### **QUARTER 1: Highlights of Vote Performance**

### V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Released by End Q 1	Spent by End Q1	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	3.605	0.901	0.879	25.0%	24.4%	97.5%
	Non Wage	32.657	5.331	5.187	16.3%	15.9%	97.3%
Devt.	GoU	3.900	0.698	0.000	17.9%	0.0%	0.0%
	Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
	GoU Total	40.163	6.931	6.066	17.3%	15.1%	87.5%
Total GoU+Ext	Fin (MTEF)	40.163	6.931	6.066	17.3%	15.1%	87.5%
	Arrears	0.046	0.000	0.000	0.0%	0.0%	0.0%
Г	otal Budget	40.208	6.931	6.066	17.2%	15.1%	87.5%
	A.I.A Total	0.000	0.000	0.000	0.0%	0.0%	0.0%
(	Grand Total	40.208	6.931	6.066	17.2%	15.1%	87.5%
<b>Total Vote Budge</b>	t Excluding Arrears	40.163	6.931	6.066	17.3%	15.1%	87.5%

### Table V1.2: Releases and Expenditure by Program\*

Billion Uganda Shillings	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 0712 Curriculum and Instructional Materials Development, Orientation and Research	40.16	6.93	6.07	17.3%	15.1%	87.5%
Total for Vote	40.16	6.93	6.07	17.3%	15.1%	87.5%

Matters to note in budget execution

## Vote: 303 National Curriculum Development Centre

### **QUARTER 1: Highlights of Vote Performance**

#### Variances

#### Capital Development:

- 2 motor vehicles not purchased pending clearance from Ministry of Public Service and Ministry of Transport & Works.
- NCDC Infrastructure work did not commence due to insufficient budgetary allocation for the quarter.

#### Curriculum Development

- Braille machine was not repaired and braille was not purchased due to shortfall in quarterly releases. Consequently, the P.6 subject of CAPES 1, 2 & 3.
- The revised syllabus of General Paper, Sub mathematics and Food & Nutrition not printed due to budget shortfall.

#### Challenges in Budget Execution

- The Centre experienced a budgetary shortfall of 8.7% on non-wage hence affecting implementation of quarters planned activities. This has been address by revising Q2 work plan to prioritise outstanding activities from Q1.

### Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

(i) Major unpsent bald	ances						
Programs, Projects							
Program 0712 Curriculum and Instructional Materials Development, Orientation and Research							
0.100	Bn Shs	SubProgram/Project :01 Headquarters					
		In procurement process as differed Q2 due to insufficient balances on budget lines					
Items	110011100						
32,137,600.000	UShs	212101 Social Security Contributions					
	Reason:	processing payment					
31,933,306.000	UShs	222003 Information and communications technology (ICT)					
	Reason:	procurement process					
8,372,000.000	UShs	221009 Welfare and Entertainment					
	Reason:	efficiency saving arising for holding online meetings					
5,425,495.000	UShs	228002 Maintenance - Vehicles					
	Reason:	efficiency saving					
5,000,000.000	UShs	227001 Travel inland					
	Reason:	workshops that not held					
0.090	Bn Shs	SubProgram/Project :1415 Support to NCDC Infrastructure Development					
	Reason: F	Funds warranted insufficient to engage service provider.					
Items							
90,000,000.000	UShs	281503 Engineering and Design Studies & Plans for capital works					
	Reason:	funds below required to sign contract					
0.608	Bn Shs	SubProgram/Project :1681 Retooling of National Curriculum Development Centre					

### **QUARTER 1: Highlights of Vote Performance**

Reason: Ongoing procurement process

Items

**600,000,000.000 UShs** 312201 Transport Equipment

Reason: Awaiting clearance from Ministry of Public Service

**7,250,000.000 UShs** 312203 Furniture & Fixtures

Reason: Ongoing procurement

**1,000,000.000 UShs** 312213 ICT Equipment

Reason: Ongoing procurement

(ii) Expenditures in excess of the original approved budget

### V2: Performance Highlights

### Table V2.1: Programme Outcome and Outcome Indicators\*

Programme: 12 Curriculum and Instructional Materials Development, Orientation and Research

Responsible Officer: Mrs Grace K Baguma

Programme Outcome: Pupils, students and graduates with basic competences and practical skills

Sector Outcomes contributed to by the Programme Outcome

1 .Improved proficiency and basic life skills

Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Percentage of subjects reviewed to integrate life skills at primary and Secondary	Percentage	32%	
Percentage of teachers oriented on the new/revised curriculum	Percentage	7%	
Number of reports on curriculum interpretation and implementation	Number	6	
Number of variety of Curriculum materials approved by NCDC Governing Council	Number	12	
Number of research reports produced and disseminated	Number	4	

#### **Table V2.2: Key Vote Output Indicators\***

Programme: 12 Curriculum and Instructional Materials Development, Orientation and Research

**Sub Programme: 01 Headquarters** 

KeyOutPut: 01 Pre-Primary and Primary Curriculum

Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Number of Curricula reviewed/developed	Number	7	2

### **QUARTER 1: Highlights of Vote Performance**

Number of teachers oriented on the new curriculum	Number	150	0
KeyOutPut: 02 Secondary Education Curriculum		,	
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Number of Curricula reviewed/developed	Number	21	1
Number of teachers oriented on the new curriculum	Number	30000	2748
<b>KeyOutPut: 03 Production of Instructional Materials</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Number of Curriculum materials printed	Number	15	2
KeyOutPut: 04 BTVET Curriculum			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Number of Curricula reviewed/developed	Number	5	2
Number of teachers oriented on the new curriculum	Number	1600	0
KeyOutPut: 05 Research, Evaluation, Consultancy and	Publications		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q1
Number of research reports produced and disseminated	Number	2	0

### Performance highlights for the Quarter

### **QUARTER 1: Highlights of Vote Performance**

071201: Pre-primary and Primary

- 1.Implementation guidelines for the Parent Education Curriculum Framework of Uganda developed and fine-tuned.
- 2.The Early Grade Reading materials for Primary One reviewed in all 13 languages and 52 Titles developed.

