

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (US\$ Billion)

	Approved Budget	Cashlimits by End Q2	Released by End Q 2	Spent by End Q2	% Budget Released	% Budget Spent	% Releases Spent
Recurrent Wage	9.586	4.793	4.793	4.793	50.0%	50.0%	100.0%
Non Wage	5.614	3.723	3.723	3.723	66.3%	66.3%	100.0%
Dev't. GoU	0.000	0.000	0.000	0.000	0.0%	0.0%	0.0%
Ext. Fin.	0.000	0.000	0.000	0.000	0.0%	0.0%	0.0%
GoU Total	15.200	8.516	8.516	8.516	56.0%	56.0%	100.0%
Total GoU+Ext Fin (MTEF)	15.200	8.516	8.516	8.516	56.0%	56.0%	100.0%
Arrears	0.000	0.000	0.000	0.000	0.0%	0.0%	0.0%
Total Budget	15.200	8.516	8.516	8.516	56.0%	56.0%	100.0%
<i>A.I.A Total</i>	0.000	0.000	0.000	0.000	0.0%	0.0%	0.0%
Grand Total	15.200	8.516	8.516	8.516	56.0%	56.0%	100.0%
Total Vote Budget Excluding Arrears	15.200	8.516	8.516	8.516	56.0%	56.0%	100.0%

Table V1.2: Releases and Expenditure by Program*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 0306 Petroleum Commercial Management	4.80	2.50	2.50	52.0%	52.0%	100.0%
Program: 0349 Policy, Planning and Support Services	10.40	6.02	6.02	57.9%	57.9%	100.0%
Total for Vote	15.20	8.52	8.52	56.0%	56.0%	100.0%

Matters to note in budget execution

- Funding of UNOC/Government of Uganda's Equity Stake Midstream and Downstream Projects. As we draw closer to Final Investment Decision (FID), financing of UNOC's equity participation amounting to USD\$ 798 million in the oil and gas projects is critical.
- Development of Support Infrastructure for delivery of Commercial Oil Production e.g. critical oil roads, power installations for the Central Processing Facilities (CPF), Water supply for the CPF and Refinery
- Need for Long term funding solution for UNOC Operations
- Amendment to laws to grant UNOC access to Petroleum revenues to avoid penalties on default is required
- Delay in UNOC Back-In to the Upstream Joint Operating Agreement negatively impacts UNOC's position to protect Government's value.
- Projects execution delays given the nature of Agreements that must be finalized, heavy investments required among others

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

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QUARTER 2: Highlights of Vote Performance

No Data Found

(ii) Expenditures in excess of the original approved budget

V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators*

Programme : 06 Petroleum Commercial Management			
Responsible Officer: Chief Executive Officer			
Programme Outcome: Sustainable growth of State's commercial interests and driving national participation in the oil and gas sector			
Sector Outcomes contributed to by the Programme Outcome			
1 .Increased amount of revenue from Oil and Gas production			
Programme Outcome Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Level of investment in the oil and gas infrastructure	Percentage	7%	3.5%
Amount of revenue generated	Value	0.605	0.330
Number of contracts signed with strategic investment partners	Number	1	0

Table V2.2: Key Vote Output Indicators*

Programme : 06 Petroleum Commercial Management			
Sub Programme : 06 Upstream Interventions			
KeyOutPut : 01 Project Agreements			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Proportion of commercial terms and agreements completed	Percentage	90%	30%
Number of contracts in which UNOC is partnering in Service provision or delivery	Number	1	0
Acreage for Exploration and appraisal acquired	Text	One License	Direct Exploration License to be submitted in Q3 FY2018/19

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KeyOutputPut : 02 Commercial Partnerships			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Number of viable partnerships established	Number	1	1
No. of Development Partners identified	Number	1	3
KeyOutputPut : 03 Oil and Gas Infrastructure			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Proportion of Pre-Final Investment Decision (FID) Activities completed	Percentage	90%	80%
Proportion of funding secured	Percentage	100%	100%
%'tage Progress of Engineering Procurement Construction (EPC) Contract	Percentage	30%	15%
%'tage Progress of implementation of the Master plan for Kabaale Industrial Park and Kampala Storage Terminal	Percentage	0%	0%
Sub Programme : 07 Refinery and Industrial Parks			
KeyOutputPut : 01 Project Agreements			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Proportion of commercial terms and agreements completed	Percentage	60%	30%
Number of contracts in which UNOC is partnering in Service provision or delivery	Number	1	1
Acreage for Exploration and appraisal acquired	Text	0	Not Applicable
KeyOutputPut : 02 Commercial Partnerships			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Number of viable partnerships established	Number	1	1
No. of Development Partners identified	Number	1	1
KeyOutputPut : 03 Oil and Gas Infrastructure			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Proportion of Pre-Final Investment Decision (FID) Activities completed	Percentage	60%	30%
Proportion of funding secured	Percentage	50%	20%
%'tage Progress of Engineering Procurement Construction (EPC) Contract	Percentage	0%	0%
%'tage Progress of implementation of the Master plan for Kabaale Industrial Park and Kampala Storage Terminal	Percentage	20%	5%
Sub Programme : 08 Pipelines and Storage Terminals			

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KeyOutputPut : 01 Project Agreements			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Proportion of commercial terms and agreements completed	Percentage	90%	30%
Number of contracts in which UNOC is partnering in Service provision or delivery	Number	1	1
Acreage for Exploration and appraisal acquired	Text	0	Not Applicable
KeyOutputPut : 02 Commercial Partnerships			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Number of viable partnerships established	Number	1	1
No. of Development Partners identified	Number	1	3
KeyOutputPut : 03 Oil and Gas Infrastructure			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Proportion of Pre-Final Investment Decision (FID) Activities completed	Percentage	100%	50%
Proportion of funding secured	Percentage	28%	14%
%'tage Progress of Engineering Procurement Construction (EPC) Contract	Percentage	28%	10%
Programme : 49 Policy, Planning and Support Services			
Sub Programme : 01 Office of the CEO			
KeyOutputPut : 01 Planning, Budgeting and Monitoring			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
%'tage implementation of the Strategic Plan	Percentage	70%	50%
Annual work plan and budgets developed	Number	1	1
Performance reports developed	Number	1	1
Absorption Capacity	Text	100%	50%
Sub Programme : 02 Finance and Administration			
KeyOutputPut : 01 Planning, Budgeting and Monitoring			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
%'tage implementation of the Strategic Plan	Percentage	70%	15%
Annual work plan and budgets developed	Number	1	1
Performance reports developed	Number	1	1
Absorption Capacity	Text	100%	53.6%

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KeyOutputPut : 02 Finance Management			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Financial Statements prepared and compliance to Statutory obligations	Percentage	100%	25%
No. of monthly Joint Interest Billings between UNOC & its JV Partners	Number	2	0
No. of Joint Venture Audits conducted or participated in by UNOC	Number	1	0
Amount of funds secured for investment	Value	231.641	0
KeyOutputPut : 03 Procurement and Maintenance of assets and stores			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
%'tage implementation of the procurement plan and reporting	Percentage	100%	25%
Rate of maintenance of UNOC assets	Rate	100%	25%
KeyOutputPut : 07 Risk Management			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Approved Internal Audit Charter	Text	Drafted and Reviewed	Under review by BOD
%'tage Implementation of Audit plans per functional area	Percentage	100%	25%
No. of Risk avoidance and mitigation strategies	Number	10	8
No. of Sarbanes & Oxley (SOX) controls developed	Number	10	10
KeyOutputPut : 19 Human Resource Management Services			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
% of recruitment plan and retention plan met	Percentage	95%	30%
% of on time payment of salaries, pension and gratuity by the 28th of each month	Percentage	100%	25%
No. of team building initiatives undertaken	Number	4	1
No. of training days per employee, Succession Planning and number of promotions or job rotations implemented	Number	10	4
KeyOutputPut : 20 Records Management Services			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Approved ICT Strategy	Text	Drafted and Reviewed	Implementation ongoing
%'tage of implementation of the Document Control Management System	Percentage	85%	60%
%'tage of implementation of Disaster Recovery and Business Continuity Plans	Percentage	60%	0%
Sub Programme : 03 Audit			

