## V1: Vote Overview

## (i) Snapshot of Medium Term Budget Allocations

## **Table V1.1: Overview of Vote Expenditures**

Billion Uganda Shillings FY2018/19		FY2019/20		FY2020/21	MTEF Budget Projections				
		Outturn	Approved Budget	Spent by End Sep	Proposed Budget	2021/22	2022/23	2023/24	2024/25
Recurrent	Wage	0.676	0.676	0.149	0.676	0.676	0.676	0.676	0.676
	Non Wage	3.106	3.628	0.936	3.628	3.628	3.628	3.628	3.628
Devt.	GoU	0.000	0.090	0.045	0.000	3.628	3.628	3.628	3.628
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	3.782	4.394	1.130	4.304	7.932	7.932	7.932	7.932
Total Gol	U+Ext Fin (MTEF)	3.782	4.394	1.130	4.304	7.932	7.932	7.932	7.932
	A.I.A Total	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
G	rand Total	3.782	4.394	1.130	4.304	7.932	7.932	7.932	7.932

## (ii) Vote Strategic Objective

Promote Regional and International Peace and Security

Promote Commercial and Economic diplomacy

Provide Diplomatic, Protocol and Consular Services in areas of accreditation

Mobilise and empower Diaspora for National Development

Promote Public diplomacy and enhance Uganda's image abroad

Promote Regional and International law and Commitments

Strengthen the Institutional Capacity of the Mission

## V2: Past Vote Performance and Medium Term Plans

## Performance for Previous Year FY 2018/19

• Participated in the 18th Antalya International Green House, Agricultural technologies and livestock equipment fair.

• Participated in an open ended emergency meeting of OIC Executive Committee to discuss the increasing violence based on islamophobia, racism and xenophobia.

• Participated and attended a briefing on FETO terrorist organization at the Ministry of Foreign Affairs in Ankara

• Coordinated and participated in a meeting with Ms. Melike Ertekin, Secretary of Turkish Association of Travel Agencies (TURSAB).

• Participated in the 14th International Defence Industry fair in Istanbul attended by Hon. Bright Rwamirama.

• Attended a follow up meeting with Mr. Devut Cetin, the president of the Antalya Chamber of Commerce and Industry to further strengthen cooperation.

• Participated and attended the 14th Kayseri Agriculture, husbandry and food fair

· Participated and attended Konya Agriculture fair

• Coordinated and participated in meetings with Turkish defense and military experts for mutual cooperation under the framework of Defense industry cooperation agreement signed in 2016.

• Coordinated and participated in a meeting with Hon. Peter Lokeris, Minister of State for Energy and Mineral Development and a delegation led by Mr. Mehmet Kavaklioglu, Deputy Chairperson of TET.

Attended a follow-up meeting of Southern Anatolia(GAP) organized by the ministry of development of Turkey for the Africa Diplomatic Corps
Participated in the International congress of Energy, economy and security in Istanbul with emphasis on renewable energy and the effects of climate change.

• Provided Protocol and Diplomatic services to all entitled guests and delegations

- Issued 107 visas and 34 Emergency Travel Documents
- Certified 36 documentations/ Certification of marriage, birth and criminal record
- Recommended 6 Ugandans for renewal of passports
- Registered 50 Ugandans on the database

• Coordinated a business collaboration meeting initiated by VIJANA Agency, a company owned by a Ugandan in Istanbul, together with Turkish Electro Technology Exporters Association (TET) representing 17 Turkish companies.

• Coordinated and participated in meeting with Mr. Hemnabh Khatau, one of the Directors of the Mehta group at cable corporation offices and a delegation led by Mr. Mehmet Kavaklioglu, Deputy Chairperson of TET

• Coordinated and participated in a meeting with Mrs. Ayurnur Gokmen, a representative of Raysimas Railways Company; an engineering and consultancy company that expressed interest to build light railway network in Kampala

• Collected and remitted USD.13,700 from VISAs, Travel Documents and Certifications.

• Secured a collaboration between Mbarara University of Science and Technology, and Cukurova University in Adana in Financial Management disciplines, exchange of published academic materials and many others. The MoU covers knowledge and experience sharing in agriculture. Arrangements are in advanced stages to carry out an irrigation trial scheme in Nakasongola in collaboration with Makerere University.

