

# Vote:141 URA

## QUARTER 3: Highlights of Vote Performance

### V1: Summary of Issues in Budget Execution

**Table V1.1: Overview of Vote Expenditures (UShs Billion)**

	Approved Budget	Released by End Q 3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent Wage	163.264	122.448	106.785	75.0%	65.4%	87.2%
Non Wage	229.757	233.218	209.542	101.5%	91.2%	89.8%
Dev. GoU	43.640	32.730	14.304	75.0%	32.8%	43.7%
Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
<b>GoU Total</b>	<b>436.660</b>	<b>388.395</b>	<b>330.631</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>
<b>Total GoU+Ext Fin (MTEF)</b>	<b>436.660</b>	<b>388.395</b>	<b>330.631</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>
Arrears	0.000	0.000	0.000	0.0%	0.0%	0.0%
<b>Total Budget</b>	<b>436.660</b>	<b>388.395</b>	<b>330.631</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>
<i>A.I.A Total</i>	0.000	0.000	0.000	0.0%	0.0%	0.0%
<b>Grand Total</b>	<b>436.660</b>	<b>388.395</b>	<b>330.631</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>
<b>Total Vote Budget Excluding Arrears</b>	<b>436.660</b>	<b>388.395</b>	<b>330.631</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>

**Table V1.2: Releases and Expenditure by Program\***

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 1418 Administration and Support Services	217.73	163.32	127.82	75.0%	58.7%	78.3%
Program: 1454 Revenue Collection & Administration	218.93	225.08	202.81	102.8%	92.6%	90.1%
<b>Total for Vote</b>	<b>436.66</b>	<b>388.40</b>	<b>330.63</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>

### Matters to note in budget execution

By the end of the third quarter of the FY 2020/21, UGX 338.40 billion had been released, out of which UGX 330.63 billion was spent hence registering a budget absorption level of 85.13 percent against a target of 100.00 percent. The variance in budget absorption level can be accounted for in committed procurements.

**Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)**

<i>(i) Major unspent balances</i>	
<b>Programs , Projects</b>	
<b>Program 1418 Administration and Support Services</b>	
<b>0.163 Bn Shs</b>	<b>SubProgram/Project :02 Internal Audit and Compliance</b>
Reason: Recruitment on going.	

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<i>Items</i>	
<b>162,602,970.020 UShs</b>	212101 Social Security Contributions
Reason: Recruitment on going.	
<b>14.018 Bn Shs</b>	<i>SubProgram/Project :03 Corporate services</i>
Reason:	
<i>Items</i>	
<b>10,101,381,983.500 UShs</b>	221008 Computer supplies and Information Technology (IT)
Reason: Commitments on going for SO class Asycuda and Microsoft Support.	
<b>2,233,966,622.000 UShs</b>	228001 Maintenance - Civil
Reason: On going commitments on civil works- e.g Ishasha River office	
<b>1,206,228,130.000 UShs</b>	221003 Staff Training
Reason: Awaiting invoices for payment.	
<b>280,000,000.000 UShs</b>	224005 Uniforms, Beddings and Protective Gear
Reason: Awaiting invoices for payment.	
<b>163,275,900.000 UShs</b>	227003 Carriage, Haulage, Freight and transport hire
Reason: Delayed invoices to be paid in Q4.	
<b>0.399 Bn Shs</b>	<i>SubProgram/Project :04 Legal Services</i>
Reason:	
<i>Items</i>	
<b>183,648,596.275 UShs</b>	212101 Social Security Contributions
Reason: Recruitment on going for the vacant positions.	
<b>170,224,451.250 UShs</b>	221006 Commissions and related charges
Reason: Restrictions on travel & Meetings due to Covid-19 pandemic	
<b>45,127,243.000 UShs</b>	227002 Travel abroad
Reason: Restrictions on travel due to Covid-19 pandemic	
<b>2.166 Bn Shs</b>	<i>SubProgram/Project :08 Research &amp; Planning, Public Awarenessand Tax Education</i>
Reason:	
<i>Items</i>	
<b>1,075,643,040.000 UShs</b>	221008 Computer supplies and Information Technology (IT)
Reason: Awaiting invoices for software upgrade for URA contact centre	
<b>756,870,763.250 UShs</b>	221002 Workshops and Seminars
Reason: Restrictions on meetings due to Covid-19 pandemic	
<b>333,900,638.500 UShs</b>	227002 Travel abroad

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Reason: Restrictions on travel due to Covid-19 pandemic	
<b>18.814 Bn Shs</b>	<i>SubProgram/Project :1622 Retooling of Uganda Revenue Authority</i>
Reason:	
<i>Items</i>	
<b>15,448,718,911.663 UShs</b>	312213 ICT Equipment
Reason: On going procurement for SOCLASS licenses, data centre and Microsoft support	
<b>1,733,015,534.000 UShs</b>	312201 Transport Equipment
Reason: Delays in invoice delivery for payment.	
<b>1,632,285,000.000 UShs</b>	312101 Non-Residential Buildings
Reason: Stii awaiting invoices for payment on renovation works.	
<b>Program 1454 Revenue Collection &amp; Administration</b>	
<b>3.894 Bn Shs</b>	<i>SubProgram/Project :05 Domestic Taxes</i>
Reason:	
<i>Items</i>	
<b>2,391,754,460.476 UShs</b>	212101 Social Security Contributions
Reason: Recruitment on going to fill up vacate positions.	
<b>1,427,491,692.250 UShs</b>	227001 Travel inland
Reason: Restrictions on travel & TREP meetings - due to Covid-19 pandemic	
<b>75,029,577.000 UShs</b>	227002 Travel abroad
Reason: Restrictions on travel due to Covid-19 pandemic	
<b>3.387 Bn Shs</b>	<i>SubProgram/Project :06 Customs</i>
Reason:	
<i>Items</i>	
<b>3,228,293,323.000 UShs</b>	221008 Computer supplies and Information Technology (IT)
Reason: On going procurement for Scanners and support equipment	
<b>158,413,852.000 UShs</b>	227002 Travel abroad
Reason: Restrictions on travel due to COVID-19 pandemic.	
<b>0.025 Bn Shs</b>	<i>SubProgram/Project :07 Tax Investigations</i>
Reason:	
<i>Items</i>	
<b>25,332,625.000 UShs</b>	227002 Travel abroad
Reason: Restrictions on travel due to COVID-19 pandemic	
<b>(ii) Expenditures in excess of the original approved budget</b>	

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<b>Program 1454 Revenue Collection &amp; Administration</b>	
<b>42.695 Bn Shs</b>	<i>SubProgram/Project :05 Domestic Taxes</i>
Reason:	
<i>Items</i>	
<b>54,797,971,584.500 UShs</b>	221008 Computer supplies and Information Technology (IT)
Reason: Supplementary budget received to fund the DTS.	
<b>0.000 Bn Shs</b>	<i>SubProgram/Project :06 Customs</i>
Reason:	
<i>Items</i>	
<b>471,299,380.000 UShs</b>	228004 Maintenance – Other
Reason: Payment for casual labour and destruction of expired goods.	
<b>0.000 Bn Shs</b>	<i>SubProgram/Project :07 Tax Investigations</i>
Reason:	
<i>Items</i>	
<b>91,315,377.501 UShs</b>	228004 Maintenance – Other
Reason: Payment for science lab consumables invoices	

## V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators\*

<b>Programme : 18 Administration and Support Services</b>			
<b>Responsible Officer: John Musinguzi Rujoki</b>			
<b>Programme Outcome: Efficient and effective institutional performance</b>			
<b>Sector Outcomes contributed to by the Programme Outcome</b>			
1 .Fiscal Credibility and Sustainability			
<b>Programme Outcome Indicators</b>	<b>Indicator Measure</b>	<b>Planned 2020/21</b>	<b>Actuals By END Q3</b>
Level of Strategic plan delivered	Percentage	80%	64.59%
Annual Auditor General rating of institutions	Text	unqualified	Unqualified
<b>Programme : 54 Revenue Collection &amp; Administration</b>			
<b>Responsible Officer: John Musinguzi Rujoki</b>			
<b>Programme Outcome: Maximum revenue</b>			
<b>Sector Outcomes contributed to by the Programme Outcome</b>			
1 .Fiscal Credibility and Sustainability			

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Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Revenue collection to target	Percentage	100%	64.59%
Compliance level	Percentage	80%	69.57%
Tax Administration cost as % of revenue	Percentage	2.3%	2.22%

**Table V2.2: Key Vote Output Indicators\***

<b>Programme : 54 Revenue Collection &amp; Administration</b>			
<b>Sub Programme : 05 Domestic Taxes</b>			
<b>KeyOutPut : 02 Domestic Tax Collection</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Average filling ratio	Percentage	89.9%	80.43%
Percentage Growth in taxpayer register	Percentage	15%	7.77%
Percentage of Domestic Tax Revenue collected against target	Percentage	100%	61.75%
Proportion of NTR collected against target.	Percentage	100%	51.05%
<b>Sub Programme : 06 Customs</b>			
<b>KeyOutPut : 01 Customs Tax Collection</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Percentage of Customs tax Revenue collected against target	Percentage	100%	69.60%
Amount of Customs Revenue collected to target	Number	8801.68	5,569.11
<b>Sub Programme : 07 Tax Investigations</b>			
<b>KeyOutPut : 03 Tax Investigations</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
No. of Industry based tax investigations carried out to conclusion	Number	85	74
Average cost of Tax Administration (DT, CE, TI)	Number	223.91	202.81

### Performance highlights for the Quarter

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## QUARTER 3: Highlights of Vote Performance

By the end of the third quarter, URA had collected net revenue (gross revenue less refunds) of UGX 13,976.28 billion representing 64.59 percent of the annual target. The target for the period July to March of the FY 2020/21 was UGX 13,953.05 billion, therefore, a surplus of UGX 23.22 billion was registered and a growth of 4.64 percent, compared to July to March of the FY 2019/20.

Domestic revenue collections for the period July to March were UGX 8,668.40 billion against a target of UGX 8,972.20 billion. A growth of 4.18 percent was registered in the period, as much, as the collections were UGX 303.80 billion below target. The domestic revenue collections represent 61.75 percent of the annual domestic taxes target.

Customs tax collections were UGX 5,569.11 billion against a target of UGX 5,281.52 billion posting a surplus of UGX 287.60 billion and a growth of 5.34 percent. Customs collections for the period July-March represent 69.60 percent of the annual customs target.

## V3: Details of Releases and Expenditure

**Table V3.1: GoU Releases and Expenditure by Output\***

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
<b>Program 1418 Administration and Support Services</b>	<b>217.73</b>	<b>163.32</b>	<b>127.82</b>	<b>75.0%</b>	<b>58.7%</b>	<b>78.3%</b>
<i>Class: Outputs Provided</i>	<i>174.10</i>	<i>130.59</i>	<i>113.51</i>	<i>75.0%</i>	<i>65.2%</i>	<i>86.9%</i>
141801 Internal Audit and Compliance	8.23	6.18	4.52	75.0%	54.9%	73.3%
141803 Administrative Support Services	133.11	99.85	88.27	75.0%	66.3%	88.4%
141804 Public Awareness and Tax Education/Modernization	24.04	18.03	14.74	75.0%	61.3%	81.7%
141805 Legal services	8.71	6.53	5.98	75.0%	68.7%	91.6%
<i>Class: Capital Purchases</i>	<i>43.64</i>	<i>32.73</i>	<i>14.30</i>	<i>75.0%</i>	<i>32.8%</i>	<i>43.7%</i>
141872 Government Buildings and Administrative Infrastructure	2.60	1.95	0.32	75.0%	12.2%	16.3%
141875 Purchase of Motor Vehicles and Other Transport Equipment	8.02	6.02	4.28	75.0%	53.4%	71.2%
141876 Purchase of Office and ICT Equipment, including software	32.92	24.69	9.24	75.0%	28.1%	37.4%
141877 Purchase of Specialised Machinery and Equipment	0.05	0.04	0.18	75.0%	358.9%	478.5%
141878 Purchase of Office and Residential Furniture and Fittings	0.05	0.04	0.28	75.0%	567.4%	756.6%
<b>Program 1454 Revenue Collection &amp; Administration</b>	<b>218.93</b>	<b>225.08</b>	<b>202.81</b>	<b>102.8%</b>	<b>92.6%</b>	<b>90.1%</b>
<i>Class: Outputs Provided</i>	<i>218.93</i>	<i>225.08</i>	<i>202.81</i>	<i>102.8%</i>	<i>92.6%</i>	<i>90.1%</i>
145401 Customs Tax Collection	98.36	73.77	65.67	75.0%	66.8%	89.0%
145402 Domestic Tax Collection	109.37	142.91	129.66	130.7%	118.6%	90.7%
145403 Tax Investigations	11.20	8.40	7.48	75.0%	66.8%	89.1%
<b>Total for Vote</b>	<b>436.66</b>	<b>388.40</b>	<b>330.63</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>