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KeyOutputPut : 07 Risk Management			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Approved Internal Audit Charter	Text	Drafted and Reviewed	Under review by the Board
%'tage Implementation of Audit plans per functional area	Percentage	100%	0%
No. of Risk avoidance and mitigation strategies	Number	10	1
No. of Sarbanes & Oxley (SOX) controls developed	Number	20	0
Sub Programme : 04 Legal and Corporate Affairs			
KeyOutputPut : 08 Legal and Advisory Services			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
No. of Commercial Agreements negotiated	Number	5	1
KeyOutputPut : 09 Corporate Governance			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
Board composition	Text	Four Male and Three Female	Four Male and Three Female
No. of Board Interface/Meetings held	Number	8	5
KeyOutputPut : 10 Public Relations			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
No. of awareness campaigns to various stakeholders	Number	6	1
No. of Corporate Social Responsibility (CSR) activities undertaken	Number	2	1
No. of Branding and Awareness initiatives executed	Number	6	6
Sub Programme : 05 Commercial Services			
KeyOutputPut : 01 Planning, Budgeting and Monitoring			
Key Output Indicators	Indicator Measure	Planned 2018/19	Actuals By END Q2
%'tage implementation of the Strategic Plan	Percentage	70%	50%
Annual work plan and budgets developed	Number	1	1
Performance reports developed	Number	1	1
Absorption Capacity	Text	100%	50%

Performance highlights for the Quarter

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- UNOC held 2nd Annual General Meeting in which a recommendation for UNOC to apply for a direct Exploration License was made
- UNOC validated the subsurface reservoir models for Tilenga project to inform discussions on the volume allocation between the EACOP and Refinery
- Technical assessment reports for the three prospective areas submitted to management for consideration
- Continued to undertake the activities leading to Final Investment Decision (FID) in the Upstream. However, several issues are holding the progress to FID
 - o Tullow farm down tax implications
 - o EACOP Business principles
 - o Resource allocation between EACOP and the refinery
 - o Finalization Upstream Commercial agreements
 - o Financing of UNOC's Equity share in the projects
- Upstream joint venture activities continued however UNOC's active participation is impeded by the delay to Back in.
- Commenced implementation of the Project Framework Agreement (PFA) for refinery project
- o FEED studies continued with 2 staff from URHC participating
- o The recommended technical refinery configuration submitted by the contractor Saipem with a Residue Fluid Catalytic Cracker fed with the Atmospheric residue from the crude distillation Unit
- Pre-FID activities undertaken
 - o Site visit for potential Geotechnical and Hydrological survey bidders undertaken,
 - o Commercial and market study ongoing by CITAC
 - o Macro-Economic study for impact of refinery on economy ongoing by Stanbic
- Process to develop KIP commenced: promotional brochure developed, identification of Joint Venture Partner commenced with Expression of Interest published in December 2018.
- Attended the 7th Tanzania Host Government Agreements negotiation meeting held in November 2018 in Arusha -Tanzania on the EACOP
- Engaged in discussions to resolve EACOP Business principles including resource allocation between EACOP and the refinery
- Engagements on financing options for UNOC projects ongoing
- Stocking of Jinja Storage Terminal continued and closing volumes for December were 0.686 million attributed to increased demand during the festive season.
- Process of procuring Consultants for Kampala Storage Terminal to offer i) Transaction Advisory services ii) ESIA study and iii) fencing of the project land ongoing
- 5-year Strategic Plan for UNOC reviewed by Management and comments incorporated
- 5 Company Policies approved by the UNOC Board
- UNOC number of staff increased by 6 in the quarter bringing the total staff number to 56 as at December 2018.
- Financial statements for FY 2017/18 prepared and audited with an unqualified opinion
- UNOC's Website redesigned and updated thus strengthening UNOC's online presence
- Branding guidelines for UNOC approved and circulated to staff.
- Budgets, plans and reports prepared and submitted

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0306 Petroleum Commercial Management	4.80	2.50	2.50	52.0%	52.0%	100.0%
<i>Class: Outputs Provided</i>	<i>4.80</i>	<i>2.50</i>	<i>2.50</i>	<i>52.0%</i>	<i>52.0%</i>	<i>100.0%</i>
030601 Project Agreements	4.65	2.37	2.37	51.0%	51.0%	100.0%
030602 Commercial Partnerships	0.04	0.03	0.03	75.9%	75.9%	100.0%
030603 Oil and Gas Infrastructure	0.11	0.10	0.10	86.0%	86.0%	100.0%
Program 0349 Policy, Planning and Support Services	10.40	6.02	6.02	57.9%	57.9%	100.0%
<i>Class: Outputs Provided</i>	<i>10.40</i>	<i>6.02</i>	<i>6.02</i>	<i>57.9%</i>	<i>57.9%</i>	<i>100.0%</i>
034901 Planning, Budgeting and Monitoring	0.17	0.09	0.09	53.6%	53.6%	100.0%

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<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
034902 Finance Management	0.42	0.00	0.00	0.0%	0.0%	0.0%
034903 Procurement and Maintenance of assets and stores	2.66	2.14	2.14	80.6%	80.6%	100.0%
034907 Risk Management	0.08	0.04	0.04	50.0%	50.0%	100.0%
034908 Legal and Advisory Services	0.10	0.05	0.05	50.0%	50.0%	100.0%
034909 Corporate Governance	0.03	0.02	0.02	50.0%	50.0%	100.0%
034910 Public Relations	0.10	0.05	0.05	50.0%	50.0%	100.0%
034919 Human Resource Management Services	6.64	3.53	3.53	53.1%	53.1%	100.0%
034920 Records Management Services	0.20	0.10	0.10	50.0%	50.0%	100.0%
Total for Vote	15.20	8.52	8.52	56.0%	56.0%	100.0%

Table V3.2: 2018/19 GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	15.20	8.52	8.52	56.0%	56.0%	100.0%
211101 General Staff Salaries	6.83	3.41	3.41	50.0%	50.0%	100.0%
211102 Contract Staff Salaries	2.76	1.38	1.38	50.0%	50.0%	100.0%
212101 Social Security Contributions	0.75	0.37	0.37	50.0%	50.0%	100.0%
221001 Advertising and Public Relations	0.14	0.07	0.07	50.0%	50.0%	100.0%
221002 Workshops and Seminars	0.17	0.08	0.08	50.0%	50.0%	100.0%
221003 Staff Training	0.08	0.04	0.04	50.0%	50.0%	100.0%
221004 Recruitment Expenses	0.05	0.03	0.03	50.0%	50.0%	100.0%
221005 Hire of Venue (chairs, projector, etc)	0.07	0.04	0.04	50.0%	50.0%	100.0%
221008 Computer supplies and Information Technology (IT)	0.02	0.01	0.01	50.0%	50.0%	100.0%
221009 Welfare and Entertainment	0.08	0.04	0.04	50.0%	50.0%	100.0%
221011 Printing, Stationery, Photocopying and Binding	0.07	0.03	0.03	50.0%	50.0%	100.0%
221017 Subscriptions	0.07	0.04	0.04	50.0%	50.0%	100.0%
222001 Telecommunications	0.21	0.10	0.10	50.0%	50.0%	100.0%
222003 Information and communications technology (ICT)	0.26	0.13	0.13	50.0%	50.0%	100.0%
223002 Rates	1.33	1.01	1.01	75.6%	75.6%	100.0%
223005 Electricity	0.08	0.04	0.04	50.0%	50.0%	100.0%
223006 Water	0.03	0.02	0.02	50.0%	50.0%	100.0%
225001 Consultancy Services- Short term	0.07	0.03	0.03	50.0%	50.0%	100.0%
226001 Insurances	0.29	0.15	0.15	50.0%	50.0%	100.0%
226002 Licenses	0.30	0.15	0.15	50.0%	50.0%	100.0%
227001 Travel inland	0.06	0.06	0.06	100.0%	100.0%	100.0%
227002 Travel abroad	0.14	0.14	0.14	100.0%	100.0%	100.0%
227004 Fuel, Lubricants and Oils	0.20	0.10	0.10	50.0%	50.0%	100.0%
228002 Maintenance - Vehicles	0.94	0.94	0.94	100.0%	100.0%	100.0%
228003 Maintenance – Machinery, Equipment & Furniture	0.15	0.08	0.08	50.0%	50.0%	100.0%
228004 Maintenance – Other	0.06	0.03	0.03	50.0%	50.0%	100.0%

