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Mission in Japan

QUARTER 4: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (US\$ Billion)

		Approved Budget	Released by End Q 4	Spent by End Q4	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	1.099	1.099	1.379	100.0%	125.5%	125.5%
	Non Wage	4.622	4.622	4.483	100.0%	97.0%	97.0%
Dev.	GoU	0.000	0.000	0.000	0.0%	0.0%	0.0%
	Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
GoU Total		5.720	5.720	5.862	100.0%	102.5%	102.5%
Total GoU+Ext Fin (MTEF)		5.720	5.720	5.862	100.0%	102.5%	102.5%
Arrears		0.000	0.000	0.000	0.0%	0.0%	0.0%
Total Budget		5.720	5.720	5.862	100.0%	102.5%	102.5%
<i>A.I.A Total</i>		0.000	0.000	0.000	0.0%	0.0%	0.0%
Grand Total		5.720	5.720	5.862	100.0%	102.5%	102.5%
Total Vote Budget Excluding Arrears		5.720	5.720	5.862	100.0%	102.5%	102.5%

Table V1.2: Releases and Expenditure by Program*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 1652 Overseas Mission Services	5.72	5.72	5.86	100.0%	102.5%	102.5%
Total for Vote	5.72	5.72	5.86	100.0%	102.5%	102.5%

Matters to note in budget execution

In FY 2020/21, the Mission was allocated US\$ 5.72 Bn being: US\$ 1.099 Bn Wage and US\$ 4.622 Bn Non-Wage. In June 2021, the Mission received supplementary funding amounting to US\$ 0.317 increasing the released funds to US\$ 6.038 Bn. Out of which, the Mission spent US\$ 5.862 resulting to the absorption rate of 97.09%.

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (US\$ Bn)

N/A

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(ii) Expenditures in excess of the original approved budget

V2: Performance Highlights

Table V2.1: Programme Outcome and Outcome Indicators*

Programme : 52 Overseas Mission Services			
Responsible Officer: ACCOUNTING OFFICER - MULJO WASIKE SHADRAQUE			
Programme Outcome: Improved Diplomatic and Trade Relation			
Sector Outcomes contributed to by the Programme Outcome			
Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Percentage growth in volume of Trade between Uganda and accredited countries	Percentage	3%	1%
State of Diplomatic relations and cooperation between Uganda and accredited States	Good/Fair/Poor	Good	Good

Table V2.2: Key Vote Output Indicators*

Programme : 52 Overseas Mission Services			
Sub Programme : 01 Headquarters Tokyo			
KeyOutPut : 01 Cooperation frameworks			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
No. of Multilateral cooperation frameworks negotiated or signed	Number	1	0
No. of Bilateral cooperation frameworks negotiated or signed.	Number	2	1
KeyOutPut : 02 Consulars services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
No. of official visits facilitated	Number	3	1
Number of Visas issued to foreigners travelling to Uganda.	Number	1400	2

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KeyOutPut : 04 Promotion of trade, tourism, education, and investment			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
No. of foreign Tourism promotion engagements.	Number	5	1
No. of scholarships secured.	Number	8	4
No. of export markets accessed.	Number	2	0

Performance highlights for the Quarter

-Initiated meetings with Tokushukai Medical Group (TMG), upon request from BMC Hospitals and Clinics Ltd- a private Ugandan company investing in the health sector- regarding support in articulation of their proposal to secure partnership with TMG for a USD 15m loan facility under the JICA Impact Investment Pipeline for the private sector. BMC owns two health facilities upcountry in Uganda and is looking for funds to expand them into hospitals, build a new hospital and a clinic in Kampala as well as build a Health Technicians College. By partnering with TMG, BMC hopes to tap into the former's expertise to train their health workers and also secure appropriate equipment to help in running the hospitals. There's also an offer for TMG to get equity in BMC business ventures.

-Coordinated Uganda's participation in JICA's Project NINJA (Next INnovation with Japan), a business plan competition in response to COVID-19, where Uganda was 2nd in the biggest number of applications (460) after Nigeria. The Ugandan company, Mscan, bested 10 finalists for its innovative portable ultra-scan machines and was awarded in April 2021 with US\$30,000 plus 6 months business support from JICA to scale up its innovations. It also received motorbikes to facilitate the company's mobility in reaching out to expectant mothers in communities.

-Coordinated the agro-industrialization projects of Sasakawa Africa Association (SAA) in Uganda as follows:

- (1) A total of 438 actors (234 male and 204 female) were trained across the value chain for priority crops including maize, beans and rice, horticulture, nutrition, value addition and CST practices
- (2) 148 farmers were trained on seed production along the value chain, 34 (20 male and 14 female) agro-input stockist on safe use and handling of agrochemicals, 31 of whom received certificates and were linked to major agro-input companies
- (3) A total of 392 farmer leaders receiving training on food safety, with a total of 350 (156 male and 194 female) attending green field days
- (4) Training was administered for traders, CATs, village agents and store attendants on storage management, quality control and hygiene, whilst machine operators benefited from training on machine fabrication, quality welding, machine operation, problem diagnosis and maintenance.

-Coordinated the Master's Degree and Internship Program of the African Business Education (ABE) Initiative where four Ugandan students benefitted scholarships in various Japanese universities in June 2021:

- 1) Graduate School of Business Administration in Ritsumeikan University;
- 2) Graduate School of Business in Waseda University;
- 3) International Graduate School of Social Sciences in Yokohama National University; and
- 4) Graduate School of Agriculture, Forestry and Fisheries in Kagoshima University

-In an effort to combat stigmatization of Team Uganda whose 2 members tested positive for COVID-19, the Mission took up the matter with the Assistant Minister/Director General for Africa at the Ministry of Foreign Affairs of Japan- Amb. Koji Yonetani, Director for Second Africa Division- Mr. Namioka Daisuke, and Uganda's Desk Officer- Mr. Tanji Yuki, on 25th June, 2021. Both parties were bilaterally concurrent that there was/is more COVID-19 for the Local Press to write home about in Tokyo, Japan than dwelling on the inadvertent occurrences in a small Ugandan advance Olympic squad.

-In 4th quarter of FY 2020/21, the Mission coordinated Uganda's effective participation at the Games of the XXXII Olympiad by ensuring subsidized training costs, adequate and conducive training facilities, further collaboration with the Principalities in promotion of Uganda in various fields of development and encouraging international exchanges. The results were a heroic performance by Team Uganda which secured four medals (two Gold, one Silver and a Bronze) as Uganda became the second in Africa and 35th overall in the final Olympics medal tally!

