

Vote:161 Mulago Hospital Complex

QUARTER 1: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Released by End Q 1	Spent by End Q1	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	29.206	7.301	6.114	25.0%	20.9%	83.7%
	Non Wage	27.707	6.732	6.511	24.3%	23.5%	96.7%
Dev.	GoU	4.020	2.470	0.788	61.4%	19.6%	31.9%
	Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
GoU Total		60.933	16.503	13.414	27.1%	22.0%	81.3%
Total GoU+Ext Fin (MTEF)		60.933	16.503	13.414	27.1%	22.0%	81.3%
	Arrears	1.748	1.748	1.745	100.0%	99.9%	99.9%
Total Budget		62.680	18.251	15.159	29.1%	24.2%	83.1%
<i>A.I.A Total</i>		0.000	0.000	0.000	0.0%	0.0%	0.0%
Grand Total		62.680	18.251	15.159	29.1%	24.2%	83.1%
Total Vote Budget Excluding Arrears		60.933	16.503	13.414	27.1%	22.0%	81.3%

Table V1.2: Releases and Expenditure by Program*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 0854 National Referral Hospital Services	60.93	16.50	13.41	27.1%	22.0%	81.3%
Total for Vote	60.93	16.50	13.41	27.1%	22.0%	81.3%

Matters to note in budget execution

- Pursuant to the new financial year 2020/21, 29.1% (Ugx 18.25bn) of the approved budget was released for Utilization.
- By the end of September 2020 (first quarter) Ugx 15.16bn (83.1% of the funds released) were spent on wages, arrears, and other overhead costs of administration. Arrears were cleared up to 99%
- An advance payment of Ugx 0.788bn was made for the construction of the additional one hundred fifty (150) housing units, ground/site clearance was done and excavation is on going.
- The hospital registered one thousand fifty (1,050) Covid-19 recoveries in the first three months of the financial year amidst large numbers of infections in the community.

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

(i) Major unspent balances

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Programs , Projects	
Program 0854 National Referral Hospital Services	
0.125 Bn Shs	SubProgram/Project :01 Management
Reason: The procurement process was initiated and it is still on going	
<i>Items</i>	
112,924,000.000 UShs	224005 Uniforms, Beddings and Protective Gear
Reason: The procurement process was initiated and it is still on going	
12,500,000.000 UShs	223003 Rent – (Produced Assets) to private entities
Reason: This follows pending invoices yet to be cleared	
0.028 Bn Shs	SubProgram/Project :02 Medical Services
Reason: The unspent balances were mainly for Maintenance - Vehicles. However, the funds were committed but not encumbered	
<i>Items</i>	
24,072,250.000 UShs	228002 Maintenance - Vehicles
Reason: Funds were committed	
3,996,422.000 UShs	221001 Advertising and Public Relations
Reason: Funds were committed but not encumbered	
1.678 Bn Shs	SubProgram/Project :1637 Retooling of Mulago National Referral Hospital
Reason: Funds were committed	
<i>Items</i>	
1,427,548,080.000 UShs	312102 Residential Buildings
Reason: Funds were committed	
250,000,000.000 UShs	312212 Medical Equipment
Reason: The unspent funds awaits the completion of the asset acquisition processes	
(ii) Expenditures in excess of the original approved budget	

V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators*

Programme : 54 National Referral Hospital Services
Responsible Officer: Dr. B.B Byarugaba
Programme Outcome: Quality and accessible National Referral Hospital Services
Sector Outcomes contributed to by the Programme Outcome
1 .Improved quality of life at all levels

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2 .Enhanced competitiveness in the health sector			
Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
% increase of super-specialised cases managed.	Percentage	6%	7.3%
% increase in diagnostic investigations carried out	Percentage	2.5%	5.1%
Average length of Stay	Number	4	7

Table V2.2: Key Vote Output Indicators*

Programme : 54 National Referral Hospital Services			
Sub Programme : 02 Medical Services			
KeyOutPut : 01 Inpatient Services - National Referral Hospital			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
No. of specialized in-patients (Admissions)	Number	280000	69896
Referral In	Number	850000	126241
Average length of stay (ALOS)-days	Number	5	7
Bed occupancy rate(BOR)	Rate	90%	124.6%
KeyOutPut : 02 Outpatient Services - National Referral Hospital			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
No of specialised outpatient clinic attendances	Number	860000	216531
KeyOutPut : 04 Diagnostic Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
No of MRI and city Scans conducted	Number	72000	18642
No. of laboratory investigations done	Number	2300000	577221
KeyOutPut : 07 Immunisation Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Comprehensive annual sector workplan and budget su	Yes/No	Yes	Yes
Sub Programme : 04 Internal Audit Department			
KeyOutPut : 08 Audit Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Number of quarterly comprehensive internal audit r	Number	4	1
Sub Programme : 1637 Retooling of Mulago National Referral Hospital			

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KeyOutPut : 80 Hospital Construction/rehabilitation			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
No. of hospitals benefiting from the construction of new facilities	Number	1	1
No. of hospitals benefiting from the renovation of existing facilities	Number	1	1
KeyOutPut : 82 Staff houses construction and rehabilitation			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
No. of staff houses constructed	Number	1	1
No. of staff houses rehabilitated	Number	1	1

Performance highlights for the Quarter

Pursuant to the new financial year 2020/21, 29.1% (Ugx 18.25bn) of the approved budget was released for Utilization.