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Total for Vote	15.20	8.52	8.52	56.0%	56.0%	100.0%
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Table V3.3: GoU Releases and Expenditure by Project and Programme*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0306 Petroleum Commercial Management	4.80	2.50	2.50	52.0%	52.0%	100.0%
<i>Recurrent SubProgrammes</i>						
06 Upstream Interventions	2.30	1.20	1.20	51.9%	51.9%	100.0%
07 Refinery and Industrial Parks	1.16	0.61	0.61	52.2%	52.2%	100.0%
08 Pipelines and Storage Terminals	1.33	0.69	0.69	51.9%	51.9%	100.0%
Program 0349 Policy, Planning and Support Services	10.40	6.02	6.02	57.9%	57.9%	100.0%
<i>Recurrent SubProgrammes</i>						
01 Office of the CEO	0.03	0.02	0.02	72.0%	72.0%	100.0%
02 Finance and Administration	9.97	5.80	5.80	58.2%	58.2%	100.0%
03 Audit	0.05	0.03	0.03	50.0%	50.0%	100.0%
04 Legal and Corporate Affairs	0.24	0.12	0.12	50.0%	50.0%	100.0%
05 Commercial Services	0.11	0.05	0.05	50.0%	50.0%	100.0%
Total for Vote	15.20	8.52	8.52	56.0%	56.0%	100.0%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

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QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Program: 06 Petroleum Commercial Management			
<i>Recurrent Programmes</i>			
Subprogram: 06 Upstream Interventions			
<i>Outputs Provided</i>			
Output: 01 Project Agreements			
Commercial and Legal Agreements completed	UNOC's Back in escalated to Petroleum Authority of Uganda (PAU), MEMD and continues to pursue with the Joint Venture Partners.	Item 211101 General Staff Salaries 211102 Contract Staff Salaries	Spent 890,441 180,000
Exploration and Production data interpreted and analyzed	Resource assessments continued to be undertaken with submission of the technical assessment report of the 3 areas.	221002 Workshops and Seminars 222003 Information and communications technology (ICT)	5,000 12,500
Capacity built in provision of core services in the oil and gas sector	UNOC validated the subsurface reservoir models for Tilenga project to inform the discussions on resource allocation between EACOP and Refinery	227001 Travel inland 227002 Travel abroad 227004 Fuel, Lubricants and Oils	10,000 30,000 11,542
Commercial and Legal Agreements completed			
Exploration and Production data interpreted and analyzed	Data interpretation and analysis for other areas continued for purposes of application Exploration License		
Capacity built in provision of core services in the oil and gas sector	UNOC and China National Offshore Oil Company (CNOOC) signed a Memorandum of Understanding (MoU) to facilitate the process of Joint Application for Exploration block.		
	UNOC and CNOOC continued engagements to discuss JAA Frameworks, JOA principles and alignment of technical and commercial aspects		
	The nine commercial agreements considered pre-requisite for FID, not completed.		
	UNOC's Back in escalated to Petroleum Authority of Uganda (PAU), MEMD and continues to pursue with the Joint Venture Partners.		
	Resource assessments continued to be undertaken with submission of the technical assessment report of the 3 areas.		
	UNOC validated the subsurface reservoir models for Tilenga project to inform the discussions on resource allocation between EACOP and Refinery		
	Data interpretation and analysis for other areas continued for purposes of		

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QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

application Exploration License

UNOC and China National Offshore Oil Company NOOC (CNOOC) signed a Memorandum of Understanding (MoU) to facilitate the process of Joint Application for Exploration block.

UNOC and CNOOC continued engagements to discuss JAA Frameworks, JOA principles and alignment of technical and commercial aspects

The nine commercial agreements considered pre-requisite for FID, not completed.

Reasons for Variation in performance

Delayed Back-in as the Joint Operating Agreements have not been due to outstanding issues which poses a risk of eroding UNOC/GOU value in the projects

Total	1,139,483
Wage Recurrent	1,070,441
Non Wage Recurrent	69,042
<i>AIA</i>	0

Output: 02 Commercial Partnerships

Commercial Partnerships identified	Process of collecting data and compiling it ongoing	Item	Spent
Commercial Partnerships identified	Process of collecting data and compiling it ongoing	221002 Workshops and Seminars	3,174
		227002 Travel abroad	10,000

Reasons for Variation in performance

Work in progress

Total	13,174
Wage Recurrent	0
Non Wage Recurrent	13,174
<i>AIA</i>	0

Output: 03 Oil and Gas Infrastructure

Upstream Final Investment decision achieved.	Activities leading to FID continued.	Item	Spent
Upstream Final Investment decision achieved.	Activities leading to FID continued.	221002 Workshops and Seminars	5,000
Engineering, Procurement and Construction contract awarded	The process of evaluating, approval and award of various EPC contracts continued	227001 Travel inland	19,042
		227002 Travel abroad	20,000

Reasons for Variation in performance

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QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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UNOC missed the opportunity to contribute to the bidders list as well as RTA due to delays in JOA back in.

Work in progress however a number of issues are holding the progress to FID which include;

- Tullow farm down tax implications
- EACOP Business principles
- Resource allocation between EACOP and Refinery
- Finalisation of Upstream Commercial Agreements
- Finalization of Host Government Agreement
- Financing of UNOC's equity share into the projects

Total	44,042
Wage Recurrent	0
Non Wage Recurrent	44,042
<i>AIA</i>	0
Total For SubProgramme	1,196,698
Wage Recurrent	1,070,441
Non Wage Recurrent	126,257
<i>AIA</i>	0

Recurrent Programmes

Subprogram: 07 Refinery and Industrial Parks

Outputs Provided

Output: 01 Project Agreements

Key refinery project agreements completed	Implementation of the PFA continued	Item	Spent
Key refinery project agreements completed	Implementation of the PFA continued	211101 General Staff Salaries	317,640
		211102 Contract Staff Salaries	210,000
		221002 Workshops and Seminars	10,000
		222003 Information and communications technology (ICT)	2,500
		227001 Travel inland	10,000
		227002 Travel abroad	15,000
		227004 Fuel, Lubricants and Oils	7,694

Reasons for Variation in performance

Work in progress

Total	572,834
Wage Recurrent	527,640
Non Wage Recurrent	45,194
<i>AIA</i>	0

Output: 02 Commercial Partnerships

Development partners identified for Kabaale Industrial Park (KIP)	Brochure to promote and attract investment to KIP developed	Item	Spent
		221002 Workshops and Seminars	3,000
	EOI published internationally	227002 Travel abroad	4,898

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Reasons for Variation in performance

Work in progress
Work in progress

Total	7,898
Wage Recurrent	0
Non Wage Recurrent	7,898
AIA	0

Output: 03 Oil and Gas Infrastructure

Pre-Final Investment Decision (FID) activities undertaken	Pre-FID activities continued to be undertaken	Item	Spent
	Review of Terms of Reference (TORs) for unbundling the Master Plan and development of Strategic Plan for implementation	221002 Workshops and Seminars	5,500
Master plan for KIP implemented		227001 Travel inland	7,694
Shareholder funding for refinery project secured	Engagements to arrange financing ongoing	227002 Travel abroad	14,000
Shareholder funding for refinery project secured	Engagements to arrange financing ongoing		

Reasons for Variation in performance

Implementation delayed because M/s SMEC International the firm initially selected to unbundle the Master Plan for KIP was barred from any Public procurement. Thus, leading to restarting the procurement for another firm

Implementation delayed because M/s SMEC International the firm initially selected to unbundle the Master Plan for KIP was barred from any Public procurement. Thus, leading to restarting the procurement for another firm

Work in progress

Work in Progress with a final meeting on financing options expected before mid-Jan 2019 of quarter 3.

