### **QUARTER 4: Highlights of Vote Performance**

## V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Released by End Q 4	Spent by End Q4	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	3.605	3.605	3.605	100.0%	100.0%	100.0%
	Non Wage	32.657	31.098	30.910	95.2%	94.7%	99.4%
Devt.	GoU	3.900	2.383	2.368	61.1%	60.7%	99.4%
	Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
	GoU Total	40.163	37.086	36.883	92.3%	91.8%	99.5%
Total GoU+Ext l	Fin (MTEF)	40.163	37.086	36.883	92.3%	91.8%	99.5%
	Arrears	0.046	0.052	0.047	114.0%	102.2%	89.6%
T	otal Budget	40.208	37.138	36.930	92.4%	91.8%	99.4%
	A.I.A Total	0.000	0.000	0.000	0.0%	0.0%	0.0%
(	Grand Total	40.208	37.138	36.930	92.4%	91.8%	99.4%
Total Vote Budget	t Excluding Arrears	40.163	37.086	36.883	92.3%	91.8%	99.5%

### Table V1.2: Releases and Expenditure by Program\*

Billion Uganda Shillings	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 0712 Curriculum and Instructional Materials Development, Orientation and Research	40.16	37.09	36.88	92.3%	91.8%	99.5%
Total for Vote	40.16	37.09	36.88	92.3%	91.8%	99.5%

Matters to note in budget execution

### **QUARTER 4: Highlights of Vote Performance**

Out of the approved budget of Ushs. 40.16 Bn, NCDC received Ushs. 37.09 Bn with a deficit of Ushs. 3.09 Bn. Capital Investment registered deficit of Ushs. 1.517 Bn while non-wage recurrent suffered Ushs. 1.559 Bn shortfall. As a result, a significant number of outputs could not be achieved.

Q4 was most notably affected by a nationwide lockdown occasioned by the second wave of Covid-19. This affected teacher/instructor support for curriculum interpretation and implementation; completion of curriculum development, quality assurance and approval; and field work for 2 research studies on community polytechnics and needs assessment to inform the review of A'level could not be undertaken.

Finally, the Centre's Amended Act 2020 came into force hence necessitating a number of changes such as the composition of the Governing Council. The new Council had to be inducted and oriented to the mandate and operations of NCDC before embarking of curriculum approval. This is attributable to a significant number of unapproved curricula.

#### Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

### (i) Major unpsent balances

Programs, Projects

Program 0712 Curriculum and Instructional Materials Development, Orientation and Research

0.132 Bn Shs

SubProgram/Project :01 Headquarters

Reason: Staff salaries for vacant posts

Items

132,000,000.000 UShs

221001 Advertising and Public Relations

Reason: Adverts cancelled due to Covid-19 lockdown

#### (ii) Expenditures in excess of the original approved budget

### V2: Performance Highlights

#### Table V2.1: Programme Outcome and Outcome Indicators\*

١	Programme: 12	Curr	iculum ar	ıd Instrı	ictional	Materials	Develor	pment.	. Orientat	ion and I	Research

Responsible Officer: Mrs Grace K Baguma

Programme Outcome: Pupils, students and graduates with basic competences and practical skills

#### Sector Outcomes contributed to by the Programme Outcome

1 .Improved proficiency and basic life skills

Programme Outcome Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Percentage of subjects reviewed to integrate life skills at primary and Secondary	Percentage	32%	30%
Percentage of teachers oriented on the new/revised curriculum	Percentage	7%	20%

### **QUARTER 4: Highlights of Vote Performance**

Number of reports on curriculum interpretation and implementation	Number	6	6
Number of variety of Curriculum materials approved by NCDC Governing Council	Number	12	5
Number of research reports produced and disseminated	Number	4	1

### **Table V2.2: Key Vote Output Indicators\***

<b>Programme: 12 Curriculum and Instructional Mater</b>	ials Development, Or	ientation and Resear	ch
Sub Programme: 01 Headquarters			
KeyOutPut: 01 Pre-Primary and Primary Curriculum	n		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of Curricula reviewed/developed	Number	7	5
Number of teachers oriented on the new curriculum	Number	150	0
KeyOutPut: 02 Secondary Education Curriculum	•		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of Curricula reviewed/developed	Number	21	22
Number of teachers oriented on the new curriculum	Number	30000	19637
<b>KeyOutPut: 03 Production of Instructional Materials</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of Curriculum materials printed	Number	15	9
KeyOutPut: 04 BTVET Curriculum			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of Curricula reviewed/developed	Number	5	4
Number of teachers oriented on the new curriculum	Number	1600	78
KeyOutPut: 05 Research, Evaluation, Consultancy and	nd Publications		
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of research reports produced and disseminated	Number	2	1

### Performance highlights for the Quarter

### **QUARTER 4: Highlights of Vote Performance**

- (i) 19,637 secondary school teachers from 4,769 schools in Eastern, North-eastern, Northern, Western and Central regions trained. Out of which 13,384 were male and 6,253 were female and 1,764 were government aided schools while 3,005 were private schools.
- (ii) The NCDC Strategic Plan 2020/21 2024/25 was developed and finalised in line with the NDPIII Programmes Structure.
- (iii) Language Board of the minority community of the Kuku was established and oriented on its roles and responsibilities. The kuku orthography was also reviewed.
- (iv) Early Grade Reading materials revised for P1 P.2 in 7 local languages and P.1 4 for 4 languages.
- (v) 78 Instructors trained in the implementation of BTVET curriculum for Diploma in Procurement & Logistics Mgt and Tailoring.

