

Vote:161 Mulago Hospital Complex

QUARTER 3: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

	Approved Budget	Released by End Q 3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent Wage	29.206	21.904	18.095	75.0%	62.0%	82.6%
Non Wage	28.930	20.489	19.232	70.8%	66.5%	93.9%
Devt. GoU	11.020	6.020	3.903	54.6%	35.4%	64.8%
Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
GoU Total	69.156	48.414	41.231	70.0%	59.6%	85.2%
Total GoU+Ext Fin (MTEF)	69.156	48.414	41.231	70.0%	59.6%	85.2%
Arrears	2.479	2.479	2.479	100.0%	100.0%	100.0%
Total Budget	71.635	50.893	43.710	71.0%	61.0%	85.9%
<i>A.I.A Total</i>	0.000	0.000	0.000	0.0%	0.0%	0.0%
Grand Total	71.635	50.893	43.710	71.0%	61.0%	85.9%
Total Vote Budget Excluding Arrears	69.156	48.414	41.231	70.0%	59.6%	85.2%

Table V1.2: Releases and Expenditure by Program*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 0854 National Referral Hospital Services	69.16	48.41	41.23	70.0%	59.6%	85.2%
Total for Vote	69.16	48.41	41.23	70.0%	59.6%	85.2%

Matters to note in budget execution

Non-wage recurrent budget cash flow plan has experienced a 4.2% shortfall.

The out break of Covid-19 in the last three weeks of the Quarter 3 has affected the healthcare behaviors and the planned activities

A service provider was acquired to resume on the construction of staff houses Phase 2 which had experienced some delays in the previous quarter.

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

<i>(i) Major unspent balances</i>	
Programs , Projects	
Program 0854 National Referral Hospital Services	
1.247 Bn Shs	<i>SubProgram/Project :01 Management</i>
Reason: The management experienced delays in payment procedures of a few items and the balances will be utilized in the 4th Quarter	
<i>Items</i>	

Vote:161 Mulago Hospital Complex

QUARTER 3: Highlights of Vote Performance

1,069,250,000.000 UShs	223006 Water
	Reason: Funds have been committed
87,343,400.000 UShs	221011 Printing, Stationery, Photocopying and Binding
	Reason: The procurement process for stationery was still on going
49,330,000.000 UShs	222001 Telecommunications
	Reason: By the end of the quarter, these funds were already committed for voice call airtime
29,170,000.000 UShs	223003 Rent – (Produced Assets) to private entities
	Reason: Balance was insufficient to clear the outstanding obligations
8,389,850.000 UShs	221006 Commissions and related charges
	Reason: The delayed submission of particular invoices caused the delay in payments thus these balances
0.002 Bn Shs	SubProgram/Project :04 Internal Audit Department
	Reason: The unspent balances were not enough to clear the available invoices
Items	
900,000.000 UShs	221017 Subscriptions
	Reason: Earmarked for the last quarter
810,000.000 UShs	221007 Books, Periodicals & Newspapers
	Reason: Earmarked for the last quarter
1.995 Bn Shs	SubProgram/Project :0392 Mulago Hospital Complex
	Reason: The variations are due to the ongoing procurement process
Items	
1,994,730,170.000 UShs	312102 Residential Buildings
	Reason: The variation is due to the ongoing procurement process
(ii) Expenditures in excess of the original approved budget	

V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators*

Programme : 54 National Referral Hospital Services			
Responsible Officer: Dr. B.B Byarugaba			
Programme Outcome: Quality and accessible National Referral Hospital Services			
Sector Outcomes contributed to by the Programme Outcome			
1 .Improved quality of life at all levels			
2 .Enhanced competitiveness in the health sector			
Programme Outcome Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
% increase of super-specialised cases managed.	Percentage	5%	2.42%

Vote:161 Mulago Hospital Complex

QUARTER 3: Highlights of Vote Performance

% increase in diagnostic investigations carried out	Percentage	2.5%	-1.03%
Average length of Stay	Number	4	6

Table V2.2: Key Vote Output Indicators*

Programme : 54 National Referral Hospital Services			
Sub Programme : 01 Management			
KeyOutPut : 08 Audit Services			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
Number of quarterly comprehensive internal audit r	Number	4	3
KeyOutPut : 19 Human Resource Management Services			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
Number of quartely performance management reports	Number	4	3
Sub Programme : 02 Medical Services			
KeyOutPut : 01 Inpatient Services - National Referral Hospital			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
No. of specialized in-patients (Admissions)	Number	250000	154196
Referral In	Number	850000	14241
Average length of stay (ALOS)-days	Number	4	6
Bed occupancy rate(BOR)	Rate	90%	112%
KeyOutPut : 02 Outpatient Services - National Referral Hospital			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
No of specialised outpatient clinic attendances	Number	760000	567247
KeyOutPut : 04 Diagnostic Services			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
No of MRI and city Scans conducted	Number	65000	45457
No. of laboratory investigations done	Number	2000000	1494180
KeyOutPut : 07 Immunisation Services			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
Comprehensive annual sector workplan and budget su	Yes/No	Yes	Yes
Sub Programme : 0392 Mulago Hospital Complex			