Total	27,194
Wage Recurrent	0
Non Wage Recurrent	27,194
AIA	0
Total For SubProgramme	607,927
Wage Recurrent	527,640
Non Wage Recurrent	80,287
AIA	0

Recurrent Programmes

Subprogram: 08 Pipelines and Storage Terminals

Outputs Provided

Output: 01 Project Agreements

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Key project agreements completed	HGA negotiations still ongoing	Item	Spent
		211101 General Staff Salaries	401,460
		211102 Contract Staff Salaries	210,000
		221002 Workshops and Seminars	10,000
		222003 Information and communications technology (ICT)	2,500
		227001 Travel inland	10,000
		227002 Travel abroad	15,000
		227004 Fuel, Lubricants and Oils	7,694

Reasons for Variation in performance

HGA put on hold pending resolution of the EACOP Business principles

Total	656,654
Wage Recurrent	611,460
Non Wage Recurrent	45,194
<i>AIA</i>	0

Output: 02 Commercial Partnerships

Development Partners for East Africa Crude Oil Pipeline (EACOP) identified	Proposals for potential financiers received and evaluation ongoing	Item	Spent
Development Partners for East Africa Crude Oil Pipeline (EACOP) identified	Proposals for potential financiers received and evaluation ongoing	221002 Workshops and Seminars	3,000
Development Partners for Kampala Storage Terminal (KST) identified	Process of procuring Transaction Advisory Services is on-going	227002 Travel abroad	4,898

Reasons for Variation in performance

Need to first hire a Transaction Advisor thereafter a Strategic Partner.

Evaluation report approval awaits Contracts Committee

Work in progress

Total	7,898
Wage Recurrent	0
Non Wage Recurrent	7,898
<i>AIA</i>	0

Output: 03 Oil and Gas Infrastructure

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Barge and pipeline linking Jinja Storage Terminal (JST) to Lake Victoria commissioned	One Petroleum acquired 2 barges. However, Petroleum Supplies Department in MEMD requested for 2	Item 221002 Workshops and Seminars	Spent 5,500
Final Investment Decision (FID) for EACOP taken	Engineering design and Bill of Quantities for construction of pipeline developed and updated	227001 Travel inland	7,694
Master plan for Kampala Storage Terminal (KST) implemented	Review of designs still ongoing	227002 Travel abroad	14,000
Engineering, Procurement and Construction (EPC) contract awarded	Pre-FID activities ongoing		
Funds for stocking strategic national reserves secured	Proposed Implementation plan submitted to the MEMD and awaits approval.		
Shareholder funding of 15% Government share in EACOP secured	Process of procuring a consultant to provide Advisory services underway		
	Draft Terms of Reference were developed for competitive selection of Joint Venture Partner		
	Procurement for EACOP ongoing		
	Stocking of JST continued and closing stock by 31st Dec 2018 was 0.686 million liters. This was attributed to the increased demand for fuel during the festive season		
	UNOC awaits a response on the request for UGX 40 billion from Ministry of Finance and Cabinet to fund National Strategic Reserves.		
	Engagements to arrange financing ongoing		

Reasons for Variation in performance

Delays caused by the progress on land acquisition
Restocking of JST continued

No funds released for stocking strategic national reserves

Work in progress

Total	27,194
Wage Recurrent	0
Non Wage Recurrent	27,194
<i>AIA</i>	0
Total For SubProgramme	691,747
Wage Recurrent	611,460

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Non Wage Recurrent	80,287
		AIA	0

Program: 49 Policy, Planning and Support Services

Recurrent Programmes

Subprogram: 01 Office of the CEO

Outputs Provided

Output: 01 Planning, Budgeting and Monitoring

Strategic plan implemented	Process to develop the Company Strategic Plan continued	Item	Spent
		225001 Consultancy Services- Short term	7,623
	5 Company Policies approved by the Board	227002 Travel abroad	12,000

Reasons for Variation in performance

Incorporation of comments from Management ongoing
Incorporation of comments from Management ongoing

Total	19,623
Wage Recurrent	0
Non Wage Recurrent	19,623
AIA	0
Total For SubProgramme	19,623
Wage Recurrent	0
Non Wage Recurrent	19,623
AIA	0

Recurrent Programmes

Subprogram: 02 Finance and Administration

Outputs Provided

Output: 01 Planning, Budgeting and Monitoring

Budget performance analyzed	Budget performance analyzed	Item	Spent
Annual work plan and budgets developed	Quarterly work plans implemented	221008 Computer supplies and Information Technology (IT)	8,286
Performance reports developed	Annual workplans developed and approved	221011 Printing, Stationery, Photocopying and Binding	7,500
	UNOC BFP submitted		
	Performance reports prepared in timely manner		

Reasons for Variation in performance

Conducted monthly, quarterly and annually
Conducted quarterly and monthly

Total	15,786
Wage Recurrent	0
Non Wage Recurrent	15,786

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
			AIA 0

Output: 03 Procurement and Maintenance of assets and stores

Asset Management implemented	Updated Asset Management register maintained	Item	Spent
Implementation of procurement plan executed and tracked	Comprehensive insurance for UNOC vehicles completed except the vehicles with Government number plates	221001 Advertising and Public Relations	30,000
Procurement plan developed		222003 Information and communications technology (ICT)	53,605
		223002 Rates	1,007,629
	Procurement of various items ongoing	228002 Maintenance - Vehicles	943,910
		228003 Maintenance – Machinery, Equipment & Furniture	75,000
	Procurement Plan approved by Ministry of Finance and PPDA	228004 Maintenance – Other	31,840
	Implementation of procurement plan ongoing		
	Process to request for Accreditation of UNOC by PPDA ongoing		

Reasons for Variation in performance

Implementation continued
Accreditation process awaits a response from PPDA
Continuous update

Total	2,141,984
Wage Recurrent	0
Non Wage Recurrent	2,141,984
AIA	0

Output: 07 Risk Management

Risk assessment carried out	Risk Monitoring Matrix for UNOC developed	Item	Spent
		221011 Printing, Stationery, Photocopying and Binding	5,500
		222003 Information and communications technology (ICT)	5,500

Reasons for Variation in performance

Continuous update

Total	11,000
Wage Recurrent	0
Non Wage Recurrent	11,000
AIA	0

Output: 19 Human Resource Management Services

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Staff retention plans and programs developed	Some retention plans approved and Implementation ongoing	Item	Spent
Staff retention plans and programs developed	Some retention plans approved and Implementation ongoing	211101 General Staff Salaries	1,803,616
Staff training plans developed and implemented	Staff training plan developed and approved	211102 Contract Staff Salaries	780,000
Recruitment plan developed and implemented	Implementation commenced	212101 Social Security Contributions	374,304
		221003 Staff Training	42,230
		221004 Recruitment Expenses	25,000
Team building initiatives developed and implemented	To date UNOC has 56 members of staff	221009 Welfare and Entertainment	37,500
Staff salaries, pension and gratuity paid	UNOC continues to consider gender related aspects in its day to day operations	221017 Subscriptions	35,000
		222001 Telecommunications	56,600
		223005 Electricity	37,500
		223006 Water	15,000
	Implementation of team building initiatives	226001 Insurances	147,253
		226002 Licenses	100,000
	Additional Team building initiatives undertaken	227004 Fuel, Lubricants and Oils	75,000
	Prompt payment of salaries to staff		
Reasons for Variation in performance			
Continuous			
Implementation of recruitment plan ongoing subject to availability of funds			
Budget prioritization			
Continuous for effectiveness and efficiency			
Training of staff is subject to availability of funds			
Continuous			
			Total 3,529,003
			Wage Recurrent 2,583,616
			Non Wage Recurrent 945,387
			AIA 0

