

# Vote:310

Uganda Investment Authority (UIA)

## QUARTER 4: Highlights of Vote Performance

### V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (US\$ Billion)

		Approved Budget	Released by End Q 4	Spent by End Q4	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	4.203	4.319	4.315	102.7%	102.7%	99.9%
	Non Wage	11.220	7.284	7.281	64.9%	64.9%	100.0%
Dev.	GoU	3.906	2.723	2.723	69.7%	69.7%	100.0%
	Ext. Fin.	155.552	50.429	50.429	32.4%	32.4%	100.0%
<b>GoU Total</b>		<b>19.329</b>	<b>14.326</b>	<b>14.318</b>	<b>74.1%</b>	<b>74.1%</b>	<b>100.0%</b>
<b>Total GoU+Ext Fin (MTEF)</b>		<b>174.882</b>	<b>64.755</b>	<b>64.748</b>	<b>37.0%</b>	<b>37.0%</b>	<b>100.0%</b>
	Arrears	0.022	0.027	0.027	120.0%	120.0%	100.0%
<b>Total Budget</b>		<b>174.904</b>	<b>64.782</b>	<b>64.775</b>	<b>37.0%</b>	<b>37.0%</b>	<b>100.0%</b>
<i>A.I.A Total</i>		0.000	0.000	0.000	0.0%	0.0%	0.0%
<b>Grand Total</b>		<b>174.904</b>	<b>64.782</b>	<b>64.775</b>	<b>37.0%</b>	<b>37.0%</b>	<b>100.0%</b>
<b>Total Vote Budget Excluding Arrears</b>		<b>174.882</b>	<b>64.755</b>	<b>64.748</b>	<b>37.0%</b>	<b>37.0%</b>	<b>100.0%</b>

Table V1.2: Releases and Expenditure by Program\*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Program: 1412 General Administration and Support Services	168.85	61.82	61.81	36.6%	36.6%	100.0%
Program: 1420 Investment Promotion and Facilitation	6.03	2.94	2.94	48.7%	48.7%	99.9%
<b>Total for Vote</b>	<b>174.88</b>	<b>64.76</b>	<b>64.75</b>	<b>37.0%</b>	<b>37.0%</b>	<b>100.0%</b>

### Matters to note in budget execution

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Highlights of Vote Performance

The approved budget for the authority for the FY 2020/2021 is UGX 175.02 bn. The total GOU funded budget for UIA is UGX. 19.33 of which UGX 4.203 bn is for wages (21.74%), UGX 11.22 bn for non-wage recurrent (58.04%), UGX 3.91 bn for GoU development (20.22%), UGX 0.022 bn for arrears and UGX 155.55 bn for External financing for the KIBP Namanve project.

UIA received a supplementary wage budget totaling to UGX. 116 million and amounts were inline with the budget shortfall arising of the recruitment of the Deputy Director General. All these amounts were released during the Q4 and expended accordingly.

The Government of Uganda released a total of UGX 14.33 billion to UIA as at end of Quarter four under review against the GOU expected budget cashflow projection of UGX 19.33 billion for the FY 2020/21 representing 74.13% of the release with a shortfall of 25.87% of expected funds against the cumulative Quarter four workplan activities. Furthermore, a total of UGX 50.43 bn was released against the expected cashflow projection of UGX 155.55 bn towards the KIBP project representing 32.24% with a release shortfall of UGX 105.12 bn at the end of Quarter four.

The release performance by the end of Q4 was UGX 14.33 bn and of which UGX 14.34 bn (99.95%) was expended. UGX 4.319 bn (30.1%) was released for wage out of which UGX 4.315 bn (30.1%) was spent; UGX 7.28 bn (50.8%) was released for non-wage recurrent out of which UGX 7.281 bn (50.8%) was spent; UGX 2.723 bn (19%) was released under GoU development budget out of which UGX 2.723 bn (19%) was spent.

The Authority only received 64.92% of expected funds as at end of the fourth quarter under non-Wage as thus, this affected the implementation of the e-Biz support and maintenance contract was partially paid. The implementation of an online platform of the one stop center directly contributes to reduction in the cost of doing business in Uganda. The delay in implementation of this service contract directly impacts the time it takes for an investor to process their business application. UIA was unable to settle all the contract cost for the purchase of the Mbale regional office to house the One Stop Centre.

The shortfall in release of the funding for Workshops and Seminars hindered the implementation of the SME budget which majorly depends on physical interaction with SMES and undertakes trainings to perform her mandate. The Investment promotion and facilitation initiatives to key regional areas had to be curtailed to fit within the released funds.

Over the year, the authority continuously received constant pressure from investors to service and maintain the industrial park roads and other facilities. The inability to provide these services in time affected revenue collection because investors are not willing to pay for park fees streaming from easy movement within the Parks.

UIA spent 99.95% of the released funds under the GOU component by end of Q4.

### Budget Execution Challenges

- Inadequate budgetary provisions and funding for critical activities such as investment promotion, monitoring and facilitation, implementing an investors one stop center and Industrial Parks development.
- UIA unpaid rent. UIA owes UGX 1.3 Bn to end of FY 2020/2021 and has faced numerous eviction notices. MOFPED promised to release the domestic arrears as at the start of FY 2021-22
- The UIA fleet of vehicles are old and almost grounded. Investment promotion and Facilitation activities for the Authority in line with its mandate have been heavily curtailed.
- The COVID-19 pandemic has greatly affected UIA's interventions and has led to the postponement and cancellation of several UIA activities during the Financial Year e.g Investment week, Staff retreat etc.

**Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)**

<i>(i) Major unspent balances</i>	
Programs , Projects	
Program 1412 General Administration and Support Services	
<b>0.000 Bn Shs</b>	<b>SubProgram/Project :01 Administration and Support Services</b>
Reason: The Balance under the Administration and support services department was as a result low NTR collections in Q4 leading to minimal BOU bank charges on deposits hence unspent balance.	
Items	
<b>458,000.000 UShs</b>	221014 Bank Charges and other Bank related costs

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Highlights of Vote Performance

Reason: Due to low NTR collections in Q4 BOU bank charges on deposits were minimal hence the unspent balance.

*(ii) Expenditures in excess of the original approved budget*

### V2: Performance Highlights

**Table V2.1: Programme Outcome and Outcome Indicators\***

<b>Programme : 12 General Administration and Support Services</b>			
<b>Responsible Officer: Mr. Lawrence Byensi</b>			
<b>Programme Outcome: Effective governance and management systems of Uganda Investment Authority</b>			
<b>Sector Outcomes contributed to by the Programme Outcome</b>			
1 .Sustainable Macroeconomic Stability			
<b>Programme Outcome Indicators</b>	<b>Indicator Measure</b>	<b>Planned 2020/21</b>	<b>Actuals By END Q4</b>
Annual External Auditor General rating of the Authority	Percentage	100%	100%
Level of Compliance of the Authority's planning and Budgeting instruments to NDPIII	Percentage	75%	75%
Level of compliance of the Authority to budgeting for cross-cutting issues	Percentage	75%	70%
<b>Programme : 20 Investment Promotion and Facilitation</b>			
<b>Responsible Officer: Mr. Lawrence Byensi</b>			
<b>Programme Outcome: Conducive Investment climate</b>			
<b>Sector Outcomes contributed to by the Programme Outcome</b>			
1 .Sustainable Macroeconomic Stability			
<b>Programme Outcome Indicators</b>	<b>Indicator Measure</b>	<b>Planned 2020/21</b>	<b>Actuals By END Q4</b>
% growth in jobs generated	Percentage	20%	10.37%
% growth in FDIs	Percentage	20%	87.4%
No. of facilitated and provided aftercare services	Number	350	330
No. of fully serviced and operational industrial Parks	Number	1	0
% of fully serviced and operational industrial parks	Percentage	20%	10%
% growth in License Investments	Percentage	20%	33.3%
% growth in direct domestic investment	Percentage	10%	5%

**Table V2.2: Key Vote Output Indicators\***

<b>Programme : 12 General Administration and Support Services</b>
<b>Sub Programme : 01 Administration and Support Services</b>

# Vote:310

Uganda Investment Authority (UIA)

## QUARTER 4: Highlights of Vote Performance

<b>KeyOutputPut : 02 Office of the Executive Director</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of investment abstracts and policy briefs prepared	Number	4	3
Number of public relations initiatives	Number	10	12
Internal Audit reports submitted as per PFMA (2015)	Number	4	4
<b>KeyOutputPut : 03 Finance and Administration</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Financial and Budget performance reports submitted as per PFMA (2015)	Number	10	10
Number of staff training and motivation programmes implemented	Number	10	10
Level of compliance to budgeting for cross-cutting issues	Percentage	70%	70%
<b>Programme : 20 Investment Promotion and Facilitation</b>			
<b>Sub Programme : 02 Investment Promotion</b>			
<b>KeyOutputPut : 01 Investment Promotion Services</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of investment missions arranged	Number	3	2
Number of inward missions facilitated	Number	20	61
Number of regional investment profiles developed	Number	4	5
<b>Sub Programme : 03 Investment Facilitation</b>			
<b>KeyOutputPut : 02 Investment Facilitation Services</b>			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
No. of projects Licensed	Number	300	400
No. of projects facilitated/Aftercare Services	Number	350	330
No of Projects Monitored	Number	540	242
Number of Industrial Park works inspections conducted	Number	3	1
Number of Industrial Park offices and work spaces maintained	Number	15	3
Kilometer of roads maintained	Number	12	11
<b>Sub Programme : 04 One Stop Centre</b>			

# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Highlights of Vote Performance

KeyOutputPut : 03 Supervision of the One Stop Centre Agencies			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
No. of Collaborating agencies at the OSC that offer business and investment related services	Number	15	13
No. of business and investment related services accessible online by clients on the eBiz portal	Number	12	12
No. of business services that show improvement in service level commitments	Number	3	2
Sub Programme : 05 Small and Medium Size Enterprises			
KeyOutputPut : 05 SME Facilitation Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
Number of regional investment forums to facilitate SMEs held	Number	4	7
Number of Value addition clusters formed and monitored	Number	4	3
Number of Entrepreneurship training programs held	Number	8	8
Sub Programme : 06 Industrial park facilitation services			
KeyOutputPut : 02 Investment Facilitation Services			
Key Output Indicators	Indicator Measure	Planned 2020/21	Actuals By END Q4
No. of projects Licensed	Number	300	400
No. of projects facilitated/Aftercare Services	Number	350	330
No of Projects Monitored	Number	540	242

### Performance highlights for the Quarter

Contribution to Strategic Area 1 in the UIA Strategic Plan 2020-25: Promoting Uganda as the Preferred destination for Foreign and Domestic Investment in Africa

- i) To increase FDI percentage contribution to GDP to 30% by 2025 resulting in the creation of 350,000 direct jobs.
- ii) Increase of Domestic Direct Investment
- iii) To facilitate the channeling of 10% of Ugandan Diaspora remittances into investment by 2025.

STRATEGIC OBJECTIVE: To grow Foreign Direct Investments and Domestic Direct investments.

Investment promotion activities in FY 2021/22:

- a) 35 cumulative online investment engagements with investors were conducted during the year 2020/21. In total, 105 new foreign investors were licensed during the year with planned investment of USD 285,793,419; projected to create 8,174 jobs.
- b) 50 Brief Guides and Bankable projects were disseminated to State House office of the President for use in promoting Uganda to foreign investors.
- c) 81 projects from MDAs were consolidated into a single handbook (bankable projects) including Public Private Partnership Projects. The projects are ready for print.
- d) To promote regional development and increase domestic investments, 5 sector profiles, 5 value propositions, and 5 promotional videos were developed to promote the Rwenzori region for investment.
- e) Investment promotion supported the licensing of 70 new local projects by Domestic Investors in FY 20/21 with a planned investment value of USD 412,468,682 projected to create 9,475 jobs.

