QUARTER 3: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

	Approved Budget	Released by End Q 3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent Wag	e 5.231	3.924	2.099	75.0%	40.1%	53.5%
Non Wage	e 19.770	9.645	8.604	48.8%	43.5%	89.2%
Devt. Gol	J 4.913	2.300	1.475	46.8%	30.0%	64.2%
Ext. Fin	. 0.000	0.000	0.000	0.0%	0.0%	0.0%
GoU Tota	1 29.914	15.869	12.179	53.0%	40.7%	76.7%
Total GoU+Ext Fin (MTEF) 29.914	15.869	12.179	53.0%	40.7%	76.7%
Arrear	s 0.112	0.123	0.123	109.6%	109.6%	100.0%
Total Budge	t 30.026	15.992	12.302	53.3%	41.0%	76.9%
A.I.A Tota	<i>l</i> 0.000	0.000	0.000	0.0%	0.0%	0.0%
Grand Tota	30.026	15.992	12.302	53.3%	41.0%	76.9%
Total Vote Budget Excluding Arrear		15.869	12.179	53.0%	40.7%	76.7%

Table V1.2: Releases and Expenditure by Program*

Billion Uganda Shillings	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 1310 Inspection and Quality Assurance	1.63	0.92	0.51	56.3%	31.5%	56.1%
Program: 1311 Management Services	1.68	0.83	0.55	49.5%	33.0%	66.6%
Program: 1312 Human Resource Management	7.23	3.13	2.18	43.3%	30.1%	69.6%
Program: 1349 Policy, Planning and Support Services	19.38	10.99	8.93	56.7%	46.1%	81.3%
Total for Vote	29.91	15.87	12.18	53.0%	40.7%	76.7%

Matters to note in budget execution

In accordance with the Appropriation Act 2019, Parliament approved a total Budget of Shs. 30.026Bn of which wage is UGX 5.231 (17%), nonwage is UGX 19.770 (66%), and development is UGX 4.193(14%) and arrears of UX 0.112 (3%).

By end of the Third quarter, the Ministry had only received UGX 15.992 Bn representing 53.3% of the annual approved Budget. Out of the funds received, UGX 12.302 Bn was spent representing 41% absorption rate of approved budget spent and 76.9% of the releases.

This performance level is attributed to the COVID 19 pandemic coupled with inadequate releases which affected implementation of Q.1, Q2 and Q3 work Plan. Therefore, most of the Ministry activities were not implemented because they are field based and require facilitation

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

QUARTER 3: Highlights of Vote Performance

(i) Major unpsent bala	ances	
Programs , Projects		
Program 1310 Inspection	on and Qu	ality Assurance
0.001	Bn Shs	SubProgram/Project :06 Public Service Inspection
	Reason: E	Delayed processing of payment
Items		
1,369,971.000	UShs	221011 Printing, Stationery, Photocopying and Binding
	Reason:	Delayed processing of payment
0.040	Bn Shs	SubProgram/Project :08 Records and Information Management
	Reason: I	Delay by the contractor to submit invoice for maintainace of NRCA and Delayed processing of payment to UPPS
Items		
39,002,000.000	UShs	228003 Maintenance – Machinery, Equipment & Furniture
	Reason:	Delay by the contractor to submit invoice for maintainance of NRCA
1,400,000.000	UShs	221007 Books, Periodicals & Newspapers
	Reason:	Delayed processing of payment to UPPS
Program 1312 Human	Resource	Management
0.000	Bn Shs	SubProgram/Project :14 Performance Management
	Reason: N	NA
Items		
249,992.000	UShs	221005 Hire of Venue (chairs, projector, etc)
	Reason:	
0.470	Bn Shs	SubProgram/Project :16 Human Resource Management Systems
	Reason: I	Delayed processing of payment for contractual obligation
Items		
470,202,751.000		221020 IPPS Recurrent Costs
		Delayed processing of payment
Program 1349 Policy, P		
0.090	Bn Shs	SubProgram/Project :01 Finance and Administration
	Reason: I	Delayed submission of invoice by the supplier for stationary and vehicle maintenance
Items		
77,896,718.000		228002 Maintenance - Vehicles
		Awaiting submission of invoice by the service provider
11,656,616.000	UShs	221011 Printing, Stationery, Photocopying and Binding

QUARTER 3: Highlights of Vote Performance

		Delayed invoice by the supplier for stationary causing a delay in processing of the payment
0.003	Bn Shs	SubProgram/Project :11 Civil Service College
	Reason: I	Delay in initiating of procurement for small office equipment's
Items		
3,339,789.000	UShs	221012 Small Office Equipment
	Reason:	Delay in procurement of equipment's
0.022	Bn Shs	SubProgram/Project :13 Public Service Pensions
	Reason: I	t is earmarked for PS's contractual gratuity
Items		
21,859,117.000	UShs	213004 Gratuity Expenses
	Reason:	Earmarked for PS's contractual gratuity
0.020	Bn Shs	SubProgram/Project :19 Policy and Planning
		Delayed initiation of procurement for printing the MPs and Draft budget estimates for FY 2021/22 and profination of invoice for the workshop by the supplier
Items	submissio	n of invoice for the workshop by the supplier
16,948,377.000	UShs	221011 Printing, Stationery, Photocopying and Binding
		Delayed procurement for printing the MPs and Draft budget estimates for FY 2021/22
2,348,600.000		221002 Workshops and Seminars
		Processing of payment to the supplier was in progress
400,000.000		227001 Travel inland
	Reason:	
0.802	Bn Shs	SubProgram/Project :1682 Retooling of Public Service
		rocurement of vehicles and ICT equipment's was on going. Renovation of Ministry premises had not be
Itoms	certified a	and delayed submission of invoice by the consultant for capital works
<i>Items</i>	UShe	312201 Transport Equipment
338,211,158.000		Contract for Procurement of vehicles was awarded
239,346,649.000		
437,540,049.000		312101 Non-Residential Buildings Delay in certification of works for renovation of Ministry premises
90,623,600.000		
90,023,000.000		312213 ICT Equipment
55,000,073.000		Procurement for ICT equipment was on going
55,000,075.000		222003 Information and communications technology (ICT)
24 071 200 000		Procurement for ICT equipment was on going
34,071,300.000	USIIS	281503 Engineering and Design Studies & Plans for capital works

QUARTER 3: Highlights of Vote Performance

Reason: Awaiting submission of invoice by the consultant

(ii) Expenditures in excess of the original approved budget

V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators*

Programme : 10 Inspection and Quality Assurance

Responsible Officer: Director Inspection and Quality Assurance

Programme Outcome: Enhanced performance and accountability in the public service

Sector Outcomes contributed to by the Programme Outcome

1 .Coordinated monitoring and evaluation of policies and programmes at Central and Local Government level

Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Improved rating of performance of public service institutions	Percentage	71%	50%
Level of adherence to service delivery standards (including gender and equity)by MDAs and LGs	Percentage	67%	47.7%
Percentage of MDAs and LGs with up to date client charters	Percentage	59%	30%
Percentage of MDAs and LGs with service	Percentage	42%	30%

Programme : 11 Management Services

Responsible Officer: Director Management Services

Programme Outcome: Enhanced efficiency and effectiveness of service delivery structures and systems.

Sector Outcomes contributed to by the Programme Outcome

1 .Improved institutional and human resource management at central and local government level

Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3		
Percentage reduction in cumbersome systems in Public service	Percentage	15%	20%		
Percentage of MDAs and LGs with structures that are responsive to their mandate.	Percentage	46%	80%		
Percentage of identified cumbersome systems in public service institutions re-engineered	Percentage	33%	2%		
% of jobs with approved job Descriptions	Percentage	100%	88%		

Programme : 12 Human Resource Management

Responsible Officer: Director HRM

Programme Outcome: Increased stock of competent and professional workforce attracted , motivated and retained in the Public Service

QUARTER 3: Highlights of Vote Performance

Sector Outcomes contributed to by the Programme Outcome

1 .Improved institutional and human resource management at central and local government level

Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3			
Percentage increase in the salary of Public officers in real terms	Percentage	5%	0%			
Percentage reduction in Vacancy rate against established in positions including hard to reach LGs	Percentage	5%	1.4%			
Percentage improvement in workforce productivity by gender	Percentage	5%	0%			
% of public officers that have attained the approved long term pay policy target for the year	Percentage	4.1%	15%			
Percentage of MDAs and LGs complying with the Public Service Performance Management Framework	Percentage	40%	45%			
Programme : 49 Policy, Planning and Support Services						

Responsible Officer: Under Secretary Finance and Administration

Programme Outcome: Increased level of productivity and accountability of staff of the Ministry of Public Service.

Sector Outcomes contributed to by the Programme Outcome

1 .Harmonized government policy formulation and implementation at central and local government level

2 .Improved institutional and human resource management at central and local government level

Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3		
Level of adherence to service delivery standards by staff at the MoPS	Percentage	80%	62.5%		
Percentage score of MoPS in Government Annual Performance Assessment	Percentage	100%	71%		
Percentage of outputs delivered within a given time frame	Percentage	100%	41%		

Table V2.2: Key Vote Output Indicators*

Programme : 10 Inspection and Quality Assurance					
Sub Programme : 06 Public Service Inspection					
KeyOutPut : 02 Service Delivery Standards developed, disseminated and utilised					
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3		
Number of sectors that have disseminated service delivery standards.	Number	3	3		

QUARTER 3: Highlights of Vote Performance

KeyOutPut : 03 Compliance to service delivery standar	de anfarced			_
				_
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3	
Number of MDAs and LGs inspected for compliance with service delivery standards	Number	108	(66
Sub Programme : 08 Records and Information Manage	ment			
KeyOutPut : 05 Development and dissemination of police	cies, standards and	procedures		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3	
Number of MDAs and LGs supported to set up RIM systems	Number	77		3
Programme : 11 Management Services				
Sub Programme : 17 Institutional Assessment				
KeyOutPut : 01 Organizational structures for MDAs de	eveloped and review	ved		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3	
No. of MDA and LG structures reviewed and customised	Number	7		22
Percentage of MDA and LGss with structures that are responsive to their mandate	Number	75	:	80
KeyOutPut : 02 Review of dysfunctional systems in MD	As and LGs			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3	
Number of Systems analysed and Re-engineered	Number	2		1
KeyOutPut : 04 Integrated Public Services Delivery Mo	del Implemented	· · ·		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3	
Number of service Uganda Centers established and operationalized	Number	4		1
Sub Programme : 18 Research and Standards				
KeyOutPut : 03 Analysis of cost centres/constituents in	MDAs and LGs			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3	
Number of MDA & LG cost centers evaluated	Number	10		8
Number of management and operational standards developed and disseminated	Number	2		1
Programme : 12 Human Resource Management				
Sub Programme : 04 Human Resource Development				

QUARTER 3: Highlights of Vote Performance

KeyOutPut : 03 MDAs and LGs Capacity Building			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Number of MDA and LG staff trained in Human Resource Planning and Development	Number	100	(
Number of MDAs and LGs supported to develop and implement Capacity Building Plans	Number	32	10
Sub Programme : 05 Compensation			
KeyOutPut : 01 Implementation of the Public Service P	ension Reform		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Number of MDAs and LGs supported on decentralised management of pension and gratuity	Number	180	69
Number of retiring officers who received pre-retirement training	Number	2000	930
Number of retiring officers who received pre-retirement training	Rate	2000	930
KeyOutPut : 06 Management of the Public Service Payr	oll and Wage Bill		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Number of MDAs and LGs staff trained in payroll and wage bill management	Number	280	196
Sub Programme : 14 Performance Management		- i	
KeyOutPut : 04 Public Service Performance manageme	nt		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Number of MDAs and LGs staff trained in Performance Management	Number	2000	252
Number of MDAs & LGs supported on implementation of Performance Management frameworks	Number	114	56
Number of MDAs and LGs that have developed and implemented client charter	Number	49	ç
Sub Programme : 15 Human Resource Policies and Pro	cedures		
KeyOutPut : 09 Public Service Human Resource Policie	s developed and im	plemented	
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Number of MDAs and LGs supported on implementation of HR policies	Number	48	30
Sub Programme : 16 Human Resource Management Sy	stems		

QUARTER 3: Highlights of Vote Performance

KeyOutPut : 07 IPPS Implementation Support					
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3		
Number of IPPS Sites supported	Number	70	25		
Number of MDAs/LGs where Intergrated Public Payroll system has been operationalised	Number	60	0		
Programme : 49 Policy, Planning and Support Services					
Sub Programme : 02 Administrative Reform					
KeyOutPut : 08 Public Service Negotiation and Dispute	Settlement Service	s			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3		
Number of negotiating and consultative committees instituted and supported	Number	46			
Sub Programme : 11 Civil Service College					
KeyOutPut : 03 MDAs and LGs Capacity building					
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3		
Number of Public Officers in MDAs and LGs trained by the CSCU	Number	4000	1930		

Performance highlights for the Quarter

Records and Information Management

Records management systems audited and streamlined in 8 LGs and 3 MDAs; Appraised Semi-current records in 1 DLG; Mini-survey of semi-current records carried out in the Ministry of Justice and Constitutional Affairs and offered Reference Services to 32 Researchers (Local - 29; International - 3) – 1,205 files consulted

46 clients guided and sensitized on records management, conservation and preservation of archives during an education tour of NRCA; 23 newly appointed Records Staff inducted and trained in RIM, 36 Heads of records management in MDAs sensitized in planning and budgeting; EDMRS User Acceptance Test undertaken by 12 Officers, Archival Library Database created and capturing of data commenced and Documents for Deposit to UMI identified. Subscription for the Uganda Gazette paid

Public Service Inspection

The draft Compendium of public service delivery standards for the Works and Transport sector was developed; Technical support on documenting of Service Delivery Standards provided to 3 MDAs and 24 LGS; Annual compliance joint inspections carried out in 10 LGs and 3 MDAs, PAIPAS rolled out to 10 LGs and 3 MDAs

Institutional Assessment

Guidance on the road map about Rationalization provided to Service; Preliminary documents have prepared and approved (Concept Paper, TORs, Action Log, Work plan and Budgets); Inter-Ministerial Technical Committee and Rationalization Secretariat were constituted and Rationalization Secretariat members were inducted.

Structures for 7 votes approved and communicated for Implementation; Functional Analysis report on the functions of the Ministry of Science, Technology and Innovation and the Agency of National Council for Science and Technology produced

Technical support and supervision on implementation of Government Structures provided to 8 MDAs and 13 LGs; Technical support to Votes on IPPS provided to 3 MDAs and 3; Technical Support on the establishment and benefits of service Uganda Centers provided to MoES in 5 votes; Uploaded and Updated approved structures and establishments on IPPS to Schools in 5 DLGS and Health Centre in 1 DLG

QUARTER 3: Highlights of Vote Performance

Draft report for the Case Complaints Management and Case File Movement System in the Office of the Director of Public Prosecutions produced and Draft Report for the student admission system into Other Public Tertiary Institutions on government sponsorship produced

Research and Standards

Technical support on job descriptions and scheme of service provided to 9 MDAs and 3 LGs; Job descriptions for 3 MDAs reviewed and issued; Scheme of service ICT Completed

Human Resource Planning and Development

Final Guidelines on Professionalization of all Cadres in the Public Service and Final Knowledge Management Policy for Public Service in place; Draft Framework for Collaboration with Universities and other Training Institutions prepared

Technical Support provided to 5 LGs on Implementation of Capacity Building and Training Interventions; Capacity Building Framework and Capacity Building Plan Reports were finalized and launched by the Ministry

Compensation

Technical support on decentralized management of wage, payroll, pension and gratuity was provided to 20 LGs; Implementation of the approved pay enhancement Monitored in 20 Votes; Draft Cabinet Memo on the establishment of a Salaries Board prepared and submitted Wage, pension and gratuity estimates prepared and submitted to MoFPED by end of February 2021; Proposals for pay enhancement for Financial Year 2021/2022 submitted to MoFPED

Performance Management

Refresher Training conduct in 4 and 1 LG; Orientation for R&S Committees conducted in 2 Votes; 2MDAs supported to Develop Clients Charter; Zero draft of the Annual league table on compliance with Performance Management Frameworks prepared

Human Resource Policy and Procedure

First draft guidelines on discipline and disciplinary procedure was prepared; Guidance on HR Policy matters was provided to 10 MDAs and 32 LGs; The third schedule of the Public Service Act on Common Cadres in the Public Service was amended under Statutory Instrument No. 11 of 2021.

Technical guidance on Human Resource Management policies and procedures provided to 6 LGs; Uganda public Service standing Orders 2021 (PSSOs) finalized and submitted for printing.

Human Resource Management System

HCM hosting infrastructure completed for the testing and training environments at NDC and set up of infrastructure at the National Disaster Recovery Centre; HCM customization progress is at 75 % of completion and test scripts prepared

Initial customization for HCM interfaces with IFMS, PDMS, and NID completed and testing ongoing with key stake holders; Technical and functional support on HR and payroll updates provided to 13 Regional support centers; conducted technical training for system administrators, database and application, SMT members and project management team members.

Civil Service College Uganda

2 staff trained in Organizational Learning and Development; 11 new staff of Kotido MC were inducted; 145 participants underwent 5 Core CSCU Tailor made trained

Policy and Planning

Draft RIA for Fleet Management Policy reviewed and presented to Top Management meeting for consideration; Quarter 2 Cabinet Returns prepared and submitted; Ministry's Q.2 performance Report for FY 2020/21 Prepared and submitted to MoFPED;

Ministerial Policy Statement and Draft Budget Estimates for FY 2021/22 prepared and submitted to relevant authorities; Ministry Strategic Plan FY 2020/21-2024/25 finalized and approved by TMM; 1st draft of Strategic Plan for statistics for FY 2020/21-2024/2025 produced

Retooling of Public Service

14 Staff were sponsored by the Ministry for training; 251 Pieces of Corporate Wear for staff procured and issued; Contract for renovation of Ministry Office buildings at the headquarters was awarded and works was at 80% in progress;

Procured 10 Laptops for Heads of Departments and 5 Desktop PCs for staff; Awarded contract for NRCA Public Address System; Piloted the Online inspection Tool in 7 Districts; Furniture for the Top le

QUARTER 3: Highlights of Vote Performance

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 1310 Inspection and Quality Assurance	1.63	0.92	0.51	56.3%	31.5%	56.1%
Class: Outputs Provided	1.63	0.92	0.51	56.3%	31.5%	56.1%
131002 Service Delivery Standards developed, disseminated and utilised	0.10	0.04	0.04	42.9%	42.8%	99.8%
131003 Compliance to service delivery standards enforced	0.54	0.30	0.15	55.1%	27.8%	50.4%
131004 National Records Centre and Archives operationalised	0.59	0.32	0.22	55.3%	37.7%	68.1%
131005 Development and dissemination of policies, standards and procedures	0.38	0.25	0.10	64.5%	25.3%	39.3%
131007 Dissemination of the National Service delivery survey results disseminated	0.01	0.00	0.00	0.0%	0.0%	0.0%
Program 1311 Management Services	1.68	0.83	0.55	49.5%	33.0%	66.6%
Class: Outputs Provided	1.68	0.83	0.55	49.5%	33.0%	66.6%
131101 Organizational structures for MDAs developed and reviewed	0.89	0.47	0.26	52.8%	28.9%	54.6%
131102 Review of dysfunctional systems in MDAs and LGs	0.22	0.08	0.08	35.7%	35.7%	100.0%
131103 Analysis of cost centres/constituents in MDAs and LGs	0.43	0.27	0.20	61.9%	47.0%	75.9%
131104 Integrated Public Services Delivery Model Implemented	0.14	0.02	0.02	11.4%	11.4%	100.0%
Program 1312 Human Resource Management	7.23	3.13	2.18	43.3%	30.1%	69.6%
Class: Outputs Provided	7.23	3.13	2.18	43.3%	30.1%	69.6%
131201 Implementation of the Public Service Pension Reform	0.70	0.35	0.30	49.9%	43.4%	87.0%
131203 MDAs and LGs Capacity Building	0.46	0.25	0.16	54.6%	34.1%	62.5%
131204 Public Service Performance management	0.75	0.36	0.28	47.7%	38.1%	80.0%
131206 Management of the Public Service Payroll and Wage Bill	0.18	0.09	0.09	46.1%	46.0%	99.8%
131207 IPPS Implementation Support	3.98	1.61	1.11	40.5%	27.9%	68.9%
131209 Public Service Human Resource Policies developed and implemented	1.04	0.46	0.22	44.4%	21.4%	48.2%
131210 MDAs and LGs supported in Human Resource Planning	0.12	0.02	0.02	13.4%	13.1%	97.6%
Program 1349 Policy, Planning and Support Services	19.49	11.11	9.06	57.0%	46.5%	81.5%
Class: Outputs Provided	15.81	9.30	7.95	58.8%	50.3%	85.6%
134901 Payment of statutory pensions	4.30	3.17	2.84	73.8%	66.0%	89.4%
134902 Upgrading of the Civil Service College Facility	0.66	0.50	0.32	75.0%	48.5%	64.7%
134903 MDAs and LGs Capacity building	2.38	0.57	0.52	23.8%	21.9%	91.9%