Output: 20 Records Management Services

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Information, Communication and Technology (ICT) Strategy developed and approved	100% completion of the migration of UNOC Staff to Microsoft 365	Item	Spent
Disaster recovery and Business Continuity Plans (BCP) developed	All UNOC staff and Board members were enrolled into the Corporate User Management Platform called the Active Directory	222003 Information and communications technology (ICT)	52,444
Document Control Management System developed	Single sign on implemented and security certification secured from COMODO.	226002 Licenses	50,000
	Draft ICT Strategy developed and under consideration by Management		
	Development of BCP is ongoing		
	Procurement of Electronic Document Management System (EDMS) with evaluations of options ongoing		
	New file and document referencing system rolled out that reflects UNOC's business functions		

Reasons for Variation in performance

Efforts made to continue improving the IT solutions for the Company
Work in progress

Total	102,444
Wage Recurrent	0
Non Wage Recurrent	102,444
<i>AIA</i>	0
Total For SubProgramme	5,800,217
Wage Recurrent	2,583,616
Non Wage Recurrent	3,216,601
<i>AIA</i>	0

Recurrent Programmes

Subprogram: 03 Audit

Outputs Provided

Output: 07 Risk Management

Internal Audit Charter developed and approved	Draft Internal Audit Charter developed	Item	Spent
Internal Audit Charter developed and approved	Draft Internal Audit Charter developed	221011 Printing, Stationery, Photocopying and Binding	9,745
Risk Management Framework developed and implemented	Draft RMF developed	222001 Telecommunications	17,500
Risk Management Framework developed and implemented	Draft RMF developed		
Audit plans developed	Audit plans to be developed		

Reasons for Variation in performance

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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To be done in quarter 3&4
Work in progress

Total	27,245
Wage Recurrent	0
Non Wage Recurrent	27,245
AIA	0
Total For SubProgramme	27,245
Wage Recurrent	0
Non Wage Recurrent	27,245
AIA	0

Recurrent Programmes

Subprogram: 04 Legal and Corporate Affairs

Outputs Provided

Output: 08 Legal and Advisory Services

Commercial Agreements negotiated	Discussions of outstanding issues in the Agreements discussed	Item	Spent
		221005 Hire of Venue (chairs, projector, etc)	25,000
	One legal officer commenced work	225001 Consultancy Services- Short term	25,000
	One legal officer completed secondment		

Reasons for Variation in performance

Work in progress

Total	50,000
Wage Recurrent	0
Non Wage Recurrent	50,000
AIA	0

Output: 09 Corporate Governance

Number of Board meetings held	44 Board meetings have been held since Company incorporation.	Item	Spent
Number of Board meetings held		221005 Hire of Venue (chairs, projector, etc)	10,000
	5 Policies approved	222001 Telecommunications	6,500
	2 Policies under development.		
	44 Board meetings have been held since Company incorporation.		
	5 Policies approved		
	2 Policies under development.		

Reasons for Variation in performance

Commitment of the Board and Management of the Company.

Total	16,500
Wage Recurrent	0

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Non Wage Recurrent	16,500
		AIA	0

Output: 10 Public Relations

Awareness campaigns and branding carried out	A media Relations Strategy was developed and under consideration by Management	Item	Spent
Corporate Social Responsibility (CSR) undertaken	3D brand images that show the look of new office were developed	221001 Advertising and Public Relations	40,000
	Participated in the Annual Tax Payers' Appreciation Week 2018.	221011 Printing, Stationery, Photocopying and Binding	11,250
	UNOC website redesigned and updated		
	UNOC continued to monitor and maintain the social media channels of Facebook and Twitter.		
	UNOC attained over 100 Media appearances		
	Corporate Affairs continued to share corporate oil and gas industry news with Staff		
	Branding guidelines were shared with staff		
	UNOC participated in the 2018 MTN marathon that was held under the theme of "Improving maternal health care in Uganda"		

Reasons for Variation in performance

More activities to be engaged in
Branding guidelines approved by Management

Branding guidelines approved by Management

Total	51,250
Wage Recurrent	0
Non Wage Recurrent	51,250
AIA	0

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Total For SubProgramme	117,750
		Wage Recurrent	0
		Non Wage Recurrent	117,750
		AIA	0
<i>Recurrent Programmes</i>			
Subprogram: 05 Commercial Services			
<i>Outputs Provided</i>			
Output: 01 Planning, Budgeting and Monitoring			
Strategic and Commercial objectives developed and implemented	Development of an Integrated Economic Model	Item	Spent
Commercial terms and agreements negotiated		221002 Workshops and Seminars	32,500
	Continued assessment of FID readiness conducted across the various projects	222001 Telecommunications	21,991
	Business case for Bulk trading developed and under review by the BOD		
	Supported discussions/negotiations of Commercial terms in the Agreements		
<i>Reasons for Variation in performance</i>			
Delayed resolution of outstanding issues			
Model completion and audit			
		Total	54,491
		Wage Recurrent	0
		Non Wage Recurrent	54,491
		AIA	0
		Total For SubProgramme	54,491
		Wage Recurrent	0
		Non Wage Recurrent	54,491
		AIA	0
		GRAND TOTAL	8,515,697
		Wage Recurrent	4,793,157
		Non Wage Recurrent	3,722,540
		GoU Development	0
		External Financing	0
		AIA	0

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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Program: 06 Petroleum Commercial Management

Recurrent Programmes

Subprogram: 06 Upstream Interventions

Outputs Provided

Output: 01 Project Agreements

		Item	Spent
Back-in negotiations held	UNOC's Back in escalated to Petroleum Authority of Uganda(PAU), MEMD and continues to pursue with the Joint Venture Partners.	211101 General Staff Salaries	445,220
Exploration and production data processed, interpreted and analysed		211102 Contract Staff Salaries	90,000
Joint venture discussions with potential strategic partners held	UNOC validated the subsurface reservoir models for Tilenga project to inform the discussions on resource allocation between EACOP and Refinery	221002 Workshops and Seminars	2,500
Back-in negotiations held		222003 Information and communications technology (ICT)	6,250
Exploration and production data processed, interpreted and analysed	The technical assessment report on prospective of the 3 areas was submitted to Management for consideration. Continued Data interpretation and analysis for other areas in the Graben for consideration for Exploration License.	227001 Travel inland	516
Joint venture discussions with potential strategic partners held	Engagements on Joint Application Agreement (JAA) to resolve outstanding issues ongoing.	227002 Travel abroad	8,551
	Nine Commercial Agreements under consideration and not yet finalized	227004 Fuel, Lubricants and Oils	5,771
	UNOC's Back in escalated to Petroleum Authority of Uganda(PAU), MEMD and continues to pursue with the Joint Venture Partners.		
	UNOC validated the subsurface reservoir models for Tilenga project to inform the discussions on resource allocation between EACOP and Refinery		
	The technical assessment report on prospectivity of the 3 areas was submitted to Management for consideration. Continued Data interpretation and analysis for other areas in the Graben for consideration for Exploration License.		
	Engagements on Joint Application Agreement (JAA) to resolve outstanding issues ongoing.		
	Nine Commercial Agreements under consideration and not yet finalized		

Reasons for Variation in performance

Delayed Back-in as the Joint Operating Agreements have not been due to outstanding issues which poses a risk of eroding UNOC/GOU value in the projects

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Total	558,808
		Wage Recurrent	535,220
		Non Wage Recurrent	23,588
		<i>AIA</i>	0

Output: 02 Commercial Partnerships

		Item	Spent
Source documents for identification of commercial partners developed	UNOC at its 2nd Annual General Meeting held in December 2018 a recommendation was made for UNOC to apply for a Direct Exploration License.	221002 Workshops and Seminars	1,587
Evaluation criteria for potential partners developed		227002 Travel abroad	2,850
Source documents for identification of commercial partners developed	A technical working team was constituted to spearhead the process.		
Evaluation criteria for potential partners developed	Process to gather Information and documentation to support the application commenced		
	UNOC at its 2nd Annual General Meeting held in December 2018 a recommendation was made for UNOC to apply for a Direct Exploration License.		
	A technical working team was constituted to spearhead the process.		
	Process to gather Information and documentation to support the application commenced		