Vote:161 Mulago Hospital Complex

QUARTER 3: Highlights of Vote Performance

KeyOutputPut : 82 Staff houses construction and rehabilitation			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
No. of staff houses constructed	Number	100	1
KeyOutputPut : 84 OPD and other ward construction and rehabilitation			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
No. of OPD wards constructed	Number	1	1
No. of OPD wards rehabilitated	Number	1	1
No. of other wards rehabilitated	Number	1	1
Sub Programme : 04 Internal Audit Department			
KeyOutputPut : 08 Audit Services			
Key Output Indicators	Indicator Measure	Planned 2019/20	Actuals By END Q3
Number of quarterly comprehensive internal audit r	Number	4	3

Performance highlights for the Quarter

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0854 National Referral Hospital Services	71.63	50.89	43.71	71.0%	61.0%	85.9%
<i>Class: Outputs Provided</i>	<i>56.54</i>	<i>41.43</i>	<i>36.38</i>	<i>73.3%</i>	<i>64.3%</i>	<i>87.8%</i>
085401 Inpatient Services - National Referral Hospital	35.39	26.18	22.35	74.0%	63.1%	85.4%
085402 Outpatient Services - National Referral Hospital	0.42	0.29	0.29	69.1%	69.1%	100.0%
085404 Diagnostic Services	0.14	0.09	0.09	66.2%	66.2%	100.0%
085405 Hospital Management and Support Services - National Referral Hospital	0.31	0.21	0.18	69.1%	59.3%	85.8%
085406 Administration and Finance	19.75	14.26	13.09	72.2%	66.3%	91.8%
085407 Immunisation Services	0.03	0.04	0.04	134.0%	134.0%	100.0%
085408 Audit Services	0.23	0.17	0.16	71.8%	71.0%	99.0%
085419 Human Resource Management Services	0.27	0.19	0.17	70.4%	63.8%	90.7%
<i>Class: Outputs Funded</i>	<i>1.60</i>	<i>0.96</i>	<i>0.95</i>	<i>60.0%</i>	<i>59.2%</i>	<i>98.7%</i>
085451 Research Grants - National Referral Hospital	1.60	0.96	0.95	60.0%	59.2%	98.7%
<i>Class: Capital Purchases</i>	<i>11.02</i>	<i>6.02</i>	<i>3.90</i>	<i>54.6%</i>	<i>35.4%</i>	<i>64.8%</i>
085482 Staff houses construction and rehabilitation	6.50	2.61	0.62	40.2%	9.5%	23.6%
085484 OPD and other ward construction and rehabilitation	4.52	3.41	3.29	75.4%	72.7%	96.4%
<i>Class: Arrears</i>	<i>2.48</i>	<i>2.48</i>	<i>2.48</i>	<i>100.0%</i>	<i>100.0%</i>	<i>100.0%</i>
085499 Arrears	2.48	2.48	2.48	100.0%	100.0%	100.0%

Vote:161 Mulago Hospital Complex

QUARTER 3: Highlights of Vote Performance

Total for Vote	71.63	50.89	43.71	71.0%	61.0%	85.9%
-----------------------	--------------	--------------	--------------	--------------	--------------	--------------