QUARTER 3: Highlights of Vote Performance

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
134908 Public Service Negotiation and Dispute Settlement Services	0.41	0.29	0.29	70.5%	70.4%	99.9%
134909 Procurement and Disposal Services	0.07	0.05	0.05	81.5%	80.7%	99.1%
134910 Policies Analysed and Evaluated	0.14	0.05	0.05	36.6%	36.6%	100.0%
134911 Ministerial and Support Services	4.45	2.48	2.20	55.9%	49.4%	88.4%
134912 Production of Workplans and Budgets	0.54	0.30	0.12	56.3%	23.2%	41.2%
134913 Financial Management	0.38	0.22	0.22	57.3%	57.3%	99.9%
134914 Support to Top Management Services	0.71	0.38	0.38	54.1%	53.4%	98.8%
134915 Implementation of the IEC Strategy	0.17	0.12	0.12	70.7%	70.5%	99.8%
134916 Monitoring and Evaluation Framework developed and implemented	0.16	0.07	0.06	46.6%	39.5%	84.8%
134919 Human Resource Management Services	1.34	0.99	0.69	74.3%	51.7%	69.6%
134920 Records Management Services	0.11	0.09	0.09	82.6%	82.4%	99.7%
Class: Capital Purchases	3.57	1.70	<i>0.98</i>	47.5%	27.5%	57.8%
134972 Government Buildings and Administrative Infrastructure	1.19	0.50	0.23	42.2%	19.2%	45.4%
134975 Purchase of Motor Vehicles and Other Transport Equipment	1.33	0.68	0.34	51.4%	25.9%	50.5%
134976 Purchase of Office and ICT Equipment, including Software	0.25	0.16	0.07	64.2%	28.2%	44.0%
134978 Purchase of Office and Residential Furniture and Fittings	0.80	0.35	0.34	43.7%	42.1%	96.4%
Class: Arrears	0.11	0.12	0.12	109.6%	109.6%	100.0%
134999 Arrears	0.11	0.12	0.12	109.6%	109.6%	100.0%
Total for Vote	30.03	15.99	12.30	53.3%	41.0%	76.9%

Table V3.2: 2020/21 GoU Expenditure by Item

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	26.34	14.17	11.20	53.8%	42.5%	79.0%
211101 General Staff Salaries	5.23	3.92	2.10	75.0%	40.1%	53.5%
211103 Allowances (Inc. Casuals, Temporary)	2.57	1.71	1.71	66.5%	66.4%	99.9%
211106 Emoluments paid to former Presidents / Vice Presidents	1.04	0.71	0.65	68.4%	62.5%	91.4%
212102 Pension for General Civil Service	1.96	1.63	1.46	83.5%	74.7%	89.5%
213001 Medical expenses (To employees)	0.14	0.04	0.04	31.7%	31.7%	100.0%
213002 Incapacity, death benefits and funeral expenses	1.32	0.71	0.63	53.5%	47.4%	88.7%
213004 Gratuity Expenses	0.16	0.16	0.14	100.0%	86.7%	86.7%
221001 Advertising and Public Relations	0.08	0.02	0.02	28.3%	27.5%	97.3%
221002 Workshops and Seminars	0.94	0.10	0.08	10.3%	8.4%	81.5%

QUARTER 3: Highlights of Vote Performance

221003 Staff Training	2.37	0.49	0.45	20.6%	18.8%	91.3%
221005 Hire of Venue (chairs, projector, etc)	0.08	0.00	0.00		0.0%	0.0%
221007 Books, Periodicals & Newspapers	0.05	0.02	0.02		36.9%	92.3%
221007 Books, renderation and Information Technology (IT		0.02	0.02	40.0% 24.7%	14.9%	60.4%
221009 Welfare and Entertainment	0.80	0.58	0.58		72.4%	99.6%
221010 Printing, Stationery, Photocopying and Binding	0.13	0.09	0.06		43.6%	66.2%
221012 Small Office Equipment	0.07	0.02	0.02		22.1%	82.7%
221016 IFMS Recurrent costs	0.07	0.05	0.05		70.8%	100.0%
221017 Subscriptions	0.01	0.00	0.00	18.1%	18.1%	100.0%
221020 IPPS Recurrent Costs	3.42	1.41	0.94		27.6%	66.7%
222001 Telecommunications	0.18	0.04	0.03	19.4%	18.9%	97.2%
222002 Postage and Courier	0.05	0.01	0.01	19.0%	19.0%	100.0%
222003 Information and communications technology (ICT)	0.25	0.17	0.11	66.0%	44.3%	67.1%
223001 Property Expenses	0.06	0.01	0.01	18.1%	18.1%	100.0%
223004 Guard and Security services	0.02	0.01	0.01	75.0%	74.6%	99.5%
223005 Electricity	0.36	0.27	0.27		74.6%	99.8%
223006 Water	0.17	0.12	0.12	75.0%	75.0%	100.0%
224004 Cleaning and Sanitation	0.29	0.20	0.16	69.1%	55.7%	80.6%
224005 Uniforms, Beddings and Protective Gear	0.04	0.02	0.00	49.3%	1.2%	2.5%
225001 Consultancy Services- Short term	0.13	0.04	0.04	31.9%	31.9%	100.0%
227001 Travel inland	2.08	0.51	0.51	24.6%	24.4%	99.4%
227002 Travel abroad	0.47	0.00	0.00	0.0%	0.0%	0.0%
227004 Fuel, Lubricants and Oils	1.02	0.65	0.65	64.0%	63.9%	99.9%
228001 Maintenance - Civil	0.12	0.05	0.05	39.0%	39.0%	100.0%
228002 Maintenance - Vehicles	0.36	0.26	0.18	72.1%	50.5%	70.0%
228003 Maintenance – Machinery, Equipment & Furniture	0.20	0.12	0.08	58.5%	39.0%	66.7%
228004 Maintenance – Other	0.02	0.01	0.01	32.0%	31.9%	99.8%
Class: Capital Purchases	3.57	1.70	0.98	47.5%	27.5%	57.8%
281503 Engineering and Design Studies & Plans for capital works	0.40	0.05	0.01	12.3%	3.7%	30.5%
312101 Non-Residential Buildings	0.79	0.45	0.21	57.3%	27.0%	47.1%
312201 Transport Equipment	1.33	0.68	0.34	51.4%	25.9%	50.5%
312203 Furniture & Fixtures	0.80	0.35	0.34	43.7%	42.1%	96.4%
312213 ICT Equipment	0.25	0.16	0.07	64.2%	28.2%	44.0%
Class: Arrears	0.11	0.12	0.12	109.6%	109.6%	100.0%
321605 Domestic arrears (Budgeting)	0.11	0.12	0.12	109.6%	109.6%	100.0%
Fotal for Vote	30.03	15.99	12.30	53.3%	41.0%	76.9%

Table V3.3: GoU Releases and Expenditure by Project and Programme*

	Billion Uganda Shillings	Approved Released Budget	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
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QUARTER 3: Highlights of Vote Performance

Program 1310 Inspection and Quality Assurance	1.63	0.92	0.51	56.3%	31.5%	56.1%
Recurrent SubProgrammes						
06 Public Service Inspection	0.66	0.34	0.20	52.3%	29.7%	56.8%
08 Records and Information Management	0.97	0.57	0.32	58.9%	32.8%	55.6%
Program 1311 Management Services	1.68	0.83	0.55	49.5%	33.0%	66.6%
Recurrent SubProgrammes						
17 Institutional Assessment	1.25	0.56	0.35	45.2%	28.1%	62.2%
18 Research and Standards	0.43	0.27	0.20	61.9%	47.0%	75.9%
Program 1312 Human Resource Management	7.23	3.13	2.18	43.3%	30.1%	69.6%
Recurrent SubProgrammes						
04 Human Resource Development	0.57	0.26	0.17	46.2%	29.8%	64.5%
05 Compensation	0.89	0.44	0.39	49.1%	43.9%	89.5%
14 Performance Management	0.75	0.36	0.28	47.7%	38.1%	80.0%
15 Human Resource Policies and Procedures	1.04	0.46	0.22	44.4%	21.4%	48.2%
16 Human Resource Management Systems	3.98	1.61	1.11	40.5%	27.9%	68.9%
Program 1349 Policy, Planning and Support Services	19.49	11.11	<mark>9.06</mark>	57.0%	46.5%	81.5%
Recurrent SubProgrammes						
01 Finance and Administration	6.42	4.02	3.52	62.6%	54.8%	87.6%
02 Administrative Reform	0.41	0.29	0.29	70.5%	70.4%	99.9%
10 Internal Audit	0.12	0.06	0.06	49.8%	49.8%	100.0%
11 Civil Service College	2.49	0.85	<mark>0.64</mark>	34.1%	25.6%	75.0%
13 Public Service Pensions	4.30	3.17	<mark>2.84</mark>	73.8%	66.0%	89.4%
19 Policy and Planning	0.84	0.43	0.24	51.2%	28.5%	55.8%
Development Projects						
1682 Retooling of Public Service	4.91	2.30	1.48	46.8%	30.0%	64.2%
Total for Vote	30.03	15.99	12.30	53.3%	41.0%	76.9%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

Billion Uganda Shillings	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
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QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Program: 10 Inspection and Quality As	surance		
Recurrent Programmes			
Subprogram: 06 Public Service Inspect	ion		
Outputs Provided			
Output: 02 Service Delivery Standards	developed, disseminated and utilised		
A compendium of public service delivery		Item	Spent
standards for 3 sectors developed (Public	5	211103 Allowances (Inc. Casuals, Temporary)	9,450
Sector Management, Education & Public Administration) Sectors.		221002 Workshops and Seminars	8,271
Technical support provided to 12 MDAs		221009 Welfare and Entertainment	12,000
and 24 LGS to document, disseminate and apply Service Delivery Standards;		227001 Travel inland	1,100
	MDAs (MoTWL&A, MAAIF & MoJICA) and 52 LGS of Otuke, Agago, Lamwo, Amuru, Amolator, Rubanda, Kanungu, Rubirizi, Bushenyi, Buhweju, Arua, Arua MC, Madi Okollo, Zombo, Kapchworwa, Tororo, Manafwa, Mbale, Kabarole, Kamwenge, Kibale, Pakwatch, Nebbi, Maracha, Arua, Koboko, Yube, Lira, Gulu, Kole, Kwania, Nwoya, Agago, Kisoro, Kabale, Ntungamo, Mbarara, Runkugiri, Iganga, Hoima, and Masindi to document Service Delivery Standards;	227004 Fuel, Lubricants and Oils	13,500
Reasons for Variation in performance			

44,321	Total
0	Wage Recurrent
44,321	Non Wage Recurrent
0	AIA

Output: 03 Compliance to service delivery standards enforced

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
	E-inspection tool produced and piloted in	Item	Spent
12 MDAs and 24 LGs	8 LGs of Gulu, Lira, Ibanda, Wakiso, Kiruhura, Jinja, Kamuli and Mpigi.	211101 General Staff Salaries	69,391
Annual compliance joint inspections	Annual compliance joint inspections	211103 Allowances (Inc. Casuals, Temporary)	62,430
carried out in 24 DLGs, 48 TCs. 24 MCs	carried out in 21 DLGs, 13 MCs 12 TC	227001 Travel inland	1,100
and 12 MDAs 16 Investigative inspections and mystery	and 20 MDAs (Amudat DLG, Apac DLG, Apac MC, Kapchorwa DLG	227004 Fuel, Lubricants and Oils	18,380
shopping conducted	Kapchorwa MC, Namutumba DLG, Amuru DLG, Oyam DLG, Bundibugyo		- ,
Quarterly meetings of inspectorate agencies conducted	DLG, Ntoroko DLG and 3 MDAs of PSC, MoFA, Arua DLG, Zombo DLG,		
PAIPAS rolled out to 24 MDAs, 48 LGs,	Nakapiripirit DLG & TC, Alebtong DLG, Abim DLG, Kisoro DLG, Kabale DLG,		
and 24 MCs.	Napak DLG, Arua MC, Zombo TC,		
	Paidah TC, Abim TC, Katuna TC,		
Inspection tools, manuals reviewed, printed and disseminated	Rubuguri TC, Lorengechora, Matany, Kangole TC, Lokiteded and MDAs of		
Inspection protocol developed, printed	MoLH&UD, MOW&T, Entebbe RRH,		
and disseminated	MoIA, MoE&S, OP, MoJ&CA,		
Curriculum and capacity building plan for			
inspectors developed and disseminated	Kabale, Kisoro MC, Kabale MC, Arua		
Institutional and Annual inspection reports produced and disseminated	MC, Zombo DLG and Arua DLG, Abim,		
Joint inspection policy developed	NApack, Aleptong DLGand Uganda Prisons)		
Joint inspection poney developed	7 Investigative joint inspection and		
	mystery shopping conducted in Mubende RRH, Butaleja, UCA and Otuuke DLG		
	Q.1, Q.2 and Q.3 meetings of		
	inspectorate agencies were held.		
	PAIPAS rolled out to 9 MDAs and 20		
	LGs of MoW&T, MoIA, MoJCA, PSC, MoFA, Uganda Prisons Kisoro, Kabale,		
	Kisoro MC, Kabale MC, Arua MC,		
	Zombo DLG, Arua DLG, Abim, Napack,		
	Amudat DLG, Apac DLG, Apac MC,		
	Kapchorwa DLG Kapchorwa MC,		
	Namutumba DLG, Amuru DLG, Oyam		
	DLG, Bundibugyo DLG, Ntoroko DLG and 3 MDAs of Aleptong DLG.		
	E-inspection tool produced and piloted in		
	8 LGs of Gulu, Lira, Ibanda, Wakiso,		
	Kiruhura, Jinja, Kamuli and Mpigi.		
	Curriculum for inspectors was developed and ready for presentation to SMT		
	Q.1, Q.2 and Q.3 Institutional inspection		
	reports produced.		
	The first draft of the Joint inspection		
	policy was developed		
Reasons for Variation in performance			

Piloting of E-inspection tool in 3 MDAs and 6 LGs was deferred to Q.4 of FY 2020/21

Joint inspection policy is awaiting a RIA to ascertain whether the Policy is necessary

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Total	151,301
		Wage Recurrent	69,391
		Non Wage Recurrent	81,910
		AIA	0
		Total For SubProgramme	195,622
		Wage Recurrent	69,391
		Non Wage Recurrent	126,231
		AIA	0

Recurrent Programmes

Subprogram: 08 Records and Information Management

Outputs Provided

Output: 04 National Records Centre and Archives operationalised

Archival records acquired from 5 MDAs	2,347 issues of New Vision and Monitor
and 6 LGs	newspapers acquired from Equal
Semi-current and archival records at	Opportunities Commission, Semi-current
NRCA catalogued and described	records appraised in 3 Votes(Courts of
Public awareness programmes on records,	Judicature -High Court, Kayunga DLG
archives & information management	and Ministry of Internal Affairs)

archives & information management conducted (Exhibition; Television and radio talk shows).

Reference Services offered to the Public Service, local & international Researchers

Capacity of 150 Records Staff built in promotion of standard records management procedures, preservation of national archives and heritage Membership Subscription to ESARBICA and ACARM (professional associations) & information materials made. Technical support to 30 institutions of higher learning of Records, Archives, Library and Information Management programmes design provided

vspapers acquired from Equal portunities Commission, Semi-current ords appraised in 3 Votes(Courts of icature -High Court, Kayunga DLG and Ministry of Internal Affairs): Procurement records were acquired from MoPS; 886 files described and indexed (Chief Secretary's office – 492, MoPS – 84); 1,918 files catalogued (MoPS - 992, OPM - 101. MoLHUD - 825); ii. 3 tones of ephemeral records disposed of by industrial pulping; iii. Semi-current Records and Archives Repositories. Archives repository re-organised and catalogue updated; Library materials sorted: newspapers chronologically organized and capturing them in the database commenced; Linkage over Legal Deposit; Archival Library Database created and capturing of data commenced.

iDocuments for Deposit to UMI identified. 10 Talk shows (8-Radio; 2-Television) on NRCA attended. Reference Services offered to 92 Researchers (Local - 29; International - 3) - 3,457 files consulted;

46 clients guided and sensitized on records management, conservation and preservation of archives during an education tour of NRCA (Records Assistants; BRAM and BLIS students of Makerere University; and Records Staff,

Item Spent 91,791 211101 General Staff Salaries 211103 Allowances (Inc. Casuals, Temporary) 24,119 221002 Workshops and Seminars 1,700 221007 Books, Periodicals & Newspapers 1,800 221009 Welfare and Entertainment 4,983 221017 Subscriptions 500 227001 Travel inland 6,652 227004 Fuel, Lubricants and Oils 11,050 228003 Maintenance - Machinery, Equipment 77,998 & Furniture

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Customer Care Officers and Office Attendants of MoLHUD. i. 23 newly appointed Records Staff inducted and trained in RIM: 8 Records Assistants and 15 Records Officers;

ii. 36 Heads of records management in MDs sensitized in planning and budgeting;

iii. MoLHUD supported during the training of 30 Officers (Records Staff, Customer Care Officers and Office Attendants) in RIM procedures and practices.
Print newspapers obtained; Subscription to Uganda Gazette paid, Laws and supplements for the period October-December, 2020 acquired; Participated in the virtual ICA Annual General Assembly.

Reasons for Variation in performance

Technical support to 30 institutions of higher learning was not done due limited funding

Total	220,593
Wage Recurrent	91,791
Non Wage Recurrent	128,802
AIA	0

Output: 05 Development and dissemination of policies, standards and procedures

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Records management guidelines	Archives Management Procedures	Item	Spent
developed and dissemineted (Archives	Manual and Archives Operational Guidelines finalised	211103 Allowances (Inc. Casuals, Temporary)	63,968
Management Polilcy; EDRMS Guidelines; Disaster Preparedness &	Guidennes mansed	221009 Welfare and Entertainment	9,014
Recovery Plan; Rev. Retention and	Literature review and preliminary	227001 Travel inland	2,395
Disposal Schedule) Records management systems introduced in 5 newly created LGs Pacords management systems audited	consultations on the development of the Disaster Preparedness & Recovery Strategy carried out;	227004 Fuel, Lubricants and Oils	21,584
Records management systems audited and streamlined in 24 MDAs and 48 LGs Electronic Document Records Management System (EDRMS) introduced in 2 MDAs NRCAB Equipment Maintained (2 lifts; Fire suppression system; Incinerator; Fountain; Generator; Air conditioning system; CCTV system including cameras and screens; Cold rooms; Generator; Water pump	 Review of the Classification Manual commenced (in view of EDRMS). Records management systems introduced in 3 newly created DLGs and 1 MDA: Kazo, Rwampara, Kitagwenda and Entebbe RRH. Records management systems audited and streamlined in 8 LGs: Amudat, Apac, Oyam, Amuru, Ntoroko, Bundibugyo, Namutumba & Kapchorwa; 2 MCs: Apac & Kapchorwa; and 3 MDs: PSC, UPS & DEI audited; Streamlining of manual RIM systems in MoPS and MoICT&NG commenced (preparation for piloting EDRMS).; Sensitized 242 Officers of Uganda Management Institute, Uganda Police Force, Office of the President, Equal Opportunity Commission, Courts of Judicature and Ministry of Tourism, Wildlife and Antiquities in RIM Systems; Inception, Situation Analysis and User Requirements reports produced; User Acceptance Test undertaken by 12 Officers (MoPS-7; MoICT&NG-5); Preparation of equipment and documents for testing the system in MoPS and MoICT&NG carried out; 		
Reasons for Variation in performance	NRCA equipment maintained (serviced and non-functional parts replaced).		

Total	96,961
Wage Recurrent	0
Non Wage Recurrent	96,961
AIA	0

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Total For SubProgramme	317,554
		Wage Recurrent	91,791
		Non Wage Recurrent	225,763
		AIA	0
Program: 11 Management Service	S		

Recurrent Programmes

Subprogram: 17 Institutional Assessment

Outputs Provided

Output: 01 Organizational structures for MDAs developed and reviewed

Structures for the planned new 7 cities (Mbarara, Masaka, Gulu, Arua, Fort Potal, Mbale and Jinja) developed, designed and operationalized. Government decisions on rationalization of Government Agencies Implemented. Assessment of the performance of approved structures for Local Governments carried out. Structures for 3 MDAs and 4 Universities reviewed and developed. Technical support and supervision to 12 MDAs and 32 LGs on implementation of Government Structures provided. Strategy for institutionalising reforms in the Public Service developed and disseminated Establishment Data for Government Institutions validated, updated and controlled (6MDAs and 11 LGs).

