurement's were effected. The newly acquired items | Item 312212 Medical Equipment | Spent 131,421 |
| ne suppry win de done | were engraved and distributed to the user departments. The payments of the medical equipment's was also made. | | |

Vote: 176 Naguru Referral Hospital

| Outputs Planned in Quarter | Actual Outputs Achieved in | Expenditures incurred in the | UShs |
|--------------------------------------|--|---|-----------|
| | Quarter | Quarter to deliver outputs | Thousand |
| Reasons for Variation in performance | ? | | |
| The Assorted medical equipment's wer | e delivered, installed and already in use have | ve greatly supported in service delivery. | |
| | | Total | 131,421 |
| | | GoU Development | 131,421 |
| | | External Financing | 9 0 |
| | | AIA | . 0 |
| | | Total For SubProgramme | 268,646 |
| | | GoU Development | 268,646 |
| | | External Financing | g 0 |
| | | AIA | . 0 |
| | | GRAND TOTAL | 2,067,119 |
| | | Wage Recurrent | t 826,585 |
| | | Non Wage Recurrent | t 405,475 |
| | | GoU Development | 750,903 |
| | | External Financing | , 0 |
| | | AIA | 84,157 |