#### V1: Vote Overview

#### I. Vote Mission Statement

"To Promote and Protect Uganda's National interests in Japan and in the Republic of Korea (South Korea)"

#### II. Strategic Objective

To promote and protect Uganda's interest in Japan and in The republic of Korea

#### III. Major Achievements in 2018/19

- Bilateral meetings with the Ministry of Foreign Affairs of Japan:-
- To extend appreciation to the Government of Japan for the support it is giving to Uganda through ODA, Technical Assistance and a number of projects that have been completed, those in the pipeline and others that are being planned.
- To request for the extension of the ABE Initiative Scholarship programme, which has benefitted 23 Ugandan students so far.
- To request for consideration of Uganda for the Non-Project Grant Aide in form of stabilizers.
- To request for high-level representation at the commissioning of the Source of Nile New Bridge and for a Guest of Honour for the Uganda National Day Reception.
- To coordinate the Minister of State's attendance to the TICAD VII Senior Officials Meeting.
- Participated in TICAD VII Ministerial Meeting in October 2018, in preparation for TICAD VII Summit in August 2019.
- Participated in ADC Senior Officials Meeting in October 2018, which among others, discussed the preparation and timelines of a comprehensive and inclusive book of bankable projects from different African countries which will be presented to the various stakeholders as a holistic approach incorporating all individual countries' priority needs during TICAD VII Summit 2019.
- Coordinated the meeting between the Minister for International Affairs of Uganda and the Parliamentary Vice Minister for Foreign Affairs of Japan to discuss International Relations such as North Korea and refugees.
- Engaged with JICA officials to discuss the progress on the following projects being undertaken by JICA in Uganda:-
- The irrigation scheme project under the grant project which was approved by the Japanese Cabinet being coordinated by the Ministry of Water and Environment and Ministry of Agriculture.
- Reconstruction of regional referral hospitals e.g Lira, Arua, Gulu among others, has been completed.
- Construction of roads in refugee host communities. JICA started negotiations with MOFA Kampala on this.
- Karuma bridge and the Kibuye-Busega Expressway projects which are in the pipeline but still in preliminary stages.
- Kampala Flyover construction Shimizu and Konoike companies won the contract for lot I. For lot II, UNRA was to give a report to JICA on feasibility study.
- Electricity transmission project a feasibility study for Kampala Metropolitan Transmission System Improvement Project following Queensway substation is ongoing. A Loan Agreement was signed on 26th April 2018 in Uganda upon approval by the Parliament of Uganda. The bidding process for consultants is ongoing.
- Other engagements with JICA:-
- A proposal was made by the Ambassador to introduce a Japanese language programme at Makerere University under the support of JICA to address the language barrier faced by JICA volunteers in the execution of their work in Uganda.
- The Ambassador requested JICA to support the Japanese companies doing business in Uganda (Smileyearth and Crystal Coffee) in their endeavours to expand their business in Uganda.
- Engaged with NPOs in Japan as follows:-
- Wilna International lobbying for the donation of ambulances and fire fighting vehicles to Uganda from the Japan Fire Fighters Association. Met the Japan Fire Fighters Association to follow up on the offer.
- Ashinaga held a fundraiser movie "Daddy Long Legs" to support the vulnerable Ugandan children. Ambassador's comments on the movie were published as part of the promotional leaflet.
- Hunger Free World (a global Christian relief, development and advocacy organisation dedicated to working with children, families and communities to overcome poverty and injustice), is in the process of opening an office in Uganda. The Mission assisted them with required information on labor and employment procedures / regulations in Uganda. Coordinated a meeting for them with the Ministry of Gender, Labour and Social Development of Uganda on the same matter.
- Co-organised the Ugandan Business and Investment Seminar with the United Nations Industrial Development Organization's -

Investment and Trade Promotion Office (UNIDO-ITPO) in Tokyo, in a bid to encourage Japanese investment in Uganda. The event was attended by 80 Japanese business companies.

