#### V1: Vote Overview

#### (i) Snapshot of Medium Term Budget Allocations

**Table V1.1: Overview of Vote Expenditures** 

Billion Ugand	la Shillings	FY2018/19	9 FY2019/20		FY2020/21	MTEF Budget Projections			3
		Outturn	Approved Budget	Spent by End Sep	Proposed Budget	2021/22	2022/23	2023/24	2024/25
Recurrent	Wage	8.258	8.911	2.294	8.911	8.911	8.911	8.911	8.911
	Non Wage	16.749	20.242	4.495	20.242	24.291	29.149	34.979	41.974
Devt.	GoU	1.020	4.414	0.232	4.414	4.414	4.414	4.414	4.414
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	26.027	33.567	7.021	33.567	37.616	42.474	48.303	55.299
Total Gol	U+Ext Fin (MTEF)	26.027	33.567	7.021	33.567	37.616	42.474	48.303	55.299
	A.I.A Total	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
G	rand Total	26.027	33.567	7.021	33.567	37.616	42.474	48.303	55.299

### (ii) Vote Strategic Objective

- 1.To strengthen and establish additional systems for comprehensive, participatory and inclusive integrated development plans and frameworks 2.To strengthen research for provision of evidence-based public policy advice;
- 3.To monitor and evaluate the effectiveness and impact of development policies, plans, programmes, and performance of the economy.
- 4.To strengthen the capacity of the Authority to effectively and efficiently deliver its mandate; and
- 5.To develop and promote networks, collaboration, and partnerships for innovative development planning

### V2: Past Vote Performance and Medium Term Plans

#### Performance for Previous Year FY 2018/19

- 1. Developed the NDPIII Strategic direction and this was approved by Cabinet
- 2. Produced 3 PEC Papers; Towards Universal Health Coverage in Uganda, Unlocking the Economic Potential of Greater Kampala and Strengthening Cooperatives for Social Economic Transformation.
- 3. Finalized the pulse of the Economy report 2017/18 and produced 11 monthly economic updates for FY2018/19
- 4. Produced the certificate of compliance FY 2018/19
- 5. Produced the NDP1 end evaluation and NDPII mid-term review reports
- 6. Launched the iron and steel feasibility study
- 7. Disseminated planning regulations to all MDAs, Media houses and LGs of Soroti, Karamoja, Nebbi, Pakwach, Gulu, Lira.
- 8. Supported sectors to align sector development plans aligned to NDPII i.e. 100% (16/16) SDPs aligned to NDPII)
- 9. Supported MDAs to align their strategic plans to NDPII i.e. 82% (104/127) MDAs strategic plans aligned to NDPII
- 10. Supported LGs to align plans to NDPII i.e. 94% (153/162) LG alignment to NDPII
- 11. Disseminated the Second Self Country Assessment Report in North and Central regions.
- 12. Disseminated UPE reports
- 13. Produced National Planning Authority (Development Plans) Regulations S.I No. 37 of 2018
- 14. Organized the 9th National Development Policy Forum (NDPF) on the theme of: "Strengthening of Cooperatives for Socioeconomic Transformation in Uganda" on 11th September, 2018.
- 15. Supported feasibility studies of Uganda Heart and Cancer institutes, Food City Complex-MOLINO Project, Tondeka Metro Mass Bus Transport system (MTBS), UPDF 30,000 Housing Units, reviewed Standard Gauge Railway feasibility and Fiscal analysis, Civil Service College prefeasibility study, Liquefied Petroleum gas study and approved loans of; Strengthening Social Risk Management and Gender-Based Violence Prevention and Response Project, Lines of Credit from The Export-Import Bank of India and the ADB Project, National CCTV Network Expansion project (USD 104.0 million) under UPF
- 16. Produced MTR of the NRM manifesto
- 17. National Human Resource Development Planning Framework approved