Reasons for Variation in performance

Work in progress

	Total	4,437
	Wage Recurrent	0
	Non Wage Recurrent	4,437
	<i>AIA</i>	0

Output: 03 Oil and Gas Infrastructure

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
Environment and Social Impact Assessment (ESIA) conducted	ESIA for Tilenga project submitted to NEMA in June 2018 and awaits approval.	Item 221002 Workshops and Seminars	Spent 2,500
Resettlement Action Plan studies conducted	Public disclosures of the ESIA conducted by NEMA and PAU in November 2018 in Buliisa and Nwoya districts.	227001 Travel inland 227002 Travel abroad	982 5,701
Environment and Social Impact Assessment (ESIA) conducted	ESIA for Kingfisher on going and report to be submitted to NEMA for approval.		
Resettlement Action Plan studies conducted	Implementation of the different RAP phases for Tilenga and Kingfisher continued.		
Basis of design reviews for Kingfisher and Tilenga projects completed.			
Evaluations of contractors for Engineering, Procurement (EPC) and Construction completed	Application for water abstraction from Lake Albert submitted to Directorate of Water Resources Management and is under review.		
	ESIA for Tilenga project submitted to NEMA in June 2018 and awaits approval.		
	Public disclosures of the ESIA conducted by NEMA and PAU in November 2018 in Buliisa and Nwoya districts.		
	ESIA for Kingfisher on going and report to be submitted to NEMA for approval.		
	Implementation of the different RAP phases for Tilenga and Kingfisher continued.		
	Application for water abstraction from Lake Albert submitted to Directorate of Water Resources Management and is under review.		
	The EPC Contract packages for the Kingfisher project progressed as follows: EPC-1: covers site preparations and infield roads-CNOOC Uganda Ltd (CUL) evaluating bids EPC-2: covers permanent camps, supply bases and security check station-Recommendation to Award (RTA) awaits approval by PAU. EPC 3-covers CPF, infield flow lines, water abstraction, injection pipelines also awaits RTA approval by PAU. EPC 4-50km feeder pipeline from CPF to Kabaale CUL to issue the RTA approval.		
	The EPC for Tilenga project not yet awarded by the operator due to delays in evaluation of the cost proposal.		

Reasons for Variation in performance

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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UNOC missed the opportunity to contribute to the bidders list as well as RTA due to delays in JOA back in.

Work in progress however a number of issues are holding the progress to FID which include;

- Tullow farm down tax implications
- EACOP Business principles
- Resource allocation between EACOP and Refinery
- Finalisation of Upstream Commercial Agreements
- Finalization of Host Government Agreement
- Financing of UNOC's equity share into the projects

Total	9,183
Wage Recurrent	0
Non Wage Recurrent	9,183
AIA	0
Total For SubProgramme	572,428
Wage Recurrent	535,220
Non Wage Recurrent	37,208
AIA	0

Recurrent Programmes

Subprogram: 07 Refinery and Industrial Parks

Outputs Provided

Output: 01 Project Agreements

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

		Item	Spent
Implementation and Shareholder agreements signed	A tracker/matrix for PFA was developed to ensure compliance by the responsible parties	211101 General Staff Salaries	158,820
Relevant licenses and permits for the refinery and Kabaale Industrial park secured	Discussions and analysis for volume allocation between EACOP and the Refinery are on going	211102 Contract Staff Salaries	105,000
Field activities conducted Implementation and Shareholder agreements signed	2 URHC staff participated in the FEED studies undertaken by Saipem in Milan. This included document reviews.	221002 Workshops and Seminars	5,000
Relevant licenses and permits for the refinery and Kabaale Industrial park secured	A Joint Consultation Committee was formed and held the first meeting in November 2018. AGRC/Saipem required to share the schedule of activities for FEL and FEED.	222003 Information and communications technology (ICT)	1,250
Field activities conducted	Recommended Technical configuration submitted by Saipem with Residue Fluid Catalytic Cracker (RFCC) fed with the Atmospheric Residue from the distillation Unit.	227001 Travel inland	516
	On 7th Feb 2019, a non-binding equity financing commitment expected from Government of Uganda (GOU) as per the Project Framework Paper	227002 Travel abroad	4,276
		227004 Fuel, Lubricants and Oils	3,847
	A tracker/matrix for PFA was developed to ensure compliance by the responsible parties		
	Discussions and analysis for volume allocation between EACOP and the Refinery are on going		
	2 URHC staff participated in the FEED studies undertaken by Saipem in Milan. This included document reviews.		
	A Joint Consultation Committee was formed and held the first meeting in November 2018. AGRC/Saipem required to share the schedule of activities for FEL and FEED.		
	Recommended Technical configuration submitted by Saipem with Residue Fluid Catalytic Cracker (RFCC) fed with the Atmospheric Residue from the distillation Unit.		
	On 7th Feb 2019, a non-binding equity financing commitment expected from Government of Uganda (GOU) as per the Project Framework Paper		

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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Reasons for Variation in performance

Work in progress

Total	278,708
Wage Recurrent	263,820
Non Wage Recurrent	14,888
<i>A/A</i>	0

Output: 02 Commercial Partnerships

	Item	Spent
Evaluation criteria for development partners developed	Expression of Interest for identification of Joint Venture Partner for development and management of KIP published internationally on 4th December 2018.	221002 Workshops and Seminars 1,500
Evaluations and negotiations with development partners held	227002 Travel abroad	1,396
Field visits to KIP conducted including bench marking visits	URHC continued to hold engagements with potential partners in service provision in KIP	
	Plans for power utilization underway with discussions held with UMEME, ERA, UEDCL, SBC among others.	
	Plans for access roads within KIP held with UNRA.	
	Engagements between Ministry of Lands, MEMD and UNOC on the relocation of the graves ongoing including mobilization of funds	

Reasons for Variation in performance

Work in progress

Work in progress

Total	2,896
Wage Recurrent	0
Non Wage Recurrent	2,896
<i>A/A</i>	0

Output: 03 Oil and Gas Infrastructure

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
Pre-FID activities participated in and facilitated in-country and abroad Master plan recommendations implemented	A Site visit for potential Geotechnical and hydrological survey bidders undertaken.	Item	Spent
Proportion of the 40% Shareholder funding for refinery project secured	A meeting held with the Saipem Logistics team and past studies shared	221002 Workshops and Seminars	2,750
Proportion of the 40% Shareholder funding for refinery project secured	Commercial and marketing study by CITAC ongoing to assess the market for refined products.	227001 Travel inland	397
	Macro-Economic study for the impact of the refinery on Uganda's economy ongoing by Stanbic Bank	227002 Travel abroad	3,991
	Review of Terms of Reference (TORs) for unbundling the Master Plan and development of Strategic Plan for implementation		
	Cabinet reviewed the Cabinet Memo on funding projects under UNOC's mandate and recommended a cost re-evaluation		
	Several engagements held thereafter with the other MDAs and UNOC presented proposals on optimizing the funding requirements.		
	Engaged with Ministry of Finance to develop financing options for the project		
	Engaged with Financial Advisors of the project to discuss financing solutions		

Reasons for Variation in performance

Implementation delayed because M/s SMEC International the firm initially selected to unbundle the Master Plan for KIP was barred from any Public procurement. Thus, leading to restarting the procurement for another firm

Implementation delayed because M/s SMEC International the firm initially selected to unbundle the Master Plan for KIP was barred from any Public procurement. Thus, leading to restarting the procurement for another firm

Work in progress

Work in Progress with a final meeting on financing options expected before mid-Jan 2019 of quarter 3.