### V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output\*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0712 Curriculum and Instructional Materials Development, Orientation and Research	40.21	37.14	36.93	92.4%	91.8%	99.4%
Class: Outputs Provided	36.26	34.70	34.52	95.7%	95.2%	99.5%
071201 Pre-Primary and Primary Curriculum	0.78	0.78	0.78	99.2%	99.2%	100.0%
071202 Secondary Education Curriculum	27.65	25.78	25.64	93.2%	92.7%	99.5%
071203 Production of Instructional Materials	0.18	0.14	0.14	78.2%	78.2%	100.0%
071204 BTVET Curriculum	1.10	1.10	1.10	99.7%	99.7%	100.0%
071205 Research, Evaluation, Consultancy and Publications	0.33	0.29	0.29	88.3%	87.5%	99.1%
071206 Administration and Support Services	6.21	6.61	6.56	106.5%	105.7%	99.3%
Class: Capital Purchases	3.90	2.38	2.37	61.1%	60.7%	99.4%
071272 Government Buildings and Administrative Structures	1.85	0.68	0.68	36.9%	36.9%	100.0%
071275 Purchase of Motor Vehicle and Other Transport Equipment	0.60	0.60	0.60	100.0%	99.7%	99.7%
071276 Purchase of Office and ICT Equipment, including Software	0.36	0.16	0.16	43.9%	43.6%	99.3%
071277 Purchase of Specialised Machinery and Equipment	0.90	0.77	0.77	85.9%	85.9%	100.0%
071278 Purchase of Office and Residential Furniture and Fittings	0.19	0.17	0.16	89.5%	83.1%	92.8%
Class: Arrears	0.05	0.05	0.05	114.0%	102.2%	89.6%
071299 Arrears	0.05	0.05	0.05	114.0%	102.2%	89.6%
Total for Vote	40.21	37.14	36.93	92.4%	91.8%	99.4%

Table V3.2: 2020/21 GoU Expenditure by Item

# Vote:303 National Curriculum Development Centre

## **QUARTER 4: Highlights of Vote Performance**

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	36.26	34.70	34.52	95.7%	95.2%	99.5%
211101 General Staff Salaries	3.61	3.61	3.61	100.0%	100.0%	100.0%
211103 Allowances (Inc. Casuals, Temporary)	6.00	6.25	6.25	104.2%	104.2%	100.0%
212101 Social Security Contributions	0.36	0.36	0.35	100.0%	96.6%	96.6%
212201 Social Security Contributions	0.18	0.18	0.15	98.3%	81.1%	82.5%
213001 Medical expenses (To employees)	0.37	0.37	0.37	100.0%	100.0%	100.0%
213002 Incapacity, death benefits and funeral expenses	0.01	0.01	0.01	100.0%	100.0%	100.0%
213004 Gratuity Expenses	0.05	0.05	0.05	100.0%	100.0%	100.0%
221001 Advertising and Public Relations	1.11	0.28	0.14	24.7%	12.8%	52.0%
221002 Workshops and Seminars	5.89	5.87	5.86	99.7%	99.6%	99.9%
221003 Staff Training	0.03	0.03	0.02	100.0%	100.0%	100.0%
221004 Recruitment Expenses	0.01	0.01	0.01	75.0%	75.0%	100.0%
221007 Books, Periodicals & Newspapers	0.02	0.01	0.01	42.3%	42.3%	100.0%
221009 Welfare and Entertainment	4.46	4.48	4.48	100.5%	100.5%	100.0%
221010 Special Meals and Drinks	0.03	0.03	0.03	100.0%	100.0%	100.0%
221011 Printing, Stationery, Photocopying and Binding	9.59	8.24	8.24	85.9%	85.8%	100.0%
221012 Small Office Equipment	0.02	0.00	0.00	5.1%	4.9%	96.7%
221017 Subscriptions	0.03	0.03	0.03	86.1%	86.1%	100.0%
222001 Telecommunications	0.01	0.01	0.01	97.2%	97.0%	99.8%
222002 Postage and Courier	0.00	0.00	0.00	40.0%	40.0%	100.0%
222003 Information and communications technology (ICT)	0.07	0.07	0.07	100.0%	100.0%	100.0%
223002 Rates	0.00	0.00	0.00	100.0%	100.0%	100.0%
223004 Guard and Security services	0.06	0.06	0.06	100.0%	100.0%	100.0%
223005 Electricity	0.06	0.04	0.04	71.0%	71.0%	100.0%
223006 Water	0.01	0.01	0.01	98.9%	98.9%	100.0%
224004 Cleaning and Sanitation	0.23	0.31	0.31	131.1%	131.1%	100.0%
225001 Consultancy Services- Short term	0.10	0.42	0.42	416.6%	416.6%	100.0%
226001 Insurances	0.02	0.02	0.01	100.0%	99.2%	99.2%
227001 Travel inland	3.61	3.61	3.61	99.8%	99.8%	100.0%
227002 Travel abroad	0.02	0.02	0.02	85.0%	83.1%	97.8%
227003 Carriage, Haulage, Freight and transport hire	0.00	0.00	0.00	0.0%	0.0%	0.0%
227004 Fuel, Lubricants and Oils	0.13	0.14	0.14	103.6%	103.6%	100.0%
228001 Maintenance - Civil	0.00	0.02	0.02	2,000.0%	1,998.5%	99.9%
228002 Maintenance - Vehicles	0.07	0.10	0.10	138.9%	138.8%	99.9%
228003 Maintenance – Machinery, Equipment & Furniture	0.03	0.03	0.03	100.0%	99.9%	99.9%
282102 Fines and Penalties/ Court wards	0.07	0.07	0.07	100.0%	100.0%	100.0%
Class: Capital Purchases	3.90	2.38	2.37	61.1%	60.7%	99.4%
281503 Engineering and Design Studies & Plans for capital works	0.20	0.09	0.09	45.0%	45.0%	100.0%