• Secured 10 fully funded Masters' Degree scholarships for Uganda Police in Turkey

#### Performance as of BFP FY 2019/20 (Performance as of BFP)

• Hosted the Budget Committee of Parliament. During their visit, they visited the cities of Kayseri, Konya, Samsun and Adana in Turkey for Investment and Technology Transfer and also met several investors.

• Held a meeting with Baysas Construction Group in Istanbul to discuss construction opportunities in Uganda.

• Hosted the State Minister for Cooperatives and discussions were held with Citinkaya Cotton and Textile Industry in Kayseri to partner with Uganda Cooperatives to start a cotton processing and Textile factory in Uganda.

• Held an investment meeting with Ilgaz Company for the development of industrial zones in Uganda with world-class industrial structures.

• Hosted a business delegation from Uganda Women Traders' Association slated to visit the city of Antalya for business meetings/tours.

• Attended both preparatory and final meetings for the Turkey- Uganda Business forum where Turkish and Ugandan contacts were coordinated.

• Participated in the National Budget Conference held in Kampala- Serena Hotel where budget strategy for FY 20/21 was discussed in detail to inform preparation of the Mission work plan for FY 20/21

• Attended a meeting on the briefing about the ongoing activities of the United Nations Technology Bank for the Least Developed Countries (LDCs) at the Ministry of Foreign Affairs.

• Subscribed to and attended meetings for both the Diplomatic Corps and the African Diplomatic Group.

• Held a meeting with the Ugandan Diaspora in Istanbul and neighboring cities where Diaspora were empowered for National Development and educated about the roles of Uganda Embassy in Turkey. Over 200 members of the diaspora were in attendance.

• Repatriated a Ugandan victim of human trafficking back to Uganda.

• Provided Protocol and Diplomatic services to all entitled guests and delegations.

• The Embassy issued 27 Emergency travel documents and 11 VISAs. 110 foreigners travelling from Turkey to Uganda were able to get their VISAs approved in Entebbe.

• Recommended 5 Ugandans for renewal of passports.

• Registered 15 Ugandans on the database.

• Collected USD. 2,138 from VISAs, Travel Documents and Certifications to be remitted to the Consolidated fund.

• Hosted the Minister of Trade, Hon. Amelia Kyambadde and finalized engagements with Molino, a giant food processing and machine-making firm in Konya, Turkey, to implement their planned investments in Turkey

## FY 2020/21 Planned Outputs

• Promote and enhance Economic and Commercial Diplomacy between Uganda and Turkey (Trade, Investment and Tourism)

• Lobby for technical assistance, resource mobilization and scholarships from Turkey

• Further strengthen bilateral and multilateral relations between Uganda and Turkey

• Mobilize and empower the diaspora to National development

· Promote public diplomacy, avail protocol and consular services

Acquire Chancery premises

• Enhance institutional capacity and human resource function at Embassy

#### **Medium Term Plans**

• Participate in Trade shows / Expos in different cities within Turkey, coordinate trade delegations from Uganda to Turkey to showcase Ugandan products.

- Organize B2B and match-making forums between Ugandan and Turkish businesses to create linkages and partnerships.
- Coordinate with UIA and other MDAs to facilitate investment promotion activities between Turkey and Uganda.
- Coordinate with UTB, UWA & Ministry of Tourism and participate in International Tourism Expos in Turkish major tourism cities.
- Identify key Turkish Tour Operators and Travel Journalists and make presentations about tourism in Uganda as well as create linkages with Uganda Tour and Travel agents.
- Organize and coordinate familiarization trips of Turkish Tour & Travel agents to Uganda.
- Liaise with UTB, UWA and Ministry of Tourism and hold 2 tourism promotion events such as Road shows in Antalya and Istanbul.
- Translate and disseminate information about Uganda's tourism potential and all its uniqueness to various Turkish outlets.
- Regularly update mission website.
- Procure a variety of Ugandan materials that can be used to promote Uganda in Turkey.
- Engage and lobby strategic institutions and universities to offer appropriate and relevant scholarships to Ugandans.
- Engage medium and small scale firms in Turkey to partner with Ugandan counterparts in knowledge and skills promotion through vocational and exchange programs.