By the end of September 2020 (first quarter) Ugx 15.16bn (83.1% of the funds released) were spent on wages, arrears, and other overhead costs of administration. Arrears were cleared up to 99%

An advance payment of Ugx 0.788bn was made for the construction of the additional one hundred fifty (150) housing units.

The hospital registered one thousand fifty (1,050) Covid-19 recoveries in the first three months of the financial year amidst large numbers of infections in the community.

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0854 National Referral Hospital Services	62.68	18.25	15.16	29.1%	24.2%	83.1%
Class: Outputs Provided	55.31	13.83	12.43	25.0%	22.5%	89.8%
085401 Inpatient Services - National Referral Hospital	35.39	9.36	8.15	26.5%	23.0%	87.1%
085402 Outpatient Services - National Referral Hospital	0.42	0.11	0.11	26.0%	25.4%	97.8%
085404 Diagnostic Services	0.14	0.03	0.03	21.5%	21.5%	100.0%
085405 Hospital Management and Support Services - National Referral Hospital	0.31	0.06	0.06	20.1%	20.1%	100.0%
085406 Administration and Finance	18.57	4.15	3.96	22.4%	21.3%	95.4%
085407 Immunisation Services	0.03	0.01	0.01	33.3%	21.2%	63.6%
085408 Audit Services	0.19	0.02	0.02	9.1%	9.1%	100.0%
085419 Human Resource Management Services	0.27	0.09	0.09	33.6%	33.5%	99.8%
Class: Outputs Funded	1.60	0.20	0.20	12.5%	12.4%	99.4%
085451 Research Grants - National Referral Hospital	1.60	0.20	0.20	12.5%	12.4%	99.4%

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QUARTER 1: Highlights of Vote Performance

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Capital Purchases	4.02	2.47	0.79	61.4%	19.6%	31.9%
085477 Purchase of Specialised Machinery & Equipment	0.80	0.25	0.00	31.3%	0.0%	0.0%
085480 Hospital Construction/rehabilitation	1.50	0.50	0.50	33.3%	33.0%	99.1%
085482 Staff houses construction and rehabilitation	1.72	1.72	0.29	100.0%	17.0%	17.0%
Class: Arrears	1.75	1.75	1.75	100.0%	99.9%	99.9%
085499 Arrears	1.75	1.75	1.75	100.0%	99.9%	99.9%
Total for Vote	62.68	18.25	15.16	29.1%	24.2%	83.1%

Table V3.2: 2020/21 GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	55.31	13.83	12.43	25.0%	22.5%	89.8%
211101 General Staff Salaries	29.21	7.30	6.11	25.0%	20.9%	83.7%
211103 Allowances (Inc. Casuals, Temporary)	1.85	0.44	0.44	23.8%	23.8%	99.9%
212102 Pension for General Civil Service	4.44	1.11	1.07	25.0%	24.1%	96.2%
213001 Medical expenses (To employees)	0.08	0.02	0.02	25.0%	24.8%	99.3%
213002 Incapacity, death benefits and funeral expenses	0.10	0.03	0.03	25.0%	25.0%	100.0%
213004 Gratuity Expenses	2.27	0.57	0.55	25.0%	24.4%	97.8%
221001 Advertising and Public Relations	0.04	0.01	0.01	30.8%	17.7%	57.3%
221002 Workshops and Seminars	0.10	0.00	0.00	0.0%	0.0%	0.0%
221003 Staff Training	0.16	0.04	0.04	25.0%	25.0%	100.0%
221006 Commissions and related charges	0.05	0.01	0.01	25.0%	25.0%	100.0%
221007 Books, Periodicals & Newspapers	0.00	0.00	0.00	25.0%	25.0%	100.0%
221008 Computer supplies and Information Technology (IT)	0.02	0.01	0.01	25.0%	25.0%	100.0%
221009 Welfare and Entertainment	0.06	0.01	0.01	25.0%	25.0%	100.0%
221010 Special Meals and Drinks	1.90	0.48	0.48	25.0%	25.0%	100.0%
221011 Printing, Stationery, Photocopying and Binding	0.27	0.07	0.07	25.0%	25.0%	100.0%
221012 Small Office Equipment	0.03	0.01	0.01	25.0%	25.0%	100.0%
221016 IFMS Recurrent costs	0.05	0.03	0.03	50.0%	50.0%	100.0%
221017 Subscriptions	0.00	0.00	0.00	25.0%	25.0%	100.0%
221020 IPPS Recurrent Costs	0.05	0.03	0.02	54.1%	53.6%	99.2%
222001 Telecommunications	0.16	0.04	0.04	25.0%	25.0%	100.0%
223003 Rent – (Produced Assets) to private entities	0.05	0.01	0.00	25.0%	0.0%	0.0%
223004 Guard and Security services	0.65	0.16	0.16	25.0%	25.0%	100.0%
223005 Electricity	1.91	0.00	0.00	0.0%	0.0%	0.0%
223006 Water	4.68	1.17	1.17	25.0%	25.0%	100.0%
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.03	0.01	0.01	25.0%	25.0%	100.0%
224001 Medical Supplies	1.50	0.30	0.30	19.7%	19.7%	100.0%

