V1: Vote Overview

I. Vote Mission Statement

To Expand Access to Higher Education, Conduct Applied Research and Provide Quality Professional Training for the Delivery of Appropriate Services directed towards Social Transformation and Conservation of Biodiversity.

II. Strategic Objective

TEACHING AND LEARNING

Increase students' Enrolment

Enhance academic quality

Provide appropriate teaching and learning materials

HUMAN RESOURCE DEVELOPMENT

Enhance staff capacity

Enhance safety at place of Work

RESEARCH, PUBLICATIONS AND CONSULTANCIES

Develop research policy of the University

Conduct basic and applied Research

Establish a University Journal

Enhance research skills of staff and students

Enhance research dissemination through publications

Consultancies

COMMUNITY OUTREACH SERVICES

Develop and strengthen community outreach programs

Support community peace building and conflict transformation

INFRASTRUCTURAL DEVELOPMENT

Complete the process of land acquisition for Gulu University

Expand and maintain physical Infrastructure

INFORMATION AND COMMUNICATION TECHNOLOGY (ICT)

Integrate ICT to improve all functions of the University

LIBRARY AND INFORMATION SERVICES

Increase and maintain collections of information materials to meet the growing demand.

Establish and integrate ICT in all library functions

WELFARE AND CO-CURRICULA ACTIVITIES

Guidance and counseling

Increase psychosocial support to victims of HIV/AIDS within the University and its immediate surrounding

Improve staff and students welfare

Enhance games, sports and the guild government

ORGANISATION AND MANAGEMENT

Marketing, Public relations and external linkages

Institutionalize appropriate communication and management styles

FINANCIAL RESOURCE

Diversify the financial base of the University

Improve budget management and expenditure control

III. Major Achievements in 2019/20

Central Administration

Paid salaries, wages and statutory deductions (PAYEE and NSSF) to 440 staff and 65 casual workers; Paid monthly gratuity to eight (08) staff; Facilitated 2 full council meeting and 6 council committee meeting; Paid retainer to the chancellor, chairman and vice chairperson council and 6 committee chairpersons; Paid for security guard services; Prepared Q1 and Q2 cash flow plan and financial management reports; procurement reports; quarterly performance reports and audit reports; Held 5 contracts committee meetings and 10 evaluation committee meetings; Held 2 Budget conferences for FY 2020/21 and prepared the BFP, MPS and detailed budget estimates for FY 2020/21; and Transferred funds to Gulu University Constituent College, Moroto task force.

Academic Affairs Admitted 244 Gov't; 3,116 private first year students; Procured examination materials for 4,177 students and conducted end of

semester 1 examinations; Paid extra load allowances to 12 staff; Held 2 EMIC; 6 QUATEC; 4 Senate, 2 Admissions Board; 1 Deans And Directors and 1 ICT Committee meetings; Held 1 Examination Management Workshop;

Student Affairs

Under the Dean of Students: Paid welfare allowances to 11 (Male; 8: Female; 3) disabled learners; Paid living out allowances for semester 1 to 773 students; Paid living out allowances for recess term to 459 students; Supported 3 Students on Sports Scholarship; and, Held a hostel owners' meeting. Under the University Medical Unit: Conducted medication examination for all year one students; and, Procured assorted medical supplies and equipment. Under the Guild: Paid annual UNSA subscription fees; Conducted induction for 70 students' leaders; Held the annual Cultural Gala and face of Gulu; Held 3 guild constitution review meetings; Supported 27 associations; and, Participated in National Debate Competition in Kenya. Under the Games Union: Held 3 sports committee meetings; Participated in the inter-University games; Held inter-faculty first year competitions; Procured assorted sports equipment; and took part in the Uganda Disability Sports Championship, 2019.

Library and Information Affairs Services

Paid subscription fees to Uganda Printing and Publishing Corporation; Attended the Librarians Round Table meeting; handover of Kitgum Campus Library and East African School of Library and Information Sciences workshop.

Estates and Works

Paid utility bills; Paid extra load allowance to estates staff; Procured fuel, oil and lubricants; Serviced, repaired and maintained 19 motor vehicles; Inspected land in Nwoya; Paid comprehensive insurance for 6 vehicles; Procured assorted sanitation and cleaning materials; Serviced, repaired and maintained 4 generators; Collected garbage; and, Carried out compound maintenance.