Table V3.2: 2019/20 GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	56.54	41.43	36.38	73.3%	64.3%	87.8%
211101 General Staff Salaries	29.21	21.90	18.10	75.0%	62.0%	82.6%
211103 Allowances (Inc. Casuals, Temporary)	2.10	1.40	1.40	66.9%	66.9%	100.0%
212102 Pension for General Civil Service	4.01	3.01	3.07	75.0%	76.5%	102.0%
213001 Medical expenses (To employees)	0.08	0.06	0.06	70.0%	70.0%	100.0%
213002 Incapacity, death benefits and funeral expenses	0.10	0.07	0.06	70.0%	64.9%	92.7%
213004 Gratuity Expenses	3.88	2.91	2.91	75.0%	75.0%	100.0%
221001 Advertising and Public Relations	0.04	0.04	0.04	86.2%	85.8%	99.5%
221002 Workshops and Seminars	0.10	0.07	0.07	70.0%	70.0%	100.0%
221003 Staff Training	0.16	0.10	0.10	65.8%	65.8%	100.0%
221006 Commissions and related charges	0.05	0.03	0.03	70.0%	52.8%	75.4%
221007 Books, Periodicals & Newspapers	0.00	0.00	0.00	70.0%	43.0%	61.4%
221008 Computer supplies and Information Technology (IT)	0.02	0.01	0.01	70.0%	54.9%	78.4%
221009 Welfare and Entertainment	0.06	0.04	0.04	68.8%	68.8%	100.0%
221010 Special Meals and Drinks	1.90	1.41	1.41	74.0%	74.0%	100.0%
221011 Printing, Stationery, Photocopying and Binding	0.30	0.21	0.12	70.0%	40.4%	57.7%
221012 Small Office Equipment	0.03	0.02	0.02	70.0%	70.0%	100.0%
221016 IFMS Recurrent costs	0.05	0.04	0.04	70.0%	70.0%	100.0%
221017 Subscriptions	0.00	0.00	0.00	70.0%	25.0%	35.7%
221020 IPPS Recurrent Costs	0.05	0.03	0.03	72.2%	72.2%	100.0%
222001 Telecommunications	0.16	0.11	0.06	70.0%	39.2%	56.0%
223003 Rent – (Produced Assets) to private entities	0.10	0.08	0.05	75.0%	45.8%	61.1%
223004 Guard and Security services	0.15	0.10	0.09	70.0%	60.0%	85.7%
223005 Electricity	1.91	0.95	0.95	50.0%	50.0%	100.0%
223006 Water	4.68	3.41	2.34	72.9%	50.0%	68.6%
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.03	0.02	0.02	81.1%	79.2%	97.7%
224001 Medical Supplies	1.50	0.92	0.90	61.4%	60.1%	97.9%
224004 Cleaning and Sanitation	0.57	0.40	0.39	70.0%	69.0%	98.6%
224005 Uniforms, Beddings and Protective Gear	0.11	0.11	0.11	100.0%	99.1%	99.1%
225001 Consultancy Services- Short term	1.02	0.71	0.71	70.0%	70.0%	100.0%
227001 Travel inland	0.11	0.08	0.08	74.8%	74.8%	100.0%
227002 Travel abroad	0.07	0.05	0.04	65.7%	57.7%	87.8%
227004 Fuel, Lubricants and Oils	0.47	0.33	0.33	69.0%	69.0%	100.0%
228001 Maintenance - Civil	0.80	0.66	0.66	82.5%	82.3%	99.7%
228002 Maintenance - Vehicles	0.17	0.12	0.12	70.0%	68.0%	97.1%
228003 Maintenance – Machinery, Equipment & Furniture	2.55	2.01	2.01	78.9%	78.9%	100.0%
228004 Maintenance – Other	0.02	0.02	0.02	78.2%	78.2%	100.0%

Vote:161 Mulago Hospital Complex

QUARTER 3: Highlights of Vote Performance

Class: Outputs Funded	1.60	0.96	0.95	60.0%	59.2%	98.7%
263106 Other Current grants (Current)	1.60	0.96	0.95	60.0%	59.2%	98.7%
Class: Capital Purchases	11.02	6.02	3.90	54.6%	35.4%	64.8%
312101 Non-Residential Buildings	2.20	1.67	1.55	75.8%	70.3%	92.7%
312102 Residential Buildings	6.50	2.61	0.62	40.2%	9.5%	23.6%
312104 Other Structures	2.32	1.74	1.74	75.0%	75.0%	100.0%
Class: Arrears	2.48	2.48	2.48	100.0%	100.0%	100.0%
321612 Water arrears(Budgeting)	0.85	0.85	0.85	100.0%	100.0%	100.0%
321613 Telephone arrears (Budgeting)	0.85	0.85	0.85	100.0%	100.0%	100.0%
321614 Electricity arrears (Budgeting)	0.78	0.78	0.78	100.0%	100.0%	100.0%
Total for Vote	71.63	50.89	43.71	71.0%	61.0%	85.9%

Table V3.3: GoU Releases and Expenditure by Project and Programme*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0854 National Referral Hospital Services	71.63	50.89	43.71	71.0%	61.0%	85.9%
<i>Recurrent SubProgrammes</i>						
01 Management	22.85	17.18	15.96	75.2%	69.9%	92.9%
02 Medical Services	37.58	27.56	23.71	73.3%	63.1%	86.0%
04 Internal Audit Department	0.19	0.13	0.13	71.1%	70.2%	98.7%
<i>Development Projects</i>						
0392 Mulago Hospital Complex	11.02	6.02	3.90	54.6%	35.4%	64.8%
Total for Vote	71.63	50.89	43.71	71.0%	61.0%	85.9%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
---------------------------------	-----------------	----------	-------	-------------------	----------------	-----------------

Vote:161 Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Program: 54 National Referral Hospital Services			
<i>Recurrent Programmes</i>			
Subprogram: 01 Management			
<i>Outputs Provided</i>			
Output: 05 Hospital Management and Support Services - National Referral Hospital			
i) Efficient hospital management systems.	Support services in terms of	Item	Spent
ii) Mulago national specialized hospital established as a corporate body.	administration have been offered,	221002 Workshops and Seminars	42,000
iii) Mulago national specialized Women and Neonatal hospital established as a vote.	Monthly and weekly top management meetings conducted as way of strengthening systems, The bill to establish Mulago National Specialized hospital is before the First Parliamentary Counsel	221003 Staff Training	68,000
		221009 Welfare and Entertainment	24,480
		221011 Printing, Stationery, Photocopying and Binding	46,900
Reasons for Variation in performance			
No significant variations			
		Total	181,380
		Wage Recurrent	0
		Non Wage Recurrent	181,380
		<i>AIA</i>	0

