

Vote:161 Mulago Hospital Complex

QUARTER 3: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Released by End Q 3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	29.206	21.904	18.606	75.0%	63.7%	84.9%
	Non Wage	27.707	20.400	20.287	73.6%	73.2%	99.4%
Dev.	GoU	4.020	4.020	3.220	100.0%	80.1%	80.1%
	Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
GoU Total		60.933	46.324	42.112	76.0%	69.1%	90.9%
Total GoU+Ext Fin (MTEF)		60.933	46.324	42.112	76.0%	69.1%	90.9%
	Arrears	1.748	3.120	3.118	178.5%	178.4%	99.9%
Total Budget		62.680	49.444	45.230	78.9%	72.2%	91.5%
	<i>A.I.A Total</i>	0.000	0.000	0.000	0.0%	0.0%	0.0%
Grand Total		62.680	49.444	45.230	78.9%	72.2%	91.5%
Total Vote Budget Excluding Arrears		60.933	46.324	42.112	76.0%	69.1%	90.9%

Table V1.2: Releases and Expenditure by Program*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 0854 National Referral Hospital Services	60.93	46.32	42.11	76.0%	69.1%	90.9%
Total for Vote	60.93	46.32	42.11	76.0%	69.1%	90.9%

Matters to note in budget execution

By the end of the third quarter, the hospital had received 78.9% (49.444bn) of her approved budget. Of these funds, 21.904 bn was wage, 20.4bn for non-wage recurrent expenditures, 4.02bn for development and 3.120 for domestic arrears.

The hospital utilized 91.5% (45.23bn) of the released budget to carry out her functions.

More other services were also relocated to the newly rehabilitated Lower Mulago following the earlier transfer of services like radiology and diagnostics.

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

<i>(i) Major unspent balances</i>	
Programs , Projects	
Program 0854 National Referral Hospital Services	
0.040 Bn Shs	SubProgram/Project :01 Management

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Reason: Funds were committed	
<i>Items</i>	
39,600,000.000 UShs	223003 Rent – (Produced Assets) to private entities
Reason: Funds committed	
0.016 Bn Shs	SubProgram/Project :02 Medical Services
Reason: Payment process on going awaiting delivery of items in Quarter 4	
<i>Items</i>	
8,231,248.000 UShs	221001 Advertising and Public Relations
Reason: The procurement process was on going	
7,609,581.000 UShs	221009 Welfare and Entertainment
Reason: Funds committed	
0.002 Bn Shs	SubProgram/Project :04 Internal Audit Department
Reason: Payment process on going, awaiting delivery of items in Quarter 4	
<i>Items</i>	
750,000.000 UShs	221007 Books, Periodicals & Newspapers
Reason: Payment process on going awaiting delivery of items in Quarter 4	
625,000.000 UShs	221012 Small Office Equipment
Reason: Payment process on going awaiting delivery of items in Quarter 4	
500,000.000 UShs	221017 Subscriptions
Reason: Earmarked for the next quarter	
0.800 Bn Shs	SubProgram/Project :1637 Retooling of Mulago National Referral Hospital
Reason: The process of acquiring the assorted medical equipment is still on going	
<i>Items</i>	
800,000,000.000 UShs	312212 Medical Equipment
Reason: Acquisition process in progress	
(ii) Expenditures in excess of the original approved budget	

V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators*

Programme : 54 National Referral Hospital Services
Responsible Officer: Dr. B.B Byarugaba
Executive Director

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Programme Outcome: Quality and accessible National Referral Hospital Services			
Sector Outcomes contributed to by the Programme Outcome			
1 .Improved quality of life at all levels			
2 .Enhanced competitiveness in the health sector			
Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
% increase of super-specialised cases managed.	Percentage	6%	14.2%
% increase in diagnostic investigations carried out	Percentage	2.5%	15.6%
Average length of Stay	Number	4	6.9

Table V2.2: Key Vote Output Indicators*

Programme : 54 National Referral Hospital Services			
Sub Programme : 02 Medical Services			
KeyOutPut : 01 Inpatient Services - National Referral Hospital			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
No. of specialized in-patients (Admissions)	Number	280000	210938
Referral In	Number	850000	422314
Average length of stay (ALOS)-days	Number	5	6.9
Bed occupancy rate(BOR)	Rate	90%	118%
KeyOutPut : 02 Outpatient Services - National Referral Hospital			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
No of specialised outpatient clinic attendances	Number	860000	648111
KeyOutPut : 04 Diagnostic Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
No of MRI and city Scans conducted	Number	72000	59540
No. of laboratory investigations done	Number	2300000	1728254
KeyOutPut : 07 Immunisation Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Comprehensive annual sector workplan and budget su	Yes/No	Yes	Yes
Sub Programme : 04 Internal Audit Department			