Gulu University

Completed construct of an extension to the BIC to accommodate the flash dryer; Completed plumbing work in administration block, and Electrical repair in FBDS, FEH and FoM; Made part payment of 220m towards the purchase of IPSS building and land; completed design reviews for the Business and Development Center; and, Continued with the renovation of the AR block.

Institutional Support to Gulu University- Retooling

Developed specifications for the laboratory equipment for the physics lab; Repaired fibre cables at 3 different points. Completed redesign of LAN and re-connection of internet at faculty of medicine; and, Procured furniture for the DVC's residence.

Research and Graduate Studies

Paid for Journal development, Journal system upgrade and Accreditation; and Held 2 board meeting.

Faculty of Education and Humanities

Conducted 15 weeks of lectures and 2 weeks of examinations for 1,526 students; Paid extra load allowances to 50 Staff; Conducted field excursions for 34 Biology Students and 19 Msc Students; Repaired 20 typewriters; Conducted a Geography Field Study Trip for third year Students; Conducted Physics Analogue and Digital Electronics Practical's for third Year students at Makerere University; Conducted school practice Survey for Academic Year 2019/2020; and Held 2 faculty board meetings.

Faculty of Agriculture and Environment

Conducted 15 weeks of lectures and 2 weeks of exams for 139 exam papers for 497 students; Paid extra load to one (01) nonteaching staff; Conducted special exam for 24 papers; Held three (03) faculty board meetings and two (02) proposal defence and VIVA; Conducted practical training in Ngetta; Conducted field excursions for 60 students on Biomass waste management; 30 Students on supply chain management and Value chain Development; and masters of Science in Environment Science and Natural Resources Management students on Solid waste disposal and Scrap Making sites.

Faculty of Business and Development Studies

Conducted 15 weeks of lectures and 2 weeks of examinations for 1,262 students; Paid inspection fees to NCHE for accreditation of 1 PhD course; Paid examinations and invigilators allowances for Semester 1; Paid extra load allowance to 5 part time staff and 7 administrative staff; Held one 1 faculty board meeting; and, Sponsored two (02) non-academic staff for professional development.

Faculty of Science

Conducted 15 weeks of lecture and 2 weeks of examinations for 242 students; Paid supervision allowances to 22 lectures and extra load to15 administrative staff; Paid allowances to 4 lectures for lectures conducted during recess term; Paid supervision allowances to 4 lectures for supervising computing programs/ industrial Training; Paid honorary allowance to 1 external examiner; Held 1 faculty workshop, 1 faculty board and 1 Viva Voce.

Faculty of Medicine

Conducted 15 weeks of lectures and 2 weeks of examinations for 422 students; Paid extra load allowances to 5 non-teaching staff; Paid allowances to 20 honorary lectures and 9 externals examiner; Conducted community clerkship for 34 medical students; Held 1 faculty board meeting and a Viva Voce for 1 PHD Defence; and Procured 10 Cadavers.

Faculty of Law

Conducted 15 weeks of lectures and 2 weeks of examination for 216 students; Paid extra load to 3 part-time lecturers; Facilitated semester one central marking; Conducted a refugee and migration training; Attended the 1st Moot court competition on Disability Rights; Held 1 faculty board meeting; Attended the Uganda Christian Lawyers' Fraternity (UCLF) retreat; Paid annual subscriptions fees to the International Association of Law Schools (IALS); and, Held a Public Interest Litigation Clinic.

Institute of Peace and Strategic Studies

Conducted 15 weeks of lectures and 2 weeks of examinations for 12 students; Paid allowances to 8 academic and 8 support staff.

IV. Medium Term Plans

- 1. Complete titling of all university land;
- 2. Complete the development of a master plan and business plans for all the piece of land owned by the University;
- 3. Complete the construction and equipping of the business and development center;
- 4. Construct and equip the Gulu University teaching hospital;
- 5. Install solar street lights at the main campus, FAE; FoM; Kitgum and Hoima Campuses;
- 6. Construct offices and lecture rooms at Kitgum and Hoima Campuses;
- 7. Install CCTV Camera's in the Library; computer laboratories; and multifunctional laboratory;
- 8. Construct a modern gate and security office

9. Procure 6 double cabin pick-ups for the Directorate of Planning and Development; Dean of Students; Faculty of Education & Humanities, Faculty of Medicine, Kitgum Campus and Faculty of Science, 2 station wagons for the Chancellor and Vice Chancellor; 2 vans for the Academic Registrar's department and library; and 2 buses for the faculty of Education and Humanities and Faculty of Law.