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224004 Cleaning and Sanitation	1.09	0.54	0.54	49.7%	49.7%	100.0%
224005 Uniforms, Beddings and Protective Gear	0.11	0.11	0.00	100.0%	0.0%	0.0%
225001 Consultancy Services- Short term	0.92	0.23	0.23	25.0%	25.0%	100.0%
227001 Travel inland	0.10	0.00	0.00	0.0%	0.0%	0.0%
227002 Travel abroad	0.06	0.00	0.00	0.0%	0.0%	0.0%
227004 Fuel, Lubricants and Oils	0.38	0.12	0.12	31.5%	31.5%	100.0%
228001 Maintenance - Civil	0.72	0.09	0.08	12.5%	11.3%	89.9%
228002 Maintenance - Vehicles	0.17	0.04	0.02	25.0%	10.8%	43.1%
228003 Maintenance – Machinery, Equipment & Furniture	2.10	0.86	0.86	40.9%	40.9%	100.0%
228004 Maintenance – Other	0.02	0.01	0.01	25.0%	25.0%	100.0%
Class: Outputs Funded	1.60	0.20	0.20	12.5%	12.4%	99.4%
263106 Other Current grants (Current)	1.60	0.20	0.20	12.5%	12.4%	99.4%
Class: Capital Purchases	4.02	2.47	0.79	61.4%	19.6%	31.9%
312101 Non-Residential Buildings	1.50	0.50	0.50	33.3%	33.0%	99.1%
312102 Residential Buildings	1.72	1.72	0.29	100.0%	17.0%	17.0%
312212 Medical Equipment	0.80	0.25	0.00	31.3%	0.0%	0.0%
Class: Arrears	1.75	1.75	1.75	100.0%	99.9%	99.9%
321605 Domestic arrears (Budgeting)	0.00	0.00	0.00	100.0%	0.0%	0.0%
321614 Electricity arrears (Budgeting)	1.75	1.75	1.75	100.0%	100.0%	100.0%
Total for Vote	62.68	18.25	15.16	29.1%	24.2%	83.1%

Table V3.3: GoU Releases and Expenditure by Project and Programme*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0854 National Referral Hospital Services	62.68	18.25	15.16	29.1%	24.2%	83.1%
<i>Recurrent SubProgrammes</i>						
01 Management	20.89	6.05	5.86	29.0%	28.0%	96.8%
02 Medical Services	37.58	9.71	8.49	25.8%	22.6%	87.5%
04 Internal Audit Department	0.19	0.02	0.02	9.1%	9.1%	100.0%
<i>Development Projects</i>						
1637 Retooling of Mulago National Referral Hospital	4.02	2.47	0.79	61.4%	19.6%	31.9%
Total for Vote	62.68	18.25	15.16	29.1%	24.2%	83.1%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
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QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Program: 54 National Referral Hospital Services

Recurrent Programmes

Subprogram: 01 Management

Outputs Provided

Output: 05 Hospital Management and Support Services - National Referral Hospital

		Item	Spent
Machinery, equipment, infrastructure&furniture maintained	The hospital security team has been equipped with refresher training and new sets of uniforms to beef up security.	221003 Staff Training	25,000
Operationalized Mulago national specialized hospital		221009 Welfare and Entertainment	9,000
Utilities managed	Mulago National Specialized hospital has been operationalized in a phased approach (starting with private outpatient department (POPD), ENT clinic, Radiology department, Laboratory, Internal Medicine, maxillofacial clinic.	221011 Printing, Stationery, Photocopying and Binding	27,500
Cleanliness and waste management in the hospital			
Security for property, patients&staff ensured			
Units/departments facilitated	There has been regular servicing and maintenance of all hospital machinery, equipment and furniture.		

Reasons for Variation in performance

There was steady progress on the performance of workplans and no significant variations were reported

Total	61,500
Wage Recurrent	0
Non Wage Recurrent	61,500
<i>AIA</i>	0

Output: 06 Administration and Finance

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QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Improved financial resource mobilization and management for effective and efficient hospital sustainability Financial reports submitted Preparation of a 5 year strategic plan	The implementation of the Integrated Hospital Management System (IHMS) has been done (at 80%) for effective and efficient hospital services. The hospital acquired the consultant to support the development of a strategic plan and a final copy is expected next quarter	Item 211101 General Staff Salaries 211103 Allowances (Inc. Casuals, Temporary) 212102 Pension for General Civil Service 213001 Medical expenses (To employees) 213004 Gratuity Expenses 221006 Commissions and related charges 221008 Computer supplies and Information Technology (IT) 221010 Special Meals and Drinks 221011 Printing, Stationery, Photocopying and Binding 221012 Small Office Equipment 221016 IFMS Recurrent costs 222001 Telecommunications 223004 Guard and Security services 223006 Water 223007 Other Utilities- (fuel, gas, firewood, charcoal) 225001 Consultancy Services- Short term 227004 Fuel, Lubricants and Oils 228001 Maintenance - Civil 228002 Maintenance - Vehicles 228004 Maintenance – Other	Spent 620,891 50,000 1,068,826 14,855 554,199 12,178 5,000 122,290 24,677 7,480 25,000 40,000 87,175 1,169,250 6,564 28,750 19,397 80,902 17,163 6,100