Professional Training for 4 staff for management Services cadre undertaken Model structures for the 10 cities (Fort Portal, Arua ,Gulu ,Jinja ,Mbarara ,Mbale , Masaka ,Hoima ,Lira ,Soroti) designed and customized to their needs; Guidance on the road map about Rationalization provided to Service;

Preliminary documents have been prepared and approved. (Concept Paper, TORs, Action Log, Work plan and Budgets); Inter-Ministerial Technical Committee and Rationalization Secretariat were constituted;

Rationalization Secretariat members were inducted. Assessment of the performance of approved structures for Local Governments carried

Online consultations carried out in 8 DLGs of Kiryandongo, Nwoya, Nebbi, Pakwach, Bukedea, Kumi, Amuria and Sironko on functionalities of approved structures for Local Governments Functional Analysis for 2MDAs and 8 DLGs of the Ministry of Science, Technology and Innovation and National Council for Science and Technology and its Agencies; Structure on the review and restructuring

of National Physical Planning Board produced

Structures for 7 votes (URSB, Kayunga RRH, Yumbe RRH, Lira University, Gulu University, Kyambogo University and Mountains of the Moon University) approved and communicated for Implementation. Draft report for UVRS produced;

Item	Spent
211101 General Staff Salaries	95,696
211103 Allowances (Inc. Casuals, Temporary)	102,380
221009 Welfare and Entertainment	23,681
227001 Travel inland	14,034
227004 Fuel, Lubricants and Oils	21,200

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Functional Analysis report on the functions of the Ministry of Science, Technology and Innovation and the Agency of National Council for Science and Technology produced,

Provided Technical support and supervision on implementation of Government Structures to 18 MDAs and 27 LGs of MoFPED, OPM, MoEMED, Iganga DLG, Kayunga RRH, Technical support and supervision on implementation of Government Structures for 8 MDAs and 13 LGs provided to: MoTW&A, MoLG, MoES, DPP, MOH, JSC, National Council for Sports, DGAL, Mbarara DLG, Kasese DLG Kithoma - Kanyatsi TC, Kitswamba TC, Kabatunda Kirabaho TC, Maliba TC, Muhokya TC, Kyarumba TC, Ibanda Kyanya TC, Mubuku TC, Kisoro DLG, Iganga DLG, Nwoya DLG, Jinja DLG, Masindi DLG, Kayunga DLG, Lugazi MC, Dokolo DLG, Bugiri DLGs, Bugiri MC, Mukono MC, Ntoroko DLG, Kiira MC, Kisoro MC, Entebbe MC, Nwoya DLG, MoW&T, MoGL&SD, DPP, ULC, OP, OPM, Kawempe RRH, Buliisa DLG, Busia MC, Bushenyi - Ishaka MC, Kira MC, , Entebbe MC, Mbale DLG and Tororo DLG, Provided Technical support and supervision on implementation of Government Structures to 10 MDAs and 14 LGs of MoFPED, OPM, MoEMED, Iganga DLG, Kayunga RRH, Mukono MC, Ntoroko DLG, Kiira MC, Kisoro MC, Entebbe MC, Nwoya DLG, MoW&T, MoGL&SD, DPP, ULC, OP ,OPM, Kawempe RRH ,Buliisa DLG, Busia MC, Bushenyi - Ishaka MC, Kira MC, , Entebbe MC , Mbale DLG and Tororo DLG Kamwenge DLG, Consultative workshop on Strategy for institutionalizing reforms in the Public Service about Structures, systems and Job descriptions carried out and a report produced Provided technical support both hands on and Online to MDAs and LGs on Establishment Management on IPPS to 17 Votes of Soroti DLG, Lira University, Oyam DLG, Kayunga RRH, Updated Equal Opportunities Commission, Uganda Cancer Institute, Tororo MC, Bududa DLG, Kamwenge DLG, Kyotera DLG, Kalisizo TC, Kasaali TC, Mutukula TC ,Kasheshero TC , MAAIF and Gulu City;

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Uploaded and Updated approved structures and establishments on IPPS to;

Schools in Hoima, Kamwenge, Wakiso DLG and Ntungamo MC, Health Centres for Bugweri DLG, Kibuuku DLG

Technical support to Votes on IPPS Establishment provided to 3 MDAs and 3 LGs of MoICT&NG, Kwania, MoES, KCCA, Kalangala DLG, Luuka DLG, Masindi MC and National Physical Planning Board.

Reasons for Variation in performance

256,991	Total
95,696	Wage Recurrent
161,295	Non Wage Recurrent
0	AIA

Output: 02 Review of dysfunctional systems in MDAs and LGs

Instructional Materials Management	Draft report for the Case Complaints	Item	Spent
System under MoES reviewed	Management and Case File Movement	211103 Allowances (Inc. Casuals, Temporary)	47,336
Admission to Other Tertiary Institutions	System in the Office of the Director of Public Prosecutions produced	221009 Welfare and Entertainment	12,716
System under MoES reviewed	Draft Report for the student admission system into Other Public Tertiary	227004 Fuel, Lubricants and Oils	17,754
Technical Support provided to MDAs in	Institutions on government sponsorship		
the implementation of the reviewed	produced		
system			

Reasons for Variation in performance

Total	77,806
Wage Recurrent	0
Non Wage Recurrent	77,806
AIA	0
Output: 04 Integrated Public Services Delivery Model Implemented	

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Service Uganda Centers Operationalised (4 RSUC Operationalised (Mbale, Hoima, Gulu, and Jinja) Service delivery standards for service- Uganda-centers developed and disseminated. Technical support and supervision to Regional Services Uganda Centers provided.	 Sensitization and awareness campaigns on the establishment and benefits of service Uganda Centers carried out in Lira MC Kasese Service Uganda Centre handed over to Kasese MC; A draft Manual on Operational Standards for Service Uganda Centers prepared Sensitization and awareness campaigns on the establishment and benefits of Service Uganda Centers carried out in 5 Votes of Lira MC, Kasese RSUCs , Mini- SUCs at MAAIF & MoES and Entebbe MC ; Technical support on establishment and operationalization of RSUCs provided to 1 MDAs and 2MCs of Kasese MC, Mbale MC and MoES; 	Item 211103 Allowances (Inc. Casuals, Temporary)	Spent 16,000
		Tota	1 16 000

Total	16,000
Wage Recurrent	0
Non Wage Recurrent	16,000
AIA	0
Total For SubProgramme	350,797
Wage Recurrent	95,696
Non Wage Recurrent	255,101
AIA	0

Recurrent Programmes

Subprogram: 18 Research and Standards

Outputs Provided

Output: 03 Analysis of cost centres/constituents in MDAs and LGs

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Job descriptions for new public	Job descriptions and person specifications	Item	Spent
universities and demand driven technical support provided for 5 MDAs and 5 LGs	for 10 new cities, 2 Public Universities, 4 MDA and 8 LGs reviewed and developed	211101 General Staff Salaries	50,593
Schemes of service for 6 sectors		211103 Allowances (Inc. Casuals, Temporary)	52,237
developed; Health(Opthormology Eye health workers),Land (Surveyors &	Technical support on job descriptions	221009 Welfare and Entertainment	21,395
Physical Planners)Tourism (Tourismcadre) Energy & mineral	provided to 3 LGS and 12 MDAs (Kamuli, Amuria, Kisoro LGs , KCCA ,	221011 Printing, Stationery, Photocopying and Binding	6,000
development (Petroleum)Justice,Law &	MAAIF, Mbarara, Masaka, Fort portal,	227001 Travel inland	54,998
Order (immigration)education(teachers) Research on Productivity Improvement, impact of Public Service Policies (restructuring initiatives) carried out Public service research and innovations frame work developed	Hoima, Arua, Gulu, Lira, Soroti, Mbale and Jinja, MoH, PSC, MoICT, Lira university, Makerere University, Gulu DLG, Kabale MC, HSC, MoW&E, KCCA, OPM and National Building	227004 Fuel, Lubricants and Oils	17,700
	Technical support on Schemes of service provided to 3 LGS and 12 MDAs (Kamuli, Amuria, Kisoro LGs, KCCA, MAAIF, Mbarara, Masaka, Fort portal, Hoima, Arua, Gulu, Lira, Soroti, Mbale and Jinja, MoH, PSC, MoICT, Lira university, Makerere University, Gulu DLG, Kabale MC, HSC, MoW&E, KCCA, OPM and National Building		
	Scheme of service ICT Completed		
	Final draft schemes of service for opthormology eye health workers developed;		
	Job evaluation conducted for Uganda Wildlife Research and Training Institute under MoTWA;		
	16 Chapters of Public Service Review and Re-organization Report covered;		
	Zero draft of the public service research and innovations frame work developed;		
Reasons for Variation in performance			
		Tota	1 202,92

202,923	Total
50,593	Wage Recurrent
152,330	Non Wage Recurrent
0	AIA
202,923	Total For SubProgramme

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Wage Recurrent	50,593
		Non Wage Recurrent	152,330
		AIA	0
Program: 12 Human Resource Ma	nagement		

Recurrent Programmes

Subprogram: 04 Human Resource Development

Outputs Provided

Output: 03 MDAs and LGs Capacity Building

Professionalization program implemented	Final Guidelines on Professionalization	Item	Spent
for 3 Cadres in the Public Service (of all Cadres in the Public Service in	211101 General Staff Salaries	51,111
Economist, Management analyst and	place	211103 Allowances (Inc. Casuals, Temporary)	35,607
Statisticians) ;	Final Knowledge Management Policy for		33,007
Knowledge Management Policy for the Uganda Public Service Developed	Public Service was prepared. Skill gaps identified in 4 Sectors of	221009 Welfare and Entertainment	24,690
Skills Gap Analysis conducted in 3	Tourism, Health , Agriculture and	227001 Travel inland	14,287
selected sectors (Tourism, Health and	Industry & Fisheries Sectors documented	227004 Fuel, Lubricants and Oils	30,000
Agriculture Sectors Industry &	in the CNA and TNA Reports.		
Fisheries);	Technical Support provided to 5 LGs of		
Technical Support provided to 12 MDAs	Buikwe, Kayunga, Jinja and Jinja City on		
and 20 LGs on Implementation of	Implementation of Capacity Building and		
Capacity Building and Training	Training Interventions.		
Interventions.	Draft Framework for Collaboration with		
Framework for collaboration between	Universities and other Training		
MoPS and Training Institutions finalized	Institutions was prepared and presented to		
The Public Service Capacity Building	SMT		
Plan disseminated to 132 MDAs and LGs	Capacity Building Framework and		
	Capacity Building Plan Reports finalized		
Communication and collaboration	and launched by the Ministry		
framework between MoPS and training			
institutions finalised	Capacity Building Framework and Plan		
Capacity Building Framework for the	finalized and officially handed over to		
Uganda Public Service finalised	MoPS		
Competence Framework for Uganda	Draft Public Service Competency		
Public Service finalised	framework prepared		
e-learning guidelines finalised	Final draft of the E-Learning Guidelines		
e realing guidelines mansed	were prepared		
	1 1		

Reasons for Variation in performance

Consultation were carried out with PSC to develop a roadmap for finalization of the Competence Framework for Uganda Public Service E-Learning Guidelines were not piloted due to limited funding

Total	155,695
Wage Recurrent	51,111
Non Wage Recurrent	104,584
AIA	0

Output: 10 MDAs and LGs supported in Human Resource Planning

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
100 Heads of Human Resource in MDAs		Item	Spent
and LGs trained in Human Resource Planning	Technical support conducted in Human Resource Planning provided to 5 LGs i.e	211103 Allowances (Inc. Casuals, Temporary)	2,174
Technical support provided to 12 MDAs & 20 LGs in Human Resource Planning conducted. The Human Resource Planning Framework for the Uganda Public Service disseminated to 132 MDAs and LGs	Luweero DLG, Nakasongola DLG, Hoima DLG, Kiryandongo DLG and Masindi DLG The Human Resource Planning Framework for the Uganda Public Service was officially handed over to MoPS and launched.	227001 Travel inland	13,041

Reasons for Variation in performance

Technical support provided to 12 MDAs & 20 LGs in Human Resource Planning was not carried out due limited funding. The training of Heads of Human Resource in MDAs and LGs did not take place due COVID-19 restrictions

Total	15,215
Wage Recurrent	0
Non Wage Recurrent	15,215
AIA	0
Total For SubProgramme	170,909
Wage Recurrent	51,111
Non Wage Recurrent	119,798
AIA	0

Recurrent Programmes

Subprogram: 05 Compensation

Outputs Provided

Output: 01 Implementation of the Public Service Pension Reform

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Public Service Pension Fund Bill enacted		Item	Spent
into law	submitted to Parliament and a request was sent to MoFPED for issuance of a	211101 General Staff Salaries	99,643
Draft Public Service Pension Fund	Certificate of Financial Implication; A	211103 Allowances (Inc. Casuals, Temporary)	136,524
Regulations prepared	sensitization engagement meeting with	221003 Staff Training	11,825
	Members of Parliamentary Committees on Public Service and Local Government.	221009 Welfare and Entertainment	17,752
	Budget, Finance, Legal and selected	227001 Travel inland	8,997
Capacity building of 4 staff of the PSPS reform team conducted	members of Teachers' and Medical Workers' Union conducted on the Public Service Pension Fund Bill, 2020.	227004 Fuel, Lubricants and Oils	30,000
Capacity building on, Salary, Wage and Pension management conducted in 50 Problematic Votes.			
Toblematic votes.	Conducted demand-driven Pre-		
Client satisfaction survey on the	retirement training for 930 staff (315		
effectiveness of decentralized	from Judiciary and UPF, 89 staff at		
management and payment of pension conducted	Office of the President, 83 staff at Ministry of Agriculture, Animal Industry		
	and Fisheries, and 53 at ICT&NG and		
Pension clinics in 60 LGs conducted	100 at Adjumani DLG)		
	69 LGs and 4 MDAs supported on		
180 MDAs and DLGs supported on	decentralized management of wage, payroll, pension and gratuity management		
lecentralised management of wage,	(Moyo DLG, Arua DLG, Arua MC,		
bayroll, pension and gratuity conducted.	Koboko DLG, Arua RRH, Kyenjojo		
	DLG, Kamwenge DLG, Kyegegwa DLG,		
	Kabarole DLG, Fortportal Reg. Referal, Ibanda DLG, Kiruhura DLG, Sheema		
	DLG, Ntungamo DLG, Ibanda MC,		
	Kibaale DLG, Kyaka, Mityana MC,		
	MUbende DLG, Obongi, Madi-Okollo,		
	Koboko MC, Mityana DLG, Maracha,		
	Yumbe, Bunyangabo, Kitagwenda,		
	Kikuube, Kagadi, Ntoroko, Kazo, Rwampara, Sheema MC, Ntungamo MC,		
	Rukiga, Kakumiro, Kassanda, Nansana		
	MC, Makindye-Ssabagabo, Mubende		
	MC, MoLG, MoGLSD, Namutumba,		
	Mbale, Moroto DLG, Iganga DLG,		
	Ngora DLG, Lira DLG, Local Governments of Amuru DLG, Nebbi		
	MC, Nebbi DLG, Zombo DLG, Nwoya		
	DLG, Masindi DLG, Hoima DLG,		
	Kiboga DLG, Hoima		
	MC, Buliisa DLG, Bunyangabo, Kitagwe		
	nda, Kikuube, Ssabagabo MC, Mubende MC, Rubirizi DLG, Bushenyi DLG,		
	Bushenyi MC, Rukungiri MC, Rukungiri		
	DLG and Soroti University)) 150 pension		
	files scanned and uploaded on EDMS.		
	20 pensioners on the IGG list validated		
	Responses to 209 correspondences on		
	pension, gratuity and wage provided		

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by	L V	UShs
	End of Quarter	the End of the Quarter to	Thousand
		Deliver Cumulative Outputs	

Reasons for Variation in performance

Building capacity on Salary, Wage and Pension management was deferred to Q.4 of FY 2020/21

		Total	304,741
		Wage Recurrent	99,643
		Non Wage Recurrent	205,098
		AIA	0
Output: 06 Management of the Public S	Service Payroll and Wage Bill		
Annual wage bill for the Public Service	First draft of annual wage bill for the	Item	Spent
prepared and submitted to MoFPED	whole of the Public Service prepared and submitted to Ministry of Finance	211103 Allowances (Inc. Casuals, Temporary)	36,503
	Planning and Economic Development	221009 Welfare and Entertainment	9,805
Recruitment Plans from MDAs and LGs		227001 Travel inland	17,000
received, and consolidated.	wage, pension and gratuity estimates prepared and submitted to MoFPED by	227004 Fuel, Lubricants and Oils	21,720
Wage bill, Payroll, pension, and gratuity Management Guidelines and Manuals,	end of February 2021		
developed and disseminated	Proposals for pay enhancement for Financial Year 2021/2022 submitted to		
Requests from MDAs and LGS for clearance to fill vacant established	MoFPED		
positions in the Service responded to	Additional recruitment plans from votes consolidated and submitted to MOFPED		
Salary structure for FY2021/22 issued.	by 15th March 2021		
Payroll and wage for 180votes monitored	Recruitment plans received from 16 Votes of Jinja DLG, Njeru MC, Kaliro		
Implementation of the approved pay	DLG, Moroto DLG, Rakai DLG,		
enhancement Monitored in 50 selected LGs	Rubanda DLG, Soroti DLG, Kasese MC, Kasanda DLG, Kasese DLG, Kapchorwa		
	DLG, Kumi MC, Jinja RRH, Kyotera		
Proposal for phase III of pay	DLG, Napak DLG, Jinja DLG, Njeru		
enhancement prepared and final pay enhancement communicated.	MC, Kaliro DLG, Rakai DLG, Moroto DLG, Rubanda DLG, Equal		
	Opportunities Commission, Makerere		
	University, Kabale University, Ministry		
	of Tourism, Widelife and Antiquities, and Kole DLG		
	Clearance to recruit issued to 137 Local Governments and 47 Central Government		
	votes with surplus wage. Clarification on		
	cleared recruitments provided to 4 Votes		
	of Lugazi Municipality, Busia Municipality, Koboko Municipality and		
	Lira University.		
	Returns received from: Kasese MC, Busia	l l	
	MC, Amudat DLG, Masaka Rrh, Kotido		

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

DLG, Kakumiro DLG, Kalangala DLG. Draft Cabinet Memo on the establishment of a Salaries Board prepared and submitted to Attorney General 69 LGs and 4 MDAs supported on decentralized management of wage, payroll, pension and gratuity management (Moyo DLG, Arua DLG, Arua MC, Koboko DLG, Arua RRH, Kyenjojo DLG, Kamwenge DLG, Kyegegwa DLG, Kabarole DLG, Fortportal Reg. Referal, Ibanda DLG, Kiruhura DLG, Sheema DLG, Ntungamo DLG, Ibanda MC, Kibaale DLG, Kyaka, Mityana MC, MUbende DLG, Obongi, Madi-Okollo, Koboko MC, Mityana DLG, Maracha, Yumbe, Bunyangabo, Kitagwenda, Kikuube, Kagadi, Ntoroko, Kazo, Rwampara, Sheema MC, Ntungamo MC, Rukiga, Kakumiro, Kassanda, Nansana MC, Makindye-Ssabagabo, Mubende MC, MoLG, MoGLSD, Namutumba, Mbale, Moroto DLG, Iganga DLG, Ngora DLG, Lira DLG, Local Governments of Amuru DLG, Nebbi MC, Nebbi DLG, Zombo DLG, Nwoya DLG, Masindi DLG, Hoima DLG, Kiboga DLG, Hoima MC, Buliisa DLG, Bunyangabo, Kitagwe nda, Kikuube, Ssabagabo MC, Mubende MC, Rubirizi DLG, Bushenyi DLG, Bushenyi MC, Rukungiri MC, Rukungiri DLG and Soroti University)) 150 pension files scanned and uploaded on EDMS. Implementation of the approved pay enhancement Monitored in 20 Votes: Amuru DLG, Nebbi MC, Nebbi DLG, Zombo DLG, Nwoya DLG, Masindi DLG, Hoima DLG, Kiboga DLG, Hoima MC, Buliisa DLG, Bunyangabo, Kitagwenda, Kikuube, Ssabagabo MC, Mubende MC, Rubirizi DLG, Bushenyi DLG, Bushenyi MC, Rukungiri MC, Rukungiri DLG Proposals for pay enhancement for Financial Year 2021/2022 submitted to MoFPED

Reasons for Variation in performance

Total	85,028
Wage Recurrent	0
Non Wage Recurrent	85,028
AIA	0
Total For SubProgramme	389,769

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Wage Recurrent	99,643
		Non Wage Recurrent	290,126
		AIA	0
Recurrent Programmes			
Subprogram: 14 Performance Manager	ment		
Outputs Provided			
Output: 04 Public Service Performance	emanagement		
Roll out of Balanced Score card (tier II)	Finalized and presented the Assessment	Item	Spent
and cascaded in 6 Departments in Ministry of Local Government	tool for the PSs was approved by the PS's forum and it submitted to PSC	211101 General Staff Salaries	51,986
Refresher training in Performance	Refresher Trainings conducted in 4	211103 Allowances (Inc. Casuals, Temporary)	138,273
Management for 2000 Post Primary and	Secondary Schools in Dokolo district.	221009 Welfare and Entertainment	15,451
Secondary School teachers in 60 schools/ institutions conducted	The Schools included; Kwera SS, Kangai SS, St. John Bosco and Iguli Girls SS and	225001 Consultancy Services- Short term	40,000
Rewards and Sanctions Committees	a total 59 Teaching and Non-Teaching	227001 Travel inland	10,665
oriented and sensitized in 15 MDAs and 20 LGs	staff were trained;	227004 Fuel, Lubricants and Oils	28,600
20 MDAs and 10 LGs monitored and supported in preparation and implementation of Performance Improvement Plans Results Oriented Management (ROM) Framework reviewed 18 MDAs and 31 LGs supported to develop and operationalize Client Charters Annual League table on compliance with Performance Management Framework produced	Refresher Training in Performance Management was undertaken in 4 MDAs and 1 LG and a total of 252 Senior Officers were trained(Ministry of Foreign Affairs (38), Ministry of Energy and Mineral Development (25) and MoPS (25), Uganda Prisons (80) and (Nakasongola 25) Orientation for R&S Committees conducted in 2 Votes of Population Council and Bugweri DLG, Monitored implementation of R&S Framework in 4 MDAs and 1 LGs of Mubende RRH, Hoima RRH, Fort Portal RRH and Kawempe RH, include; Kyegegwa DLGs; Monitored implementation of R&S Framework monitored in 4 MDAs and 33 LGs of Mubende RRH, Naguru China Hospital, Hoima RRH, Fort Portal RRH, Kawempe RH, and Kyegegwa DLGs, Mubende MC, Mubende DLG, Kyenjojo DLG, Fort-portal City, Kabarole DLG, Kitagwenda DLG, Kasmenga DLG, Ntoroko DLG, Bundibugyo DLG, Kasese MC, Kasese DLG, Kasanda DLG, Kagadi DLG, Kibaale DLG; Kiboga DLG, Kyankwazi DLG, Hoima DLG, Hoima MC, Kikumbe DLG, Bulisa DLG, Masindi DLG, Masindi MC, Nakasongola DLG, Nakaseke DLG, Luwero DLG, Wakiso DLG, Nansana MC, Makindye- Sabangabo MC.		