#### Performance as of BFP FY 2019/20 (Performance as of BFP)

- 1. Produced the draft NDPIII
- 2. Disseminated the Second Self Country Assessment Report in Western and eastern regions.
- 3. Finalized the Situation labor market analysis for Uganda
- 4. Reviewed project loans for Solar Powered Water supply system, Karamoja Infrastructure development project phase 2 and multi-purpose water project
- 5. Produced the draft NDPIII Public Investment Plan
- 6. Produced the NPA Annual Corporate Report for FY 2018/19
- 7. Produced the 1st Quarter NPA progress report
- 8. Supported UDC in the preparation of the feasibility study for the proposed Food City Complex MOLINO project and the proposed Tondeka Metro Mass Bus Transport System.
- $9.\ Disseminated\ the\ findings\ of\ the\ Ruling\ manifesto\ progress\ MTR\ to\ the\ Presidential\ Advisory\ Committee\ on\ Budget\ (PACOB)\ and\ all\ sectors\ .$
- 10. Finalization of the calibration of the NDPIII and 10-year macro models.
- 11. Established functional GIS to support the establishment of National development planning at NPA.
- 12. Produced Concepts for the function analysis and strategic Plan for FY 2020/21-2024/25
- 13. Preparation of 4 APRM thematic reports for the annual progress report

#### FY 2020/21 Planned Outputs

- 1. Dissemination of NDP III and Uganda Vision 2040 and the NDR 2019/20
- 2. Evaluation of the Decentralization policy
- 3. Production of Annual National Development Report for FY 2019/20
- 4. Production of 2 pulse of the economy reports; one economic model for development planning developed
- 5. Production of Annual APRM progress report on the implementation of the programme of action.
- 6. Participation in the 2 statutory APRM Summits along side the African Union Summit, 2 ECA and 5 Continental technical meetings.
- 7. Professional Staff training of 40 NPA and 10 Local Government Planners
- 8. Support 20 Sectors, 159 MDAs and 175LGs in respective Programme implementation
- 9. Conducting and supporting 5 pre-feasibility and feasibility studies: Public investment in Commercial banking, establishment of Iron and Steel industry at Muko, Industrial master plan, Kasese Kampala railway, Appraisal of priority Agricultural commodities, Public investment in affordable housing among others.
- 10. Support to the finalization of sector (20), 159 MDAs and Local Government (175) development plans
- 11. Production of the Certificate of Compliance for FY2020/21
- 12. Conducting 2 National Development Policy forums
- 13. Production of 2 Presidential Economic Policy Papers
- 14. Upgrade of the NPA Information Resource Center
- 15. Provision of Human Resource management services to 120 staff
- 16. Production of 10-Year NDP and 10 Year National Human Resource Plan
- 17. Developing the Petro-Chemical Industry Master Plan
- 18. Technical support to Ministry of Kampala Capital City and Metropolitan Affairs on implementation of GKMA strategy
- 19. Developing Uganda's Industrialization Master Plan 2020-2040
- 20. Conducting the study to develop the chemical industry in Uganda; Pharmaceutical and Paint
- 21. Support to Demographic Dividend policy analysis and Implementation
- 22. 2 Sectoral Councils supported to plan and implement regional integration agenda on Trade, Industry, Investment, Planning and Finance.

#### **Medium Term Plans**

- 1. Dissemination of NDP III and Vision
- 2. Evaluation of 5 Government policies
- 3. Production of 5 Annual National Development Reports
- 4. Production of 10 pulse of the economy reports
- 5. Production of Annual APRM progress reports on the implementation of the programme of Action
- 6. Conducting and supporting 20 pre-feasibility and feasibility studies
- 7. Support to the finalization of sector (5) and Local Government (50) development plans
- 8. Production of the Certificate of Compliance for 2020/21-2024/25
- 9. Conducting 10 National Development Policy forums
- 10. Production of 10 Presidential Economic Policy Papers
- 11. Production of 5 NPA Annual reports
- 12. Conducting NDPIII Mid-term Review; NDPII End evaluation and production of the Draft NDPIV
- 13. Conducting Mid-term Review of NPA Strategic plan
- 14. Professional Staff training of Sectors, MDAs, and Local Government Planners
- 15 Implementation of the Capacity Building Project for Sectors, MDAs and LGs
- 16. Enhanced Strategic partnerships with the external stakeholders
- 17. 2 Models for development planning developed and integrated
- 18. 2 Government institution effectiveness and efficiency reports produced
- 19. Construction of NPA Offices
- 20. 10 reports on regional and global integration in trade, industry, investment, planning and finance prepared