071202: Secondary

- 1.Study guidelines for the revised lower secondary curriculum developed.
- 2.Refresher training held for 35 National Facilitators (21 males, 14 females) and 200 Master Trainers (121 male, 79 female) and 2,748 Secondary school teachers (1,906 male and 842 female).
- 3. Advocacy messages developed.

#### 071203: Production of Instructional Materials

1.Implementation guidelines for Parent Education Curriculum Framework edited, fine-tuned to camera ready.

#### 071204: BTVET

1. Concept note and data collection tools for the labour market survey for Community Polytechnics developed.

#### 071205: Research, Evaluation, Consultancy and Publication

- 1. Concept note and data collection tools for the review of A' level developed.
- 2.ISBN purchased.

#### 071206: Administration and Support Services

- 1.Annual Report for FY2019/20 developed and submitted to the Minister as required by the NCDC Act. 50 copies printed and distributed to key stakeholders.
- 2. Quarterly activity progress Report for Q1 submitted to Ministry of Finance, Planning and Economic Development
- 3.Staff salaries for Q1 paid and all utility bills cleared to zero
- 4.One meeting held by Governing Council and by each committee of Council.

### V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output\*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0712 Curriculum and Instructional Materials Development, Orientation and Research	40.21	6.93	6.07	17.2%	15.1%	87.5%
Class: Outputs Provided	36.26	6.23	6.07	17.2%	16.7%	97.3%
071201 Pre-Primary and Primary Curriculum	0.78	0.17	0.17	22.3%	22.2%	99.6%
071202 Secondary Education Curriculum	27.65	4.34	4.32	15.7%	15.6%	99.5%
071203 Production of Instructional Materials	0.18	0.00	0.00	2.6%	0.0%	0.0%
071204 BTVET Curriculum	1.10	0.04	0.04	3.6%	3.4%	93.7%
071205 Research, Evaluation, Consultancy and Publications	0.33	0.03	0.02	8.5%	7.4%	87.7%
071206 Administration and Support Services	6.21	1.64	1.51	26.5%	24.3%	92.0%
Class: Capital Purchases	3.90	0.70	0.00	17.9%	0.0%	0.0%
071272 Government Buildings and Administrative Structures	1.85	0.09	0.00	4.9%	0.0%	0.0%
071275 Purchase of Motor Vehicle and Other Transport Equipment	0.60	0.60	0.00	100.0%	0.0%	0.0%
071276 Purchase of Office and ICT Equipment, including Software	0.36	0.00	0.00	0.3%	0.0%	0.0%

### **QUARTER 1: Highlights of Vote Performance**

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
071277 Purchase of Specialised Machinery and Equipment	0.90	0.00	0.00	0.0%	0.0%	0.0%
071278 Purchase of Office and Residential Furniture and Fittings	0.19	0.01	0.00	3.8%	0.0%	0.0%
Class: Arrears	0.05	0.00	0.00	0.0%	0.0%	0.0%
071299 Arrears	0.05	0.00	0.00	0.0%	0.0%	0.0%
Total for Vote	40.21	6.93	6.07	17.2%	15.1%	87.5%

Table V3.2: 2020/21 GoU Expenditure by Item

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	36.26	6.23	6.07	17.2%	16.7%	97.3%
211101 General Staff Salaries	3.61	0.90	0.88	25.0%	24.4%	97.5%
211103 Allowances (Inc. Casuals, Temporary)	6.00	1.20	1.19	20.0%	19.9%	99.1%
212101 Social Security Contributions	0.36	0.09	0.06	25.0%	16.1%	64.3%
212201 Social Security Contributions	0.18	0.04	0.04	23.3%	22.4%	95.8%
213001 Medical expenses (To employees)	0.37	0.13	0.13	34.1%	33.9%	99.2%
213002 Incapacity, death benefits and funeral expenses	0.01	0.00	0.00	23.8%	0.0%	0.0%
213004 Gratuity Expenses	0.05	0.05	0.05	100.0%	100.0%	100.0%
221001 Advertising and Public Relations	1.11	0.01	0.00	0.4%	0.2%	52.5%
221002 Workshops and Seminars	5.89	2.06	2.04	34.9%	34.6%	99.1%
221003 Staff Training	0.03	0.00	0.00	0.0%	0.0%	0.0%
221004 Recruitment Expenses	0.01	0.00	0.00	35.0%	35.0%	100.0%
221007 Books, Periodicals & Newspapers	0.02	0.00	0.00	6.4%	5.2%	80.6%
221009 Welfare and Entertainment	4.46	0.01	0.00	0.2%	0.0%	16.3%
221010 Special Meals and Drinks	0.03	0.00	0.00	0.0%	0.0%	0.0%
221011 Printing, Stationery, Photocopying and Binding	9.59	1.47	1.47	15.3%	15.3%	100.0%
221012 Small Office Equipment	0.02	0.00	0.00	0.0%	0.0%	0.0%
221017 Subscriptions	0.03	0.00	0.00	15.0%	0.0%	0.0%
222001 Telecommunications	0.01	0.00	0.00	8.3%	1.5%	17.9%
222002 Postage and Courier	0.00	0.00	0.00	0.0%	0.0%	0.0%
222003 Information and communications technology (ICT)	0.07	0.07	0.04	100.0%	53.0%	53.0%
223002 Rates	0.00	0.00	0.00	0.0%	0.0%	0.0%
223004 Guard and Security services	0.06	0.02	0.02	25.0%	25.0%	100.0%
223005 Electricity	0.06	0.01	0.01	16.7%	11.2%	67.1%
223006 Water	0.01	0.00	0.00	25.0%	0.0%	0.0%
224004 Cleaning and Sanitation	0.23	0.06	0.05	25.6%	22.2%	86.4%
225001 Consultancy Services- Short term	0.10	0.00	0.00	0.8%	0.0%	0.0%
226001 Insurances	0.02	0.00	0.00	0.0%	0.0%	0.0%