-In April 2021, the Mission engaged with the Mayor of Tatehina Town to discuss the Principality's readiness to host Uganda's athletes for pre-Games training. The camp facility was been offered with the aim of acclimatizing the Ugandan athletes to the time zone and weather conditions of Japan. The visit was also in the realization of an MoU signed in 2018 between Tatehina Town and the Ministry of Education and Sports of Uganda.

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-Coordinated with Tateshina Host Town Liaison Officer and former JICA volunteer- Ms. Suto Kana Namuli, in preparing a video teaching Town residents with basic Kupsabin words and cheers to welcome the Ugandan athletes (mostly from Kapchorwa District) who would be conducting their pre-games training in Tateshina Town. The video was shown in a local TV show called "Keitabun Tsushin".

-Coordinated with Tateshina Host Town in arranging media interviews for Charge' d'Affaires- Amb. Mangusho Martinez Arapta which was printed on "Shinano Mainichi Shimbun", a daily newspaper which has 80% subscription in Nagoya prefecture. Another interview of Amb. Mangusho would be shown in a local TV show "Keitabun Tsushin". All interview questions are geared towards promoting the pre-games training of Ugandan athletes in Tateshina.

-Coordinated Uganda's participation at the awarding ceremony of the 4th Japan Construction International Award that took place on Tuesday, 22 June 2021. This was at the invitation of the Japanese Ministry of Land, Infrastructure, Transport and Tourism where Muyenga Tank Hill Park based Yamasen Japanese Restaurant, under their investment arm COTS COTS Ltd. This firm was awarded for "Best Case of Quality Infrastructure Outside of Japan" under contribution made by Japanese Companies. The Embassy was asked to provide 5-minutes remark on this achievement and used the occasion to promote Uganda and further encourage Japanese companies to set foot in Uganda.

-Conducted due diligence on behalf of the Petroleum Authority of Uganda (PAU) on the following South Korean companies in the oil and gas sector that applied to be registered on the National Suppliers Database of Uganda: Hyundai Engineering & Construction Co. Ltd and Kwang Shin I.S.T. Co., Ltd. As part of the due diligence procedures, the companies were requested to provide information regarding Company registration, Tax compliance, Confirmation of legal name, Proof of compliance with Social Security requirements and Information on shareholding/directors of the entity. In order to provide a thorough and informative report which will facilitate informed decision making by PAU.

-Actively participated in various ADC meetings held in FY 2020/21 to prepare for TICAD 8, lay strategies on monitoring and follow-up on implementation of TICAD 7 commitments on both multilateral and bilateral levels.

-Ugandan products like coffee, waragi, gorilla, tourism and brochures promoting Uganda's tourism and investment potential were given out as gifts during the visits to the pre-games training camps in Izumisano City and Tateshina Town and other official meetings.

-In May 2021, the Mission participated in the Board of Survey (BOS) Sensitisation Exercise organized by Accountant General's Office aimed at equipping the BOS Teams with the requisite knowledge and material on how to carry out an effective BOS exercise.

-Organized the Mission Annual Retreat for all Embassy staff held in June 2021 under the theme "Promoting Uganda's Commercial and Economic Diplomacy in Japan and South Korea: Importance of a Synchronized Mission Schedule of Duties, Execution Guidelines and Strategies" aimed at streamlining implementation of Commercial and Economic Diplomacy activities, validating the final draft Strategic Plan, FY 2020/21-2024/25, and further sensitizing of the Staff on current budgeting processes and reforms.

-Coordinated and facilitated the process of the successful refurbishment of the Mission's Chancery in June 2021 with a new conference table for the Chancery Board Room/Reception, executive desk for the office of Charge' d'Affaires/Ag. Head of Mission; executive desk and chair for the office of the incoming First Secretary, thereby enhancing Uganda's image to visitors at the Office premises.

-Issued 2 visas in Q4 which form part of the Non-Tax Revenue generated by the Mission amounting to UGX 896,000.

-Satisfactorily handled 34 consular matters for Ugandans in the Diaspora in Japan and the Republic of Korea for certification and eligibility of marriage, driving licenses, passport renewal and issuance of Emergency Travel Documents, repatriation of remains for burial, etc.

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 1652 Overseas Mission Services	5.72	5.72	5.86	100.0%	102.5%	102.5%
Class: Outputs Provided	5.72	5.72	5.86	100.0%	102.5%	102.5%
165201 Cooperation frameworks	4.47	4.47	4.68	100.0%	104.7%	104.7%
165202 Consulars services	0.30	0.30	0.30	100.0%	100.0%	100.0%

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<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
165204 Promotion of trade, tourism, education, and investment	0.95	0.95	0.88	100.0%	92.7%	92.7%
Total for Vote	5.72	5.72	5.86	100.0%	102.5%	102.5%