Reasons for Variation in performance

The execution of activities was as planned with no deviations

Total	3,960,697
Wage Recurrent	620,891
Non Wage Recurrent	3,339,806
<i>AIA</i>	0

Output: 19 Human Resource Management Services

Monitoring and evaluation Staff performance, Staff welfare programmes implemented, Payroll management ensured, structure for super specialized services implemented	Human resource department has maintained consistency in staff appraisal programmes. There has been punctual management of Mulago hospital IPPS Payroll system	Item 213001 Medical expenses (To employees) 213002 Incapacity, death benefits and funeral expenses 221011 Printing, Stationery, Photocopying and Binding 221020 IPPS Recurrent Costs 227004 Fuel, Lubricants and Oils	Spent 5,000 25,000 11,779 24,800 25,000
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Reasons for Variation in performance

There were no significant variations inn performance

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QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
		Total	91,579
		Wage Recurrent	0
		Non Wage Recurrent	91,579
		<i>AIA</i>	0

Arrears

Total For SubProgramme	4,113,776
Wage Recurrent	620,891
Non Wage Recurrent	3,492,885
<i>AIA</i>	0

Recurrent Programmes

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

Equitable access and quality health care limited not to PWD, orphans, elderly, youths, social, physical and mental status, etc to achieve 280,000 admissions 1,568,000 patient days 65,000 surgical operations 5 days; average length of stay 52,000 emergencies	In the first Quarter, the hospital admitted 69,896 patients (44,062 females and 25,834 males) with an average length of stay of 7 days and 477,905 inpatient/admission days. 17,463 emergencies were registered and a total of 14,921 surgical operations (both major and minor) were conducted	Item	Spent
		211101 General Staff Salaries	5,483,184
		211103 Allowances (Inc. Casuals, Temporary)	308,978
		221001 Advertising and Public Relations	770
		221010 Special Meals and Drinks	352,771
		223004 Guard and Security services	75,000
		224001 Medical Supplies	295,000
		224004 Cleaning and Sanitation	539,531
		225001 Consultancy Services- Short term	199,911
		227004 Fuel, Lubricants and Oils	37,233
		228002 Maintenance - Vehicles	1,061
		228003 Maintenance – Machinery, Equipment & Furniture	860,000

Reasons for Variation in performance

The hospital ensured the execution of planned activities with no diversions which enabled her to achieve the set target outputs. The variance in the average length of stay was due to increased inpatient days.

Total	8,153,438
Wage Recurrent	5,483,184
Non Wage Recurrent	2,670,254
<i>AIA</i>	0

Output: 02 Outpatient Services - National Referral Hospital

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QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Equitable access and quality health care limited not to PWD, orphans, elderly, youths, social, physical and mental status, etc to achieve; 860,000 outpatients 20,000 renal dialysis sessions	A total of 216,531 patients (134,985 females and 81,546 males) received specialized outpatient services from different clinics. And no dialysis services were offered during this quarter since the dialysis unit was still being occupied by the covid-19 patients	Item 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations 221003 Staff Training 221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 227004 Fuel, Lubricants and Oils	Spent 60,000 5,167 11,450 5,000 2,500 21,550

Reasons for Variation in performance

The outpatient department surpassed her planned targets following the establishment/functionalization of more specialized clinics under the medicine directorate

Total	105,667
Wage Recurrent	0
Non Wage Recurrent	105,667
AIA	0

Output: 04 Diagnostic Services

Images done, Samples collected and laboratory investigations conducted: 72,000 images scans (MRI, CT scan, Mammography) 2,300,000 Laboratory investigations	Samples were collected from patients and 577,221 laboratory investigations were conducted 18,642 images were recorded.	Item 211103 Allowances (Inc. Casuals, Temporary) 221003 Staff Training 227004 Fuel, Lubricants and Oils	Spent 14,750 2,752 13,091
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Reasons for Variation in performance

There was an upward shift in the performance of the diagnostic services due to operationalization of the radiology department and outpatient clinics in Lower Mulago

Total	30,593
Wage Recurrent	0
Non Wage Recurrent	30,593
AIA	0

Output: 07 Immunisation Services

6000 immunisations	1724 Immunizations done	Item 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations	Spent 4,691 1,674
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Reasons for Variation in performance

No significant variations

Total	6,365
Wage Recurrent	0
Non Wage Recurrent	6,365
AIA	0

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

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QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Funds transferred to; Burns and plastic clinic Orthopedic workshop	Transfer of funds was made to Plastic and Burns unit; and expatriates were hired, medicines, sundries and consumables acquired to take care of 1,368 patients in the first quarter	Item 263106 Other Current grants (Current)	Spent 198,532

Reasons for Variation in performance

Activities under the burns and plastic unit were well executed following the transfer of released funds

Total	198,532
Wage Recurrent	0
Non Wage Recurrent	198,532
AIA	0
Total For SubProgramme	8,494,595
Wage Recurrent	5,483,184
Non Wage Recurrent	3,011,411
AIA	0

Recurrent Programmes

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

Effective management, control and governance processes Compliance ensured Audit reports and recommendations	The audit department fully participated in the process of verifying day to day hospital engagements and Compliance was ensured	Item 211101 General Staff Salaries 221007 Books, Periodicals & Newspapers 221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 221012 Small Office Equipment 221017 Subscriptions 227004 Fuel, Lubricants and Oils	Spent 10,228 750 750 500 625 500 3,909
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Reasons for Variation in performance

Performance was as the planned output and no significant variations were observed

Total	17,262
Wage Recurrent	10,228
Non Wage Recurrent	7,034
AIA	0
Total For SubProgramme	17,262
Wage Recurrent	10,228
Non Wage Recurrent	7,034
AIA	0