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Highlights of Vote Performance

- f) 35 cumulative online investment engagements with investors were conducted during the year 2020/21 to promote and attract investments in Uganda. (WebEx meetings with Confederation of Indian Industries held on doing business with Uganda, Netherlands Business Convention which focused on connecting Ugandans and the Dutch entrepreneurs in Health and Agricultural sector, The Africa Green Revolution forum where UIA presented 8 prospects worth \$223M.
- g) 61 inward delegations were hosted during and after COVID -19 lockdown restrictions. Most engagements have been online.
- h) Six (6) Diaspora engagements were held. Three (3) were online and one (1) physical. Stakeholders like BOU and the staffs of missions have been included in diaspora activities.

### STRATEGIC OBJECTIVE: Improve Investor Facilitation / Servicing

- a) During FY 2020-21 375 projects were licensed with a planned investment value of US\$ 1,578,954,797 projected to create 40,318 jobs; which is 85% of the annual targeted number of projects and jobs and surpassed the of the targeted annual planned value of investment of US\$ 1 bn.
- b) 29 companies renewed their licenses in FY 2020-21, indicating a combined investment value of US\$130,931,079 and creation of 4,385 jobs
- c) 242 investment projects were monitored to establish status of investment. Cumulatively, operational projects monitored were worth actual investment value of US\$ 2,346,186,615 and actual jobs created were 35,740 jobs.

### STRATEGIC OBJECTIVE: Harness Strategic Investment Partnerships Towards Job Creation.

- a) 9 sector value propositions were prepared by UIA staff, 5 out of nine were prepared with the support from the UN and OWC. The sector profiles covered the following areas (Agriculture, Tourism, Mining and Mineral beneficiation, ICT, Agriculture and Infrastructure).
- b) 13 Investment profiles were updated and designed for 13 in districts Refugee hosting districts in conjunction with UNDP.
- c) Launched the Rwenzori Investment profiles in conjunction with UN and OWC. A Rwenzori Investors Roundtable /conference was organized and held at Serena Hotel, Kampala to launch the Investment Profiles and raise awareness about the investment opportunities in the Region in order to attract both domestic and foreign investments for socio-economic transformation.
- d) UIA also worked with UNDP to compile mobilize GoU stakeholders for participation and information for the development of SDG Investor maps. Sectors focused on include, Agro processing, Services (Health, Education & Finance), Tourism, Renewable energy, Infrastructure and ICT.
- e) Participated in regional meetings, which resulted in: the launch of the EAC Guide to Investment, finalization of the EAC PSD Policy and finalization of the EAC Trade and investment Report.
- f) Participated in an external rice sector meeting to develop the regional SWOT analysis for Uganda to support increased rice production for Uganda in the EAC region.

### STRATEGIC OBJECTIVE: Implement Regional Focused Strategy for SME Development.

- a) 150 Women Associations, Investment Clubs and Women support organizations participated in UIA forum virtually and online theme “Women Business– Reviving Business Sustainability Series (i) Fostering the Tourism and Service Sector (ii) Advancing Agro-Processing and Manufacturing Interventions (iii) Access to Finance for Youth and Women Led Businesses.
- b) 112 CURAD Incubates received Aftercare Support towards business originality and sustainability. 80 SMES in Incubation Centers received Mentorship, Advisory and Coaching support.
- c) 634 SMEs recruited (216 Western Uganda, 143 Northern and 275 Eastern) for Enterprise Development in collaboration with Stanbic Bank Incubation Center.
- d) 250 SMEs from Incubation centers profiled into the Operations, Resilience and Business Sustainability (COVID 19 Reality).
- e) Supported 200 women in Kitgum, Ibanda, Masaka, Soroti and Iganga under the Rising women in partnership with Monitor and DFCU. 70 Women in Small Scale Manufacturing of Textiles and Crafts received capacity development in Business Plan Development.
- f) Developed the framework, design and migration of data in the National SME Portal and currently hold a cumulative database of 400,000 MSMEs 75% in the agriculture sector.
- g) A cluster of 85 metal fabricators in Kayunga, Wakiso District was created and provided with capacity enhancement together with Makerere University CEDAT.
- h) Developed framework and MOU with UNOC and UDB to support SMEs on Local Content issues in the Oil and Gas sector.
- i) Facilitated the Dev’t of 3 Regional Focused Private Sector led regional strategic plans 2021 for Acholi, Lango and West Nile in partnership with OWC
- j) 6 MoU partnerships along the SME ecosystem signed to enable service delivery amidst a suppressed budget with Monitor Publications, DFCU, CURAD, Protein Kapital, Vantage Communication and Axiom.
- k) 58 SMES under the UIA/SBI program and A fruit Factory in Nakasongola were monitored
- l) Developed a working paper with IFC to offer financial support to WOMEN Owned Businesses in the wake of COVID 19.

### STRATEGIC OBJECTIVE: Enhance the Development of a Network of Serviced IBPS In Uganda.

- a) 7.5km of water network extended and distributed at Kasese Industrial Park with funding support from NAADS and Operation Wealth Creation.
- b) Routine maintenance of 12.025km of Industrial Parks roads in Bweyogerere, Luzira and Soroti Industrial Parks were done.
- c) 2 media events for Kampala Industrial and Business Park and other parks held and 1 shoot video of achievements produced (KIBP, Mbale and Soroti IBPs.
- d) Development of a masterplan for Kabarole Industrial and Business Park in collaboration with UIRI, NAADS, OWC and Kabarole District Local Government.

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Highlights of Vote Performance

- e) Dev't of Infrastructure in Kasese Industrial Business Park in liaison with NAADS, OWC and Kasese DLG which included 10 km of murrum roads, extension of 10 km of 33kv Power and extension of 10km of waterlines in Kasese Industrial Park. This has enabled the investors commence Dev't such as Metu Zhong Tong Industrial and Gulu Agricultural processing industry
- f) Mobilized the Contractors teams, equipment and other project requirements at KIBP. The design and construction teams were acquired, all construction equipment procured, Construction of the project camp site as well as establishing the Contractor's lab were both at 10%.
- g) UIA in partnership with AKSA Development consultants from Canada developed a feasibility study for Kasese Industrial and Business Park in preparation for financing for infrastructure development.
- h) Generated required information and appeared before the sector working group to defend the Industrial Park project concept note and profile for the replacement of the previous project with code 0994 that had exited PIP and we were cleared to profile stage by DC.

STRATEGIC OBJECTIVE: Harness Strategic Investment Partnerships Towards Job Creation.

- a) A practical guide for Doing Business in Uganda was developed, and is now marketed by the COMESA Regional Investment Agency.
- b) In collaboration with DFID, two investment sector profiles were developed in Edible Oil and Pharmaceuticals.
- c) and uploaded on UIA website and YouTube Completion of zero draft UIA Communications and Stakeholder Engagement Strategy 2020/21 - 2024/25.
- d) ISO 9001/45001 audit of the OSC services was completed during the quarter.
- e) Procurement of a building to house the Regional OSC in Mbale was completed and property was purchased.
- f) E-Biz domain was renewed, SSL certificate for eBiz domain renewed too to facilitate the continued operation of the E-Biz system for quick licensing of investors.

STRATEGIC OBJECTIVE: Effective Governance and Management Systems.

- a) UIA policies, procedures during the quarter four were audited by internal audit and the reports submitted to Internal Auditor general for compilation in the Main MDA Report.
- b) The UIA Ministerial Policy Statement Paper and Budget Framework for the FY 2021/2022 were prepared and submitted.
- c) 9 Recruitments were completed. The staff reported to work. 32 Staff were trained to perform better.
- d) System Upgrades and Improvements for Navision and EDMS to facilitate effective automation of UIA reporting and document flow/ approval for robust decision making.
- e) The Authority purchased 30 Laptops & printers, 14 Wireless Microphones, Office furniture, A Mini Bus, A Professional camera, A Motorcycle and the Regional OSC building in Mbale etc.

## V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Output\*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
<b>Program 1412 General Administration and Support Services</b>	<b>13.32</b>	<b>11.41</b>	<b>11.41</b>	<b>85.7%</b>	<b>85.7%</b>	<b>100.0%</b>
<i>Class: Outputs Provided</i>	<b>9.39</b>	<b>8.66</b>	<b>8.66</b>	<b>92.3%</b>	<b>92.2%</b>	<b>100.0%</b>
141202 Office of the Executive Director	1.11	0.65	0.65	58.2%	58.2%	100.0%
141203 Finance and Administration	8.28	8.02	8.02	96.8%	96.8%	100.0%
<i>Class: Capital Purchases</i>	<b>3.91</b>	<b>2.72</b>	<b>2.72</b>	<b>69.7%</b>	<b>69.7%</b>	<b>100.0%</b>
141271 Acquisition of Land by Government	0.12	0.12	0.12	100.0%	100.0%	100.0%
141272 Government Buildings and Administrative Infrastructure	0.32	0.32	0.32	100.0%	100.0%	100.0%
141275 Purchase of Motor Vehicles and Other Transport Equipment	0.41	0.41	0.41	100.0%	100.0%	100.0%
141276 Purchase of office and ICT Equipment including Software	1.13	1.07	1.07	94.6%	94.6%	100.0%
141278 Purchase of Office & Residential Furniture & Fittings	1.93	0.81	0.81	41.9%	41.9%	100.0%

# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Highlights of Vote Performance

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
<b>Class: Arrears</b>	<b>0.02</b>	<b>0.03</b>	<b>0.03</b>	<b>120.0%</b>	<b>120.0%</b>	<b>100.0%</b>
141299 Arrears	0.02	0.03	0.03	120.0%	120.0%	100.0%
<b>Program 1420 Investment Promotion and Facilitation</b>	<b>6.03</b>	<b>2.94</b>	<b>2.94</b>	<b>48.7%</b>	<b>48.7%</b>	<b>99.9%</b>
<b>Class: Outputs Provided</b>	<b>6.03</b>	<b>2.94</b>	<b>2.94</b>	<b>48.7%</b>	<b>48.7%</b>	<b>99.9%</b>
142001 Investment Promotion Services	0.33	0.15	0.15	45.6%	45.6%	100.0%
142002 Investment Facilitation Services	1.04	0.73	0.73	70.1%	70.1%	99.9%
142003 Supervision of the One Stop Centre Agencies	4.16	1.86	1.85	44.6%	44.6%	99.9%
142005 SME Facilitation Services	0.51	0.21	0.20	40.5%	40.5%	100.0%
<b>Total for Vote</b>	<b>19.35</b>	<b>14.35</b>	<b>14.35</b>	<b>74.2%</b>	<b>74.1%</b>	<b>100.0%</b>