**Table V3.2: 2020/21 GoU Expenditure by Item**

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
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<b>Class: Outputs Provided</b>	<b>393.02</b>	<b>355.67</b>	<b>316.33</b>	90.5%	80.5%	88.9%
211102 Contract Staff Salaries	163.26	122.45	106.79	75.0%	65.4%	87.2%
211103 Allowances (Inc. Casuals, Temporary)	12.96	9.72	14.33	75.0%	110.6%	147.5%
212101 Social Security Contributions	31.65	23.74	19.37	75.0%	61.2%	81.6%
213001 Medical expenses (To employees)	7.62	5.72	5.67	75.0%	74.4%	99.2%
213004 Gratuity Expenses	1.62	1.21	2.08	75.0%	128.5%	171.4%
221001 Advertising and Public Relations	3.67	2.75	2.44	75.0%	66.4%	88.5%
221002 Workshops and Seminars	6.07	4.56	3.78	75.0%	62.2%	82.9%
221003 Staff Training	5.62	4.22	3.01	75.0%	53.5%	71.4%
221004 Recruitment Expenses	1.20	0.90	0.88	75.0%	73.0%	97.3%
221006 Commissions and related charges	0.66	0.49	0.32	75.0%	49.1%	65.4%
221007 Books, Periodicals & Newspapers	0.11	0.08	0.08	75.0%	73.8%	98.5%
221008 Computer supplies and Information Technology (IT)	75.69	117.65	100.37	155.4%	132.6%	85.3%
221009 Welfare and Entertainment	7.30	5.48	5.42	75.0%	74.2%	98.9%
221011 Printing, Stationery, Photocopying and Binding	2.12	1.59	1.58	75.0%	74.5%	99.3%
221014 Bank Charges and other Bank related costs	0.19	0.14	0.14	75.0%	73.2%	97.6%
221017 Subscriptions	0.40	0.30	0.30	75.0%	73.3%	97.7%
222001 Telecommunications	0.90	0.68	0.68	75.0%	75.0%	100.0%
222002 Postage and Courier	0.24	0.18	0.18	75.0%	74.3%	99.0%
222003 Information and communications technology (ICT)	8.10	6.08	6.03	75.0%	74.4%	99.2%
223001 Property Expenses	0.09	0.07	0.07	75.0%	75.0%	100.0%
223002 Rates	0.30	0.23	0.23	75.0%	75.0%	100.0%
223003 Rent – (Produced Assets) to private entities	2.38	1.79	1.73	75.0%	72.8%	97.0%
223004 Guard and Security services	2.37	1.78	1.80	75.0%	75.9%	101.1%
223005 Electricity	2.07	1.55	1.54	75.0%	74.3%	99.1%
223006 Water	0.80	0.60	0.60	75.0%	74.3%	99.1%
224004 Cleaning and Sanitation	0.99	0.75	0.74	75.0%	74.0%	98.7%
224005 Uniforms, Beddings and Protective Gear	1.40	1.05	0.77	75.0%	55.0%	73.3%
225001 Consultancy Services- Short term	1.10	0.82	0.76	75.0%	69.3%	92.4%
226001 Insurances	6.93	5.20	4.93	75.0%	71.1%	94.8%
227001 Travel inland	13.83	10.37	8.89	75.0%	64.2%	85.7%
227002 Travel abroad	1.49	1.12	0.44	75.0%	29.6%	39.4%
227003 Carriage, Haulage, Freight and transport hire	1.16	0.87	0.70	75.0%	60.7%	80.9%
227004 Fuel, Lubricants and Oils	3.64	2.73	2.70	75.0%	74.2%	98.9%
228001 Maintenance - Civil	11.55	8.66	6.43	75.0%	55.7%	74.2%
228002 Maintenance - Vehicles	4.77	3.58	3.25	75.0%	68.0%	90.7%
228003 Maintenance – Machinery, Equipment & Furniture	5.61	4.20	3.63	75.0%	64.8%	86.3%
228004 Maintenance – Other	1.55	1.18	2.06	76.0%	133.0%	175.1%
273102 Incapacity,death benefits and funeral expenses	0.40	0.30	0.29	75.0%	73.7%	98.3%
282102 Fines and Penalties/ Court wards	1.20	0.90	1.36	75.0%	113.5%	151.3%
<b>Class: Capital Purchases</b>	<b>43.64</b>	<b>32.73</b>	<b>14.30</b>	75.0%	32.8%	43.7%
312101 Non-Residential Buildings	2.60	1.95	0.32	75.0%	12.2%	16.3%

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312201 Transport Equipment	8.02	6.02	4.28	75.0%	53.4%	71.2%
312202 Machinery and Equipment	0.05	0.04	0.18	75.0%	358.9%	478.5%
312203 Furniture & Fixtures	0.05	0.04	0.28	75.0%	567.4%	756.6%
312213 ICT Equipment	32.92	24.69	9.24	75.0%	28.1%	37.4%
<b>Total for Vote</b>	<b>436.66</b>	<b>388.40</b>	<b>330.63</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>

**Table V3.3: GoU Releases and Expenditure by Project and Programme\***

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
<b>Program 1418 Administration and Support Services</b>	<b>217.73</b>	<b>163.32</b>	<b>127.82</b>	<b>75.0%</b>	<b>58.7%</b>	<b>78.3%</b>
<i>Recurrent SubProgrammes</i>						
02 Internal Audit and Compliance	8.23	6.18	4.52	75.0%	54.9%	73.3%
03 Corporate services	133.11	99.85	88.27	75.0%	66.3%	88.4%
04 Legal Services	8.71	6.53	5.98	75.0%	68.7%	91.6%
08 Research & Planning, Public Awareness and Tax Education	24.04	18.03	14.74	75.0%	61.3%	81.7%
<i>Development Projects</i>						
1622 Retooling of Uganda Revenue Authority	43.64	32.73	14.30	75.0%	32.8%	43.7%
<b>Program 1454 Revenue Collection &amp; Administration</b>	<b>218.93</b>	<b>225.08</b>	<b>202.81</b>	<b>102.8%</b>	<b>92.6%</b>	<b>90.1%</b>
<i>Recurrent SubProgrammes</i>						
05 Domestic Taxes	109.37	142.91	129.66	130.7%	118.6%	90.7%
06 Customs	98.36	73.77	65.67	75.0%	66.8%	89.0%
07 Tax Investigations	11.20	8.40	7.48	75.0%	66.8%	89.1%
<b>Total for Vote</b>	<b>436.66</b>	<b>388.40</b>	<b>330.63</b>	<b>88.9%</b>	<b>75.7%</b>	<b>85.1%</b>

**Table V3.4: External Financing Releases and Expenditure by Sub Programme**

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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### Program: 18 Administration and Support Services

#### Recurrent Programmes

### Subprogram: 02 Internal Audit and Compliance

#### Outputs Provided

#### Output: 01 Internal Audit and Compliance

		Item	Spent
<ul style="list-style-type: none"> <li>• 6 sensitization on sexual harassment.</li> <li>• 4 integrity enhancement initiatives</li> <li>• 25% of internal audit universe covered.</li> <li>• 60 investigations carried out</li> <li>• 8 compliance reviews</li> </ul>	During the period July-March of the FY 2020/21, five (5) sexual harassment sensitizations for staff were held across regions against a target of five (5). The sensitisations covered sixty (60) stations.	211102 Contract Staff Salaries	2,466,321
		211103 Allowances (Inc. Casuals, Temporary)	67,839
		212101 Social Security Contributions	581,124
	In addition, ten (10) integrity enhancement initiatives were implemented against a target of three (3).	213001 Medical expenses (To employees)	126,190
		213004 Gratuity Expenses	104,847
		221001 Advertising and Public Relations	27,790
	25.00 percent of the internal audit universe covered as planned.	221002 Workshops and Seminars	115,860
		221007 Books, Periodicals & Newspapers	512
	During the period July-March of the FY 2020/21, forty-one (41) investigations were conducted against a three quarter target of forty-five (45) hence representing a performance of 91.11 percent.	221009 Welfare and Entertainment	172,010
		221011 Printing, Stationery, Photocopying and Binding	19,819
		221014 Bank Charges and other Bank related costs	3,476
		221017 Subscriptions	14,589
	Two (2) compliance reviews were conducted during the period July-March of the FY 2020/21 against a target of six (6).	223006 Water	19,770
		224004 Cleaning and Sanitation	4,069
		225001 Consultancy Services- Short term	344,025
		226001 Insurances	55,246
		227001 Travel inland	181,998
		227002 Travel abroad	55,113
		227003 Carriage, Haulage, Freight and transport hire	780
		227004 Fuel, Lubricants and Oils	113,937
		228002 Maintenance - Vehicles	48,214
		228004 Maintenance – Other	1,043

#### Reasons for Variation in performance

Extra integrity enhancement initiatives were conducted to ensure that staff adhere to the code of conduct, as well as to check their integrity.

<b>Total</b>	<b>4,524,569</b>
Wage Recurrent	2,466,321
Non Wage Recurrent	2,058,248
AIA	0
<b>Total For SubProgramme</b>	<b>4,524,569</b>
Wage Recurrent	2,466,321

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
		Non Wage Recurrent	2,058,248
		AIA	0

### Recurrent Programmes

#### Subprogram: 03 Corporate services

##### Outputs Provided

##### Output: 03 Administrative Support Services

		Item	Spent
• Unqualified audit report from Auditor General	Unqualified audit report from the Auditor General.	211102 Contract Staff Salaries	13,309,456
• 92% employee stability rate		211103 Allowances (Inc. Casuals, Temporary)	8,630,732
• 100% budget absorption rate		212101 Social Security Contributions	2,705,017
• 99% average IT service availability rate	UGX 388.40 billion was released for the period July-March of the FY 2020/21, out of which UGX 330.63 billion was spent resulting into a budget absorption level of 85.13 percent against a target of 100.00 percent.	213001 Medical expenses (To employees)	1,049,100
• Special fund to cater for HIV positive staff & families provided.		213004 Gratuity Expenses	1,111,945
• Sanitary & disposal services procured.		221001 Advertising and Public Relations	273,350
• Disposal of obsolete items executed	99.04 percent average IT service availability rate against a planned target of 99.00 percent.	221002 Workshops and Seminars	902,013
• Equal opportunities employment program		221003 Staff Training	3,008,772
		221004 Recruitment Expenses	876,000
	Special fund to cater for HIV positive staff, family members and their dependents provided.	221007 Books, Periodicals & Newspapers	32,250
		221008 Computer supplies and Information Technology (IT)	23,564,188
	Procured sanitary & disposal services as planned.	221009 Welfare and Entertainment	2,140,966
		221011 Printing, Stationery, Photocopying and Binding	683,469
	Initiatives and steps for disposal of obsolete items having commenced in quarter one of the FY 2020/21, during the second quarter, disposal of URA obsolete records of about 541 sacks and 2600 empty old boxes was enacted, after the contract had been awarded and the company started sorting, packing plus ferrying the items for disposal.	221014 Bank Charges and other Bank related costs	52,644
		221017 Subscriptions	15,000
		222001 Telecommunications	675,000
		222002 Postage and Courier	181,200
		222003 Information and communications technology (ICT)	6,028,829
		223001 Property Expenses	67,129
		223002 Rates	225,047
		223003 Rent – (Produced Assets) to private entities	799,673
		223004 Guard and Security services	1,414,372
		223005 Electricity	1,047,296
		223006 Water	291,399
		224004 Cleaning and Sanitation	333,514
		224005 Uniforms, Beddings and Protective Gear	770,000
		225001 Consultancy Services- Short term	105,000
		226001 Insurances	3,115,759
	During the period July-March of the FY 2020/21, the equal opportunities employment program was executed. Staff were hired on merit and availability of opportunity with no inequalities or bias against any individual or group of persons on the ground of sex, age, race, colour, ethnic origin, tribe, birth, creed or religion, health status, social or economic standing, political opinion or disability. For example, of the 265 new employees who were hired, 86 were females and 179 were males. The Authority offers an all-encompassing medical care for any challenges for any staff. Additionally, a special fund was created to cater for HIV		

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

positive staff, their family members and their dependents. There was procurement of sanitary and disposal services for female staff. Training opportunities were given to all staff based on knowledge skills gap.	227001 Travel inland	1,087,696
	227002 Travel abroad	47,616
	227003 Carriage, Haulage, Freight and transport hire	500,699
	227004 Fuel, Lubricants and Oils	827,570
	228001 Maintenance - Civil	6,427,783
	228002 Maintenance - Vehicles	1,914,087
	228003 Maintenance – Machinery, Equipment & Furniture	3,629,905
	228004 Maintenance – Other	129,859
	273102 Incapacity, death benefits and funeral expenses	294,950

### Reasons for Variation in performance

The variance in budget absorption level is due to committed procurements.

The decline in internet service availability during the third quarter mainly in January 2021 that was caused by Government directive to switch off internet.