### **QUARTER 1: Highlights of Vote Performance**

227001 Travel inland	3.61	0.01	0.00	0.1%	0.0%	0.0%
227002 Travel abroad	0.02	0.01	0.01	60.0%	60.0%	100.0%
227003 Carriage, Haulage, Freight and transport hire	0.00	0.00	0.00	0.0%	0.0%	0.0%
227004 Fuel, Lubricants and Oils	0.13	0.02	0.02	16.6%	15.6%	94.2%
228001 Maintenance - Civil	0.00	0.00	0.00	0.0%	0.0%	0.0%
228002 Maintenance - Vehicles	0.07	0.02	0.01	27.8%	20.2%	72.9%
228003 Maintenance – Machinery, Equipment & Furniture	0.03	0.01	0.01	33.3%	30.9%	92.7%
282102 Fines and Penalties/ Court wards	0.07	0.05	0.05	64.3%	64.3%	100.0%
Class: Capital Purchases	3.90	0.70	0.00	17.9%	0.0%	0.0%
281503 Engineering and Design Studies & Plans for capital works	0.20	0.09	0.00	45.0%	0.0%	0.0%
312101 Non-Residential Buildings	1.65	0.00	0.00	0.0%	0.0%	0.0%
312201 Transport Equipment	0.60	0.60	0.00	100.0%	0.0%	0.0%
312202 Machinery and Equipment	0.90	0.00	0.00	0.0%	0.0%	0.0%
312203 Furniture & Fixtures	0.19	0.01	0.00	3.8%	0.0%	0.0%
312213 ICT Equipment	0.36	0.00	0.00	0.3%	0.0%	0.0%
Class: Arrears	0.05	0.00	0.00	0.0%	0.0%	0.0%
321605 Domestic arrears (Budgeting)	0.05	0.00	0.00	0.0%	0.0%	0.0%
Total for Vote	40.21	6.93	6.07	17.2%	15.1%	87.5%

Table V3.3: GoU Releases and Expenditure by Project and Programme\*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0712 Curriculum and Instructional Materials Development, Orientation and Research	40.21	6.93	6.07	17.2%	15.1%	87.5%
Recurrent SubProgrammes						
01 Headquarters	36.31	6.23	6.07	17.2%	16.7%	97.3%
Development Projects						
1415 Support to NCDC Infrastructure Development	1.85	0.09	0.00	4.9%	0.0%	0.0%
1681 Retooling of National Curriculum Development Centre	2.05	0.61	0.00	29.7%	0.0%	0.0%
Total for Vote	40.21	6.93	6.07	17.2%	15.1%	87.5%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

Billion Uganda Shillings	Approved	Released	Spent			%Releases
	Budget			Released	Spent	Spent

### QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter

<b>Annual Planned Outputs</b>	<b>Cumulative Outputs Achieved by</b>	<b>Cumulative Expenditures made by</b>	UShs
	End of Quarter	the End of the Quarter to	Thousand
		<b>Deliver Cumulative Outputs</b>	

Program: 12 Curriculum and Instructional Materials Development, Orientation and Research

Not printed

Recurrent Programmes

Subprogram: 01 Headquarters

Outputs Provided

#### **Output: 01 Pre-Primary and Primary Curriculum**

1. 1,200 guidelines for developing inclusive play materials for early learners Imp Printed and distributed 2. Implementation guidelines for Parent

Education Curriculum Framework for Uganda developed.

- 3. Printing 1,200 copies of guidelines for Parent Education Curriculum Framework for Uganda
- 4. Six syllabi; one of P6 (CAPES) and 5 for P7 transcribed into braille.
- 5.Two language Boards established and 3 and 52 Titles. orthographies of the marginalised of Languages reviewed.
- 6. Two Early Grade Reading materials revised (P1-P2)
- 7. 26,000 copies (total for all) of Assessment guidelines for CAPES, Kiswahili and Local languages Printed and distributed.
- 8. 500 Education stakeholder sensitized on the holistic implementation of the Primary curriculum Timetable 9. 200 CCTs oriented in the Teaching of
- Phonics. 10. 8,000 copies of Primary Kiswahili

Syllabus printed and distributed.

#### Reasons for Variation in performance

- No budget allocated in Q1
- Undergoing procurement of repair services

Insufficient budget

Insufficient funds released to undertake printing.

Insufficient funds to undertake Early Grade Reading materials for P.2

Nil

	Item	Spent
Implementation guidelines for the Parent	211103 Allowances (Inc. Casuals, Temporary)	21,563
Education Curriculum Framework of	, , , , , , , , , , , , , , , , , , , ,	
Uganda developed and fine-tuned.	221002 Workshops and Seminars	152,356

No activity implemented

-P.6 subjects not brailled

- Braille paper not purchase

- No stakeholder engagement held

The Early Grade Reading materials for

Primary One reviewed in all 13 languages

- Embosser not repaired

**Total** 173,919 Wage Recurrent Non Wage Recurrent 173,919 AIA0

**Output: 02 Secondary Education Curriculum** 

affected by the budget shortfall

Materials for Quality Assurance were not ready

pending printing of syllabus and training materials for the respective subjects.