- 10. Procure additional equipment for the multifunctional, physics, chemistry and anatomy laboratories;
- 11. Extend LAN to 10 buildings;
- 12. Increase Bandwidth from 55Mbps to 100Mbps;
- 13. Procure office and lecture furniture and fittings; and,
- 14. Develop In House Modules of Management Information Systems for stores, fleet management and Human Resources.

V. Summary of Past Performance and Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (UShs Billion)

		2018/19		coved Expenditure 2020/21 2021/22		MTEF Budget Projec 2021/22 2022/23 2023/2			is 2024/25
		Outturn	Budget	by End Dec					
Recurrent	Wage	29.686	31.059	14.507	32.146	32.146	32.146	32.146	32.146
	Non Wage	4.759	13.589	5.101	13.589	16.307	19.569	23.483	28.179
Devt.	GoU	2.499	3.803	0.553	3.803	3.803	3.803	3.803	3.803
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	36.944	48.452	20.160	49.538	52.256	55.517	59.431	64.127
Total GoU+E	xt Fin (MTEF)	36.944	48.452	20.160	49.538	52.256	55.517	59.431	64.127
	Arrears	0.000	0.000	0.000	0.085	0.000	0.000	0.000	0.000
	Total Budget	36.944	48.452	20.160	49.623	52.256	55.517	59.431	64.127
	A.I.A Total	9.039	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	Grand Total	45.983	48.452	20.160	49.623	52.256	55.517	59.431	64.127
	Vote Budget ding Arrears	45.983	48.452	20.160	49.538	52.256	55.517	59.431	64.127

VI. Budget By Economic Clasification

Table V6.1 2019/20 and 2020/21 Budget Allocations by Item

	201	9/20 Appro	ved Budge	et	2020/21	Draft Est	imates
Billion Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	Total
Output Class : Outputs Provided	40.958	0.000	0.000	40.958	43.625	0.000	43.625
211 Wages and Salaries	33.546	0.000	0.000	33.546	34.103	0.000	34.103
212 Social Contributions	2.679	0.000	0.000	2.679	3.215	0.000	3.215
213 Other Employee Costs	0.251	0.000	0.000	0.251	0.415	0.000	0.415
221 General Expenses	1.430	0.000	0.000	1.430	1.591	0.000	1.591
222 Communications	0.024	0.000	0.000	0.024	0.155	0.000	0.155
223 Utility and Property Expenses	0.177	0.000	0.000	0.177	0.600	0.000	0.600
224 Supplies and Services	0.100	0.000	0.000	0.100	0.487	0.000	0.487
225 Professional Services	0.006	0.000	0.000	0.006	0.119	0.000	0.119
226 Insurances and Licenses	0.014	0.000	0.000	0.014	0.024	0.000	0.024
227 Travel and Transport	0.399	0.000	0.000	0.399	0.588	0.000	0.588
228 Maintenance	0.374	0.000	0.000	0.374	0.298	0.000	0.298
282 Miscellaneous Other Expenses	1.958	0.000	0.000	1.958	2.028	0.000	2.028
Output Class : Outputs Funded	3.691	0.000	0.000	3.691	2.110	0.000	2.110
262 To international organisations	0.002	0.000	0.000	0.002	0.000	0.000	0.000

264 To Resident Non-government units	3.689	0.000	0.000	3.689	2.110	0.000	2.110
Output Class : Capital Purchases	3.803	0.000	0.000	3.803	3.803	0.000	3.803
281 Property expenses other than interest	0.490	0.000	0.000	0.490	0.200	0.000	0.200
311 NON-PRODUCED ASSETS	0.220	0.000	0.000	0.220	0.080	0.000	0.080
312 FIXED ASSETS	3.093	0.000	0.000	3.093	3.523	0.000	3.523
Output Class : Arrears	0.000	0.000	0.000	0.000	0.085	0.000	0.085
321 DOMESTIC	0.000	0.000	0.000	0.000	0.085	0.000	0.085
Grand Total :	48.452	0.000	0.000	48.452	49.623	0.000	49.623
Total excluding Arrears	48.452	0.000	0.000	48.452	49.538	0.000	49.538

VII. Budget By Programme And Subprogramme

Table V7.1: Past Expenditure Outturns and Medium Term Projections by Programme and SubProgramme