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KeyOutputPut : 08 Audit Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
Number of quarterly comprehensive internal audit r	Number	4	1
Sub Programme : 1637 Retooling of Mulago National Referral Hospital			
KeyOutputPut : 80 Hospital Construction/rehabilitation			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
No. of hospitals benefiting from the construction of new facilities	Number	1	1
No. of hospitals benefiting from the renovation of existing facilities	Number	1	1
KeyOutputPut : 82 Staff houses construction and rehabilitation			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q3
No. of staff houses constructed	Number	1	1
No. of staff houses rehabilitated	Number	1	1

Performance highlights for the Quarter

The hospital continued to provide care to Covid-19 patients. By the end of March 2021, the Mulago Covid-19 Treatment Unit had admitted a cumulative total of 3,038 patients, successfully managed 2,685 patients, lost 349 and had only 6 active patients.

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0854 National Referral Hospital Services	62.68	49.44	45.23	78.9%	72.2%	91.5%
Class: Outputs Provided	55.31	41.50	38.09	75.0%	68.9%	91.8%
085401 Inpatient Services - National Referral Hospital	35.39	26.62	23.83	75.2%	67.3%	89.5%
085402 Outpatient Services - National Referral Hospital	0.42	0.33	0.32	79.9%	76.3%	95.5%
085404 Diagnostic Services	0.14	0.11	0.10	76.9%	72.5%	94.3%
085405 Hospital Management and Support Services - National Referral Hospital	0.31	0.26	0.26	85.4%	84.2%	98.6%
085406 Administration and Finance	18.57	13.82	13.23	74.5%	71.3%	95.8%
085407 Immunisation Services	0.03	0.04	0.03	126.3%	100.4%	79.5%
085408 Audit Services	0.19	0.11	0.11	58.8%	57.8%	98.2%
085419 Human Resource Management Services	0.27	0.21	0.21	77.6%	77.5%	100.0%

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<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Funded	1.60	0.80	0.80	50.0%	50.0%	100.0%
085451 Research Grants - National Referral Hospital	1.60	0.80	0.80	50.0%	50.0%	100.0%
Class: Capital Purchases	4.02	4.02	3.22	100.0%	80.1%	80.1%
085477 Purchase of Specialised Machinery & Equipment	0.80	0.80	0.00	100.0%	0.0%	0.0%
085480 Hospital Construction/rehabilitation	1.50	1.50	1.50	100.0%	100.0%	100.0%
085482 Staff houses construction and rehabilitation	1.72	1.72	1.72	100.0%	100.0%	100.0%
Class: Arrears	1.75	3.12	3.12	178.5%	178.4%	99.9%
085499 Arrears	1.75	3.12	3.12	178.5%	178.4%	99.9%
Total for Vote	62.68	49.44	45.23	78.9%	72.2%	91.5%

Table V3.2: 2020/21 GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	55.31	41.50	38.09	75.0%	68.9%	91.8%
211101 General Staff Salaries	29.21	21.90	18.61	75.0%	63.7%	84.9%
211103 Allowances (Inc. Casuals, Temporary)	1.85	1.61	1.61	87.2%	87.0%	99.8%
212102 Pension for General Civil Service	4.44	3.33	3.32	75.0%	74.6%	99.5%
213001 Medical expenses (To employees)	0.08	0.06	0.06	76.2%	76.2%	100.0%
213002 Incapacity, death benefits and funeral expenses	0.10	0.08	0.08	81.6%	81.5%	99.9%
213004 Gratuity Expenses	2.27	1.70	1.69	75.0%	74.6%	99.5%
221001 Advertising and Public Relations	0.04	0.03	0.03	81.2%	62.1%	76.5%
221002 Workshops and Seminars	0.10	0.08	0.08	72.8%	72.8%	100.0%
221003 Staff Training	0.16	0.14	0.14	92.3%	86.4%	93.6%
221006 Commissions and related charges	0.05	0.04	0.03	75.0%	63.5%	84.7%
221007 Books, Periodicals & Newspapers	0.00	0.00	0.00	50.0%	25.0%	50.0%
221008 Computer supplies and Information Technology (IT)	0.02	0.02	0.02	75.0%	75.0%	100.0%
221009 Welfare and Entertainment	0.06	0.05	0.04	82.2%	67.7%	82.4%
221010 Special Meals and Drinks	1.90	1.32	1.32	69.2%	69.2%	100.0%
221011 Printing, Stationery, Photocopying and Binding	0.27	0.21	0.21	77.4%	77.4%	100.0%
221012 Small Office Equipment	0.03	0.02	0.02	73.1%	70.9%	97.0%
221016 IFMS Recurrent costs	0.05	0.04	0.04	75.0%	75.0%	100.0%
221017 Subscriptions	0.00	0.00	0.00	50.0%	25.0%	50.0%
221020 IPPS Recurrent Costs	0.05	0.03	0.03	75.4%	75.4%	100.0%
222001 Telecommunications	0.16	0.12	0.12	75.0%	75.0%	100.0%
223003 Rent – (Produced Assets) to private entities	0.05	0.05	0.01	90.0%	10.8%	12.0%
223004 Guard and Security services	0.65	0.44	0.44	68.1%	68.0%	99.8%
223005 Electricity	1.91	1.43	1.43	75.0%	75.0%	100.0%
223006 Water	4.68	3.39	3.39	72.4%	72.4%	100.0%