### **Vote: 303** National Curriculum Development Centre

### **QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter**

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
1. syllabi for the 22 LSC subjects Quality	Syllabi for the 22 LSC subjects and	Item	Spent
Assuranced. 2. 5,000 copies of General paper; 9,000	training materials quality assured to international standards.	211103 Allowances (Inc. Casuals, Temporary)	1,039,755
copies of subsidiary mathematics and	Not printed	221002 Workshops and Seminars	1,812,488
3,000 copies of Food & Nutrition recipe book printed and distributed to schools	Study guidelines for the revised lower	221011 Printing, Stationery, Photocopying and Binding	1,464,565
with emphasis to least performing districts.  3. 2,500 copies of the Resource books for	secondary curriculum developed No Quality assurance Committee meeting	227004 Fuel, Lubricants and Oils	1,800
the Special Needs Education Curriculum	. Hora.		
printed and distributed. 4. One copy of Study guidelines for the new Lower Secondary Curriculum	M&E Concept note and monitoring tools not developed Advocacy messages developed		
developed.  5. Expenses for 4 Quality Assurance  Committee sessions	No teacher was oriented		
Committee sessions.  6. Recipe Book Trialed out and fine-tuned	1		
Recipe book.	One Refresher training held for 35		
7. 4 Supervision reports and 1 M&E Report produced on the implementation	National Facilitators (21 males, 14 females) and 200 Master Trainers (121		
of lower secondary curriculum	male, 79 female) and 2,748 Secondary		
8.1 10 types of advocacy messages on	school teachers (1,906 male and 842		
the LSC developed. 8.2 Two Cluster meetings held on LSC	female).		
implementation.			
8.3 10 talkshows, and 5 print media			
articles on the LSC implementation.			
9.1 100 Teachers trained in Manuscript			
Development. 9.2 4 Manucripts for Term 1 developed.			
10. 500 Teachers of Sub-Maths and 700			
teachers of General Paper Oriented on the			
revised syllabus content.			
11. One Training manual, 1 Textbook and 1 Teachers Guide for sign language			
developed.			
12. 2,000 copies of Sign language curriculum Framework printed and			
distributed.			
13.1 One Refresher Training for 90			
National Facilitators and 414 Master			
Trainers. 13.2 1,000 Training Materials,			
Implementation Guides and Assessment			
Guidelines for S.2 Curriculum			
Implementers printed and distributed.			
Reasons for Variation in performance			

**Total** 4,318,608 0

Wage Recurrent

## Vote: 303 National Curriculum Development Centre

### **QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter**

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Non Wage Recurren	t 4,318,608
		AIA	1 0
Output: 04 BTVET Curriculum			
Output: 04 BTVET Curriculum  1.1 Approved Labour Market survey Concept note 1.2 Approved Data Collection Tools. 1.3 Data Collection Pre-test Report 1.4 Labour Market Survey Report 1.5 Dissemination Report.  2.1 First drafts for 4 diploma programmes. developed. 2.2 Curricula for the 4 diploma programmes edited and fine-tuned. 2.3 Quality assessment and evaluation of curricula for the 4 diploma programmes.  2.3 Quality assessment and evaluation of curricula for the 4 diploma programmes 2.4 Assessment guidelines for the 4 diploma programmes edited and fine- tuned. 2.5 Quality assessment and evaluation of fine-tuned assessment guidelines. 3.1 One Orientation Manual for Instructors developed. 3.1 3,500 copies of Hotel & Institutional catering. 3.2 - 3,500 copies of Cosmotology 3.3 - 3,500 copies of Records and Information Management. 3.4 - 3,500 copies of Secretarial and Office Administration. 5. 400 Instructors on the CBET Implementation of curricula for all the 16 Business certificate programmes trained. 7.1 Workshop to edit drafts curricula for Community Polytechnics. 7.2 Quality Assurance and finalisation of Community Polytechnics curriculum. 8. 4 Quality Assurance Committee meetings held. 6. 450 Instructors trained on Implementation of Diplomas in	Concept note and data collection tools for labour market survey for community Polytechnics developed and tool pretested Not developed  Not orientation manual developed Not printed	Item 221002 Workshops and Seminars	<b>Spent</b> 37,481
Procurement, tailoring and clearing & forwarding			
Reasons for Variation in performance			
Funds not allocated during the quarter Insufficient funds			

No funds allocated to the activity

## Vote: 303 National Curriculum Development Centre

### **QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter**

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Wage Recurrent	0
		Non Wage Recurrent	37,481
		AIA	0
Output: 05 Research, Evaluation, Cons	ultancy and Publications		
<ol> <li>300 copies of Newspaper purchased</li> <li>5 New titles purchased.</li> <li>NCDC Magazine developed, printed and distributed.</li> <li>One Report each from the national and regional consultation workshops on local language as a media of Instruction at Lower Primary.</li> <li>Concept note on Labour market survey and an evaluation of the A'level curriculum</li> <li>Pre-tested and approved Data collection tools.</li> <li>Report of a Labour market survey and an Evaluation Report.</li> <li>The 2 Reports printed and disseminated.</li> <li>Library Electronic Resources maintained and subscription paid.</li> <li>ISBN purchased.</li> <li>Reasons for Variation in performance</li> </ol>	the review of A' level developed. Concept note and data collection tools for an evaluation of the A'level curriculum developed.  Pre-testing differed to Q2 No subscription paid for Library Electronic resources	Item 221002 Workshops and Seminars	<b>Spent</b> 24,670
Activity not funded in Q1			
		Total	,
		Wage Recurrent	
		Non Wage Recurrent  AIA	