<b>Total</b>	<b>88,269,281</b>
Wage Recurrent	13,309,456
Non Wage Recurrent	74,959,825
AIA	0
<b>Total For SubProgramme</b>	<b>88,269,281</b>
Wage Recurrent	13,309,456
Non Wage Recurrent	74,959,825
AIA	0

### Recurrent Programmes

#### Subprogram: 04 Legal Services

#### Outputs Provided

#### Output: 05 Legal services

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<ul style="list-style-type: none"> <li>85% cases won and settled in URA favor</li> <li>80Bn recovered from debt</li> <li>4 Proactive debt recovery &amp; litigation initiatives executed</li> <li>100% instructions executed.</li> </ul>	<p>During the period July - March of the FY 2020/21, 75.00 percent of the cases were won and settled in URA's favour. A total of ninety-two (92) Judgements/Rulings were received, of these sixty-nine (69) cases were decided in favour of URA (forty-five (45) civil wins and twenty-four (24) criminal convictions); twenty-one (21) cases (sixteen (16) civil losses and five (5) criminal acquittals/dismissals) were decided in favour of taxpayers; and two (2) cases were split decisions.</p> <p>Recovered UGX 65.35 billion in tax debt by the Debt Collection Unit (DCU) against a three quarter target of UGX 60.00 billion hence a performance of 108.92 percent.</p> <p>Executed six (6) proactive debt recovery debt recovery &amp; timely litigation initiatives during the period July - March of the FY 2020/21 against a target of four (4) including:</p> <ul style="list-style-type: none"> <li>Risk profiling of cases.</li> <li>Preparation and drafting of pleadings.</li> <li>Filing of court documents within stipulated time.</li> <li>Preparation of submissions.</li> <li>Representation of URA in court.</li> <li>Out of court settlements.</li> </ul> <p>100.00 percent of instructions executed as planned.</p>	<p><b>Item</b></p> <p>211102 Contract Staff Salaries</p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>212101 Social Security Contributions</p> <p>213001 Medical expenses (To employees)</p> <p>213004 Gratuity Expenses</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221006 Commissions and related charges</p> <p>221007 Books, Periodicals &amp; Newspapers</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>221014 Bank Charges and other Bank related costs</p> <p>221017 Subscriptions</p> <p>223006 Water</p> <p>224004 Cleaning and Sanitation</p> <p>225001 Consultancy Services- Short term</p> <p>226001 Insurances</p> <p>227001 Travel inland</p> <p>227002 Travel abroad</p> <p>227003 Carriage, Haulage, Freight and transport hire</p> <p>227004 Fuel, Lubricants and Oils</p> <p>228002 Maintenance - Vehicles</p> <p>282102 Fines and Penalties/ Court wards</p>	<p><b>Spent</b></p> <p>2,831,383</p> <p>44,346</p> <p>478,391</p> <p>123,646</p> <p>112,251</p> <p>5,509</p> <p>112,985</p> <p>322,455</p> <p>19,314</p> <p>160,035</p> <p>37,600</p> <p>3,154</p> <p>2,162</p> <p>1,455</p> <p>4,863</p> <p>12,000</p> <p>54,641</p> <p>108,464</p> <p>22,127</p> <p>2,360</p> <p>95,407</p> <p>65,964</p> <p>1,362,001</p>

### Reasons for Variation in performance

Personal engagements with URA's debtors who supported voluntary compliance hence higher recovery than planned.

<b>Total</b>	<b>5,982,514</b>
Wage Recurrent	2,831,383
Non Wage Recurrent	3,151,131
AIA	0
<b>Total For SubProgramme</b>	<b>5,982,514</b>
Wage Recurrent	2,831,383
Non Wage Recurrent	3,151,131
AIA	0

### Recurrent Programmes

Subprogram: 08 Research & Planning, Public Awarenessand Tax Education

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<i>Outputs Provided</i>			
<b>Output: 04 Public Awareness and Tax Education/Modernization</b>			
<ul style="list-style-type: none"> <li>• 10 Taxpayer education outreach programs (region based, programs targeting special groups ;Youth, PWDs, women etc)</li> <li>• 200 tax clinics &amp; engagements across regions covering different sectors</li> <li>• 10 Researches and evaluations executed.</li> <li>• 7 public relations &amp; media programs</li> <li>• URA Contact Center enhancement initiatives executed</li> <li>• Development Partner coordination activities executed</li> <li>• Strategic stakeholder engagement initiatives executed (National, regional &amp; global) to support compliance and revenue mobilization drives.</li> <li>• Participate in DRMS initiatives.</li> <li>• Gender based statistics maintained</li> <li>• Disabled women involved in smuggling sensitized</li> <li>• Women in trade sensitized</li> </ul>	<p>During the period July-March of the FY 2020/21, 10 Taxpayer education outreach programs were executed against a target of 6 including:</p> <ul style="list-style-type: none"> <li>• 11 Tax baraza, tax katales and exhibitions</li> <li>• 42 Serialised tax segments during news or business programs.</li> <li>• 183 Tax tips through SMS to general public</li> <li>• 3 Diaspora online engagements</li> <li>• Tax campaigns (Kakasa messages on Facebook, tax mchuzi campaign, customs 101 campaign, Facebook, YouTube video uploads)</li> <li>• 2 Women in trade sensitized under the Uganda Women's Entrepreneurial Association (UWEAL) and women's conference</li> <li>• 4 Sector based Webinars</li> <li>• Schools/universities outreach interventions (Universities engagements; curriculum workshops; textbooks distribution; school talking engagements; university tax society leadership engagements; translators club materials distribution; &amp; concluded an MOU with MOES on the incorporation of taxation in the curriculum.</li> <li>• 14 new taxpayer onboarding sessions for selected regions and districts.</li> </ul> <p>During the period July-March of the FY 2020/21, coordinated the implementation of 368 tax clinics &amp; engagements across regions, taxpayer segments &amp; sectors against a planned target of 140.</p> <p>8 researches completed against a target of 7 including: Insurance sector, study on taxing MNCs in Uganda, Taxation of exports, gender and tax compliance, fisheries, Tax Exemptions, Rental gazetting and Mobile money. In-addition, 1 Half year field validation survey and 2 researches are in preliminary stages (Mining sector study and Construction sector study).</p> <p>5 Public relations outreach program executed against a target of 5 which involved:</p> <ul style="list-style-type: none"> <li>• Virtual Open Minds discussion concept</li> </ul>	<p><b>Item</b></p> <ul style="list-style-type: none"> <li>211102 Contract Staff Salaries</li> <li>211103 Allowances (Inc. Casuals, Temporary)</li> <li>212101 Social Security Contributions</li> <li>213001 Medical expenses (To employees)</li> <li>213004 Gratuity Expenses</li> <li>221001 Advertising and Public Relations</li> <li>221002 Workshops and Seminars</li> <li>221007 Books, Periodicals &amp; Newspapers</li> <li>221008 Computer supplies and Information Technology (IT)</li> <li>221009 Welfare and Entertainment</li> <li>221011 Printing, Stationery, Photocopying and Binding</li> <li>221014 Bank Charges and other Bank related costs</li> <li>221017 Subscriptions</li> <li>223006 Water</li> <li>224004 Cleaning and Sanitation</li> <li>225001 Consultancy Services- Short term</li> <li>226001 Insurances</li> <li>227001 Travel inland</li> <li>227002 Travel abroad</li> <li>227004 Fuel, Lubricants and Oils</li> <li>228002 Maintenance - Vehicles</li> <li>228004 Maintenance – Other</li> </ul>	<p><b>Spent</b></p> <ul style="list-style-type: none"> <li>5,768,262</li> <li>71,053</li> <li>1,070,035</li> <li>218,000</li> <li>194,831</li> <li>1,917,999</li> <li>2,134,178</li> <li>5,981</li> <li>2,133,607</li> <li>206,378</li> <li>33,750</li> <li>5,999</li> <li>125,100</li> <li>2,961</li> <li>14,660</li> <li>301,200</li> <li>88,894</li> <li>109,013</li> <li>88,925</li> <li>152,186</li> <li>92,396</li> <li>1,544</li> </ul>

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

developed pending Management approval

- Accountability activation: 42 CG PR engagements/visit, Because of you campaign taxpayers campaign
- 7 Regional Corporate Social Responsibility (CSR)
- Media PR Outreaches: (440 talk shows across 6 regions against a target of 544; Script strategising for digital platforms; 5 online tweets against a target of 3; 5 press briefs against a target of 3; URA Blog developed as planned; and 20 stories were published against a target of 18)
- Corporate Brand visibility: (Participated in Sports and games drives and National holidays events (Independence, NRM Liberation day, Women's day and Janan Luwum day).

Integrated Service Support Project (ISSP) initiatives (URA contact centre interventions) executed as planned.

Development partners engaged as planned including:

- Conference to review support areas in-line with DRMS and URA corporate plan and streamline the working mechanisms.
- UNU-WIDER on research/review of studies.
- World bank on missions i.e. Technical Assistance related to Developing a Tax Expenditure (TE) Fiscal Management Framework, Local Government Own Source Revenue & URA Recipient Executed Activity; World bank on grant effectiveness.
- USAID DRM4D on draft TORs in the identified areas of support.
- USAID, IMF World Bank & HMRC for technical support and information.

National stakeholder engaged as planned including:

- Government/MDAs engaged (MoFPED, Ministry of Gender, UCC, Office of the President, Auditor General, Ministry of Health, Ministry of Trade, Parliament, Ministry of Public Service, UNBS, Uganda Police, National Lotteries & Gaming Regulatory Authority, Minister of Agriculture, IGG, Ministry of Internal Affairs, NIRA, NITA-U) for technical support, information, research partnerships, revenue base alignment, advocacy, revenue mobilisation drives among others.
- Business reporters engaged (NBS, Salt,

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Kingdom, Bukedde, UBC, Record TV & BBS TV)

- Civil Society Organizations (ACCU & TIU) on Uganda Bribery Index Research Findings, Integrity Awards and formulation of recommendations to curb corruption.
- Private Sector organisations & associations engaged on tax outreach platforms.

Regional (EAC) engagements held as planned (Online EARATC engagements to discuss performance & share information on COVID revenue measures & impact; e-commerce interventions; EARATC discussion On Legal Framework of Lifestyle Audits; Inter-Agency Forum on Corruption; and EARACGs meeting).

Global engagements held as planned (ATAF (4); DRMS;1 Peer learning Lab for Revenue Authority Commissioners).

Implemented DRMS initiatives as planned including:

- Acting as secretariat in the DRMS Donor conference
- Creation of a collaborative platform bringing together MOFPED and URA on technical issues regarding DRMS implementation
- Coordination and support of the Domestic Resource Mobilization strategy initiatives
- Consolidation of the monthly reports, reviewing funding justifications in lieu of the DRMS and other sources
- DRMS oversight meeting, reviewed proposal for LG plan under REAP

Gender based statistics and other databases maintained.

2406 Women engaged in webinars on Customs & Domestic Taxes related topics through weekly webinars during quarter two (2) of the FY 2020/21

Women engaged in the special diaspora engagement on taxation of investment clubs and financial literacy.

Women entrepreneurs engaged in 5 UWEAL engagements about EFRIS and other selected tax topics.

One (1) engagement with NUDIPU

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

members in quarter one.

One (1) engagement with Uganda National Association of the Blind (UNAB), this attracted 150 participants in quarter two (2).

During the third quarter of the FY 2020/21,

- Women in the diaspora were engaged in financial literacy and taxation of investment clubs.
- Women's conference was conducted under the theme the role of technology in the creation and sustenance of business.
- Women were engaged at the Poultry farmers FINLIT.

### *Reasons for Variation in performance*

Performed as planned.

<b>Total</b>	<b>14,736,953</b>
Wage Recurrent	5,768,262
Non Wage Recurrent	8,968,691
<i>AIA</i>	0
<b>Total For SubProgramme</b>	<b>14,736,953</b>
Wage Recurrent	5,768,262
Non Wage Recurrent	8,968,691
<i>AIA</i>	0

### *Development Projects*

**Project: 1622 Retooling of Uganda Revenue Authority**

### *Capital Purchases*

**Output: 72 Government Buildings and Administrative Infrastructure**



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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Construction plans for regional offices initiated Regional Office Blocks refurbished and maintained	<p>During the period July-March of the FY 2020/21 the following construction, refurbishment and maintenances were conducted as planned including:</p> <ul style="list-style-type: none"> <li>• Final Design Report for construction of offices at Mbale, Masaka, Gulu and staff accommodation quarters at Fort-portal submitted, pending MEC approval.</li> <li>• Construction of accommodation for Customs stations - RPO for office and staff accommodation facilities at Ishasha raised and approved.</li> <li>• Servicing and Maintenance of sewage treatment plants at various One Stop Border Points (OSBPs), contract signed and entry meeting held with the Best Evaluated bidder ahead of first maintenance cycle.</li> <li>• Fumigation of office premises</li> <li>• Construction of Motorcycle sheds, LPO issued to best evaluated bidder for construction of sheds at Awenolowi, Ngomoromo and Madiopei.</li> <li>• Procurement of plumbing equipment - completed and items supplied.</li> <li>• Creation of additional office space above current records office – works ongoing, at overall completion of 60%.</li> <li>• LPOs issued for repair of Pakwach office</li> <li>• Construction of call centre at NIP building, evaluation completed, evaluation report submitted to ontracts Committee for approval.</li> <li>• Additional office repairs: completed for Mukono, HR Building, DPC, entrance gates, landscaping around TID Lab (Phase 2), and partitioning works concluded for Mbarara office</li> <li>• NIP Backyard upgrade</li> <li>• OSBP renovation works - LPO issued for proposed yard and verification repair works at Malaba</li> <li>• Laying of Kinawataka sewer line ongoing, under NWSC supervision.</li> <li>• URA Tower facade cleaning.</li> </ul>	<p><b>Item</b></p> <p>312101 Non-Residential Buildings</p>	<p><b>Spent</b></p> <p>317,715</p>

### Reasons for Variation in performance

<b>Total</b>	<b>317,715</b>
GoU Development	317,715
External Financing	0
AIA	0

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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### Output: 75 Purchase of Motor Vehicles and Other Transport Equipment

20 Vehicles acquired on Lease purchase to to facilitate field operations for revenue and compliance management

As highlighted during quarter one of the FY 2020/21, 18 vehicles were acquired on lease purchase against the target of 20 vehicles to facilitate operations for revenue and compliance management. In-addition, a vehicle was purchased for the Commissioner General (CG) to support the daily activities towards the mandate of the Authority.