**Table V3.2: 2020/21 GoU Expenditure by Item**

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
<b>Class: Outputs Provided</b>	<b>15.42</b>	<b>11.60</b>	<b>11.60</b>	75.2%	75.2%	99.9%
211102 Contract Staff Salaries	4.05	4.17	4.17	102.8%	102.8%	100.0%
211103 Allowances (Inc. Casuals, Temporary)	0.59	0.53	0.53	90.1%	90.1%	100.0%
211105 Missions staff salaries	0.15	0.15	0.15	100.0%	97.7%	97.7%
212101 Social Security Contributions	0.41	0.33	0.33	82.5%	82.5%	100.0%
213001 Medical expenses (To employees)	0.23	0.23	0.23	100.0%	100.0%	100.0%
213002 Incapacity, death benefits and funeral expenses	0.01	0.01	0.01	100.0%	100.0%	100.0%
213003 Retrenchment costs	0.01	0.00	0.00	0.0%	0.0%	0.0%
213004 Gratuity Expenses	0.81	0.81	0.81	100.0%	100.0%	100.0%
221001 Advertising and Public Relations	0.27	0.25	0.25	95.0%	95.0%	100.0%
221002 Workshops and Seminars	0.50	0.00	0.00	0.0%	0.0%	0.0%
221003 Staff Training	0.35	0.06	0.06	18.7%	18.6%	99.6%
221005 Hire of Venue (chairs, projector, etc)	0.10	0.01	0.01	11.5%	11.5%	100.0%
221007 Books, Periodicals & Newspapers	0.01	0.01	0.01	100.0%	100.0%	100.0%
221008 Computer supplies and Information Technology (IT)	0.02	0.02	0.02	90.7%	90.7%	100.0%
221009 Welfare and Entertainment	0.47	0.37	0.37	80.3%	80.3%	100.0%
221011 Printing, Stationery, Photocopying and Binding	0.20	0.17	0.17	86.6%	86.6%	100.0%
221012 Small Office Equipment	0.01	0.00	0.00	24.4%	24.4%	100.0%
221014 Bank Charges and other Bank related costs	0.00	0.00	0.00	42.0%	19.1%	45.5%
221017 Subscriptions	0.11	0.03	0.03	29.3%	29.3%	100.0%
222001 Telecommunications	0.07	0.07	0.07	99.1%	99.1%	100.0%
222002 Postage and Courier	0.01	0.00	0.00	0.0%	0.0%	0.0%
222003 Information and communications technology (ICT)	0.47	0.15	0.15	31.3%	31.3%	100.0%
223001 Property Expenses	0.01	0.01	0.01	100.0%	100.0%	100.0%
223003 Rent – (Produced Assets) to private entities	1.46	1.46	1.46	100.0%	100.0%	100.0%



# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Highlights of Vote Performance

223004 Guard and Security services	0.12	0.12	0.12	100.0%	100.0%	100.0%
223005 Electricity	0.08	0.04	0.04	54.5%	54.5%	100.0%
223006 Water	0.01	0.01	0.01	75.0%	75.0%	100.0%
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.00	0.00	0.00	41.7%	41.7%	100.0%
225001 Consultancy Services- Short term	1.49	0.89	0.89	59.9%	59.8%	99.7%
225002 Consultancy Services- Long-term	1.31	0.74	0.74	56.2%	56.2%	100.0%
226001 Insurances	0.09	0.09	0.09	100.0%	100.0%	100.0%
226002 Licenses	0.31	0.04	0.04	12.4%	12.4%	100.0%
227001 Travel inland	0.33	0.18	0.18	55.8%	55.8%	100.0%
227002 Travel abroad	0.56	0.00	0.00	0.0%	0.0%	0.0%
227004 Fuel, Lubricants and Oils	0.30	0.22	0.22	71.5%	71.5%	100.0%
228001 Maintenance - Civil	0.24	0.24	0.24	100.0%	100.0%	100.0%
228002 Maintenance - Vehicles	0.13	0.13	0.13	100.0%	99.8%	99.8%
228003 Maintenance – Machinery, Equipment & Furniture	0.15	0.05	0.05	36.4%	36.4%	100.0%
<b>Class: Capital Purchases</b>	<b>3.91</b>	<b>2.72</b>	<b>2.72</b>	<b>69.7%</b>	<b>69.7%</b>	<b>100.0%</b>
311101 Land	0.12	0.12	0.12	100.0%	100.0%	100.0%
312101 Non-Residential Buildings	0.06	0.06	0.06	100.0%	100.0%	100.0%
312103 Roads and Bridges.	0.07	0.07	0.07	100.0%	100.0%	100.0%
312104 Other Structures	0.19	0.19	0.19	100.0%	100.0%	100.0%
312201 Transport Equipment	0.41	0.41	0.41	100.0%	100.0%	100.0%
312202 Machinery and Equipment	0.40	0.40	0.40	100.0%	100.0%	100.0%
312203 Furniture & Fixtures	1.93	0.81	0.81	41.9%	41.9%	100.0%
312211 Office Equipment	0.03	0.03	0.03	100.0%	100.0%	100.0%
312213 ICT Equipment	0.70	0.64	0.64	91.3%	91.3%	100.0%
<b>Class: Arrears</b>	<b>0.02</b>	<b>0.03</b>	<b>0.03</b>	<b>120.0%</b>	<b>120.0%</b>	<b>100.0%</b>
321605 Domestic arrears (Budgeting)	0.02	0.03	0.03	120.0%	120.0%	100.0%
<b>Total for Vote</b>	<b>19.35</b>	<b>14.35</b>	<b>14.35</b>	<b>74.2%</b>	<b>74.1%</b>	<b>100.0%</b>

**Table V3.3: GoU Releases and Expenditure by Project and Programme\***

<i>Billion Uganda Shillings</i>	<b>Approved Budget</b>	<b>Released</b>	<b>Spent</b>	<b>% GoU Budget Released</b>	<b>% GoU Budget Spent</b>	<b>%GoU Releases Spent</b>
<b>Program 1412 General Administration and Support Services</b>	<b>13.32</b>	<b>11.41</b>	<b>11.41</b>	<b>85.7%</b>	<b>85.7%</b>	<b>100.0%</b>
<i>Recurrent SubProgrammes</i>						
01 Administration and Support Services	9.41	8.69	8.68	92.3%	92.3%	100.0%
0994 Development of Industrial Parks	0.00	0.00	0.00	0.0%	0.0%	0.0%
1624 Retooling of Uganda Investment Authority	3.91	2.73	2.73	69.7%	69.7%	100.0%
<b>Program 1420 Investment Promotion and Facilitation</b>	<b>6.03</b>	<b>2.94</b>	<b>2.94</b>	<b>48.7%</b>	<b>48.7%</b>	<b>99.9%</b>
<i>Recurrent SubProgrammes</i>						
02 Investment Promotion	0.33	0.15	0.15	45.6%	45.6%	100.0%
03 Investment Facilitation	0.35	0.22	0.22	62.5%	62.3%	99.8%

# Vote:310

Uganda Investment Authority (UIA)

## QUARTER 4: Highlights of Vote Performance

04 One Stop Centre	4.16	1.86	1.85	44.6%	44.6%	99.9%
05 Small and Medium Size Enterprises	0.51	0.21	0.20	40.5%	40.5%	100.0%
06 Industrial park facilitation services	0.69	0.51	0.51	73.9%	73.9%	100.0%
<b>Total for Vote</b>	<b>19.35</b>	<b>14.35</b>	<b>14.35</b>	<b>74.2%</b>	<b>74.1%</b>	<b>100.0%</b>

**Table V3.4: External Financing Releases and Expenditure by Sub Programme**

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
<b>Program : 1412 General Administration and Support Services</b>	<b>155.55</b>	<b>50.43</b>	<b>50.43</b>	<b>32.4%</b>	<b>32.4%</b>	<b>100.0%</b>
<i>Development Projects.</i>						
0994 Development of Industrial Parks	155.55	50.43	50.43	32.4%	32.4%	100.0%
<b>Grand Total:</b>	<b>155.55</b>	<b>50.43</b>	<b>50.43</b>	<b>32.4%</b>	<b>32.4%</b>	<b>100.0%</b>

# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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#### Program: 12 General Administration and Support Services

##### Recurrent Programmes

#### Subprogram: 01 Administration and Support Services

##### Outputs Provided

#### Output: 02 Office of the Executive Director

		Item	Spent
- 4 Investment Abstracts prepared	- 2 Investment Abstracts were prepared during the Period	211103 Allowances (Inc. Casuals, Temporary)	385,570
- 4 Internal Audit reports submitted as per PFMA (2015)	- Internal Audit report for Q3 was prepared and submitted in line with the PFM Act. 2015. • Management letter for Q4 was submitted to management	221001 Advertising and Public Relations	37,000
- Investment policy briefs prepared	Four (4) Quarterly Internal Audit Reports prepared.	221003 Staff Training	18,670
- Mgt/Board Legal affairs facilitation- Quarterly	• Risk Management Strategy developed during Q4.	221007 Books, Periodicals & Newspapers	1,000
- 4 Public Relations initiatives	• Internal Audit Annual work plan was prepared and approved by the Audit Committee.	221008 Computer supplies and Information Technology (IT)	1,600
- Proc/disposal implementation-Quarterly	• 4 Performance reports were prepared submitted to MOFPED	221009 Welfare and Entertainment	28,800
	Publicity generated around the Presidential commissioning of 4 factories and 1 hotel, the Speaker of Parliament launching AGT laboratories, board farewell ceremony, outgoing Director General farewell ceremony, Incoming Director General ceremony, Dubai Expo 2020, PIRT activities, Burundi's president visit to Namanve, Parliamentary Committee on Budget Visit to Namanve	221011 Printing, Stationery, Photocopying and Binding	44,606
	• Managed and provided technical support to the following events: Women in Tech (part of the Women Entrepreneurs Network (WEN) program), Women Reviving Business Sustainably Series (WEN), Women's day Celebration (in house),	221012 Small Office Equipment	250
	• 9 Talk shows (radio and tv) and 25 promotional materials developed for traditional as well as online media (including social media). Press conference and talk show also arranged in West Nile, published the Annual Report 2019/20, the e-newsletter-	221017 Subscriptions	9,370
	• Gathered materials in order to develop success stories to promote the work of the UIA as well as investment opportunities in Uganda: Zembo Electric Bikes and AGT Laboratories	222001 Telecommunications	1,800
		225001 Consultancy Services- Short term	10,194
		227001 Travel inland	46,522
		227004 Fuel, Lubricants and Oils	47,910
		228002 Maintenance - Vehicles	12,000

#### Reasons for Variation in performance

# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
		<b>Total</b>	<b>645,292</b>
		Wage Recurrent	0
		Non Wage Recurrent	645,292
		<b>AIA</b>	<b>0</b>