Billion Uganda shillings		FY 201	9/20		Med	lium Tern	n Projectio	ons
	FY 2018/19 Outturn	Approved Budget	Spent By End Dec	2020-21 Proposed Budget	2021-22	2022-23	2023-24	2024-25
13 Support Services Programme	0.000	24.784	6.789	21.620	23.971	23.971	23.971	23.971
02 Central Administration	0.000	14.417	3.491	9.060	16.647	16.647	16.647	16.647
03 Academic Affairs	0.000	1.487	0.705	2.160	1.182	1.182	1.182	1.182
04 Student Affairs	0.000	3.294	1.364	3.176	0.450	0.450	0.450	0.450
05 Library and Information Affairs Services	0.000	1.312	0.514	1.916	1.437	1.437	1.437	1.437
06 Infrastructure Development	0.000	0.472	0.162	1.505	0.453	0.453	0.453	0.453
0906 Gulu University	0.000	2.665	0.373	3.236	3.236	3.236	3.236	3.236
1467 Institutional Support to Gulu University- Retooling	0.000	1.138	0.180	0.000	0.000	0.000	0.000	0.000
1608 Retooling of Gulu University	0.000	0.000	0.000	0.567	0.567	0.567	0.567	0.567
14 Delivery of Tertiary Education Programme	0.000	23.667	13.372	28.003	28.284	31.546	35.460	40.156
07 Research and Graduate Studies	0.000	0.725	0.315	0.130	0.130	0.130	0.130	0.130
08 Faculty of Education and Humanities	0.000	3.504	2.519	4.226	3.871	3.871	3.871	3.871
09 Faculty of Agriculture and Environment	0.000	7.003	3.259	5.516	5.021	5.021	5.021	5.021
10 Faculty of Business and Development Studies	0.000	1.275	0.431	4.383	4.031	4.031	4.031	4.031
11 Faculty of Sciences	0.000	4.495	3.772	5.464	4.978	4.978	4.978	4.978
12 Faculty of Medicine	0.000	4.303	1.928	6.247	5.643	5.643	5.643	5.643
13 Faculty of Laws	0.000	1.334	0.639	1.285	1.185	1.185	1.185	1.185
14 Institute of Peace and Strategic Studies	0.000	1.027	0.508	0.752	3.426	6.688	10.602	15.298
51 Delivery of Tertiary Education and Research	45.983	0.000	0.000	0.000	0.000	0.000	0.000	0.000
01 Administration	42.751	0.000	0.000	0.000	0.000	0.000	0.000	0.000

0906 Gulu University	1.196	0.000	0.000	0.000	0.000	0.000	0.000	0.000
1467 Institutional Support to Gulu University- Retooling	2.036	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total for the Vote	45.983	48.452	20.160	49.623	52.256	55.517	59.431	64.127
Total Excluding Arrears	45.983	48.452	20.160	49.538	52.256	55.517	59.431	64.127

VIII. Programme Performance and Medium Term Plans

Table V8.1: Programme Outcome and Outcome Indicators (Only applicable for FY 2020/21)