#### **Efficiency of Vote Budget Allocations**

- 1. Mandate and functions of NPA
- 2. Prioritization of Key Institutional outputs
- 3. Previous Performance and projections
- 4. Response to emerging national, regional and international development challenges
- 5. Legal and Policy provisions

#### **Vote Investment Plans**

- 1. Hiring of NPA Offices and parking space
- 2. Construction of NPA Offices
- 3. Implementation of NPA Capacity Building Project on 4 tailored development courses
- 4. Procurement of occupational Health and safety and communication equipment
- 5. Procurement of one Omnibus Vehicle
- 6. Procurement of 5 Apple Computers and 20 Android computers and Office furniture

#### Major Expenditure Allocations in the Vote for FY 2020/21

- 1. Staff expenses (Wage, Gratuity, NSSF, etc) (16.4bn)
- 2. Support to APRM programme of Action and NGC activities (3.4bn)
- 3. Hiring of NPA Offices and parking space (1.9bn)
- 4. Global, Regional and National Planning Agendas Coordinated (1.24bn)
- 5. Human Resource and administration management (1.1bn)
- 6. Evaluation of the Decentralization Policy (0.957bn)
- 7. Professional Staff training on tailored development planning courses (1.1bn)
- 8. Dissemination of the NDPIII (0.736 bn)
- 9. Conducting and supporting pre-feasibility and feasibility studies (0.5bn)
- 10. Support to the finalization of sector (20) and Local Government (165) development plans (0.65bn)
- 11. Production of the Certificate of Compliance for FY2020/21 (0.198bn)

#### V3: PROGRAMME OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATION

#### Table V3.1: Programme Outcome and Outcome Indicators

Programme: 25 Development Planning

**Programme Objective:** To Establish and Strengthen Functional Systems for Comprehensive, Participatory and Inclusive

Integrated Development Plans and Frameworks.

To Develop and Promote Networks, Collaboration, and Partnerships for Innovative Development

Planning.

**Responsible Officer:** Asumani Guloba, PhD

Programme Outcome: Functional and robust development planning system and frameworks

Sector Outcomes contributed to by the Programme Outcome

#### 1. Harmonized government policy formulation and implementation at central and local government level

	Performance Targets							
Programme Performance Indicators (Output)	2019/20 Plan	2019/20 Q1 Actual	2020/21 Target	2021/22 Target	2022/23 Target			
• % of SDP/MDA Planning instruments aligned to the NDP	100%	25%	85%	90%	100%			
• Proportion of global and regional initiatives integrated into planning frameworks and systems	100%	25%	75%	75%	75%			

Programme: 26 Development Performance

**Programme Objective:** To Provide Evidence-Based Public Policy Advice and Inform Public Policy Debates.

To Monitor and Evaluate the Effectiveness and Impact of Development Policies, Plans and Programmes on the well-being of all Ugandans and performance of the economy of Uganda.

**Responsible Officer:** Dhizaala S. Moses

Programme Outcome: Functional Planning M&E system and research

Sector Outcomes contributed to by the Programme Outcome

#### 1. Harmonized government policy formulation and implementation at central and local government level

	Performance Targets				
Programme Performance Indicators (Output)	2019/20 Plan	2019/20 Q1 Actual	2020/21 Target	2021/22 Target	2022/23 Target
• Proportion of NPA Research papers informing policies	75%	25%	100%	80%	80%
Proportion of reviews and evaluation informing policies, plans and programmes	100%	25%	100%	100%	100%
• % of Sectors, MDAs and LGs producing Annual progress reports in line with the NDP Results Framework	100%	25%	75%	75%	100%

Programme: 27 General Management, Administration and Corporate Planning

**Programme Objective :** To Strengthen the Capacity of the Authority to Efficiently and Effectively Deliver its Mandate in a

Participatory, Equitable and Gender responsive manner.