Output: 06 Administration and Finance

Vote:161 Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Medical equipment and Furniture procured	Maintenance, servicing and repair of medical equipment; Medical beds, autoclaves, CT Scan,	Item	Spent
Increased revenue collection	3 Pick ups fully repaired,	211101 General Staff Salaries	1,831,990
Payment of utilities (water, security, electricity, etc.)	Budget framework paper, costed work-plans and ministerial Policy statement was prepared and submitted for FY 2020-	211103 Allowances (Inc. Casuals, Temporary)	140,000
Work plans and budget prepared	21,	212102 Pension for General Civil Service	3,068,868
Monitoring & supervision of hospital activities done to ensure transparency and accountability	Security has been ensured in the hospital,	213001 Medical expenses (To employees)	42,000
		213004 Gratuity Expenses	2,910,980
		221002 Workshops and Seminars	28,138
		221006 Commissions and related charges	25,707
		221008 Computer supplies and Information Technology (IT)	10,970
		221010 Special Meals and Drinks	372,412
		221011 Printing, Stationery, Photocopying and Binding	43,678
		221012 Small Office Equipment	20,945
		221016 IFMS Recurrent costs	35,000
		222001 Telecommunications	62,670
		223003 Rent – (Produced Assets) to private entities	45,830
		223004 Guard and Security services	89,157
		223005 Electricity	954,541
		223006 Water	2,338,500
		223007 Other Utilities- (fuel, gas, firewood, charcoal)	20,800
		224005 Uniforms, Beddings and Protective Gear	111,940
		225001 Consultancy Services- Short term	80,500
		227001 Travel inland	42,000
		227002 Travel abroad	22,005
		227004 Fuel, Lubricants and Oils	75,312
		228001 Maintenance - Civil	656,280
		228002 Maintenance - Vehicles	44,696
		228004 Maintenance – Other	19,080

Reasons for Variation in performance

No variations

Total	13,093,998
Wage Recurrent	1,831,990
Non Wage Recurrent	11,262,008
<i>AIA</i>	0

Output: 08 Audit Services

Effective management, control and governance processes	Verification to conformity performed to ensure internal systems controls, reports submitted monthly and quarterly	Item	Spent
Performance and compliance Audit reports		211101 General Staff Salaries	30,684

Vote:161 Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
------------------------	---	--	------------------

Reasons for Variation in performance

Executed as planned

Total	30,684
Wage Recurrent	30,684
Non Wage Recurrent	0
<i>AIA</i>	0

Output: 19 Human Resource Management Services

Functionalised new staff structure for specialized services	Over 50 staff have been recruited and the process is still on going,	Item	Spent
A Motivated and well trained work force in the hospital	Accommodation of some staff in the newly constructed units,	213001 Medical expenses (To employees)	13,999
Timely payment of salaries not later than 28th every month	Staff salaries paid before 28th every month,	213002 Incapacity, death benefits and funeral expenses	64,872
Recruitment plans prepared and submitted.	Facilitated a number of staff to upgrade (train)	221011 Printing, Stationery, Photocopying and Binding	20,260
		221020 IPPS Recurrent Costs	33,361
		227004 Fuel, Lubricants and Oils	42,000

Reasons for Variation in performance

Further recruitment of staff is on going

Total	174,492
Wage Recurrent	0
Non Wage Recurrent	174,492
<i>AIA</i>	0

Arrears

Total For SubProgramme	13,480,554
Wage Recurrent	1,862,674
Non Wage Recurrent	11,617,880
<i>AIA</i>	0

Recurrent Programmes

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

Vote:161 Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
250,000 admissions	154,196 Admissions	Item	Spent
1,250,000 inpatient days	924,306 Inpatient days	211101 General Staff Salaries	16,202,111
45,000 surgical operations	30,243 Surgical operations	211103 Allowances (Inc. Casuals, Temporary)	969,138
5 days of average length of stay	6 days of average length of stay	221001 Advertising and Public Relations	1,961
42,788 emergencies	30,717 emergencies	221010 Special Meals and Drinks	1,032,950
		224001 Medical Supplies	901,223
		224004 Cleaning and Sanitation	390,783
		225001 Consultancy Services- Short term	630,121
		227001 Travel inland	12,463
		227002 Travel abroad	4,448
		227004 Fuel, Lubricants and Oils	118,252
		228002 Maintenance - Vehicles	70,373
		228003 Maintenance – Machinery, Equipment & Furniture	2,012,321

Reasons for Variation in performance

Under Performance is largely attributed to the outbreak of corona virus in Uganda

Total	22,346,144
Wage Recurrent	16,202,111
Non Wage Recurrent	6,144,033
AIA	0

Output: 02 Outpatient Services - National Referral Hospital

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Item	Spent
760,000 outpatients	567,247 outpatients	211103 Allowances (Inc. Casuals, Temporary)	168,000
18,000 renal dialysis sessions	0 renal dialysis session	221001 Advertising and Public Relations	21,000
	Daily health talks to patients at different clinics	221003 Staff Training	28,244
		221009 Welfare and Entertainment	13,998
		221011 Printing, Stationery, Photocopying and Binding	7,000
		227004 Fuel, Lubricants and Oils	49,140

Reasons for Variation in performance

The country experienced an out break of Covid-19 in the last three weeks of the Q3 which affected the healthcare behaviors.