Item	Spent
312201 Transport Equipment	4,283,802

#### Reasons for Variation in performance

The variation in number of vehicles purchased is due to fact that the proportion on the lease agreement /contract could only make an allowance for 18 vehicles, in-contrast with the 20 earlier planned.

<b>Total</b>	<b>4,283,802</b>
GoU Development	4,283,802
External Financing	0
AIA	0

### Output: 76 Purchase of Office and ICT Equipment, including software

Purchase & Maintenance of IT equipment and related licenses implemented prioritizing the following; operating & Maintain 1 ERP system maintaining 1 Data Center Licenses for Disaster Recovery (DR) & IT systems- 1 No. Licenses & support for 1 E-Tax2

Having commenced the procurement process in quarter one for IT office equipment and software, during the third quarter the items were received as planned. These included:

- 410 laptops
- 240 desktops
- 13 digital view boards
- 08 mobile tablets

Item	Spent
312213 ICT Equipment	9,239,235

The next phase of procurements is expected to be realized in quarter four.

#### Reasons for Variation in performance

<b>Total</b>	<b>9,239,235</b>
GoU Development	9,239,235
External Financing	0
AIA	0

### Output: 77 Purchase of Specialised Machinery and Equipment

Specialized Office equipment purchased that include Office Racks,Air Conditioners ,Kitchen Ware Paper Shredders- 60 units in total

During the period July-March of FY 2020/21, the procurement commenced and the concluded purchases include: 100 Office racks, Kitchen ware and Paper shredders as planned.

Item	Spent
312202 Machinery and Equipment	179,451

#### Reasons for Variation in performance

<b>Total</b>	<b>179,451</b>
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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		GoU Development	179,451
		External Financing	0
		AIA	0

### Output: 78 Purchase of Office and Residential Furniture and Fittings

Assorted Furniture and Fittings procured that include at least 40 units of work stations, credenzas and reception chairs/tables etc

Purchase of Office and residential furniture and Fittings conducted as planned including:

- Terms of Reference (ToRs) for repairs to office furniture at Mbale office raised.
- Repair of office furniture (drawers) done for Mukono office
- Request for budgetary re-allocation to allow for procurement of upcountry stations (UGX-765m) submitted -pending approval from MOFPED.

Item	Spent
312203 Furniture & Fixtures	283,710

### Reasons for Variation in performance

<b>Total</b>	<b>283,710</b>
GoU Development	283,710
External Financing	0
AIA	0
<b>Total For SubProgramme</b>	<b>14,303,913</b>
GoU Development	14,303,913
External Financing	0
AIA	0

### Program: 54 Revenue Collection & Administration

#### Recurrent Programmes

#### Subprogram: 05 Domestic Taxes

#### Outputs Provided

#### Output: 02 Domestic Tax Collection

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<ul style="list-style-type: none"> <li>• 100% Domestic revenue collected to target</li> <li>• 89.9% average filing ratio for VAT &amp; PAYE</li> <li>• 15 % increase in tax register</li> <li>• 100 % of administrative reviews (objections) completed within statutory deadlines</li> <li>• 19,758 Tax Audits and compliance inspection actions</li> <li>• Average time for TIN individual processing-2 days</li> </ul>	<p>Total Domestic revenue collections during the period July-March of the FY 2020/21 were UGX 8,668.40 billion against a target of UGX 8,972.20 billion. The domestic revenue collections realized represent 61.75 percent of the annual domestic revenue target.</p> <p>The average filing ratio for the period July-March of the FY 2020/21 was 80.43 percent (PAYE 78.24 percent, VAT 82.63 percent) against a target of 89.90 percent (PAYE 89.90 percent, VAT 89.90 percent).</p> <p>123,856 new taxpayers were added onto the register representing a growth of 7.77 percent during the period July-March of the FY 2020/21 against a targeted tax register growth of 11.00 percent.</p> <p>67.28 percent of administrative reviews (objections) completed within statutory deadlines against a target of 100.00 percent.</p> <p>10,878 Tax audit actions and compliance inspection actions were conducted during the period July-March of the FY 2020/21 against a target of 14,817.</p> <p>The average time for processing an individual TIN was 1.99 days against a target of 2 days.</p>	<p><b>Item</b></p> <p>211102 Contract Staff Salaries</p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>212101 Social Security Contributions</p> <p>213001 Medical expenses (To employees)</p> <p>213004 Gratuity Expenses</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221007 Books, Periodicals &amp; Newspapers</p> <p>221008 Computer supplies and Information Technology (IT)</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>221014 Bank Charges and other Bank related costs</p> <p>221017 Subscriptions</p> <p>223003 Rent – (Produced Assets) to private entities</p> <p>223004 Guard and Security services</p> <p>223005 Electricity</p> <p>223006 Water</p> <p>224004 Cleaning and Sanitation</p> <p>226001 Insurances</p> <p>227001 Travel inland</p> <p>227002 Travel abroad</p> <p>227004 Fuel, Lubricants and Oils</p> <p>228002 Maintenance - Vehicles</p> <p>228004 Maintenance – Other</p>	<p><b>Spent</b></p> <p>41,724,634</p> <p>394,141</p> <p>6,932,893</p> <p>2,154,060</p> <p>233,602</p> <p>170,093</p> <p>216,375</p> <p>15,608</p> <p>67,628,465</p> <p>1,210,800</p> <p>466,651</p> <p>36,060</p> <p>72,292</p> <p>720,960</p> <p>251,725</p> <p>260,436</p> <p>96,098</p> <p>104,678</p> <p>826,801</p> <p>5,094,534</p> <p>1,285</p> <p>547,139</p> <p>457,579</p> <p>39,684</p>

### Reasons for Variation in performance

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## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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The Domestic revenue performance was 96.61 percent with a shortfall of UGX 303.80 billion. 82.06 percent of the domestic revenue shortfall was from Non-Tax Revenue (NTR) mainly Appropriation in Aid (AIA). The performance can be explained by;

Appropriation in Aid posted a deficit of UGX 259.05 billion mainly due to:

- Education institutions and universities whose performance was below projected capacity resulting into a cumulative shortfall of UGX 81.13 billion.
- Several entities whose revenues are not collected through the URA portal that still have a projection attached and as a result contributed to the shortfall in the period July to March FY 2020/21. For example, Uganda National Medical Stores UGX 33.98 billion and Uganda Communications Commission UGX 19.05 billion among others.
- A shortfall of UGX 98.06 billion from Ministry of Tourism and Wildlife and the Tourism Board, which signifies slowdown in activities in the tourism sector.

A growth of 4.18 percent was realized in Domestic revenue explained by:

Arrears recoveries amounting to UGX 663.38 billion that boosted the domestic tax performance for example withholding tax (UGX 123.62 billion) and PAYE (UGX 126.38 billion).

Implementation of the Digital Tax Stamps (DTS) which boosted collections by aiding the enforcement and tracking of locally manufactured and imported products. For example, production of beer types like Opaque Beer and beer made from local malt are tracked, which was not easy before the introduction Digital Tax Stamps (DTS).

Streamlined Government payment process which enabled on-time PAYE remittance by government entities contributing a surplus of UGX 27.27 billion in the period July-March of the FY 2020/21.

Robust Monitoring of Withholding tax designated agents, withholding tax exemptions and clearing agents contributed an estimated UGX 219.02 billion to the collections in the period.

The implementation of tax policy and administrative measures yielded a cumulative revenue gain UGX 905.93 billion in the period July-March of the FY 2020/21.

<b>Total</b>	<b>129,656,595</b>
Wage Recurrent	41,724,634
Non Wage Recurrent	87,931,961
AIA	0
<b>Total For SubProgramme</b>	<b>129,656,595</b>
Wage Recurrent	41,724,634
Non Wage Recurrent	87,931,961
AIA	0

### Recurrent Programmes

#### Subprogram: 06 Customs

#### Outputs Provided

#### Output: 01 Customs Tax Collection

# Vote:141 URA

## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<ul style="list-style-type: none"> <li>• 100% Customs revenue collected to target</li> <li>• 25% electronic cargo tracked</li> <li>• 90% Non-Intrusive inspection of Goods at entry points</li> <li>• Average clearance time for imports -2 Days</li> <li>• 100 % of administrative reviews (objections) completed within statutory deadlines</li> <li>• 5% of declarations granted top ups</li> <li>• 250 post clearance audits</li> <li>• 96 intelligence focused operations</li> <li>• 9,000 tariff specification codes generated</li> </ul>	<p>Total Customs tax collections during the period July-March of the FY 2020/21 were UGX 5,569.11 billion against a target of UGX 5,281.52 billion. The customs revenue collections realized during the three quarter period represent 69.60 percent of the annual customs target.</p> <p>72.48 percent of the total transit cargo was electronically tracked during the period July-March of the FY 2020/21 against a target of 25.00 percent. Total transit cargo was 250,015 of which 181,204 was electronically tracked.</p> <p>93.00 percent Non-intrusive inspection of goods at entry points executed against a planned target of 90.00 percent.</p> <p>The average clearance time for imports was 1.74 days against a target of 2 days during the period July-March of the FY 2020/21.</p> <p>8.16 percent of declarations were granted top ups during the period July-March of the FY 2020/21 against a target of 5.00 percent.</p> <p>During the period July-March of the FY 2020/21, a total of 83 post clearance audits were completed against a target of 248 post clearance audits. These were assessed at UGX 28.80 billion of which UGX 11.58 billion was agreed leading to an audit yield of 40.20 percent.</p> <p>116 Intelligence focused operations were conducted against a target of 72. In-addition, during the period July-March of the FY 2020/21, 4,149 seizures were executed which led to a recovery of UGX 39.61 billion.</p> <p>15,534 Tariff specification codes were generated against a target of 7500 during the period July-March of the FY 2020/21.</p>	<p><b>Item</b></p> <p>211102 Contract Staff Salaries</p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>212101 Social Security Contributions</p> <p>213001 Medical expenses (To employees)</p> <p>213004 Gratuity Expenses</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221007 Books, Periodicals &amp; Newspapers</p> <p>221008 Computer supplies and Information Technology (IT)</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>221014 Bank Charges and other Bank related costs</p> <p>221017 Subscriptions</p> <p>223003 Rent – (Produced Assets) to private entities</p> <p>223004 Guard and Security services</p> <p>223005 Electricity</p> <p>223006 Water</p> <p>224004 Cleaning and Sanitation</p> <p>226001 Insurances</p> <p>227001 Travel inland</p> <p>227002 Travel abroad</p> <p>227003 Carriage, Haulage, Freight and transport hire</p> <p>227004 Fuel, Lubricants and Oils</p> <p>228002 Maintenance - Vehicles</p> <p>228004 Maintenance – Other</p>	<p><b>Spent</b></p> <p>36,800,324</p> <p>5,065,546</p> <p>6,845,108</p> <p>1,817,202</p> <p>237,755</p> <p>36,289</p> <p>164,919</p> <p>4,847</p> <p>7,039,207</p> <p>1,395,711</p> <p>313,219</p> <p>33,299</p> <p>66,220</p> <p>211,864</p> <p>134,208</p> <p>203,618</p> <p>178,435</p> <p>260,527</p> <p>723,959</p> <p>1,684,352</p> <p>173,114</p> <p>192,824</p> <p>858,190</p> <p>610,978</p> <p>621,299</p>

### Reasons for Variation in performance

# Vote:141 URA

## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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The electronically tracked cargo increased tremendously due to the fact that Kenya Revenue Authority (KRA) purchased new seals to cope with the new COVID-19 working conditions and also to reduce manual inspections of goods; hence the variance between planned and actual.

Import volumes increased by 29.29 percent (UGX 5,593.46 billion) by major items including; gold, medicaments, palm oil, persons/goods motor vehicle, military/ security equipment, rice, insecticides and Portland cement among others.

Increase in tax yield of the major top tax yielding items like: personal motor vehicles (UGX 43.28 billion), palm oil (UGX 34.05 billion), goods motor vehicles (UGX 25.77 billion), New pneumatic tyres (UGX 7.02 billion), electrical apparatus (UGX 20.72 billion) and petroleum oils (UGX 9.95 billion).