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

7 MDAs and 8 LGs of MAAIF, Entebbe MC, Entebbe RRH and MoW&T, Nebbi, Pakwatch, Zombo, Arua and Maracha DLGs Ministry of Energy and Mineral Development, Ministry of Works and Transport, Chaina-Uganda Friendship Hospital Naguru, Ministry of Public Service, Magale TC and Bunyiza TC were monitored and supported in preparation and implementation of Performance Improvement Plans

4 LGs and 5 MDAs Votes of Buhweju DLG, Sheema MC, Luwero DLG, Entebbe MC, Mulago Women's Specialised and Neonatal Hospital, Ministry of East African Ministry of Education and Equal Opportunities Commission were supported to develop Client Charters. Zero draft of the Annual league table on compliance with Performance Management Frameworks was prepared

Reasons for Variation in performance

Monitoring and supporting the preparation and implementation of Performance Improvement Plans was deferred to Q.2 for FY 2020/21

Total	284,975
Wage Recurrent	51,986
Non Wage Recurrent	232,989
AIA	0
Total For SubProgramme	284,975
Total For SubProgramme Wage Recurrent	
	51,986
Wage Recurrent	51,986

Recurrent Programmes

Subprogram: 15 Human Resource Policies and Procedures

Outputs Provided

Output: 09 Public Service Human Resource Policies developed and implemented

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Annual Consolidated HRM Practices		Item	Spent
report produced	First draft guidelines on discipline and disciplinary	211101 General Staff Salaries	51,753
Guidelines on discipline and disciplinary	procedure was prepared	211103 Allowances (Inc. Casuals, Temporary)	58,208
procedure developed and disseminated	2 Heads of HR meetings held to provide	221002 Workshops and Seminars	7,390
4 Heads of HR meetings held to provide	guidance on Human Resource Management procedures and processes	221009 Welfare and Entertainment	23,089
guidance on Human Resource		227001 Travel inland	47,890
Management procedures and processes Public Service Act Reviewed Technical guidance on Human Resource Management policies and procedures provided to 24 MDAs and 24 LGs. Uganda public Service standing Orders disseminated.	Guidance on HR Policy matters was provided to Heads of HR in 10 MDAs and 32 LGs The third schedule of the Public Service Act on Common Cadres in the Public Service was amended under Statutory Instrument No. 11 of 2021. Technical guidance on Human Resource Management policies and procedures provided to 12 MDAs and 18 LGs of OPM, MoLG, MoLH&UD, UVRI, Nakasero Blood Bank, MoW&E) LGS (Kabale MC, Lukiga MC, Tororo DLG, Bugiri, Bugweri and kasanda, Office of the President, Directorate of Ethics and Integrity, MoTWA, Prisons Authority, Uganda Police Force, DPP, Nansana MC, Wakiso DLG, Entebbe MC, Makindye- Ssabagabo MC, Mukono MC, Mukono	227004 Fuel, Lubricants and Oils	34,734
	DLG, Kiboga DLG, KyankwanziDLG, Kiruhura DLG, Lwengo DLG, Moroto DLG and Katakwi DLG. Uganda public Service standing Orders 2021 (PSSOs) were finalized and submitted for printing.		

Reasons for Variation in performance

Consolidation of Annual HRM Practices was deferred to Q.4 of FY 2020/21

Total	223,065
Wage Recurrent	51,753
Non Wage Recurrent	171,312
AIA	0
Total For SubProgramme	223,065
Total For SubProgramme Wage Recurrent	223,065 51,753
0	,

Recurrent Programmes

Subprogram: 16 Human Resource Management Systems

Outputs Provided

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Output: 07 IPPS Implementation Suppo	ort		
Bi-Annual on-site support provided to 70		Item	Spent
Votes identified with recurrent challenges on IPPS		211101 General Staff Salaries	81,156
On IPPS Change Management activities conducted	integrated in the data cleanup process and carried out in the 43 votes of Mbarara	211103 Allowances (Inc. Casuals, Temporary)	36,600
to increase adoption and utilization of	DLG, Bushenyi - Ishaka MC, PSC, ESC,	221009 Welfare and Entertainment	15,000
HCM HCM deployed in targeted 60 pilot sites	MoFPED, MoH, Lira University, Lira DLG, JSC, MoDVA, MoJCA, NEMA,	221020 IPPS Recurrent Costs	934,003
of phase 1. HCM integrated with key Government systems IPPS contracts managed and system support services maintained. Quarterly functional and technical support provided to all IPPS Regional Support Centres Training on HCM application functionality and usage conducted Training of end users on HCM conducted and participants certified.	Mbale Regional Referral Hospital, Mbale DLG, NITA-U, Law Reform Commission, OPM, MoT&W, LGFC, MoICT, NPA, Mpigi DLG, Kabale University, MoGL&SD, MoTI&C, Uganda Land Commission, Uganda Aids Commission, UVRI, Uganda Blood Transfusion Services, EoC, Ministry of Energy and Mineral Resources, Ministry of Agriculture, Ministry of Lands Housing and Urban Development, Ministry of Local Government, Health Service Commission, Ministry of Works and Transport, MoPS, MoEAC, Muni University, Soroti University, Uganda Heart institute, KCCA.carried out during	227004 Fuel, Lubricants and Oils	42,500
	Heart institute, KCCA.carried out during the data cleanup exercise. HCM customization progress is at 75 % of completion and test scripts prepared		

HCM hosting infrastructure completed for the testing and training environments at NDC and set up of infrastructure at the National Disaster Recovery Centre

Data cleanup undertaken in the 43 pilot votes of Mbarara DLG, Bushenyi - Ishaka MC, PSC, ESC, MoFPED, MoH, Lira University, Lira DLG, JSC, MoDVA, MoJCA, NEMA, Mbale Regional Referral Hospital, Mbale DLG, NITA-U, Law Reform Commission, OPM, MoT&W, LGFC, MoICT, NPA, Mpigi DLG, Kabale University, MoGL&SD, MoTI&C, Uganda Land Commission, Uganda Aids Commission, UVRI, Uganda Blood Transfusion Services, EoC, Ministry of Energy and Mineral Resources, Ministry of Agriculture, Ministry of Lands Housing and Urban Development, Ministry of Local Government, Health Service Commission, Ministry of Works and Transport, MoPS, MoEAC, Muni University, Soroti University, Uganda

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Heart institute, KCCA. Initial customization for HCM interfaces, IFMS, PDMS, and NID completed and testing ongoing with key stake holders

Requirements for PBS customization agreed with MoFPED and interface development ongoing

Payments to service providers paid a total of Ugx 338M and these include; 320m for Q1 services- IPPS application support, 16m paid to Sysbyl for hardware support and maintenance, 1.7m paid to Teltec for maintenance of IPPS generator and air.

A total of 545,905,696 was paid in contractual obligations and the breakdown is as below

COSEKE 106,464,190

FreeBalance 418,676,511

Conducted techinical and functional support on HR and payroll updates for March at the13 Regional support centres of Moroto, Soroti, Gulu, Mbale, Arua, Jinja, Hoima, Kabarole,Masaka, Mbarara, Bushenyi,, kabale and Kampala Completed technical training for system administrators, database and application, SMT members and project management team members.

Reasons for Variation in performance

This was dependent on completion of HCM customization and training of technical, project and management teams. Training of end users on HCM was not achieved. This was dependent on completion of HCM customization and training of technical, project and management teams.

Total	1,109,259
Wage Recurrent	81,156
Non Wage Recurrent	1,028,103
AIA	0
Total For SubProgramme	1,109,259
Total For SubProgramme Wage Recurrent	1,109,259 81,156
8	, ,

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Program: 49 Policy, Planning and Sup	port Services		
Recurrent Programmes			
Subprogram: 01 Finance and Adminis	tration		
Outputs Provided			
Output: 09 Procurement and Disposal	Services		
40 Contracts committee meetings		Item	Spent
conducted and minutes prepared and approved by accounting officer for	25 evaluation committee meetings were held	211103 Allowances (Inc. Casuals, Temporary)	38,833
implementation	02 appraisals for procurement of cleaning	221001 Advertising and Public Relations	10,500
Fifteen evaluation committee meetings conducted	services CSCU Jinja and MoPS done	221009 Welfare and Entertainment	3,539
Service providers Graded and appraised 3 memberships to CIPS/ IPPU paid	05 due diligence conducted and office errands facilitated		
8 tenders advertised			
4 Quarterly market surveys and due diligence undertaken on awarded contracts			
Reasons for Variation in performance			

Total	52,872
Wage Recurrent	0
Non Wage Recurrent	52,872
AIA	0

Output: 11 Ministerial and Support Services

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Organize Africa Public Service Day		Item	Spent
2020/21 commemoration	Cleaning and Security services were provided, payments processed and paid	211101 General Staff Salaries	606,600
Cleaning and security services provided	for Q.1, Q.2 and Q.3	211103 Allowances (Inc. Casuals, Temporary)	102,943
Coordinate provision of utilities (Yaka,	Q.1, Q.2 and Q.3 Utility bills processed	213001 Medical expenses (To employees)	44,000
Water, Telephone and DSTV) Ministry fleet and equipment maintained	and paid Ministry fleet and equipment maintained (40 vehicles and 04 generators)	213002 Incapacity, death benefits and funeral expenses	10,000
Entitlements to Senior Management	Q.1, Q.2 and Q.3 Entitlements to Senior	221001 Advertising and Public Relations	1,500
processed A conducive physical work environment	Management processed and paid Broken down toilets repaired and contract	221002 Workshops and Seminars	40,000
established (ensure good sanitation	to renovate Block A&B awarded	221009 Welfare and Entertainment	67,440
facilities, beautification, and decongesting the compound)	Commissioned the Rump, planted grass at the quadrangle of Block B, Started the	221011 Printing, Stationery, Photocopying and Binding	38,512
Quarterly Ministry Barazas organised to engage staff in identification of	renovation of Block A and B	221012 Small Office Equipment	6,699
performance issues and solutions		221016 IFMS Recurrent costs	27,600
		222001 Telecommunications	34,015
		222002 Postage and Courier	10,000
		222003 Information and communications technology (ICT)	7,500
		223001 Property Expenses	10,000
		223005 Electricity	267,000
		223006 Water	124,260
		224004 Cleaning and Sanitation	160,450
		227001 Travel inland	31,400
		227004 Fuel, Lubricants and Oils	78,579
		228001 Maintenance - Civil	46,845
		228002 Maintenance - Vehicles	182,103
		228004 Maintenance - Other	6,385

Reasons for Variation in performance

Output: 13 Financial Management

Total	1,903,832
Wage Recurrent	606,600
Non Wage Recurrent	1,297,232
AIA	0

	reports responded to Item	Spent
to Internal Audit, OAG and AGO and submitted to OA Asset Register for the year ended 30th Assets register for the	211103 Allowances (Inc. Casuals, Temporary)	34,125
June 2020 produced and submitted to June 2020 produced	· · · · · · · · · · · · · · · · · · ·	22,000
MoFPED and OAG MOFPED and OAG		33,187
Financial statement for the year ended Financial statement 30th June 2020 prepared and submitted to 30th June 2020 prep	t for the year ended pared and submitted to 221016 IFMS Recurrent costs	22,700
AGO AGO	227001 Travel inland	21,355
Payment vouchers processed Q1, Q.2 & Q.3 Payr processed and paid	227004 Eucl. Lubricants and Oils	24,150

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Ouarter	Cumulative Expenditures made by the End of the Quarter to	UShs Thousand
		Deliver Cumulative Outputs	Inousana

Reasons for Variation in performance

		Total	157,517
		Wage Recurrent	0
		Non Wage Recurrent	157,517
		AIA	0
Output: 14 Support to Top Manager	nent Services		
48 TMT meetings held	18 TMT meetings held and minutes	Item	Spent
4 political supervision visits to LGs	produced	211103 Allowances (Inc. Casuals, Temporary)	96,600

		211103 Allowances (Inc. Casuals, Temporary)	96,600
undertaken	02 political monitoring and supervision		
Quarterly entitlements to TMT members	conducted to MDAs of UVRI, UCC,	221007 Books, Periodicals & Newspapers	15,000
processed	PSC, and Parliament was organized and	221009 Welfare and Entertainment	52,111
TMT members facilitated to participate in	reports produced;		
international and mandatory national	Entitlements for TMT for Q1, Q.2 and	221012 Small Office Equipment	2,400
events	Q.3 processed	227001 Travel inland	138,968
Cabinet memos analysed and briefs			
prepared	Cabinet memos analyzed and briefs	227004 Fuel, Lubricants and Oils	74,853
1 1	prepared		
	rr		

Reasons for Variation in performance

Q.3 political supervision visits were not conducted due to COVID 19 restrictions

TMT members facilitated to participate in international and mandatory national events due to COVID-19 restrictions

al 379,932	Total
nt 0	Wage Recurrent
nt 379,932	Non Wage Recurrent
A 0	AIA

Output: 15 Implementation of the IEC Strategy

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
	me talk shows on Radio & TV 6 press meetings on Contributory Pension	Item	Spent
air time talk shows on Radio & TV facilitated		211103 Allowances (Inc. Casuals, Temporary)	67,239
Regular press conferences and meeting	NDPIII planning priorities, E-inspection	221001 Advertising and Public Relations	9,383
with key media houses organised	Capacity Building Framework at NRAC organized. and duced 11 field documentaries produced on Mo PS INITIATIVES(PST Programmes intersectoral meeting, E-inspection reforms, performance management filed activities Office 04 events published in media (Civil mera service college article on independence day and Mo PS MESSAGE, Published in	221009 Welfare and Entertainment	7,892
Quarterly newsletter produced field documentaries on best practices of		221017 Subscriptions	2,200
ministry interventions for sharing and replication by MDAs & LGs produced Advertisement and Public Relations run on MoPS initiatives Media and video/photography coverage of all Ministry functions and events Maintenance and upgrading of Office Professional equipment (video camera still camera) Subscription to professional bodies (PRAU)		227001 Travel inland	33,800
	Media and video/photography coverage on Rewards and Sanctions awareness was undertaken in DLGs of Kirihura, Lyatonde and Mbarara 02 office equipment maintained 10 ICT Helpdesk issues resolved every day New Framework Contract for Servicing and Repairs finalised		

Reasons for Variation in performance

Total	120,514
Wage Recurrent	0
Non Wage Recurrent	120,514
AIA	0

Output: 19 Human Resource Management Services

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
4 Quarterly Rewards and Sanctions	2 meetings on Rewards and Sanctions	Item	Spent
Committee meetings held;	held 230 staff appraised and Performance	211101 General Staff Salaries	479,133
Best Performers for the calendar year	Plans for FY 2021/22 prepared	211103 Allowances (Inc. Casuals, Temporary)	18,400
2020 recognized and awarded		213004 Gratuity Expenses	75,000
230 staff appraised and Performance Plans for FY 2021/22 prepared	Q.1, Q.2 and Q.3 allowances paid to staff Bereaved staff members supported	221009 Welfare and Entertainment	99,147
IPPS Recurrent costs paid	Medical support to staff provided	221020 IPPS Recurrent Costs	8,100
Staff welfare implemented	Corporate wear procured and distributed	227001 Travel inland	4,610
230 Corporate wear procured and issued to staff	to 92 staff in Q1 and Procurement of Corporate wear for 160 staff initiated in	227004 Fuel, Lubricants and Oils	6,900
Cross-Cutting issues implemented (Health, Safety, Gender, Environment & Climate Change, HIV/AIDS,) 104 Weekly Wellness programmes implemented Ministry Staff Training Plan Developed and implemented One Corporate Social Responsibility Activity implemented	Q2 4 selected members were mentored on the Integration of Gender based Violence prevention and response interventions in plans and budgets on 23rd December 2020 Weekly Wellness programmes implemented 16 Staff members sponsored to studied 11 staff Identity Cards processed and distributed		
73 Staff identity cards printed MOPS annual Cultural Day, staff meetings End of year party and quarterly tea without titles organised	Financial and Logistical support provided to staff towards medical bills for staff		
Provision of support towards medical bills for staff 167 MOPS pensioners verified Ministry Staff Structure implemented (73 new staff recruited and deployed;)	Recruitment request submitted to Public Service Commission and 22 staff deployed to the Ministry		
Reasons for Variation in performance			

Total	691,290
Wage Recurrent	479,133
Non Wage Recurrent	212,157
AIA	0

Output: 20 Records Management Services

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
200 Action Officers sensitized on records	Cabinet memos analyzed and briefs	Item	Spent
management procedures and practices. Records management procedures and	prepared File index updated ii Keyword list	211103 Allowances (Inc. Casuals, Temporary)	57,575
practices in the Registry streamlined updated iii File prefix and file series	1 5	221009 Welfare and Entertainment	28,135
Records retention and disposal schedules rolled out in the Ministry of Public Service Subscription to professional	d disposal schedules updated iv File diary updated istry of Public 35 boxes of permanent records transferred to NRCA	227004 Fuel, Lubricants and Oils	7,302
bodies/associations ESARBICA paid	20 bundles of records for destruction transferred to NRCA iii Records not covered in the current records retention and disposal schedule identified		

Reasons for Variation in performance

Fotal 93,012	Total
urrent 0	Wage Recurrent
urrent 93,012	Non Wage Recurrent
AIA 0	AIA

Item

Arrears

Output: 99 Arrears

Reasons for Variation in performance

Total	0
Wage Recurrent	0
Non Wage Recurrent	0
AIA	0
Total For SubProgramme	3,398,970
Wage Recurrent	1,085,734
Non Wage Recurrent	2,313,236
ΔΙΔ	0

Spent

Recurrent Programmes

Subprogram: 02 Administrative Reform

Outputs Provided

Output: 08 Public Service Negotiation and Dispute Settlement Services

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Public Service Negotiating and		Item	Spent
consultative council activities coordinated.	8 Griviances were handled (Uganda Nurses and Midwives Union, Uganda	211103 Allowances (Inc. Casuals, Temporary)	201,750
Grievances and complaints from	Local Government Workers Union.	221009 Welfare and Entertainment	34,600
organized Labor Unions and individual	Uganda Professional Science Teachers	227001 Travel inland	40,000
staff handled; Institutional consultative committees	Union, University Professionals and Academic Staff Union, Universities Non	227004 Fuel, Lubricants and Oils	10,114
established and supported in 36 LGs and			
10MDAs Public service Tribunal activities	from MoLHUD, Vector Control Officers' Association)		
implemented	1 LG (Bugweri) and 2 MDAs (MoPS and		
-	MoES) were suppprted in formation of		
	Consultative Committees		

Reasons for Variation in performance

No Council meeting took place due to budget cut No Tribunal Meeting was held due to budget cut

Total	286,464
Wage Recurrent	0
Non Wage Recurrent	286,464
AIA	0
Total For SubProgramme	286,464
Total For SubProgramme Wage Recurrent	286,464 0
8	, ,

Recurrent Programmes

Subprogram: 10 Internal Audit

Output: 13 Financial Management

Annual work plans for FY 2020/21		Item	Spent
prepared and submitted to Audit committee	Q.1, Q.2 and Q.3 internal audit reports prepared and submitted to PS and	211103 Allowances (Inc. Casuals, Temporary)	14,620
4 Quarterly internal audit reports	MoFPED	221009 Welfare and Entertainment	4,313
prepared and submitted to PS and MoFPED	0.1.0.2 and 0.2 Audit committee	227001 Travel inland	28,000
Compliance field inspections carried out	Q.1, Q.2 and Q.3 Audit committee meetings organized.	227004 Fuel, Lubricants and Oils	11,100
to 6 MDAs & 15 LGs 4 Quarterly audit committees meetings organized			
Reasons for Variation in performance			

Deferred to the FY 2021/22 due to budget cuts

Total	58,033
Wage Recurrent	0

2 trainings for HR in Labour Laws, 2

Vote:005 Ministry of Public Service

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Non Wage Recurrent	58,033
		AIA	C
		Total For SubProgramme	58,033
		Wage Recurrent	C
		Non Wage Recurrent	
		AIA	
Recurrent Programmes			
Subprogram: 11 Civil Service College			
Outputs Provided			
Output: 02 Upgrading of the Civil Serv	ice College Facility		
		Item	Spent
		211101 General Staff Salaries	321,221
Reasons for Variation in performance			
		Total	321,221
		Wage Recurrent	321,221
		Non Wage Recurrent	
		AIA	
Output: 03 MDAs and LGs Capacity b	uilding		
Feasibility Report for Phase II Produced,		Item	Spent
	CSCU e-Learning management system as	211103 Allowances (Inc. Casuals, Temporary)	8,953
Approval E-Laboratory (targeting 650 participants)	a prior milestone to the e-Laboratory established. Training of CSCU faculty of	221003 Staff Training	207,741
Operationalized	trainers on LMS carried out; ICT	221009 Welfare and Entertainment	35,900
6 Vacancies Filled	Infrastructure Audit assessment made and	221012 Small Office Equipment	6,875
5 Staff trained 250 assorted promotional materials	procurement of a consultant to establish a multimedia center to enhance on-line	223004 Guard and Security services	13,320
produced and CSCU visibility increased	learning underway Trained facilitators on	·	45,000
2 Wheelchairs, 4 ergonomic chairs, 4 Tables procured to make CSCU is G&E Responsive 3 Special Centers of Learning for Local	upload of materials alongside the actual upload of materials and Upload of materials is underway	227004 Fuel, Lubricants and Oils	43,000
Government Development, Diplomacy and Gender and Equity (targeting 315 participants) Established 4 Mutually Beneficial Partnerships	2 staff trained in Organisational Learning and Development at EUSAN FOLD Programme		
established and implemented	2 CSCU staff trained in facilitating		
4 Mandatory training programmes	Organizational Learning and		
(targeting 1100 participants) delivered 33 Tailor Made training programmes (targeting 910 participants) delivered	Development "at the EASUN Centre for Organizational L		
12 trainings (targeting 665) in Gender	Procurement of chairs pending supply		
and Equity Budgeting undertaken	2 Draft MoUs with Ministry of Local		
2 Tracer Studies (targeting 50	Government and Ministry of Foreign		
participants) Undertaken 2 workshops to develop curriculum held,	Affairs were prepared Held entry discussion for Institutional collaboration		
2 trainings for HR in Labour Laws. 2	and technical team at Ministry of Local		