Table V3.2: 2020/21 GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	5.72	5.72	5.86	100.0%	102.5%	102.5%
211103 Allowances (Inc. Casuals, Temporary)	1.45	1.45	1.59	100.0%	109.7%	109.7%
211105 Missions staff salaries	1.10	1.10	1.38	100.0%	125.5%	125.5%
213001 Medical expenses (To employees)	0.22	0.22	0.22	100.0%	99.8%	99.8%
221001 Advertising and Public Relations	0.26	0.26	0.25	100.0%	95.5%	95.5%
221003 Staff Training	0.02	0.02	0.02	100.0%	97.7%	97.7%
221005 Hire of Venue (chairs, projector, etc)	0.06	0.06	0.06	100.0%	96.1%	96.1%
221007 Books, Periodicals & Newspapers	0.00	0.00	0.00	100.0%	91.8%	91.8%
221008 Computer supplies and Information Technology (IT)	0.00	0.00	0.00	100.0%	92.1%	92.1%
221009 Welfare and Entertainment	0.04	0.04	0.04	100.0%	97.7%	97.7%
221011 Printing, Stationery, Photocopying and Binding	0.02	0.02	0.02	100.0%	94.1%	94.1%
221012 Small Office Equipment	0.00	0.00	0.00	100.0%	92.1%	92.1%
221014 Bank Charges and other Bank related costs	0.01	0.01	0.01	100.0%	134.0%	134.0%
222001 Telecommunications	0.08	0.08	0.07	100.0%	98.3%	98.3%
222002 Postage and Courier	0.01	0.01	0.01	100.0%	95.1%	95.1%
222003 Information and communications technology (ICT)	0.01	0.01	0.01	100.0%	98.1%	98.1%
223001 Property Expenses	0.05	0.05	0.05	100.0%	96.2%	96.2%
223003 Rent – (Produced Assets) to private entities	1.73	1.73	1.52	100.0%	87.9%	87.9%
223004 Guard and Security services	0.02	0.02	0.02	100.0%	98.6%	98.6%
223005 Electricity	0.07	0.07	0.07	100.0%	97.0%	97.0%
223006 Water	0.01	0.01	0.01	100.0%	83.5%	83.5%
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.02	0.02	0.02	100.0%	95.8%	95.8%
226001 Insurances	0.02	0.02	0.02	100.0%	96.4%	96.4%
227001 Travel inland	0.11	0.11	0.10	100.0%	92.6%	92.6%
227002 Travel abroad	0.35	0.35	0.32	100.0%	91.0%	91.0%
227004 Fuel, Lubricants and Oils	0.03	0.03	0.03	100.0%	93.3%	93.3%
228002 Maintenance - Vehicles	0.02	0.02	0.02	100.0%	84.3%	84.3%
228003 Maintenance – Machinery, Equipment & Furniture	0.01	0.01	0.01	100.0%	92.3%	92.3%
228004 Maintenance – Other	0.01	0.01	0.01	100.0%	92.7%	92.7%
Total for Vote	5.72	5.72	5.86	100.0%	102.5%	102.5%

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Table V3.3: GoU Releases and Expenditure by Project and Programme*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 1652 Overseas Mission Services	5.72	5.72	5.86	100.0%	102.5%	102.5%
<i>Recurrent SubProgrammes</i>						
01 Headquarters Tokyo	5.72	5.72	5.86	100.0%	102.5%	102.5%
Total for Vote	5.72	5.72	5.86	100.0%	102.5%	102.5%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
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QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
Program: 52 Overseas Mission Services			
<i>Recurrent Programmes</i>			
Subprogram: 01 Headquarters Tokyo			
<i>Outputs Provided</i>			
Output: 01 Cooperation frameworks			
Secured at least 2 grants in agro-industrialization	Coordinated and followed up JICA's cooperation with the Republic of Uganda in December 2020 on the following:	Item	Spent
Engaged in 12 peace and security engagements	(1) The Project for Atari Irrigation System in Kween District [Grant]: Resettlement Plan approved and resettlement process ongoing.	211103 Allowances (Inc. Casuals, Temporary)	1,285,766
	(2) Project for Sustainable Utilization, Operation & Management of Irrigation System [Technical Assistance]: Ongoing for 4 years since it commenced in February 2021 with aim of establishing a practical model of irrigation scheme management at Atari Basin Area.	211105 Missions staff salaries	1,378,881
	(3) Promotion of Rice Development Project ("PRiDe") Phase 2 [Technical Assistance]: Ongoing for 5 years since it started on April 2019	213001 Medical expenses (To employees)	128,664
Secured at least 2 grants in manufacturing and mineral-based industrialization	Coordinated the agro-industrialization projects of Sasakawa Africa Association (SAA) in Uganda.	221001 Advertising and Public Relations	132,312
Negative press on Uganda countered	Represented Uganda at the 75th Anniversary of the Hiroshima and Nagasaki Peace Memorial Ceremonies remembering the devastation and loss aimed at having a peaceful and nuclear-free world, reiterating Uganda's position on the signing and ratification of the Treaty on the prohibition of nuclear weapons which was adopted in 2017 aimed at banning nuclear weapons and nuclear disarmament.	221003 Staff Training	20,508
Issue at least 1 tourism article in local Japanese and Republic of Korea newspapers/magazines	Uganda's role as a major player in peace and security initiatives in the Great Lakes Region articulated when the Mission participated in the Online Meet-up Forum for the Primary Course of the Global Peacebuilders Program organized for 10 Japanese program associates and 10 international program associates (including a Ugandan scholar) over a five-week course work period in Hiroshima and Tokyo. The Ugandan scholar, who will be deployed to a one-year overseas assignment as UN	221005 Hire of Venue (chairs, projector, etc)	60,536
At least 4 interviews, articles or press briefings held by Head of Mission		221007 Books, Periodicals & Newspapers	3,673
Host at least 4 receptions attended by relevant stakeholders		221008 Computer supplies and Information Technology (IT)	1,842
Promotional messages and materials on Uganda's image disseminated		221009 Welfare and Entertainment	38,153
At least 4 best practices adopted		221011 Printing, Stationery, Photocopying and Binding	21,685
Secured at least 4 linkages and twinning arrangements on technology transfer between Ugandan institutions with Japanese/Korean counterparts		221012 Small Office Equipment	1,842
		221014 Bank Charges and other Bank related costs	9,779
		222001 Telecommunications	74,001
		222002 Postage and Courier	5,087
		222003 Information and communications technology (ICT)	10,477
		223001 Property Expenses	34,760
		223003 Rent – (Produced Assets) to private entities	888,300
		223004 Guard and Security services	20,718
		223005 Electricity	67,383
		223006 Water	7,349
		223007 Other Utilities- (fuel, gas, firewood, charcoal)	16,288
		226001 Insurances	17,418
		227001 Travel inland	101,158
		227002 Travel abroad	298,823
		227004 Fuel, Lubricants and Oils	26,647
		228002 Maintenance - Vehicles	15,590
		228003 Maintenance – Machinery, Equipment & Furniture	6,275
		228004 Maintenance – Other	9,452

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QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

volunteer, articulated Uganda's efforts in the field of peace-building and post-conflict restructuring both at national and regional levels as part of his research topics.

Initiated meetings with officials from the International Legal Affairs Bureau of the Ministry of Foreign Affairs of Japan, lobbied and secured the support of the Government of Japan to support Uganda's successful bid for Judge Dr. Julia Ssebuteinde for re-election as Judge of the International Court of Justice at elections held at the United Nations General Assembly in New York in November 2020.

Coordinated and followed up JICA's cooperation with the Republic of Uganda in December 2020 on peacebuilding and development assistance in Northern Uganda.