<b>Total</b>	<b>65,673,018</b>
Wage Recurrent	36,800,324
Non Wage Recurrent	28,872,694
AIA	0
<b>Total For SubProgramme</b>	<b>65,673,018</b>
Wage Recurrent	36,800,324
Non Wage Recurrent	28,872,694
AIA	0

### Recurrent Programmes

#### Subprogram: 07 Tax Investigations

#### Outputs Provided

#### Output: 03 Tax Investigations

# Vote:141 URA

## QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<ul style="list-style-type: none"> <li>• 85 schemed &amp; sector based cases investigated to conclusion.</li> <li>• 80% forensics, intelligence &amp; science support offered.</li> <li>• 40 intelligence sources recruited.</li> <li>• 4 Intelligence briefs generated.</li> </ul>	<p>During the period July-March of the FY 2020/21, seventy-four (74) scheme &amp; sector cases were investigated to conclusion against a target of sixty-three (63) cases representing a performance of 117.46 percent. This led to identification of recoverable revenue worth UGX 176.70 billion.</p> <p>Additionally, provided Intelligence, Science and Forensic support services to 80.00 percent of the requests received through forensic analysis, disposals and intelligence surveillance representing a performance of 100.00 percent.</p> <p>Thirty-two (32) intelligence sources were recruited against a planned target of thirty (30).</p> <p>Generated and disseminated four (4) intelligence briefs during the period July-March of the FY 2020/21 against a planned target of three (3) in the following areas:</p> <ul style="list-style-type: none"> <li>• Threats arising from the fuel Industry.</li> <li>• Forgery and Counterfeiting of Digital tax stamps.</li> <li>• Tax compliance risks in the extractives sector.</li> <li>• Tax Compliance risks resulting from Illicit Financial Flows (IFF's) in Uganda.</li> </ul>	<p><b>Item</b></p> <p>211102 Contract Staff Salaries</p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>212101 Social Security Contributions</p> <p>213001 Medical expenses (To employees)</p> <p>213004 Gratuity Expenses</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221007 Books, Periodicals &amp; Newspapers</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>221014 Bank Charges and other Bank related costs</p> <p>223005 Electricity</p> <p>223006 Water</p> <p>224004 Cleaning and Sanitation</p> <p>226001 Insurances</p> <p>227001 Travel inland</p> <p>227002 Travel abroad</p> <p>227003 Carriage, Haulage, Freight and transport hire</p> <p>227004 Fuel, Lubricants and Oils</p> <p>228002 Maintenance - Vehicles</p> <p>228004 Maintenance – Other</p>	<p><b>Spent</b></p> <p>3,884,890</p> <p>58,371</p> <p>762,371</p> <p>181,549</p> <p>82,210</p> <p>4,370</p> <p>129,700</p> <p>4,112</p> <p>132,649</p> <p>24,683</p> <p>3,710</p> <p>25,020</p> <p>5,480</p> <p>13,201</p> <p>65,778</p> <p>619,070</p> <p>52,171</p> <p>4,783</p> <p>102,064</p> <p>59,011</p> <p>1,268,979</p>

### Reasons for Variation in performance

Improved capacity of staff to undertake investigations which resulted into improved turn around time for investigations.

<b>Total</b>	<b>7,484,169</b>
Wage Recurrent	3,884,890
Non Wage Recurrent	3,599,279
AIA	0
<b>Total For SubProgramme</b>	<b>7,484,169</b>
Wage Recurrent	3,884,890
Non Wage Recurrent	3,599,279
AIA	0
<b>GRAND TOTAL</b>	<b>330,631,012</b>
Wage Recurrent	106,785,270
Non Wage Recurrent	209,541,829
GoU Development	14,303,913
External Financing	0



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**Vote:141** URA

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**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

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AIA 0

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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### Program: 18 Administration and Support Services

#### Recurrent Programmes

### Subprogram: 02 Internal Audit and Compliance

#### Outputs Provided

#### Output: 01 Internal Audit and Compliance

• 2 sensitizations on sexual harassment	During the third quarter of the FY 2020/21, two (2) sexual harassment sensitisations for staff were held across 2 regions a target of two (2). The sensitisations covered eighteen (18) stations.	<b>Item</b>	<b>Spent</b>
• 1 integrity enhancement initiatives		211102 Contract Staff Salaries	710,751
• 25% of internal audit universe covered.	Four (4) integrity enhancement initiatives were implemented against a target of one (1).	211103 Allowances (Inc. Casuals, Temporary)	23,452
• 15 Investigations carried out		212101 Social Security Contributions	195,018
• 3 compliance reviews	In-addition, 25.00 percent of internal audit universe covered as planned.	213001 Medical expenses (To employees)	42,690
		213004 Gratuity Expenses	36,675
	Further, conducted twelve (12) investigations against a third quarter target of fifteen (15) hence representing a performance of 80.00 percent.	221001 Advertising and Public Relations	9,790
		221002 Workshops and Seminars	39,885
		221007 Books, Periodicals & Newspapers	172
		221009 Welfare and Entertainment	57,715
		221011 Printing, Stationery, Photocopying and Binding	6,519
		221014 Bank Charges and other Bank related costs	1,186
		221017 Subscriptions	4,889
		223006 Water	6,670
		224004 Cleaning and Sanitation	1,400
		225001 Consultancy Services- Short term	80,725
		226001 Insurances	18,733
		227001 Travel inland	65,834
		227002 Travel abroad	55,113
		227003 Carriage, Haulage, Freight and transport hire	275
		227004 Fuel, Lubricants and Oils	39,112
		228002 Maintenance - Vehicles	16,997
		228004 Maintenance – Other	378

#### Reasons for Variation in performance

Extra integrity enhancement initiatives were conducted to ensure that staff adhere to the code of conduct, as well as to check their integrity.

<b>Total</b>	<b>1,413,977</b>
Wage Recurrent	710,751
Non Wage Recurrent	703,226
AIA	0
<b>Total For SubProgramme</b>	<b>1,413,977</b>
Wage Recurrent	710,751
Non Wage Recurrent	703,226

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
			AIA 0
<i>Recurrent Programmes</i>			
<b>Subprogram: 03 Corporate services</b>			
<i>Outputs Provided</i>			
<b>Output: 03 Administrative Support Services</b>			
• Unqualified audit report from Auditor General	Unqualified audit report from Auditor General.	<b>Item</b>	<b>Spent</b>
• 100% budget absorption rate	UGX 109.17 billion was released for the third quarter of the FY 2020/21, out of which UGX 91.25 billion was spent, hence a budget absorption level of 83.59 percent against a target of 100.00 percent.	211102 Contract Staff Salaries	4,436,261
• 99% average IT service availability ratio		211103 Allowances (Inc. Casuals, Temporary)	1,109,197
• Special fund to cater for HIV positive staff & families provided.	97.74 percent average IT service availability rate against a planned second quarter target of 99.00 percent.	212101 Social Security Contributions	893,294
• Sanitary & disposal services procured.		213001 Medical expenses (To employees)	346,800
• Disposal of obsolete items executed	Special fund created to cater for HIV positive staff, family members and their dependents provided.	213004 Gratuity Expenses	318,501
• Equal opportunities employment program		221001 Advertising and Public Relations	90,850
	Procured sanitary & disposal services as planned.	221002 Workshops and Seminars	301,006
		221003 Staff Training	1,393,143
	During the third quarter of the FY 2020/21, the equal opportunities employment program was executed. Staff were hired on merit and availability of opportunity with no inequalities or bias against any individual or group of persons on the ground of sex, age, race, colour, ethnic origin, tribe, birth, creed or religion, health status, social or economic standing, political opinion or disability. For example, of the eight (8) new employees who were hired, two (2) was female and six (6) were males. The Authority offers an all-encompassing medical care for any challenges for any staff. Additionally, a special fund was created to cater for HIV positive staff, their family members and their dependents. Training opportunities were given to all staff and promotions were competed for basing on knowledge skills gap. There was procurement of sanitary and disposal services for female staff.	221004 Recruitment Expenses	298,000
		221007 Books, Periodicals & Newspapers	10,750
		221008 Computer supplies and Information Technology (IT)	7,122,635
		221009 Welfare and Entertainment	715,083
		221011 Printing, Stationery, Photocopying and Binding	227,829
		221014 Bank Charges and other Bank related costs	17,522
		221017 Subscriptions	5,000
		222001 Telecommunications	225,000
		222002 Postage and Courier	60,200
		222003 Information and communications technology (ICT)	2,018,849
		223001 Property Expenses	22,374
		223002 Rates	75,024
		223003 Rent – (Produced Assets) to private entities	269,572
		223004 Guard and Security services	491,249
		223005 Electricity	349,303
		223006 Water	97,139
		224004 Cleaning and Sanitation	111,513
		224005 Uniforms, Beddings and Protective Gear	210,000
		225001 Consultancy Services- Short term	35,000
		226001 Insurances	990,448
		227001 Travel inland	363,595
		227002 Travel abroad	23,470

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

227003 Carriage, Haulage, Freight and transport hire	139,049
227004 Fuel, Lubricants and Oils	277,969
228001 Maintenance - Civil	2,223,283
228002 Maintenance - Vehicles	739,087
228003 Maintenance – Machinery, Equipment & Furniture	1,334,042
228004 Maintenance – Other	43,779
273102 Incapacity, death benefits and funeral expenses	98,950

### Reasons for Variation in performance

The variance in budget absorption level is due to committed procurements.

The decline in internet service availability during the third quarter mainly in January 2021 that was caused by Government directive to switch off internet.

<b>Total</b>	<b>27,484,765</b>
Wage Recurrent	4,436,261
Non Wage Recurrent	23,048,504
AIA	0
<b>Total For SubProgramme</b>	<b>27,484,765</b>
Wage Recurrent	4,436,261
Non Wage Recurrent	23,048,504
AIA	0

### Recurrent Programmes

#### Subprogram: 04 Legal Services

#### Outputs Provided

#### Output: 05 Legal services

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
<ul style="list-style-type: none"> <li>80% cases won and settled in URA favor</li> <li>20 Bn recovered from debt</li> <li>4 Proactive debt recovery &amp; litigation initiatives executed</li> <li>100% instructions executed.</li> </ul>	<p>During the third quarter of the FY 2020/21, 83.33 percent of the cases were won and settled in URA's favour. A total of thirty (30) Judgements/Rulings were received, of these twenty-five (25) cases were decided in favour of URA (seventeen (17) civil wins and eight (8) criminal convictions); five (5) cases were decided in favour of taxpayers (four (4) civil and one (1) criminal); and no split decisions.</p> <p>Recovered UGX 23.54 billion in tax debt by the Debt Collection Unit (DCU) against a third quarter target of UGX 20.00 billion hence a performance of 117.70 percent.</p> <p>Executed six (6) proactive debt recovery &amp; timely litigation initiatives during the third quarter of FY 2020/21 against a target of four (4) including:</p> <ul style="list-style-type: none"> <li>Risk profiling of cases.</li> <li>Preparation and drafting of pleadings.</li> <li>Filing of court documents within stipulated time.</li> <li>Preparation of submissions.</li> <li>Representation of URA in court.</li> <li>Out of court settlements.</li> </ul> <p>100.00 percent instructions executed as planned.</p>	<p><b>Item</b></p> <p>211102 Contract Staff Salaries</p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>212101 Social Security Contributions</p> <p>213001 Medical expenses (To employees)</p> <p>213004 Gratuity Expenses</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221007 Books, Periodicals &amp; Newspapers</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>221014 Bank Charges and other Bank related costs</p> <p>221017 Subscriptions</p> <p>223006 Water</p> <p>224004 Cleaning and Sanitation</p> <p>225001 Consultancy Services- Short term</p> <p>226001 Insurances</p> <p>227001 Travel inland</p> <p>227002 Travel abroad</p> <p>227003 Carriage, Haulage, Freight and transport hire</p> <p>227004 Fuel, Lubricants and Oils</p> <p>228002 Maintenance - Vehicles</p> <p>282102 Fines and Penalties/ Court wards</p>	<p><b>Spent</b></p> <p>952,673</p> <p>15,358</p> <p>97,315</p> <p>42,073</p> <p>37,800</p> <p>1,859</p> <p>37,342</p> <p>6,428</p> <p>52,292</p> <p>12,606</p> <p>1,054</p> <p>712</p> <p>485</p> <p>1,630</p> <p>4,000</p> <p>18,130</p> <p>35,482</p> <p>22,127</p> <p>760</p> <p>31,854</p> <p>22,042</p> <p>762,001</p>

### Reasons for Variation in performance

Personal engagements with URA's debtors who supported voluntary compliance hence higher recovery than planned.