**Output: 06 Administration and Support Services** 

# Vote:303 National Curriculum Development Centre

### **QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
- 4 Quality Assurance Meetings held.	6 contracts committee meeting and 8	Item	Spent
- 10 Contracts and Evaluation committee meetings held.	evaluation committee meetings held.	211101 General Staff Salaries	879,081
- 4 Quarterly M&E working group	1 M&E working group meeting held.	211103 Allowances (Inc. Casuals, Temporary)	130,000
meetings held - 4 Budget committee meetings held	50 copies of the Annual Report FY 2019/20 printed and submitted to the	212101 Social Security Contributions	57,991
- 12 HoD meetings held.	Minister of Education and Sports.	212201 Social Security Contributions	40,247
- 100 copies of Annual Report printed.	Subscriptions paid NCDC membership to	213001 Medical expenses (To employees)	126,009
<ul><li>- 200 copies of Strategic Plan Printed</li><li>- 200 Corporate materials (Calendars,</li></ul>	the African Curriculum Association	213004 Gratuity Expenses	46,680
cards, diaries) printed.		221001 Advertising and Public Relations	2,625
- 2,000 Curriculum materials reprinted for marketing.		221002 Workshops and Seminars	8,556
-10 members of staff trained on		221004 Recruitment Expenses	3,500
curriculum development.		221007 Books, Periodicals & Newspapers	806
-African Curriculum Association		221009 Welfare and Entertainment	1,628
-Auditors annual membership -ICPAU		221011 Printing, Stationery, Photocopying and Binding	4,408
-Assessment Associations in Africa -Evaluators Association of Uganda		222001 Telecommunications	179
-HR Association -Finance Annual Training		222003 Information and communications technology (ICT)	36,067
		223004 Guard and Security services	15,600
		223005 Electricity	6,713
		224004 Cleaning and Sanitation	51,848
		227002 Travel abroad	12,000
		227004 Fuel, Lubricants and Oils	18,750
		228002 Maintenance - Vehicles	14,575
		228003 Maintenance – Machinery, Equipment & Furniture	9,267
Reasons for Variation in performance		282102 Fines and Penalties/ Court wards	45,000
		Total	, ,
		Wage Recurrent	
		Non Wage Recurrent	632,449
		AIA	0
		Total For SubProgramme	6,066,207
		Wage Recurrent	879,081
		Non Wage Recurrent	5,187,126
Development Projects		AIA	0
Project: 1415 Support to NCDC Infrast	tructure Development		
Capital Purchases	a detare Development		
Сирни 1 игенияся		Total For SubProgramme	0

# Vote:303 National Curriculum Development Centre

### **QUARTER 1: Cumulative Outputs and Expenditure by End of Quarter**

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		GoU Development	0
		External Financing	0
		AIA	0
Development Projects			
<b>Project: 1681 Retooling of National</b>	Curriculum Development Centre		
Capital Purchases			
		Total For SubProgramme	0
		GoU Development	0
		External Financing	0
		AIA	0
		GRAND TOTAL	6,066,207
		Wage Recurrent	879,081
		Non Wage Recurrent	5,187,126
		GoU Development	0
		External Financing	0
		AIA	0

## **QUARTER 1: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Program: 12 Curriculum and Instruction	nal Materials Development, Orientation a	and Research	
Recurrent Programmes			
Subprogram: 01 Headquarters			
Outputs Provided			
Output: 01 Pre-Primary and Primary Co	urriculum		
<ul> <li>Developing Draft Implementation guidelines for PECFU.</li> <li>Fine-tuning Implementation guidelines for PECFUPrinting 1,200 guidelines for Parent Education Curriculum Framework for Uganda- Brailling Primary Six CAPES (1,2,3)</li> <li>Repair and maintenance of Embosser</li> <li>Purchase of Braille paper- Pre-visits (stakeholder engagements with DEOs, LC5 and school inspectors).</li> </ul>	Implementation guidelines for the Parent Education Curriculum Framework of Uganda developed and fine-tuned. Not printed -P.6 subjects not brailled - Embosser not repaired - Braille paper not purchase - No stakeholder engagement held The Early Grade Reading materials for Primary One reviewed in all 13 languages and 52 Titles.	Item 211103 Allowances (Inc. Casuals, Temporary) 221002 Workshops and Seminars	<b>Spent</b> 21,563 152,356
- Orientation of Local Government officials- Review of the Early Grade Reading materials for P.1 & P.2 for 13 languages & 52 Titles Fine-tuning drafts of the Early Grade Reading Materials for P.1 & P.2-Advocacy activities on the holistic implementation of the Primary curriculum Timetable  *Reasons for Variation in performance*	No activity implemented		
- No budget allocated in Q1 - Undergoing procurement of repair service Insufficient budget Insufficient funds released to undertake pri Insufficient funds to undertake Early Grade Nil	nting.		
		Total	173,919
		Wage Recurrent	t (
		Non Wage Recurrent	t 173,919