Coordinated and followed up JICA's cooperation with the Republic of Uganda in December 2020 on the following:

- (1) Kampala Flyover Construction and Road Upgrading Project [Yen Loan]: Main construction works for Lot 1 have started and expected to be completed in December 2022.
- (2) Project for Capacity Enhancement of Kampala Capital City Authority (KCCA) in Management of Traffic Control in Kampala City [Technical Assistance]: MODERATO system and O&M manual has been completed. Ongoing until September 2021.
- (3) The Project for Improvement of Traffic Control in Kampala City [Grant]: Procurement process and main construction works are expected to start in September 2021.
- (4) Project for Integrated Urban Development Master Plan for Greater Kampala [Technical Assistance]: Detailed Planning Survey completed in October 2021 with procurement of consultants ongoing. Project to commence in March 2021.
- (5) Kampala Metropolitan Transmission System Improvement Project [Yen Loan]: Procurement process to start in Q3 of 2021.

Coordinated the project of Sasakawa Africa Association (SAA) in Uganda:

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Training was administered for traders, CATs, village agents and store attendants on storage management, quality control and hygiene, whilst machine operators benefited from training on machine fabrication, quality welding, machine operation, problem diagnosis and maintenance.

Uganda's country statement was highlighted at the 14th UN Congress on Crime Prevention and Criminal Justice on 8th March 2021 upon coordination by the Mission with UNODC. It was delivered by the Head of Delegation and former Minister of Justice and Constitutional Affairs- Hon. Prof. Ephraim Kamuntu, who highlighted efforts by the Government of Uganda in the advancement of rule of law and good governance. In particular, the Hon. Minister shared Uganda's experience on successfully holding General Elections in January 2021 during COVID-19 pandemic while observing strict Standard Operating Procedures as guided by the World Health Organization in a bid to curb the spread of the Corona virus.

In an effort to combat stigmatization of Team Uganda whose 2 members tested positive for COVID-19, the Mission took up the matter with the Assistant Minister/Director General for Africa at the Ministry of Foreign Affairs of Japan- Amb. Koji Yonetani, Director for Second Africa Division- Mr. Namioka Daisuke, and Uganda's Desk Officer- Mr. Tanji Yuki, on 25th June, 2021. Both parties were bilaterally concurrent that there was/is more COVID-19 for the Local Press to write home about in Tokyo, Japan than dwelling on the inadvertent occurrences in a small Ugandan advance Olympic squad.

In August 2020, prepared and published an article in the quarterly magazine of the Japan Association of Travel Agents (JATA) to promote Uganda tourism and to communicate that Uganda has proved herself as a safe destination following her fight on COVID-19 through her robust health system and protocols that ensure the safety of her citizens and any visiting tourists.

Public Diplomacy promoted and bilateral relations strengthened as the Mission participated in the New Year Greetings of

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the Emperor of Japan. This is one of the most important events of the Imperial Household calendar with wide coverage in both print and electronic media in Japan.

Coordinated with Tateshina Host Town Liaison Officer and former JICA volunteer- Ms. Suto Kana Namuli, in preparing a video teaching Town residents with basic Kupsabin words and cheers to welcome the Ugandan athletes (mostly from Kapchorwa District) who would be conducting their pre-games training in Tateshina Town. The video was shown in a local TV show called "Keitabun Tsushin".

Uganda's representation in an international Congress on crime prevention and criminal justice was highlighted through an interview organized by the Mission for the former Minister of Justice and Constitutional Affairs- Hon. Prof. Ephraim Kamuntu (MP), facilitated by the UN Information Service Vienna.

Coordinated with Tateshina Host Town in arranging media interviews for Charge' d'Affaires- Amb. Mangusho Martinez Arapta which was printed on "Shinano Mainichi Shimbun", a daily newspaper which has 80% subscription in Nagoya prefecture. Another interview of Amb. Mangusho would be shown in a local TV show "Keitabun Tsushin". All interview questions are geared towards promoting the pre-games training of Ugandan athletes in Tateshina.

Enhanced Mission and Uganda's public diplomacy and strengthened bilateral relations with Japan by attending various diplomatic functions and receptions notably the New Year Greetings of the Emperor of Japan in January 2021 at the Imperial Palace in Tokyo.

Coordinated and facilitated the process of the successful refurbishment of the Mission's Chancery by the Landlord in February 2021 with red carpet flooring, enhanced interior lighting, branding of an official photo space, decorations, indoor flags, new conference table, executive desks and chairs thereby enhancing Uganda's image to visitors at the Office premises.

Prepared and ran a publication on Uganda's National Day in October 2020

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in Japan's two leading newspapers with the sponsorship of the Japanese business community to boost the promotion of Uganda as a business and investment hub and tourism destination. The Mission used this opportunity to promote Uganda's image as well as communicating to the world that Uganda's international borders had been opened after over six months of restricted international travel and that the Pearl of Africa was ready to resume normal business previously halted by the COVID-19 pandemic.

Ugandan products like coffee, waragi, gorilla sculptures and brochures promoting Uganda's tourism and investment potential given out as gifts during bilateral meetings; side events at the 14th UN Congress on Crime Prevention and Criminal Justice; and during the visits to the pre-games training camps in Izumisano City and Tatehina Town and other official meetings.

In October 2020, the Mission organized and participated in two online capacity building programs delivered by: Uganda Tourism Board Marketing and Product Development Executives aimed at enhancing the Mission's capacity to promote Uganda as Africa's destination of choice; and National Planning Authority regarding preparation of the Mission's Strategic Plan for 2021/22-2024/25 in line with NDP III. Collaboration between the Mission and Uganda Investment Authority (UIA) on matters of investment promotion in Japan enhanced when the Mission organized and participated in an online capacity building program delivered by UIA.

Enhanced collaboration between the Mission and Uganda Investment Authority (UIA) on matters of investment promotion in Japan enhanced when the Mission organized and participated in an online capacity building program delivered by UIA to all Mission Staff in March 2021.

Participated in Kokuren Forum study program, a network of individuals who are interested in the UN global issues which contribute to development. Kokuren Forum annually conducts study programs in developing countries to

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allow its participants gain insights into development issues. This year Uganda was chosen as the destination for this program.

In May 2021, the Mission participated in the Board of Survey (BOS) Sensitisation Exercise organized by Accountant General's Office aimed at equipping the BOS Teams with the requisite knowledge and material on how to carry out an effective BOS exercise.