Development Projects

Project: 1637 Retooling of Mulago National Referral Hospital

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QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<i>Capital Purchases</i>			
Output: 77 Purchase of Specialised Machinery & Equipment			
Assorted medical equipment; Microlaryngoscopy set- adult, Microlaryngoscopy set-pediatric, Esophagoscopy set- pedaitric, Bronchoscopy set- adults, Flexible fiberscope pediatric, Flexible fiberscope pediatric, Hybrid tympanometer, and many others	The initiation of the procurement process was done, however, no funds were utilized for this output in the first quarter	Item	Spent
<i>Reasons for Variation in performance</i>			
Started on the procurement procedures while awaiting the release of Quarter 2 funds to supplement			
			Total 0
			GoU Development 0
			External Financing 0
			AIA 0
Output: 80 Hospital Construction/rehabilitation			
Re organisation of , re-modeling and refurbishment of existing structures, wards and units to suit their specified use, extension of piped oxygen and suction to be connected	Expansion of oxygen plant in Lower Mulago has been done and oxygen was extended to blocks C and D level 6	Item	Spent
			312101 Non-Residential Buildings 495,627
<i>Reasons for Variation in performance</i>			
Works still on going			
			Total 495,627
			GoU Development 495,627
			External Financing 0
			AIA 0
Output: 82 Staff houses construction and rehabilitation			
Refurbished roofs (removal of asbestos) Renovation and Rehabilitation of dilapidated staff houses to improve the welfare of staff	Structural designs of the 150 units of residential building were provided by the consultant who was procured last financial year. This was later followed by ground clearing and excavation works which are still on going.	Item	Spent
			312102 Residential Buildings 292,452
<i>Reasons for Variation in performance</i>			
There was timely execution of the budget and no delays were experienced			
			Total 292,452
			GoU Development 292,452
			External Financing 0
			AIA 0

Vote:161

Mulago Hospital Complex

QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	<i>UShs Thousand</i>
		Total For SubProgramme	788,078
		GoU Development	788,078
		External Financing	0
		AIA	0
		GRAND TOTAL	13,413,711
		Wage Recurrent	6,114,304
		Non Wage Recurrent	6,511,329
		GoU Development	788,078
		External Financing	0
		AIA	0

Vote:161 Mulago Hospital Complex

QUARTER 1: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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Program: 54 National Referral Hospital Services

Recurrent Programmes

Subprogram: 01 Management

Outputs Provided

Output: 05 Hospital Management and Support Services - National Referral Hospital

		Item	Spent
Machinery, equipment, infrastructure&furniture maintained	The hospital security team has been equipped with refresher training and new sets of uniforms to beef up security.	221003 Staff Training	25,000
Operationalized Mulago national specialized hospital		221009 Welfare and Entertainment	9,000
Utilities managed	Mulago National Specialized hospital has been operationalized in a phased approach (starting with private outpatient department (POPD), ENT clinic, Radiology department, Laboratory, Internal Medicine, maxillofacial clinic.	221011 Printing, Stationery, Photocopying and Binding	27,500
Cleanliness and waste management in the hospital			
Security for property, patients&staff ensured			
Units/departments facilitatedMachinery, equipment, infrastructure&furniture maintained	There has been regular servicing and maintenance of all hospital machinery, equipment and furniture.		
Operationalized Mulago national specialized hospital			
Utilities managed			
Cleanliness and waste management in the hospital			
Security for property, patients&staff ensured			
Units/departments facilitated			

Reasons for Variation in performance

There was steady progress on the performance of workplans and no significant variations were reported

Total	61,500
Wage Recurrent	0
Non Wage Recurrent	61,500
AIA	0

Output: 06 Administration and Finance

Vote:161 Mulago Hospital Complex

QUARTER 1: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
Improved financial resource mobilization and management for effective and efficient hospital sustainability Financial reports submitted Preparation of a 5 year strategic plan	The implementation of the Integrated Hospital Management System (IHMS) has been done (at 80%) for effective and efficient hospital services. The hospital acquired the consultant to support the development of a strategic plan and a final copy is expected next quarter	Item 211101 General Staff Salaries 211103 Allowances (Inc. Casuals, Temporary) 212102 Pension for General Civil Service 213001 Medical expenses (To employees) 213004 Gratuity Expenses 221006 Commissions and related charges 221008 Computer supplies and Information Technology (IT) 221010 Special Meals and Drinks 221011 Printing, Stationery, Photocopying and Binding 221012 Small Office Equipment 221016 IFMS Recurrent costs 222001 Telecommunications 223004 Guard and Security services 223006 Water 223007 Other Utilities- (fuel, gas, firewood, charcoal) 225001 Consultancy Services- Short term 227004 Fuel, Lubricants and Oils 228001 Maintenance - Civil 228002 Maintenance - Vehicles 228004 Maintenance – Other	Spent 620,891 50,000 1,068,826 14,855 554,199 12,178 5,000 122,290 24,677 7,480 25,000 40,000 87,175 1,169,250 6,564 28,750 19,397 80,902 17,163 6,100