# Vote: 303 National Curriculum Development Centre

### **QUARTER 4: Highlights of Vote Performance**

312101 Non-Residential Buildings	1.65	0.59	0.59	35.9%	35.9%	100.0%
312201 Transport Equipment	0.60	0.60	0.60	100.0%	99.7%	99.7%
312202 Machinery and Equipment	0.90	0.77	0.77	85.9%	85.9%	100.0%
312203 Furniture & Fixtures	0.19	0.17	0.16	89.5%	83.1%	92.8%
312213 ICT Equipment	0.36	0.16	0.16	43.9%	43.6%	99.3%
Class: Arrears	0.05	0.05	0.05	114.0%	102.2%	89.6%
321605 Domestic arrears (Budgeting)	0.05	0.05	0.05	114.0%	102.2%	89.6%
<b>Total for Vote</b>	40.21	37.14	36.93	92.4%	91.8%	99.4%

Table V3.3: GoU Releases and Expenditure by Project and Programme\*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Program 0712 Curriculum and Instructional Materials Development, Orientation and Research	40.21	37.14	36.93	92.4%	91.8%	99.4%
Recurrent SubProgrammes						
01 Headquarters	36.31	34.75	34.56	95.7%	95.2%	99.4%
Development Projects						
1415 Support to NCDC Infrastructure Development	1.85	0.68	0.68	36.9%	36.9%	100.0%
1681 Retooling of National Curriculum Development Centre	2.05	1.70	1.69	83.0%	82.2%	99.1%
Total for Vote	40.21	37.14	36.93	92.4%	91.8%	99.4%

Table V3.4: External Financing Releases and Expenditure by Sub Programme

Billion Uganda Shillings	Approved	Released	Spent	% Budget	% Budget	%Releases
	Budget			Released	Spent	Spent

Spent

89,097

## Vote: 303 National Curriculum Development Centre

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

<b>Annual Planned Outputs</b>	<b>Cumulative Outputs Achieved by</b>	<b>Cumulative Expenditures made by</b>	UShs
	End of Quarter	the End of the Quarter to	Thousand
		<b>Deliver Cumulative Outputs</b>	

Program: 12 Curriculum and Instructional Materials Development, Orientation and Research

Recurrent Programmes

Subprogram: 01 Headquarters

Outputs Provided

#### **Output: 01 Pre-Primary and Primary Curriculum**

1. 1,200 guidelines for developing inclusive play materials for early learners Printed and distributed

2. Implementation guidelines for Parent Education Curriculum Framework for Uganda developed.

3. Printing 1,200 copies of guidelines for Parent Education Curriculum Framework for Uganda

4. Six syllabi; one of P6 (CAPES) - and 5 for P7 transcribed into braille.

5.Two language Boards established and 3 orthographies of the marginalised of Languages reviewed.

6. Two Early Grade Reading materials revised (P1-P2)

7. 26,000 copies (total for all) of Assessment guidelines for CAPES, Kiswahili and Local languages Printed and distributed.

8. 500 Education stakeholder sensitized on the holistic implementation of the Primary curriculum Timetable 9. 200 CCTs oriented in the Teaching of

10. 8,000 copies of Primary Kiswahili Syllabus printed and distributed.

Zero copies of the guidelines for developing inclusive play materials for early learners printed

**Draft Implementation Guidelines** Parent Education Curriculum Fran of Uganda in place.

Zero copies of guidelines for Pare **Education Curriculum Frameworl** Uganda printed.

Primary Six (CAPES) and Prima Seven subjects of Mathematics, E Science, SST, CAPES and Local Languages transcribed into braille Two Language Boards of Pokot &

established and 3 Orthographies of Kuku and Leb-Jonam reviewed. EGR materials revised for P1 - P.2 in 7 local languages and P.1 - 4 for 4 languages.

Zero copies (total for all) of Assessment guidelines for CAPES, Kiswahili and Local languages Printed and distributed. Zero stakeholders sensitised on the holistic implementation of the Primary Curriculum Timetable.

Zero CCTs oriented in the Teaching of **Phonics** 

Zero copies of Primary Kiswahili Syllabus printed and distributed

221002 Workshops and Seminars	365,711
221009 Welfare and Entertainment	672
221011 Printing, Stationery, Photocopying and Binding	303,369
222001 Telecommunications	540
227001 Travel inland	12,450
227004 Fuel, Lubricants and Oils	1,850
228002 Maintenance - Vehicles	2,000
	221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 222001 Telecommunications 227001 Travel inland 227004 Fuel, Lubricants and Oils

211103 Allowances (Inc. Casuals, Temporary)

#### Reasons for Variation in performance

Budget shortfall

Covid-19 restrictions on social gatherings and school closure.

Not funded due to budget shortfall.

Nil

Nil

Phonics.

Budget shortfall

Not funded due to budget shortfall.