Organized the Mission Annual Retreat for all Embassy staff held in June 2021 under the theme "Promoting Uganda's Commercial and Economic Diplomacy in Japan and South Korea: Importance of a Synchronized Mission Schedule of Duties, Execution Guidelines and Strategies" aimed at streamlining implementation of Commercial and Economic Diplomacy activities, validating the final draft Strategic Plan, FY 2020/21-2024/25, and further sensitizing of the Staff on current budgeting processes and reforms.

Coordinated and facilitated the process for the twining of Makerere University (Uganda) and Kokugakuin University (Japan) for cooperation for online Japanese language learning at Makerere University; short courses on Sports management at Kokugakuin University; and short study visits to Makerere University by students of Kokugakuin University.

Collaboration with a Japanese University initiated when the Mission held a meeting with representatives of Ritsumeikan APU to discuss the possibilities of collaboration, student exchange programs, and scholarships for Ugandan students.

Uganda's position regarding participation at the Tokyo 2020 Olympic and Paralympic Games communicated to Japanese Parliamentarians in a meeting held with them on 24th March 2021. The Mission also informed that preparations were underway to receive the qualified athletes at their pre-games training bases.

In March 2021, the Mission engaged with the Mayor of the City of Izumisano to

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discuss the Principality's readiness to host Uganda's athletes for pre-Games training. The camp facility was been offered with the aim of acclimatizing the Ugandan athletes to the time zone and weather conditions of Japan. The visit was also in the realization of an MoU signed in 2017 between the City of Izumisano and the Ministry of Education and Sports of Uganda. The same engagement was also made in April 2021 with the Mayor of Tateshina Town. The visit was also in the realization of an MoU signed in 2018 between Tateshina Town and the Ministry of Education and Sports of Uganda.

Reasons for Variation in performance

N/A
N/A
N/A
N/A
N/A
N/A

N/A

Total	4,683,366
Wage Recurrent	1,378,881
Non Wage Recurrent	3,304,485
<i>AIA</i>	0

Output: 02 Consular services

Mobilized at least 2 projects in Uganda with the involvement of the Ugandans in the Diaspora in Japan and the Republic of Korea	Mobilized Uganda Diaspora Japan (UDJ) in partnership with Fukuoka-Uganda Friendship Association (FUUFA) to continue the bore hole construction project in Uganda. The 19th well was completed in Namayumba in March 2021.	Item	Spent
		211103 Allowances (Inc. Casuals, Temporary)	31,565
		223001 Property Expenses	17,000
		223003 Rent – (Produced Assets) to private entities	252,000
All appropriate visas issued on time	Engaged with Ugandan Diaspora in both Japan and South Korea for projects in Uganda. Issued 39 visas during FY 2020/21 which form part of the Non-Tax Revenue generated by the Mission worth UGX.8.2 million.		
All high-level visits successfully undertaken	Coordinated the successful visit of former Minister for Justice and Constitutional Affairs- Hon. Ephraim Kamuntu and a delegation of 4 officials attending the 14th UN Congress on Crime Prevention and Criminal Justice held in Kyoto from 7-14 March, 2021.		
All consular cases satisfactorily handled Ugandan Diaspora in Japan and the Republic of Korea sensitized on government initiatives Conclude on MOU/Agreement on Labour Externalization with Japan	Coordinated and finalized the consultative process with the Ministry of		

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Foreign Affairs of Japan regarding the establishment of the Office of Uganda's Honorary Consul in Hokkaido Region under former Japanese Ambassador to Uganda, Kameda Kazuaki. The Office will act as a linkage to further strengthen the bilateral relations between Uganda and Japan in the areas of trade, investment and tourism as well as people-to-people relations in Japan.

In 4th quarter of FY 2020/21, the Mission coordinated Uganda's effective participation at the Games of the XXXII Olympiad by ensuring subsidized training costs, adequate and conducive training facilities, further collaboration with the Principalities in promotion of Uganda in various fields of development and encouraging international exchanges. The results were a heroic performance by Team Uganda which secured four medals (two Gold, one Silver and a Bronze) as Uganda became the second in Africa and 35th overall in the final Olympics medal tally!

Satisfactorily handled 185 consular matters for Ugandans in the Diaspora in Japan and the Republic of Korea for certification and eligibility of marriage, driving licenses, passport renewal and issuance of Emergency Travel Documents, repatriation of remains for burial, etc.

In August 2020, coordinated the repatriation of 17 stranded Ugandans and legal residents in Japan and South Korea, whose movement had been affected by international travel restrictions imposed due to the COVID-19 pandemic. The Embassy also coordinated the repatriation of the remains of a Ugandan citizen who passed away in Nagoya in July 2020 on request of the deceased family to receive a decent burial back home.

Coordinated recovery of US\$ 4,100 from fraudulent Japanese registered car dealer Car Hub Japan being payment for the purchase of used motor vehicles by two Ugandans (Evans Katwebaze of Standard Chartered Bank Uganda worth US\$ 2,000 and Freda Muhumuza of Namuwongo worth US\$ 2,100) by threatening legal action in writing, physically visiting the Offices of Car Hub Japan in Tokyo and engaging the company owners into a negotiated

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settlement.

On 8th November 2020, coordinated and successfully held the Uganda Diaspora Japan 1st Virtual Convention with the theme, "Service Delivery for the Diaspora". The convention was graced by officials from MOFA, MIA, NIRA, BOU, URA and other guest speakers on topics such as East African E-passport and Passport Renewal; Acquisition of Uganda National ID; Banking Services for the Diaspora; and the Role of Diaspora in Taxation and Development. Coordinated JICA's project on TVET-Leading Institution's Expansion of Human Resource and Skilled Workforce Development for Industrial Sector in Uganda [Technical Assistance] which was successfully completed in March 2021.

Initiated on consultations regarding the framework for the MOU/Agreement on Labour Externalization with Japan.