Reasons for Variation in performance

The execution of activities was as planned with no deviations

Total	3,960,697
Wage Recurrent	620,891
Non Wage Recurrent	3,339,806
AIA	0

Output: 19 Human Resource Management Services

Monitoring and evaluation Staff performance, Staff welfare programmes implemented, Payroll management ensured, structure for super specialized services implemented	Human resource department has maintained consistency in staff appraisal programmes. There has been punctual management of Mulago hospital IPPS Payroll system	Item 213001 Medical expenses (To employees) 213002 Incapacity, death benefits and funeral expenses 221011 Printing, Stationery, Photocopying and Binding 221020 IPPS Recurrent Costs 227004 Fuel, Lubricants and Oils	Spent 5,000 25,000 11,779 24,800 25,000
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Reasons for Variation in performance

There were no significant variations inn performance

Total	91,579
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Vote:161 Mulago Hospital Complex

QUARTER 1: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Wage Recurrent	0
		Non Wage Recurrent	91,579
		AIA	0
<i>Arrears</i>			
		Total For SubProgramme	4,113,776
		Wage Recurrent	620,891
		Non Wage Recurrent	3,492,885
		AIA	0

Recurrent Programmes

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

Equitable access and quality health care limited not to PWD, orphans, elderly, youths, social,physical and mental status,etc to achieve 70,000 admissions 392,000 patient days 16,250 surgical operations 5 days; average length of stay 13,000 emergencies	In the first Quarter, the hospital admitted 69, 896 patients (44,062 females and 25,834 males) with an average lengths of stay of 7 days and 477,905 inpatient/ admission days. 17,463 emergencies were registered and a total of 14,921 surgical operations (both major and minor) were conducted	Item	Spent
		211101 General Staff Salaries	5,483,184
		211103 Allowances (Inc. Casuals, Temporary)	308,978
		221001 Advertising and Public Relations	770
		221010 Special Meals and Drinks	352,771
		223004 Guard and Security services	75,000
		224001 Medical Supplies	295,000
		224004 Cleaning and Sanitation	539,531
		225001 Consultancy Services- Short term	199,911
		227004 Fuel, Lubricants and Oils	37,233
		228002 Maintenance - Vehicles	1,061
		228003 Maintenance – Machinery, Equipment & Furniture	860,000

Reasons for Variation in performance

The hospital ensured the execution of planned activities with no diversions which enabled her to achieve the set target outputs.
The variance in the average length of stay was due to increased inpatient days.

	Total	8,153,438
	Wage Recurrent	5,483,184
	Non Wage Recurrent	2,670,254
	AIA	0

Output: 02 Outpatient Services - National Referral Hospital

Vote:161 Mulago Hospital Complex

QUARTER 1: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Equitable access and quality health care limited not to PWD, orphans, elderly, youths, social, physical and mental status, etc to achieve; 215,000 outpatients 5,000 renal dialysis sessions	A total of 216,531 patients (134,985 females and 81,546 males) received specialized outpatient services from different clinics. And no dialysis services were offered during this quarter since the dialysis unit was still being occupied by the covid-19 patients	Item 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations 221003 Staff Training 221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 227004 Fuel, Lubricants and Oils	Spent 60,000 5,167 11,450 5,000 2,500 21,550

Reasons for Variation in performance

The outpatient department surpassed her planned targets following the establishment/functionalization of more specialized clinics under the medicine directorate

Total	105,667
Wage Recurrent	0
Non Wage Recurrent	105,667
AIA	0

Output: 04 Diagnostic Services

Images done, Samples collected and laboratory investigations conducted: 18,000 images scans (MRI, CT scan, Mammography) 575,000 Laboratory investigations	Samples were collected from patients and 577,221 laboratory investigations were conducted 18,642 images were recorded.	Item 211103 Allowances (Inc. Casuals, Temporary) 221003 Staff Training 227004 Fuel, Lubricants and Oils	Spent 14,750 2,752 13,091
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Reasons for Variation in performance

There was an upward shift in the performance of the diagnostic services due to operationalization of the radiology department and outpatient clinics in Lower Mulago

Total	30,593
Wage Recurrent	0
Non Wage Recurrent	30,593
AIA	0

Output: 07 Immunisation Services

1,500 immunizations conducted	1724 Immunizations done	Item 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations	Spent 4,691 1,674
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Reasons for Variation in performance

No significant variations

Total	6,365
Wage Recurrent	0
Non Wage Recurrent	6,365
AIA	0

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

Vote:161 Mulago Hospital Complex

QUARTER 1: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
Funds transferred to; Burns and plastic clinic Orthopedic workshop	Transfer of funds was made to Plastic and Burns unit; and expatriates were hired, medicines, sundries and consumables acquired to take care of 1,368 patients in the first quarter	Item 263106 Other Current grants (Current)	Spent 198,532

Reasons for Variation in performance

Activities under the burns and plastic unit were well executed following the transfer of released funds

Total	198,532
Wage Recurrent	0
Non Wage Recurrent	198,532
AIA	0
Total For SubProgramme	8,494,595
Wage Recurrent	5,483,184
Non Wage Recurrent	3,011,411
AIA	0

Recurrent Programmes

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

Effective management, control and governance processes Compliance ensured Audit reports and recommendations	The audit department fully participated in the process of verifying day to day hospital engagements and Compliance was ensured	Item 211101 General Staff Salaries 221007 Books, Periodicals & Newspapers 221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 221012 Small Office Equipment 221017 Subscriptions 227004 Fuel, Lubricants and Oils	Spent 10,228 750 750 500 625 500 3,909
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Reasons for Variation in performance