Total	7,137
Wage Recurrent	0
Non Wage Recurrent	7,137
AIA	0
Total For SubProgramme	288,742
Wage Recurrent	263,820
Non Wage Recurrent	24,922
AIA	0

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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Recurrent Programmes

Subprogram: 08 Pipelines and Storage Terminals

Outputs Provided

Output: 01 Project Agreements

		Item	Spent
Host Government Agreement negotiations completed	UNOC's position paper on outstanding legal issues was developed and position paper shared with GoU	211101 General Staff Salaries	200,730
Commercial Terms and Transportation Agreements negotiated	Participated in the HGA negotiations in Dar es Salaam, Tanzania.	211102 Contract Staff Salaries	105,000
		221002 Workshops and Seminars	5,000
		222003 Information and communications technology (ICT)	1,250
	Discussions on volume allocation between EACOP and the refinery ongoing	227001 Travel inland	516
		227002 Travel abroad	4,276
		227004 Fuel, Lubricants and Oils	3,847

Reasons for Variation in performance

HGA put on hold pending resolution of the EACOP Business principles

Total	320,618
Wage Recurrent	305,730
Non Wage Recurrent	14,888
AIA	0

Output: 02 Commercial Partnerships

		Item	Spent
Identification process of development partners for EACOP facilitated	Engagements with potential development partners held.	221002 Workshops and Seminars	1,500
Identification process of development partners for EACOP facilitated	Engagements with potential development partners held.	227002 Travel abroad	1,396
Engagements with development partners held	Process of procuring Transaction Advisory Services is on-going		
Evaluations conducted	Evaluation of bids for firms to conduct ESIA for KST completed		
	Evaluation of bids for firm to fence the KST land was completed		

Reasons for Variation in performance

Need to first hire a Transaction Advisor thereafter a Strategic Partner.

Evaluation report approval awaits Contracts Committee

Work in progress

Total	2,896
Wage Recurrent	0
Non Wage Recurrent	2,896
AIA	0

Output: 03 Oil and Gas Infrastructure

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Barge & pipeline studies and surveys completed	Review of the designs of the oil jetty was undertaken and was still work in progress	Item 221002 Workshops and Seminars	Spent 2,750
Field related activities facilitated Post FID activities undertaken Recommendation of the Master plan for KST implemented EPC contract awarded	Review of Pipeline Project Team's response to comments on FEED held. GoU's comments on the PPT's responses prepared.	227001 Travel inland 227002 Travel abroad	397 3,991
Amount of funding for stocking strategic national reserves secured Proportion of the 15% Shareholder funding secured	Technical surveys i.e. the Unexploded Ordnance (UXO) clearance scope of work was completed and is 92%. Geotechnical surveys completed to 88% pending the completion of UXO RAP activities ongoing including valuations, stakeholder engagements among others. Review of the draft ESIA report with the Contractor ongoing Proposed Implementation plan submitted to the MEMD and awaits approval. Process of procuring a consultant to provide Advisory services ongoing Draft Terms of Reference were developed for competitive selection of Joint Venture Partner Various procurement activities ongoing for EACOP; For logistics three bidders shortlisted and final round of clarification meetings held in Tanzania. EPC-Eight bidders shortlisted and first round of clarifications to be conducted EPCM-Mobilization of Partner's Staff and FEED validation ongoing in London. Stocking of JST continued and closing volumes at the Terminal as at 31st Dec 2018 were 0.686 million liters. UNOC awaits a response on the request made for UGX 40 billion from Ministry of Finance and Cabinet to fund National Strategic Reserves. Engaged with Ministry of Finance to develop financing options for the project Engaged with Financial Advisors of the project to discuss financing solutions		

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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Reasons for Variation in performance

Delays caused by the progress on land acquisition
Restocking of JST continued

No funds released for stocking strategic national reserves

Work in progress

Total	7,137
Wage Recurrent	0
Non Wage Recurrent	7,137
AIA	0
Total For SubProgramme	330,652
Wage Recurrent	305,730
Non Wage Recurrent	24,922
AIA	0

Program: 49 Policy, Planning and Support Services

Recurrent Programmes

Subprogram: 01 Office of the CEO

Outputs Provided

Output: 01 Planning, Budgeting and Monitoring

Strategic plan reviewed and updated	Strategic Plan for UNOC developed and under review to incorporate comments from Management	Item	Spent
Developed Company policies reviewed and sanctioned		225001 Consultancy Services- Short term	3,811
		227002 Travel abroad	3,420

UNOC projects marketed and promoted in country and abroad

Reasons for Variation in performance

Incorporation of comments from Management ongoing
Incorporation of comments from Management ongoing

Total	7,232
Wage Recurrent	0
Non Wage Recurrent	7,232
AIA	0
Total For SubProgramme	7,232
Wage Recurrent	0
Non Wage Recurrent	7,232
AIA	0

Recurrent Programmes

Subprogram: 02 Finance and Administration

Outputs Provided

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Output: 01 Planning, Budgeting and Monitoring			
Budget performance analysis conducted	Budget performance analyzed periodically	Item	Spent
Quarterly work plans and budgets prepared	Quarterly work plans developed and implemented	221008 Computer supplies and Information Technology (IT)	4,143
Periodical performance reports prepared	Quarterly budget forecasts developed	221011 Printing, Stationery, Photocopying and Binding	3,750
	The Budget Framework Paper (BFP) for UNOC for FY 2019/20 developed and submitted. It highlights a total budget requirement of UGX 102.3 billion and only UGX 15.2 billion allocated leaving a deficit of UGX 87.1billion.		
	UNOC project concept papers developed and submitted to the MEMD		
	Monthly performance reports prepared in timely manner		
	Other reports such as Board reports, Stakeholder reports among others		
Reasons for Variation in performance			
Conducted monthly, quarterly and annually			
Conducted quarterly and monthly			
		Total	7,893
		Wage Recurrent	0
		Non Wage Recurrent	7,893
		A/A	0

Output: 02 Finance Management

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Joint venture audits conducted	Activity awaits completion of UNOC Back-in process	Item	Spent
Joint venture audit reports prepared	Participated in engagements with JVPs across various projects		
Participation of UNOC in Joint venture meetings ensured	However, UNOC's reception of Monthly Joint interest billings is pending the JOA back in		
Monthly Joint Interest Billings and cash calls between UNOC & its Joint Venture Partners reviewed	Financial analysis for the quarter conducted		
Financial Statements prepared	Financial analysis for the quarter conducted		
Statutory obligations complied with	Additional expenditure limits of 14.720 billion granted to UNOC during the quarter.		
Financial Statements prepared	The process of securing funds for investment ongoing with engagements with Ministry of Finance, Cabinet and other potential financiers for Midstream operations		
Statutory obligations complied with	UNOC exploring financing options for the Exploration and Appraisal phases in Upstream		
Proportion of funding for investments secured			

Reasons for Variation in performance

Continuous analysis
UNOC Back-in not completed
UNOC Back-in not completed
Work in progress

Total	0
Wage Recurrent	0
Non Wage Recurrent	0
AIA	0

Output: 03 Procurement and Maintenance of assets and stores

Asset Management register updated and implemented	Asset Management register updated	Item	Spent
Procurement Plan implemented	Implementation of the Procurement Plan on going i.e. ongoing major procurements include; motor vehicles, Group Personal Accident (GPA) Insurance, Accounting Software, IT, Transaction Advisory services for KST and sale of test crude oil.	221001 Advertising and Public Relations	15,000
Procurement plan prepared and approved		222003 Information and communications technology (ICT)	26,803
		223002 Rates	103,510
		228002 Maintenance - Vehicles	817,933
		228003 Maintenance – Machinery, Equipment & Furniture	37,500
		228004 Maintenance – Other	15,920
	Engagements for Accreditation of UNOC by PPDA ongoing and several meetings held		

Reasons for Variation in performance

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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Implementation continued