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223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.03	0.02	0.02	77.4%	74.6%	96.4%
224001 Medical Supplies	1.50	1.16	1.16	77.0%	77.0%	100.0%
224004 Cleaning and Sanitation	1.09	0.82	0.82	75.6%	75.6%	100.0%
224005 Uniforms, Beddings and Protective Gear	0.11	0.11	0.11	100.0%	100.0%	100.0%
225001 Consultancy Services- Short term	0.92	0.54	0.54	59.3%	59.3%	100.0%
227001 Travel inland	0.10	0.08	0.07	80.4%	72.6%	90.3%
227002 Travel abroad	0.06	0.00	0.00	0.0%	0.0%	0.0%
227004 Fuel, Lubricants and Oils	0.38	0.29	0.29	75.0%	75.0%	100.0%
228001 Maintenance - Civil	0.72	0.54	0.54	75.0%	75.0%	100.0%
228002 Maintenance - Vehicles	0.17	0.13	0.13	75.0%	73.9%	98.5%
228003 Maintenance – Machinery, Equipment & Furniture	2.10	1.71	1.71	81.5%	81.5%	100.0%
228004 Maintenance – Other	0.02	0.02	0.02	75.4%	75.4%	100.0%
Class: Outputs Funded	1.60	0.80	0.80	50.0%	50.0%	100.0%
263106 Other Current grants (Current)	1.60	0.80	0.80	50.0%	50.0%	100.0%
Class: Capital Purchases	4.02	4.02	3.22	100.0%	80.1%	80.1%
312101 Non-Residential Buildings	1.50	1.50	1.50	100.0%	100.0%	100.0%
312102 Residential Buildings	1.72	1.72	1.72	100.0%	100.0%	100.0%
312212 Medical Equipment	0.80	0.80	0.00	100.0%	0.0%	0.0%
Class: Arrears	1.75	3.12	3.12	178.5%	178.4%	99.9%
321605 Domestic arrears (Budgeting)	0.00	0.00	0.00	100.0%	0.0%	0.0%
321614 Electricity arrears (Budgeting)	1.75	3.12	3.12	178.6%	178.6%	100.0%
Total for Vote	62.68	49.44	45.23	78.9%	72.2%	91.5%

Table V3.3: GoU Releases and Expenditure by Project and Programme*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0854 National Referral Hospital Services	62.68	49.44	45.23	78.9%	72.2%	91.5%
<i>Recurrent SubProgrammes</i>						
01 Management	20.89	17.42	16.82	83.4%	80.5%	96.6%
02 Medical Services	37.58	27.90	25.08	74.2%	66.7%	89.9%
04 Internal Audit Department	0.19	0.11	0.11	58.8%	57.8%	98.2%
<i>Development Projects</i>						
1637 Retooling of Mulago National Referral Hospital	4.02	4.02	3.22	100.0%	80.1%	80.1%
Total for Vote	62.68	49.44	45.23	78.9%	72.2%	91.5%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
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QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Program: 54 National Referral Hospital Services

Recurrent Programmes

Subprogram: 01 Management

Outputs Provided

Output: 05 Hospital Management and Support Services - National Referral Hospital

		Item	Spent
Machinery, equipment, infrastructure&furniture maintained	Routine servicing and repair of medical and transport equipment to maintain their efficiency was done under biomedical and engineering departments.	221002 Workshops and Seminars	45,000
Operationalized Mulago national specialized hospital		221003 Staff Training	97,362
Utilities managed	Beefed up hospital security with deployment of more Police	221009 Welfare and Entertainment	26,081
Cleanliness and waste management in the hospital	Maintained hospital cleanliness and proper disposal of medical waste	221011 Printing, Stationery, Photocopying and Binding	89,272
Security for property, patients&staff ensured	Operationalization of services in Lower Mulago had increased to over 50% by the end of March 2021		
Units/departments facilitated			