Reasons for Variation in performance

N/A
N/A
N/A
N/A

Total	300,565
Wage Recurrent	0
Non Wage Recurrent	300,565
AIA	0

Output: 04 Promotion of trade, tourism, education, and investment

	Item	Spent
Mobilized at least 2 Japanese/Korean investor involved in agro-industrialization	Cooperation between Uganda and Japan in Hokkaido Region established and is expected to strengthen the promotion of Uganda's interests in Japan particularly in the areas of investment and tourism as a result of the bilateral meeting coordinated by the Mission between the Honorary Consul-Designate of Uganda to Hokkaido Region- Ambassador Kameda Kazuaki and Hon. Prof. Ephraim Kamuntu in his capacity as Head of NRM 2021-2026 Manifesto Implementation Committee	211103 Allowances (Inc. Casuals, Temporary) 270,535 213001 Medical expenses (To employees) 91,420 221001 Advertising and Public Relations 120,656 223003 Rent – (Produced Assets) to private entities 379,058 227002 Travel abroad 16,320
Signed at least 4 MOUs or Agreements on trade and investment	Cooperation between Uganda and Japan and promotion of Uganda's interests in the Kinki Region (southern part of Japan) in the areas of investment and tourism strengthened as a result of the bilateral meeting coordinated by the Mission between the Honorary Consul of Uganda to Kinki Region- Mr. Saraya Yusuke and Hon. Prof. Ephraim Kamuntu in his	
Promoted Uganda as Africa's top tourist destination in Japan and Republic of Korea.		

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<p>Mobilized at least 2 Japanese/Korean investor involved in manufacturing or mineral-based industrialization</p> <p>Conclude the Bilateral Investment Treaty (BIT) with Japan</p> <p>Secured at least 10 scholarship/training opportunities or research exchange programme</p>	<p>capacity as Head of NRM 2021-2026</p> <p>Manifesto Implementation Committee</p> <p>Coordinated Uganda's participation at the awarding ceremony of the 4th Japan Construction International Award that took place on Tuesday, 22 June 2021. This was at the invitation of the Japanese Ministry of Land, Infrastructure, Transport and Tourism where Muyenga Tank Hill Park based Yamasen Japanese Restaurant, under their investment arm COTS COTS Ltd. This firm was awarded for "Best Case of Quality Infrastructure Outside of Japan" under contribution made by Japanese Companies. The Embassy was asked to provide 5-minutes remark on this achievement and used the occasion to promote Uganda and further encourage Japanese companies to set foot in Uganda.</p> <p>In September 2020, held discussions with the leadership of the African Chamber of Commerce in Japan (AfCCJ) online platform project designed to help African countries and companies further promote themselves in Japan and Japanese companies find companies and projects in Africa. The project, introduced to Uganda via the Ministry of Trade, Industry and Cooperatives is also intended to effectively boost partnerships, private sector trade and investments and create a vibrant and much needed Japan Africa business community amidst the COVID-19 pandemic.</p> <p>Initiated meetings with Tokushukai Medical Group (TMG), upon request from BMC Hospitals and Clinics Ltd- a private Ugandan company investing in the health sector- regarding support in articulation of their proposal to secure partnership with TMG for a USD 15m loan facility under the JICA Impact Investment Pipeline for the private sector. BMC owns two health facilities upcountry in Uganda and is looking for funds to expand them into hospitals, build a new hospital and a clinic in Kampala as well as build a Health Technicians College. By partnering with TMG, BMC hopes to tap into the former's expertise to train their health workers and also secure appropriate equipment to help in running the hospitals. There's also an offer for TMG to get equity in BMC business ventures.</p> <p>Showcased Uganda's tourism products</p>
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during the Tourism Expo Japan (TEJ) 2020 at the Convention Center in Okinawa. TEJ 2020 is an annual international showcase event jointly organized by the Japan Association of Travel Agents (JATA) and Japan National Tourism Organization (JNTO) that brings together over 130,000 visitors and exhibitors. Uganda was among 3 African countries alongside Kenya and Angola that took part in the Expo from 27 October to 1st November 2020. Visiting the Team Uganda Booth gave an exhilarating experience of the allure and ambience from the Pearl of Africa. Cross-selling of Uganda's investment potential was also realized.

From 15th-18th October 2020, represented Uganda at the Kimono Project Opening Ceremony and Viewing in Kyoto which showcased the traditional Japanese dresses made for the Tokyo 2020 Olympics. The Project focused on promoting the cultures of countries with diplomatic relations with Japan of which Uganda is one of them. The Uganda Kimono reflected Uganda's culture and tourism potential as gifted by nature. NHK, one of the biggest media houses in Japan interviewed the Embassy team at the Uganda booth.

Conducted due diligence on M/S AVIAREPS Japan for Uganda Tourism Board (UTB) regarding acquisition of consultancy services for Market Destination Representation (MDR) in Japan in a bid to increase tourist arrivals from the region. The report, which gave in-depth due diligence that entailed visiting the firm's premises to ascertain its physical presence, capacity and capability to deliver the contract and its compliance to statutory obligations facilitated UTB decision making in retaining M/S AVIAREPS Japan as provider of consultancy services for Market Destination Representation (MDR).

Cooperation between Uganda and Japan and promotion of Uganda's interests in the Kinki Region (southern part of Japan) in the areas of investment and tourism strengthened as a result of the bilateral meeting coordinated by the Mission between the Honorary Consul of Uganda to Kinki Region- Mr. Saraya Yusuke and Hon. Prof. Ephraim Kamuntu in his

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capacity as Head of NRM 2021-2026
Manifesto Implementation Committee on
the sidelines of the 14th UN Congress on
Crime Prevention and Criminal Justice on
13th March 2021.

Conducted due diligence on behalf of the
Petroleum Authority of Uganda (PAU) on
the following South Korean companies in
the oil and gas sector that applied to be
registered on the National Suppliers
Database of Uganda: Hyundai
Engineering & Construction Co. Ltd and
Kwang Shin I.S.T. Co., Ltd. As part of
the due diligence procedures, the
companies were requested to provide
information regarding Company
registration, Tax compliance,
Confirmation of legal name, Proof of
compliance with Social Security
requirements and Information on
shareholding/directors of the entity. In
order to provide a thorough and
informative report which will facilitate
informed decision making by PAU.

Coordinated, in conjunction with UNIDO
Investment and Technology Promotion
Office (ITPO) in Tokyo, an online
business matching event on the occasion
of Africa Industrialization Day 2020 from
20 November 2020 to 4 December 2020
where 16 Ugandan companies and
Uganda National Chamber of Commerce
and Industry (UNCCI) were involved in
discussions directly with over 100
Japanese and African companies for
partnerships in investment and
technology transfer in Africa particularly
in the sectors of construction, real estate,
rental and leasing; transport and postal
services; information and
communications; electricity, gas, heat and
water supply; agriculture and forestry.
Initiated consultations on the BIT with
Japan in relation to the Investment Code
Act 2019.