#### Output: 03 Finance and Administration

		Item	Spent
- Highly skilled and motivated workforce retained	• Staff salaries and other employee benefits were paid within the same month and statutory deductions remitted within the quarter • UIA Staff trained in Using the New document management system and how to protect and save information over a period of years through online archiving • Demand notes for outstanding fees were delivered, follow up visits conducted and fees collected • Staff Lunch for UIA staff was paid during Q4	211102 Contract Staff Salaries	4,168,615
Management of the UIA offices (including park offices)	• Rent & Utility bills for UIA Head office & KIBP were paid during Q4 • Guard and Security services and allowances were settled during Q4 • All UIA vehicles were serviced and Maintained during Q4	211103 Allowances (Inc. Casuals, Temporary)	12,500
UIA Registry maintained	• Training of UIA staff on the applicability and functionality of EDMS were continued with in Q4. • UIA Professional Audit Staff attended Webinars hosted by ICPAU & IAA	211105 Missions staff salaries	146,534
Collection of UIA Revenue/Receivables	* UIA selected staff Attended a CCSI Sustainable Investments in Agriculture Executive Training Program.	212101 Social Security Contributions	334,428
-UIA Budget Preparation and Performance Monitoring	• The finance team carried out a field visit to the KIBP and Mbarara Industrial parks to deliver demand notes so as to facilitate increased revenue collection for Ground Rent & Service and determine the status of existing Conditions.	213001 Medical expenses (To employees)	225,276
-Risk Management Strategy Developed	• Accountability Sector annual meetings held online to discuss the performance against the PIAPS Coordination - Development of a Risk Management strategy was coordinated during Q4 . • UIA budget performance reports were prepared for the Board • UIA appeared before parliament and presented the MPS for FY 2021-22. • UIA Held a meeting with Member of Parliament and Physical Site Visit at Namanve (KIBP) to inspect progress of the developments at the Park was undertaken.	213002 Incapacity, death benefits and funeral expenses	5,000
	• in line with NDP III programme, the Private Sector Development (PSD) programme UIA participated in workshop in Jinja organized by MOFPED to review the performance of all PSD/ DPI entities	213004 Gratuity Expenses	810,680
		221003 Staff Training	12,200
		221007 Books, Periodicals & Newspapers	3,600
		221008 Computer supplies and Information Technology (IT)	18,000
		221009 Welfare and Entertainment	278,000
		221011 Printing, Stationery, Photocopying and Binding	44,973
		221012 Small Office Equipment	1,000
		221014 Bank Charges and other Bank related costs	382
		221017 Subscriptions	4,764
		222001 Telecommunications	54,000
		222003 Information and communications technology (ICT)	99,240
		223001 Property Expenses	13,000
		223003 Rent – (Produced Assets) to private entities	1,460,000
		223004 Guard and Security services	35,712
		223005 Electricity	42,500
		223006 Water	9,000
		223007 Other Utilities- (fuel, gas, firewood, charcoal)	2,000
		225001 Consultancy Services- Short term	62,757
		226001 Insurances	90,000
		226002 Licenses	20,178
		227001 Travel inland	10,937
		227004 Fuel, Lubricants and Oils	28,025
		228002 Maintenance - Vehicles	21,800

# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

to identifies the Gaps

- UIA Strategic Plan FYs 2020/21 – 2024/25 was developed and Y1 implemented accordingly
- 9 Programme Implementation Action Plans (PIAPs) FYs 2020/21- 2024/25 prepared and implemented
- UIA M&E Framework FYs 2020/21- 2024/25 was developed and operationalized during Q4
- Harmonized UIA Annual Workplans and Budgets FYs 2021/22 during Q4
- Proposal on the development of Industrial and Business Parks prepared to Profile Stage.
- Quarterly PSD Programme Performance Monitoring Reports FY 2020/21 prepared

#### Reasons for Variation in performance

<b>Total</b>	<b>8,015,101</b>
Wage Recurrent	4,315,149
Non Wage Recurrent	3,699,952
<i>AIA</i>	0

#### Arrears

#### Output: 99 Arrears

Item	Spent
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#### Reasons for Variation in performance

<b>Total</b>	<b>0</b>
Wage Recurrent	0
Non Wage Recurrent	0
<i>AIA</i>	0
<b>Total For SubProgramme</b>	<b>8,660,393</b>
Wage Recurrent	4,315,149
Non Wage Recurrent	4,345,244
<i>AIA</i>	0

#### Development Projects

#### Project: 0994 Development of Industrial Parks

#### Outputs Provided

#### Output: 11 Development of Industrial parks

Completed Engineering Designs and Studies for the development of KIBP infrastructure	Completed Engineering Designs and Studies for the development of KIBP infrastructure - Implementation of the Environmental and Social Management Plan	Item	Spent
- Implementation of the Environmental and Social Management Plan		281503 Engineering and Design Studies & Plans for capital works	30,000,000
		281504 Monitoring, Supervision & Appraisal of Capital work	2,500,000

#### Reasons for Variation in performance

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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COVID – 19 has slowed down mobilisation of experts and equipment to the project to facilitate project activities. Also lack of funds for UIA's Project Management Expenses as well as the OE's fees for year 2.

However, given that this is a critical project to Government's vision of "industrialization", strategies to avert these challenges have been devised and these include; adoption of working methods such as virtual / online meetings and working to minimize the impact of the pandemic as well as introducing night shifts to catch up with the lost time.

<b>Total</b>	<b>32,500,000</b>
GoU Development	0
External Financing	32,500,000
AIA	0

### Capital Purchases

#### Output: 79 Acquisition of other Capital Assets

Construction of 20 km road network	Construction of 20 km road network was implemented to ease transportation of materials to factories and hotels hence manufacturing of goods attained.	Item	Spent
		312103 Roads and Bridges.	15,429,476
		312104 Other Structures	2,500,000

#### Reasons for Variation in performance

<b>Total</b>	<b>17,929,476</b>
GoU Development	0
External Financing	17,929,476
AIA	0
<b>Total For SubProgramme</b>	<b>50,429,476</b>
GoU Development	0
External Financing	50,429,476
AIA	0

### Development Projects

#### Project: 1624 Retooling of Uganda Investment Authority

### Capital Purchases

#### Output: 71 Acquisition of Land by Government

Preparation of Scope of work, issue and receive RFQ from bidders; evaluation of bids and submission to Contracts Committee	• Boundary Markers have been setup around the Masindi Land during Q4.	Item	Spent
		311101 Land	120,000

#### Reasons for Variation in performance

<b>Total</b>	<b>120,000</b>
GoU Development	120,000
External Financing	0
AIA	0

#### Output: 72 Government Buildings and Administrative Infrastructure

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Repair of leaking roof, replacement of defective aluminium windows and doors Procurement of Service provide for Building Maintenance.	• Repair of leaking roof, replacement of defective aluminium windows and doors for the Namanve Building was completed in Q4.	<b>Item</b> 312101 Non-Residential Buildings 312103 Roads and Bridges. 312104 Other Structures	<b>Spent</b> 62,000 67,209 187,000

### Reasons for Variation in performance

<b>Total</b>	<b>316,209</b>
GoU Development	316,209
External Financing	0
AIA	0

### Output: 75 Purchase of Motor Vehicles and Other Transport Equipment

One Motorcycle for delivery of UIA Mails procured One Motor Vehicle procured for the established regional One Stop Centre	• Procurement of the 29-seater OSC bus was conclude in Q4; • The Motor Cycle for meant for delivery of UIA mails was Procured and delivered in Q4.	<b>Item</b> 312201 Transport Equipment	<b>Spent</b> 405,000
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### Reasons for Variation in performance

<b>Total</b>	<b>405,000</b>
GoU Development	405,000
External Financing	0
AIA	0

### Output: 76 Purchase of office and ICT Equipment including Software

2 Computers and 8 Laptops for UIA staff purchased 5 Printers and 2 Photocopiers for UIA offices procured 1 Scanner procured 1 Network, Voice and Data Communication equipment Core office networks for data, voice, and aircon & power Management 4 OSC	<ul style="list-style-type: none"> <li>• Procurement of 3 additional laptops for DG, Head PDU and I.E - HR was concluded and the Units were delivered.</li> <li>• Purchase of three Samsung iPads for two New Board Members and the DG completed in Q4.</li> <li>• Procured one Black &amp; White hp inkjet Printer for DDFAD</li> <li>• 2 Computers and 8 Laptops for UIA staff purchased</li> <li>• 5 Printers and 2 Photocopiers for UIA offices procured 1 Scanner procured 1 Network, Voice and Data Communication equipment Core office networks for data, voice, and aircon &amp; power Management 4 OSC</li> <li>• A heavy duty color printer/scanner with ample storage to serve the main office was purchased. •</li> </ul>	<b>Item</b> 312202 Machinery and Equipment 312211 Office Equipment 312213 ICT Equipment	<b>Spent</b> 398,250 34,000 638,808
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### Reasons for Variation in performance

<b>Total</b>	<b>1,071,058</b>
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# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
		GoU Development	1,071,058
		External Financing	0
		AIA	0

#### Output: 78 Purchase of Office & Residential Furniture & Fittings

		Item	Spent
3 Chairs and 5 tables Procured.	• Purchase of property for the Regional		
20 Bolted metal shelves for Records center.	One stop centre in Mbale completed during the Q4	312203 Furniture & Fixtures	810,404
3 cabinets and plastic shelving procured	• 3 Chairs and 5 tables Procured. 20 Bolted metal shelves for Records center.		
	• 3 cabinets and plastic shelving procured.		

#### Reasons for Variation in performance

	<b>Total</b>	<b>810,404</b>
	GoU Development	810,404
	External Financing	0
	AIA	0

#### Arrears

	<b>Total For SubProgramme</b>	<b>2,722,671</b>
	GoU Development	2,722,671
	External Financing	0
	AIA	0

#### Program: 20 Investment Promotion and Facilitation

##### Recurrent Programmes

#### Subprogram: 02 Investment Promotion

##### Outputs Provided

#### Output: 01 Investment Promotion Services

		Item	Spent
Provision of quality up to date researched investment information	• 4 sector profiles were developed for the Dubai Expo. The sector profiles include Mining and Mineral beneficiation, ICT, Agriculture and Infrastructure.	221001 Advertising and Public Relations	59,407
2000 copies of brief guides		221009 Welfare and Entertainment	2,500
1000 copies of bankable projects	• 81 projects from MDAs were consolidated into a single handbook (bankable projects) including Public Private Partnership Projects. The projects are ready for print.	221011 Printing, Stationery, Photocopying and Binding	27,225
6 sector value propositions	• Digital versions of the brief guides and bankable projects were disseminated to over 20 missions abroad.	221017 Subscriptions	17,000
10 success stories profiled (print / video), social med	• More bankable projects were reviewed for the sectors of Health, Tourism and Real estate	222001 Telecommunications	2,000
Increase of foreign direct investment and joint venture partnerships		225001 Consultancy Services- Short term	5,000
10 Investment projects licensed	• Two success stories were identified and developed - Zhong industries; engaged in commercial rice production (500 employees) and an out-grower scheme and other diverse investments; and Great	227001 Travel inland	11,368
Attract USD 500m per annum in FDI flows		227004 Fuel, Lubricants and Oils	18,500
		228002 Maintenance - Vehicles	7,000
40,000 new jobs added			
4 regional Investment Profiles to promote and improve the business environment in all regions of Uganda			



# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

20 investment projects by local investors licensed.	Lakes Safaris / Pela Commodities engaged in tourism and agro processing, respectively.
Diaspora tailor-made investment information produced and disseminated	<ul style="list-style-type: none"> <li>• More bankable projects were reviewed for the sectors of Health, Tourism and Real estate</li> </ul>
1000 Investment Handbooks	<ul style="list-style-type: none"> <li>• Two success stories were identified and developed - Zhong industries; engaged in commercial rice production (500 employees) and an out-grower scheme and other diverse investments; and Great Lakes Safaris / Pela Commodities engaged in tourism and agro processing, respectively.</li> </ul>
2 Diaspora events	<ul style="list-style-type: none"> <li>• Softcopies of developed bankable projects and promotional materials and video were disseminated to the following commissions: - Malaysia (which also coordinates Indonesia, Thailand, Vietnam, Philippines and Myanmar), South Africa, UAE and Permanent Mission of the republic of Uganda to the United Nations and other international organizations (Geneva-Switzerland). -The division focused on dissemination, promotion and attraction of investors to investable opportunities: -50 Brief Guides and Bankable projects were disseminated to State House office of the President for use in promoting -Uganda to foreign investors. 2 companies were identified: - Lio Shen Industrial Park, (Kapeka) - Kenafric quality products.</li> </ul>
Facilitate 5 inward investment exploratory groups per quarter from which 40 concrete contracts are expected to be followed up for actual investment	<ul style="list-style-type: none"> <li>• 15 Key online meetings were held in Q4 to promote and attract investments in Uganda. They included: Global data FDI markets, FDI markets- FT, ENS Africa, Uganda- Jiangmen India, KPMG/UIA, HunanTextile Exchange, Crescendo world wide, Nisyros, India High Commission, Uganda Japan Investment and Tourism Forum, Wavateq, East Africa Chamber of Commerce, Pitch Book, UIA/UAE Trade Center on Dubai 2020</li> <li>• 19 local investment projects were licensed in Q4 with a planned investment value of USD 52,423,362 projected to create 1,248 jobs</li> <li>• 6 virtual conferences and meetings held during the quarter. These included: i)The 4th Annual Uganda – United Arab Emirates (UAE) Convention. The convention ensured that Uganda was marketed in the seven Emirates equally ii)Virtual Investment meeting between UIA and the High Commission in Kuala-Lumpur, Malaysia to discuss and agree on appropriate strategies for investment</li> </ul>

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

promotion especially for the post COVID-19 economic recovery period.

iii)The Africa Industrialization Day organized by UNIDO, ITPO-Tokyo. The event was followed with B2B sessions that run from 20th Nov to 4th December. UIA held discussions with Mr. Segni Tadese, a Regional Advisor in Ethiopia with UNIDO with coverage of Burundi, Rwanda and Uganda on strengthening UNIDOs and UIA's working relationship. iv)UIA participated in the EABC online conference and made a presentation on trade and investment opportunities in Uganda post COVID-19.

- 18 new Foreign Investments attracted and licensed in Q2 with planned investment of USD 78,572,990 to create 1,628 jobs. - 8 Key online meetings were held in Q3 to promote and attract investments in Uganda. They included: KPMG Uganda/KPMG India
- 53 New Foreign Investments were licensed with planned investment of USD 129,889,389 and 3,269 planned jobs.
- Launched the Rwenzori Investment profiles. A Rwenzori Investors Roundtable /conference was organized and held at Serena Hotel, to launch the Profiles and raise awareness about the investment opportunities in the Region to attract both domestic and foreign investments.
- Worked with UNDP to compile mobilize GoU stakeholders for participation and information for the development of SDG Investor maps. Sectors focused on include, Agriculture/agro processing, Services (Health, Education and Finance), Tourism, Renewable energy, Infrastructure and ICT.
- A national stakeholder meeting was also held with the OPM to share final findings. Impact/outcome of SDG investor maps: -Investors will be provided with Data driven market intelligence tools to support investment and business decisions intended to generate and leverage private sector capital to achieve the National Development Plan 111 targets and the Sustainable Development Goals (SDGs).
- Refugee Investment profiles were updated and designed for 13 districts by UNDP and UIA - Increase awareness of investment opportunities in the host communities. -Transform the socio-economic status of the districts. - 51 new

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

local projects by locals have been licensed with planned investment value of USD 360,045,320 projected to create 8,227 jobs.

- 4 sector profiles were developed for the Dubai Expo. The sector profiles include Mining and Mineral beneficiation, ICT, Agriculture and Infrastructure.

- 81 projects from MDAs were consolidated into a single handbook (bankable projects) including Public Private Partnership Projects. The projects are ready for print.

- Digital versions of the brief guides and bankable projects were disseminated to over 20 missions abroad.

- 19 local investment projects were licensed in Q4 with a planned investment value of USD 52,423,362 projected to create 1,248 jobs.

- Two (2) Diaspora events were held. UIA participated in the Uganda Diaspora in China investment conference and shared investment opportunities with Ugandans in China.

- UIA also engaged Mr and Mrs. Masozera in the USA Diaspora over investing in Uganda.

- Two Diaspora Engagements: i) Organized and held the Uganda Diaspora Business Expo and Homecoming Event in conjunction with Uganda Diaspora Network. • The event was attended by 545 participants from ten locations, as follows: 333, - Uganda, 93 -USA, 38 -the United Kingdom ,25 Germany, 19 Canada, 08 Switzerland, 07 Netherlands, 07 UAE, 06 Kenya and 04 from France. •

UIA is to follow up on the contacts to provide more investment information

ii)UIA also participated in the Ugandan Diaspora Agri-food Investment E-Conference 2020. One of the aims of the conference was to recognize outstanding diaspora who have excelled in the agro industry. The winner of the top award was Ms. Sarah Kiyingi Kaweesa of Bio jigsaw who makes hair from Banana fibre for export. UIA recommended Ms. Lydia Nakayenze, MD of Once Planta Uganda Ltd was the 2nd Runner Up. Onca Planta is a USD 200,000 licensed investment that processes products from indigenous plants, animal to promote human health and exports them to the EAC and EU. - 2 events were held in Q3, 1. B.O.U/UIA online engagement. 2. UIA/ Food Agriculture Organization/ Ministry of Foreign Affairs/ MAAIF physical

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

conference. - One physical meeting was held at Namanve by Food and Agriculture Organization where UIA made a presentation on investment opportunities under the theme “strengthening capacity to harness positive effects of migration”. A multi-agency draft strategy to increase and enhance Diaspora investments in agriculture has been developed

- 5 inward investment exploratory groups were hosted from UAE (2) Sr Ahmed Eli Tigani envoy of the Emir of Sharjah UAE, CEO Ms Al Rawali Largest Dairy Farm in UAE, and Emirates western Oil well for oil and gas investment and other sectors and USA SOAR Good Drone for transporting health supplies.

- 23 inward mission engagements held
- Meeting with (M/S Amea Power of the UAE). They plan to Develop the 10 MWAC Solar PV project in the West Nile Region.

- Hosted a Germany delegation with the purpose to monitor their existing project in Bukalasa and to explore other existing investment opportunities within the country.

- Hosted a 3-man delegation from France (Group Vivenda Africa) interested in doing investment in the ICT Sector, specifically to invest in the improvement of internet services in Uganda.

- online meeting with a Germany investor, Ms. Laura Schoenberger who is setting up a cosmetic manufacturing company in Luzira.

- Holley group mission was a follow up on the earlier visits aimed at setting up a project whose benefits include: -Building up an East African Industrial Park in Uganda; -Introducing and setting up 50-80 Chinese companies in the fields of machinery manufacturing, medicine, medical equipment and food processing. -

13 Inward Missions visited Uganda from UAE (3), Ethiopia (1), Netherlands (1), India (2) and Germany (1), Japan (JICA) (1), Slovenia(1), Russia(1), Spain(1), France(1) Key potential investors were The Billion Bricks of UAE and Al-Bader International Development company from Kuwait interested in high value investments including technologies, research and development and joint venture partnerships in the country. 1) Gastsolar Mechanics from Ethiopia plans to set up an amusement park, a silicon, paint with an investment capital of \$30. 2) Diko Trade (Netherlands) plans to set

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

up a dairy processing plant, interested In JV and investing \$1.5M.

### Reasons for Variation in performance

	<b>Total</b>	<b>150,000</b>
Wage Recurrent		0
Non Wage Recurrent		150,000
AIA		0
<b>Total For SubProgramme</b>		<b>150,000</b>
Wage Recurrent		0
Non Wage Recurrent		150,000
AIA		0

### Recurrent Programmes

#### Subprogram: 03 Investment Facilitation

#### Outputs Provided

#### Output: 02 Investment Facilitation Services

	<b>Item</b>	<b>Spent</b>
Licensed projects - 300 licensed companies worth US\$ 1 billion projected to create 40,000 jobs	211103 Allowances (Inc. Casuals, Temporary)	76,000
All companies will be required to be Environmentally complaint (ESIAs carried out)	221001 Advertising and Public Relations	13,000
300 projects facilitated to implement investments	221003 Staff Training	7,730
Aftercare services provided to 150 licensed investors	221009 Welfare and Entertainment	18,180
450 projects monitored to establish status of investment	221011 Printing, Stationery, Photocopying and Binding	12,070
Sector meetings (Facilitation of Identified Sector specific issues)	222001 Telecommunications	10,750
Policy advocacy through Presidential Investor Round Table engagements and meetings	227001 Travel inland	32,000
Investor of the Year Award (INOY)	227004 Fuel, Lubricants and Oils	41,000
5 regional economic block meetings	228002 Maintenance - Vehicles	4,800
<ul style="list-style-type: none"> <li>• Licensed 127 companies with planned investment value of USD 569,006,287 projected to create 12,518 jobs.</li> <li>• 11 companies renewed their licenses indicating an investment value of USD92,016,950 and creation of 1,726 jobs.</li> <li>• 330 companies were facilitated (110% above the annual target). - 89 projects were mainly taken through the requirements for online investment license application.</li> <li>• 70 companies were provided with aftercare interventions ranging from follow up engagements on for example power, delayed immigration passes and work permits, environmental permits and environment related cases, mineral fees agreements among others.</li> <li>• 90 projects were monitored worth investment value 451,561,592 and employing 20,270 people. Of these 15 are under implementation and 1 is not operational.</li> <li>• The monitoring mainly focused visits to various industrial parks including KIBP, Jinja, Buikwe, Arua, Gulu, Mbale and Tororo Industrial establishments. However, due to second wave of Covid 19, the exercise was stopped.</li> <li>• The Business Development Unit, working with the IT Department, is now looking into aspects of an online monitoring tool with physical verification where need be at appropriate times.</li> <li>• Meetings were mainly held regarding</li> </ul>		

# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

the Mubende Local Government Investment Committee re-establishment for investor service improvement.

- Sector deep dives in various sectors are being developed.

- Sector development related preparations were carried out for the following sector interventions next quarter: -Sector Deep Dives in Agriculture, Health, Tourism, Oil and Gas, Minerals and Value addition, Energy and Infrastructure - Mubende District Engagements Planned to hold a planning meeting for a sub-regional sensitization meeting to involve local government authorities in investment facilitation. Consultation has been sought with the Ministry of Local Government to partner in sensitization activities that will build up the development of Business Development Services Centres in the regions.

- 18 engagements related to preparatory meetings for quarterly meetings with Rt. Hon. Prime Minister.

- follow up meetings regarding Uganda Airlines registration to International Airline Association (AIATA).

- Preparation of meeting on EU Green Covid list, meetings on shortage of food grade containers under Transport and Logistics.

- Meetings regarding new tax proposals as well as follow up to ensure previous PIRT proposals are include in the new tax structure, meetings on Dairy and beef market access especially to the EAC.

- 30 PIRT Meetings facilitated and held. -

- 15 meetings with MDAs and Technical working groups handled, mainly online. Most of the issues handled included interpretation of the tax regime for cargo handling under the Transport and Logistics sector, including the private sector of the tourism sector when working on the TORs for International Tourism PR Firms, Registration with IATA by Uganda Airlines in order to attract volumes, identification of a new Chairperson for oil and Gas sector after Tullow sale out and improved coordination of MDAs especially in the agriculture sector.

- 15 meetings were facilitated and the report on the status of implementation is attached. These comprised: 9 TWG meetings were held via zoom and at the relevant MDAs. In addition, 6 TWG meetings were held at the Office of the Prime Minister to review the status of

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

recommendations implementation.