- Engaged in meetings with JBIC about ongoing projects in Uganda including the exportation of road construction/ maintenance equipment from Sumitomo Corporation to the Ministry of Works and Transport.
- Engaged in meetings with the Association of African Economy and Development (AFRECO) to discuss the proposed establishment of a biomedical engineering programme at Makerere University, establishment of a mobile clinic in Uganda and training Ugandan nurses at Ashikaga University in Japan.
- Engaged in meetings with Izumisano City and Tateshina Town regarding the Host Town Initiative for Ugandan runners for the 2020 Olympics in Tokyo and further cultural and economic cooperation.
- Participated in major Japanese tourism exhibitions (Global Festa and JATA Tourism Expo) to promote Uganda's tourism attractions and disseminated information on Uganda through displays and distribution of promotional materials (brochures).
- Coordinated the appointment of an Honorary Consul in Osaka, Japan, who was formally appointed on 29th January 2019.
- Hosted a reception in Tokyo to celebrate the 56th Independence Anniversary of Uganda that was attended by over 200 guests and which also provided avenue for the Ugandans Diaspora in Japan to interact with Japanese government officials, business community and other friends and supporters of Uganda.
- Published a supplement of the National Day in Japan's two major newspapers with the sponsorship of the Japanese business community to boost the promotion of Uganda as a business and investment hub and tourism destination.
- Obtained scholarships from 11 universities/foundations in Japan and disseminated information to the relevant ministries and institutions in Uganda.
- Coordinated the visit of Rt. Hon. Speaker Rebecca Kadaga to South Korea and coordinated her meetings with the Deputy Speaker of the National Assembly of the Republic of Korea, Diaspora Association of Ugandans in South Korea (DAUSK), and Uganda's Honorary Consul in South Korea.
- Coordinated the visit of the Permanent Secretary of the Ministry of Health to Japan.
- Prepared and submitted political reports on Japan and the Republic of Korea.
- Presented in symposiums/conferences one peacekeeping and security such as the JICA/UNCHR Symposium on Refugees and Peace as a Global Language Conference.
- Participated in the Hiroshima and Nagasaki Commemoration of the 73rd Atomic-Bombing Ceremonies where the Ambassador, representing Uganda, was chosen among other 160 countries with Embassies in Japan to lay the ceremonial wreaths in both cities.
- Participated in conferences and forums on peace and security (Goi Peace Foundation Forum, Challenges of Peace Process in South Sudan organised by IGAD-Intergovernmental Authority on Development, International Symposium "Possible ways of International cooperation to urge North Korea to take Concrete Action to improve the Human Rights Situation in North Korea", Information on upcoming UN Crime Congress-African Group)
- Engaged in meetings with Japanese business companies (Komatsu; Sumitomo Shoji, Zeal Co.; SVAX, Phoenix Co., DSA shipper, Mitsubishi Fuso).
- Participated in economic forums, symposium and exhibitions (UNIDO Multi-stakeholder cooperation Dialogue "Africa and TICAD 7"; UNIDO Tour "Eco-Product 2018 Exhibition"; JETRO International Symposium and Reception; 23rd International Conference for Women in Business).
- Participated in conferences which addressed challenges of climate change (International Symposium: Energy Transition and Energy Security in Asia; 2nd World Tsunami Museum Conference; ICEF Global Conference; "International Symposium on Water and Disasters" by Japan Water forum; Innovation to Most-Advanced Solar Energy Tech Symposium; UNIDO ITPO Tokyo Third Technology Day; World Circular Economy Forum 2018).

- Participated in forums that addresses sustainable development goals (GGG+ Forum in Tokyo to accomplish TICAD VII by Japan Results)

- Participated in symposium on gender equality such as Promoting Future Women Leaders in Politics.
- The Ambassador attended a function hosted by the Japan Used Motor Vehicle Exporters Association, where she discussed issues/challenges regarding vehicles being exported to Uganda.
- Participated in the activities organised by the Ugandan Diaspora in Japan which facilitated Uganda's visibility in Japan, fostered camaraderie among the Ugandan community and connected Ugandans to the Japanese business community.
- Continuous engagement with Ugandan students to provide assistance as needed.
- Participated in meetings of the African Diplomatic Corps and its sub-committees, the African Union, the Tokyo African Committee.
- Attended functions hosted by the Imperial Household of Japan (Annual Cormorant Fishing in Gifu Prefecture and the Study Tour, Emperor's Birthday).
- Attended prefectural/regional/city tours organised by the Ministry of Foreign Affairs of Japan.
- Attended functions hosted by NPOs (Ashinaga, Millenium Promise), universities (Asian Rural Institute, Ashikaga University), companies, etc.
- Attended National Day receptions hosted by other Diplomatic Missions.