Reasons for Variation in performance

No variations

Total	257,715
Wage Recurrent	0
Non Wage Recurrent	257,715
<i>AIA</i>	0

Output: 06 Administration and Finance

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QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Improved financial resource mobilization and management for effective and efficient hospital sustainability Financial reports submitted Preparation of a 5 year strategic plan	The Integrated Hospital management system was partially implemented. This is intended to digitize all hospital processes. A receipt management system has been established under the Private Patients Scheme for improved finance management There was increase in the revenue from the PPS department. The draft strategic plan was developed and in final stages	Item 211101 General Staff Salaries 211103 Allowances (Inc. Casuals, Temporary) 212102 Pension for General Civil Service 213001 Medical expenses (To employees) 213004 Gratuity Expenses 221002 Workshops and Seminars 221006 Commissions and related charges 221008 Computer supplies and Information Technology (IT) 221010 Special Meals and Drinks 221011 Printing, Stationery, Photocopying and Binding 221012 Small Office Equipment 221016 IFMS Recurrent costs 222001 Telecommunications 223003 Rent – (Produced Assets) to private entities 223004 Guard and Security services 223005 Electricity 223006 Water 223007 Other Utilities- (fuel, gas, firewood, charcoal) 224005 Uniforms, Beddings and Protective Gear 225001 Consultancy Services- Short term 227001 Travel inland 227004 Fuel, Lubricants and Oils 228001 Maintenance - Civil 228002 Maintenance - Vehicles 228004 Maintenance – Other	Spent 1,348,102 150,111 3,315,107 45,865 1,691,874 30,148 30,948 15,000 366,868 74,031 22,361 37,500 120,000 5,400 261,525 1,431,811 3,387,750 19,590 112,924 92,500 39,340 28,192 537,863 51,521 18,400
Reasons for Variation in performance			
No Variations			
		Total	13,234,728
		Wage Recurrent	1,348,102
		Non Wage Recurrent	11,886,626
		<i>AIA</i>	0

Output: 19 Human Resource Management Services

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QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Monitoring and evaluation Staff performance, Staff welfare programmes implemented, Payroll management ensured, structure for super specialized services implemented	Consistent and proper management of IPPS, Ensured Staff performance appraisals, Continuous improvement in staff welfare schemes like rewards and recognition of quarters best performers.	Item 213001 Medical expenses (To employees) 213002 Incapacity, death benefits and funeral expenses 221011 Printing, Stationery, Photocopying and Binding 221020 IPPS Recurrent Costs 227004 Fuel, Lubricants and Oils	Spent 15,113 81,517 35,471 34,870 45,000

Reasons for Variation in performance

No Variations

	Total	211,971
	Wage Recurrent	0
	Non Wage Recurrent	211,971
	<i>AIA</i>	0

Arrears

Output: 99 Arrears

Item	Spent
	Total
	0
	Wage Recurrent
	0
	Non Wage Recurrent
	0
	<i>AIA</i>
	0
	Total For SubProgramme
	13,704,414
	Wage Recurrent
	1,348,102
	Non Wage Recurrent
	12,356,312
	<i>AIA</i>
	0

Recurrent Programmes

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

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QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Equitable access and quality health care limited not to PWD, orphans, elderly, youths, social, physical and mental status, etc to achieve 280,000 admissions 1,568,000 patient days 65,000 surgical operations 5 days; average length of stay 52,000 emergencies	By the end of the third Quarter, the hospital had admitted 210,938 patients (132,156 females and 78,782 males) with an average lengths of stay of 6.9 days and 1,444,128 inpatient/ admission days. 42,794 emergencies were registered and a total of 48,960 surgical operations (both major and minor) were conducted	Item 211101 General Staff Salaries 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations 221010 Special Meals and Drinks 223004 Guard and Security services 224001 Medical Supplies 224004 Cleaning and Sanitation 225001 Consultancy Services- Short term 227001 Travel inland 227004 Fuel, Lubricants and Oils 228002 Maintenance - Vehicles 228003 Maintenance – Machinery, Equipment & Furniture	Spent 17,237,198 1,125,375 1,370 948,312 179,272 1,155,143 820,749 450,014 13,353 111,698 73,542 1,712,771