- Due to insufficient funds and continued COVID-19 restrictions affecting private sector participation, the event has been postponed to next FY to coincide with the UIA at 30 Years commemoration. Initial preparations regarding competitors identification and calling for participation was undertaken in Q4
- Shared raw investment data for Uganda licensed projects for the year Jan – December 2020 to facilitate the compilation of the Trade and Investment Report.
- Attended the EAC sectoral Committee on Investment. Development of a roadmap to implement the EAC Private Sector Development Strategy; Partner States to finalize internal national consultations and provide comments on the draft EAC Buyer/Seller platform report; Adoption of the EAC negotiations under AFCFTA Protocol on Investment as a block.
- IPAs participation in candidacies for Regional Steering Committee Directors
- UIA participated as a panelist at the 1st EAC Conference organized by the African Institute of Regional Integration Studies. -UIA participated in the National consultations for the development of an EAC buyer and seller platform.
- Participated in 7 regional meetings, which resulted in i) the launch of the EAC Guide to Investment (portal and hard copy), ii) finalization of the EAC PSD Policy submitted for consideration. iii) finalization of the EAC Trade and investment Report

### Reasons for Variation in performance

<b>Total</b>	<b>215,530</b>
Wage Recurrent	0
Non Wage Recurrent	215,530
<i>AIA</i>	0
<b>Total For SubProgramme</b>	<b>215,530</b>
Wage Recurrent	0
Non Wage Recurrent	215,530
<i>AIA</i>	0

### Recurrent Programmes

#### Subprogram: 04 One Stop Centre

#### Outputs Provided

#### Output: 03 Supervision of the One Stop Centre Agencies

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<ul style="list-style-type: none"> <li>- Biz processing automation &amp; integration of Gov't e-Services (eBiz)</li> <li>- OSC infrastructure Dev't</li> <li>- Data warehousing, Analytics &amp; Prod'n of Knowledge Products</li> <li>- OSC Capacity building, Quality Assurance &amp; Inter-Agency Cooperation.</li> <li>- 3 short term competitiveness</li> </ul>	<ul style="list-style-type: none"> <li>• 20 Support tickets were handled and the Trading License application service was moved from testing to prod'n environment.</li> <li>• Office 365 licenses renewed</li> <li>• eBiz domain was renewed, SSL certificate for eBiz domain renewed</li> <li>• The OSC was certified for both ISO 9001 (Quality Management) and ISO 45001 (Environmental &amp; Occupational Health) standards.</li> <li>• A total of 101,970 transactions were handled by end of Q4, slightly above the targeted 100,000 for the annual year target;</li> <li>• An infomercial (Q&amp;A) was run in the New Vision;</li> <li>• Short term documentaries on OSC services were produced and shared already on 2 online diaspora events; The UIA infomercial in the NRM Manifesto magazine was run as planned; The OSC infomercial in the Patriot magazine was run as planned;</li> <li>• The 32 support tickets were handled successfully in the Quarter; • Platform and software licenses were maintained and are all valid; • Secondary bandwidth provider (NITA-U) contract was signed up and is valid. • Trading License application testing completed and awaits a go-live communication from KCCA. The Call centre continued to support the eBiz customer experience with total satisfaction; • 3 Inter-Agency online meetings held between UIA, KCCA, URSB, and URA in Q4 to resolve integration issues and review business processes; • 1 radio talk show was held on Prime Radio in Q4;</li> </ul>	<b>Item</b> 211103 Allowances (Inc. Casuals, Temporary) 221001 Advertising and Public Relations 221003 Staff Training 221005 Hire of Venue (chairs, projector, etc) 221007 Books, Periodicals & Newspapers 221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 221012 Small Office Equipment 222003 Information and communications technology (ICT) 225001 Consultancy Services- Short term 225002 Consultancy Services- Long-term 226002 Licenses 227001 Travel inland 227004 Fuel, Lubricants and Oils 228002 Maintenance - Vehicles 228003 Maintenance – Machinery, Equipment & Furniture	<b>Spent</b> 55,000 120,000 26,000 5,000 2,000 14,000 29,948 1,500 49,000 721,707 711,000 18,000 10,000 18,640 20,000 53,072

### Reasons for Variation in performance

<b>Total</b>	<b>1,854,866</b>
Wage Recurrent	0
Non Wage Recurrent	1,854,866
<i>AIA</i>	0
<b>Total For SubProgramme</b>	<b>1,854,866</b>
Wage Recurrent	0
Non Wage Recurrent	1,854,866
<i>AIA</i>	0



# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
<i>Recurrent Programmes</i>			
<b>Subprogram: 05 Small and Medium Size Enterprises</b>			
<i>Outputs Provided</i>			
<b>Output: 05 SME Facilitation Services</b>			
1. 4 regional investment forums (1 for Women in Business).	• Held a Virtual forum for over 1000 Women in Business during the International Women's day celebrations together with Opportunity Bank. • Shared the promotional materials both physically and virtually through the UIA social media platforms	<b>Item</b>	<b>Spent</b>
2. One EAC MSME Mission.	• Hosted one virtual Investment forum for the Women Entrepreneurs Network.	221001 Advertising and Public Relations	6,880
3. Facilitate 8 SME Associations (3 targeting Women and youths).	• No EAC MSME Missions under taken due to COVID 19 Restrictions and cancelled travel abroad	221005 Hire of Venue (chairs, projector, etc)	7,000
4. Develop 4 Value addition Clusters (40% being women and youths).	• Profiled 100 SMEs (30 Cross border SMEs and 70 Textile SMEs) and entered them in the SME Database and updated.	221009 Welfare and Entertainment	5,000
5. 4 Entrepreneurial training for SMEs (40% being women and youths)	• 1 training session held for the Busia Cross Border traders	221011 Printing, Stationery, Photocopying and Binding	4,500
	• 1 Business skills training held for Arua Women Entrepreneurs association Limited	222001 Telecommunications	1,500
	• 10 acres of SME land surveyed and handed over to the Project Contractor	225001 Consultancy Services- Short term	89,500
	• Carried out an Enterprise Development study with Stanbic Bank Incubator in 23 Districts targeting 634 SMEs	225002 Consultancy Services- Long-term	14,000
	- Profiled 100 Cassava farmer groups to be entered in the SME Database. • Profiles 132 Women in Business SMEs in Masaka and Soroti • Data base Updated. • 2 Business skills trainings held in Masaka and Soroti. • Support DFCU bank investment clubs with Business ideas. • Supported 100 farmer groups in Gulu with BDS. • Printed and distributed 500 Business profiles. • 30 Cross border SME Associations trained in Busia district on how to cope with the COVID 19 effects on cross border trade. - 1,661 SMEs profile and entered in the SME Database.	227001 Travel inland	34,620
	- Conducted 3 Training of Trainers for 48 women group leaders in Ibanda, Kitgum and Iganga • 5 Business clinics carried out in Masaka, Soroti, Ibanda, Kitgum and Iganga for 80 Women Group leaders as Trainers of 1,250 Women in Business SMEs	227004 Fuel, Lubricants and Oils	28,000
	- Finalized the capacity building of the Metal Cluster in wakiso District.	228002 Maintenance - Vehicles	14,000
	- A cluster of 85 metal fabricators in Kayunga, Wakiso District was created		

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

and provided with capacity enhancement together with Makerere University CEDAT.

- 173 Investment clubs under DFCU were identified, profiled and supported with Business ideas. • 2 DICs were engaged to support the Women in Business trainings.

• Facilitated 110 farmers in Serere District to access funding from Opportunity Bank and also supply fruits to Teso Juice factory. • 50 business ideas booklets were distributed in soft and hard copies. • Facilitated 25 SMEs recycling plastics into fuel in Bukomansimbi district. • Provided BDS to 106 SMEs in Kabale engaged in the Irish Potatoes and Beans value chains. • Mentored 15 students of Gulu University • Facilitated 80 members of 2 farmer groups in Amuru district. • 10 Manufacturing SMEs given outreach services.

• 80 SMEs within incubation hubs advised on possible investment alternatives and other BDS

• M&E team visited Kakooge Fruit Factory in Nakasongola District;

• Monitored 58 SMEs under the UIA/SBI program

- Assessed and provided BDS to 25 entrepreneurs recycling plastic into Fuel in Bukomansimbi District. The group was connected to the Microfinance Support Centre for credit. • Through the Kabale DIC supported had an BDS outreach for 106 SMEs involved in Irish potatoes and Beans value chains. • Mentored 15 Gulu University students to undertake a baseline for Casava Value addition in Acholi region - Through the Amuru DIC, Facilitated 2 farmer groups with 80 members in Amuru District with marketing skills. • Part of SME park land in Namanve allocated to Roofings. - - 10 investment clubs identified, 2 DICs engaged to support investment clubs, 25 Investment clubs profiled by UIA, 2 investment clubs introduced to PE financing. - Held an outreach to 10 Manufacturing SMEs in Mbarara

### Reasons for Variation in performance

<b>Total</b>	<b>205,000</b>
Wage Recurrent	0
Non Wage Recurrent	205,000
<i>AIA</i>	0

# Vote:310

Uganda Investment Authority (UIA)

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		<b>Total For SubProgramme</b>	<b>205,000</b>
		Wage Recurrent	0
		Non Wage Recurrent	205,000
		AIA	0

### Recurrent Programmes

#### Subprogram: 06 Industrial park facilitation services

#### Outputs Provided

#### Output: 02 Investment Facilitation Services

		Item	Spent
13 km of roads maintained	Road maintenance works OF 13km were executed and completed as per the contract.	221001 Advertising and Public Relations	18,000
Open spaces in Mbarara SME Park and KIBP Office maintained	- Renovation work executed and completed; building functional and open work spaces in Mbarara SME park were maintained.	221009 Welfare and Entertainment	27,000
KIBP building renovated	- Renovation works at the KIBP office Building were undertaken and completed.	221011 Printing, Stationery, Photocopying and Binding	7,260
Legal fees to representing law firms paid and court awards	• Some Cases are still ongoing and hence no legal fees have been paid to date.	223004 Guard and Security services	86,680
Office administration, Supervision and monitoring expenses	- Guard and security operations in Industrial Parks Field Inland inspections - environmental monitoring activities- per diem Travel abroad Fuel for Field Inspections including KIBP Lagan project monitoring Printing of Industrial parks materials Beverages, other consumables	225002 Consultancy Services- Long-term	10,000
Corporate social responsibility activities in areas where UIA has Industrial parks	Industrial Parks office Imprest all settled during Q4.	227001 Travel inland	39,000
	4 Media events to publicize Industrial Parks Projects were established.	227004 Fuel, Lubricants and Oils	36,000
		228001 Maintenance - Civil	239,087
		228002 Maintenance - Vehicles	47,000

### Reasons for Variation in performance

	<b>Total</b>	<b>510,027</b>
	Wage Recurrent	0
	Non Wage Recurrent	510,027
	AIA	0
	<b>Total For SubProgramme</b>	<b>510,027</b>
	Wage Recurrent	0
	Non Wage Recurrent	510,027
	AIA	0
	<b>GRAND TOTAL</b>	<b>64,747,963</b>
	Wage Recurrent	4,315,149
	Non Wage Recurrent	7,280,667
	GoU Development	2,722,671
	External Financing	50,429,476

**Vote:310** Uganda Investment Authority (UIA)

#### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

AIA

0

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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### Program: 12 General Administration and Support Services