<b>Total</b>	<b>2,156,024</b>
Wage Recurrent	952,673
Non Wage Recurrent	1,203,352
AIA	0
<b>Total For SubProgramme</b>	<b>2,156,024</b>
Wage Recurrent	952,673
Non Wage Recurrent	1,203,352
AIA	0

### Recurrent Programmes

#### Subprogram: 08 Research & Planning, Public Awareness and Tax Education

#### Outputs Provided

#### Output: 04 Public Awareness and Tax Education/Modernization

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

		Item	Spent
<ul style="list-style-type: none"> <li>• 3 Taxpayer education outreach programs (region based, programs targeting special groups; Youth, PWDs, women etc.)</li> <li>• 55 tax clinics &amp; engagements across regions covering different sectors</li> <li>• 3 Researches and evaluations executed• 2 public relations &amp; media programs.</li> <li>• URA Contact Center enhancement initiatives executed</li> <li>• Development Partner coordination activities executed• Strategic stakeholder engagement initiatives executed (National, regional &amp; global) to support compliance and revenue mobilization drives.</li> <li>• Participate in DRMS initiatives.</li> <li>• Gender based statistics maintained.</li> <li>• Disabled women involved in smuggling sensitized</li> <li>• Women in trade sensitized</li> </ul>	<p>During the third quarter of the FY 2020/21, 9 Taxpayer education outreach programs were executed against a target of 2 of including:</p> <ul style="list-style-type: none"> <li>• 21 Serialised talk shows on rental tax and property rates, return filling and payments &amp; warehousing of goods.</li> <li>• 2 Tax Baraza &amp; 6 Katales</li> <li>• 142 tax tips through SMS to the public</li> <li>• 14 new taxpayer on-boarding sessions were held (i.e for central region, Mityana and Kyotera stations)</li> <li>• 42 Community radio engagements</li> <li>• Tax education campaigns executed (Tax muchuzi campaign, instructional YouTube Video Uploads),</li> <li>• Schools/universities outreach interventions (Universities engagements; curriculum workshops; textbooks distribution; school talking engagements; university tax society leadership engagements; translators club materials distribution; &amp; concluded an MOU with MOES on the incorporation of taxation in the curriculum for vocational and tertiary institutions, to which the Symposium agreed.</li> <li>• 1 Diaspora Online engagement</li> <li>• Women's conference under the theme the role of technology in the creation and sustenance of businesses.</li> </ul> <p>During the third quarter of the FY 2020/21, coordinated the implementation of 114 tax clinics &amp; engagements across regions, taxpayer segments &amp; sectors against a planned target of 55.</p> <p>3 researches conducted as planned (Tax Exemptions study, Insurance sector study, Study on taxing MNCs in Uganda).In-addition, 1 Half year field validation survey concluded. Further, preliminary work and data analysis ongoing for the Mining sector study and Construction sector study.</p> <p>4 Public relations outreach program executed against a planned target of 2 which involved:</p> <ul style="list-style-type: none"> <li>• Virtual Open Minds discussion concept developed pending Management approval.</li> <li>• Accountability activation: 6 CG PR engagements, Because of you taxpayers campaign.</li> <li>• Media PR Outreaches: (224 radio &amp; TV talk shows across 6 regions against a target of 204; 3 online press briefs against a target of 1; 3 Online tweets as planned; 6</li> </ul>	<ul style="list-style-type: none"> <li>211102 Contract Staff Salaries 2,032,443</li> <li>211103 Allowances (Inc. Casuals, Temporary) 23,286</li> <li>212101 Social Security Contributions 310,105</li> <li>213001 Medical expenses (To employees) 72,750</li> <li>213004 Gratuity Expenses 65,075</li> <li>221001 Advertising and Public Relations 591,064</li> <li>221002 Workshops and Seminars 563,112</li> <li>221007 Books, Periodicals &amp; Newspapers 1,981</li> <li>221008 Computer supplies and Information Technology (IT) 1,094,113</li> <li>221009 Welfare and Entertainment 68,124</li> <li>221011 Printing, Stationery, Photocopying and Binding 11,280</li> <li>221014 Bank Charges and other Bank related costs 1,989</li> <li>221017 Subscriptions 40,950</li> <li>223006 Water 991</li> <li>224004 Cleaning and Sanitation 4,880</li> <li>225001 Consultancy Services- Short term 99,850</li> <li>226001 Insurances 29,191</li> <li>227001 Travel inland 36,208</li> <li>227002 Travel abroad 38,810</li> <li>227004 Fuel, Lubricants and Oils 51,283</li> <li>228002 Maintenance - Vehicles 30,399</li> <li>228004 Maintenance – Other 482</li> </ul>	

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

stories published against a target of 6;  
URA Blog developed as planned)  
• Corporate Brand visibility: (Participated in Sports and games drives and National holidays events (NRM Liberation day, Women's day and Janan Luwum day) & 6 regional CSR activities.

Integrated Service Support Project (ISSP) initiatives (URA contact centre interventions) executed as planned.

Development partners engaged for technical support & information

- Irish DRM
- IMF
- HMRC
- UN-UWIDER
- World Bank

National stakeholder engaged as planned including:

Government/MDAs engaged (MoFPED, Ministry of Gender, UCC, Ministry of Trade, Parliament, Ministry of Public Service, UNBS, Uganda Police, Minister of Agriculture, IGG, Ministry of Internal Affairs, NIRA, NITA-U) for technical support, information, research partnerships, revenue base alignment, advocacy, revenue mobilisation drives among others.

Private Sector organisations & associations engaged (TOTAL & CNOOC, Tax Agents, Ripple-nami, Sugar & Allied Industries Ltd, Huawei Technologies, Uganda National Academy of Sciences, Kansai Plascon, Kampala Business owners, local community leaders, 4 Newsroom visits, Uganda Breweries Ltd, Gold Star Insurance Company Ltd, Ambience Group of Companies) on CSR partnerships, sponsorships, advocacy, platforms, foster better working relationships. Participated in DRMS initiatives (DRMS oversight meeting, reviewed proposal for LG plan under REAP).

Global engagements held as planned (1 Peer learning Lab for Revenue Authority Commissioners, ATAF experts engaged on how best URA can scope her E-Commence project, ATAF Webinar on contemporary research topics and launch of the ATAF Databank).

Gender based statistics and other

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

databases maintained.  
During the third quarter of the FY 2020/21,  

- Women in the diaspora were engaged in financial literacy and taxation of investment clubs.
- Women's conference was conducted under the theme the role of technology in the creation and sustenance of business.
- Women were engaged at the Poultry farmers FINLIT.

### Reasons for Variation in performance

Performed as planned.

<b>Total</b>	<b>5,168,367</b>
Wage Recurrent	2,032,443
Non Wage Recurrent	3,135,924
AIA	0
<b>Total For SubProgramme</b>	<b>5,168,367</b>
Wage Recurrent	2,032,443
Non Wage Recurrent	3,135,924
AIA	0

### Development Projects

#### Project: 0653 Support to URA Projects

<b>Total For SubProgramme</b>	<b>0</b>
GoU Development	0
External Financing	0
AIA	0

### Development Projects

#### Project: 1622 Retooling of Uganda Revenue Authority

##### Capital Purchases

#### Output: 72 Government Buildings and Administrative Infrastructure

Refurbish and maintain Regional Office blocks.

Item	Spent
312101 Non-Residential Buildings	51,715

### Reasons for Variation in performance

<b>Total</b>	<b>51,715</b>
GoU Development	51,715
External Financing	0
AIA	0

#### Output: 75 Purchase of Motor Vehicles and Other Transport Equipment



# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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		Item	Spent
		312201 Transport Equipment	2,002,590

### Reasons for Variation in performance

The variation in number of vehicles purchased is due to fact that the proportion on the lease agreement /contract could only make an allowance for 18 vehicles, in-contrast with the 20 earlier planned.

		<b>Total</b>	<b>2,002,590</b>
		GoU Development	2,002,590
		External Financing	0
		AIA	0

### Output: 76 Purchase of Office and ICT Equipment, including software

Purchase of Office and ICT Equipment including software.	Having commenced the procurement process in quarter one for IT office equipment and software, during the third quarter the items were received as planned. These included:	<b>Item</b>	<b>Spent</b>
	<ul style="list-style-type: none"> <li>• 410 laptops</li> <li>• 240 desktops</li> <li>• 13 digital view boards</li> <li>• 08 mobile tablets</li> </ul>	312213 ICT Equipment	4,930,759

### Reasons for Variation in performance

		<b>Total</b>	<b>4,930,759</b>
		GoU Development	4,930,759
		External Financing	0
		AIA	0

### Output: 77 Purchase of Specialised Machinery and Equipment

		<b>Item</b>	<b>Spent</b>
		312202 Machinery and Equipment	5,451

### Reasons for Variation in performance

		<b>Total</b>	<b>5,451</b>
		GoU Development	5,451
		External Financing	0
		AIA	0

### Output: 78 Purchase of Office and Residential Furniture and Fittings

		<b>Item</b>	<b>Spent</b>
		312203 Furniture & Fixtures	1,710

### Reasons for Variation in performance

		<b>Total</b>	<b>1,710</b>
		GoU Development	1,710

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
		External Financing	0
		AIA	0
		<b>Total For SubProgramme</b>	<b>6,992,225</b>
		GoU Development	6,992,225
		External Financing	0
		AIA	0

### Program: 54 Revenue Collection & Administration

#### Recurrent Programmes

#### Subprogram: 05 Domestic Taxes

##### Outputs Provided

##### Output: 02 Domestic Tax Collection

		Item	Spent
• 23.83% Domestic revenue collected against the annual target	Total Domestic revenue collections during the third quarter of the FY 2020/21 were UGX 2,695.89 billion against a target of UGX 3,924.17 billion. The domestic tax revenue collections realized during the third quarter represent 19.02 percent of the annual domestic revenue target.	211102 Contract Staff Salaries	13,865,657
• 89.9% average filing ratio for VAT & PAYE		211103 Allowances (Inc. Casuals, Temporary)	132,345
		212101 Social Security Contributions	1,716,461
• 4 % increase in tax register		213001 Medical expenses (To employees)	721,830
		213004 Gratuity Expenses	80,051
• 100 % of administrative reviews (objections) completed within statutory deadline• 4939 Tax Audits and compliance inspection actions	The average filing ratio was 63.77 percent (PAYE 66.87 percent, VAT 60.67 percent) against a target of 89.90 (PAYE 89.90 percent, VAT 89.90 percent).	221001 Advertising and Public Relations	57,466
		221002 Workshops and Seminars	72,862
		221007 Books, Periodicals & Newspapers	5,314
• Average time for TIN individual processing-2 days	48,844 new taxpayers were added onto the register representing a growth of 2.93 percent during the third quarter of FY 2020/21 a targeted register growth of 4.00 percent.	221008 Computer supplies and Information Technology (IT)	2,605,313
		221009 Welfare and Entertainment	405,250
		221011 Printing, Stationery, Photocopying and Binding	157,350
	2,425 Tax audit actions and compliance inspection actions were conducted during the third quarter of FY 2020/21 against a target of 4,939.	221014 Bank Charges and other Bank related costs	12,340
		221017 Subscriptions	24,296
		223003 Rent – (Produced Assets) to private entities	241,030
	The average time for processing an individual TIN was 1.99 days against a target of 2 days.	223004 Guard and Security services	84,027
		223005 Electricity	89,236
		223006 Water	32,611
		224004 Cleaning and Sanitation	35,149
		226001 Insurances	277,820
		227001 Travel inland	1,546,517
		227002 Travel abroad	428
		227004 Fuel, Lubricants and Oils	184,247
		228002 Maintenance - Vehicles	154,549
		228004 Maintenance – Other	20,188

#### Reasons for Variation in performance

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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The Domestic revenue performance was 96.61 percent with a shortfall of UGX 303.80 billion. 82.06 percent of the domestic revenue shortfall was from Non-Tax Revenue (NTR) mainly Appropriation in Aid (AIA).

The performance can be explained by;

Appropriation in Aid posted a deficit of UGX 259.05 billion mainly due to:

- Education institutions and universities whose performance was below projected capacity resulting into a cumulative shortfall of UGX 81.13 billion.
- Several entities whose revenues are not collected through the URA portal that still have a projection attached and as a result contributed to the shortfall in the period July to March FY 2020/21. For example, Uganda National Medical Stores UGX 33.98 billion and Uganda Communications Commission UGX 19.05 billion among others.
- A shortfall of UGX 98.06 billion from Ministry of Tourism and Wildlife and the Tourism Board, which signifies slowdown in activities in the tourism sector.

A growth of 4.18 percent was realized in Domestic revenue explained by:

Arrears recoveries amounting to UGX 663.38 billion that boosted the domestic tax performance for example withholding tax (UGX 123.62 billion) and PAYE (UGX 126.38 billion).

Implementation of the Digital Tax Stamps (DTS) which boosted collections by aiding the enforcement and tracking of locally manufactured and imported products. For example, production of beer types like Opaque Beer and beer made from local malt are tracked, which was not easy before the introduction Digital Tax Stamps (DTS).

Streamlined Government payment process which enabled on-time PAYE remittance by government entities contributing a surplus of UGX 27.27 billion in the period July-March of the FY 2020/21.

Robust Monitoring of Withholding tax designated agents, withholding tax exemptions and clearing agents contributed an estimated UGX 219.02 billion to the collections in the period.

The implementation of tax policy and administrative measures yielded a cumulative revenue gain UGX 905.93 billion in the period July-March of the FY 2020/21.