Nil

Nil

Total	775,689
Wage Recurrent	0
Non Wage Recurrent	775,689
AIA	0

**Output: 02 Secondary Education Curriculum** 

Reasons for Variation in performance

# Vote: 303 National Curriculum Development Centre

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
1. syllabi for the 22 LSC subjects Quality	Syllabi for the 22 LSC subjects and	Item	Spent
Assuranced. 2. 5,000 copies of General paper; 9,000	training materials quality assured to international standards.	211103 Allowances (Inc. Casuals, Temporary)	4,893,022
copies of subsidiary mathematics and	8,000 copies each of General Paper and	221001 Advertising and Public Relations	123,157
3,000 copies of Food & Nutrition recipe	Subsidiary Mathematics printed. Zero	221002 Workshops and Seminars	4,800,854
book printed and distributed to schools with emphasis to least performing	copies of Food & Nutrition recipe book printed.	221009 Welfare and Entertainment	4,264,906
districts. 3. 2,500 copies of the Resource books for	Zero copies of the Resource books for the	221011 Printing, Stationery, Photocopying and Binding	7,730,072
the Special Needs Education Curriculum	printed and distributed	222001 Telecommunications	3,000
printed and distributed. 4. One copy of Study guidelines for the	One copy of Study guidelines for the new Lower Secondary Curriculum developed.	225001 Consultancy Services- Short term	309,759
new Lower Secondary Curriculum	Three Quality Assurance Committee	227001 Travel inland	3,476,058
developed. 5. Expenses for 4 Quality Assurance	meeting held. Recipe Book not trialed out	227004 Fuel, Lubricants and Oils	38,432
Committee sessions.	One M&E Report produced on Training	228002 Maintenance - Vehicles	1,911
6. Recipe Book Trialed out and fine-tuned Recipe book. 7. 4 Supervision reports and 1 M&E Report produced on the implementation of lower secondary curriculum 8.1 10 types of advocacy messages on the LSC developed. 8.2 Two Cluster meetings held on LSC implementation. 8.3 10 talkshows, and 5 print media articles on the LSC implementation. 9.1 100 Teachers trained in Manuscript Development. 9.2 4 Manucripts for Term 1 developed. 10. 500 Teachers of Sub-Maths and 700 teachers of General Paper Oriented on the revised syllabus content.	of Teachers on the revised Lower Secondary Curriculum10 types of advocacy messages developed on the LSC 2 Radio talk shows and zero media articles Zero cluster meetings held.  20 Teachers trained in Manuscript Development.  Manuscripts for 5 topics of Term 1 S.3 developed. Zero teachers of Sub-Maths and General Paper oriented on the revised syllabus	228002 Maintenance - Venicies	1,911
11. One Training manual, 1 Textbook and 1 Teachers Guide for sign language developed. 12. 2,000 copies of Sign language curriculum Framework printed and distributed. 13.1 One Refresher Training for 90 National Facilitators and 414 Master Trainers. 13.2 1,000 Training Materials, Implementation Guides and Assessment Guidelines for S.2 Curriculum Implementers printed and distributed.	Training manual is in Draft form. Zero copies of Sign language curriculum Framework printed Trained 19,637 secondary school teachers from 4,769 schools from Eastern, North-eastern, Northern, Western and Central region. Out of which 13,384 were male and 6,253 were female and 1,764 were government aided schools while 3,005 were private schools Trained 7,052 secondary school teachers from 1,745 schools of Western Uganda.		

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

<b>Annual Planned Outputs</b>	<b>Cumulative Outputs Achieved by</b>	Cumulative Expenditures made by	UShs
	End of Quarter	the End of the Quarter to	Thousand
		<b>Deliver Cumulative Outputs</b>	

Awaiting Quality Assurance Committee meeting.

Budget shortfall

Not ready for printing

Nil

Nil

Covid-19 lockdown.

School closure

Budget shortfall

Budget shortfall

Nil

Insufficient funds.

One Quality Assurance Committee meeting did not take place due to Covid-19 lockdown.

Covid-19 restrictions on social gatherings and school closure.

**Total** 25,641,173 Wage Recurrent 0 Non Wage Recurrent 25,641,173 AIA0

#### **Output: 03 Production of Instructional Materials**

- Education Curriculum Framework for Uganda
- 1.2 1.Nile English Course and 1. LACE Book 7.
- 1.3 Early Grade Reading Materials for P1
- 1.4 Study Guidelines for the new Lower Secondary curriculum.
- 1.5 Evaluation Report on the situational analysis of A'level curriculum.
- 1.6 NCDC Magazine
- 2. Online image access for one year. 1.7 Monitoring tools for the Lower
- Secondary Curriculum
- 1.8 Advocacy messages for the LSC
- 1.9 Training manual, textbook and Teachers guide for sign language
- 1.10 the 4 Diplomas of BTVET

1.1 Implementation Guidelines for Parent The following documents were edited, laid-out, illustrated and proof-read to camera ready: 1.1-Implementation **Guidelines for Parent Education** Curriculum Framework of Uganda developed. 1.2 The Nile English Course Book 7 and LACE Book 7. 1.3 Early Grade Reading Materials for P.1-2. The following documents were edited, laid-out, illustrated and proof-read to camera ready: 1.4 Study Guidelines for the new Lower Secondary curriculum. 1.6 NCDC Curriculum Tree Magazine Online image access for one year paid up Monitoring tools of the LSC Teacher trainings submitted, approved and used to monitor. Monitoring Report in Place

> -Evaluation tool for the LSC Implementation was developed and administered at the end of MT/Teacher Trainings.