Reasons for Variation in performance

Total	23,828,796
Wage Recurrent	17,237,198
Non Wage Recurrent	6,591,598
AIA	0

Output: 02 Outpatient Services - National Referral Hospital

Equitable access and quality health care limited not to PWD, orphans, elderly, youths, social, physical and mental status, etc to achieve; 860,000 outpatients 20,000 renal dialysis sessions	A total of 648,111 patients (394,972 females and 252,869 males) received specialized outpatient services from different clinics. And no dialysis services were offered by March 2021 since the dialysis unit was still being occupied by the covid-19 patients	Item 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations 221003 Staff Training 221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 227004 Fuel, Lubricants and Oils	Spent 196,000 15,378 33,422 12,390 7,500 52,650
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Reasons for Variation in performance

Total	317,340
Wage Recurrent	0
Non Wage Recurrent	317,340
AIA	0

Output: 04 Diagnostic Services

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QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Images done, Samples collected and laboratory investigations conducted: 72,000 images scans (MRI, CT scan, Mammography) 2,300,000 Laboratory investigations	Samples were collected from patients and 1,728,254 laboratory investigations were conducted 59,540 images were taken	Item 211103 Allowances (Inc. Casuals, Temporary) 221003 Staff Training 227001 Travel inland 227004 Fuel, Lubricants and Oils	Spent 44,250 4,752 15,000 39,274

Reasons for Variation in performance

There were no significant variations

Total	103,276
Wage Recurrent	0
Non Wage Recurrent	103,276
<i>AIA</i>	0

Output: 07 Immunisation Services

6000 immunisations	4,832 immunizations done	Item 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations 227001 Travel inland	Spent 15,000 10,000 5,115
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Reasons for Variation in performance

No variations

Total	30,115
Wage Recurrent	0
Non Wage Recurrent	30,115
<i>AIA</i>	0

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

Funds transferred to; Burns and plastic clinic Orthopedic workshop	Transfer of funds was made to Plastic and Burns unit; expatriates were hired, medicines, sundries and consumables acquired to take care of 4,169 patients by the end of the third quarter	Item 263106 Other Current grants (Current)	Spent 799,000
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Reasons for Variation in performance

No variations

Total	799,000
Wage Recurrent	0
Non Wage Recurrent	799,000
<i>AIA</i>	0
Total For SubProgramme	25,078,527
Wage Recurrent	17,237,198
Non Wage Recurrent	7,841,329
<i>AIA</i>	0

Recurrent Programmes

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QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

Effective management, control and governance processes	Ensured effective utilization of resources and compliance through verification of internal processes .	Item	Spent
Compliance ensured	Prepared three (3) quarterly audit reports.	211101 General Staff Salaries	20,456
Audit reports and recommendations	Provided necessary recommendations and advice to the management	211103 Allowances (Inc. Casuals, Temporary)	75,750
		221007 Books, Periodicals & Newspapers	750
		221009 Welfare and Entertainment	1,500
		221011 Printing, Stationery, Photocopying and Binding	902
		221012 Small Office Equipment	625
		221017 Subscriptions	500
		227004 Fuel, Lubricants and Oils	9,000

Reasons for Variation in performance

Total	109,483
Wage Recurrent	20,456
Non Wage Recurrent	89,027
AIA	0
Total For SubProgramme	109,483
Wage Recurrent	20,456
Non Wage Recurrent	89,027
AIA	0

Development Projects

Project: 1637 Retooling of Mulago National Referral Hospital

Capital Purchases

Output: 77 Purchase of Specialised Machinery & Equipment

Assorted medical equipment; Microlaryngoscopy set- adult, Microlaryngoscopy set-pediatric, Esophagoscopy set- pedaitric, Bronchoscopy set- adults, Flexible fiberscope pediatric,Flexible fiberscope pediatric, Hybrid tympanometer, and many others	By the end of March, the procurement process of the Assorted medical equipment was still in progress	Item	Spent
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Reasons for Variation in performance

Total	0
GoU Development	0
External Financing	0

Vote:161

Mulago Hospital Complex

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		AIA	0
Output: 80 Hospital Construction/rehabilitation			
Re organisation of , re-modeling and refurbishment of existing structures, wards and units to suit their specified use, extension of piped oxygen and suction to be connected	Four (4) theatres have been rebuilt, Sewage lines replaced and the extension of oxygen to all wards was completed, Refurbishment and renovation works on Trauma ward, Ward 7 and Spine ward were completed	Item 312101 Non-Residential Buildings	Spent 1,500,000
Reasons for Variation in performance			
No significant Variations			
		Total	1,500,000
		GoU Development	1,500,000
		External Financing	0
		AIA	0
Output: 82 Staff houses construction and rehabilitation			
Refurbished roofs (removal of asbestos) Renovation and Rehabilitation of dilapidated staff houses to improve the welfare of staff	Completion of pre-construction works was done and the actual civil works commenced. The work is on going	Item 312102 Residential Buildings	Spent 1,720,000
Reasons for Variation in performance			
There was urgent need of accommodation for staff.			
		Total	1,720,000
		GoU Development	1,720,000
		External Financing	0
		AIA	0
		Total For SubProgramme	3,220,000
		GoU Development	3,220,000
		External Financing	0
		AIA	0
		GRAND TOTAL	42,112,424
		Wage Recurrent	18,605,756
		Non Wage Recurrent	20,286,668
		GoU Development	3,220,000
		External Financing	0
		AIA	0

