V1: Vote Overview

(i) Snapshot of Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures

Billion Uganda Shillings FY2017/18		FY2017/18	FY2018/19		FY2019/20	MTEF Budget Projections			.
		Outturn	Approved Budget	Spent by End Sep	Proposed Budget	2020/21	2021/22	2022/23	2023/24
Recurrent	Wage	0.000	4.413	1.019	4.413	4.634	4.865	5.109	5.364
1	Non Wage	0.000	6.197	0.723	6.197	7.126	8.551	10.261	12.314
Devt.	GoU	0.000	0.374	0.000	0.374	0.449	0.449	0.449	0.449
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
(GoU Total	0.000	10.984	1.742	10.984	12.209	13.866	15.819	18.127
Total GoU	+Ext Fin (MTEF)	0.000	10.984	1.742	10.984	12.209	13.866	15.819	18.127
- A	A.I.A Total	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Gr	and Total	0.000	10.984	1.742	10.984	12.209	13.866	15.819	18.127

(ii) Vote Strategic Objective

- Grow FDIs by 20% per annum Improve Investment facilitation and servicing to retain investments and facilitate re-investment
- Implement Regional focused strategy for SMEs development through Science, Technology and Engineering Initiative
- Enhance Development network of serviced Industrial parks in Uganda
- Harness strategic investment partnerships towards 20% job creation by 2021.

V2: Past Vote Performance and Medium Term Plans

Performance for Previous Year FY 2017/18

As contribution to Economic Development and Employment,

- UIA promoted and Licensed 247 projects with estimated planned investment of US\$ 877 million and planned employment of 23,816 people. To ease the existing beaurocracies in doing business and improve competitiveness, UIA Facilitated 585 companies in the form of responding to licensing information inquiries, securing the secondary licenses and approvals,
- UIA provided aftercare services to 138 companies. The service was focused on existing investors which faced issues concerning land squatters conflict, tax related, delays in utility availability & connections, quality standard etc. The monitoring of projects registered 670 companies compared to annual target of 200 which surpassed by 325 percent.

In her Government advisory role on Investments, UIA coordinated Presidential Investors Round Table (PIRT) Meetings – in total 38 Technical Working Group (TWG) meetings were held by the 4 sectors and registered the following achievements:

- i) Government reduced the visa fees from US\$100 to US\$50 to make the country competitive as a tourist destination in the region.
- ii) The e-visa application system was introduced and launched during this phase of PIRT.
- iii) A State of the Art Gold Refinery has been set up in Entebbe by African Gold Refinery (AGR).
- iv) Government issued eight Petroleum Production Licenses over oil fields in Exploration Areas (EA) 1 and 2. Three Petroleum Production Licenses were granted to TOTAL E&P Uganda, the operator of EA1 and five Petroleum Production Licenses to Tullow Uganda Operations Pty Ltd, the operator for EA2.

To develop sustainable Domestic Investments and Small and Medium Enterprises and hence private sector Investments:

UIA Created 16 District Investment Committees in Greater Rwenzori (Kasese, Kasese Municipality, Bundibugyo, Ntoroko, Kabarole, Fort Portal Municipality, Kamwenge, Kyegegwa, Kyenjojo); and Greater Luwero (Nakasongola, Luwero, Nakaseke, Kyankwanzi, Kiboga, Mityana and Mubende including the Municipalities)Trained 392 SMEs in Technical skills and Business skills in the districts of Hoima, Gulu and Mbale;