#### Item Spent 130,378 221002 Workshops and Seminars 221017 Subscriptions 11.100

#### Reasons for Variation in performance

Nil

141,478	Total
0	Wage Recurrent
141,478	Non Wage Recurrent
0	ΔΙΔ

**Output: 04 BTVET Curriculum** 

## Vote: 303 National Curriculum Development Centre

## **QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter**

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
1.1 Approved Labour Market survey	Approved proposal and Data collection	Item	Spent
Concept note 1.2 Approved Data Collection Tools.	tools for Labour Market Survey in place.	211103 Allowances (Inc. Casuals, Temporary)	398,898
1.3 Data Collection Pre-test Report		221002 Workshops and Seminars	314,560
1.4 Labour Market Survey Report	Syllabi for Diploma in Journalism and	221009 Welfare and Entertainment	140,747
1.5 Dissemination Report.	Certificate in Performing Arts finalised.	221011 Printing, Stationery, Photocopying and Binding	154,842
2.1 First drafts for 4 diploma programmes. developed.	Quality Assured Draft Syllabi in Diploma in Human Resource Management and	222001 Telecommunications	2,260
2.2 Curricula for the 4 diploma	Public Administration in place.	227001 Travel inland	82,160
programmes edited and fine-tuned.	Quality assessed and evaluated Diploma	227004 Fuel, Lubricants and Oils	5,000
2.3 Quality assessment and evaluation of curricula for the 4 diploma programmes.	in Journalism and Certificate in Creative & Performing Arts in place.		
current for the valpiona programmes.	er errorming rates in place.	228002 Maintenance - Vehicles	3,000
2.3 Quality assessment and evaluation of curricula for the 4 diploma programmes 2.4 Assessment guidelines for the 4 diploma programmes edited and finetuned.  2.5 Quality assessment and evaluation of fine-tuned assessment guidelines.  3.1 One Orientation Manual for Instructors developed.  3.1 3,500 copies of Hotel & Institutional catering.  3.2 - 3,500 copies of Cosmotology  3.3 - 3,500 copies of Records and Information Management.  3.4 - 3,500 copies of Secretarial and Office Administration.  5. 400 Instructors on the CBET Implementation of curricula for all the 16 Business certificate programmes trained.  7.1 Workshop to edit drafts curricula for Community Polytechnics.  7.2 Quality Assurance and finalisation of Community Polytechnics curriculum.  8. 4 Quality Assurance Committee meetings held.  6. 450 Instructors trained on Implementation of Diplomas in Procurement, tailoring and clearing & forwarding  **Reasons for Variation in performance**	Draft Assessment Guidelines for the 4 programmes in place. One orientation manual for Garments & Fashion Design and Procurement & Logistics in place. Zero copies printed Not implemented. No workshop was held to edit and quality assure Community Polytechnics curriculum Proposal and survey tool quality assured. 78 Instructors trained in the implementation of curriculum for Diploma in Procurement & Logistics Mgt and Tailoring.		

#### Reasons for Variation in performance

Human Resource Management, Public Administration & Management Labour market survey was not conducted due to the Covid-19 lockdown.

Nil

Not implemented awaiting approval of the Proposal and data collection tools for the Labour market.

Budget shortfall.

Nil

Syllabi in Diploma in Human Resource Management and Public Administration awaiting approval by Governing Council. Budget shortfall

Total 1,101,467

## Vote: 303 National Curriculum Development Centre

## **QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter**

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Wage Recurrent	0
		Non Wage Recurrent	1,101,467
		AIA	0
Output: 05 Research, Evaluation, Cons	ultancy and Publications		
1. 300 copies of Newspaper purchased	364 copies each of New Vision, Monitor	Item	Spent
<ul><li>2. 5 New titles purchased.</li><li>3. NCDC Magazine developed, printed</li></ul>	and Observer purchased July - June 3 New titles purchased:	211103 Allowances (Inc. Casuals, Temporary)	39,520
and distributed.	(i) Positive Mind: A Practical Guide for	221002 Workshops and Seminars	193,104
4. One Report each from the national and		221007 Books, Periodicals & Newspapers	3,600
regional consultation workshops on local language as a media of Instruction at	(ii) Healthy Foods (iii) 101 Secrets to a Healthy Life	221009 Welfare and Entertainment	17,000
Lower Primary. 5.1 Concept note on Labour market	One Edition of the NCDC magazine developed, 300 copies printed and	221011 Printing, Stationery, Photocopying and Binding	7,549
survey and an evaluation of the A'level	distributed to stakeholders	221017 Subscriptions	11,000
curriculum 5.2 Pre-tested and approved Data	National consultative report in place. Regional Consultative meetings did not	227001 Travel inland	15,000
collection tools. 5.3 Report of a Labour market survey and an Evaluation Report. 5.4 The 2 Reports printed and disseminated. 6. Library Electronic Resources maintained and subscription paid. 7. ISBN purchased.	take place.	227004 Fuel, Lubricants and Oils	4,000

#### Reasons for Variation in performance

Budget shortfall

Nil

Data collection tools not pre-tested and survey not conducted due to Covid-19 restriction on movement.

Regional Consultative meetings did not take place due to Covid-19 restrictions on movements.