**Responsible Officer:** Matte Rogers (Ph.D)

Programme Outcome: Efficient, effective and inclusive institutional performance

Sector Outcomes contributed to by the Programme Outcome

#### 1. Harmonized government policy formulation and implementation at central and local government level

	Performance Targets							
Programme Performance Indicators (Output)	2019/20 Plan	2019/20 Q1 Actual	2020/21 Target	2021/22 Target	2022/23 Target			
Percentage of outputs in the Strategic Plan delivered	85%	25%	100%	85%	85%			
Average time taken (Days) to deliver planned outputs/provide feedbacks	120	60	120	120	120			

#### Table V3.2: Past Expenditure Outturns and Medium Term Projections by Programme

Billion Uganda shillings	2018/19	2019/20		2020/21	MTEF Budget Projections		ns	
	Outturn	Approved Budget	Spent By End Q1	Proposed Budget	2021/22	2022/23	2023/24	2024/25
Vote :108 National Planning Authority								
25 Development Planning	5.117	7.526	1.824	7.744	0.000	0.000	0.000	0.000
26 Development Performance	9.166	9.795	2.303	9.744	0.000	0.000	0.000	0.000
27 General Management, Administration and Corporate Planning	10.868	16.246	2.893	16.079	37.616	42.474	48.303	55.299
<b>Total for the Vote</b>	25.151	33.567	7.020	33.567	37.616	42.474	48.303	55.299

#### V4: SUBPROGRAMME PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

#### Table V4.1: Past Expenditure Outturns and Medium Term Projections by SubProgramme

Billion Uganda shillings	2018/19	2019	9/20	2020/21	Me	edium Terr	n Projectio	ons
	Outturn			Proposed Budget	2021/22	2022/23	2023/24	2024/25

Programme: 25 Development Planning								
07 National Planning	2.985	3.264	0.810	3.636	0.000	0.000	0.000	0.000
08 Sector Planning	1.789	3.206	0.764	2.905	0.000	0.000	0.000	0.000
09 Local Government Planning	0.343	1.057	0.250	1.203	0.000	0.000	0.000	0.000
Total For the Programme : 25	5.117	7.526	1.824	7.744	0.000	0.000	0.000	0.000
Programme: 26 Development Performance								
05 ICT	0.557	0.692	0.159	0.830	0.000	0.000	0.000	0.000
06 Governance	2.953	4.718	1.088	5.471	0.000	0.000	0.000	0.000
10 Research and Innovations	0.752	0.787	0.240	0.555	0.000	0.000	0.000	0.000
11 Monitoring and Evaluations	4.373	2.076	0.494	2.127	0.000	0.000	0.000	0.000
12 Macroeconomics	0.553	1.523	0.322	0.761	0.000	0.000	0.000	0.000
Total For the Programme : 26	9.188	9.795	2.303	9.744	0.000	0.000	0.000	0.000
Programme: 27 General Management, Administration	n and Corpor	ate Planning						
01 Head Quarters	3.769	5.781	1.287	5.172	0.000	0.000	0.000	0.000
02 Internal Audit Department	0.335	0.735	0.166	1.251	0.000	0.000	0.000	0.000
03 Finance	0.654	0.690	0.205	0.761	33.201	38.060	43.889	50.885
0361 National Planning Authority	1.020	4.414	0.232	4.414	4.414	4.414	4.414	4.414
04 Human Resource and Administration	5.056	4.166	0.940	4.012	0.000	0.000	0.000	0.000
13 Corporate Planning	0.050	0.461	0.062	0.469	0.000	0.000	0.000	0.000
Total For the Programme : 27	10.884	16.246	2.893	16.079	37.616	42.474	48.303	55.299
Total for the Vote :108	25.189	33.567	7.020	33.567	37.616	42.474	48.303	55.299