13 Support Services Programme					
To Develop Policy ,Plans and offer support se	rvices to facil	itate teachin	g and traini	ng	
Asaf Adebua - Ag University Secretary					
uted to by the Programme Outcome					
ilization and accountability					
		Perfo	ormance Ta	rgets	
Outcome Indicators			2020/21	2021/22	2022/23
	Baseline	Base year	Target	Projection	Projection
ral rating of the institution	50%	2019	60%	70%	75%
ed (%)	0	2020	5%	15%	30%
ng and Budgeting instruments to NDP II	80%	2019	75%	80%	90%
	98.7%	2018	99%	99.5%	100%
isterial Policy Statement (MPS) to gender and Equity	72%	2018	80%	85%	91%
tral Administration					
e Services					
nent resolutions implemented			5	10	12
le collection			10%	10%	12%
I. Contraction of the second se			90%	95%	98%
nagement and Accounting Services					
			1	1	1
ment reports in place			4	4	4
Services					
in place			1	1	1
plan implemented			90%	93%	95%
reports produced			100%	100%	100%
	Asaf Adebua - Ag University Secretary An efficient and effective institution <i>uted to by the Programme Outcome</i> ilization and accountability Outcome Indicators ral rating of the institution red (%) Ing and Budgeting instruments to NDP II insterial Policy Statement (MPS) to gender and Equity tral Administration <i>be Services</i> nent resolutions implemented ae collection Imagement and Accounting Services ment reports in place Services in place plan implemented	To Develop Policy ,Plans and offer support services to facil Asaf Adebua - Ag University Secretary An efficient and effective institution uted to by the Programme Outcome ilization and accountability Outcome Indicators Baseline ral rating of the institution 50% red (%) 0 ng and Budgeting instruments to NDP II 80% insterial Policy Statement (MPS) to gender and Equity 72% tral Administration <i>tree Services</i> nent resolutions implemented ue collection funagement and Accounting Services ment reports in place Services in place	To Develop Policy ,Plans and offer support services to facilitate teachin Asaf Adebua - Ag University Secretary An efficient and effective institution <i>uted to by the Programme Outcome</i> ilization and accountability Outcome Indicators Perfor Baseline Base year ral rating of the institution 50% 2019 ed (%) 0 2020 ng and Budgeting instruments to NDP II 80% 2019 ed (%) 0 2020 ratara Administration 98.7% 2018 entre solutions implemented ue collection 1 unagement and Accounting Services ment reports in place 5 services in place jan implemented 5	To Develop Policy ,Plans and offer support services to facilitate teaching and traini Asaf Adebua - Ag University Secretary An efficient and effective institution uted to by the Programme Outcome illization and accountability Outcome Indicators Performance Ta Quiceme Indicators 2020/21 Baseline Base year Target ral rating of the institution 50% 2019 60% ed (%) 0 2020 5% ng and Budgeting instruments to NDP II 80% 2019 75% y8.7% 2018 89% risterial Policy Statement (MPS) to gender and Equity 72% 2018 80% ther asolutions implemented 5 5 6 6 in collection 10% 90% 10% 10% 10% 10% in agement and Accounting Services 1 1 90% 1 90% 1 in place 1	To Develop Policy ,Plans and offer support services to facilitate teaching and training Asaf Adebua - Ag University Secretary An efficient and effective institution teted to by the Programme Outcome tilization and accountability Outcome Indicators Outcome Indicators Target Performance Target Projection ral rating of the institution Target Projection ral rating of the institution Target Projection ral rating of the institution Target Projection Target Project

Output: 04 Planning and Monitoring Services			
Ministerial Policy Statement, Budget Framework Paper, Quarterly and annual performance reports in place	8	8	
% of strategic plan implemented	10%	25%	30%
Output: 05 Audit			
% No. of internal Audit reports.	100%	100%	100%
SubProgramme: 03 Academic Affairs			
Output: 01 Administrative Services			
No. of council and management resolutions implemented	4	8	
% increase in non-tax revenue collection	0%	0%	09
% of audit queries addressed	<mark>90%</mark>	95%	979
Output: 09 Academic Affairs (Inc.Convocation)			
Quality assurance reports	4	4	
Enrollment gender	4,500	5,000	5,50
No of apprenticeship provided	10	20	3
No. of exchange programs provided	1	2	
No. of academic programs reviewed and accredited	2	9	1
No. of academic programs developed accredited	5	8	
SubProgramme: 04 Student Affairs			
Output: 01 Administrative Services			
No. of council and management resolutions implemented	4	8	1
% increase in non-tax revenue collection	0%	0%	09
% of audit queries addressed	0%	0%	0.
Output: 11 Student Affairs (Sports affairs, guild affairs, chapel)			
Number of Students paid living out allowances	<mark>800</mark>	820	85
Number of Students counseled	500	10,000	1,50
Number of competitions participated in	5	7	1
SubProgramme: 05 Library and Information Affairs Services			
Output: 01 Administrative Services			
No. of council and management resolutions implemented	4	8	1
% increase in non-tax revenue collection	0%	0%	09
% of audit queries addressed	<mark>90%</mark>	95%	989
Output: 10 Library Affairs			
No. of reading materials procured	50	150	20