Nil

Total	290,773
Wage Recurrent	0
Non Wage Recurrent	290,773
AIA	0

Output: 06 Administration and Support Services

# Vote: 303 National Curriculum Development Centre

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
<ul> <li>4 Quality Assurance Meetings held.</li> <li>10 Contracts and Evaluation committee meetings held.</li> <li>4 Quarterly M&amp;E working group meetings held</li> <li>4 Budget committee meetings held</li> <li>12 HoD meetings held.</li> <li>100 copies of Annual Report printed.</li> </ul>	- 3 Quality Assurance meetings held 3	Item	Spent
	M&E, 8 contracts committee and 9 evaluation committee meetings held.	211101 General Staff Salaries	3,605,129
	- 50 copies of Annual Report,	211103 Allowances (Inc. Casuals, Temporary)	831,000
	- NCDC Strategic Plan 2020/21 - 2024/25 finalised and submitted to NPA for	212101 Social Security Contributions	348,115
	Certificate of Compliance. Printing	212201 Social Security Contributions	146,052
	awaiting approval by NPA.	213001 Medical expenses (To employees)	372,000
<ul> <li>200 copies of Strategic Plan Printed</li> <li>200 Corporate materials (Calendars, cards, diaries) printed.</li> </ul>	Annual Subscription paid for: (i) African Curriculum Association for NCDC and 7 active staff.	213002 Incapacity, death benefits and funeral expenses	8,400
- 2,000 Curriculum materials reprinted		213004 Gratuity Expenses	46,680
for marketing.		221001 Advertising and Public Relations	20,000
-10 members of staff trained on curriculum development.		221002 Workshops and Seminars	59,140
-		221003 Staff Training	25,000
-African Curriculum Association -Auditors annual membership		221004 Recruitment Expenses	7,500
-ICPAU		221007 Books, Periodicals & Newspapers	3,000
-Assessment Associations in Africa -Evaluators Association of Uganda		221009 Welfare and Entertainment	58,602
-HR Association		221010 Special Meals and Drinks	25,000
-Finance Annual Training		221011 Printing, Stationery, Photocopying and Binding	39,528
		221012 Small Office Equipment	967
		221017 Subscriptions	4,800
		222001 Telecommunications	5,900
		222002 Postage and Courier	200
		222003 Information and communications technology (ICT)	68,000
		223002 Rates	2,400
		223004 Guard and Security services	62,392
		223005 Electricity	42,600
		223006 Water	14,235
		224004 Cleaning and Sanitation	306,748
		225001 Consultancy Services- Short term	110,000
		226001 Insurances	14,883
		227001 Travel inland	20,000
		227002 Travel abroad	16,627
		227004 Fuel, Lubricants and Oils	86,975
		228001 Maintenance - Civil	19,985
		228002 Maintenance - Vehicles	93,000
		228003 Maintenance – Machinery, Equipment & Furniture	29,977
		282102 Fines and Penalties/ Court wards	70,000
Reasons for Variation in performance			

# Vote: 303 National Curriculum Development Centre

Arrears Output: 99 Arrears Reasons for Variation in performance		Total Wage Recurrent Non Wage Recurrent AIA  Item  Total	6,564,835 3,605,129 2,959,706 0 Spent
Output: 99 Arrears		Wage Recurrent Non Wage Recurrent AIA  Item  Total	3,605,129 2,959,706 0 Spent
Output: 99 Arrears		Non Wage Recurrent  AIA  Item  Total	3,605,129 2,959,706 0 Spent
Output: 99 Arrears		Item Total	Spent
Output: 99 Arrears		Item	Spent
Output: 99 Arrears		Total	-
		Total	-
Reasons for Variation in performance		Total	-
			0
			0
		W D	
		Wage Recurrent	C
		Non Wage Recurrent	C
		AIA	0
		Total For SubProgramme	34,515,415
		Wage Recurrent	3,605,129
		Non Wage Recurrent	30,910,286
Development Projects		AIA	C
Project: 1415 Support to NCDC Infrastructu	cure Development		
Capital Purchases			
Output: 72 Government Buildings and Adm	ninistrative Structures		
	% of renovation works on Ground	Item	Spent
-Renovation works on NCDC Office	or Block A completed.	281503 Engineering and Design Studies & Plans for capital works	90,000
Replace doors/window louvers) Infra	eption Report of the NCDC rastructural Master Plan presented to nagement.	312101 Non-Residential Buildings	591,800
Reasons for Variation in performance			
Due to delayed procurement process			
		Total	681,800
		GoU Development	681,800
		External Financing	C
		AIA	C
		Total For SubProgramme	681,800
		GoU Development	681,800
		External Financing	C
Development Projects		AIA	C

# Vote: 303 National Curriculum Development Centre

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Project: 1681 Retooling of National Cu	rriculum Development Centre		
Capital Purchases			
Output: 75 Purchase of Motor Vehicle	and Other Transport Equipment		
2 Vehicles purchased	- 1 station wagon and 1 double cabin	Item	Spent
	pick-up Purchased	312201 Transport Equipment	597,945
Reasons for Variation in performance			
Nil			
		Total	597,945
		GoU Developmen	t 597,945
		External Financing	g 0
		AIA	. 0
Output: 76 Purchase of Office and ICT	<b>Equipment, including Software</b>		
Purchase Multi-functional Printer/photocopier/Scanner, 5 Projectors 20 desktops, 5 laptops, 5 mifis, extensions, 2 projector white Boards, 5 Laptops, 5 mifis, 10 Power extensions, 20 Desktops, Software Licenses & Back-up servers.	computers, 12 laptops computers, 2 Television sets and 1 interactive display	Item 312213 ICT Equipment	<b>Spent</b> 157,248
Reasons for Variation in performance			
		Total	157,248
		GoU Developmen	t 157,248
		External Financing	g 0
		AIA	. 0
Output: 77 Purchase of Specialised Ma	chinery and Equipment		
Parts of a printing press purchased	Printing press purchased, delivered and	Item	Spent
	installed.	312202 Machinery and Equipment	772,795
Reasons for Variation in performance			
Budget shortfall			
		Total	1 772,795
		GoU Developmen	t 772,795
		External Financing	g 0
		AIA	. 0
Output: 78 Purchase of Office and Resi	dential Furniture and Fittings		
-Fit a ramp for disabled people -Purchase filing cabinets, office chairs and desks, boardroom chairs and tables, reception desks.	- 1 Boardroom table , 20 Office desks - 30 Office filing cabinets - 1 document pocket stand - 3 notice boards - 1 high office desk	Item 312203 Furniture & Fixtures	<b>Spent</b> 157,800
Reasons for Variation in performance			

# Vote: 303 National Curriculum Development Centre

<b>Annual Planned Outputs</b>	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		Total	157,800
		GoU Development	157,800
		External Financing	0
		AIA	0
		Total For SubProgramme	1,685,788
		GoU Development	1,685,788
		External Financing	0
		AIA	. 0
		GRAND TOTAL	36,883,003
		Wage Recurrent	3,605,129
		Non Wage Recurrent	30,910,286
		GoU Development	2,367,588
		External Financing	0
		AIA	. 0