Information on available scholarship
opportunities from the Government of
Japan was harnessed; experiences on best
practices adopted by various countries in
the fields discussed were shared;
collaboration with MEXT enhanced when
the Mission actively participated in an
online workshop on Education, Sports
and Culture organized by MEXT for
Embassies in Tokyo. Uganda's
experiences in the above fields were
shared, promoted and articulated on

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QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

topics such as Special Needs Education, Internationalization of Higher Education, Measures for Education, Health and Safety, Education Support Measures in the Corona Virus Pandemic, among others.

Coordinated the Master's Degree and Internship Program of the African Business Education (ABE) Initiative where four Ugandan students benefitted scholarships in various Japanese universities in June 2021:

- 1) Graduate School of Business Administration in Ritsumeikan University;
- 2) Graduate School of Business in Waseda University;
- 3) International Graduate School of Social Sciences in Yokohama National University; and
- 4) Graduate School of Agriculture, Forestry and Fisheries in Kagoshima University

Reasons for Variation in performance

N/A
N/A
N/A
N/A

Total	877,989
Wage Recurrent	0
Non Wage Recurrent	877,989
AIA	0
Total For SubProgramme	5,861,921
Wage Recurrent	1,378,881
Non Wage Recurrent	4,483,040
AIA	0
GRAND TOTAL	5,861,921
Wage Recurrent	1,378,881
Non Wage Recurrent	4,483,040
GoU Development	0
External Financing	0
AIA	0

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Mission in Japan

QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
Program: 52 Overseas Mission Services			
Recurrent Programmes			
Subprogram: 01 Headquarters Tokyo			
Outputs Provided			
Output: 01 Cooperation frameworks			
	Coordinated the agro-industrialization projects of Sasakawa Africa Association (SAA) in Uganda as follows: (1) A total of 438 actors (234 male and 204 female) were trained across the value chain for priority crops including maize, beans and rice, horticulture, nutrition, value addition and CST practices (2) 148 farmers were trained on seed production along the value chain, 34 (20 male and 14 female) agro-input stockist on safe use and handling of agrochemicals, 31 of whom received certificates and were linked to major agro-input companies (3) A total of 392 farmer leaders receiving training on food safety, with a total of 350 (156 male and 194 female) attending green field days Actively participated in various ADC meetings held in FY 2020/21 to prepare for TICAD 8, lay strategies on monitoring and follow-up on implementation of TICAD 7 commitments on both multilateral and bilateral levels. Coordinated the project of Sasakawa Africa Association (SAA) in Uganda: Training was administered for traders, CATs, village agents and store attendants on storage management, quality control and hygiene, whilst machine operators benefited from training on machine fabrication, quality welding, machine operation, problem diagnosis and maintenance. In an effort to combat stigmatization of Team Uganda whose 2 members tested positive for COVID-19, the Mission took up the matter with the Assistant Minister/Director General for Africa at the Ministry of Foreign Affairs of Japan- Amb. Koji Yonetani, Director for Second Africa Division- Mr. Namioka Daisuke, and Uganda's Desk Officer- Mr. Tanji Yuki, on 25th June, 2021. Both parties were bilaterally concurrent that there was/is more COVID-19 for the Local Press to write home about in Tokyo, Japan than dwelling on the inadvertent	Item	Spent
		211103 Allowances (Inc. Casuals, Temporary)	183,487
		211105 Missions staff salaries	658,944
		213001 Medical expenses (To employees)	-39,501
		221001 Advertising and Public Relations	72,905
		221003 Staff Training	4,224
		221005 Hire of Venue (chairs, projector, etc)	-3,011
		221007 Books, Periodicals & Newspapers	1,901
		221008 Computer supplies and Information Technology (IT)	-23,302
		221009 Welfare and Entertainment	16,704
		221011 Printing, Stationery, Photocopying and Binding	18,110
		221012 Small Office Equipment	-4,667
		221014 Bank Charges and other Bank related costs	-118,516
		222001 Telecommunications	-21,512
		222002 Postage and Courier	1,659
		222003 Information and communications technology (ICT)	-2,439
		223001 Property Expenses	8,961
		223003 Rent – (Produced Assets) to private entities	212,946
		223004 Guard and Security services	-5,964
		223005 Electricity	-810
		223006 Water	4,385
		223007 Other Utilities- (fuel, gas, firewood, charcoal)	4,502
		226001 Insurances	4,303
		227001 Travel inland	54,336
		227002 Travel abroad	271,702
		227004 Fuel, Lubricants and Oils	8,731
		228002 Maintenance - Vehicles	14,186
		228003 Maintenance – Machinery, Equipment & Furniture	6,152
		228004 Maintenance – Other	9,362

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Mission in Japan

QUARTER 4: Outputs and Expenditure in Quarter

occurrences in a small Ugandan advance Olympic squad.
Coordinated with Tateshina Host Town Liaison Officer and former JICA volunteer- Ms. Suto Kana Namuli, in preparing a video teaching Town residents with basic Kupsabin words and cheers to welcome the Ugandan athletes (mostly from Kapchorwa District) who would be conducting their pre-games training in Tateshina Town. The video was shown in a local TV show called "Keitabun Tsushin".

Coordinated with Tateshina Host Town in arranging media interviews for Charge' d'Affaires- Amb. Mangusho Martinez Arapta which was printed on "Shinano Mainichi Shimbun", a daily newspaper which has 80% subscription in Nagoya prefecture. Another interview of Amb. Mangusho would be shown in a local TV show "Keitabun Tsushin". All interview questions are geared towards promoting the pre-games training of Ugandan athletes in Tateshina.

Coordinated and facilitated the process of the successful refurbishment of the Mission's Chancery in June 2021 with a new conference table for the Chancery Board Room/Reception, executive desk for the office of Charge' d'Affaires/Ag. Head of Mission; executive desk and chair for the office of the incoming First Secretary, thereby enhancing Uganda's image to visitors at the Office premises. Ugandan products like coffee, waragi, gorilla, tourism and brochures promoting Uganda's tourism and investment potential were given out as gifts during the visits to the pre-games training camps in Izumisano City and Tateshina Town and other official meetings.

In May 2021, the Mission participated in the Board of Survey (BOS) Sensitisation Exercise organized by Accountant General's Office aimed at equipping the BOS Teams with the requisite knowledge and material on how to carry out an effective BOS exercise.