Accreditation process awaits a response from PPDA

Continuous update

Total **1,016,665**

Wage Recurrent 0

Non Wage Recurrent 1,016,665

AIA 0

Output: 07 Risk Management

Risk assessment carried out and mitigation strategies developed

Risk Monitoring Matrix for UNOC developed

Item **Spent**

221011 Printing, Stationery, Photocopying and Binding 2,750

222003 Information and communications technology (ICT) 2,750

Reasons for Variation in performance

Continuous update

Total **5,500**

Wage Recurrent 0

Non Wage Recurrent 5,500

AIA 0

Output: 19 Human Resource Management Services

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Staff retention plans and programs reviewed and implemented Staff retention plans and programs reviewed and implemented Staff training plans reviewed and implemented Recruitment plan updated and implemented Team building initiatives reviewed and implemented Staff salaries, pension and gratuity paid promptly	Opened Provident Fund -remittances effected	Item	Spent
		211101 General Staff Salaries	901,808
	Health Insurance provided to Staff	211102 Contract Staff Salaries	390,000
	Group Personal Accident Insurance	212101 Social Security Contributions	187,152
		221003 Staff Training	21,115
	Serene working environment provided to staff (i.e. all required tools and equipment)	221004 Recruitment Expenses	12,500
		221009 Welfare and Entertainment	18,750
	Opened Provident Fund -remittances effected	221017 Subscriptions	17,500
		222001 Telecommunications	28,300
	Health Insurance provided to Staff	223005 Electricity	18,750
	Group Personal Accident Insurance	223006 Water	7,500
		226001 Insurances	73,626
	Serene working environment provided to staff (i.e. all required tools and equipment)	226002 Licenses	50,000
		227004 Fuel, Lubricants and Oils	37,500
	1 Staff trained in Essential Skills for oil and gas professionals in Dubai by AZTech.		
	3 staff trained in Solving Oil Supply Chain Challenges by CITAC in Nairobi, Kenya		
	5 additional staff commenced work in the quarter.		
	Employment distribution by gender as at 15th December 2018 was 36% females and 64% male including drivers and office assistants		
	31 positions advertised for recruitment		
	All staff meeting held on 7th December 2018 at UNOC premises. The need to align individual objectives to the Company objectives was emphasized.		
	UNOC held its end of year event on 7th Dec 2018 where guest speakers appreciated that achievements made by UNOC to date.		
	Process of planning for other team building initiatives on going		
	Prompt payment of salaries to staff achieved		

Reasons for Variation in performance

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Continuous			
Implementation of recruitment plan ongoing subject to availability of funds			
Budget prioritization			
Continuous for effectiveness and efficiency			
Training of staff is subject to availability of funds			
Continuous			
		Total	1,764,501
		Wage Recurrent	1,291,808
		Non Wage Recurrent	472,693
		AIA	0

Output: 20 Records Management Services

Information, Communication and Technology (ICT) Strategy implemented	Migration of UNOC Staff to Microsoft 365 was completed	Item	Spent
		222003 Information and communications technology (ICT)	26,222
ICT equipment procured	1 staff joined the IT team as a Service Desk Officer	226002 Licenses	25,000
Software licenses renewed			
Disaster recovery and Business Continuity Plans (BCP) implemented	Various IT procurements ongoing		
Document Control Management System implemented	Development of BCP is ongoing		
	Procurement of Electronic Document Management System (EDMS) with evaluations of options ongoing		
	Use of New filing System continued		

Reasons for Variation in performance

Efforts made to continue improving the IT solutions for the Company
Work in progress

Total	51,222
Wage Recurrent	0
Non Wage Recurrent	51,222
AIA	0
Total For SubProgramme	2,845,781
Wage Recurrent	1,291,808
Non Wage Recurrent	1,553,973
AIA	0

Recurrent Programmes

Subprogram: 03 Audit

Outputs Provided

Output: 07 Risk Management

Internal Audit Charter reviewed	Internal Audit Charter reviewed	Risk Management Framework reviewed	Risk Management Framework reviewed	Audit per functional area carried out	Draft Audit Charter developed	Draft Audit Charter developed	Draft RMF developed	Draft RMF developed	Audit plans to be developed	Item	Spent
										221011 Printing, Stationery, Photocopying and Binding	4,873
										222001 Telecommunications	8,750

Reasons for Variation in performance

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
To be done in quarter 3&4			
Work in progress			
		Total	13,623
		Wage Recurrent	0
		Non Wage Recurrent	13,623
		AIA	0
		Total For SubProgramme	13,623
		Wage Recurrent	0
		Non Wage Recurrent	13,623
		AIA	0

Recurrent Programmes

Subprogram: 04 Legal and Corporate Affairs

Outputs Provided

Output: 08 Legal and Advisory Services

Commercial Agreement negotiations participated in	Legal discussions and negotiations in all projects and Company aspects supported	Item	Spent
		221005 Hire of Venue (chairs, projector, etc)	12,500
	One legal officer commenced work	225001 Consultancy Services- Short term	12,500
	One legal officer completed secondment		
	Compliance matrix for National Content requirements for Upstream and Midstream was developed and under review		

Reasons for Variation in performance

Work in progress

	Total	25,000
	Wage Recurrent	0
	Non Wage Recurrent	25,000
	AIA	0

Output: 09 Corporate Governance

Board meetings for UNOC and its subsidiaries held and facilitated Board meetings for UNOC and its subsidiaries held and facilitated	4 Board meetings held through the quarter and Legal department provided secretarial services	Item	Spent
		221005 Hire of Venue (chairs, projector, etc)	5,000
		222001 Telecommunications	3,250
	Corporate governance structures in place. The Board has committees that handle different aspects relevant for good governance.		
	4 Board meetings held through the quarter and Legal department provided secretarial services. Corporate governance structures in place. The Board has committees that handle different aspects relevant for good governance.		

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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Reasons for Variation in performance

Commitment of the Board and Management of the Company.

	Total	8,250
	Wage Recurrent	0
	Non Wage Recurrent	8,250
	AIA	0

Output: 10 Public Relations

Awareness campaigns and branding carried out Corporate Social Responsibility (CSR) initiatives undertaken	UNOC website redesigned and updated	Item	Spent
	UNOC's CEO participated in Bloomberg New Economy Forum in Singapore	221001 Advertising and Public Relations	20,000
	UNOC's CEO participated in the Abu Dhabi International Petroleum Exhibition and Conference (ADIPEC)	221011 Printing, Stationery, Photocopying and Binding	5,625
	The 2nd Annual General Meeting was held and attended by the BOD, Management and Shareholders		
	Corporate Affairs continued to share corporate oil and gas industry news with Staff.		
	Review of the editorial plan for a proposed quarterly newsletter still ongoing		
	Branding guidelines were shared with Staff		
	UNOC participated in the 2018 MTN marathon that was held under the theme of "Improving maternal health care in Uganda"		

Reasons for Variation in performance

More activities to be engaged in
Branding guidelines approved by Management

Branding guidelines approved by Management

	Total	25,625
	Wage Recurrent	0
	Non Wage Recurrent	25,625

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 2: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		AIA	0
		Total For SubProgramme	58,875
		Wage Recurrent	0
		Non Wage Recurrent	58,875
		AIA	0

Recurrent Programmes

Subprogram: 05 Commercial Services

Outputs Provided

Output: 01 Planning, Budgeting and Monitoring

Strategic and Commercial objectives reviewed and approved Commercial terms and agreements negotiations supported	Development of an Integrated Economic Model progressed	Item	Spent
		221002 Workshops and Seminars	16,250
	Assessment of FID readiness continued	222001 Telecommunications	10,995
	Business case for Bulk trading of petroleum products developed and under review by BOD		
	Kept track of the oil price trend which declined monthly through the quarter attributed to the increased crude oil supply in USA and China.		
	Supported discussions/negotiations of Commercial terms in the Agreements		

Reasons for Variation in performance

Delayed resolution of outstanding issues
Model completion and audit

	Total	27,245
	Wage Recurrent	0
	Non Wage Recurrent	27,245
	AIA	0
	Total For SubProgramme	27,245
	Wage Recurrent	0
	Non Wage Recurrent	27,245
	AIA	0
	GRAND TOTAL	4,144,578
	Wage Recurrent	2,396,578
	Non Wage Recurrent	1,748,000
	GoU Development	0
	External Financing	0
	AIA	0

Vote:311 Uganda National Oil Company (UNOC)

QUARTER 3: Revised Workplan

<i>UShs Thousand</i>	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releaes)
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