41/90

and technical team at Ministry of Local

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

trainings in Financial Management for non-Financial Managers Targeting 310 participants) undertaken 2 Policy Advisory Services Meetings held

Government preparing a proposal for engaging CSCU in Local Governments Development training

2 Innovations Meetings to operationalise the Innovations Framework Held

Curriculum for Diplomacy Studies not yet finalised Trainings in partnership with MoES, MoFPED and MoAAIF already ongoing MoUs for OP, OPM, MoES, MoFPED and MoAAIF prepared and submitted to the respective

Two partnerships with SAL and ICGU established Held Partnership implementation meetings with ICGU and a draft curriculum for training governing boards, councils and commissions for Institutions developed and yet to be presented to MoPS Senior and Top Management. Attendant draft circular to notify institutions about the Collaborative (CSCGU-ICGU) training to be prepared after SMT & TMT clearance 11 new staff of Kotido MC were Inducted

44 Officers trained in supervisory skills 135 participants underwent 5 Core CSCU Tailor made trainings;

100 participants from MoH were trained in Cervical Cancer;

45 Participants from Uganda Police trained in Children Diversion Guideline;

205 officers trained in Core Tailor made trainings i.e trained 46 staff of the Federal Government of Somalia, Inducted 40 new Public Officers, Built capacity of 32 (Town Clerks, Deputy Town Clerks and heads of Department) from 7 new Cities in partnership with LOGODI(Local Government Officers Development Institute of South Korea), trained 35 officers Strategic Leadership training, 52 Communication Officers from various MDAs by Ministry of Information, Communication, Technology and National Guidance Hosted Discretionary trainings/workshops for 1,113 participants i.e review of HIV Data Collection Tool (2 groups) for 120 officers from Ministry of Health, Audit Report review and budgeting for 20 Officers from Ministry of Water and Environment. Review of Public Service Inspection tool for 28 Officers from Ministry of Public Service, WALIMU

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

SACCO AGM (100 Members), Youth training in disease threats, health care and disease surveillance for 70 participants, Senior Management Retreat on PIAP for 50 members of MoPS, HIV/ AIDS Data Collection and Management training for 80 officers for Min. of Health, Budget Training for Min of Water and Environment for 20 officers, Training of Trainers for 50 officers on GBV, SRHR & HIV/Aids for Ministry of Defence and Veteran Affairs, COVID and Mental Health Training for 50 officers both Ministry of Health and Makerere Walter Reed Project Training, USAID- Uganda Health Systems Strengthening Activity for 20 officers and Busoga Region Youth Agenda Conference for 100 delegates

7 Participants from Rikolto-NGO held a Budget meeting;
50 Participants from MoPS held a training on strengthening inspection function in the Public Service;
37 Participants from National Planning Authority held a meeting at the College;
100 Participants from AGM-Uganda Medical Laboratory held a meeting at the College;
25 Participants FROM UCC held a meeting;

Reasons for Variation in performance

5 Staff trained were not trained due to limited funding Awaiting a clearance of Pre-Feasibility Study report by DC Awaiting the supply of Wheel chairs The 6 Vacancies were declared to PSC

Total	317,789
Wage Recurrent	0
Non Wage Recurrent	317,789
AIA	0
Total For SubProgramme	639,010
Wage Recurrent	321,221
Non Wage Recurrent	317,789
AIA	0

Recurrent Programmes

Subprogram: 13 Public Service Pensions

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Outputs Provided			
Output: 01 Payment of statutory pension	ons		
Emergency medical bills for		Item	Spent
former leaders paid: Shs 300,000,000: Shs 300,000,000	Emoluments for the former Prime	211103 Allowances (Inc. Casuals, Temporary)	45,978
Emoluments for the former PM, Right Hon. Amama Mbabazi	Minister Hon. Kintu Musoke paid Shs. 81,660,000	211106 Emoluments paid to former Presidents / Vice Presidents	647,456
paid; 135,752,000		212102 Pension for General Civil Service	1,460,321
emoluments for the former Prime Minister, Right Hon.	Emoluments for the deceased former Prime Minister Hon. Prof. Apollo	213002 Incapacity, death benefits and funeral expenses	615,875
Kintu Musoke paid Shs. 135,752,000	Nsibambi paid to widow Shs. 69,372,000	213004 Gratuity Expenses	67,797
Emoluments for the former, Prime Minister, Right Hon. Prof. Apollo Nsibambi paid Shs. 94,224,000=	Emoluments for the former V.P H.E Dr. Balibaseka Bukenya paid Shs. 82,836,000		
Emoluments for the former V.P, H.E. Dr. Balibaseka Bukenya paid; Shs. 135,752,000 Emoluments to former V.P, H.E. Dr. Specioza Wandira Kazibwe paid: Shs.135,752,000 Gratuity paid to 3 retiring officers Monthly Pension paid to 167 Pensioners State and official Burials Managed Repatriation allowance paid to retiring officers	80622000 Emoluments for the former V.P H.E Dr. Wandira Kazibwe paid Shs. 80,622,000 Emoluments for the former V.P H.E Dr. Wandira Kazibwe paid Shs. 81,360,000 Monthly pension paid to 161 retired Officers by the 28th of every month. State and official Burials for the Archi- Bishop Cyprian Kizito, Owobusobozi Bisaka Managed		

Reasons for Variation in performance

Total	2,837,428
Wage Recurrent	0
Non Wage Recurrent	2,837,428
AIA	0
Total For SubProgramme	2,837,428
Wage Recurrent	0
Non Wage Recurrent	2,837,428
e	

Recurrent Programmes

Subprogram: 19 Policy and Planning

Outputs Provided

Output: 10 Policies Analysed and Evaluated

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Regulatory Impact Assessments to inform		Item	Spent
policy decisions and formulations undertaken	papers in place: HRM Bill, Funerals Policy, Fleet Management, RIM policy,	211103 Allowances (Inc. Casuals, Temporary)	25,780
Ministry's Technical support on	Training Policy Regulatory Impact	221009 Welfare and Entertainment	6,162
implementation of Public Service policies evaluated in 30 votes	Assessment (RIA) for Funeral Management Policy conducted	221011 Printing, Stationery, Photocopying and Binding	12,000
Policy Brief Prepared and submitted to management Quarterly Cabinet Returns prepared and submitted Technical support provided to Departments on preparation of Policies and Cabinet Papers Two selected Public Service Policies evaluated	 Draft RIA for Fleet Management Policy reviewed and presented to Top Management meeting for consideration Report on Q.2 Cabinet Returns produced Compiled and submitted Cabinet returns for Q3, Q4 of FY 2019/2020 and Q1 of FY 2020/2021 to Cabinet Secretariat Technical support to Departments provided for policy papers identified in the MoPs policy Agenda Supported HRM/Admin in reviewing the MoPS Client Charter Supported HRP&P to expedite development of Laws and Policies i.e.: Salaries Review Board, Retirement for Medical Specialist and The Public Service Act. 	227004 Fuel, Lubricants and Oils	7,550
Reasons for Variation in performance			

Inadequate funding for RIA The Ministry did not receive any cabinet Memo

Ministry's Technical support on implementation of Public Service policies in 8 Institutions was never evaluated due to limited funding No Funding for the activity

Total	51,492
Wage Recurrent	0
Non Wage Recurrent	51,492
AIA	0

Output: 12 Production of Workplans and Budgets

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Vote:005 Ministry of Public Service

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Ministry BFP for FY 2021/22 prepared	Ministry BFP for FY 2021/22 prepared	Item	Spent
and submitted to MoFPED Ministry's annual performance reports for	and submitted to MoFPED Public Sector Transformation Programme BFP FY 2020/21 submitted to MoFPED PSTP BFP presented to PACOB Ministry's Q.1 and Q.2 performance report for FY 2020/21 prepared and	211101 General Staff Salaries	49,237
FY 2019/20 and quarterly performance		211103 Allowances (Inc. Casuals, Temporary)	44,757
reports for FY 2020/21 produced and submitted to MoFPED		221002 Workshops and Seminars	6,301
Technical Support provided to		221009 Welfare and Entertainment	6,178
Departments on preparation of Project Proposals (6 quarterly project	submitted to MoFPED, GAPR prepared and submitted to OPM	221011 Printing, Stationery, Photocopying and Binding	2,293
preparation committee meetings held) Ministerial Policy Statement FY 2021/22 prepared and submitted to Parliament Annual SMT Planning and Team Building Retreat 2020 organised Ministry's LG Budget/ Policy Issues paper FY 2021/22 prepared, presented during regional LG Budget workshops and a report produced Ministry Strategic Plan for FY 2020/21 - 2024/25 finalised and disseminated	The concept on establishment of Service Uganda Centre presented in the development committee and approved to profile. Construction of CSCU phase II was approved to feasibility study by development committee 4 project committee meeting held to discuss proposals for Knowledge Sharing Program by Korean Government and submitted 4 proposals from R&S, PM, I.A and CSCU to MoFPED for consideration;	227004 Fuel, Lubricants and Oils	15,690
	Submitted the revised Project profile for establishment of SUC to MoFPED Ministerial Policy Statement and Draft Budget Estimates for FY 2021/22 prepared and submitted to relevant authorities Annual SMT Planning and Team Building Retreat 2020 organized Q.2 Report on status of implementation of the SMT Retreat 2020 resolutions prepared Ministry's LG Budget/ Policy Issues paper FY 2021/22 prepared and Ministry participated in the regional LG Budget workshops; Ministry Strategic Plan FY 2020/21- 2024/25 finalized and presented to relevant authorities and approved by TMM. Submitted the Ministry Strategic Plan FY 2020/21-2024/25 to NPA for assessment and issuance of a certificate PSTP-PIAP presented and approved by the Program Working committee		
Reasons for Variation in performance			

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Total	124,456
		Wage Recurrent	49,237
		Non Wage Recurrent	75,219
		AIA	0
Output: 16 Monitoring and Evaluation	Framework developed and implemented		
End of Term evaluation of Ministry's		Item	Spent
Strategic plan 2015/16-2019/20 undertaken	End of Term evaluation for the previous	211103 Allowances (Inc. Casuals, Temporary)	37,174
Refresher training on Performance	plan conducted to inform the formulation	221009 Welfare and Entertainment	9,794
Management evaluated in 30 institutions covered in FY 2019/20 Strategic plan for statistics for FY	of the Strategic plan for statistics for FY 2020/21- 2024/2025	227004 Fuel, Lubricants and Oils	15,700
Statistical providence of the statistical of the statistical profile of key statistical indicators and their respective meta data compiled Statistical abstract for the year 2020 prepared Develop and maintain a comprehensive Ministry statistical data base An on line Employee satisfaction survey 2021 undertaken and report produced Implementation of SMT Resolutions from Weekly meetings and annual retreat monitored and Reports prepared Quarterly Brief on State of the Payroll prepared and submitted to management	Finalized Employee satisfaction survey 2020 report and shared with SMT members Report on Implementation of SMT retreat Resolutions for 2019/20 updated and shared with members Prepared and Shared the action matrix with HoDs Prepared and submitted Q.2 Performance report for FY 2020/21 to MoFPED Finale report on state of the Payroll		
Reasons for Variation in performance	prepared		

Reasons for Variation in performance

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End of Term evaluation of Ministry's Strategic plan 2015/16-2019/20 undertaken due to lack of Funds

Refresher training on Performance Management evaluated in 8 institutions due to budget cuts

62,668	Total
0	Wage Recurrent
62,668	Non Wage Recurrent
0	AIA
238,615	Total For SubProgramme
49,237	Wage Recurrent

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Non Wage Recurren	t 189,378
		AIA	0
Development Projects			
Project: 1682 Retooling of Public Servi	ce		
Outputs Provided			
Output: 03 MDAs and LGs Capacity b	uilding		
Ministry Capacity Building Plan for FY 2020/21 prepared and implemented. 76 Staff trained in Balanced Scorecard Balanced Scorecard piloted in MoPS	14 Staff were sponsored by the Ministry for training (6 staff for Masters, 3 Staff for Post-Graduate Diploma, 4 Staff for a Bachelor's and 1 Staff for a Diploma)	Item 221003 Staff Training	Spent 203,591
Reasons for Variation in performance			
Budget cuts			
		Tota	203,591
		GoU Developmen	t 203,591
		External Financing	g 0
		AIA	. 0
Output: 11 Ministerial and Support Ser			
500 Pieces of Corporate Wear for staff procured and issued Quarterly	251 Pieces of Corporate Wear for staff procured and issuedInternet services at	Item	Spent
Maintenance of Ministry ICT	MoPS HQ, CSCU and NRCA Maintained	211103 Allowances (Inc. Casuals, Temporary)	92,455
Infrastructure carried out12 Project	NRCA New Network configuration and	221002 Workshops and Seminars	15,194
Preparation Committee meetings held Public Service Sub-sector Review	repairs MoPS Email functional Monitor and New vision E papers subscribed to	221008 Computer supplies and Information Technology (IT)	14,924
meeting heldQuarterly Lease fees for the 6	Intercom Systems maintained at MoPS HQ3 Project Preparation Committee	222003 Information and communications technology (ICT)	104,685
Heavy duty printers paid4 Quarterly political oversight	meetings held2 Public Service Sub-sector Review meeting were held to review and	224005 Uniforms, Beddings and Protective Gear	520
monitoring of Ministry initiatives undertaken and	approve the Public Sector Transformation Program Q.1, Q.2 and Q.3 Lease fees for	227001 Travel inland	18,500
reports prepared.	the Heavy-duty printers paid;2 Quarterly political oversight monitoring of Ministry initiatives undertaken and reports prepared.	227004 Fuel, Lubricants and Oils	44,985
Reasons for Variation in performance			

Total	291,263
GoU Development	291,263
External Financing	0
AIA	0
Capital Purchases	

Output: 72 Government Buildings and Administrative Infrastructure

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Civil Service College Uganda	Contract for renovation of Ministry	Item	Spent
remodeled to provide for Baby Child Creche for trainees'	Office buildings at the headquarters was awarded and works was 80% in progress	281503 Engineering and Design Studies & Plans for capital works	14,929
babies/children, waiting/training shed for Drivers, and Catering Shed constructed.Renovation of administration	by end of Third QuarterThe Access Ramp was commissioned; correction of defects was in progress;	312101 Non-Residential Buildings	212,829
Blocks at MoPS Head Quarters (Block A, B, Green Roof, Accounts Block and Data Center) and NRCAFinal Certificate for the Ramp Project paid Final Phase of the Kasese Service Ugand Completed Retention in respect of Kasese Service Uganda and the Ramp Project paid	Final Phase of the Kasese Service Uganda Completed Retention in respect of Kasese Service Uganda and the Ramp Project paid		
Reasons for Variation in performance			

			Total	227,758
			GoU Development	227,758
			External Financing	0
			AIA	0
Output: 75 Purchase of Motor V	ehicles and Other Transport Equipment			
4 Vehicles procured (1 for	Procurement of motor vehicles for the	Item		Spent

4 Vehicles procured (1 for	Procurement of motor vehicles for the	Item	Spent
Chairperson Public Service Tribunal, 2 for Ministers and 1	Former Prime Minister and Minister of Public Service was at evaluation stage.	312201 Transport Equipment	344,789
Van for CSCU)	i ubile bervice was at evaluation stage.		

Reasons for Variation in performance

Total	344,789
GoU Development	344,789
External Financing	0
AIA	0

Output: 76 Purchase of Office and ICT Equipment, including Software

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
1 Set of Communication Professional equipment procured30 Computers, 1 photocopier and ICT accessories procured; Training rooms refurbished with Public Address systems.Biometric Attendance for NRAC and CSCU procured and installedonline Inspection Tool developed and piloted in the MoPSMoPS Data Center equipped with per-requisite ICT infrastructure.Pre- requisite Equipment and software for Electronic Document Management System (EDMS) procured (Heavy duty scanner and Document Management software)Telephone and Intercom System for MoPS revamped.Training room at CSCU equipped with a Public Address System	Procured 10 Laptops for Heads of Departments and 5 Desktop PCs for staff. Awarded contract for NRCA Public Address SystemCompleted the development of the Online e-Inspection. Piloted the Online eInspection Tool in 7 Districts Kamuli, Jinja, Ibanda, Kiruhura, Mpigi, Wakiso, Gulu and LiraInstalled a new Electronic Document and Records Management System (EDRMIS) at the Security RegistryTelephone and Intercom System and the Firewall at the MoPS HQ were both upgraded.2 Training room at CSCU were equipped with a Public Address System	512213 ICT Equipment	Spent 71,176
Reasons for Variation in performance			

MoPS Data Center was never equipped with per-requisite ICT infrastructure due to budget cuts

		r	Fotal	71,176
		GoU Develop	ment	71,176
		External Finar	ncing	0
			AIA	0
Output: 78 Purchase of Office and Re	sidential Furniture and Fittings			
200 Units of mobile shelves	90 Mobile Shelves were delivered	Item		Spent
procured and installed at National Records and Archives Center.	Furniture for the Top leaders was procured and installed in Minister's offices	312203 Furniture & Fixtures		336,862
Furniture for Kasese Service Uganda Center procured Furniture for training rooms at CSCU procuredOffice and residential furniture for former leaders procured.				

Reasons for Variation in performance

200 Units of mobile shelves were not procured due to budget cuts Office and residential furniture for former leaders was never procured due to budget cuts.

Total	336,862
GoU Development	336,862
External Financing	0

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		AIA	. 0
		Total For SubProgramme	1,475,439
		GoU Development	1,475,439
		External Financing	0
		AIA	. 0
		GRAND TOTAL	12,178,829
		Wage Recurrent	2,099,310
		Non Wage Recurrent	8,604,080
		GoU Development	1,475,439
		External Financing	0
		AIA	. 0

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Program: 10 Inspection and Quality Ass	surance		
Recurrent Programmes			
Subprogram: 06 Public Service Inspection	on		
Outputs Provided			
Output: 02 Service Delivery Standards	developed, disseminated and utilised		
Draft Service Delivery Standards for the JLOS & Agriculture sectors were finalized and presented to SMT.Technical support provided to 3 MDAs and 6 LGS to document, disseminate and apply Service Delivery Standards;	The draft Compendium of public service delivery standards for the Works and Transport sector was developed. Technical support on documenting of Service Delivery Standards provided to 3 MDAs(MoTWL&A, MAAIF & MoJICA) and 24 LGS (Otuke, Agago, Lamwo, Amuru, Amolator, Rubanda, Kanungu, Rubirizi, Bushenyi, Buhweju, Arua, Arua MC, Madi Okollo, Zombo,	Item 211103 Allowances (Inc. Casuals, Temporary) 221002 Workshops and Seminars 221009 Welfare and Entertainment 227001 Travel inland 227004 Fuel, Lubricants and Oils	Spent 6,820 8,271 4,535 1,100 4,500
	Kapchworwa, Tororo, Manafwa, Mbale, Kabarole, Kamwenge, Kibale, Hoima, and Masindi);		

Reasons for Variation in performance

25,226	Total
0	Wage Recurrent
25,226	Non Wage Recurrent
0	AIA

Output: 03 Compliance to service delivery standards enforced

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Annual compliance joint inspections		Item	Spent
carried out in 6 DLGs, 12 TCs. 6 MCs and 3 MDAs4 Investigative inspections and	Annual compliance joint inspections carried out in 10 LGs of Amudat DLG,	211101 General Staff Salaries	25,004
mystery shopping conductedPAIPAS	Apac DLG, Apac MC, Kapchorwa DLG	211103 Allowances (Inc. Casuals, Temporary)	21,745
rolled out to 6 MDAs, 12 LGs, and 6 MCs.Inspection protocol developed,	Kapchorwa MC, Namutumba DLG, Amuru DLG, Oyam DLG, Bundibugyo	227001 Travel inland	1,100
printed and disseminatedCurriculum for inspectors was developed and ready for presentation to TMTJoint inspection policy developed	 DLG, Ntoroko DLG and 3 MDAs of PSC, MoFA and Uganda Prisons 2 Investigative joint inspection and mystery shopping conducted in Mubende RRH and Otuuke DLG Q.3 meetings of inspectorate agencies was held. PAIPAS rolled out to 10 LGs of Amudat DLG, Apac DLG, Apac MC, Kapchorwa DLG Kapchorwa MC, Namutumba DLG, Amuru DLG, Oyam DLG, Bundibugyo DLG, Ntoroko DLG and 3 MDAs of PSC, MoFA and Uganda Prisons 	227004 Fuel, Lubricants and Oils	9,380
Reasons for Variation in performance	Q.3 Institutional inspection reports produced.		
Piloting of E-inspection tool in 3 MDAs and	nd 6 LGs was deferred to Q.4 of FY 2020/2.	1	
Joint inspection policy is awaiting a RIA to	ascertain whether the Policy is necessary		
		Total	57,229
		Wage Recurrent	<i>,</i>
		Non Wage Recurrent	
		AIA	
Output: 07 Dissemination of the Nationa	l Service delivery survey results dissemin	ated	
P ossons for Variation in performance	Research Assistants for undertaking the National Service Delivery Survey 2019 were recruited and trained	Item	Spent
Reasons for Variation in performance			
		Total	L 0

Total	0
Wage Recurrent	0
Non Wage Recurrent	0
AIA	0
Total For SubProgramme	82,455
Wage Recurrent	25,004
Non Wage Recurrent	57,451
AIA	0

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Recurrent Programmes			
Subprogram: 08 Records and Information	on Management		
Outputs Provided			
Output: 04 National Records Centre an	d Archives operationalised		
Archival Records acquired from 3	Semi-current records appraised in	Item	Spent
LGs.Semi-current records appraised in 3 MDAsinstitutions of higher learning and 2	Kayunga DLG;	211101 General Staff Salaries	34,134
schools sensitized on records and archives	Mini-survey of semi-current records	211103 Allowances (Inc. Casuals, Temporary)	9,424
managementPeriodicals and newspapers	carried out in the Ministry of Justice and Constitutional Affairs. Archival Library Database created and capturing of data commenced.	221007 Books, Periodicals & Newspapers	600
acquired		221009 Welfare and Entertainment	2,000
		227001 Travel inland	3,497
	ii. Documents for Deposit to UMI identified.	227004 Fuel, Lubricants and Oils	3,000
		228003 Maintenance – Machinery, Equipment & Furniture	38,999
	Reference Services offered to 32 Researchers (Local - 29; International - 3) - 1,205 files consulted;		
	ii. 46 clients guided and sensitized on records management, conservation and preservation of archives during an education tour of NRCA (Records Assistants; BRAM and BLIS students of Makerere University; and Records Staff, Customer Care Officers and Office Attendants of MoLHUD.		

i. 23 newly appointed Records Staff inducted and trained in RIM: 8 Records Assistants and 15 Records Officers;

ii. 36 Heads of records management in MDs sensitized in planning and budgeting;

iii. MoLHUD supported during the training of 30 Officers (Records Staff, Customer Care Officers and Office Attendants) in RIM procedures and practices.
Subscription for the Uganda Gazettee paid;

ii. Print newspapers obtained.