• Continue to engage and coordinate the Turkish and Uganda Ministries of Education, Agriculture and Internal Affairs to conclude outstanding MoUs.

- Participate in all bilateral meetings and events/activities between Uganda and Turkey.
- Arrange and coordinate bilateral meetings between Turkey and Uganda.
- Lobby for capacity building and resources from Turkey to Uganda.
- Participate in all multilateral forums organized by Turkey under AU, OIC, and UN Turkey Chapter.
- Research, collect statistical information and analyze reports to backstop Uganda's engagements with Turkey.
- Coordinate other MDAs, prepare position papers, talking points and disseminate information to inform and guide discussion.
- Organize diaspora events / meetings in Istanbul and Adana.
- Coordinate and supervise election of leaders of diaspora associations in different Turkish cities.
- Continue to guide and counsel the diaspora on codes of conduct, expected etiquette and image preservation.
- Educate the diaspora on Government interventions being made to facilitate their investments back home and in the EAC.
- Emphasize the importance of knowledge and skills transfer and enumerate on investment or business opportunities available in Uganda.
- Effectively plan and hold Uganda Independence celebration for 2020.
- Attend to and provide protocol to all official delegations from Uganda to, OR through Turkey.
- Receive / visit all Ugandans in distress, counsel and assist appropriately.
- Issue Visas, Travel Documents and Passport renewal recommendations.
- Interface with Turkish officials, media or other forums to promote and protect Uganda's image in Turkey when necessary.
- Collect, bank and remit NTR to the consolidated fund.
- Identify several suitable properties OR plots and their prices.
- Initiate the procurement process and facilitate delegations from MoFA and Finance to view the properties OR plots.
- Secure funds and procure the property OR develop the plot OR rent property
- Implement the mandatory annual salary increment for local staff that have served since opening of the Mission.
- Follow up on accreditation to countries that geographically or geopolitically need to be managed by Uganda Embassy Ankara.
- Work on Agreements and letters of credence for the Ambassador to effectively get accredited to the new countries.
- Initiate the procurement process for Representation car and Utility Van.

## **Efficiency of Vote Budget Allocations**

75%. The Mission is unable to fulfill its mandate satisfactorily due to lack of a budget for commercial diplomacy.

#### **Vote Investment Plans**

- Acquisition of a Chancery and Official Residence
- Purchase of 2 Embassy vehicles

## Major Expenditure Allocations in the Vote for FY 2020/21

<sup>•</sup> Make presentations to different forums on Uganda's traditional and non-traditional exports.

<sup>•</sup> Liaise with Uganda Export Promotion Board to identify strategic exporters and facilitate them to explore the Turkish Market.

<sup>•</sup> Procure and ship Ugandan products to Turkey for sampling.

<sup>•</sup> Organize Investment seminars, forums or promotion activities with different Chambers of Commerce or Industrial Zones in different Turkish cities.

<sup>•</sup> Organize and coordinate Turkish investment delegations to Uganda in strategic sectors.

5%

Good

5%

Good

5%

Good

# Vote:233 Mission in Ankara

• Percentage change of foreign exchange inflows

• Rating of Uganda's image abroad

• Rent

Allowances

Salaries

Insurances

### V3: PROGRAMME OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATION

### Table V3.1: Programme Outcome and Outcome Indicators

Programme :	52 Overseas Mission Ser	52 Overseas Mission Services					
Programme Objective :	To Enhance national security and Diplomatic relations. To promote Regional and international Economic development To promote Protocol and Public diplomacy and promote Uganda`s image abroad. To provide policy planning and support services.						
Responsible Officer:	Julius Mwijusya						
Programme Outcome:	Enhanced national security development, the country's image abroad and wellbeing of Ugandans						
Sector Outcomes contribut	ed to by the Programme Out	come					
1. Improved regional and	International Relations						
		Performance Targets					
Programme Performance	2019/20 Plan	2019/20 Q1 Actual	2020/21 Target	2021/22 Target	2022/23 Target		
• Number of cooperation fra concluded	3	1	2	2	2		