#### Recurrent Programmes

#### Subprogram: 01 Administration and Support Services

#### Outputs Provided

#### Output: 02 Office of the Executive Director

	Item	Spent
- 2 Investment Abstracts were prepared during the Period	211103 Allowances (Inc. Casuals, Temporary)	72,614
- Internal Audit report for Q3 was prepared and submitted in line with the PFM Act. 2015. • Management letter for Q4 was submitted to management	221001 Advertising and Public Relations	34,170
Four (4) Quarterly Internal Audit Reports prepared.	221003 Staff Training	10,061
• Risk Management Strategy developed during Q4.	221007 Books, Periodicals & Newspapers	1,000
• Internal Audit Annual work plan was prepared and approved by the Audit Committee.	221008 Computer supplies and Information Technology (IT)	1,600
• 4 Performance reports were prepared submitted to MOFPED	221009 Welfare and Entertainment	16,808
Publicity generated around the Presidential commissioning of 4 factories and 1 hotel, the Speaker of Parliament launching AGT laboratories, board farewell ceremony, outgoing Director General farewell ceremony, Incoming Director General ceremony, Dubai Expo 2020, PIRT activities, Burundi's president visit to Namanve, Parliamentary Committee on Budget Visit to Namanve	221011 Printing, Stationery, Photocopying and Binding	43,036
• Managed and provided technical support to the following events: Women in Tech (part of the Women Entrepreneurs Network (WEN) program), Women Reviving Business Sustainably Series (WEN), Women's day Celebration (in house),	221012 Small Office Equipment	150
• 9 Talk shows (radio and tv) and 25 promotional materials developed for traditional as well as online media (including social media). Press conference and talk show also arranged in West Nile, published the Annual Report 2019/20, the e-newsletter-	221017 Subscriptions	4,130
• Gathered materials in order to develop success stories to promote the work of the UIA as well as investment opportunities in Uganda: Zembo Electric Bikes and AGT Laboratories	225001 Consultancy Services- Short term	10,194
	227001 Travel inland	18,409
	227004 Fuel, Lubricants and Oils	18,000
	228002 Maintenance - Vehicles	20

#### Reasons for Variation in performance

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		<b>Total</b>	<b>230,190</b>
		Wage Recurrent	0
		Non Wage Recurrent	230,190
		<b>AIA</b>	<b>0</b>

### Output: 03 Finance and Administration

	Item	Spent
<ul style="list-style-type: none"> <li>• Staff salaries and other employee benefits were paid within the same month and statutory deductions remitted within the quarter</li> <li>• UIA Staff trained in Using the New document management system and how to protect and save information over a period of years through online archiving</li> <li>• Demand notes for outstanding fees were delivered, follow up visits conducted and fees collected</li> <li>• Staff Lunch for UIA staff was paid during Q4</li> <li>• Rent &amp; Utility bills for UIA Head office &amp; KIBP were paid during Q4</li> <li>• Guard and Security services and allowances were settled during Q4</li> <li>• All UIA vehicles were serviced and Maintained during Q4</li> <li>• Training of UIA staff on the applicability and functionality of EDMS were continued with in Q4.</li> <li>• UIA Professional Audit Staff attended Webinars hosted by ICPAU &amp; IAA</li> <li>* UIA selected staff Attended a CCSI Sustainable Investments in Agriculture Executive Training Program</li> <li>• The finance team carried out a field visit to the KIBP and Mbarara Industrial parks to deliver demand notes so as to facilitate increased revenue collection for Ground Rent &amp; Service and determine the status of existing Conditions.</li> <li>• Accountability Sector annual meetings held online to discuss the performance against the PIAPS Coordination - Development of a Risk Management strategy was coordinated during Q4 .</li> <li>• UIA budget performance reports were prepared for the Board</li> <li>• UIA appeared before parliament and presented the MPS for FY 2021-22.</li> <li>• UIA Held a meeting with Member of Parliament and Physical Site Visit at Namanve (KIBP) to inspect progress of the developments at the Park was undertaken.</li> <li>• in line with NDP III programme, the Private Sector Development (PSD) programme UIA participated in workshop in Jinja organized by MOFPED to review the performance of all PSD/ DPI entities to identifies the Gaps</li> </ul>	211102 Contract Staff Salaries	1,128,566
	211103 Allowances (Inc. Casuals, Temporary)	2,500
	211105 Missions staff salaries	74,018
	212101 Social Security Contributions	104,428
	213001 Medical expenses (To employees)	106,276
	213002 Incapacity, death benefits and funeral expenses	350
	213004 Gratuity Expenses	405,187
	221003 Staff Training	6,000
	221007 Books, Periodicals & Newspapers	2,320
	221008 Computer supplies and Information Technology (IT)	7,113
	221009 Welfare and Entertainment	100,003
	221011 Printing, Stationery, Photocopying and Binding	16,271
	221012 Small Office Equipment	593
	221014 Bank Charges and other Bank related costs	56
	221017 Subscriptions	1,264
	222001 Telecommunications	11,175
	222003 Information and communications technology (ICT)	36,657
	223001 Property Expenses	295
	223003 Rent – (Produced Assets) to private entities	236,000
	223004 Guard and Security services	322
	223005 Electricity	10,434
	223006 Water	3,600
	223007 Other Utilities- (fuel, gas, firewood, charcoal)	1,375
	225001 Consultancy Services- Short term	22,939
	226001 Insurances	16,425
	226002 Licenses	1,926
	227001 Travel inland	5,273
	227004 Fuel, Lubricants and Oils	9,118
	228002 Maintenance - Vehicles	7,862

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

- UIA Strategic Plan FYs 2020/21 – 2024/25 was developed and Y1 implemented accordingly
- 9 Programme Implementation Action Plans (PIAPs) FYs 2020/21- 2024/25 prepared and implemented
- UIA M&E Framework FYs 2020/21- 2024/25 was developed and operationalized during Q4
- Harmonized UIA Annual Workplans and Budgets FYs 2021/22 during Q4
- Proposal on the development of Industrial and Business Parks prepared to Profile Stage.
- Quarterly PSD Programme Performance Monitoring Reports FY 2020/21 prepared

### Reasons for Variation in performance

	<b>Total</b>	<b>2,318,346</b>
	Wage Recurrent	1,202,585
	Non Wage Recurrent	1,115,761
	AIA	0

### Arrears

<b>Total For SubProgramme</b>	<b>2,548,536</b>
Wage Recurrent	1,202,585
Non Wage Recurrent	1,345,951
AIA	0

### Development Projects

#### Project: 0994 Development of Industrial Parks

##### Outputs Provided

##### Output: 11 Development of Industrial parks

Completed Engineering Designs and Studies for the development of KIBP infrastructure - Implementation of the Environmental and Social Management Plan	Item	Spent
	281503 Engineering and Design Studies & Plans for capital works	30,000,000
	281504 Monitoring, Supervision & Appraisal of Capital work	2,500,000

### Reasons for Variation in performance

COVID – 19 has slowed down mobilisation of experts and equipment to the project to facilitate project activities. Also lack of funds for UIA's Project Management Expenses as well as the OE's fees for year 2.

However, given that this is a critical project to Government's vision of "industrialization", strategies to avert these challenges have been devised and these include; adoption of working methods such as virtual / online meetings and working to minimize the impact of the pandemic as well as introducing night shifts to catch up with the lost time.

<b>Total</b>	<b>32,500,000</b>
GoU Development	0
External Financing	32,500,000
AIA	0

### Capital Purchases

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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### Output: 79 Acquisition of other Capital Assets

Construction of 20 km road network was implemented to ease transportation of materials to factories and hotels hence manufacturing of goods attained.

Item	Spent
312103 Roads and Bridges.	15,429,476
312104 Other Structures	2,500,000

#### Reasons for Variation in performance

<b>Total</b>	<b>17,929,476</b>
GoU Development	0
External Financing	17,929,476
AIA	0
<b>Total For SubProgramme</b>	<b>50,429,476</b>
GoU Development	0
External Financing	50,429,476
AIA	0

#### Development Projects

### Project: 1624 Retooling of Uganda Investment Authority

#### Capital Purchases

### Output: 71 Acquisition of Land by Government

• Boundary Markers have been setup around the Masindi Land during Q4.

Item	Spent
311101 Land	84,602

#### Reasons for Variation in performance

<b>Total</b>	<b>84,602</b>
GoU Development	84,602
External Financing	0
AIA	0

### Output: 72 Government Buildings and Administrative Infrastructure

• Repair of leaking roof, replacement of defective aluminium windows and doors for the Namanve Building was completed in Q4.

Item	Spent
312101 Non-Residential Buildings	30,400
312103 Roads and Bridges.	67,209
312104 Other Structures	74,652

#### Reasons for Variation in performance

<b>Total</b>	<b>172,260</b>
GoU Development	172,260
External Financing	0
AIA	0

### Output: 75 Purchase of Motor Vehicles and Other Transport Equipment



# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
	<ul style="list-style-type: none"> <li>Procurement of the 29-seater OSC bus was conclude in Q4; • The Motor Cycle for meant for delivery of UIA mails was Procured and delivered in Q4.</li> </ul>	<b>Item</b> 312201 Transport Equipment	<b>Spent</b> 405,000

### Reasons for Variation in performance

<b>Total</b>	<b>405,000</b>
GoU Development	405,000
External Financing	0
AIA	0

### Output: 76 Purchase of office and ICT Equipment including Software

<ul style="list-style-type: none"> <li>Procurement of 3 additional laptops for DG, Head PDU and I.E - HR was concluded and the Units were delivered.</li> <li>Purchase of three Samsung IPads for two New Board Members and the DG completed in Q4.</li> <li>Procured one Black &amp; White Hp LaserJet Printer for DDFAD</li> </ul>	<b>Item</b> 312202 Machinery and Equipment 312211 Office Equipment 312213 ICT Equipment	<b>Spent</b> 216,955 28,729 352,208
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### Reasons for Variation in performance

<b>Total</b>	<b>597,892</b>
GoU Development	597,892
External Financing	0
AIA	0

### Output: 78 Purchase of Office & Residential Furniture & Fittings

<ul style="list-style-type: none"> <li>Purchase of property for the Regional One stop centre in Mbale completed during the Q4.</li> </ul>	<b>Item</b> 312203 Furniture & Fixtures	<b>Spent</b> 798,204
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### Reasons for Variation in performance

<b>Total</b>	<b>798,204</b>
GoU Development	798,204
External Financing	0
AIA	0
<b>Total For SubProgramme</b>	<b>2,057,959</b>
GoU Development	2,057,959
External Financing	0
AIA	0