	frastructure Development					
Output: 07 Estates and	Works					
% No. of motor vehicles m	aintained			25%	50%	75%
% of machinery and equip	nent maintained			50%	75%	80%
No. of square meters of con	npound maintained	10,000	10,000	10,000		
% of furniture and fixtures	maintained			<mark>50%</mark>	70%	85%
SubProgramme: 0906	Gulu University					
Output: 73 Roads, Stree	ets and Highways					
Kilometers of roads repaire	d			.4	1	1.5
Output: 80 Construction	n and Rehabilitation of Learning Facilities (U	U niversities)				
Number of Science blocks/	laboratories constructed					1
Number of Libraries constr	ucted					2
Number of computer room	s constructed					2
SubProgramme: 1608	Retooling of Gulu University					
Output: 77 Purchase of	Specialised Machinery & Equipment					
No. of equipment procured				3	10	20
Programme :	14 Delivery of Tertiary Education Programm	ie				
Programme : Programme Objective :			agriculture, t	technology	research and	l offer
-	To train human resources in the areas of educ		agriculture, t	technology	research and	l offer
Programme Objective :	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary		agriculture, t	technology 1	research and	l offer
Programme Objective : Responsible Officer: Programme Outcome:	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary		agriculture, t	technology 1	research and	l offer
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access		agriculture, t	technology r	research and	l offer
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome			technology f		l offer
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome					l offer 2022/23
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access <i>buted to by the Programme Outcome</i> for male and female at all levels			ormance Ta	irgets	
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access <i>buted to by the Programme Outcome</i> for male and female at all levels		Perfo Base year	ormance Ta 2020/21	argets 2021/22	2022/23
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri 1. Increased enrolment	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome for male and female at all levels Outcome Indicators	cation, health, a	Perfo Base year	ormance Ta 2020/21 Target	argets 2021/22 Projection	2022/23 Projection
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contriants 1. Increased enrolments • Gender parity Index Programme Outcome:	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome for male and female at all levels Outcome Indicators	cation, health, a	Perfo Base year	ormance Ta 2020/21 Target	argets 2021/22 Projection	2022/23 Projection
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contriants 1. Increased enrolments • Gender parity Index Programme Outcome:	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome for male and female at all levels Outcome Indicators Competitive graduates buted to by the Programme Outcome	cation, health, a	Perfo Base year	ormance Ta 2020/21 Target	argets 2021/22 Projection	2022/23 Projection
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri. 1. Increased enrolment · Gender parity Index Programme Outcome: Sector Outcomes contri.	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome for male and female at all levels Outcome Indicators Competitive graduates buted to by the Programme Outcome	cation, health, a	Perfo Base year 2018	ormance Ta 2020/21 Target	argets 2021/22 Projection 1:1	2022/23 Projection
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri. 1. Increased enrolment · Gender parity Index Programme Outcome: Sector Outcomes contri.	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome for male and female at all levels Outcome Indicators Competitive graduates buted to by the Programme Outcome	cation, health, a	Perfo Base year 2018	ormance Ta 2020/21 Target	argets 2021/22 Projection 1:1	2022/23 Projection
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri. 1. Increased enrolment · Gender parity Index Programme Outcome: Sector Outcomes contri.	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome for male and female at all levels Outcome Indicators Competitive graduates buted to by the Programme Outcome y and basic life skills	cation, health, a	Perfo Base year 2018	ormance Ta 2020/21 Target 1:1	argets 2021/22 Projection 1:1 argets	2022/23 Projection 1:1
Programme Objective : Responsible Officer: Programme Outcome: Sector Outcomes contri 1. Increased enrolment · Gender parity Index Programme Outcome: Sector Outcomes contri	To train human resources in the areas of educ other services for national development Asaf Adebua - Ag. University Secretary Equitable access buted to by the Programme Outcome for male and female at all levels Outcome Indicators buted to by the Programme Outcome y and basic life skills Outcome Indicators	cation, health, a Baseline 0.8	Perfo Base year 2018 Perfo Base year	ormance Ta 2020/21 Target 1:1 ormance Ta 2020/21	argets 2021/22 Projection 1:1 argets 2021/22	2022/23 Projection 1:1 2022/23