#### IV. Medium Term Plans

- 1. Participate in at least 10 events which promote a nuclear-free world.
- 2. Initiate and sign at least 3 Agreements / MOUs on Investment and Trade promotion.
- 3. Establish at least 3 partnerships between Uganda and the SMEs in Japan and Republic of Korea.
- 4. Hold or participate in at least 5 trade promotional engagements.
- 5. Initiate or accomplish at least 1 healthcare, technical cooperation project.
- 6. Participate in at least 6 tourism exhibitions to promote Uganda's tourism.
- 7. Issue at least 1,500 visas by encouraging tourists and business people to go to Uganda.
- 8. Promote Uganda's tourism in the countries of accreditation by increasing the number of tourists from both Japan and South Korea by 5%.
- 9. Address consular cases and requests on time.
- 10. Organise at least 1 law seminar for the Ugandan community in Diaspora to inform them about the laws of the host countries which would help reduce the crime rate committed by Ugandans in the countries of accreditation.
- 11. Obtain at least 10 scholarships available for Ugandans in Japan and Republic of Korea.
- 12. Solicit at least 1 technical assistance/ technology transfer in areas of education, health, agriculture and ICT into the country hence increasing the number of projects that employ Japanese and Korean technology and infrastructure initiated.
- 13. Provide protocol services to at least 3 high-level visits.
- 14. Facilitate at least 1 national or international ceremony.

- 15. Issue at least 2 statements to the Media to promote Uganda's image in Japan and the Republic of Korea.
- 16. Procure at least 1 office equipment to strengthen the institutional capacity of the Mission.
- 17. Engage the Ugandan Diaspora for the promotion of Uganda's image in Japan and South Korea and support of the Mission's development activities (Trade, Investment and Tourism).

Ministerial Policy Statement

# Vote: 215 Mission in Japan

### V. Summary of Past Performance and Medium Term Budget Allocations

**Table 5.1: Overview of Vote Expenditures (UShs Billion)** 

		2017/18 Outturn		18/19 Expenditure by End Dec	2019/20	2020/21	1TEF Budge 2021/22	et Projection 2022/23	as 2023/24
Recurrent	Wage	1.162	1.069	0.514	1.069	1.069	1.069	1.069	1.069
	Non Wage	3.523	3.823	1.604	3.823	3.823	3.823	3.823	3.823
Devt.	GoU	0.050	0.087	0.001	0.074	0.074	0.074	0.074	0.074
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total		4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966
Total GoU+Ext Fin (MTEF)		4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966
Arrears		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget		4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966
A.I.A Total		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Grand Total		4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966
Total Vote Budget Excluding Arrears		4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966

### VI. Budget By Economic Clasification

Table V6.1 2018/19 and 2019/20 Budget Allocations by Item

	201	8/19 Approv	ved Budge	et	201	9/20 Draft	Estimates	S
Billion Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class : Outputs Provided	4.892	0.000	0.000	4.892	4.892	0.000	0.000	4.892
211 Wages and Salaries	2.229	0.000	0.000	2.229	2.229	0.000	0.000	2.229
213 Other Employee Costs	0.198	0.000	0.000	0.198	0.198	0.000	0.000	0.198
221 General Expenses	0.126	0.000	0.000	0.126	0.228	0.000	0.000	0.228
222 Communications	0.127	0.000	0.000	0.127	0.101	0.000	0.000	0.101
223 Utility and Property Expenses	1.714	0.000	0.000	1.714	1.795	0.000	0.000	1.795
226 Insurances and Licenses	0.034	0.000	0.000	0.034	0.023	0.000	0.000	0.023
227 Travel and Transport	0.412	0.000	0.000	0.412	0.275	0.000	0.000	0.275
228 Maintenance	0.051	0.000	0.000	0.051	0.043	0.000	0.000	0.043
Output Class : Capital Purchases	0.087	0.000	0.000	0.087	0.074	0.000	0.000	0.074
312 FIXED ASSETS	0.087	0.000	0.000	0.087	0.074	0.000	0.000	0.074
Grand Total :	4.979	0.000	0.000	4.979	4.966	0.000	0.000	4.966
Total excluding Arrears	4.979	0.000	0.000	4.979	4.966	0.000	0.000	4.966