Reasons for Variation in performance

Technical support to 30 institutions of higher learning was not done due limited funding

QUARTER 3: Outputs and Expenditure in Quarter

Wage Recurrent Non Wage Recurrent <i>AIA</i> rem 11103 Allowances (Inc. Casuals, Temporary) 21009 Welfare and Entertainment 27004 Fuel, Lubricants and Oils	
AIA rem 11103 Allowances (Inc. Casuals, Temporary) 21009 Welfare and Entertainment	30,466 3,029
2em 11103 Allowances (Inc. Casuals, Temporary) 21009 Welfare and Entertainment	Spent 30,466 3,029
11103 Allowances (Inc. Casuals, Temporary) 21009 Welfare and Entertainment	30,466 3,029
11103 Allowances (Inc. Casuals, Temporary) 21009 Welfare and Entertainment	30,466 3,029
21009 Welfare and Entertainment	3,029
27004 Fuel, Lubricants and Oils	6,950

Total	40,445
Wage Recurrent	0
Non Wage Recurrent	40,445
AIA	0
Total For SubProgramme	132,099
Wage Recurrent	34,134
Non Wage Recurrent	97,964
AIA	0

Program: 11 Management Services

Recurrent Programmes

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Subprogram: 17 Institutional Assessment	nt		
Outputs Provided			
Output: 01 Organizational structures for	r MDAs developed and reviewed		
Government decisions on rationalization of Government Agencies Implemented.Structures for 3 MDAs and 1 Universities reviewed and developed. Technical support and supervision to 3 MDAs and 8 LGs on implementation of Government Structures provided.Provide technical support to MDAs and LGs on Establishment monocompat	Preliminary documents have been prepared and approved. (Concept Paper, TORs, Action Log, Work plan and Budgets); Inter-Ministerial Technical Committee and	Item 211101 General Staff Salaries 211103 Allowances (Inc. Casuals, Temporary) 221009 Welfare and Entertainment 227004 Fuel, Lubricants and Oils	Spent 35,137 56,130 7,000 6,600
Establishment management	Rationalization Secretariat were constituted; Rationalization Secretariat members were inducted. Assessment of the performance of approved structures for Local Governments carried Structures for 7 votes (URSB, Kayunga RRH, Yumbe RRH, Lira University, Gulu University, Kyambogo University and Mountains of the Moon University) approved and communicated for Implementation. Draft report for UVRS produced, discussed with their Senior Management Team. Functional Analysis report on the functions of the Ministry of Science, Technology and Innovation and the Agency of National Council for Science and Technology produced,		
	Technical support and supervision on implementation of Government Structures for 8 MDAs and 13 LGs provided to: MoTW&A, MoLG, MoES, DPP, MOH, JSC, National Council for Sports, DGAL, Mbarara DLG, Kasese DLG Kithoma - Kanyatsi TC, Kitswamba TC, Kabatunda Kirabaho TC, Maliba TC, Muhokya TC, Kyarumba TC, Ibanda Kyanya TC, Mubuku TC, Kisoro DLG, Iganga DLG, Nwoya DLG, Jinja DLG, Masindi DLG, Kayunga DLG, Lugazi MC, Dokolo DLG, Bugiri DLGs and Bugiri MC Consultative workshop on Strategy for institutionalizing reforms in the Public Service about Structures, systems and Job descriptions carried out and a report produced Uploaded and Updated approved structures and establishments on IPPS to		

QUARTER 3: Outputs and Expenditure in Quarter

Schools in Hoima, Kamwenge, Wakiso DLG and Ntungamo MC, Health Centres for Bugweri DLG, Kibuuku DLG

Technical support to Votes on IPPS provided to 3 MDAs and 3 LGs of MoICT&NG, Kwania, MoES, KCCA, Kalangala DLG, Luuka DLG and Masindi MC.

Reasons for Variation in performance

104,867	Total 1
35,137	Wage Recurrent
69,730	Non Wage Recurrent
0	AIA

Output: 02 Review of dysfunctional systems in MDAs and LGs

Technical Support provided to MDAs in Draft report for the Case Complaints Item Spent the implementation of the reviewed Management and Case File Movement 21,645 211103 Allowances (Inc. Casuals, Temporary) System in the Office of the Director of system 221009 Welfare and Entertainment 3,100 Public Prosecutions produced Draft Report for the student admission 227004 Fuel, Lubricants and Oils 5,400 system into Other Public Tertiary Institutions on government sponsorship produced

Reasons for Variation in performance

Total	30,145
Wage Recurrent	0
Non Wage Recurrent	30,145
AIA	0

Output: 04 Integrated Public Services Delivery Model Implemented

QUARTER 3: Outputs and Expenditure in Quarter

provided. Uganda Centers carried out in Lira MC Sensitization and awareness campaigns on the establishment and benefits of Service Uganda Centers carried out in 5 Votes of Lira MC, Kasese RSUCs , Mini- SUCs at MAAIF & MoES and Entebbe MC ; Technical support on establishment and operationalization of RSUCs provided to 1	Outputs Planned in Quarter Actual Quarter	Outputs Achieved in r	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Sensitization and awareness campaigns on the establishment and benefits of Service Uganda Centers carried out in 5 Votes of Lira MC, Kasese RSUCs, Mini- SUCs at MAAIF & MoES and Entebbe MC; Technical support on establishment and operationalization of RSUCs provided to 1	Regional Services Uganda Centers the estab	lishment and benefits of service	Item 211103 Allowances (Inc. Casuals, Temporary)	Spent 8,435
MDAs and 2MCs of Kasese MC, Mbale MC and MoES; <i>Reasons for Variation in performance</i>	Sensitiza the estab Uganda 0 Lira MC MAAIF Technica operation MDAs a MC and	tion and awareness campaigns on lishment and benefits of Service Centers carried out in 5 Votes of , Kasese RSUCs , Mini- SUCs at & MoES and Entebbe MC ; l support on establishment and nalization of RSUCs provided to 1 nd 2MCs of Kasese MC, Mbale		

Total	8,435
Wage Recurrent	0
Non Wage Recurrent	8,435
AIA	0
Total For SubProgramme	143,447
Total For SubProgramme Wage Recurrent	143,447 35,137

Recurrent Programmes

Subprogram: 18 Research and Standards

Outputs Provided

Output: 03 Analysis of cost centres/constituents in MDAs and LGs

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Job descriptions for new public	Job descriptions for financial Intelligence	Item	Spent
universities and demand driven technical support provided for 1 MDAs and 1	Authority completed issued; Job descriptions for ministry of Lands	211101 General Staff Salaries	18,388
LGsFinal draft schemes of service for	Housing and urban development	211103 Allowances (Inc. Casuals, Temporary)	16,362
optholmology eye health workers	reviewed;	221009 Welfare and Entertainment	7,487
presented to MoH SMTFirst draft of the public service research and innovations frame work developed and presented to	Job descriptions lira university completed to be issued.	221011 Printing, Stationery, Photocopying and Binding	6,000
SMT	Technical support on job descriptions	227001 Travel inland	49,998
	provided to 9 MDAs and 3 LGs of MoH, PSC, MoICT, Lira University, Makerere University, Gulu DLG, Kabale MC, HSC, MoW&E, KCCA, OPM; Scheme of service ICT Completed Technical support on Schemes of service provided to 3 LGS and 12 MDAs (Kamuli, Amuria, Kisoro LGs , KCCA , MAAIF, Mbarara, Masaka, Fort portal, Hoima, Arua, Gulu, Lira, Soroti, Mbale and Jinja, MoH, PSC, MoICT, Lira university, Makerere University, Gulu DLG, Kabale MC, HSC, MoW&E, KCCA, OPM and National Building 16 Chapters of Public Service Review and Re-organization Report covered;	227004 Fuel, Lubricants and Oils	5,900

Reasons for Variation in performance

Total	104,135
Wage Recurrent	18,388
Non Wage Recurrent	85,747
AIA	0
Total For SubProgramme	104,135
Total For SubProgramme Wage Recurrent	104,135 18,388
0	,

Program: 12 Human Resource Management

Recurrent Programmes

Subprogram: 04 Human Resource Development

Outputs Provided

Output: 03 MDAs and LGs Capacity Building

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Final draft of the Framework for	Final Guidelines on Professionalization of	Item	Spent
collaboration between MoPS and Training	1	211101 General Staff Salaries	17,898
Institutions presented to SMT and TMTFinal draft of the Knowledge	Final Knowledge Management Policy for Public Service was prepared.	211103 Allowances (Inc. Casuals, Temporary)	15,027
Management Policy for Public Service	Identified Skill gaps highlighted in the	221009 Welfare and Entertainment	7,414
was presented to SMT.Techncial support to 3 MDAs and 5 LGs provided in HR	CNA and TNA Reports Technical Support provided to 5 LGs of	227001 Travel inland	1,093
PlanningFinal draft of the Knowledge Management Policy for Public Service presented to SMT and TMTFinal draft of the E-Learning Guidelines were prepared	Buikwe, Kayunga, Jinja and Jinja City on Implementation of Capacity Building and Training Interventions. The draft Framework for Collaboration with Universities and other Training Institutions was prepared and presented to SMT Capacity Building Framework and Plan officially handed over to MoPS	227004 Fuel, Lubricants and Oils	10,000

Reasons for Variation in performance

Consultation were carried out with PSC to develop a roadmap for finalization of the Competence Framework for Uganda Public Service E-Learning Guidelines were not piloted due to limited funding

			Total	51,432
			Wage Recurrent	17,898
			Non Wage Recurrent	33,534
			AIA	0
Output: 10 MDAs and LGs supported in	n Human Resource Planning			
Technical support provided to 3 MDAs &		Item		Spent
5 LGs in Human Resource Planning conducted.	The Human Resource Planning Framework for the Uganda Public Service was officially handed over to MoPS and launched.	227001 Travel inland		1,235

Reasons for Variation in performance

Technical support provided to 12 MDAs & 20 LGs in Human Resource Planning was not carried out due limited funding. The training of Heads of Human Resource in MDAs and LGs did not take place due COVID-19 restrictions

Total	1,235
Wage Recurrent	0
Non Wage Recurrent	1,235
AIA	0
Total For SubProgramme	52,667
Wage Recurrent	17,898
Non Wage Recurrent	34,769

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		AIA	0
Recurrent Programmes			
Subprogram: 05 Compensation			
Outputs Provided			
Output: 01 Implementation of the Publ	ic Service Pension Reform		
45 MDAs and DLGs supported on		Item	Spent
decentralised management of wage,	Pre- retirement training for 290 staff conducted	211101 General Staff Salaries	34,113
payroll, pension and gratuity conducted.		211103 Allowances (Inc. Casuals, Temporary)	50,268
		221009 Welfare and Entertainment	5,000
		227001 Travel inland	3,290
	management of wage, payroll, pension and gratuity was provided in 20 Local Governments of Amuru DLG, Nebbi MC, Nebbi DLG, Zombo DLG, Nwoya DLG, Masindi DLG, Hoima DLG, Kiboga DLG, Hoima MC, Buliisa DLG, Bunyangabo, Kitagwe nda, Kikuube, Ssabagabo MC, Mubende MC, Rubirizi DLG, Bushenyi DLG, Bushenyi MC, Rukungiri MC, Rukungiri DLG		10,000

Reasons for Variation in performance

Building capacity on Salary, Wage and Pension management was deferred to Q.4 of FY 2020/21

Total	102,672
Wage Recurrent	34,113
Non Wage Recurrent	68,559
AIA	0

Output: 06 Management of the Public Service Payroll and Wage Bill

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Recruitment Plans from MDAs and LGs	wage, pension and gratuity estimates	Item	Spent
received, and consolidated.monitored in	prepared and submitted to MoFPED by end of February 2021	211103 Allowances (Inc. Casuals, Temporary)	11,678
45 Votes Requests from MDAs and LGS for clearance to fill vacant established positions in the Service respondedPayroll and wage for 45 votes	227004 Fuel, Lubricants and Oils Additional recruitment plans from votes consolidated and submitted to MOFPED	5,000	
pay enhancement Monitored in 50 selected LGs			
	additional recruitment plans received from 16 Votes of Jinja DLG, Njeru MC, Kaliro DLG, Moroto DLG, Rakai DLG, Rubanda DLG, Soroti DLG, Kasese MC, Kasanda DLG, Kasese DLG, Kapchorwa DLG, Kumi MC, Jinja RRH, Kyotera DLG, Napak DLG and Kole DLG		
	Returns on cleared recruitments received and responses provided		
	Returns received from: Kasese MC, Busia MC, Amudat DLG, Masaka Rrh, Kotido DLC, Kalamata DLC, Kalanada DLC		
	DLG, Kakumiro DLG, Kalangala DLG. Draft Cabinet Memo on the establishment of a Salaries Board prepared and		
	submitted to Attorney General		
	Technical supported on decentralized management of wage, payroll, pension and		
	gratuity was provided in 20 Local Governments of Amuru DLG, Nebbi MC,		
	Nebbi DLG, Zombo DLG, Nwoya DLG,		
	Masindi DLG, Hoima DLG, Kiboga DLG, Hoima		
	MC, Buliisa DLG, Bunyangabo, Kitagwe nda, Kikuube, Ssabagabo MC, Mubende		
	MC, Rubirizi DLG, Bushenyi DLG, Bushenyi MC, Rukungiri MC, Rukungiri DLG		
	Implementation of the approved pay enhancement Monitored in 20		
	Votes: Amuru DLG, Nebbi MC, Nebbi DLG, Zombo DLG, Nwoya DLG, Masindi DLG, Hoima DLG, Kiboga DLG, Hoima MC, Buliisa		
	DLG, Bunyangabo,Kitagwenda, Kikuube, Ssabagabo MC, Mubende MC, Rubirizi DLG, Bushenyi DLG, Bushenyi MC, Rukungiri MC, Rukungiri DLG		
	Proposals for pay enhancement for Financial Year 2021/2022 submitted to MoFPED		

Reasons for Variation in performance

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Wage Recurrent	0
		Non Wage Recurrent	16,678
		AIA	0
		Total For SubProgramme	119,350
		Wage Recurrent	34,113
		Non Wage Recurrent	85,237
		AIA	0
Recurrent Programmes			

Subprogram: 14 Performance Management

Outputs Provided

Output: 04 Public Service Performance management

	8		
Refresher training in Performance	Finalized and presented the Assessment	Item	Spent
Management for 15 schools/ institutions conducted 5 MDAs and 3 LGs monitored	tool for the PSs was approved by the PS's forum and it submitted to PSC	211101 General Staff Salaries	17,863
and supported in preparation and	Refresher Training conduct in 4 MDAs (211103 Allowances (Inc. Casuals, Temporary)	98,522
implementation of Performance	Ministry of Foreign Affairs (38), Ministry	221009 Welfare and Entertainment	6,500
Improvement Plans 5 MDAs and 8 LGs supported to develop and operationalize	of Energy and Mineral Development (25) and MoPS (25), Uganda Prisons (35) and	225001 Consultancy Services- Short term	40,000
Client Charters	1 LG (Nakasongola 25)	227001 Travel inland	1,665
	Orientation for R&S Committees conducted in 2 Votes of Population Council and Bugweri DLG,	227004 Fuel, Lubricants and Oils	10,000
	 4MDAs and 2 LGs monitored and supported in preparation and implementation of Performance Improvement Plans 2MDAs supported to Develop Clients Charter (Ministry of Education and Equal Opportunities Commission) 		
	Zero draft of the Annual league table on compliance with Performance		
P ogeous for Variation in performance	Management Frameworks was prepared		

Reasons for Variation in performance

Monitoring and supporting the preparation and implementation of Performance Improvement Plans was deferred to Q.2 for FY 2020/21

Total	174,550
Wage Recurrent	17,863
Non Wage Recurrent	156,687
AIA	0
Total For SubProgramme	174,550
Wage Recurrent	17,863

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Non Wage Recurrent	156,687
		AIA	0
Recurrent Programmes			
Subprogram: 15 Human Resource P	olicies and Procedures		

Subprogram. 10 Hum

Outputs Provided

Output: 09 Public Service Human Resource Policies developed and implemented

Heads of HR meetings held to provide		Item	Spent
guidance on Human Resource Management procedures and	First draft of the guidelines on discipline and disciplinary	211101 General Staff Salaries	17,233
processesTechnical guidance on Human	procedure was prepared	211103 Allowances (Inc. Casuals, Temporary)	14,920
Resource Management policies and	Guidance on HR Policy matters was	221009 Welfare and Entertainment	7,420
procedures provided to 6 MDAs and 6 LGs.2 Regional Stakeholder meetings	provided to Heads of HR in 10 MDAs and 32 LGs	227001 Travel inland	37,890
to disseminate the Uganda public Service standing Orders carried out in Western, West Nile and South western region.	The third schedule of the Public Service Act on Common Cadres in the Public Service was amended under Statutory Instrument No. 11 of 2021. Technical guidance on Human Resource Management policies and procedures provided to 6 LGs (Kiboga, Kyankwanzi, Kiruhura, Lwengo, Moroto and Katakwi) Uganda public Service standing Orders 2021 (PSSOs) were finalized and submitted for printing.	227004 Fuel, Lubricants and Oils	10,000

Reasons for Variation in performance

Consolidation of Annual HRM Practices was deferred to Q.4 of FY 2020/21

Total	87,463
Wage Recurrent	17,233
Non Wage Recurrent	70,230
AIA	0
Total For SubProgramme	87,463
Wage Recurrent	17,233
Non Wage Recurrent	70,230
AIA	0
Recurrent Programmes	

Recurrent Programmes

Subprogram: 16 Human Resource Management Systems

Outputs Provided

Output: 07 IPPS Implementation Support

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Bi-Annual on-site support provided to 35		Item	Spent
e	completion and test scripts prepared	211101 General Staff Salaries	29,056
pilot sites of phase 1. Quarterly functional		211103 Allowances (Inc. Casuals, Temporary)	12,740
and technical support provided to all IPPS Regional Support Centres	HCM hosting infrastructure completed for the testing and training environments at	221009 Welfare and Entertainment	7,470
Regional Support Condes	NDC and set up of infrastructure at the	221020 IPPS Recurrent Costs	609,764
	National Disaster Recovery Centre	227004 Fuel, Lubricants and Oils	15,000
	 Initial customization for HCM interfaces, IFMS, PDMS, and NID completed and testing ongoing with key stake holders Requirements for PBS customization agreed with MoFPED and interface development ongoing A total of 545,905,696 was paid in contractual obligations and the breakdown is as below COSEKE 106,464,190 FreeBalance 418,676,511 Conducted techinical and functional support on HR and payroll updates for March at the 13 Regional support centres of Moroto, Soroti, Gulu, Mbale, Arua, Jinja, Hoima, Kabarole,Masaka, Mbarara, Bushenyi, kabale and Kampala Completed technical training for system administrators, database and application, SMT members and project management team members. 		

Reasons for Variation in performance

This was dependent on completion of HCM customization and training of technical, project and management teams. Training of end users on HCM was not achieved. This was dependent on completion of HCM customization and training of technical, project and management teams.