## Table V3.2: Past Expenditure Outturns and Medium Term Projections by Programme

Billion Uganda shillings	2018/19	2019/20		2020/21	MTEF Budget Projections			ns
	Outturn	Approved Budget	Spent By End Q1	Proposed Budget	2021/22	2022/23	2023/24	2024/25
Vote :233 Mission in Ankara								
52 Overseas Mission Services	3.746	4.394	1.130	4.304	7.932	7.932	7.932	7.932
Total for the Vote	3.746	4.394	1.130	4.304	7.932	7.932	7.932	7.932

## V4: SUBPROGRAMME PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

## Table V4.1: Past Expenditure Outturns and Medium Term Projections by SubProgramme

Billion Uganda shillings	2018/19	018/19 2019/20		2020/21	<b>Medium Term Projections</b>			ons
	Outturn	0		Proposed Budget	2021/22	2022/23	2023/24	2024/25
Programme: 52 Overseas Mission Services								
01 Headquarters Ankara	3.746	4.304	1.085	4.304	4.304	4.304	4.304	4.304

1237 Strengthening Mission in Ankara	0.000	0.090	0.045	0.000	3.628	3.628	3.628	3.628
Total For the Programme : 52	3.746	4.394	1.130	4.304	7.932	7.932	7.932	7.932
Total for the Vote :233	3.746	4.394	1.130	4.304	7.932	7.932	7.932	7.932

N / A

## Table V4.3: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

#### N/A

## V5: VOTE CHALLENGES FOR 2020/21 AND ADDITIONAL FUNDING REQUESTS

### Vote Challenges for FY 2020/21

• Inadequate funding for Commercial Diplomacy activities; while the Embassy is accredited to a country regarded as the new frontier for quality, affordable, durable and reliable technology, a number of opportunities are untapped due to poor funding. The Embassy is not able to participate in numerous tourism exhibitions, trade fairs and investment symposiums that are held across the country. While other African countries are marketing themselves at such events, Uganda is denied such opportunities

• Under-staffing: there are quite a number of engagements the Embassy can undertake to positively impact Uganda. However, the Embassy has only four (4) home-based staff that can be deployed to represent the country at different for a. the other staff are in the support category. This situation is exacerbated if any of the four staff members is sick or on annual leave. On a similar note, the number of support staff is inadequate. The Embassy lacks funds to recruit two (2) to assist in consular and diaspora matters.

• Avoidable expenditure of rent; the Embassy rents all properties in Ankara. A very big percentage of the Embassy's budget is consumed on rent. This money would be saved and allocated to more productive activities if the Embassy were to own both a Chancery and Official Residence.

• The Embassy lacks adequate transport in form of cars. The current utility van has moved over 150,000km and regularly breaks down. It needs urgent replacement. The representation car has moved over 160,000km and is due for replacement. The size of Turkey as a country is too big and the distances the Embassy covers by road are long. It is important that the Embassy acquires new vehicles.

• Loss on poundage that affects the Mission budget due to exchange rate fluctuations

• Inadequate funding for rent. The Mission received 2 new home-based staff and the budget is inadequate to fully cater for the rent payments for all entitled staff as well as the Chancery.

Additional requirements for funding and outputs in 2020/21	Justification of requirement for additional outputs and funding
Vote : 233 Mission in Ankara	
Programme : 52 Overseas Mission Services	
OutPut : 01 Cooperation frameworks	
Funding requirement UShs Bn : 0.603	Additional budget is required to fund commercial diplomacy activities; hire of 2 new staff, hire of venues, consultancy services, and payment of staff allowances.
OutPut: 04 Promotion of trade, tourism, education, and inves	tment
Funding requirement UShs Bn : 0.432	Additional funding is required to promote commercial diplomacy activities through advertising, workshops and investment forums, hire of venue for events, translation services and purchase of promotional materials.
OutPut: 75 Purchase of Motor Vehicles and Other Transport H	Equipment
Funding requirement UShs Bn : <b>0.700</b>	Additional funds are required for purchase of a new representational vehicle, as well as a utility van. Both of the vehicles currently being used have surpassed the standard mileage and need to be replaced as per laws of the Host country

## **Table V5.1: Additional Funding Requests**