Total	287,382
Wage Recurrent	0
Non Wage Recurrent	287,382
AIA	0

Output: 04 Diagnostic Services

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Item	Spent
65,000 images scans (MRI, CT scan, Mammography)	45,457 Images	211103 Allowances (Inc. Casuals, Temporary)	41,300
2,000,000 Laboratory investigations	1,494,180 Laboratory investigations	221003 Staff Training	6,981
		227001 Travel inland	14,000
		227004 Fuel, Lubricants and Oils	31,943

Vote:161 Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
------------------------	---	--	---------------

Reasons for Variation in performance

The country experienced an out break of Covid-19 in the last three weeks of the Q3 which affected the healthcare behaviors.

Total	94,224
Wage Recurrent	0
Non Wage Recurrent	94,224
AIA	0

Output: 07 Immunisation Services

5,000 immunisations	3,447 immunizations	Item	Spent
		211103 Allowances (Inc. Casuals, Temporary)	14,000
		221001 Advertising and Public Relations	14,000
		227001 Travel inland	12,200

Reasons for Variation in performance

The immunization clinic has received more children than earlier planned. The assumption was that most of the immunization services will done at Kawempe and Women's hospital

Total	40,200
Wage Recurrent	0
Non Wage Recurrent	40,200
AIA	0

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

Item	Spent
263106 Other Current grants (Current)	946,275

Reasons for Variation in performance

Total	946,275
Wage Recurrent	0
Non Wage Recurrent	946,275
AIA	0
Total For SubProgramme	23,714,225
Wage Recurrent	16,202,111
Non Wage Recurrent	7,512,114
AIA	0

Recurrent Programmes

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

Vote:161 Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Effective management, control and governance processes Performance and compliance Audit reports	Verification to conformity performed to ensure internal systems controls, reports submitted monthly and quarterly	Item	Spent
		211101 General Staff Salaries	30,684
		211103 Allowances (Inc. Casuals, Temporary)	70,700
		221002 Workshops and Seminars	2,100
		221007 Books, Periodicals & Newspapers	1,290
		221009 Welfare and Entertainment	2,100
		221011 Printing, Stationery, Photocopying and Binding	1,400
		221012 Small Office Equipment	1,750
		221017 Subscriptions	500
		227002 Travel abroad	14,000
		227004 Fuel, Lubricants and Oils	8,400

Reasons for Variation in performance

Executed as planned

Total	132,924
Wage Recurrent	30,684
Non Wage Recurrent	102,240
AIA	0
Total For SubProgramme	132,924
Wage Recurrent	30,684
Non Wage Recurrent	102,240
AIA	0

Development Projects

Project: 0392 Mulago Hospital Complex

Capital Purchases

Output: 82 Staff houses construction and rehabilitation

Additional 100 staff units to offer accommodation of health workers in emergency areas	The consultant submitted a final report for construction works to resume in the next quarter. The contractor was hired	Item	Spent
		312102 Residential Buildings	617,270

Reasons for Variation in performance

Total	617,270
GoU Development	617,270
External Financing	0
AIA	0

Output: 84 OPD and other ward construction and rehabilitation

Vote:161 Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Demolition, remodeling, renovating and expanding infrastructure at upper Mulago (wards and theaters). Rehabilitation of water flow networks, that is, replacing old pipes, presence of fire hydrant, creation & expansion of water reservoirs to reduce bill	Parking's physical infrastructure upgrade has started with 24% completion rate. The water system has been extended to the new staff houses. Replacement of old pipes has been done and renovation of old structures is on going	Item 312101 Non-Residential Buildings 312104 Other Structures	Spent 1,546,119 1,740,000
			Total
			3,286,119
			GoU Development
			3,286,119
			External Financing
			0
			AIA
			0
			Total For SubProgramme
			3,903,388
			GoU Development
			3,903,388
			External Financing
			0
			AIA
			0
			GRAND TOTAL
			41,231,091
			Wage Recurrent
			18,095,469
			Non Wage Recurrent
			19,232,234
			GoU Development
			3,903,388
			External Financing
			0
			AIA
			0