**Output: 02 Secondary Education Curriculum** 

0

AIA

# Vote: 303 National Curriculum Development Centre

### **QUARTER 1: Outputs and Expenditure in Quarter**

<b>Outputs Planned in Quarter</b>	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
- Quality Assurance of the Lower	Syllabi for the 22 LSC subjects and	Item	Spent
Secondary Materials- 5,000 copies of	training materials quality assured to international standards.	211103 Allowances (Inc. Casuals, Temporary)	1,039,755
General Paper, 9,000 copies of Sub-Maths & 3,000 copies of Food & Nutrition	Not printed	221002 Workshops and Seminars	1,812,488
Recipe Book printed and distributed Study Guidelines for the New Lower	Study guidelines for the revised lower	221011 Printing, Stationery, Photocopying and Binding	1,464,565
Secondary Curriculum developed1 Quality Assurance Committee held- Supervision and M&E concept note developed.	secondary curriculum developed No Quality assurance Committee meeting held.	227004 Fuel, Lubricants and Oils	1,800
- M&E Monitoring Tools developed- 10 types of advocacy messages on the LSC developed.	M&E Concept note and monitoring tools not developed Advocacy messages developed		
- 3 Radio/TV Talk shows on LSC	No teacher was oriented		
held500 Teachers of Sub-Maths oriented-One Refresher Training for 90 National Facilitators and 414 Master Trainers. - 1,000 Training Materials, Implementation Guides and Assessment Guidelines for S.2 Curriculum Implementers printed and distributed.	One Refresher training held for 35 National Facilitators (21 males, 14 females) and 200 Master Trainers (121 male, 79 female) and 2,748 Secondary school teachers (1,906 male and 842 female).		
Reasons for Variation in performance			
affected by the budget shortfall Materials for Quality Assurance were not repending printing of syllabus and training n			
		Total	4,318,608
		Wage Recurrent	0
		Non Wage Recurrent	4,318,608
		AIA	0
Output: 03 Production of Instructional	Materials		
- Implementation Guidelines for Parent Education Curriculum Framework edited, fine-tuned to camera ready. - Early Grade Reading Materials for P1-2 fine-tuned to camera ready Study Guidelines for the new LSC fine-tuned to camera ready	Implementation guidelines for Parent Education Curriculum Framework edited, fine-tuned to camera ready Study guidelines for the LSC fine-tuned to camera ready.  Annual online image subscription to depositphotos.com and software subscription to adobe.com	Item	Spent
- NCDC Magazine edited, proof-read and prepared to camera ready- Online image access for one year paid	saccompuon to adopticom		
Reasons for Variation in performance			

Wage Recurrent

Non Wage Recurrent

0

0

## Vote: 303 National Curriculum Development Centre

<b>Outputs Planned in Quarter</b>	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		AIA	
Output: 04 BTVET Curriculum			
- Labour market Survey concept note developed and approved Data collection Tools developed, pretested and approved First drafts for 4 diploma programmes. developedOne Orientation Manual for Instructors developed 3,500 copies each of Hotel & Institutional catering, Cosmotology, Records and Information Management and Secretarial and Office Administration.	Concept note and data collection tools for labour market survey for community Polytechnics developed and tool pre-tested Not developed  Not orientation manual developed Not printed	221002 Workshops and Seminars	<b>Spent</b> 37,481
Reasons for Variation in performance			
Funds not allocated during the quarter Insufficient funds No funds allocated to the activity			
		Total	37,481
		Wage Recurrent	(
		Non Wage Recurrent	37,481
Output: 05 Passarah Evaluation Const	ultoney and Publications	AIA	(
Output: 05 Research, Evaluation, Consu-75 copies of Newspapers purchased 5	25 copies each of New Vision, Monitor	Item	Spent
New titles purchased One concept note and data collection tools each of the national and regional consultation workshops on local languages as a media of Instruction at Lower PrimaryConcept note on Labour market survey and an evaluation of the A'level curriculum Pre-tested and approved Data collection toolsLibrary Electronic Resources maintained and subscription paid ISBN purchased.	and Observer purchased July - Sept No title was purchased.  Concept note and data collection tools for the review of A' level developed. Concept note and data collection tools for an evaluation of the A'level curriculum developed.  Pre-testing differed to Q2 No subscription paid for Library Electronic resources ISBN purchased	221002 Workshops and Seminars	24,670
Reasons for Variation in performance			
Activity not funded in Q1			
		Total	24,670
		Wage Recurrent	24.670
		Non Wage Recurrent	24,670

## Vote: 303 National Curriculum Development Centre

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
- 3 Contracts and Evaluation committee	6 contracts committee meeting and 8	Item	Spent
meetings held 1 Quarterly M&E working group meetings held100 copies of Annual	evaluation committee meetings held.	211101 General Staff Salaries	879,081
	1 M&E working group meeting held.	211103 Allowances (Inc. Casuals, Temporary)	130,000
Report printed 200 copies of Strategic Plan Printed.	50 copies of the Annual Report FY 2019/20 printed and submitted to the	212101 Social Security Contributions	57,991
- 10 members of staff trained on	Minister of Education and Sports. Subscriptions paid NCDC membership to the African Curriculum Association	212201 Social Security Contributions	40,247
curriculum development Subscriptions		213001 Medical expenses (To employees)	126,009
for African Curriculum Association, Auditors annual membership, ICPAU,		213004 Gratuity Expenses	46,680
Assessment Associations in Africa,		221001 Advertising and Public Relations	2,625
Evaluators Association of Uganda, HR Association & Finance Annual Training.		221002 Workshops and Seminars	8,556
Table of the table of table		221004 Recruitment Expenses	3,500
		221007 Books, Periodicals & Newspapers	806
		221009 Welfare and Entertainment	1,628
		221011 Printing, Stationery, Photocopying and Binding	4,408
		222001 Telecommunications	179
		222003 Information and communications technology (ICT)	36,067
		223004 Guard and Security services	15,600
		223005 Electricity	6,713
		224004 Cleaning and Sanitation	51,848
		227002 Travel abroad	12,000
		227004 Fuel, Lubricants and Oils	18,750
		228002 Maintenance - Vehicles	14,575
		228003 Maintenance – Machinery, Equipment & Furniture	9,267
		282102 Fines and Penalties/ Court wards	45,000
Reasons for Variation in performance			
		Total	
		Wage Recurrent	
		Non Wage Recurrent	
Arrears		AIA	0
		Total For SubProgramme	
		Wage Recurrent	
		Non Wage Recurrent	
Development Projects		AIA	0
<b>Project: 1415 Support to NCDC Infras</b>	tructure Development		
Capital Purchases			
<b>Output: 72 Government Buildings and</b>	Administrative Structures		