Rate of rolling research finding and innovations for implementation	0	2019	5%	10%	15%
Percentage of students graduating on time (by cohort)	42	2018	50%	59%	62%
Percentage of students on apprenticeship	40%	2019	50%	60%	75%
Proportion of students on government sponsorship	7.2%	2018	7.5%	8%	10%
SubProgramme: 07 Research and Graduate Studies					
Output: 02 Research and Graduate Studies					
Education by Type of Programmes			4%	10%	25%
SubProgramme: 08 Faculty of Education and Humanities					
Output: 01 Teaching and Training					
Enrolment Rate in University			3%	7%	10%
SubProgramme: 09 Faculty of Agriculture and Environment					
Output: 01 Teaching and Training					
Enrolment Rate in University			4%	7%	20%
SubProgramme: 10 Faculty of Business and Development Studies	5				
Output: 01 Teaching and Training					
Enrolment Rate in University			4%	15%	20%
SubProgramme: 11 Faculty of Sciences					
Output: 01 Teaching and Training					
Enrolment Rate in University			5%	10%	15%
SubProgramme: 12 Faculty of Medicine					
Output: 01 Teaching and Training					
Enrolment Rate in University			3%	5%	7%
SubProgramme: 13 Faculty of Laws					
Output: 01 Teaching and Training					
Enrolment Rate in University			10%	15%	20%
SubProgramme: 14 Institute of Peace and Strategic Studies					
Output: 01 Teaching and Training					
Enrolment Rate in University			2%	5%	10%

IX. Major Capital Investments And Changes In Resource Allocation

 Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

FY	7 2019/20		FY 2020/21
Appr. Budget and Planned Output	uts	Expenditures and Achievements by end Dec	Proposed Budget and Planned Outputs
Vote 149 Gulu University			
Program : 07 13 Support Services Programme			
Development Project : 0906 Gulu University			
Output: 07 13 80 Construction and Rehabilitation	n of Learni	ng Facilities (Universities)	
Complete casting of ground floor slab of the Busine	ss Centre.		Pay approved certificates for the construction of the business and development center. Make payment to the supervising consultant for the Business and Development Center.
Total Output Cost(Ushs Thousand)	1,685,000	0	2,681,000
Gou Dev't:	1,685,000	0	2,681,000
Ext Fin:	0	0	0
A.I.A:	0	0	0

X. Vote Challenges and Plans To Improve Performance

Vote Challenges

1. Low staffing levels for Academic Staff standing at 22% currently (i.e. out of the approved establishment of 1,058, only 237 staff are in-post);

Limited government allocation towards the development component. The government development allocation before the merger with A.I.A stood at 2.5Bn since 2015. This has significantly affect the implementation of development activities at the University given the fact that since inception the university has never received a seed grant as is the case with the new Universities.
 Inclusion of the 1.5Bn subvention of the task force for the establishment of Gulu University Constituent College of Agriculture, Moreto within the Vote 149 – Gulu University MTEE gives a micleading picture that the Vote has a big allocation under the Non.

Moroto within the Vote 149 – Gulu University MTEF gives a misleading picture that the Vote has a big allocation under the Non-Wage Component;

4. Budget cuts that affect the implementation of planned activities by the vote. This is evident as the 580m was cut from the transport equipment line in FY 2019/20 which has affected the completion of payment of 60% of the balance for the purchase of the university ambulance and purchase of other transport equipment. This has affected handling of referral cases as well as transportation of examinations materials to Hoima and Kitgum campuses and monitoring of activities at Gulu University Constituent College of Agriculture, Moroto.

Plans to improve Vote Performance

1. Comprehensive planning and budgeting including drawing of detailed work plans to facilitate effective performance reporting 2. Comprehensive procurement planning to avoid delays in implementation of activities and under absorption that may be caused

by procurement delays; and,

3. Adherence to work plans during budget implementation to avoid mischarges/diversions.

XI Off Budget Support

Table 11.1 Off-Budget Support by Sub-Programme

Billion Uganda Shillings	2019/20 Approved Budget	2020/21 Draft Estimates
Programme 0714 Delivery of Tertiary Education Programme	0.00	2.08
Recurrent Budget Estimates		
08 Faculty of Education and Humanities	0.00	0.45

510-Denmark	0.00	0.30
549-United Kingdom	0.00	0.15
09 Faculty of Agriculture and Environment	0.00	0.90
504-Belgium	0.00	0.08
506-Canada	0.00	0.60
522-Italy	0.00	0.12
549-United Kingdom	0.00	0.10
11 Faculty of Sciences	0.00	0.55
504-Belgium	0.00	0.17
543-Sweden	0.00	0.18
549-United Kingdom	0.00	0.09
550-United States of America	0.00	0.12
12 Faculty of Medicine	0.00	0.18
549-United Kingdom	0.00	0.18
Total for Vote	0.00	2.08