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Program: 54 National Referral Hospital Services			
<i>Recurrent Programmes</i>			
Subprogram: 01 Management			
<i>Outputs Provided</i>			
Output: 05 Hospital Management and Support Services - National Referral Hospital			
i) Efficient hospital management systems.	Top management meetings were rescheduled to a weekly sequence and 12 of them were conducted which have ensured smooth running of the hospital	Item 221002 Workshops and Seminars	Spent 16,200
ii) Mulago national specialized hospital established as a corporate			
Reasons for Variation in performance			
No significant variations			
			Total
			16,200
			Wage Recurrent
			0
			Non Wage Recurrent
			16,200
			AIA
			0
Output: 06 Administration and Finance			
Medical equipment, infrastructure and Furniture maintained	Servicing of medical equipment done on routine basis,	Item 211101 General Staff Salaries	Spent 607,797
Increased revenue collection	3 pick ups have been fully repaired and are back on the road	211103 Allowances (Inc. Casuals, Temporary)	53,100
Payment of utilities (water, security, electricity, etc.)	A ministerial Policy statement was prepared and submitted	212102 Pension for General Civil Service	1,329,634
Work plans and budget prepared		213001 Medical expenses (To employees)	16,200
Monitoring & supervision of hospital activities done to ensure transparency and accountability		213004 Gratuity Expenses	1,040,089
		221002 Workshops and Seminars	10,853
		221006 Commissions and related charges	4,762
		221008 Computer supplies and Information Technology (IT)	4,880
		221010 Special Meals and Drinks	182,340
		221011 Printing, Stationery, Photocopying and Binding	12,178
		221012 Small Office Equipment	8,209
		221016 IFMS Recurrent costs	13,500
		222001 Telecommunications	22,670
		223003 Rent – (Produced Assets) to private entities	10,000
		223004 Guard and Security services	25,216
		223005 Electricity	477,270
		225001 Consultancy Services- Short term	13,937
		227001 Travel inland	16,200
		227002 Travel abroad	11,233
		227004 Fuel, Lubricants and Oils	29,049
		228001 Maintenance - Civil	316,665
		228002 Maintenance - Vehicles	15,370
		228004 Maintenance – Other	9,428

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
----------------------------	------------------------------------	---	------------------

Reasons for Variation in performance

No variations

Total	4,230,580
Wage Recurrent	607,797
Non Wage Recurrent	3,622,782
AIA	0

Output: 08 Audit Services

Effective management, control and governance processes
Performance and compliance Audit report

Compliance ensured in the hospital and Q3 report compiled and submitted

Item	Spent
211101 General Staff Salaries	13,079

Reasons for Variation in performance

Executed as planned

Total	13,079
Wage Recurrent	13,079
Non Wage Recurrent	0
AIA	0

Output: 19 Human Resource Management Services

Functionalised new staff structure for specialized services
A Motivated and well trained work force in the hospital
Timely payment of salaries not later than 28th every month
Recruitment plans prepared and submitted.

Recruitment plan for FY 2020/21 has been prepared and submitted,
Staff salaries were paid on time(before 28th of each month:jan,feb & march),
Over 50 staff have been recruited and the process is still on going

Item	Spent
213001 Medical expenses (To employees)	5,400
213002 Incapacity, death benefits and funeral expenses	21,872
221020 IPPS Recurrent Costs	13,482
227004 Fuel, Lubricants and Oils	16,200

Reasons for Variation in performance

Further recruitment of staff is on going

Total	56,954
Wage Recurrent	0
Non Wage Recurrent	56,954
AIA	0

Arrears

Total For SubProgramme	4,316,813
Wage Recurrent	620,877
Non Wage Recurrent	3,695,936
AIA	0

Recurrent Programmes

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
62,500 admissions	57,213 Admissions	Item	Spent
312,500 inpatient days	366,164 Inpatient days	211101 General Staff Salaries	5,564,552
11,250 surgical operations	9,484 Surgical operations	211103 Allowances (Inc. Casuals, Temporary)	225,278
5 days of average length of stay	6 days of average length of stay	221001 Advertising and Public Relations	638
10,697 emergencies	8,847 emergencies	221010 Special Meals and Drinks	358,551
		224001 Medical Supplies	405,657
		224004 Cleaning and Sanitation	107,783
		225001 Consultancy Services- Short term	129,112
		227001 Travel inland	4,807
		227002 Travel abroad	2,698
		227004 Fuel, Lubricants and Oils	25,611
		228002 Maintenance - Vehicles	35,035
		228003 Maintenance – Machinery, Equipment & Furniture	795,359

Reasons for Variation in performance

Under Performance is largely attributed to the outbreak of corona virus in Uganda

Total	7,655,081
Wage Recurrent	5,564,552
Non Wage Recurrent	2,090,528
AIA	0

Output: 02 Outpatient Services - National Referral Hospital

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Item	Spent
190,000 outpatients	186,508 Outpatients	211103 Allowances (Inc. Casuals, Temporary)	64,800
4,500 renal dialysis sessions	0 Renal dialysis sessions	221001 Advertising and Public Relations	8,100
Health talks/education to patients	Daily Health talks/education to patients	221009 Welfare and Entertainment	5,398
		221011 Printing, Stationery, Photocopying and Binding	3,600
		227004 Fuel, Lubricants and Oils	18,954

Reasons for Variation in performance

The country experienced an out break of Covid-19 in the last three weeks of the Q3 which affected the healthcare behaviors.