## Vote: 303 National Curriculum Development Centre

<b>Outputs Planned in Quarter</b>	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
-NCDC Infrastructural developed -Reception remodeled (Reception Desk, ICT, TV set connected to pay TV provider)	Nil	Item	Spent
Reasons for Variation in performance			
Procurement of Consultant to develop the	Master Plan in underway		
		Total	0
		GoU Development	0
		External Financing	0
		AIA	0
		Total For SubProgramme	0
		GoU Development	0
		External Financing	0
		AIA	0
Development Projects			
<b>Project: 1681 Retooling of National Cu</b>	rriculum Development Centre		
Capital Purchases			
Output: 75 Purchase of Motor Vehicle			
Purchase of 2 vehicles	0 vehicles purchased	Item	Spent
Reasons for Variation in performance			
Insufficient funds released			
		Total	0
		GoU Development	
		External Financing	0
		AIA	0
Output: 76 Purchase of Office and ICT		_	
Purchase of multi-functional Printer, Projectors, desktops, laptops, mifis, extensions	Multi-functional Printer, Projectors, desktops, laptops, mifis, extensions not purchased.	Item	Spent
Reasons for Variation in performance			
Insufficient funds released			
		Total	0
		GoU Development	0
		External Financing	0
		AIA	0
Output: 77 Purchase of Specialised Ma	chinery and Equipment		
Purchase of Printing Press	Printing Press no purchased	Item	Spent
Reasons for Variation in performance			
Insufficient funds released			
		Total	0
		GoU Development	0

# Vote:303 National Curriculum Development Centre

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		External Financing	g 0
		AIA	A 0
Output: 78 Purchase of Office and Res	idential Furniture and Fittings		
Installation of ramp and maintenance of elevator	No ramp constructed and elevator not maintained.	Item	Spent
Reasons for Variation in performance			
Insufficient funds released			
		Tota	1 0
		GoU Developmen	t 0
		External Financing	g 0
		AIA	A 0
		Total For SubProgramme	e 0
		GoU Developmen	t 0
		External Financing	g 0
		AIA	Δ 0
		GRAND TOTAL	6,066,207
		Wage Recurren	t 879,081
		Non Wage Recurren	t 5,187,126
		GoU Developmen	t 0
		External Financing	g 0
		AIA	Α 0

#### **Vote: 303** National Curriculum Development Centre

### **QUARTER 2: Revised Workplan**

UShs Thousand **Planned Outputs for the Estimated Funds Available in Quarter** 

**Ouarter** (from balance brought forward and actual/expected releaes)

#### Program: 12 Curriculum and Instructional Materials Development, Orientation and Research

Recurrent Programmes

#### Subprogram: 01 Headquarters

Outputs Provided

#### **Output: 01 Pre-Primary and Primary Curriculum**

1. 1,200 guidelines for developing inclusive play n	naterials
for early learners Printed and distributed	

- Quality Assurance for implementation guidelines for
- Inputting QAC comments for implementation guidelines for PECFU
- 3. Printing 1,200 copies of guidelines for Parent Education Curriculum Framework for Uganda

Six syllabi; one of P.6 (CAPES) - and 5 for P.7 transcribed into braille.

Orientation of 3 new Language Boards

- Revision of Early Grade Reading Materials for P.2
- Quality Assurance of the Early Grade Reading Materials
- Incorporation of recommendations of ASB and Fine-tuning of the Early Grade Reading Materials for P.1 & P.2
- 7. 26,000 copies (total for all) of Assessment guidelines for CAPES, Kiswahili and Local languages Printed and distributed.
- 8. 500 Education stakeholder sensitized on the holistic implementation of the Primary curriculum Timetable
- 9. 200 CCTs oriented in the Teaching of Phonics.
- 10. 8,000 copies of Primary Kiswahili Syllabus printed and distributed.

Item	Balance b/f	New Funds	Total
211103 Allowances (Inc. Casuals, Temporary)	40	0	40
221002 Workshops and Seminars	644	0	644
Total	684	0	684
Wage Recurrent	0	0	0
Non Wage Recurrent	684	0	684
AIA	0	0	0

### **QUARTER 2: Revised Workplan**

#### **Output: 02 Secondary Education Curriculum**

Consultancy on Quality	Assurance of Lower Secondary
Materials	

- 2. 5,000 copies of General paper; 9,000 copies of subsidiary mathematics and 3,000 copies of Food & Nutrition recipe book printed and distributed to schools with emphasis to least performing districts.
- 3. 2,500 copies of the Resource books for the Special Needs Education Curriculum printed and distributed

Item	Balance b/f	New Funds	Total
211103 Allowances (Inc. Casuals, Temporary)	10,507	0	10,507
221002 Workshops and Seminars	11,436	0	11,436
225001 Consultancy Services- Short term	759	0	759
227004 Fuel, Lubricants and Oils	26	0	26
Total	22,728	0	22,728
Wage Recurrent	0	0	0
Non Wage Recurrent	22,728	0	22,728
AIA	0	0	0

- 5. Expenses for 4 Quality Assurance Committee sessions.
- 6. Recipe Book Trialed out and fine-tuned Recipe book.
- 7. 4 Supervision reports and 1 M&E Report produced on the implementation of lower secondary curriculum
- Printing of advocacy messages and FAQs on the Lower Secondary  $\operatorname{Cur}$
- Carryout Media engagements (talkshows, print media articles) on the LSC implementation
- Finalisation of the remaining 13 topics in the digitisation of Secondary Mathematics.
- 10. 500 Teachers of Sub-Maths and 700 teachers of General Paper Oriented on the revised syllabus content.
- 11. One Training manual, 1 Textbook and 1 Teachers Guide for sign language developed.
- 12. 2,000 copies of Sign language curriculum Framework printed and distributed.
- Preparatory activities for the roll-out of Senior Two Curriculum.
- Initial Training of the 30,000 untrained S.1 Teachers, retraining the MTs to address their training gaps, cluster meetings to support the 20,000 teachers in the initial training for S.1 Content and training of 49,680 teachers on S.2 Content Secondary Teachers on LSC