### VII. Budget By Programme And Subprogramme

#### Table V7.1: Past Expenditure Outturns and Medium Term Projections by Programme and SubProgramme

Billion Uganda shillings		FY 2018/19			Medium Term Projections			ons
	FY 2017/18 Outturn	Approved Budget	Spent By End Dec	2019-20 Proposed Budget	2020-21	2021-22	2022-23	2023-24
52 Overseas Mission Services	4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966
01 Headquarters Tokyo	4.685	4.892	2.118	4.892	4.892	4.892	4.892	4.892
1254 Strengthening Mission in Japan	0.050	0.087	0.001	0.074	0.074	0.074	0.074	0.074
<b>Total for the Vote</b>	4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966
Total Excluding Arrears	4.735	4.979	2.118	4.966	4.966	4.966	4.966	4.966

#### VIII. Programme Performance and Medium Term Plans

#### Table V8.1: Programme Outcome and Outcome Indicators (Only applicable for FY 2019/20)

**Programme:** 52 Overseas Mission Services

**Programme Objective** 1. Promote Regional and Internal Peace and Security.

2. Promote Commercial/Economic Diplomacy.

3. Provide Protocol and Consular Services in areas of accreditation.

4. Mobilize and empower Diaspora for national Development.

5. Promote Uganda's public diplomacy and enhance her Image abroad.

6. Strengthen the Institutional capacity of the Embassy and the Ministry.

**Responsible Officer:** ACCOUNTING OFFICER - MICHEAL KATUNGYE

**Programme Outcome:** Improved Diplomatic and Trade Relation

Sector Outcomes contributed to by the Programme Outcome

N/A

		Performance Targets				
Outcome Indicators			2019/20	2020/21	2021/22	
	Baseline	Base year	Target	Projectio	Projectio	
				n	n	

N / A			
SubProgramme: 01 Headquarters Tokyo			
Output: 01 Cooperation frameworks			
No. of Multilateral cooperation frameworks negotiated or signed	0	1	1
No. of Bilateral cooperation frameworks negotiated or signed.	2	3	3
Output: 02 Consulars services			
No. of official visits facilitated	3	3	3
Number of Visas issued to foreigners travelling to Uganda.	1400	1500	1500
Output: 04 Promotion of trade, tourism, education, and investment			
No. of foreign Tourism promotion engagements.	5	5	5
No. of scholarships secured.	8	10	10
No. of export markets accessed.	2	2	3

### IX. Major Capital Investments And Changes In Resource Allocation

Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

N/A

### X. Vote Challenges and Plans To Improve Performance

**Vote Challenges** 

- 1. No funding has been allocated to the Mission (unlike in other Missions) to carry out Commercial Diplomacy activities.
- 2. Lack of or delayed response on the Mission's communications/recommendations from Headquarters and other MDAs in Uganda that result to missed opportunities for the Government on projects, activities, conferences in Japan and Republic of Korea.
- 3. Lack of a property owned by the Mission hence spending on high rental expenses that absorb more than 30% of the budget.
- 4. Limited funding for the Mission to carry out diplomatic activities in both Japan and the Republic of Korea.
- 5. Inadequate staff training in the areas of current Foreign Service laws, regulations and practices, tourism promotion, computer systems for the Missions (ie. Programme Budgeting System) and procurement procedures due to insufficient funds to facilitate staff training in Uganda.
- 6. Inapplicable Ugandan legal and regulatory procedures in Japan and Republic of Korea (ie. procurement procedures).
- 7. Land locked nature of Uganda in relation to exports and imports.
- 8. Lack of membership to some International Conventions/Protocols.
- 9. Global terrorism thereby security threats in the work place.
- 10. Ever-changing technology that requires funding for continuous updates or training.
- 11. Epidemics in Africa, leading to misconceptions by Japanese and Koreans, (travel bans due to the tropical diseases i.e Ebola, Ma-bug, yellow fever etc. in other African countries).
- 12. Political conflicts in Africa.
- 13. Drug trafficking by Ugandans in Japan.
- 14. Loss on poundage due to unstable performance of the Ugandan economy which consequently affects the Uganda shilling.