Total	674,030
Wage Recurrent	29,056
Non Wage Recurrent	644,974
AIA	0
Total For SubProgramme	674,030
Wage Recurrent	29,056

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Non Wage Recurrent	644,974
		AIA	0
Program: 49 Policy, Planning and Su	pport Services		
Recurrent Programmes			
Subprogram: 01 Finance and Admin	stration		
Outputs Provided			
Output: 09 Procurement and Disposa	l Services		
10 Contracts committee meetings		Item	Spent
conducted and minutes prepared and approved by accounting officer for		211103 Allowances (Inc. Casuals, Temporary)	363
implementation4 evaluation committee meetings conductedGrading and appraising of service providers2 tenders advertisedSupport PDU operations (1 market survey, due diligence and runnin	errands facilitated	221001 Advertising and Public Relations	1,500

Reasons for Variation in performance

errands)

1,863	Total
0	Wage Recurrent
1,863	Non Wage Recurrent
0	AIA

Output: 11 Ministerial and Support Services

	Output. II ministerial and Support Ser	ices		
	Cleaning and security services bills		Item	Spent
	compiled and paid forUtility bills for Electricity, water, telephones and Dstv	hes and Dstv provided, payments processed and paid for y fleet and Q.3	211101 General Staff Salaries	200,595
	compiled and paidMinistry fleet and		213001 Medical expenses (To employees)	14,000
s	equipment maintainedEntitlements for senior Officers coordinated and processedA conducive physical work environment established (ensure good Q.3 Utility bills processed and paid Ministry fleet and equipment maintained (38 vehicles and 04 generators) Q.3 Entitlements to Senior Management	221011 Printing, Stationery, Photocopying and Binding	27,812	
		Q.3 Entitlements to Senior Management processed and paid	221012 Small Office Equipment	5,699
	sanitation facilities, beautification, and		221016 IFMS Recurrent costs	19,600
	decongesting the compound)Q.3 Ministry Barazas organised to engage staff in		222001 Telecommunications	18,308
	identification of performance issues and	ongoing	223005 Electricity	89,000
	solutions		223006 Water	41,420
			224004 Cleaning and Sanitation	59,252
			227001 Travel inland	16,260
			227004 Fuel, Lubricants and Oils	27,628
			228001 Maintenance - Civil	40,000
			228002 Maintenance - Vehicles	87,463
			228004 Maintenance - Other	3,995

Reasons for Variation in performance

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Wage Recurrent	200,595
		Non Wage Recurrent	450,438
		AIA	0
Output: 13 Financial Management			
Audit reports for Q2 produced and	OAG and AGOFinancial submitted to OAG the year ended 30th June ed and submitted to	Item	Spent
submitted to OAG and AGOFinancial		211103 Allowances (Inc. Casuals, Temporary)	29
2020 prepared and submitted to		221003 Staff Training	18,000
AGOPayment vouchers processed		221009 Welfare and Entertainment	6,112
		221016 IFMS Recurrent costs	1,850
		227001 Travel inland	7,000
		227004 Fuel, Lubricants and Oils	8,050
Reasons for Variation in performance			

41,041	Total
0	Wage Recurrent
41,041	Non Wage Recurrent
0	AIA

Output: 14 Support to Top Management Services

12 TMT meetings organized, held and	6 TMT meetings held and minutes	Item	Spent
minutes produced1 political supervision visits to LGs undertakenQuarterly	produced	221009 Welfare and Entertainment	19,977
entitlements to TMT members	Entitlements for TMT for Q.3 processed	227001 Travel inland	15,698
processedTMT members facilitated to participate in international and mandatory national eventsCabinet memos analysed and briefs program	Cabinet memos analysed and briefs prepared	227004 Fuel, Lubricants and Oils	24,405
and briefs prepared			

Reasons for Variation in performance

Q.3 political supervision visits were not conducted due to COVID 19 restrictions

TMT members facilitated to participate in international and mandatory national events due to COVID-19 restrictions

60,080	Total
0	Wage Recurrent
60,080	Non Wage Recurrent
0	AIA

Output: 15 Implementation of the IEC Strategy

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Ministry staff during the Government free		Item	Spent
air time talk shows on Radio & TV	2 press conference on E-inspection tool	211103 Allowances (Inc. Casuals, Temporary)	5,000
facilitated1 press conference organizedQ.2 FY 2020/21 newsletter producedfield	training and the launch of the Capacity Building Framework at NRAC organised	221001 Advertising and Public Relations	2,200
documentaries on best practices of		221009 Welfare and Entertainment	2,400
ministry interventions for sharing and replication by MDAs & LGs produced1		227001 Travel inland	14,836
Advertisement on MoPSMedia and	Media and video/photography coverage on		
video/photography coverage of all	Rewards and Sanctions awareness was		
Ministry functions and eventsMaintenance	•		
and upgrading of Office Professional equipment (video camera still camera)	and Mbarara		

Reasons for Variation in performance

Total	
Wage Recurrent	
Non Wage Recurrent	
AIA	
	Wage Recurrent Non Wage Recurrent

	Output: 19 Human Resource Manageme	ent Services		
	1 meetings on Rewards and Sanctions		Item	Spent
heldIPPS Recurrent costs paidStaff welfare implementedWellness programmes implementedMinistry Staff Training Plan Developed and		211101 General Staff Salaries	189,293	
	Q.3 allowances paid to staff Bereaved	211103 Allowances (Inc. Casuals, Temporary)	85	
	U	staff members supported Medical support	213004 Gratuity Expenses	75,000
	implementedProvision of support towards medical bills for staffVerification of	to staff provided Corporate wear procured and distributed	221009 Welfare and Entertainment	15,439
	MOPS pensioners conducted	to 92 staff in Q1 and Procurement of	221020 IPPS Recurrent Costs	3,500
		Corporate wear for 160 staff initiated in Q2	227001 Travel inland	2,500
			227004 Fuel, Lubricants and Oils	2,300
		Weekly Wellness programmes implemented 16 Staff members sponsored to studied		
		11 staff Identity Cards processed and distributed		
		Financial and Logistical support provided to staff towards medical bills for staff		
		Recruitment request submitted to Public Service Commission and 2 staff deployed to the Ministry		

Reasons for Variation in performance

Total	288,116
Wage Recurrent	189,293
Non Wage Recurrent	98,823

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US The	hs ousand
			AIA	0
Output: 20 Records Management Servio	ces			
100 action Officers sensitized on records	Cabinet memos analyzed and briefs	Item		Spent
management and practicesRecords Management procedures and practices in	tes in	211103 Allowances (Inc. Casuals, Tempora	ary)	10,346
the Registry streamlinedRecords retention		221009 Welfare and Entertainment		5,721
and disposal schedules rolled out in the Ministry of Public service		227004 Fuel, Lubricants and Oils		2,400
Reasons for Variation in performance				

Tota	18,467
Wage Recurren	0
Non Wage Recurren	18,467
AL	0
Arrears	
Total For SubProgramme	1,085,035
Total For SubProgramme Wage Recurren	
	389,887
Wage Recurren	389,887 695,147

Subprogram: 02 Administrative Reform

Outputs Provided

Output: 08 Public Service Negotiation and Dispute Settlement Services

•	Item	Spent
7 Griviances were handled (Uganda Nurses and Midwives Union, Uganda	211103 Allowances (Inc. Casuals, Temporary)	85,517
	221009 Welfare and Entertainment	25,800
Uganda Professional Science Teachers Union, University Professionals and	227001 Travel inland	40,000
	227004 Fuel, Lubricants and Oils	3,090

Reasons for Variation in performance

No Council meeting took place due to budget cut No Tribunal Meeting was held due to budget cut

Total	154,407
Wage Recurrent	0
Non Wage Recurrent	154,407
AIA	0

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Total For SubProgramme	154,407
		Wage Recurrent	C
		Non Wage Recurrent	154,407
		AIA	C
Recurrent Programmes			
Subprogram: 10 Internal Audit			
Outputs Provided			
Output: 13 Financial Management			
		Item	Spent
	Q.3 internal audit reports prepared and submitted to PS and MoFPED	211103 Allowances (Inc. Casuals, Temporary)	4,090
		221009 Welfare and Entertainment	1,300
	Q.3 Audit committee meetings organized.	227001 Travel inland	25,010
		227004 Fuel, Lubricants and Oils	3,100
Reasons for Variation in performance			
Deferred to the FY 2021/22 due to budg	et cuts		
		Total	33,500
		Wage Recurrent	(
		Non Wage Recurrent	33,500
		AIA	(
		Total For SubProgramme	33,500
		Wage Recurrent	(
		Non Wage Recurrent	33,500
		AIA	(
Recurrent Programmes			
Subprogram: 11 Civil Service College			
Outputs Provided			
Output: 02 Upgrading of the Civil Ser	vice College Facility	T4	C
		Item	Spent
Reasons for Variation in performance		211101 General Staff Salaries	92,542
		Total	92,542
		Wage Recurrent	92,542
			- ,
		Non Wage Recurrent	C

QUARTER 3: Outputs and Expenditure in Quarter

Reasons for Variation in performance

5 Staff trained were not trained due to limited funding Awaiting a clearance of Pre-Feasibility Study report by DC Awaiting the supply of Wheel chairs The 6 Vacancies were declared to PSC

Total	170,717
Wage Recurrent	0
Non Wage Recurrent	170,717
AIA	0
Total For SubProgramme	263,258
Wage Recurrent	92,542

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Non Wage Recurrent	170,717
		AIA	(
Recurrent Programmes			
Subprogram: 13 Public Service Pen	sions		
Outputs Provided			
Output: 01 Payment of statutory pe	nsions		
	Emoluments for the former Prime	Item	Spent
	Minister Hon. Amama Mbabazi paid Shs. 28,524,000	211103 Allowances (Inc. Casuals, Temporary)	85
	Emoluments for the former Prime Minister Hon. Kintu Musoke paid Shs.	211106 Emoluments paid to former Presidents / Vice Presidents	186,710
	27,274,000	212102 Pension for General Civil Service	491,918
	Emoluments for the deceased former	213002 Incapacity, death benefits and funeral expenses	415,945
	Prime Minister Hon. Prof. Apollo Nsibambi paid to widow Shs. 23,124,000 Emoluments for the former V.P H.E Dr. Balibaseka Bukenya paid Shs. 27,612,000 Emoluments for the former V.P H.E Dr. Wandira Kazibwe paid Shs. 26,874,000 Emoluments for the former V.P H.E Dr. Balibaseka Bukenya paid Shs. 27,612,000 Monthly pension paid to 161 retired Officers by the 28th of every month. State and official Burials for the Archi- Bishop Cyprian Kizito, Owobusobozi Bisaka Managed		36,411
Reasons for Variation in performanc	e		
		Total	1,131,069
		Wage Recurrent	C

Total	1,131,007
Wage Recurrent	0
Non Wage Recurrent	1,131,069
AIA	0
	1 1 2 1 0 6 0
Total For SubProgramme	1,131,069
Total For SubProgramme Wage Recurrent	1,131,069 0
0	1,131,069 0 1,131,069
Wage Recurrent	0

Recurrent Programmes

Subprogram: 19 Policy and Planning

Outputs Provided

Output: 10 Policies Analysed and Evaluated

QUARTER 3: Outputs and Expenditure in Quarter

Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Draft RIA for Fleet Management Policy	Item	Spent
	211103 Allowances (Inc. Casuals, Temporary)	20,281
	221009 Welfare and Entertainment	3,047
Quarter 2 Cabinet Returns prepared and	221011 Printing, Stationery, Photocopying and Binding	12,000
Supported HRP&P to expedite	227004 Fuel, Lubricants and Oils	3,250
Salaries Review Board, Retirement for		
Medical Specialist and The Public Service		
	Quarter Draft RIA for Fleet Management Policy reviewed and presented to Top Management meeting for consideration Quarter 2 Cabinet Returns prepared and submitted Supported HRP&P to expedite development of Laws and Policies i.e.: Salaries Review Board, Retirement for	QuarterQuarter to deliver outputsDraft RIA for Fleet Management Policy reviewed and presented to Top Management meeting for consideration .Item211103 Allowances (Inc. Casuals, Temporary) 221009 Welfare and EntertainmentQuarter 2 Cabinet Returns prepared and submitted Supported HRP&P to expedite development of Laws and Policies i.e.: Salaries Review Board, Retirement for Medical Specialist and The Public Service227004 Fuel, Lubricants and Oils

Reasons for Variation in performance

Inadequate funding for RIA The Ministry did not receive any cabinet Memo

Ministry's Technical support on implementation of Public Service policies in 8 Institutions was never evaluated due to limited funding No Funding for the activity

38,578	Total
0	Wage Recurrent
38,578	Non Wage Recurrent
0	AIA

Output: 12 Production of Workplans and Budgets

· · · · · · · · · · · · · · · · · · ·			
Prepared and submitted Q.2 Performance	Ministry's O 2 parformance Deport for	Item	Spent
report for FY 2020/21.	Ministry's Q.2 performance Report for FY 2020/21 Prepared and submitted to	211101 General Staff Salaries	17,446
Semi-Annual report to the Public Sector	MoFPED	211103 Allowances (Inc. Casuals, Temporary)	7,359
Transformation Program.	Submitted the revised Project profile for establishment of SUC to MoFPED	221002 Workshops and Seminars	1,451
Incorporate comments on the SUC Proposal and submit to	Ministerial Policy Statement and Draft	221009 Welfare and Entertainment	1,016
MoFPED.Ministerial Policy Statement FY 2021/22 prepared and submitted to	prepared and submitted to relevant	221011 Printing, Stationery, Photocopying and Binding	2,293
ParliamentAlign MoPS Strategic Plan to the BSC and presented to SMT & TMT.	authorities Q.2 Report on status of implementation of the SMT Retreat 2020 resolutions	227004 Fuel, Lubricants and Oils	5,230
PSTP-PIAP presented to Program Working for approval	prepared		
	Ministry Strategic Plan FY 2020/21- 2024/25 finalized and presented to		
	relevant authorities and approved by TMM.		
	Submitted the Ministry Strategic Plan FY 2020/21-2024/25 to NPA for assessment and issuance of a certificate		
	PSTP-PIAP presented and approved by the Program Working committee		

Reasons for Variation in performance

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Vote:005 Ministry of Public Service

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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		Total	34,795
		Wage Recurrent	17,446
		Non Wage Recurrent	17,349
		AIA	0
Output: 16 Monitoring and Evaluation I	Framework developed and implemented		
Finalize and present the Strategic Plan for		Item	Spent
Statistics to the Statistics CommitteeUpdate the key statistical indicators Prepare Statistical abstract for first half of FY 2020/21 Update MATRACPreparation of a Quarterly report on the status of implementation of retreat resolution prepared.Quarter 3 Brief on State of the Payroll prepared and submitted to management	1st draft of Strategic Plan for statistics for FY 2020/21- 2024/2025 produced	211103 Allowances (Inc. Casuals, Temporary)	10,719
		221009 Welfare and Entertainment	2,722
	Collected and analyzed data on key statistical indicators and updated the MATRAC		4,900
Descence for Variation in reaformation	Prepared and submitted Q.2 Performance report for FY 2020/21 to MoFPED Final report on state of the Payroll prepared		

Reasons for Variation in performance

End of Term evaluation of Ministry's Strategic plan 2015/16-2019/20 undertaken due to lack of Funds

Refresher training on Performance Management evaluated in 8 institutions due to budget cuts

Total	18,341
Wage Recurrent	0
Non Wage Recurrent	18,341
AIA	0
Total For SubProgramme	91,715
Wage Recurrent	17,446
Non Wage Recurrent	74,269
AIA	0

Development Projects

Project: 1682 Retooling of Public Service

Outputs Provided

Output: 03 MDAs and LGs Capacity building

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Q.4 Training Plan for FY 2020/21	14 Staff were sponsored by the Ministry	Item	Spent
implemented 76 Ministry staff trained in balance scorecard	for training (6 staff for Masters, 3 Staff for Post-Graduate Diploma, 4 Staff for a Bachelor's and 1 Staff for a Diploma)	221003 Staff Training	50,035

Reasons for Variation in performance

Budget cuts	
Total	50,035
GoU Development	50,035
External Financing	0
AIA	0

Output: 11 Ministerial and Support Services

	251 Pieces of Corporate Wear for staff	Item	Spent
Quarterly Maintenance of Ministry ICT Infrastructure carried out	procured and issued Internet services at MoPS HO, CSCU and	211103 Allowances (Inc. Casuals, Temporary)	23,955
3 Project meetings held	NRCA Maintained NRCA New Network	221002 Workshops and Seminars	2,360
Public Sector Transformation Working Group Meeting held	configuration and repairs MoPS Email functional Monitor and New vision E	221008 Computer supplies and Information Technology (IT)	3,900
Lease fees for Q.3 for the 6 Heavy Duty Printers paid	papers subscribed to Intercom Systems maintained at MoPS HQ	222003 Information and communications technology (ICT)	86,404
1 Political Monitoring visit conducted	2 Project Preparation Committee meetings held2 Public Service Sub-sector Review meeting were held to review and approve the Public Sector Transformation Program	227004 Fuel, Lubricants and Oils	15,000

Q.3 Lease fees for the Heavy-duty printers paid;

Reasons for Variation in performance

Total	131,619
GoU Development	131,619
External Financing	0
AIA	0

Capital Purchases

Output: 72 Government Buildings and Administrative Infrastructure

		Item	Spent
Renovation Works for Blocks A and B executed up to 70%	buildings at the headquarters was awarded		4,940
Final Certificate for Remodeling the Ministry to provide for a ramp paid	and works was at 80% in progress by end of Third Quarter	312101 Non-Residential Buildings	66,524
	•		

Reasons for Variation in performance

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		GoU Development	71,464
		External Financing	(
		AIA	. (
Output: 75 Purchase of Motor Vehicle	s and Other Transport Equipment		
2 Motor vehicles delivered		Item	Spent
		312201 Transport Equipment	344,789
Reasons for Variation in performance			
		Total	344,78
		GoU Development	344,789
		External Financing	(
		AIA	. (
Output: 76 Purchase of Office and IC	Г Equipment, including Software		
		Item	Spent
Public Address System for NRCA procured and installed	Procured 10 Laptops for Heads of Departments and 5 Desktop PCs for staff. Awarded contract for NRCA Public	312213 ICT Equipment	3,645
online Inspection Tool piloted in the MoPS	Address System		
	Piloted the Online eInspection Tool in 7		
Heavy duty scanner, Microfilm reader delivered	Districts Kamuli, Jinja, Ibanda, Kiruhura, Mpigi,		
	Wakiso, Gulu and Lira		
	Commenced procurement of scanning equipment for the National Records		
	Centre and Archives Telephone and Intercom System and the		
	Firewall at the MoPS HQ were both upgraded.		
	2 Training room at CSCU were equipped with a Public Address System		
Reasons for Variation in performance	5		

MoPS Data Center was never equipped with per-requisite ICT infrastructure due to budget cuts

		Total	3,645
		GoU Development	3,645
		External Financing	0
		AIA	0
Output: 78 Purchase of Office and Res	sidential Furniture and Fittings		
Last instalment for 90 Mobile shelves paid; Furniture for Ministers office paid for	Furniture for the Top leaders was procured and installed in Minister's offices	Item 312203 Furniture & Fixtures	Spent 153,000
Reasons for Variation in performance			

QUARTER 3: Outputs and Expenditure in Quarter

Quitnuta Plannad in Quantan	Actual Outputs Achieved in	Europeditures incurred in the	UShs
Outputs Planned in Quarter	Actual Outputs Achieved in Ouarter	Expenditures incurred in the Quarter to deliver outputs	Thousand
	<u> </u>	C 1	

200 Units of mobile shelves were not procured due to budget cuts

Office and residential furniture for former leaders was never procured due to budget cuts.

Total	153,000
GoU Development	153,000
External Financing	0
AIA	0
Total For SubProgramme	754,552
GoU Development	754,552
External Financing	0
AIA	0
GRAND TOTAL	5,083,730
Wage Recurrent	728,701
Non Wage Recurrent	3,600,477
GoU Development	754,552
External Financing	0
AIA	0

QUARTER 4: Revised Workplan

	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releaes)
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Program: 10 Inspection and Quality Assurance

Recurrent Programmes

Subprogram: 06 Public Service Inspection

Outputs Provided

Output: 02 Service Delivery Standards developed, disseminated and utilised

	Item		Balance b/f	New Funds	Total
Technical support provided to 4 MDAs and 6 LGS to	221002 Workshops and Seminars		100	0	100
document, disseminate and apply Service Delivery		Total	100	0	100
Standards;		Wage Recurrent	0	0	0
		Non Wage Recurrent	100	0	100
		AIA	0	0	0

Output: 03 Compliance to service delivery standards enforced

E-inspection tool produced and piloted in 3 MDAs and 6	Item	Balance b/f	New Funds	Total
LGs	211101 General Staff Salaries	147,371	0	147,371
Annual compliance joint inspections carried out in 6 DLGs, 12 TCs. 6 MCs and 3 MDAs	221011 Printing, Stationery, Photocopying and Binding	1,370	0	1,370
12 TCs. 0 Wes and 5 WDAs	Total	148,741	0	148,741
2 Investigative inspections and mystery shopping conducted	Wage Recurrent	147,371	0	147,371
Q.4 meetings of inspectorate agencies conducted	Non Wage Recurrent	1,370	0	1,370
PAIPAS rolled out to 6 MDAs, 12 LGs, and 6 MCs.	AIA	0	0	0

Inspection protocol developed, printed and disseminated

Q.4 Institutional inspection reports produced.