Total	100,852
Wage Recurrent	0
Non Wage Recurrent	100,852
AIA	0

Output: 04 Diagnostic Services

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Item	Spent
16,250 images scans (MRI, CT scan, Mammography)	13,007 Images	211103 Allowances (Inc. Casuals, Temporary)	15,930
500,000 Laboratory investigations	486,639 Laboratory investigations	227001 Travel inland	5,400

Reasons for Variation in performance

The country experienced an out break of Covid-19 in the last three weeks of the Q3 which affected the healthcare behaviors.

Total	21,330
Wage Recurrent	0

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Non Wage Recurrent	21,330
		AIA	0

Output: 07 Immunisation Services

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Item	Spent
1,250 immunisations	864 Immunizations	211103 Allowances (Inc. Casuals, Temporary)	5,403
		221001 Advertising and Public Relations	5,400

Reasons for Variation in performance

The immunization clinic has received more children than earlier planned. The assumption was that most of the immunization services will done at Kawempe and Women's hospital

	Total	Spent
		10,803
	Wage Recurrent	0
	Non Wage Recurrent	10,803
	AIA	0

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

Item	Spent
263106 Other Current grants (Current)	289,309

Reasons for Variation in performance

	Total	Spent
		289,309
	Wage Recurrent	0
	Non Wage Recurrent	289,309
	AIA	0
	Total For SubProgramme	8,077,375
	Wage Recurrent	5,564,552
	Non Wage Recurrent	2,512,823
	AIA	0

Recurrent Programmes

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Item	Spent
Effective management, control and governance processes	Compliance ensured in the hospital and Q3 report compiled and submitted	211101 General Staff Salaries	30,684
Performance and compliance Audit reports		211103 Allowances (Inc. Casuals, Temporary)	27,270
		221002 Workshops and Seminars	810
		221009 Welfare and Entertainment	810
		221011 Printing, Stationery, Photocopying and Binding	540
		221012 Small Office Equipment	675
		227002 Travel abroad	9,000
		227004 Fuel, Lubricants and Oils	3,490

Reasons for Variation in performance

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Executed as planned			
		Total	73,279
		Wage Recurrent	30,684
		Non Wage Recurrent	42,595
		AIA	0
		Total For SubProgramme	73,279
		Wage Recurrent	30,684
		Non Wage Recurrent	42,595
		AIA	0
<i>Development Projects</i>			
Project: 0392 Mulago Hospital Complex			
<i>Capital Purchases</i>			
Output: 82 Staff houses construction and rehabilitation			
Continuation of the civil and construction works	The consultant submitted a final report for construction works to resume in the next quarter	Item 312102 Residential Buildings	Spent 456,480
<i>Reasons for Variation in performance</i>			
		Total	456,480
		GoU Development	456,480
		External Financing	0
		AIA	0
Output: 84 OPD and other ward construction and rehabilitation			
Completion of external works including demolition, remodeling, renovating and expanding of infrastructure works.	Parking's physical infrastructure upgrade has started with 24% completion rate	Item 312101 Non-Residential Buildings 312104 Other Structures	Spent 260,216 79,668
<i>Reasons for Variation in performance</i>			
		Total	339,883
		GoU Development	339,883
		External Financing	0
		AIA	0
		Total For SubProgramme	796,363
		GoU Development	796,363
		External Financing	0
		AIA	0
		GRAND TOTAL	13,263,830
		Wage Recurrent	6,216,113
		Non Wage Recurrent	6,251,354
		GoU Development	796,363
		External Financing	0
		AIA	0

Vote:161 Mulago Hospital Complex

QUARTER 4: Revised Workplan

<i>US\$ Thousands</i>	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)
-----------------------	--	---

Program: 54 National Referral Hospital Services

Recurrent Programmes

Subprogram: 01 Management

Outputs Provided

Output: 05 Hospital Management and Support Services - National Referral Hospital

	Item	Balance b/f	New Funds	Total
i) Efficient hospital management systems.				
ii) Mulago national specialized hospital established as a corporate	221011 Printing, Stationery, Photocopying and Binding	30,100	0	30,100
	Total	30,100	0	30,100
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>30,100</i>	<i>0</i>	<i>30,100</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 06 Administration and Finance