<b>Total</b>	<b>22,522,338</b>
Wage Recurrent	13,865,657
Non Wage Recurrent	8,656,681
AIA	0
<b>Total For SubProgramme</b>	<b>22,522,338</b>
Wage Recurrent	13,865,657
Non Wage Recurrent	8,656,681
AIA	0

### Recurrent Programmes

#### Subprogram: 06 Customs

##### Outputs Provided

#### Output: 01 Customs Tax Collection

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
<ul style="list-style-type: none"> <li>• 24.62% Customs revenue collected against the annual target.</li> <li>• 25% electronic cargo tracked</li> <li>• 90% Non-Intrusive inspection of Goods at entry points</li> <li>• Average clearance time for imports -2 Days</li> <li>• 100 % of administrative reviews completed within statutory deadlines</li> <li>• 5% of declarations granted top-ups</li> <li>• 62 post clearance audits</li> <li>• 24 intelligence focused operations</li> <li>• 2,000 tariff specification codes generated</li> </ul>	<p>Total customs tax collections during the third quarter of the FY 2020/21 were UGX 1,882.72 billion against a target of UGX 2,359.10 billion. The customs revenue collection realized in quarter three represent 23.53 percent of the annual customs target.</p> <p>75.10 percent of the total transit cargo was electronically tracked during the third quarter of FY 2020/21 against a target of 25.00 percent. Total transit cargo was 74,007 of which 55,564 was electronically tracked.</p> <p>97.00 percent Non-Intrusive Inspection of goods at entry points executed against a planned target of 90.00 percent.</p> <p>During the third quarter of the FY 2020/21, the average clearance time for imports was 1.87 days against a target of 2 days.</p> <p>5.53 percent of the declarations were granted top ups against a target of 5 percent.</p> <p>During the third quarter of FY 2020/21, a total of 28 post clearance audits were completed against a target of 62 post clearance audits. These were assessed at UGX 15.36 billion of which UGX 0.54 billion was agreed leading to an audit yield of 3.52 percent.</p> <p>56 Intelligence focused operations were conducted against a third target of 24. In-addition, during the period January - March of the FY 2020/21, 1,374 seizures were executed which led to a recovery of UGX 13.52 billion.</p> <p>4,436 Tariff specification codes were generated during the third quarter of the FY 2020/21 against a target of 1500.</p>	<p><b>Item</b></p> <p>211102 Contract Staff Salaries</p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>212101 Social Security Contributions</p> <p>213001 Medical expenses (To employees)</p> <p>213004 Gratuity Expenses</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221007 Books, Periodicals &amp; Newspapers</p> <p>221008 Computer supplies and Information Technology (IT)</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>221014 Bank Charges and other Bank related costs</p> <p>221017 Subscriptions</p> <p>223003 Rent – (Produced Assets) to private entities</p> <p>223004 Guard and Security services</p> <p>223005 Electricity</p> <p>223006 Water</p> <p>224004 Cleaning and Sanitation</p> <p>226001 Insurances</p> <p>227001 Travel inland</p> <p>227002 Travel abroad</p> <p>227003 Carriage, Haulage, Freight and transport hire</p> <p>227004 Fuel, Lubricants and Oils</p> <p>228002 Maintenance - Vehicles</p> <p>228004 Maintenance – Other</p>	<p><b>Spent</b></p> <p>12,467,727</p> <p>1,742,279</p> <p>1,593,681</p> <p>608,452</p> <p>79,653</p> <p>12,489</p> <p>55,919</p> <p>1,678</p> <p>3,563,246</p> <p>475,590</p> <p>104,960</p> <p>11,199</p> <p>22,320</p> <p>71,492</p> <p>45,368</p> <p>68,818</p> <p>59,735</p> <p>87,198</p> <p>241,864</p> <p>662,484</p> <p>95,123</p> <p>64,824</p> <p>286,945</p> <p>205,649</p> <p>292,799</p>

### Reasons for Variation in performance

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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The electronically tracked cargo increased tremendously due to the fact that Kenya Revenue Authority (KRA) purchased new seals to cope with the new COVID-19 working conditions and also to reduce manual inspections of goods; hence the variance between planned and actual.

Import volumes increased by 29.29 percent (UGX 5,593.46 billion) by major items including; gold, medicaments, palm oil, persons/goods motor vehicle, military/ security equipment, rice, insecticides and Portland cement among others.

Increase in tax yield of the major top tax yielding items like: personal motor vehicles (UGX 43.28 billion), palm oil (UGX 34.05 billion), goods motor vehicles (UGX 25.77 billion), New pneumatic tyres (UGX 7.02 billion), electrical apparatus (UGX 20.72 billion) and petroleum oils (UGX 9.95 billion).

<b>Total</b>	<b>22,921,494</b>
Wage Recurrent	12,467,727
Non Wage Recurrent	10,453,766
AIA	0
<b>Total For SubProgramme</b>	<b>22,921,494</b>
Wage Recurrent	12,467,727
Non Wage Recurrent	10,453,766
AIA	0

### Recurrent Programmes

#### Subprogram: 07 Tax Investigations

##### Outputs Provided

#### Output: 03 Tax Investigations

# Vote:141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
<ul style="list-style-type: none"> <li>• 21 schemed &amp; sector based cases investigated to conclusion</li> <li>• 80% forensics, intelligence &amp; science support offered</li> <li>• 10 intelligence sources recruited</li> <li>• 1 Intelligence brief generated</li> </ul>	<p>During the third quarter of the FY 2020/21, twenty (20) scheme &amp; sector cases were investigated to conclusion against a target of twenty (20) cases representing a performance of 100.00 percent. This led to identification of recoverable revenue of UGX 5.43 billion.</p> <p>In-addition, provided Intelligence, Science and Forensic services to 80.00 percent of the requests received through forensic analysis, disposals and intelligence surveillance representing a performance of 100.00 percent.</p> <p>Ten (10) intelligence sources were recruited against a planned target of ten (10).</p> <p>Generated and disseminated one (1) intelligence brief against a target of one (1) during the third quarter of FY 2020/21 about Tax Compliance risks resulting from Illicit Financial Flows (IFF's) in Uganda.</p>	<p><b>Item</b></p> <p>211102 Contract Staff Salaries</p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>212101 Social Security Contributions</p> <p>213001 Medical expenses (To employees)</p> <p>213004 Gratuity Expenses</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221007 Books, Periodicals &amp; Newspapers</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>221014 Bank Charges and other Bank related costs</p> <p>223005 Electricity</p> <p>223006 Water</p> <p>224004 Cleaning and Sanitation</p> <p>226001 Insurances</p> <p>227001 Travel inland</p> <p>227002 Travel abroad</p> <p>227003 Carriage, Haulage, Freight and transport hire</p> <p>227004 Fuel, Lubricants and Oils</p> <p>228002 Maintenance - Vehicles</p> <p>228004 Maintenance – Other</p>	<p><b>Spent</b></p> <p>1,398,383</p> <p>20,055</p> <p>182,885</p> <p>60,799</p> <p>27,990</p> <p>1,470</p> <p>43,400</p> <p>1,372</p> <p>44,259</p> <p>8,233</p> <p>1,250</p> <p>8,320</p> <p>1,850</p> <p>4,351</p> <p>22,299</p> <p>146,359</p> <p>52,171</p> <p>1,676</p> <p>34,392</p> <p>20,015</p> <p>510,147</p>

### Reasons for Variation in performance

Improved capacity of staff to undertake investigations which resulted into improved turn around time for investigations.

<b>Total</b>	<b>2,591,675</b>
Wage Recurrent	1,398,383
Non Wage Recurrent	1,193,291
AIA	0
<b>Total For SubProgramme</b>	<b>2,591,675</b>
Wage Recurrent	1,398,383
Non Wage Recurrent	1,193,291
AIA	0
<b>GRAND TOTAL</b>	<b>91,250,864</b>
Wage Recurrent	35,863,896
Non Wage Recurrent	48,394,744
GoU Development	6,992,225
External Financing	0
AIA	0

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**Vote:141** URA

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**QUARTER 3: Outputs and Expenditure in Quarter**

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# Vote:141 URA

## QUARTER 4: Revised Workplan

<i>US\$ Thousands</i>	<b>Planned Outputs for the Quarter</b>	<b>Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)</b>
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### Program: 18 Administration and Support Services

#### Recurrent Programmes

### Subprogram: 02 Internal Audit and Compliance

#### Outputs Provided

#### Output: 01 Internal Audit and Compliance

	<b>Item</b>	<b>Balance b/f</b>	<b>New Funds</b>	<b>Total</b>
• 1 sensitization on sexual harassment.	211102 Contract Staff Salaries	1,369,794	0	1,369,794
• 1 integrity enhancement initiatives	211103 Allowances (Inc. Casuals, Temporary)	4,742	0	4,742
• 25% of internal audit universe covered.	212101 Social Security Contributions	162,603	0	162,603
• 15 Investigations conducted.	213001 Medical expenses (To employees)	2,060	0	2,060
• 2 compliance reviews.	213004 Gratuity Expenses	7,918	0	7,918
	221001 Advertising and Public Relations	2,211	0	2,211
	221002 Workshops and Seminars	4,102	0	4,102
	221007 Books, Periodicals & Newspapers	13	0	13
	221009 Welfare and Entertainment	4,023	0	4,023
	221011 Printing, Stationery, Photocopying and Binding	881	0	881
	221014 Bank Charges and other Bank related costs	125	0	125
	221017 Subscriptions	411	0	411
	223006 Water	480	0	480
	224004 Cleaning and Sanitation	235	0	235
	225001 Consultancy Services- Short term	58,575	0	58,575
	226001 Insurances	2,524	0	2,524
	227001 Travel inland	18,648	0	18,648
	227002 Travel abroad	4,642	0	4,642
	227003 Carriage, Haulage, Freight and transport hire	53	0	53
	227004 Fuel, Lubricants and Oils	4,300	0	4,300
	228002 Maintenance - Vehicles	3,116	0	3,116
	228004 Maintenance – Other	105	0	105
	<b>Total</b>	<b>1,651,559</b>	<b>0</b>	<b>1,651,559</b>
	<b>Wage Recurrent</b>	<b>1,369,794</b>	<b>0</b>	<b>1,369,794</b>
	<b>Non Wage Recurrent</b>	<b>281,765</b>	<b>0</b>	<b>281,765</b>
	<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Subprogram: 03 Corporate services



# Vote:141 URA

## QUARTER 4: Revised Workplan

### Outputs Provided

#### Output: 03 Administrative Support Services

	Item	Balance b/f	New Funds	Total
• Unqualified audit report from Auditor General.	211102 Contract Staff Salaries	1,784,729	0	1,784,729
• 92% employee stability rate.	211103 Allowances (Inc. Casuals, Temporary)	(4,848,429)	0	(4,848,429)
• 100% budget absorption rate.	212101 Social Security Contributions	221,329	0	221,329
• 99% average IT service availability ratio.	213001 Medical expenses (To employees)	12,150	0	12,150
	213004 Gratuity Expenses	(890,779)	0	(890,779)
• Special fund to cater for HIV positive staff & families provided.	221001 Advertising and Public Relations	7,900	0	7,900
	221002 Workshops and Seminars	5,487	0	5,487
• Sanitary & disposal services procured.	221003 Staff Training	1,206,228	0	1,206,228
• Disposal of obsolete items executed.	221004 Recruitment Expenses	24,000	0	24,000
• Equal opportunities employment program.	221008 Computer supplies and Information Technology (IT)	10,101,382	0	10,101,382
	221009 Welfare and Entertainment	6,859	0	6,859
	221011 Printing, Stationery, Photocopying and Binding	291	0	291
	221014 Bank Charges and other Bank related costs	1,089	0	1,089
	222002 Postage and Courier	1,800	0	1,800
	222003 Information and communications technology (ICT)	46,171	0	46,171
	223001 Property Expenses	33	0	33
	223002 Rates	93	0	93
	223003 Rent – (Produced Assets) to private entities	20,979	0	20,979
	223004 Guard and Security services	(26,687)	0	(26,687)
	223005 Electricity	2,704	0	2,704
	223006 Water	1,041	0	1,041
	224004 Cleaning and Sanitation	3,986	0	3,986
	224005 Uniforms, Beddings and Protective Gear	280,000	0	280,000
	226001 Insurances	252,215	0	252,215
	227001 Travel inland	25,456	0	25,456
	227002 Travel abroad	33,603	0	33,603
	227003 Carriage, Haulage, Freight and transport hire	163,276	0	163,276
	227004 Fuel, Lubricants and Oils	7,331	0	7,331
	228001 Maintenance - Civil	2,233,967	0	2,233,967
	228002 Maintenance - Vehicles	304,413	0	304,413
	228003 Maintenance – Machinery, Equipment & Furniture	574,389	0	574,389
	228004 Maintenance – Other	18,761	0	18,761
	273102 Incapacity, death benefits and funeral expenses	5,050	0	5,050
	<b>Total</b>	<b>11,580,817</b>	<b>0</b>	<b>11,580,817</b>
	<b>Wage Recurrent</b>	<b>1,784,729</b>	<b>0</b>	<b>1,784,729</b>
	<b>Non Wage Recurrent</b>	<b>9,796,088</b>	<b>0</b>	<b>9,796,088</b>
	<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Vote:141 URA

## QUARTER 4: Revised Workplan

### Subprogram: 04 Legal Services

#### Outputs Provided

#### Output: 05 Legal services

	Item	Balance b/f	New Funds	Total
• 80.00 percent cases won and settled in URA's favor	211102 Contract Staff Salaries	583,393	0	583,393
• 21 Bn recovered from debt	211103 Allowances (Inc. Casuals, Temporary)	3,636	0	3,636
• 4 Proactive debt recovery & litigation initiatives executed	212101 Social Security Contributions	183,649	0	183,649
• 100% instructions executed.	213001 Medical expenses (To employees)	3,104	0	3,104
	213004 Gratuity Expenses	3,926	0	3,926
	221001 Advertising and Public Relations	116	0	116
	221002 Workshops and Seminars	3,490	0	3,490
	221006 Commissions and related charges	170,224	0	170,224
	221007 Books, Periodicals & Newspapers	165	0	165
	221009 Welfare and Entertainment	4,584	0	4,584
	221011 Printing, Stationery, Photocopying and Binding	1,393	0	1,393
	221014 Bank Charges and other Bank related costs	147	0	147
	221017 Subscriptions	89	0	89
	223006 Water	45	0	45
	224004 Cleaning and Sanitation	33	0	33
	226001 Insurances	740	0	740
	227001 Travel inland	2,963	0	2,963
	227002 Travel abroad	45,127	0	45,127
	227003 Carriage, Haulage, Freight and transport hire	40	0	40
	227004 Fuel, Lubricants and Oils	673	0	673
	228002 Maintenance - Vehicles	2,924	0	2,924
	282102 Fines and Penalties/ Court wards	(462,001)	0	(462,001)
	<b>Total</b>	<b>548,458</b>	<b>0</b>	<b>548,458</b>
	<b>Wage Recurrent</b>	<b>583,393</b>	<b>0</b>	<b>583,393</b>
	<b>Non Wage Recurrent</b>	<b>(34,934)</b>	<b>0</b>	<b>(34,934)</b>
	<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Vote:141 URA