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
Program: 54 National Referral Hospital Services			
<i>Recurrent Programmes</i>			
Subprogram: 01 Management			
<i>Outputs Provided</i>			
Output: 05 Hospital Management and Support Services - National Referral Hospital			
	Routine servicing and repair of medical and transport equipment to maintain their efficiency was done under biomedical and engineering departments.	Item	Spent
	Beefed up hospital security with deployment of more Police	221002 Workshops and Seminars	45,000
	Maintained hospital cleanliness and proper disposal of medical waste	221003 Staff Training	72,362
	Operationalization of services in Lower Mulago had increased to over 50% by the end of March 2021	221009 Welfare and Entertainment	9,280
		221011 Printing, Stationery, Photocopying and Binding	41,044
Reasons for Variation in performance			
No variations			
Total			167,686
Wage Recurrent			0
Non Wage Recurrent			167,686
<i>AIA</i>			0
Output: 06 Administration and Finance			

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
	The Integrated Hospital management system was partially implemented. This is intended to digitize all hospital processes. There was increase in the revenue from the PPS department. The draft strategic plan was developed and in final stages	Item 211101 General Staff Salaries 211103 Allowances (Inc. Casuals, Temporary) 212102 Pension for General Civil Service 213001 Medical expenses (To employees) 213004 Gratuity Expenses 221002 Workshops and Seminars 221006 Commissions and related charges 221008 Computer supplies and Information Technology (IT) 221010 Special Meals and Drinks 221011 Printing, Stationery, Photocopying and Binding 221012 Small Office Equipment 221016 IFMS Recurrent costs 222001 Telecommunications 223004 Guard and Security services 223005 Electricity 223006 Water 223007 Other Utilities- (fuel, gas, firewood, charcoal) 225001 Consultancy Services- Short term 227001 Travel inland 227004 Fuel, Lubricants and Oils 228001 Maintenance - Civil 228002 Maintenance - Vehicles 228004 Maintenance – Other	Spent 106,319 51,753 1,095,444 16,729 558,167 30,148 6,593 5,000 184,578 24,677 7,400 12,500 40,000 174,350 477,270 1,109,250 2,655 35,000 39,340 8,794 227,863 17,174 6,300
		Total	4,237,303
		Wage Recurrent	106,319
		Non Wage Recurrent	4,130,984
		AIA	0

Reasons for Variation in performance

No Variations

Output: 19 Human Resource Management Services

Consistent and proper management of IPPS,	Item	Spent
Ensured Staff performance appraisals,	213001 Medical expenses (To employees)	5,226
Continuous improvement in staff welfare schemes like rewards and recognition of quarters best performers.	213002 Incapacity, death benefits and funeral expenses	38,130
	221011 Printing, Stationery, Photocopying and Binding	12,046
	221020 IPPS Recurrent Costs	10,070
	227004 Fuel, Lubricants and Oils	15,000

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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Reasons for Variation in performance

No Variations

	Total	80,472
	Wage Recurrent	0
	Non Wage Recurrent	80,472
	AIA	0

Arrears

	Total For SubProgramme	4,485,462
	Wage Recurrent	106,319
	Non Wage Recurrent	4,379,143
	AIA	0

Recurrent Programmes

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

For the period January to March 2021, a total of 70,721 admissions were made (43,876 females and 26,845 males). An average length of stay of 6.8 days was recorded from a cumulative 480,902 days of admission. 16,897 surgical interventions were carried out and 13,124 emergencies were received

Item	Spent
211101 General Staff Salaries	6,138,230
211103 Allowances (Inc. Casuals, Temporary)	599,314
221010 Special Meals and Drinks	242,771
223004 Guard and Security services	37,857
224001 Medical Supplies	411,880
224004 Cleaning and Sanitation	215,000
225001 Consultancy Services- Short term	150,000
227001 Travel inland	13,353
227004 Fuel, Lubricants and Oils	37,233
228002 Maintenance - Vehicles	23,275
228003 Maintenance – Machinery, Equipment & Furniture	185,000