Performance was as the planned output and no significant variations were observed

Total	17,262
Wage Recurrent	10,228
Non Wage Recurrent	7,034
AIA	0
Total For SubProgramme	17,262
Wage Recurrent	10,228
Non Wage Recurrent	7,034
AIA	0

Development Projects

Project: 1637 Retooling of Mulago National Referral Hospital

Capital Purchases

Vote:161 Mulago Hospital Complex

QUARTER 1: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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Output: 77 Purchase of Specialised Machinery & Equipment

The initiation of the procurement process was done, however, no funds were utilized for this output in the first quarter	Item	Spent
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Reasons for Variation in performance

Started on the procurement procedures while awaiting the release of Quarter 2 funds to supplement

Total	0
GoU Development	0
External Financing	0
AIA	0

Output: 80 Hospital Construction/rehabilitation

Re organisation of , re-modeling and refurbishment of existing structures, wards and units to suit their specified use, extension of piped oxygen and suction to be connected	Expansion of oxygen plant in Lower Mulago has been done and oxygen was extended to blocks C and D level 6	Item	Spent
		312101 Non-Residential Buildings	495,627

Reasons for Variation in performance

Works still on going

Total	495,627
GoU Development	495,627
External Financing	0
AIA	0

Output: 82 Staff houses construction and rehabilitation

Refurbished roofs (removal of asbestos) Renovation and Rehabilitation of dilapidated staff houses to improve the welfare of staff	Structural designs of the 150 units of residential building were provided by the consultant who was procured last financial year. This was later followed by ground clearing and excavation works which are still on going.	Item	Spent
		312102 Residential Buildings	292,452

Reasons for Variation in performance

There was timely execution of the budget and no delays were experienced

Total	292,452
GoU Development	292,452
External Financing	0
AIA	0
Total For SubProgramme	788,078
GoU Development	788,078
External Financing	0
AIA	0
GRAND TOTAL	13,413,712
Wage Recurrent	6,114,304

Vote:161 Mulago Hospital Complex

QUARTER 1: Outputs and Expenditure in Quarter

	Non Wage Recurrent	6,511,329
	GoU Development	788,078
	External Financing	0
	AIA	0

Vote:161

Mulago Hospital Complex

QUARTER 2: Revised Workplan

<i>UShs Thousand</i>	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)
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Program: 54 National Referral Hospital Services

Recurrent Programmes

Subprogram: 01 Management

Outputs Provided

Output: 05 Hospital Management and Support Services - National Referral Hospital

Item	Balance b/f	New Funds	Total
221003 Staff Training	0	25,000	25,000
221009 Welfare and Entertainment	0	9,000	9,000
221011 Printing, Stationery, Photocopying and Binding	0	27,500	27,500
Total	0	61,500	61,500
<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Non Wage Recurrent</i>	<i>0</i>	<i>61,500</i>	<i>61,500</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Vote:161 Mulago Hospital Complex

QUARTER 2: Revised Workplan

Output: 06 Administration and Finance

Item	Balance b/f	New Funds	Total
211101 General Staff Salaries	0	620,891	620,891
211103 Allowances (Inc. Casuals, Temporary)	0	50,000	50,000
212102 Pension for General Civil Service	41,729	1,110,555	1,152,285
213001 Medical expenses (To employees)	145	15,000	15,145
213004 Gratuity Expenses	12,654	566,853	579,508
221006 Commissions and related charges	0	12,178	12,178
221008 Computer supplies and Information Technology (IT)	0	5,000	5,000
221010 Special Meals and Drinks	0	60,000	60,000
221011 Printing, Stationery, Photocopying and Binding	0	24,677	24,677
221012 Small Office Equipment	0	7,480	7,480
222001 Telecommunications	0	40,000	40,000
223003 Rent – (Produced Assets) to private entities	12,500	12,500	25,000
223005 Electricity	0	954,541	954,541
223006 Water	0	1,109,250	1,109,250
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0	11,000	11,000
224005 Uniforms, Beddings and Protective Gear	112,924	0	112,924
225001 Consultancy Services- Short term	0	28,750	28,750
228001 Maintenance - Civil	9,098	220,000	229,098
228002 Maintenance - Vehicles	10	17,174	17,184
228004 Maintenance – Other	0	6,100	6,100
Total	189,061	4,871,949	5,061,010
Wage Recurrent	0	620,891	620,891
Non Wage Recurrent	189,061	4,251,058	4,440,119
AIA	0	0	0

Output: 19 Human Resource Management Services

Item	Balance b/f	New Funds	Total
213001 Medical expenses (To employees)	0	5,000	5,000
213002 Incapacity, death benefits and funeral expenses	0	25,000	25,000
221011 Printing, Stationery, Photocopying and Binding	0	11,779	11,779
221020 IPPS Recurrent Costs	200	0	200
227004 Fuel, Lubricants and Oils	0	5,000	5,000
Total	200	46,779	46,979
Wage Recurrent	0	0	0
Non Wage Recurrent	200	46,779	46,979
AIA	0	0	0