XII. Vote Cross Cutting Policy And Other Budgetary Issues

Table 12.1: Cross- Cutting Policy Issues

Issue Type:	HIV/AIDS
Objective :	Increase the level of HIV/AIDs activities in the University though awareness sensitization
Issue of Concern :	Low level of HIV/AIDs activities in the University/awareness sensitization
Planned Interventions :	Voluntary HIV/AIDS testing, safe male circumcision, and sensitization and training of staff and students as guided by the Policy
Budget Allocation (Billion) :	0.240
Performance Indicators:	Voluntary HIV/AIDS testing done for 1,000 students. safe male circumcision done for 100 community members.
Issue Type:	Gender
Objective :	Create awareness of the Gender and Equity Policy passed by council
Issue of Concern :	Gender and Equity discrimination, inadequate awareness of Disability issues
Planned Interventions :	Complete construction of ramps along walkways. Installation of road limit signs within the University. Sponsor of female staff to undergo further training.
Budget Allocation (Billion) :	0.400
Performance Indicators:	3 ramps constructed along walkways. 3 road limit signs installed within the University. 5 female staff sponsored to undergo further training.
Issue Type:	Enviroment
Objective :	Improve the learning environment for improved learning outcomes
Issue of Concern :	Decreasing green cover
Planned Interventions :	Establishment of a plantation at the university farm. Procurement of dustbins to enhance proper waste disposal.

Budget Allocation (Billion) : 0.400

Performance Indicators: 30 acres of tress planted. 10 dustbins procured and placed around the compound.

XIII. Personnel Information

Table 13.1 Staff Establishment Analysis

Title	Salary Scale	Number Of Approved Positions	Number Of Filled Positions
Director Quality Assurance	M2	1	0
LABORATORY ATTENDANT	M20	12	4
ASSOCIATE PROFESSOR	M3	24	3
Director ICT	M3	1	0
Director IRGS	M3	1	0
Director Multi-Functional Science Lab	M3	1	0
PROFESSOR	M3	18	8
Associate Professor Non-Science FOBDS	M4	16	3
Principal Internal Auditor	M4	1	0
Senior Lecturer Science FOS	M5	20	5
Senior Planning Officer	M5	1	0
Senior Assistant Bursar (IGU)	M5(NTNS)	4	1
Senior Procurement Officer	M5(NTNS)	1	0
Lecturer Non-Science FOEH	M6	78	33
Lecturer Science FOS	M6	38	20
Senior Lecturer Non-Science FOEH	M6	48	2
Assistant Registrar 1	M6(NTNS)	7	2
Assistant Lecturer	M6.2 (TS)	60	13
Assistant Registrar II	M7	11	9
Laboratory Technician	M7	20	4
Teaching Assistant	M7	10	5

Table 13.2 Staff Recruitment Plan

Post Title	Salalry Scale	No. Of Approved Posts	No Of Filled Posts	Vacant Posts	No. of Posts Cleared for Filling FY2020/21	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
Assistant Lecturer	M6.2 (TS)	60	13	47	3	14,575,161	174,901,932
Assistant Registrar 1	M6(NTNS)	7	2	5	2	12,111,896	145,342,752
ASSOCIATE PROFESSOR	M3	24	3	21	4	25,562,312	306,747,744
Associate Professor Non-Science FOBDS	M4	16	3	13	2	16,407,828	196,893,936
Director IRGS	M3	1	0	1	1	8,520,745	102,248,940

Director Multi-Functional Science Lab	M3	1	0	1	1	8,520,745	102,248,940
LABORATORY ATTENDANT	M20	12	4	8	3	1,347,111	16,165,332
Laboratory Technician	M7	20	4	16	5	12,899,215	154,790,580
Lecturer Non-Science FOEH	M6	78	33	45	2	13,735,600	164,827,200
Lecturer Science FOS	M6	38	20	18	5	36,888,010	442,656,120
PROFESSOR	M3	18	8	10	2	12,781,156	153,373,872
Senior Assistant Bursar (IGU)	M5(NTNS)	4	1	3	1	6,603,081	79,236,972
Senior Lecturer Non-Science FOEH	M6	48	2	46	10	74,882,810	898,593,720
Senior Lecturer Science FOS	M5	20	5	15	3	24,380,328	292,563,936
Teaching Assistant	M7	10	5	5	2	6,061,764	72,741,168
Total		357	103	254	46	275,277,762	3,303,333,144