Reasons for Variation in performance

	Total	8,053,912
	Wage Recurrent	6,138,230
	Non Wage Recurrent	1,915,682
	AIA	0

Output: 02 Outpatient Services - National Referral Hospital

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
	A total of 215,726 patients (125,694 females and 89,762 males) received specialized outpatient services from different clinics. Dialysis unit will start operations next quarter	Item	Spent
		211103 Allowances (Inc. Casuals, Temporary)	46,000
		221001 Advertising and Public Relations	378
		221003 Staff Training	21,972
		221009 Welfare and Entertainment	2,392
		221011 Printing, Stationery, Photocopying and Binding	2,500
		227004 Fuel, Lubricants and Oils	17,550

Reasons for Variation in performance

Total	90,792
Wage Recurrent	0
Non Wage Recurrent	90,792
AIA	0

Output: 04 Diagnostic Services

Samples were collected from patients and 574,986 laboratory investigations were conducted 20,754 images were taken	Item	Spent
	211103 Allowances (Inc. Casuals, Temporary)	14,750
	221003 Staff Training	2,000
	227001 Travel inland	15,000
	227004 Fuel, Lubricants and Oils	13,091

Reasons for Variation in performance

There were no significant variations

Total	44,841
Wage Recurrent	0
Non Wage Recurrent	44,841
AIA	0

Output: 07 Immunisation Services

1,621 immunizations done	Item	Spent
	211103 Allowances (Inc. Casuals, Temporary)	5,000
	227001 Travel inland	5,115

Reasons for Variation in performance

No variations

Total	10,115
Wage Recurrent	0
Non Wage Recurrent	10,115
AIA	0

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

Vote:161 Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
	Transfer of funds was made to Plastic and Burns unit; expatriates were hired, medicines, sundries and consumables acquired to take care of 1,389 patients in the third quarter	Item 263106 Other Current grants (Current)	Spent 199,756

Reasons for Variation in performance

No variations

Total	199,756
Wage Recurrent	0
Non Wage Recurrent	199,756
AIA	0
Total For SubProgramme	8,399,416
Wage Recurrent	6,138,230
Non Wage Recurrent	2,261,186
AIA	0

Recurrent Programmes

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

Verified both financial and physical activities of the hospital.	Item	Spent
Prepared quarter3 audit report.	211103 Allowances (Inc. Casuals, Temporary)	75,750
Provided necessary recommendation and advice to the management	227004 Fuel, Lubricants and Oils	3,000

Reasons for Variation in performance

Total	78,750
Wage Recurrent	0
Non Wage Recurrent	78,750
AIA	0
Total For SubProgramme	78,750
Wage Recurrent	0
Non Wage Recurrent	78,750
AIA	0

Development Projects

Project: 1637 Retooling of Mulago National Referral Hospital

Capital Purchases

Output: 77 Purchase of Specialised Machinery & Equipment

By the end of March, the procurement process of the Assorted medical equipment was still in progress	Item	Spent
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Reasons for Variation in performance

Vote:161

Mulago Hospital Complex

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
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		Total	0
		GoU Development	0
		External Financing	0
		AIA	0

Output: 80 Hospital Construction/rehabilitation

Item	Spent
Completed renovation works on Ward 7 and Spine Ward and remodeled Orthopedic theater.	

Reasons for Variation in performance

No significant Variations

	Total	0
	GoU Development	0
	External Financing	0
	AIA	0

Output: 82 Staff houses construction and rehabilitation

Item	Spent
Construction work on the 150 staff housing units commenced during this quarter and is on going	
312102 Residential Buildings	1,427,548

Reasons for Variation in performance

There was urgent need of accommodation for staff.

	Total	1,427,548
	GoU Development	1,427,548
	External Financing	0
	AIA	0
Total For SubProgramme	1,427,548	
	GoU Development	1,427,548
	External Financing	0
	AIA	0
GRAND TOTAL	14,391,176	
	Wage Recurrent	6,244,549
	Non Wage Recurrent	6,719,079
	GoU Development	1,427,548
	External Financing	0
	AIA	0

Vote:161 Mulago Hospital Complex

QUARTER 4: Revised Workplan

<i>UShs Thousand</i>	Planned Outputs for the Quarter	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)
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Program: 54 National Referral Hospital Services

Recurrent Programmes

Subprogram: 01 Management

Outputs Provided

Output: 05 Hospital Management and Support Services - National Referral Hospital

	Item	Balance b/f	New Funds	Total
	221003 Staff Training	2,638	0	2,638
	221009 Welfare and Entertainment	919	0	919
	Total	3,557	0	3,557
	Wage Recurrent	0	0	0
	Non Wage Recurrent	3,557	0	3,557
	AIA	0	0	0