## Vote: 303 National Curriculum Development Centre

Zero copies printed

### **QUARTER 4: Outputs and Expenditure in Quarter**

<b>Outputs Planned in Quarter</b>	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Program: 12 Curriculum and Instru	ctional Materials Development, Orientat	ion and Research	
Recurrent Programmes			
Subprogram: 01 Headquarters			
Outputs Provided			

Output: 01 Pre-Primary and Primary Curriculum

Implementation Guidelines for Parent Education Curriculum Framework of	221002 Workshops and Seminars
Uganda quality assured.	221009 Welfare and Entertainment
Zero copies printed	221011 Printing, Stationery, Photocopying and Binding
Established Language Board for the Kuku and oriented members on their roles.	222001 Telecommunications
Early Grade Reading Materials for	227001 Travel inland
English, Luganda, Runyankore/Rukiga and Runyoro/Rutooro revised for P.3 &	227004 Fuel, Lubricants and Oils
P.4	228002 Maintenance - Vehicles
Zero copies printed	
Zero stakeholders sensitised on the holistic	
implementation of the Primary Curriculum	
Timetable.	
Zero CCTs oriented in the Teaching of	
Phonics	
Zero copies of Primary Kiswahili Syllabus	
printed and distributed	

Item

#### Reasons for Variation in performance

Budget shortfall

Covid-19 restrictions on social gatherings and school closure.

Not funded due to budget shortfall.

Nil

Nil

Budget shortfall

Not funded due to budget shortfall.

Nil

Nil

298,227	Total
0	Wage Recurrent
298,227	Non Wage Recurrent
0	AIA

**Spent** 10,466 672

280,034

**Output: 02 Secondary Education Curriculum** 

## Vote: 303 National Curriculum Development Centre

### **QUARTER 4: Outputs and Expenditure in Quarter**

<b>Outputs Planned in Quarter</b>	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Item	Spent
	8,000 copies each of General Paper and Subsidiary Mathematics printed. Zero	211103 Allowances (Inc. Casuals, Temporary)	2,359,305
	copies of Food & Nutrition recipe book	221001 Advertising and Public Relations	123,157
	printed.	221002 Workshops and Seminars	1,205,640
	Zero copies of the Resource books for the Special Needs Education Curriculum	221009 Welfare and Entertainment	2,900,565
	printed and distributed	221011 Printing, Stationery, Photocopying and Binding	5,753,072
	Paging Page not tripled out	222001 Telecommunications	500
	Teachers on the revised Lower Secondary Curriculum.	225001 Consultancy Services- Short term	7,527
		227001 Travel inland	3,053,638
		227004 Fuel, Lubricants and Oils	26,102
	Manuscripts for 5 topics of Term 1 S.3 developed.  Zero teachers of Sub-Maths and General Paper oriented on the revised syllabus content		
	- Trained 4,251 secondary school teachers from 1,416 schools of Western Uganda Trained 7,052 secondary school teachers from 1,745 schools of Western Uganda.		

#### Reasons for Variation in performance

Awaiting Quality Assurance Committee meeting.

Budget shortfall

Not ready for printing

Nil

Nil

Covid-19 lockdown.

School closure

Budget shortfall

Budget shortfall

Nil

Insufficient funds.

One Quality Assurance Committee meeting did not take place due to Covid-19 lockdown.

Covid-19 restrictions on social gatherings and school closure.

 Total
 15,429,507

 Wage Recurrent
 0

 Non Wage Recurrent
 15,429,507

 AIA
 0

**Output: 03 Production of Instructional Materials** 

## Vote: 303 National Curriculum Development Centre

### **QUARTER 4: Outputs and Expenditure in Quarter**

<b>Outputs Planned in Quarter</b>	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Item	Spent
		221002 Workshops and Seminars	109,778
	One tool developed for monitoring Teacher Training developed.	221017 Subscriptions	1,400
	One tool for the supervision of the Implementation of LSC developed.		
Reasons for Variation in performance			
Nil			
		Total	, -
		Wage Recurrent	
		Non Wage Recurrent	
Outside 04 PTVFT Countries		AIA	0
Output: 04 BTVET Curriculum		Item	Spent
	Syllabi for Diploma in Journalism and	211103 Allowances (Inc. Casuals, Temporary)	309,119
	Certificate in Performing Arts finalised.	221002 Workshops and Seminars	108,609
	Draft Syllabi in Diploma in Human	221009 Welfare and Entertainment	78,095
	Resource Management and Public Administration developed and quality assured.	221011 Printing, Stationery, Photocopying and Binding	151,037
	Diploma in Journalism and Certificate in	222001 Telecommunications	100
	Creative & Performing Arts quality assessed and evaluated.	227001 Travel inland	42,240
	assessed and evaluated.	227004 Fuel, Lubricants and Oils	2,900
	Assessment Guidelines for the 4 programmes developed.	228002 Maintenance - Vehicles	3,000
	Zero copies printed		

#### Reasons for Variation in performance

Human Resource Management, Public Administration & Management Labour market survey was not conducted due to the Covid-19 lockdown.

N:1

Nil

Not implemented awaiting approval of the Proposal and data collection tools for the Labour market.

Budget shortfall.

Nil

Syllabi in Diploma in Human Resource Management and Public Administration awaiting approval by Governing Council.