Organized the Mission Annual Retreat for all Embassy staff held in June 2021 under the theme "Promoting Uganda's Commercial and Economic Diplomacy in Japan and South Korea: Importance of a Synchronized Mission Schedule of Duties, Execution Guidelines and Strategies" aimed at streamlining implementation of Commercial and Economic Diplomacy

QUARTER 4: Outputs and Expenditure in Quarter

In April 2021, the Mission engaged with the Mayor of Tateshina Town to discuss the Municipality's readiness to host Uganda's athletes for pre-Games training. The camp facility was been offered with the aim of acclimatizing the Ugandan athletes to the time zone and weather conditions of Japan. The visit was also in the realization of an MoU signed in 2018 between Tateshina Town and the Ministry of Education and Sports of Uganda.

N/A
N/A
N/A
N/A
N/A
N/A

N/A

Total	1,337,778
Wage Recurrent	658,944
Non Wage Recurrent	678,835
<i>A/A</i>	0

22/26

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QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
	Engaged with Ugandan Diaspora in both Japan and South Korea for projects in Uganda.	Item	Spent
	Issued 2 visas in Q4 which form part of the Non-Tax Revenue generated by the Mission amounting to UGX 896,000.	211103 Allowances (Inc. Casuals, Temporary)	30,997
	In 4th quarter of FY 2020/21, the Mission coordinated Uganda's effective participation at the Games of the XXXII Olympiad by ensuring subsidized training costs, adequate and conducive training facilities, further collaboration with the Principalities in promotion of Uganda in various fields of development and encouraging international exchanges. The results were a heroic performance by Team Uganda which secured four medals (two Gold, one Silver and a Bronze) as Uganda became the second in Africa and 35th overall in the final Olympics medal tally!	223001 Property Expenses	16,807
	Satisfactorily handled 34 consular matters for Ugandans in the Diaspora in Japan and the Republic of Korea for certification and eligibility of marriage, driving licenses, passport renewal and issuance of Emergency Travel Documents, repatriation of remains for burial, etc.	223003 Rent – (Produced Assets) to private entities	123,054
	Engaged with the leadership of the Ugandan Diaspora in Japan (UDJ) and the Ugandan Community in South Korea (UCISK) to implore the Ugandan Diaspora to support the Ugandan athletes participating in the XXXII Olympiad as well as those arriving early for the pre-games training in Izumisano City and Tateshina Town training bases.		
	Initiated on consultations regarding the framework for the MOU/Agreement on Labour Externalization with Japan.		

Reasons for Variation in performance

N/A
N/A
N/A
N/A

Total	170,859
Wage Recurrent	0
Non Wage Recurrent	170,859
AIA	0

Output: 04 Promotion of trade, tourism, education, and investment

Coordinated Uganda's participation at the

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QUARTER 4: Outputs and Expenditure in Quarter

	Item	Spent
awarding ceremony of the 4th Japan Construction International Award that took place on Tuesday, 22 June 2021. This was at the invitation of the Japanese Ministry of Land, Infrastructure, Transport and Tourism where Muyenga Tank Hill Park based Yamasen Japanese Restaurant, under their investment arm COTS COTS Ltd. This firm was awarded for "Best Case of Quality Infrastructure Outside of Japan" under contribution made by Japanese Companies. The Embassy was asked to provide 5-minutes remark on this achievement and used the occasion to promote Uganda and further encourage Japanese companies to set foot in Uganda. Initiated meetings with Tokushukai Medical Group (TMG), upon request from BMC Hospitals and Clinics Ltd- a private Ugandan company investing in the health sector- regarding support in articulation of their proposal to secure partnership with TMG for a USD 15m loan facility under the JICA Impact Investment Pipeline for the private sector. BMC owns two health facilities upcountry in Uganda and is looking for funds to expand them into hospitals, build a new hospital and a clinic in Kampala as well as build a Health Technicians College. By partnering with TMG, BMC hopes to tap into the former's expertise to train their health workers and also secure appropriate equipment to help in running the hospitals. There's also an offer for TMG to get equity in BMC business ventures.	211103 Allowances (Inc. Casuals, Temporary)	207,793
	213001 Medical expenses (To employees)	53,661
	221001 Advertising and Public Relations	103,984
	223003 Rent – (Produced Assets) to private entities	231,546
	227002 Travel abroad	16,320
Promoted Uganda during visits to the pre-Games training bases in Izumisano City and Tateshina Town.		
Conducted due diligence on behalf of the Petroleum Authority of Uganda (PAU) on the following South Korean companies in the oil and gas sector that applied to be registered on the National Suppliers Database of Uganda: Hyundai Engineering & Construction Co. Ltd and Kwang Shin I.S.T. Co., Ltd. As part of the due diligence procedures, the companies were requested to provide information regarding Company registration, Tax compliance, Confirmation of legal name, Proof of compliance with Social Security requirements and Information on shareholding/directors of the entity. In order to provide a thorough and informative report which will facilitate informed decision making by PAU.		

Coordinated Uganda's participation in

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Mission in Japan

QUARTER 4: Outputs and Expenditure in Quarter

JICA's Project NINJA (Next INnovation with Japan), a business plan competition in response to COVID-19, where Uganda was 2nd in the biggest number of applications (460) after Nigeria. The Ugandan company, Mscan, bested 10 finalists for its innovative portable ultra-scan machines and was awarded in April 2021 with US\$30,000 plus 6 months business support from JICA to scale up its innovations. It also received motorbikes to facilitate the company's mobility in reaching out to expectant mothers in communities.

Initiated consultations on the BIT with Japan in relation to the Investment Code Act 2019.

Coordinated the Master's Degree and Internship Program of the African Business Education (ABE) Initiative where four Ugandan students benefitted scholarships in various Japanese universities in June 2021:

- 1) Graduate School of Business Administration in Ritsumeikan University;
- 2) Graduate School of Business in Waseda University;
- 3) International Graduate School of Social Sciences in Yokohama National University; and
- 4) Graduate School of Agriculture, Forestry and Fisheries in Kagoshima University

Reasons for Variation in performance

N/A
N/A
N/A
N/A

	Total	613,304
	Wage Recurrent	0
	Non Wage Recurrent	613,304
	A/A	0
	Total For SubProgramme	2,121,941
	Wage Recurrent	658,944
	Non Wage Recurrent	1,462,997
	A/A	0
	GRAND TOTAL	2,121,941
	Wage Recurrent	658,944
	Non Wage Recurrent	1,462,997
	GoU Development	0
	External Financing	0

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AIA 0