Output: 06 Administration and Finance

	Item	Balance b/f	New Funds	Total
	211101 General Staff Salaries	514,572	0	514,572
	211103 Allowances (Inc. Casuals, Temporary)	1,530	0	1,530
	212102 Pension for General Civil Service	16,560	0	16,560
	213004 Gratuity Expenses	8,686	0	8,686
	221006 Commissions and related charges	5,585	0	5,585
	221010 Special Meals and Drinks	2	0	2
	221012 Small Office Equipment	80	0	80
	223003 Rent – (Produced Assets) to private entities	39,600	0	39,600
	223007 Other Utilities- (fuel, gas, firewood, charcoal)	731	0	731
	Total	587,346	0	587,346
	Wage Recurrent	514,572	0	514,572
	Non Wage Recurrent	72,774	0	72,774
	AIA	0	0	0

Output: 19 Human Resource Management Services

	Item	Balance b/f	New Funds	Total
	213002 Incapacity, death benefits and funeral expenses	96	0	96
	221020 IPPS Recurrent Costs	3	0	3
	Total	98	0	98
	Wage Recurrent	0	0	0
	Non Wage Recurrent	98	0	98
	AIA	0	0	0

Vote:161

Mulago Hospital Complex

QUARTER 4: Revised Workplan

Subprogram: 02 Medical Services

Outputs Provided

Output: 01 Inpatient Services - National Referral Hospital

Item	Balance b/f	New Funds	Total
211101 General Staff Salaries	2,783,985	0	2,783,985
211103 Allowances (Inc. Casuals, Temporary)	1,620	0	1,620
221001 Advertising and Public Relations	1,109	0	1,109
223004 Guard and Security services	728	0	728
228002 Maintenance - Vehicles	1,858	0	1,858
Total	2,789,302	0	2,789,302
<i>Wage Recurrent</i>	<i>2,783,985</i>	<i>0</i>	<i>2,783,985</i>
<i>Non Wage Recurrent</i>	<i>5,316</i>	<i>0</i>	<i>5,316</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 02 Outpatient Services - National Referral Hospital

Item	Balance b/f	New Funds	Total
221001 Advertising and Public Relations	7,122	0	7,122
221003 Staff Training	378	0	378
221009 Welfare and Entertainment	7,610	0	7,610
Total	15,110	0	15,110
<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Non Wage Recurrent</i>	<i>15,110</i>	<i>0</i>	<i>15,110</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 04 Diagnostic Services

Item	Balance b/f	New Funds	Total
221003 Staff Training	6,256	0	6,256
Total	6,256	0	6,256
<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Non Wage Recurrent</i>	<i>6,256</i>	<i>0</i>	<i>6,256</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Output: 07 Immunisation Services

Item	Balance b/f	New Funds	Total
227001 Travel inland	7,780	0	7,780
Total	7,780	0	7,780
<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Non Wage Recurrent</i>	<i>7,780</i>	<i>0</i>	<i>7,780</i>
<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Vote:161

Mulago Hospital Complex

QUARTER 4: Revised Workplan

	Item	Balance b/f	New Funds	Total
	227001 Travel inland	7,780	0	7,780
	Total	7,780	0	7,780
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>7,780</i>	<i>0</i>	<i>7,780</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Outputs Funded

Output: 51 Research Grants - National Referral Hospital

Subprogram: 04 Internal Audit Department

Outputs Provided

Output: 08 Audit Services

	Item	Balance b/f	New Funds	Total
	221007 Books, Periodicals & Newspapers	750	0	750
	221011 Printing, Stationery, Photocopying and Binding	98	0	98
	221012 Small Office Equipment	625	0	625
	221017 Subscriptions	500	0	500
	Total	1,973	0	1,973
	<i>Wage Recurrent</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Non Wage Recurrent</i>	<i>1,973</i>	<i>0</i>	<i>1,973</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>

Development Projects

Project: 1637 Retooling of Mulago National Referral Hospital

Capital Purchases

Output: 77 Purchase of Specialised Machinery & Equipment

	Item	Balance b/f	New Funds	Total
	312212 Medical Equipment	800,000	0	800,000
	Total	800,000	0	800,000
	<i>GoU Development</i>	<i>800,000</i>	<i>0</i>	<i>800,000</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>
	GRAND TOTAL	4,211,421	0	4,211,421
	<i>Wage Recurrent</i>	<i>3,298,557</i>	<i>0</i>	<i>3,298,557</i>
	<i>Non Wage Recurrent</i>	<i>112,863</i>	<i>0</i>	<i>112,863</i>
	<i>GoU Development</i>	<i>800,000</i>	<i>0</i>	<i>800,000</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>AIA</i>	<i>0</i>	<i>0</i>	<i>0</i>