## Vote: 303 National Curriculum Development Centre

## **QUARTER 2: Revised Workplan**

<b>Output: 03 Production of Instructional Materials</b>					
.2 1.Nile English Course and 1. LACE Book 7. 1.3 Early Grade Reading Materials for P.2	Item		Balance b/f	New Funds	Total
	221017 Subscriptions		4,700	0	4,700
-Edit & proof -read the NCDC Magazine.		Total	4,700	0	4,700
-Edit and proof read the Study Guidelines		Wage Recurrent	0	0	0
		Non Wage Recurrent	4,700	0	4,700
1.7 Monitoring tools for the Lower Secondary Curriculum 1.8 Advocacy messages for the LSC Printed an Distributed		AIA	0	0	0
1.9 Training manual, textbook and Teachers guide for sign language					
4 Diplomas courses of Journalism, Performing Arts, Human Resource & Administration developed.					
Output: 04 BTVET Curriculum					
-Pre-testing the data collection tools	Item		Balance b/f	New Funds	Total
<ul> <li>Data collection and report.</li> <li>Conduct a labour market survey to inform</li> </ul>	221002 Workshops and Seminars		2,519	0	2,519
development/review BTVET courses		Total	2,519	0	2,519
- Develop the remaining two drafts for diploma programmes		Wage Recurrent	0	0	0
- Edit and Fine-tune curricula for the 4 diploma programmes		Non Wage Recurrent	2,519	0	2,519
	•	AIA	0	0	0
- Quality assessment and evaluation of curricula for the 4 diploma programmes					

Output: 05	Research	Evaluation	Consultancy	and Publications

	Item		Balance b/f	New Funds	Total
	221002 Workshops and Seminars		3,455	0	3,455
NCDC Magazine developed, printed and distributed Finalisation of the survey tool, pre-test and data collection.		Total	3,455	0	3,455
		Wage Recurrent	0	0	0
		Non Wage Recurrent	3,455	0	3,455
		AIA	0	0	0

## Vote: 303 National Curriculum Development Centre

### **QUARTER 2: Revised Workplan**

Item	Balance b/f	New Funds	Total
211101 General Staff Salaries	22,210	0	22,210
212101 Social Security Contributions	32,138	0	32,138
212201 Social Security Contributions	1,753	0	1,753
213001 Medical expenses (To employees)	991	0	991
213002 Incapacity, death benefits and funeral expenses	2,000	0	2,000
221001 Advertising and Public Relations	2,375	0	2,375
221002 Workshops and Seminars	1,444	0	1,444
221007 Books, Periodicals & Newspapers	194	0	194
221009 Welfare and Entertainment	8,372	0	8,372
221011 Printing, Stationery, Photocopying and Binding	592	0	592
222001 Telecommunications	821	0	821
222003 Information and communications technology (ICT)	31,933	0	31,933
223005 Electricity	3,287	0	3,287
223006 Water	3,600	0	3,600
224004 Cleaning and Sanitation	8,152	0	8,152
227001 Travel inland	5,000	0	5,000
227004 Fuel, Lubricants and Oils	1,250	0	1,250
228002 Maintenance - Vehicles	5,425	0	5,425
228003 Maintenance – Machinery, Equipment & Furniture	733	0	733
Total	132,271	0	132,271
Wage Recurrent	22,210	0	22,210
Non Wage Recurrent	110,060	0	110,060
AIA	0	0	0

Development Projects

**Project: 1415 Support to NCDC Infrastructure Development** 

Capital Purchases

Output: 72	Government	<b>Buildings</b> and	Administrative	Structures

-NCDC Infrastructural Master Plan developed	Item	Balance b/f	New Funds	Total
	281503 Engineering and Design Studies & Plans for capital works	90,000	0	90,000
	Total	90,000	0	90,000
	GoU Development	90,000	0	90,000

External Financing 0 0

AIA 0 0

0

## Vote: 303 National Curriculum Development Centre

## **QUARTER 2: Revised Workplan**

Project: 1681 Retooling of National Curriculum Development Centre  Capital Purchases					
2 Vehicles purchase (1 Station Wagon and 1 Double cabin Pick-up)	Item		Balance b/f	New Funds	Total
	312201 Transport Equipment		600,000	0	600,000
		Total	600,000	0	600,000
		GoU Development	600,000	0	600,000
		External Financing	0	0	0
		AIA	0	0	0
Output: 76 Purchase of Office and ICT Equipmen	t, including Software				
<ul> <li>-2 projectors</li> <li>-5 desktop computers</li> <li>-25 laptop computers</li> <li>- 3 Printers</li> <li>-6 Projector pointers</li> <li>-LAN Accessories and Trunkings for Voice, Data &amp; Power.</li> </ul>	Item		Balance b/f	New Funds	Total
	312213 ICT Equipment		1,000	0	1,000
		Total	1,000	0	1,000
		GoU Development	1,000	0	1,000
		External Financing	0	0	0
		AIA	0	0	0
Output: 78 Purchase of Office and Residential Fur	niture and Fittings				
-Purchase of Office desks and office cabinets Purchase of chairs for Directors and front office	Item		Balance b/f	New Funds	Total
	312203 Furniture & Fixtures		7,250	0	7,250
		Total	7,250	0	7,250
		GoU Development	7,250	0	7,250
		External Financing	0	0	0
		AIA	0	0	0
		GRAND TOTAL	864,607	0	864,607
		Wage Recurrent	22,210	0	22,210
		Non Wage Recurrent	144,146	0	144,146
		GoU Development	698,250	0	698,250
		External Financing	0	0	0
		AIA	0	0	0