N/A

Table V4.3: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

	FY 2020/21		
Appr. Budget and Planned Output	1 -	penditures and Achievements end Sep	<b>Proposed Budget and Planned Outputs</b>
Vote 108 National Planning Auth	ority		
Programme : 27 General Managem	ent, Administration a	nd Corporate Planning	
Project: 0361 National Planning A	uthority		
Output: 72 Government Building	s and Administrativ	e Infrastructure	
NPA House refurbished			NPA new offices hired during the process of constructing the NPA House
Total Output Cost(Ushs Thousand):	0.423	0.011	1.954
Gou Dev't:	0.423	0.011	1.954
Ext Fin:	0.000	0.000	0.000
A.I.A:	0.000	0.000	0.000
Output: 75 Purchase of Motor Vo	ehicles and Other Tr	ansport Equipment	
2 motorcycles procured 8 Board and management vehicles 1 Mini bus procured	procured		Purchase of 1 Motor vehicle (omnibus) to support NPA staff during the implementation of NDPIII

Total Output Cost(Ushs Thousand):	2.893	0.000	0.600
Gou Dev't:	2.893	0.000	0.600
Ext Fin:	0.000	0.000	0.000
A.I.A:	0.000	0.000	0.000
Output: 78 Purchase of Office a	and Residential Furniture and	Fittings	
Furniture procured			Procurement of 20 Workstations ( including one for visiting Project Auditors) File Cabinet Covers and Locks Meeting Table - 5 Meeting Chairs - 15 Orthopeadic Chairs - 5
Total Output Cost(Ushs Thousand):	0.300	0.047	0.250
Gou Dev't:	0.300	0.047	0.250
Ext Fin:	0.000	0.000	0.000
A.I.A:	0.000	0.000	0.000

### V5: VOTE CHALLENGES FOR 2020/21 AND ADDITIONAL FUNDING REQUESTS

### Vote Challenges for FY 2020/21

- 1. Inadequate funds to execute NPA's planned outputs
- 2. Limited Office Space to offer good working environment
- 3. Emerging demands and Stakeholders' expectation beyond the current capacity of NPA, Constraining both the Budget and existing human resource capacities

**Table V5.1: Additional Funding Requests** 

Additional requirements for funding and outputs in 2020/21	Justification of requirement for additional outputs and funding
Vote: 108 National Planning Authority	
Programme: 25 Development Planning	
OutPut: 01 Functional Planning Systems and Frameworks/Planning Systems	lans
Funding requirement UShs Bn : 5.000	Support and improve Bottom - Up planning process right from the parish level.
OutPut: 02 Strenghening Planning capacity at National and I	LG Levels
Funding requirement UShs Bn : 3.477	This is to Undertake Feasibility studies for; i) Revival of Uganda Commercial Bank, ii) Selection of priority commodities for Uganda. This will guide National Investment in financing and promotion of Agriculture. This will result into efficiency and effectiveness in service delivery
Programme: 26 Development Performance	·
OutPut: 01 Functional Think Tank	

Funding requirement UShs Bn : 0.700	This is for Conducting the Evaluation of the Decentralization policy. This will help in public sector transformation as well as policy formulation for improved service delivery
OutPut: 02 Functional Planning Systems and Frameworks/Plans	
Funding requirement UShs Bn : 1.200	Establishment of the Web-Based integrated NDP M&E system for reporting of NDP progress
OutPut: 04 Coordination of Global, Regional and Cross-Sectoral	d national Initiatives
Funding requirement UShs Bn : 0.900	Conduct Impact Evaluation of APRM for improvement of the programme of Action
<b>Programme: 27 General Management, Administration and Cor</b>	porate Planning
OutPut: 19 Human Resource Management Services	
Funding requirement UShs Bn : 6.900	This will cater for wages of additional staff. This will help increase the staffing levels at least to 75%. this will boost man-power to deliver on NDP targets.
OutPut: 72 Government Buildings and Administrative Infrastruc	ture
Funding requirement UShs Bn : <b>75.000</b>	This will provide conducive environment for the staff to deliver and accommodate records.