- Created 5 clusters in Mukono (Metal fabrication, Milling, and Poultry and animal feeds processors) and in Lira Districts (Oil seeds processor and Apiary);
- Organized 2 regional exhibitions to help SMEs improve access to markets where 143 SMEs showcased their products (One for the Cottage industries at UMA in conjunction with USSIA);
- Linked 8 Ugandan SMEs in Coffee, Moringa, Cocoa and Honey Value chains to German Organic SME buye
- Targeted 729 new companies online in the priority sectors in agro processing (6%), ICT (41%), Mineral proceeding (16%), Tourism (15%) and packaging (32%) 50 responded and are being followed up to encourage fact finding visits, ultimately investment decisions
- Facilitated and received 120 inward business delegations from: China, India, Arab world and the EU Germany and Netherlands, Poland twice
- Carried out 9 outward investment missions to: Kenyan, Egypt, Russia, Netherlands, Denmark, Sweden, India and Kazakhstan
- 13 investments in food and fruit processing, renewable energies, leather products, dairy processing and tourism accommodation were actualized from the investment promotional efforts.
- · Olwekobano meeting in Iganga UIA show cased investment opportunities and facilitation services

UIA in partnership with Ugandan Diaspora Network hosted the annual Home is Best Summit 2017 on 29th December 2017, which attracted 120 participants and panel discussions were broadcast live via NBS TV from 9 am to 12.30 pm. The live broadcast was accessed by Ugandans living in the Diaspora in real time providing for investment information dissemination to various Diaspora audiences. The Diaspora Summits are organized to provide an opportunity to harness the increasing value of Diaspora remittances (US\$ 1.7 billion – 2017) into value adding investments

Through the operationalization of an effective One Stop Centre (OSC) and Stakeholder Management, UIA was able to lead to efficiency and competitiveness in business process through the following:

- The number of collaborating agencies at the One Stop Centre that offer business and investment related services increased to include: UIA, UFZA, URSB, UMEME, NEMA, NSWC, MLHUD, KCCA, URA, DCIC, UNBS, DTB, Giant 100.
- The following investment related services are now accessible online by clients on the eBiz portal;
- i) Business Name reservation and registration.
- ii) Investment Licensing
- iii) Land Title Verification
- iv) Online Payment
- 19 business services show improvement in service level commitments
- 12,000 business transactions were handled at the OSC in FY 2017/18;

Performance as of BFP FY 2018/19 (Performance as of BFP)

• UIA now operating as a Vote (310)

In a bid to attract, promote, coordinate, facilitate and retain investments (local and foreign) in Uganda, - UIA in the first quarter attracted and licenced 67 projects worth US\$237.1M and estimated to create 7,276 Jobs. This is expected to boost economic though taxes collected and employment to Ugandans.

- UIA also Facilitated 105 investors against a target of 75. The target was surpassed as a result of increased use of OSC services.
- Provided aftercare services to 40 projects. The service was focused on existing investors which faced issues concerning land squatter conflict, tax related, delays in utility availability & connections, quality standard etc.

Under UIAs Investment advisory role, a PIRT Technical Working Group Meeting on tourism was engaged To advise Government on tourism Investment and advocating for a competitive business environment

As per UIAs key mandate of developing and managing Industrial and Business Parks the following achievements were made in Q1.:

- , The procurement process for the selection of an EPC contractor for the development of infrastructure at Kampala Industrial and Business Park was completed and a commercial contract signed with Lagan Group from UK;
- Additional funding for compensation of squatters at Mbale Industrial and Business Park was released and LDD has resumed the compensation process
- The evaluation of consultants for the feasibility study of Jinja Industrial and Business Park with Trademark East Africa was finalized.
- The Roads in the Industrial parks of Namanve, Luzira and Bweyogerere were maintained.
- UIA hosted H.E The President who commissioned six factories/projects in Namanve Industrial Park including Orion Transformers, Toyota Uganda, Interior Technologies, Alfasan Uganda, Steel and Tube Industries and Luuka Plastics.