Vote:161 Mulago Hospital Complex

QUARTER 2: Revised Workplan

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

Item	Balance b/f	New Funds	Total
211101 General Staff Salaries	1,187,134	6,670,318	7,857,452
211103 Allowances (Inc. Casuals, Temporary)	0	217,147	217,147
221001 Advertising and Public Relations	0	770	770
221010 Special Meals and Drinks	0	352,771	352,771
223004 Guard and Security services	0	75,000	75,000
224001 Medical Supplies	0	455,000	455,000
224004 Cleaning and Sanitation	0	66,218	66,218
225001 Consultancy Services- Short term	96	100,007	100,103
227004 Fuel, Lubricants and Oils	0	37,233	37,233
228002 Maintenance - Vehicles	24,072	25,133	49,206
228003 Maintenance – Machinery, Equipment & Furniture	0	667,771	667,771
Total	1,211,302	8,667,367	9,878,669
Wage Recurrent	1,187,134	6,670,318	7,857,452
Non Wage Recurrent	24,168	1,997,048	2,021,217
AIA	0	0	0

Output: 02 Outpatient Services - National Referral Hospital

Item	Balance b/f	New Funds	Total
211103 Allowances (Inc. Casuals, Temporary)	0	90,000	90,000
221001 Advertising and Public Relations	2,333	7,500	9,833
221003 Staff Training	0	11,450	11,450
221009 Welfare and Entertainment	0	5,000	5,000
221011 Printing, Stationery, Photocopying and Binding	0	2,500	2,500
227004 Fuel, Lubricants and Oils	0	13,550	13,550
Total	2,333	130,000	132,333
Wage Recurrent	0	0	0
Non Wage Recurrent	2,333	130,000	132,333
AIA	0	0	0

Output: 04 Diagnostic Services

Item	Balance b/f	New Funds	Total
211103 Allowances (Inc. Casuals, Temporary)	0	14,750	14,750
221003 Staff Training	0	2,752	2,752
227004 Fuel, Lubricants and Oils	0	13,091	13,091
Total	0	30,593	30,593
Wage Recurrent	0	0	0
Non Wage Recurrent	0	30,593	30,593
AIA	0	0	0

Vote:161 Mulago Hospital Complex

QUARTER 2: Revised Workplan

Output: 07 Immunisation Services

Item	Balance b/f	New Funds	Total
211103 Allowances (Inc. Casuals, Temporary)	309	5,000	5,309
221001 Advertising and Public Relations	3,326	5,000	8,326
Total	3,635	10,000	13,635
<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Non Wage Recurrent</i>	<i>3,635</i>	<i>10,000</i>	<i>13,635</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>
Item	Balance b/f	New Funds	Total
211103 Allowances (Inc. Casuals, Temporary)	309	5,000	5,309
221001 Advertising and Public Relations	3,326	5,000	8,326
Total	3,635	10,000	13,635
<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Non Wage Recurrent</i>	<i>3,635</i>	<i>10,000</i>	<i>13,635</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

Item	Balance b/f	New Funds	Total
263106 Other Current grants (Current)	1,218	399,500	400,718
Total	1,218	399,500	400,718
<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Non Wage Recurrent</i>	<i>1,218</i>	<i>399,500</i>	<i>400,718</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

Item	Balance b/f	New Funds	Total
211101 General Staff Salaries	0	10,228	10,228
221007 Books, Periodicals & Newspapers	0	750	750
221009 Welfare and Entertainment	0	750	750
221011 Printing, Stationery, Photocopying and Binding	0	500	500
221012 Small Office Equipment	0	625	625
221017 Subscriptions	0	500	500
227004 Fuel, Lubricants and Oils	0	2,091	2,091
Total	0	15,444	15,444
<i>Wage Recurrent</i>	<i>0</i>	<i>10,228</i>	<i>10,228</i>
<i>Non Wage Recurrent</i>	<i>0</i>	<i>5,216</i>	<i>5,216</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Development Projects

Vote:161

Mulago Hospital Complex

QUARTER 2: Revised Workplan

Project: 1637 Retooling of Mulago National Referral Hospital

Capital Purchases

Output: 77 Purchase of Specialised Machinery & Equipment

Item	Balance b/f	New Funds	Total
312212 Medical Equipment	250,000	550,000	800,000
Total	250,000	550,000	800,000
<i>GoU Development</i>	<i>250,000</i>	<i>550,000</i>	<i>800,000</i>
<i>External Financing</i>	<i>0</i>	<i>550,000</i>	<i>550,000</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 80 Hospital Construction/rehabilitation

Item	Balance b/f	New Funds	Total
312101 Non-Residential Buildings	4,374	1,000,000	1,004,374
Total	4,374	1,000,000	1,004,374
<i>GoU Development</i>	<i>4,374</i>	<i>1,000,000</i>	<i>1,004,374</i>
<i>External Financing</i>	<i>0</i>	<i>1,000,000</i>	<i>1,000,000</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 82 Staff houses construction and rehabilitation

Item	Balance b/f	New Funds	Total
312102 Residential Buildings	1,427,548	0	1,427,548
Total	1,427,548	0	1,427,548
<i>GoU Development</i>	<i>1,427,548</i>	<i>0</i>	<i>1,427,548</i>
<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>
GRAND TOTAL	3,089,671	15,783,133	18,872,803
<i>Wage Recurrent</i>	<i>1,187,134</i>	<i>7,301,438</i>	<i>8,488,572</i>
<i>Non Wage Recurrent</i>	<i>220,615</i>	<i>6,931,695</i>	<i>7,152,310</i>
<i>GoU Development</i>	<i>1,681,922</i>	<i>1,550,000</i>	<i>3,231,922</i>
<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>