Budget shortfall

Total 695,100
Wage Recurrent 0
Non Wage Recurrent 695,100

## Vote: 303 National Curriculum Development Centre

### **QUARTER 4: Outputs and Expenditure in Quarter**

<b>Outputs Planned in Quarter</b>	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		AIA	. 0
Output: 05 Research, Evaluation, Con	nsultancy and Publications		
	25 copies each of New Vision, Monitor	Item	Spent
		211103 Allowances (Inc. Casuals, Temporary)	35,345
		221002 Workshops and Seminars	150,176
	A	221007 Books, Periodicals & Newspapers	2,014
	Approved Proposal and data collection for the evaluation of the A-level curriculum in	221009 Welfare and Entertainment	17,000
	Subscription paid to the Consortium of Uganda University Library (CUUL) for a period January – December 2021.	221011 Printing, Stationery, Photocopying and Binding	6,549
		221017 Subscriptions	11,000
		227001 Travel inland	15,000
		227004 Fuel, Lubricants and Oils	3,400

#### Reasons for Variation in performance

Budget shortfall

Nil

Data collection tools not pre-tested and survey not conducted due to Covid-19 restriction on movement.

Regional Consultative meetings did not take place due to Covid-19 restrictions on movements.

Nil

240,484	Total
0	Wage Recurrent
240,484	Non Wage Recurrent
0	AIA

**Output: 06 Administration and Support Services** 

# Vote: 303 National Curriculum Development Centre

## **QUARTER 4: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
	1 Quality Assurance Committee, 1 M&E	Item	Spent
	meetings held50 copies of the Annual Report printed and distributed.	211101 General Staff Salaries	913,241
		211103 Allowances (Inc. Casuals, Temporary)	369,379
	100 comics of the Strategie Plan printed	212101 Social Security Contributions	85,041
	Annual Subscription paid for: (i) African Curriculum Association for NCDC and 7 active staff.	212201 Social Security Contributions	39,565
		213001 Medical expenses (To employees)	245,991
		221001 Advertising and Public Relations	4,393
		221002 Workshops and Seminars	24,329
		221003 Staff Training	8,500
		221004 Recruitment Expenses	2,000
		221007 Books, Periodicals & Newspapers	2,194
		221009 Welfare and Entertainment	29,266
		221010 Special Meals and Drinks	20,393
		221011 Printing, Stationery, Photocopying and Binding	22,929
		221012 Small Office Equipment	700
		221017 Subscriptions	2,320
		222001 Telecommunications	2,921
		222003 Information and communications technology (ICT)	7,145
		223002 Rates	2,400
		223004 Guard and Security services	12,200
		223005 Electricity	16,984
		223006 Water	6,737
		224004 Cleaning and Sanitation	171,925
		225001 Consultancy Services- Short term	85,000
		226001 Insurances	14,883
		227001 Travel inland	100
		227002 Travel abroad	4,627
		227004 Fuel, Lubricants and Oils	35,785
		228001 Maintenance - Civil	14,730
		228002 Maintenance - Vehicles	39,530
Reasons for Variation in performance			
Budget shortfall			
		Total	2,185,206
		Wage Recurrent	913,241
		Non Wage Recurrent	1,271,966
		AIA	(

# Vote: 303 National Curriculum Development Centre

## **QUARTER 4: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Total For SubProgramme	18,959,702
		Wage Recurrent	913,241
		Non Wage Recurrent	18,046,461
		AIA	C
Development Projects			
Project: 1415 Support to NCDC Infra	structure Development		
Capital Purchases			
Output: 72 Government Buildings an	d Administrative Structures		
	60% of renovation works on Ground Floor	Item	Spent
	Block A completed.	281503 Engineering and Design Studies & Plans for capital works	90,000
	Inception Report of the NCDC Infrastructural Master Plan presented to management.	312101 Non-Residential Buildings	506,906
Reasons for Variation in performance			
Due to delayed procurement process			
		Total	596,906
		GoU Development	596,906
		External Financing	(
		AIA	(
		Total For SubProgramme	596,906
		GoU Development	596,906
		External Financing	C
		AIA	(
Development Projects			
Project: 1681 Retooling of National C	urriculum Development Centre		
Capital Purchases			
Output: 75 Purchase of Motor Vehicl	e and Other Transport Equipment		
	-Purchased 1 station and 1 double cabin pick-up.	Item	Spent
Reasons for Variation in performance			
Nil			
		Total	0
		GoU Development	C
		External Financing	C
		AIA	C
Output: 76 Purchase of Office and IC	T Equipment, including Software		
	4 Projectors, 2 desktops, 0 mifis, 0	Item	Spent
	extensions, 0 projector white Boards, 0 mifis, No Software Licenses & Back-up servers and 2 TV Sets purchased.	312213 ICT Equipment	157,248
Reasons for Variation in performance	-		

# Vote: 303 National Curriculum Development Centre

## **QUARTER 4: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Total	157,248
		GoU Development	157,248
		External Financing	C
		AIA	C
Output: 77 Purchase of Specialised Ma	chinery and Equipment		
	Printing press purchased, delivered and	Item	Spent
	installed.	312202 Machinery and Equipment	772,795
Reasons for Variation in performance			
Budget shortfall			
-		Total	772,795
		GoU Development	772,795
		External Financing	C
		AIA	C
Output: 78 Purchase of Office and Res	idential Furniture and Fittings		
	1 Boardroom table 20 Office desks - 30	Item	Spent
	Office filing cabinets - 1 document pocke stand - 3 notice boards - 1 high office desipurchased.		157,800
	- No ramp for disabled persons fitted.		
Reasons for Variation in performance			
Boardroom chairs and reception desk not	purchased due to budget shortfall.		
		Total	157,800
		GoU Development	157,800
		External Financing	(
		AIA	(
		Total For SubProgramme	1,087,843
		GoU Development	1,087,843
		External Financing	(
		AIA	(
		GRAND TOTAL	20,644,451
		Wage Recurrent	913,241
		Non Wage Recurrent	18,046,461
		GoU Development	1,684,749
		External Financing	(
		AIA	O