	Item	Balance b/f	New Funds	Total
Medical equipment, infrastructure and Furniture maintained				
Increased revenue collection	212102 Pension for General Civil Service	(61,566)	0	(61,566)
Payment of utilities (water, security, electricity, etc.)	221006 Commissions and related charges	8,390	0	8,390
Work plans and budget prepared	221008 Computer supplies and Information Technology (IT)	3,030	0	3,030
Monitoring & supervision of hospital activities done to ensure transparency and accountability	221011 Printing, Stationery, Photocopying and Binding	44,522	0	44,522
	222001 Telecommunications	49,330	0	49,330
	223003 Rent – (Produced Assets) to private entities	29,170	0	29,170
	223004 Guard and Security services	14,933	0	14,933
	223006 Water	1,069,250	0	1,069,250
	223007 Other Utilities- (fuel, gas, firewood, charcoal)	490	0	490
	224005 Uniforms, Beddings and Protective Gear	984	0	984
	227002 Travel abroad	5,158	0	5,158
	228001 Maintenance - Civil	1,725	0	1,725
	228002 Maintenance - Vehicles	3,390	0	3,390
	Total	1,168,806	0	1,168,806
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>1,168,806</i>	<i>0</i>	<i>1,168,806</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 08 Audit Services

Effective management, control and governance processes
Performance and compliance Audit report

Vote:161 Mulago Hospital Complex

QUARTER 4: Revised Workplan

<i>US\$ Thousands</i>	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)
-----------------------	--	---

Output: 19 Human Resource Management Services

	Item	Balance b/f	New Funds	Total
Functionalised new staff structure for specialized services				
A Motivated and well trained work force in the hospital				
Timely payment of salaries not later than 28th every month	213001 Medical expenses (To employees)	1	0	1
	213002 Incapacity, death benefits and funeral expenses	5,128	0	5,128
	221011 Printing, Stationery, Photocopying and Binding	12,721	0	12,721
	Total	17,850	0	17,850
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>17,850</i>	<i>0</i>	<i>17,850</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

	Item	Balance b/f	New Funds	Total
62,500 admissions				
312,500 inpatient days				
11,250 surgical operations	211101 General Staff Salaries	3,808,844	0	3,808,844
5 days of average length of stay	221001 Advertising and Public Relations	194	0	194
10,697 emergencies	224001 Medical Supplies	19,527	0	19,527
	224004 Cleaning and Sanitation	5,418	0	5,418
	225001 Consultancy Services- Short term	(102)	0	(102)
	227002 Travel abroad	452	0	452
	228003 Maintenance – Machinery, Equipment & Furniture	579	0	579
	Total	3,834,911	0	3,834,911
	<i>Wage Recurrent</i>	<i>3,808,844</i>	<i>0</i>	<i>3,808,844</i>
	<i>Non Wage Recurrent</i>	<i>26,067</i>	<i>0</i>	<i>26,067</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 02 Outpatient Services - National Referral Hospital

	Item	Balance b/f	New Funds	Total
190,000 outpatients				
4,500 renal dialysis sessions				
Health talks/education to patients	221009 Welfare and Entertainment	2	0	2
	Total	2	0	2
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>2</i>	<i>0</i>	<i>2</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 04 Diagnostic Services

16,250 images scans (MRI, CT scan, Mammography)
500,000 Laboratory investigations

Output: 07 Immunisation Services

1,250 immunisations

1,250 immunisations

Vote:161 Mulago Hospital Complex

QUARTER 4: Revised Workplan

<i>US\$ Thousands</i>	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)
-----------------------	--	---

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

	Item	Balance b/f	New Funds	Total
	263106 Other Current grants (Current)	12,525	0	12,525
	Total	12,525	0	12,525
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>12,525</i>	<i>0</i>	<i>12,525</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

	Item	Balance b/f	New Funds	Total
Effective management, control and governance processes	221007 Books, Periodicals & Newspapers	810	0	810
Performance and compliance Audit reports	221017 Subscriptions	900	0	900
	Total	1,710	0	1,710
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>1,710</i>	<i>0</i>	<i>1,710</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Development Projects

Project: 0392 Mulago Hospital Complex

Capital Purchases

Output: 82 Staff houses construction and rehabilitation

	Item	Balance b/f	New Funds	Total
Civil and construction works in progress	312102 Residential Buildings	1,994,730	0	1,994,730
	Total	1,994,730	0	1,994,730
	<i>GoU Development</i>	<i>1,994,730</i>	<i>0</i>	<i>1,994,730</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 84 OPD and other ward construction and rehabilitation

	Item	Balance b/f	New Funds	Total
	312101 Non-Residential Buildings	121,881	0	121,881
	Total	121,881	0	121,881
	<i>GoU Development</i>	<i>121,881</i>	<i>0</i>	<i>121,881</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>
	GRAND TOTAL	7,182,515	0	7,182,515
	<i>Wage Recurrent</i>	<i>3,808,844</i>	<i>0</i>	<i>3,808,844</i>

Vote:161

Mulago Hospital Complex

QUARTER 4: Revised Workplan

<i>UShs Thousand</i>	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)			
		<i>Non Wage Recurrent</i>	<i>1,257,060</i>	<i>0</i>	<i>1,257,060</i>
		<i>GoU Development</i>	<i>2,116,612</i>	<i>0</i>	<i>2,116,612</i>
		<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
		<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>