QUARTER 4: Revised Workplan

Subprogram: 08 Records and Information Management

Outputs Provided

Output: 04 National Records Centre and Archives operationalised

	Item	Balance b/f	New Funds	Total
Semi-current and archival records at NRCA catalogued and	211101 General Staff Salaries	62,664	0	62,664
described	211103 Allowances (Inc. Casuals, Temporary)	24	0	24
Public awareness programmes on records, archives &	221007 Books, Periodicals & Newspapers	1,400	0	1,400
information management conducted (Exhibition; Television and radio talk shows).	227001 Travel inland	86	0	86
,	228003 Maintenance - Machinery, Equipment & Furniture	39,002	0	39,002
Reference Services offered to the Public Service, local & international Researchers	Total	103,176	0	103,176
Capacity of 35 Records Staff built in promotion of standard	Wage Recurrent	62,664	0	62,664
records management procedures, preservation of national	Non Wage Recurrent	40,512	0	40,512
archives and heritage	AIA	0	0	0

Output: 05 Development and dissemination of policies, standards and procedures

	Item		Balance b/f	New Funds	Total
	211101 General Staff Salaries		149,907	0	149,907
Records management systems audited and streamlined in 6 MDAs and 12 LGs	227001 Travel inland		23	0	23
		Total	149,929	0	149,929
		Wage Recurrent	149,907	0	149,907
		Non Wage Recurrent	23	0	23
NRCAB Equipment Maintained (2 lifts; Fire suppression system; Incinerator; Fountain; Generator; Air conditioning system; CCTV system including cameras and screens; Cold		AIA	0	0	0

rooms; Generator; Water pump

Development Projects

Program: 11 Management Services

Recurrent Programmes

QUARTER 4: Revised Workplan

Subprogram: 17 Institutional Assessment

Outputs Provided

Output: 01 Organizational structures for MDAs developed and reviewed

	Item		Balance b/f	New Funds	Total
Government decisions on rationalization of Government	211101 General Staff Salaries		213,249	0	213,249
Agencies Implemented.	221009 Welfare and Entertainment		273	0	273
	227001 Travel inland		3	0	3
Structures for 1 MDAs and 1 Universities reviewed and		Total	213,525	0	213,525
developed.		Wage Recurrent	213,249	0	213,249
Technical support and supervision to 3 MDAs and 8 LGs on		Non Wage Recurrent	276	0	276
implementation of Government Structures provided.		AIA	0	0	0

Strategy for institutionalising reforms in the Public Service developed and disseminated

Output: 02 Review of dysfunctional systems in MDAs and LGs

Report on Admission to Other Tertiary Institutions System under MoES finalised and presented to key Stakeholders

Technical Support provided to MDAs in the implementation of the reviewed system

Output: 04 Integrated Public Services Delivery Model Implemented

Technical support and supervision to Regional Services Uganda Centers provided.

Subprogram: 18 Research and Standards

Outputs Provided

Output: 03 Analysis of cost centres/constituents in MDAs and LGs

Job descriptions for new public universities and demand			New Funds	Total
driven technical support provided for 2 MDAs and 2 LGs	211101 General Staff Salaries	64,541	0	64,541
	211103 Allowances (Inc. Casuals, Temporary)	30	0	30
Research on Productivity Improvement, impact of Public	221009 Welfare and Entertainment	19	0	19
Service Policies (restructuring initiatives) carried out	227001 Travel inland	2	0	2
Public service research and innovations frame work	Total	64,592	0	64,592
developed	Wage Recurrent	64,541	0	64,541
	Non Wage Recurrent	52	0	52
	AIA	0	0	0

Development Projects

QUARTER 4: Revised Workplan

Program: 12 Human Resource Management

Recurrent Programmes

Subprogram: 04 Human Resource Development

Outputs Provided

Output: 03 MDAs and LGs Capacity Building

	Item		Balance b/f	New Funds	Total
Knowledge Management Policy for Public Service finalized	211101 General Staff Salaries		93,496	0	93,496
and disseminated	227001 Travel inland		107	0	107
		Total	93,603	0	93,603
		Wage Recurrent	93,496	0	93,496
		Non Wage Recurrent	107	0	107
Framework for collaboration between MoPS and Training Institutions disseminated		AIA	0	0	0

Communication and collaboration framework between MoPS and training institutions disseminated

Capacity Building Framework for the Uganda Public Service disseminated

Output: 10 MDAs and LGs supported in Human Resource PlanningItemBalance b/fNew FundsTotalTechnical support provided to 3 MDAs & 5 LGs in Human
Resource Planning conducted.211103 Allowances (Inc. Casuals, Temporary)2140214227001 Travel inland1530153

Total	367	0	367
Wage Recurrent	0	0	0
Non Wage Recurrent	367	0	367
AIA	0	0	0

QUARTER 4: Revised Workplan

Subprogram: 05 Compensation

Outputs Provided

Output: 01 Implementation of the Public Service Pension Reform

	Item	Balance b/f	New Funds	Total
Capacity building of 4 staff of the PSPS reform team	211101 General Staff Salaries	44,198	0	44,198
conducted	211103 Allowances (Inc. Casuals, Temporary)	50	0	50
Capacity building on, Salary, Wage and Pension management conducted in 50 Problematic Votes.	221009 Welfare and Entertainment	395	0	395
	227001 Travel inland	1,003	0	1,003
	Total	45,646	0	45,646
	Wage Recurrent	44,198	0	44,198
45 MDAs and DLGs supported on decentralised	Non Wage Recurrent	1,448	0	1,448
45 MDAs and DLGs supported on decentralised management of wage, payroll, pension and gratuity conducted.	AIA	0	0	0

Output: 06 Management of the Public Service Payroll and Wage Bill

Annual wage bill for the Public Service finalized and submitted to MoFPED	Item	Balance b/f	New Funds	Total
submitted to MoFPED	221009 Welfare and Entertainment	104	0	104
Recruitment Plans from MDAs and LGs received, and	227004 Fuel, Lubricants and Oils	80	0	80
consolidated.	Tot	al 184	0	184
	Wage Recurre	nt O	0	0
	Non Wage Recurre	ıt 184	0	184
	Al	A 0	0	0

Payroll and wage for 45 votes monitored

Subprogram: 14 Performance Management

Outputs Provided

Output: 04 Public Service Performance management

5 MDAs and 4 LGs supported to develop and operationalize	Item	Balance b/f	New Funds	Total
Client Charters	211101 General Staff Salaries	69,847	0	69,847
Refresher training in Performance Management for 15 schools/ institutions conducted	211103 Allowances (Inc. Casuals, Temporary)	946	0	946
schools/ institutions conducted	221005 Hire of Venue (chairs, projector, etc)	250	0	250
Rewards and Sanctions Committees oriented and sensitized in 4MDAs and 5 LGs	221009 Welfare and Entertainment	1	0	1
	227001 Travel inland	35	0	35
4 MDAs and 2 LGs monitored and supported in Preparation and implementation of Performance Improvement Plans	Total	71,079	0	71,079
Conducted Consultative Workshop carried out to discuss the	Wage Recurrent	69,847	0	69,847
draft ROM Framework	Non Wage Recurrent	1,232	0	1,232
	AIA	0	0	0

QUARTER 4: Revised Workplan

Subprogram: 15 Human Resource Policies and Procedures

Outputs Provided

Output: 09 Public Service Human Resource Policies developed and implemented

Annual Consolidated HRM Practices report produced	Item	Balance b/f	New Funds	Total
Guidelines on discipline and disciplinary procedure	211101 General Staff Salaries	237,297	0	237,297
presented to SMT and TMT	211103 Allowances (Inc. Casuals, Temporary)	87	0	87
	221002 Workshops and Seminars	610	0	610
	221009 Welfare and Entertainment	359	0	359
	227001 Travel inland	1,251	0	1,251
Technical guidance on Human Resource Management policies and procedures provided to 6 MDAs and 6 LGs.	227004 Fuel, Lubricants and Oils	9	0	9
Uganda public Service standing Orders were disseminated	Total	239,613	0	239,613
Oganda public Service standing Orders were disseminated	Wage Recurrent	237,297	0	237,297
	Non Wage Recurrent	2,316	0	2,316
	AIA	0	0	0

Subprogram: 16 Human Resource Management Systems

Outputs Provided

Output: 07 IPPS Implementation Support

	Item		Balance b/f	New Funds	Total
	211101 General Staff Salaries		31,344	0	31,344
	221020 IPPS Recurrent Costs		470,203	0	470,203
HCM deployed in targeted 60 pilot sites of phase 1.		Total	501,547	0	501,547
PBS customization and interface development finalised		Wage Recurrent	31,344	0	31,344
IPPS contracts managed and system support services		Non Wage Recurrent	470,203	0	470,203
maintained.		AIA	0	0	0

Training on HCM application functionality and usage conducted

Training on HCM application functionality and usage conducted

Development Projects

Program: 49 Policy, Planning and Support Services

Recurrent Programmes

Subprogram: 01 Finance and Administration

Total

500 500

0 500

0

Vote:005 Ministry of Public Service

QUARTER 4: Revised Workplan

Outputs Provided

Output: 09 Procurement and Disposal Services				
10 Contracts committee meetings conducted and minutes	Item	Balance b/f	New Funds	
prepared and approved by accounting officer for implementation	221001 Advertising and Public Relations	500	0	
20 evaluation committee meetings conducted	Total	500	0	
20 evaluation committee meetings conducted	Wage Recurrent	0	0	
	Non Wage Recurrent	500	0	
3 memberships to CIPS/ IPPU paid	AIA	0	0	

2 tenders advertised

1 Quarterly market surveys and due diligence undertaken on awarded contracts

Output: 11 Ministerial and Support Services				
Organize Africa Public Service Day 2020/21	Item	Balance b/f	New Funds	Total
commemoration	211101 General Staff Salaries	66,416	0	66,416
Cleaning and security services provided	221011 Printing, Stationery, Photocopying and Binding	4,297	0	4,297
Coordinate provision of utilities (Yaka, Water, Telephone)	222001 Telecommunications	985	0	985
Ministry fleet and equipment maintained	223005 Electricity	500	0	500
	224004 Cleaning and Sanitation	38,550	0	38,550
Entitlements to Senior Management processed	228002 Maintenance - Vehicles	77,897	0	77,897
A conducive physical work environment established (ensure good sanitation facilities, beautification, and decongesting	228004 Maintenance - Other	15	0	15
the compound)	Total	188,659	0	188,659
	Wage Recurrent	66,416	0	66,416
	Non Wage Recurrent	122,243	0	122,243
	AIA	0	0	0

Output: 13 Financial Management

Q.4 Audit reports produced and submitted to OAG	Item	Balance b/f	New Funds	Total
	221009 Welfare and Entertainment	284	0	284
	Total	284	0	284
	Wage Recurrent	0	0	0
	Non Wage Recurrent	284	0	284
	AIA	0	0	0

Output: 14 Support to Top Management Services

	Item	Balance b/f	New Funds	Total
	221009 Welfare and Entertainment	89	0	89
Entitlements for TMT for Q.4 processed	221011 Printing, Stationery, Photocopying and Binding	4,600	0	4,600
	227001 Travel inland	6	0	6
	Total	4,695	0	4,695
Cabinet memos analysed and briefs prepared	Wage Recurrent	0	0	0
	Non Wage Recurrent	4,695	0	4,695
	AIA	0	0	0

QUARTER 4: Revised Workplan

Output: 15 Implementation of the IEC Strategy

Ministry staff during the Government free air time talk	Item	Balance b/f	New Funds	Total
shows on Radio & TV facilitated	221001 Advertising and Public Relations	99	0	99
	221009 Welfare and Entertainment	192	0	192
Q.4 newsletter produced	Total	291	0	291
	Wage Recurrent	0	0	0
	Non Wage Recurrent	291	0	291
	AIA	0	0	0

Quarterly newsletter produced

Output: 19 Human Resource Management S	ervices			
	Item	Balance b/f	New Funds	Total
IPPS Recurrent costs paid Staff welfare implemented	211101 General Staff Salaries	299,209	0	299,209
	221011 Printing, Stationery, Photocopying and Binding	2,760	0	2,760
	Total	301,969	0	301,969
	Wage Recurrent	299,209	0	299,209
	Non Wage Recurrent	2,760	0	2,760
	AIA	0	0	0

26 Weekly Wellness programmes implemented

Ministry Staff Training Plan Developed and implemented

One Corporate Social Responsibility Activity implemented

Provision of support towards medical bills for staff

Output: 20 Records Management Services					
	Item		Balance b/f	New Funds	Total
Records management procedures and practices in the Registry streamlined	221009 Welfare and Entertainment		279	0	279
		Total	279	0	279
Records retention and disposal schedules rolled out in the Ministry of Public Service		Wage Recurrent	0	0	0
		Non Wage Recurrent	279	0	279
		AIA	0	0	0

QUARTER 4: Revised Workplan

Subprogram: 02 Administrative Reform

Outputs Provided

Output: 08 Public Service Negotiation and Dispute Settlement Services

Public Service Negotiating and consultative council activities coordinated.	Item	Balance b/f	New Funds	Total
	211103 Allowances (Inc. Casuals, Temporary)	28	0	28
Grievances and complaints from organized Labor Unions	227004 Fuel, Lubricants and Oils	310	0	310
and individual staff handled;	Total	338	0	338
	Wage Recurrent	0	0	0
Public service Tribunal activities implemented	Non Wage Recurrent	338	0	338
	AIA	0	0	0

Subprogram: 10 Internal Audit

Outputs Provided

Output: 13 Financial Management

	Item		Balance b/f	New Funds	Total
Q.4 internal audit reports prepared and submitted to PS and MoFPED	221009 Welfare and Entertainment		20	0	20
		Total	20	0	20
		Wage Recurrent	0	0	0
Q.4 Audit committee meetings organized.	Noi	n Wage Recurrent	20	0	20
Q. Fridait committee meetings organized.		AIA	0	0	0

Subprogram: 11 Civil Service College

Outputs Provided

Output: 02 Upgrading of the Civil Service College Facility

Item		Balance b/f	New Funds	Total
211101 General Staff Salaries		175,458	0	175,458
	Total	175,458	0	175,458
	Wage Recurrent	175,458	0	175,458
	Non Wage Recurrent	0	0	0
	AIA	0	0	0

QUARTER 4: Revised Workplan

Output: 03 MDAs and LGs Capacity building

Presentation of the Pre-feasibility Report of Construction of	Item	Balance b/f	New Funds	Total
the Phase II of CSCU to DC-MoFPED	211103 Allowances (Inc. Casuals, Temporary)	197	0	197
	221003 Staff Training	33,535	0	33,535
	221009 Welfare and Entertainment	100	0	100
	221012 Small Office Equipment	3,340	0	3,340
	223004 Guard and Security services	72	0	72
250 assorted promotional materials produced and CSCU visibility increased	Total	37,244	0	37,244
	Wage Recurrent	0	0	0
	Non Wage Recurrent	37,244	0	37,244
	AIA	0	0	0

1 Mandatory training programmes (targeting 1100 participants) delivered

8 Tailor Made training programmes (targeting 910 participants) delivered

1 Tracer Studies (targeting 25 participants) Undertaken

Subprogram: 13 Public Service Pensions

Outputs Provided

Output: 01 Payment of statutory pensions

	Item	Balance b/f	New Funds	Total
emoluments for the former Prime Minister, Right Hon. Kintu	211103 Allowances (Inc. Casuals, Temporary)	22	0	22
Musoke paid Shs. 54092,000	211106 Emoluments paid to former Presidents / Vice Presidents	60,544	0	60,544
Emoluments for the former, Prime Minister, Right Hon. Prof. Apollo Nsibambi paid Shs. 24,852,000	212102 Pension for General Civil Service	172,131	0	172,131
	213002 Incapacity, death benefits and funeral expenses	80,125	0	80,125
Emoluments for the former V.P, H.E. Dr. Balibaseka Bukenya paid; Shs. 27,612,000	213004 Gratuity Expenses	21,859	0	21,859
	Total	334,681	0	334,681
Emoluments to former V.P, H.E. Dr. Specioza Wandira	Wage Recurrent	0	0	0
Kazibwe paid: Shs. 27,612,000	Non Wage Recurrent	334,681	0	334,681
Emoluments for the former V.P H.E Dr. Wandira Kazibwe paid Shs. 27,612,000	AIA	0	0	0

Monthly Pension paid to 167 Pensioners

State and official Burials Managed

Repatriation allowance paid to retiring officers

QUARTER 4: Revised Workplan

Subprogram: 19 Policy and Planning

Outputs Provided

Output: 10 Policies Analysed and Evaluated

Train SMT members in undertaking Regulatory Impact Assessments

Policy Brief Prepared and submitted to management

Quarter 3 Cabinet Returns prepared and submitted

Technical support provided to Departments on preparation of Policies and Cabinet Papers

Output: 12 Production of Workplans and Budgets

	Item	Balance b/f	New Funds	Total
Ministry's quarter 3 performance report for FY 2020/21 produced and submitted to MoFPED	211101 General Staff Salaries	169,260	0	169,260
	221002 Workshops and Seminars	2,349	0	2,349
Technical Support provided to Departments on preparation of Project Proposals	221009 Welfare and Entertainment	184	0	184
	221011 Printing, Stationery, Photocopying and Binding	5,698	0	5,698
	227001 Travel inland	400	0	400
Q.3 Report on status of implementation of the SMT Retreat	Total	177,891	0	177,891
2020 resolutions prepared	Wage Recurrent	169,260	0	169,260
	Non Wage Recurrent	8,631	0	8,631
Ministry Strategic Plan for FY 2020/21 - 2024/25 printed	AIA	0	0	0

and disseminated

Output: 16 Monitoring and Evaluation Framework developed and implemented

	Item	Balance b/f	New Funds	Total
Refresher training on Performance Management evaluated in	211103 Allowances (Inc. Casuals, Temporary)	2	0	2
18 institutions covered in FY 2019/20	221011 Printing, Stationery, Photocopying and Binding	11,250	0	11,250
Strategic plan for statistics for FY 2020/21- 2024/2025	Total	11,252	0	11,252
finalized	Wage Recurrent	0	0	0
Profiled key statistical indicators	Non Wage Recurrent	11,252	0	11,252
HR Statistical abstract for the year 2020 prepared and disseminated	AIA	0	0	0

MATRAC updated regularly

An on line Employee satisfaction survey 2021 undertaken and report produced

Implementation of SMT Resolutions from Weekly meetings and annual retreat monitored and Reports prepared

Quarterly Brief on State of the Payroll prepared and submitted to management

Development Projects

QUARTER 4: Revised Workplan

Project: 1682 Retooling of Public Service

Outputs Provided

Output: 03 MDAs and LGs Capacity building

Ministry Capacity Building Plan for FY 2020/21 prepared and implemented.	Item		Balance b/f	New Funds	Total
	221003 Staff Training		8,890	0	8,890
		Total	8,890	0	8,890
		GoU Development	8,890	0	8,890
		External Financing	0	0	0
		AIA	0	0	0

Output: 11 Ministerial and Support Services

	Item	Balance b/f	New Funds	Total
	211103 Allowances (Inc. Casuals, Temporary)	527	0	527
	221002 Workshops and Seminars	14,806	0	14,806
3 Project Preparation Committee meetings held Q.4 Public Service Sub-sector Review meeting held	221008 Computer supplies and Information Technology (IT)	9,776	0	9,776
	222003 Information and communications technology (ICT)	55,000	0	55,000
Q.4 lease fees for the Heavy-duty printers paid;	224005 Uniforms, Beddings and Protective Gear	20,480	0	20,480
Q.4 Political oversight monitoring of Ministry initiatives undertaken and reports prepared.	227004 Fuel, Lubricants and Oils	15	0	15
	Total	100,604	0	100,604
	GoU Development	100,604	0	100,604
	External Financing	0	0	0
	AIA	0	0	0

Capital Purchases

Output: 72 Government Buildings and Administrative Infrastructure

Item		Balance b/f	New Funds	Total
281503 Engineering and Design Studies & Plans works	281503 Engineering and Design Studies & Plans for capital works		0	34,071
312101 Non-Residential Buildings		239,347	0	239,347
	Total	273,418	0	273,418
GoUDev	velopment	273,418	0	273,418
External 1	Financing	0	0	0
	AIA	0	0	0

Output: 75 Purchase of Motor Vehicles and Other Transport Equipment

Follow up on the delivery of 2 vehicles for the Ministers	Item		Balance b/f	New Funds	Total
	312201 Transport Equipment		338,211	0	338,211
		Total	338,211	0	338,211
	GoUDev	elopment	338,211	0	338,211
	External F	inancing	0	0	0
		AIA	0	0	0

QUARTER 4: Revised Workplan

Output: 76 Purchase of Office and ICT Equipment, including Software

	Item		Balance b/f	New Funds	Total
	312213 ICT Equipment		90,624	0	90,624
		Total	90,624	0	90,624
Roll out the online Inspection Tool to Votes		GoU Development	90,624	0	90,624
		External Financing	0	0	0
		AIA	0	0	0

Follow up on the supplier for delivery of the Public Address System

System

Output: 78 Purchase of Office and Residential Furniture and Fittings

	Item		Balance b/f	New Funds	Total
Finalize payment of Furniture for training rooms at CSCU procured	312203 Furniture & Fixtures		12,538	0	12,538
		Total	12,538	0	12,538
		GoU Development	12,538	0	12,538
		External Financing	0	0	0
		AIA	0	0	0
		GRAND TOTAL	3,689,948	0	3,689,948
		Wage Recurrent	1,824,255	0	1,824,255
		Non Wage Recurrent	1,041,409	0	1,041,409
		GoU Development	824,284	0	824,284
		External Financing	0	0	0
		AIA	0	0	0