## QUARTER 4: Revised Workplan

### Subprogram: 08 Research & Planning, Public Awareness and Tax Education

#### Outputs Provided

#### Output: 04 Public Awareness and Tax Education/Modernization

	Item	Balance b/f	New Funds	Total
• 3 Taxpayer education outreach programs (region based, programs targeting special groups; Youth, PWDs, women etc)	211102 Contract Staff Salaries	621,915	0	621,915
	211103 Allowances (Inc. Casuals, Temporary)	2,097	0	2,097
• 60 tax clinics & engagements across regions covering different sectors	212101 Social Security Contributions	168,860	0	168,860
	213001 Medical expenses (To employees)	2,875	0	2,875
• 2 Researches and evaluations executed.	213004 Gratuity Expenses	2,804	0	2,804
	221001 Advertising and Public Relations	301,903	0	301,903
• 2 public relations & media programs	221002 Workshops and Seminars	756,871	0	756,871
	221007 Books, Periodicals & Newspapers	19	0	19
• URA Contact Center enhancement initiatives executed	221008 Computer supplies and Information Technology (IT)	1,075,643	0	1,075,643
	221009 Welfare and Entertainment	1,050	0	1,050
• Development Partner coordination activities executed	221011 Printing, Stationery, Photocopying and Binding	180	0	180
	221014 Bank Charges and other Bank related costs	271	0	271
• Strategic stakeholder engagement initiatives executed (National, regional & global) to support compliance and revenue mobilization drives.	221017 Subscriptions	2,400	0	2,400
	223006 Water	39	0	39
• Participate in DRMS initiatives.	224004 Cleaning and Sanitation	40	0	40
	225001 Consultancy Services- Short term	3,825	0	3,825
• Gender based statistics maintained	226001 Insurances	2,160	0	2,160
	227001 Travel inland	4,690	0	4,690
• Disabled women involved in smuggling sensitized	227002 Travel abroad	333,901	0	333,901
	227004 Fuel, Lubricants and Oils	5,259	0	5,259
• Women in trade sensitized	228002 Maintenance - Vehicles	5,104	0	5,104
	228004 Maintenance – Other	203	0	203
	<b>Total</b>	<b>3,292,109</b>	<b>0</b>	<b>3,292,109</b>
	<b>Wage Recurrent</b>	<b>621,915</b>	<b>0</b>	<b>621,915</b>
	<b>Non Wage Recurrent</b>	<b>2,670,194</b>	<b>0</b>	<b>2,670,194</b>
	<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Development Projects

# Vote:141 URA

## QUARTER 4: Revised Workplan

### Project: 1622 Retooling of Uganda Revenue Authority

#### Capital Purchases

#### Output: 72 Government Buildings and Administrative Infrastructure

Refurbish and maintain Regional Office blocks.	<b>Item</b>	<b>Balance b/f</b>	<b>New Funds</b>	<b>Total</b>
	312101 Non-Residential Buildings	1,632,285	0	1,632,285
	<b>Total</b>	<b>1,632,285</b>	<b>0</b>	<b>1,632,285</b>
	<i>GoU Development</i>	<i>1,632,285</i>	<i>0</i>	<i>1,632,285</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

#### Output: 75 Purchase of Motor Vehicles and Other Transport Equipment

20 Vehicles acquired on Lease purchase.	<b>Item</b>	<b>Balance b/f</b>	<b>New Funds</b>	<b>Total</b>
	312201 Transport Equipment	1,733,016	0	1,733,016
	<b>Total</b>	<b>1,733,016</b>	<b>0</b>	<b>1,733,016</b>
	<i>GoU Development</i>	<i>1,733,016</i>	<i>0</i>	<i>1,733,016</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

#### Output: 76 Purchase of Office and ICT Equipment, including software

Complete ICT equipment procurement including: • Implement and maintain 1 Data Center • One (1) License for Disaster Recovery (DR) & IT systems • One (1) Licenses & support for E-Tax2 System. • 250 Desktops procured. • 300 Laptops procured. • 40 Switches/Routers procured.	<b>Item</b>	<b>Balance b/f</b>	<b>New Funds</b>	<b>Total</b>
	312213 ICT Equipment	15,448,719	0	15,448,719
	<b>Total</b>	<b>15,448,719</b>	<b>0</b>	<b>15,448,719</b>
	<i>GoU Development</i>	<i>15,448,719</i>	<i>0</i>	<i>15,448,719</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

#### Output: 77 Purchase of Specialised Machinery and Equipment

60 units procured in total that include Racks, Air Conditioners, Kitchen Ware Paper Shredders.	<b>Item</b>	<b>Balance b/f</b>	<b>New Funds</b>	<b>Total</b>
	312202 Machinery and Equipment	(141,951)	0	(141,951)
	<b>Total</b>	<b>(141,951)</b>	<b>0</b>	<b>(141,951)</b>
	<i>GoU Development</i>	<i>(141,951)</i>	<i>0</i>	<i>(141,951)</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

#### Output: 78 Purchase of Office and Residential Furniture and Fittings

Acquisition of a minimum of 40 units of assorted furniture that include work stations, credenzas and reception chairs/tables.	<b>Item</b>	<b>Balance b/f</b>	<b>New Funds</b>	<b>Total</b>
	312203 Furniture & Fixtures	(246,210)	0	(246,210)
	<b>Total</b>	<b>(246,210)</b>	<b>0</b>	<b>(246,210)</b>
	<i>GoU Development</i>	<i>(246,210)</i>	<i>0</i>	<i>(246,210)</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

### Program: 54 Revenue Collection & Administration

#### Recurrent Programmes

# Vote:141 URA

## QUARTER 4: Revised Workplan

### Subprogram: 05 Domestic Taxes

#### Outputs Provided

#### Output: 02 Domestic Tax Collection

	Item	Balance b/f	New Funds	Total
• 28.78% Domestic revenue collected against the annual target.	211102 Contract Staff Salaries	6,371,567	0	6,371,567
• 89.9% average filing ratio for VAT & PAYE.	211103 Allowances (Inc. Casuals, Temporary)	3,050	0	3,050
• 4 % increase in tax register.	212101 Social Security Contributions	2,391,754	0	2,391,754
• 100 % of administrative reviews (objections) completed within statutory deadline.	213001 Medical expenses (To employees)	13,815	0	13,815
	213004 Gratuity Expenses	6,552	0	6,552
• 4941 Tax Audits and compliance inspection actions	221001 Advertising and Public Relations	3,347	0	3,347
	221002 Workshops and Seminars	3,394	0	3,394
• Average time for TIN individual processing-2 days	221007 Books, Periodicals & Newspapers	733	0	733
	221008 Computer supplies and Information Technology (IT)	2,879,807	0	2,879,807
	221009 Welfare and Entertainment	9,525	0	9,525
	221011 Printing, Stationery, Photocopying and Binding	5,700	0	5,700
	221014 Bank Charges and other Bank related costs	1,216	0	1,216
	221017 Subscriptions	2,708	0	2,708
	223003 Rent – (Produced Assets) to private entities	29,040	0	29,040
	223004 Guard and Security services	4,412	0	4,412
	223005 Electricity	7,314	0	7,314
	223006 Water	2,283	0	2,283
	224004 Cleaning and Sanitation	816	0	816
	226001 Insurances	7,170	0	7,170
	227001 Travel inland	1,427,492	0	1,427,492
	227002 Travel abroad	75,030	0	75,030
	227004 Fuel, Lubricants and Oils	6,199	0	6,199
	228002 Maintenance - Vehicles	8,921	0	8,921
	228004 Maintenance – Other	(8,940)	0	(8,940)
	<b>Total</b>	<b>13,252,905</b>	<b>0</b>	<b>13,252,905</b>
	<b>Wage Recurrent</b>	<b>6,371,567</b>	<b>0</b>	<b>6,371,567</b>
	<b>Non Wage Recurrent</b>	<b>6,881,338</b>	<b>0</b>	<b>6,881,338</b>
	<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Vote:141 URA

## QUARTER 4: Revised Workplan

### Subprogram: 06 Customs

#### Outputs Provided

#### Output: 01 Customs Tax Collection

	Item	Balance b/f	New Funds	Total
• 26.27% Customs revenue collected against the annual target.	211102 Contract Staff Salaries	3,945,744	0	3,945,744
• 25% electronic cargo tracked	211103 Allowances (Inc. Casuals, Temporary)	219,354	0	219,354
• 90% Non-Intrusive inspection of Goods at entry points	212101 Social Security Contributions	1,054,533	0	1,054,533
• Average clearance time for imports -2 Days	213001 Medical expenses (To employees)	10,923	0	10,923
	213004 Gratuity Expenses	2,399	0	2,399
• 100 % of administrative reviews (objections) completed within statutory deadlines.	221001 Advertising and Public Relations	1,211	0	1,211
	221002 Workshops and Seminars	4,581	0	4,581
• 5% of declarations granted top ups	221007 Books, Periodicals & Newspapers	356	0	356
• 64 post clearance audits	221008 Computer supplies and Information Technology (IT)	3,228,293	0	3,228,293
• 24 intelligence focused operations	221009 Welfare and Entertainment	29,470	0	29,470
	221011 Printing, Stationery, Photocopying and Binding	2,170	0	2,170
• 1,500 tariff specification codes generated	221014 Bank Charges and other Bank related costs	451	0	451
	221017 Subscriptions	1,280	0	1,280
	223003 Rent – (Produced Assets) to private entities	2,894	0	2,894
	223004 Guard and Security services	2,051	0	2,051
	223005 Electricity	3,382	0	3,382
	223006 Water	1,565	0	1,565
	224004 Cleaning and Sanitation	3,966	0	3,966
	226001 Insurances	2,183	0	2,183
	227001 Travel inland	(84,050)	0	(84,050)
	227002 Travel abroad	158,414	0	158,414
	227003 Carriage, Haulage, Freight and transport hire	2,176	0	2,176
	227004 Fuel, Lubricants and Oils	3,178	0	3,178
	228002 Maintenance - Vehicles	6,016	0	6,016
	228004 Maintenance – Other	(508,799)	0	(508,799)
	<b>Total</b>	<b>8,093,741</b>	<b>0</b>	<b>8,093,741</b>
	<b>Wage Recurrent</b>	<b>3,945,744</b>	<b>0</b>	<b>3,945,744</b>
	<b>Non Wage Recurrent</b>	<b>4,147,996</b>	<b>0</b>	<b>4,147,996</b>
	<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Vote:141 URA

## QUARTER 4: Revised Workplan

### Subprogram: 07 Tax Investigations

#### Outputs Provided

#### Output: 03 Tax Investigations

	Item	Balance b/f	New Funds	Total
• 22 schemed & sector based cases investigated to conclusion.	211102 Contract Staff Salaries	985,409	0	985,409
• 80 % forensics, intelligence & science support offered.	211103 Allowances (Inc. Casuals, Temporary)	2,103	0	2,103
• 10 intelligence sources recruited.	212101 Social Security Contributions	181,858	0	181,858
• 1 Intelligence brief generated.	213001 Medical expenses (To employees)	2,576	0	2,576
	213004 Gratuity Expenses	2,120	0	2,120
	221001 Advertising and Public Relations	130	0	130
	221002 Workshops and Seminars	1,250	0	1,250
	221007 Books, Periodicals & Newspapers	13	0	13
	221009 Welfare and Entertainment	2,966	0	2,966
	221011 Printing, Stationery, Photocopying and Binding	67	0	67
	221014 Bank Charges and other Bank related costs	41	0	41
	223005 Electricity	480	0	480
	223006 Water	145	0	145
	224004 Cleaning and Sanitation	674	0	674
	226001 Insurances	1,346	0	1,346
	227001 Travel inland	91,496	0	91,496
	227002 Travel abroad	25,333	0	25,333
	227003 Carriage, Haulage, Freight and transport hire	327	0	327
	227004 Fuel, Lubricants and Oils	3,945	0	3,945
	228002 Maintenance - Vehicles	2,483	0	2,483
	228004 Maintenance – Other	(385,731)	0	(385,731)
	<b>Total</b>	<b>919,030</b>	<b>0</b>	<b>919,030</b>
	<b>Wage Recurrent</b>	<b>985,409</b>	<b>0</b>	<b>985,409</b>
	<b>Non Wage Recurrent</b>	<b>(66,380)</b>	<b>0</b>	<b>(66,380)</b>
	<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Development Projects

<b>GRAND TOTAL</b>	<b>57,764,478</b>	<b>0</b>	<b>57,764,478</b>
<b>Wage Recurrent</b>	<b>15,662,551</b>	<b>0</b>	<b>15,662,551</b>
<b>Non Wage Recurrent</b>	<b>23,676,068</b>	<b>0</b>	<b>23,676,068</b>
<b>GoU Development</b>	<b>18,425,859</b>	<b>0</b>	<b>18,425,859</b>
<b>External Financing</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AIA</b>	<b>0</b>	<b>0</b>	<b>0</b>