In order to attract, promote, coordinate, facilitate and retain investments (local and foreign) in Uganda, achieved the following:

- UIA Carried 4 outward missions to China, India and Japan, with an outcome 100 new contacts and 20 solid leads for protracted follow up in various sectors and sub sectors
- UIA targeted 200 New company contacts in the manufacturing sector, 150 new company contacts in ICT and 50 new company contacts in the packaging sector based in India, China, Turkey, Mauritius and Germany
- UIA Facilitated 13 inward missions out of which 14 i.e. 9 (Iran), 1 (Pakistan), 1 (Egypt) 1 (UK) and 3 (Nigerian) companies are being followed up
- UIA Organized 2 investment conferences in collaboration with partners i.e. Uganda-China Symposium on 7th August, 2018, in collaboration Operation Wealth Creation and the 2nd Annual UG-CHINA Economic and Trade cooperation forum on 16th August, 2018, in collaboration with the China Chamber of Enterprises in Uganda. The conferences were aimed at facilitating joint ventures and technology transfer, as well as preparing for Uganda's submission of projects to the Government of China to benefit from the balance of the FOCAC funds
- UIA Facilitated over 200 walk-in and email inquiries ranging from general investment climate to specific investment opportunities inquiries from Asia, USA, UK, India and local (domestic) inquiries.

To develop sustainable Domestic Investments and Small and Medium Enterprises UIA

- Facilitated Public Private Dialogue with the Midsize companies through the Top 100 breakfast meetings held at Serena and Sheraton. A total of 378 SMEs attended these two forums.
- Launched the Rising woman initiative of Women in Business Rising Woman initiative in collaboration with DFCU Bank and Monitor Publications. UIA facilitated the training of 600 Women in Business in Lira, Mbarara and Jinja in Entrepreneurial skills.
- Formed the Wakiso District Investment Committee and we held an investment forum which attracted 300 investors, politicians and technical people from Wakiso District. UIA also developed and printed the Wakiso Investment profile showcasing the Investment opportunities in Wakiso District.
- 645 SMEs profiled in Luwero District. All entered in Database. UIA formed value addition clusters in Luwero and 60 Cluster Action Team members were trained in marketing & Customer care, records keeping, business registration, Taxation, and Product Standardization
- Sponsored and Participated in the Cottage Industry Trade Fair organized by USSIA where 217 exhibitors were facilitated. And also participated in PSFU Expo 2018 at Lugogo UMA Show ground where we facilitated SMEs on investment ideas and bankable projects.

Through the operationalization of an effective One Stop Centre (OSC) and Stakeholder Management,

- The eBiz domain (www.ebiz.go.ug)was renewed for 1 year;
- The eBiz software maintenance and support contract was concluded;
- annual OSC infrastructure maintenance contract procured;
- 1 additional voice circuit was purchased for security office;
- An 8KVA Redundant power bank was purchased for OSC operations;
- Additional storage server purchased (5TB NAS device);

FY 2019/20 Planned Outputs

In order to attract, promote, coordinate, facilitate and retain investments (local and foreign) in Uganda, UIA plans to undertake the following outputs:

- To prepare 10 investment value prepositions in agro processing, tourism, ICT, mineral beneficiation and manufacturing for promotion to potential foreign and domestic investors
- To target 50 top global companies for investment
- Develop and implement a Regional Investments Strategy to increase inter and intra-regional investment-1 Investment Consultative Forum in Kampala and 1 Regional Investment Forum in Eastern Uganda Uganda-DRC-South Sudan Summit
- 3 investment missions targeted at contacting 500 potential regional and international hi-tech entrepreneurs and technology firms, to invest in wholly foreign or joint ventures with domestic companies and / or to locate in the proposed Business, Science, Technology and Industrial Parks 15 are expected to locate in Uganda
- Receive and facilitate 20 inward missions from the FDI markets in UK, Germany, Russia, France, the Arab countries, Egypt, China, India, South Africa, Nigeria, among others

UIA will lead to enhanced Economic Development through industrialization and private sector development and growth of Foreign Direct Investments by:

- Attracting and Licensing 300 Investment projects, facilitating 300 investors and Providing aftercare services to 150 companies
- Monitoring and advising Government on the performance of 540 companies per year with 1 Investor of the Year event.
- ? Through the operationalization of an effective One Stop Centre (OSC) and Stakeholder Management, UIA will lead to a globally competitive Uganda profitable for business by:
- Increasing the Number of Collaborating agencies at the OSC that offer business and investment related services to 15. This will contribute to a conducive business environment in Uganda.
- Increasing the Number of business and investment related services accessible online by clients on the eBiz portal to 8
- Increasing the number of business transactions handled at the OSC to 17000;

UIA will ensure sustainability of the Organization through efficient Payment of Salaries, Utilities and Staff Welfare issues. (Medical, Capacity Building, etc)

To develop sustainable Domestic Investments and Small and Medium Enterprises UIA will

- Host 4 regional investment forums and sensitize 600 entrepreneurs; print and provide access to 2000 SME flyers and UIA investment guides to business startups.
- Hold a Regional MSME Mission which will include among others EAC Jua Kali exhibition
- Create 2 new regional District Investment Committees
- Develop 4 Clusters (e.g. textile, shoe making, bakery, soap making, agro-processing, candle making, art and craft, paper manufacturing,) with 240 entrepreneurs
- Identify 40 investment Clubs and provide for forum for 8 District Investment Committees to support the investment clubs.
- Hold 4 training sessions for SMEs in different regions, 200 profiled SMEs trained, 20 mentors identified and trained, 15 SMEs supported for quality marks
- Through the Youth Entreneurship Program, Identify and train 600 Graduates; Link up the Apprentices to potential employers;

As main core contributor to the enhancement of economic growth through industrialization, UIA has been mandated to champion the Industrialization cause as per the NDP11 and has embarked on the process of establishing Industrial and Business Parks with the objective of promoting industrialization in the country. To this casue, in FY 2019/20 UIA has been funded to:

- Improve 4.7 km of murram road to sub grade level in Jinja and Kasese Industrial Park and extend 2 km of power line in Kasese Industrial Park
- Maintenance of 17.6km of Industrial Parks Roads
- Renovation of KIBP building and 2 Workspaces in Mbarara SME Park.
- Policy advocacy activities through 2 PIRT meetings with H.E The President, 4 Sector meetings 1 dissemination workshop for investor survey and development of 1 perception survey report.

UIA has also targeted to purchase 446 acres of Land in Namanve to add to the existing KIBP, and Land for 4 Science and Technology Industrial Parks Nebbi/ Pakwach, Kamuli, Rubirizi and Kyankwanzi among other unfunded priorities as per the current strategic plan but the funding is not yet available.

Medium Term Plans

- 5000 Workspaces developed in 5 locations (KIBP, Mbarara, Mbale, Lira and Arua) over a 5 year period
- Remaining 21 industrial Business Parks developed and functional:
- i) Purchase of land for 4No. Science and Technology Industrial Parks Nebbi/ Pakwach, Kamuli, Rubirizi and Kyankwanzi (500 acres @10,000,000-/acre) 20bn
- ii) Purchase of Industrial Park land in Lira (500acres@10m/acre)22.3bn
- iii) Purchase of Industrial Park land in Lira (500acres@10m/acre) 5bn
- iv) Consultancy for the design of solid waste and sewerage treatment plants for Soroti, Bweogerere, Jinja and Kasese parks (@560m). 1.638bn
- v) Feasibility study for 4No. Science and Technology Industrial Parks (10,000,000,000-@)40bn
- In the medium term, between FY 20/21 and FY 22/23, the UIA has the following planned outlay through the One Stop Centre.
- 1 No. of Collaborating agencies at the OSC that offer business and investment related services; 16 17 18
- 2 No. of business and investment related services accessible online by clients on the eBiz portal; 10 12 15
- 3 No. of business services that show improvement in service level commitments; 3 3 3

4

No. of business transactions handled at the OSC 20,000 30,000 50,000

Efficiency of Vote Budget Allocations

To ensure efficiency in resource allocation, the Vote has allocated resources geared towards promoting and providing first-hand information on investment opportunities in Uganda and promoting of joint ventures between domestic and foreign investors.