### Program: 20 Investment Promotion and Facilitation

#### Recurrent Programmes

#### Subprogram: 02 Investment Promotion

#### Outputs Provided

# Vote:310

## Uganda Investment Authority (UIA)

### QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
<b>Output: 01 Investment Promotion Services</b>			
	<ul style="list-style-type: none"> <li>• 4 sector profiles were developed for the Dubai Expo. The sector profiles include Mining and Mineral beneficiation, ICT, Agriculture and Infrastructure.</li> <li>• 81 projects from MDAs were consolidated into a single handbook (bankable projects) including Public Private Partnership Projects. The projects are ready for print.</li> <li>• Digital versions of the brief guides and bankable projects were disseminated to over 20 missions abroad..</li> <li>• 15 Key online meetings were held in Q4 to promote and attract investments in Uganda. They included: Global data FDI markets, FDI markets- FT, ENS Africa, Uganda- Jiangmen India, KPMG/UIA, HunanTextile Exchange, Crescendo world wide, Nisyros, India High Commission, Uganda Japan Investment and Tourism Forum, Wavateq, East Africa Chamber of Commerce, Pitch Book, UIA/UAE Trade Center on Dubai 2020</li> <li>• 19 local investment projects were licensed in Q4 with a planned investment value of USD 52,423,362 projected to create 1,248 jobs</li> <li>• 4 sector profiles were developed for the Dubai Expo. The sector profiles include Mining and Mineral beneficiation, ICT, Agriculture and Infrastructure.</li> <li>• 81 projects from MDAs were consolidated into a single handbook (bankable projects) including Public Private Partnership Projects. The projects are ready for print.</li> <li>• Digital versions of the brief guides and bankable projects were disseminated to over 20 missions abroad.</li> <li>• 19 local investment projects were licensed in Q4 with a planned investment value of USD 52,423,362 projected to create 1,248 jobs</li> <li>• Two (2) Diaspora events were held. UIA participated in the Uganda Diaspora in China investment conference and shared investment opportunities with Ugandans in China.</li> <li>• UIA also engaged Mr and Mrs. Masozera in the USA Diaspora over investing in Uganda.</li> <li>• 5 inward investment exploratory groups were hosted from UAE (2) Sr Ahmed Eli</li> </ul>	<b>Item</b> 221001 Advertising and Public Relations 221009 Welfare and Entertainment 221011 Printing, Stationery, Photocopying and Binding 221017 Subscriptions 222001 Telecommunications 225001 Consultancy Services- Short term 227001 Travel inland 227004 Fuel, Lubricants and Oils	<b>Spent</b> 39,457 500 13,050 2,041 700 5,000 7,764 5,500

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Tigani envoy of the Emir of Sharjah UAE, CEO Ms Al Rawali Largest Dairy Farm in UAE, and Emirates western Oil well for oil and gas investment and other sectors and USA SOAR Good Drone for transporting health supplies.

### Reasons for Variation in performance

<b>Total</b>	<b>74,011</b>
Wage Recurrent	0
Non Wage Recurrent	74,011
AIA	0
<b>Total For SubProgramme</b>	<b>74,011</b>
Wage Recurrent	0
Non Wage Recurrent	74,011
AIA	0

### Recurrent Programmes

#### Subprogram: 03 Investment Facilitation

##### Outputs Provided

#### Output: 02 Investment Facilitation Services

	Item	Spent
<ul style="list-style-type: none"> <li>Licensed 127 companies with planned investment value of USD 569,006,287 projected to create 12,518 jobs.</li> <li>11 companies renewed their licenses indicating an investment value of USD92,016,950 and creation of 1,726 jobs</li> <li>65 companies were facilitated through provision of all required information to investors regarding investment licence procedures and requirements for other secondary licences and other stakeholders. E.g UNCTAD was facilitated through online engagements with information to come up a sector profile on Health.</li> <li>70 companies were provided with aftercare interventions ranging from follow up engagements on for example power, delayed immigration passes and work permits, environmental permits and environment related cases, mineral fees agreements among others.</li> <li>90 projects were monitored worth investment value 451,561,592 and employing 20,270 people. Of these 15 are under implementation and 1 is not operational.</li> <li>The monitoring mainly focused visits to various industrial parks including KIBP, Jinja, Buikwe, Arua, Gulu, Mbale and Tororo Industrial establishments. However, due to second wave of Covid</li> </ul>	211103 Allowances (Inc. Casuals, Temporary)	50,564
	221001 Advertising and Public Relations	8,550
	221003 Staff Training	7,730
	221009 Welfare and Entertainment	2,231
	221011 Printing, Stationery, Photocopying and Binding	12,070
	222001 Telecommunications	1,468
	227001 Travel inland	10,000
	227004 Fuel, Lubricants and Oils	8,306
	228002 Maintenance - Vehicles	396

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

19, the exercise was stopped.

- The Business Development Unit, working with the IT Department, is now looking into aspects of an online monitoring tool with physical verification where need be at appropriate times.
- Meetings were mainly held regarding the Mubende Local Government Investment Committee re-establishment for investor service improvement.
- Sector deep dives in various sectors are being developed.

- 18 engagements related to preparatory meetings for quarterly meetings with Rt. Hon. Prime Minister.
- follow up meetings regarding Uganda Airlines registration to International Airline Association (AIATA).
- Preparation of meeting on EU Green Covid list, meetings on shortage of food grade containers under Transport and Logistics.
- Meetings regarding new tax proposals as well as follow up to ensure previous PIRT proposals are include in the new tax structure, meetings on Dairy and beef market access especially to the EAC.

- Due to insufficient funds and continued COVID-19 restrictions affecting private sector participation, the event has been postponed to next FY to coincide with the UIA at 30 Years commemoration. Initial preparations regarding competitors identification and calling for participation was undertaken in Q4

- Shared raw investment data for Uganda licensed projects for the year Jan – December 2020 to facilitate the compilation of the Trade and Investment Report.
- Attended the EAC sectoral Committee on Investment. Development of a roadmap to implement the EAC Private Sector Development Strategy; Partner States to finalize internal national consultations and provide comments on the draft EAC Buyer/Seller platform report; Adoption of the EAC negotiations under AFCFTA Protocol on Investment as a block.
- IPAs participation in candidacies for Regional Steering Committee Directors

### Reasons for Variation in performance

**Total 101,314**

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
		Wage Recurrent	0
		Non Wage Recurrent	101,314
		AIA	0
		<b>Total For SubProgramme</b>	<b>101,314</b>
		Wage Recurrent	0
		Non Wage Recurrent	101,314
		AIA	0

### Recurrent Programmes

#### Subprogram: 04 One Stop Centre

##### Outputs Provided

#### Output: 03 Supervision of the One Stop Centre Agencies

	Item	Spent
<ul style="list-style-type: none"> <li>• 20 Support tickets were handled and the Trading License application service was moved from testing to prod'n environment.</li> <li>• Office 365 licenses renewed</li> <li>• eBiz domain was renewed, SSL certificate for eBiz domain renewed</li> <li>• The OSC was certified for both ISO 9001 (Quality Management) and ISO 45001 (Environmental &amp; Occupational Health) standards.</li> <li>• A total of 101,970 transactions were handled by end of Q4, slightly above the targeted 100,000 for the annual year target;</li> <li>• An infomercial (Q&amp;A) was run in the New Vision;</li> <li>• Short term documentaries on OSC services were produced and shared already on 2 online diaspora events; The UIA infomercial in the NRM Manifesto magazine was run as planned; The OSC infomercial in the Patriot magazine was run as planned;</li> </ul>	211103 Allowances (Inc. Casuals, Temporary)	17,344
	221001 Advertising and Public Relations	50,700
	221003 Staff Training	20,000
	221005 Hire of Venue (chairs, projector, etc)	3,000
	221007 Books, Periodicals & Newspapers	2,000
	221009 Welfare and Entertainment	3,000
	221011 Printing, Stationery, Photocopying and Binding	23,951
	221012 Small Office Equipment	990
	222003 Information and communications technology (ICT)	18,881
	225001 Consultancy Services- Short term	389,891
	225002 Consultancy Services- Long-term	272,522
	226002 Licenses	18,000
	227001 Travel inland	4,000
	227004 Fuel, Lubricants and Oils	5,616
	228002 Maintenance - Vehicles	4,235
	228003 Maintenance – Machinery, Equipment & Furniture	14,134

### Reasons for Variation in performance

<b>Total</b>	<b>848,265</b>
Wage Recurrent	0
Non Wage Recurrent	848,265
AIA	0
<b>Total For SubProgramme</b>	<b>848,265</b>
Wage Recurrent	0
Non Wage Recurrent	848,265
AIA	0

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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### Recurrent Programmes

#### Subprogram: 05 Small and Medium Size Enterprises

#### Outputs Provided

#### Output: 05 SME Facilitation Services

	Item	Spent
<ul style="list-style-type: none"> <li>Hosted one virtual Investment forum for the Women Entrepreneurs Network.</li> <li>No EAC MSME Missions under taken due to COVID 19 Restrictions and cancelled travel abroad</li> <li>Profiled 100 SMEs (30 Cross border SMEs and 70 Textile SMEs) and entered them in the SME Database and updated.</li> <li>1 training session held for the Busia Cross Border traders</li> <li>1 Business skills training held for Arua Women Entrepreneurs association Limited</li> <li>10 acres of SME land surveyed and handed over to the Project Contractor</li> <li>Carried out an Enterprise Development study with Stanbic Bank Incubator in 23 Districts targeting 634 SMEs</li> <li>Finalized the capacity building of the Metal Cluster in wakiso District.</li> <li>80 SMEs within incubation hubs advised on possible investment alternatives and other BDS</li> <li>M&amp;E team visited Kakooge Fruit Factory in Nakasongola District;</li> <li>Monitored 58 SMEs under the UIA/SBI program</li> </ul>	221001 Advertising and Public Relations	4,200
	221005 Hire of Venue (chairs, projector, etc)	2,500
	221009 Welfare and Entertainment	1,500
	221011 Printing, Stationery, Photocopying and Binding	1,859
	222001 Telecommunications	930
	225001 Consultancy Services- Short term	40,450
	225002 Consultancy Services- Long-term	11,000
	227001 Travel inland	10,620
	227004 Fuel, Lubricants and Oils	13,000
	228002 Maintenance - Vehicles	934

#### Reasons for Variation in performance

<b>Total</b>	<b>86,993</b>
Wage Recurrent	0
Non Wage Recurrent	86,993
AIA	0
<b>Total For SubProgramme</b>	<b>86,993</b>
Wage Recurrent	0
Non Wage Recurrent	86,993
AIA	0

### Recurrent Programmes

#### Subprogram: 06 Industrial park facilitation services

#### Outputs Provided

#### Output: 02 Investment Facilitation Services

# Vote:310 Uganda Investment Authority (UIA)

## QUARTER 4: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
	Road maintenance works OF 13km were executed and completed as per the contract.	<b>Item</b>	<b>Spent</b>
	- Renovation work executed and completed; building functional and open work spaces in Mbarara SME park were maintained.	221001 Advertising and Public Relations	2,000
	- Renovation works at the KIBP office Building were undertaken and completed.	221009 Welfare and Entertainment	10,542
	• Some Cases are still ongoing and hence no legal fees have been paid to date.	221011 Printing, Stationery, Photocopying and Binding	2,343
	- Guard and security operations in Industrial Parks Field Inland inspections - environmental monitoring activities- per diem Travel abroad Fuel for Field Inspections including KIBP Lagan project monitoring Printing of Industrial parks materials Beverages, other consumables Industrial Parks office Imprest all settled during Q4	223004 Guard and Security services	50,682
	4 Media events to publicize Industrial Parks Projects were established.	225002 Consultancy Services- Long-term	10,000
		227001 Travel inland	14,311
		227004 Fuel, Lubricants and Oils	12,000
		228001 Maintenance - Civil	148,211
		228002 Maintenance - Vehicles	12,220

### Reasons for Variation in performance

<b>Total</b>	<b>262,307</b>
Wage Recurrent	0
Non Wage Recurrent	262,307
AIA	0
<b>Total For SubProgramme</b>	<b>262,307</b>
Wage Recurrent	0
Non Wage Recurrent	262,307
AIA	0
<b>GRAND TOTAL</b>	<b>56,408,861</b>
Wage Recurrent	1,202,585
Non Wage Recurrent	2,718,842
GoU Development	2,057,959
External Financing	50,429,476
AIA	0