#### Plans to improve Vote Performance

- 1. Request to be facilitated with the special fund allocation for the purpose of effectively performing in the field of Commercial Diplomacy activities.
- 2. Sensitize Ugandan MDAs on timely responses and other regulations.
- 3. Continue to press onto the Ministry of Foreign Affairs to include the Mission's request to acquire a property for the Government in Tokyo in fulfillment of its mandate stated in the Mission Charter addressed to the Head of Mission by the Minister of Foreign Affairs on 16th April 2014.
- 4. Request for the increase in the budget ceiling for the Mission to facilitate:
- a. Diplomatic activities in both Japan and the Republic of Korea;
- b. Home-based staff training on Continuous Program Development (CPD) on several newly developed laws, regulations and practices.
- c. Familiarisation tour for the local staff to Uganda for increased knowledge in tourism promotion;
- d. Training on computer systems for the Missions (ie. Programme Budgeting System);
- e. Training on procurement procedures;
- f. Law seminars for Ugandan Diaspora in both Japan and Republic of Korea to address drug trafficking issues;
- 5. Request to waive off some PPDA's and other Ugandan regulations to suit the working environment of the Mission in the host country.
- 6. Advocate for the Government to improve on its infrastructure (road and railway system) in both Mombasa and Dar-es-salaam as well as between the two ports to export and import of commodities.
- 7. Advocate for the ratification of essential International Conventions/Protocols.
- 8. Request for a development funding to install security devices (ie. fingerprint or code doors) at the Chancery, Official and Officers residences.
- 9. Work hand in hand with the Health Sector in ensuring that there is a timely and sufficient publicity of information (in the Mission's website and social media accounts) on measures taken to address epidemic breakouts in Africa, if any.
- 10. Continue to initiate and conclude on the trade, investment, tourism and education MoUs between Uganda and the countries of accreditation to address the unstable performance of the Ugandan economy which consequently affects the Uganda shilling.
- 11. Monitor the loss on poundage regularly and request for additional funding if necessary.

#### **XI Off Budget Support**

#### Table 11.1 Off-Budget Support by Sub-Programme

N/A

#### XII. Vote Cross Cutting Policy And Other Budgetary Issues

#### **Table 12.1: Cross- Cutting Policy Issues**

Issue Type: HIV/AIDS

Objective :	Mission activities aimed at promotion of prevention, transmission and treatment of HIV/AIDS.
Issue of Concern:	Curbing the rate of new HIV/AIDS infections, securing external cooperation on health for already infected people.

Planned Interventions :	Securing methods to prevent mother to child HIV/ADIS transmission; Work with NGOs seeking to uplift living standards and reduce poverty that is a major factor for causing new infections & Work programmes geared towards uplifting slums and landing sites.
<b>Budget Allocation (Billion):</b>	0.030
Performance Indicators:	<ol> <li>Number of NGOs involved in the fight against spread of HIV in the countries of Accreditation.</li> <li>Link stakeholders to the Uganda Government programmes.</li> <li>Securing grants to help in the fight against HIV/AIDS.</li> </ol>
Issue Type:	Gender
Objective :	Mission activities geared towards creating equal opportunities.
Issue of Concern :	Youth unemployment, single mothers, girl child education & promoting equality for the disabled.
Planned Interventions:	Lobby for scholarships, technological transfer; support for income generating activities and rural development programmes.
<b>Budget Allocation (Billion):</b>	0.020
Performance Indicators:	<ol> <li>Number of scholarships attained, type of projects related to rural development and aimed at uplifting marginalized groups in Uganda.</li> <li>Securing grants to help in promoting Gender and Equality in Uganda.</li> </ol>
Issue Type:	Enviroment
Objective :	Mission's activities geared towards environmental conservation.
Issue of Concern :	<ol> <li>Deteriorating environment i.e deforestation, poaching, depletion of mineral resources.</li> <li>Environmental degradation by waste disposal, desertification, pollution of land, water and air.</li> </ol>
Planned Interventions :	Health programmes to promote environment friendly cities and related conservation projects
<b>Budget Allocation (Billion):</b>	0.020
Performance Indicators:	<ol> <li>Number of stakeholder involved/ engaged.</li> <li>Linkage of stakeholder in Environmental concerns with NEMA in Uganda.</li> <li>Securing grants to help in sensitizing the masses on environmental conservation activities</li> </ol>

#### **XIII. Personnel Information**

**Table 13.1 Staff Establishment Analysis** 

N/A

**Table 13.2 Staff Recruitment Plan** 

N/A