UIA has also identified departmental linkages/synergies and planned to utilize minimum resources to achieve multiple outputs of the different departments.

The Authority will expeditiously issue investment licenses, assist investors to secure other secondary approvals and link investors to relevant support services through the One-Stop-Centre.

Vote Investment Plans

- 2 km of power line extended in Kasese Industrial Park
- Purchase 10 acres of land, procurement of contractors and development of work spaces
- 1 km of murram road improved to sub grade level in Kasese Industrial Park
- 3.7 km of murram road improved to sub grade level in Jinja Industrial Park
- Maintenance of 17.6km of Industrial Parks Roads
- Renovation of KIBP building and 2 Workspaces in Mbarara SME Park.

Unfunded

- Support and Maintenance Contract for the operational online business services (eBiz portal)- 1bn
- Upgrading and maintenance of eBiz infrastructure (including hardware and critical software license costs)- 300m
- Purchase of 446 acres of land in Namanve at 250bn
- Purchase of land for 4 Science and Technology Industrial Parks Nebbi/ Pakwach, Kamuli, Rubirizi and Kyankwanzi (500 acres @10,000,000-/acre) 20bn
- Purchase of Industrial Park land in Lira (500acres@2.5m/ acre)1.250bn
- Consultancy for the design of solid waste and sewerage treatment plants for Soroti, Bweogerere, Jinja and Kasese parks (@560m). 1.638bn
- Feasibility study for 4No. Science and Technology Industrial Parks (10,000,000,000-@)40bn

Major Expenditure Allocations in the Vote for FY 2019/20

Major expenditure allocation under this Vote goes to servicing of industrial parks, Investment Promotion, Monitoring and Facilitation of Investors, implementing the one Stop Center and administrative expenses e.g payment of rent and utilities

V3: PROGRAMME OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATION

Table V3.1: Programme Outcome and Outcome Indicators

Programme: 20 Investment Promotion and Facilitation

Programme Objective: • Grow FDIs by 20% per annum

•Improve Investment facilitation and servicing to retain investments and facilitate re-investment

• Implement Regional focused strategy for SMEs development through Science, Technology and

Engineering Initiative

• Enhance Development of network of serviced Industrial parks in Uganda

• Harness strategic investment partnerships towards 20% job creation by 2021

Responsible Officer: Ajer Basil

Programme Outcome: Conducive Investment climate

Sector Outcomes contributed to by the Programme Outcome

1. Sustainable Macroeconomic Stability

	Performance Targets								
Programme Performance Indicators (Output)	2017/18 Actual	2018/19 Q1 Actual		2019/20 Target	2020/21 Target	2021/22 Target			
• % growth in jobs generated		56%		20%	20%	20%			
• %growth in FDIs		65%		20%	20%	20%			
No. of facilitated and provided aftercare services		105		350	350	350			
• No. of fully serviced and operational industrial Parks		0		1	2	2			

Table V3.2: Past Expenditure Outturns and Medium Term Projections by Programme

Billion Uganda shillings	2017/18	2018/19		2019/20	MTEF Budget Projections			
	Outturn	Approved Budget	Spent By End Q1	Proposed Budget	2020/21	2021/22	2022/23	2023/24
Vote :310 Uganda Investment Author	Vote :310 Uganda Investment Authority (UIA)							
12 General Administration and Support Services	0.000	9.073	1.621	8.279	9.079	10.210	11.522	13.050
20 Investment Promotion and Facilitation	0.000	1.911	0.120	2.705	3.130	3.656	4.297	5.077
Total for the Vote	0.000	10.984	1.742	10.984	12.209	13.866	15.819	18.127

V4: SUBPROGRAMME PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table V4.1: Past Expenditure Outturns and Medium Term Projections by SubProgramme

Billion Uganda shillings	2017/18	2018/19		2019/20	Medium Term Projection		ons	
	Outturn	Approved Budget	Spent By End Sep	Proposed Budget	2020/21	2021/22	2022/23	2023/24
Programme: 12 General Administration and Support Services								
01 Administration and Support Services	0.000	8.699	1.621	8.279	9.079	10.210	11.522	13.050
Total For the Programme : 12	0.000	9.073	1.621	8.279	9.079	10.210	11.522	13.050
Programme: 20 Investment Promotion and Facilitation								
02 Investment Promotion	0.000	0.116	0.022	0.316	0.362	0.433	0.519	0.625
03 Investment Facilitation	0.000	0.789	0.060	0.989	1.137	1.360	1.632	1.962
04 One Stop Centre	0.000	0.456	0.012	0.476	0.547	0.654	0.785	0.944

05 Small and Medium Size Enterprises	0.000	0.550	0.027	0.550	0.635	0.760	0.912	1.097
0994 Development of Industrial Parks	0.000	0.000	0.000	0.374	0.449	0.449	0.449	0.449
Total For the Programme : 20	0.000	1.911	0.120	2.705	3.130	3.656	4.297	5.077
Total for the Vote :310	0.000	10.984	1.742	10.984	12.209	13.866	15.819	18.127

N/A

Table V4.3: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

N/A

V5: VOTE CHALLENGES FOR 2019/20 AND ADDITIONAL FUNDING REQUESTS

Vote Challenges for FY 2019/20

- Low level of infrastructure development in the Parks hindering the full scale operations of the investors allocated land within the Parks
- Low morale of investors allocated land in Parks to pay service fees. Many do not honor their obligations which they make upon signing the lease agreements due to the non-existence of adequate infrastructure and utility services•
- Inadequate funding for UIA critical activities especially the One Stop Centre, Investment Promotion and Industrial and Business parks development.
- Delay in the amendment of the Investment Code.
- Failure of the Chief Government Valuer to value UIA assets leading to maintaining incomplete Fixed Asset Register and not giving true and fair value of UIA.

Table V5.1: Additional Funding Requests

Additional requirements for funding and outputs in 2019/20	Justification of requirement for additional outputs and funding
Vote: 310 Uganda Investment Authority (UIA)	
Programme: 12 General Administration and Support Services	
OutPut: 20 Records Management Services	
Funding requirement UShs Bn : 0.700	The Accountability Sector thematic issue of poor records management will be solved through a central records management system at Uganda Investment Authority
Programme: 20 Investment Promotion and Facilitation	
OutPut: 02 Investment Facilitation Services	
Funding requirement UShs Bn : 0.342	UIA requires funds to carry out Investor Surveys as a monitoring tool to advise on investments in the country. The investor of the year awards are held annually to recognise and encourage best performing investments.
OutPut: 03 Supervision of the One Stop Centre Agencies	
Funding requirement UShs Bn : 1.300	The One Stop Center at UIA addresses the issues of "reducing the time and Cost of Doing Business" in the NDP II and the objective of "improving Private Sector Competitiveness" in the NRM Manifesto 2016-21 (support and further development of Government services on the eBiz platform costs UGX 1bn annually . UIA urgently needs funding for the ebiz portal to reduce the cost of doing business by eradicating duplicity of responsibilities in the Team Uganda agencies.

OutPut: 04 Development and Servicing of Industria	al Parks
Funding requirement UShs Bn : 312.000	UIA is mandated to champion the Industrialization cause as per the NDP11 and has embarked on the process of establishing Industrial and Business Parks with the objective of promoting industrialization in the country. The purchase of land above is to lead to private sector devt and industrialisation through the establishment of Industrial Parks
OutPut: 75 Purchase of Motor Vehicles and Other	Transport Equipment
Funding requirement UShs Bn: 0.400	UIA requires motor vehicles to carry out Investor monitoring and surveys which is key to their mandate.