

Vote:155 Uganda Cotton Development Organisation

V1: Vote Overview

I. Vote Mission Statement

To promote and monitor production, processing and marketing of high value cotton and its by-products for the welfare of our society

II. Strategic Objective

To facilitate increase in cotton production and improvement in quality for agro-industrialization and inclusive employment'

III. Major Achievements in 2019/20

PERFORMANCE HIGHLIGHTS

1. Output level - with support from the Private Sector (Uganda Ginners and Cotton Exporters' Association - UGCEA), the following were achieved:

a) Provision of cotton planting seed - a total of 3,137 Mt of seed were supplied to farmers in 67 districts in Eastern, Northern, West Nile, Mid-West & Central and Kazinga Channel Regions including 278 women, 165 youth groups and about 278 PWDs. Out of the 3,137 Mt of seed, 240 Mt were supplied to farmers in 10 hard-to-reach districts namely; Amuria, Katakwi, Abim, Kaabong, Koboko, Zombo, Adjumani, Moyo, Yumbe and Ntoroko.

b) Seed multiplication - about 5 Mt of foundation seed were obtained from the Cotton Research Program. Overall, approx. 35 Mt of Foundation seed and 1st generation seed were distributed to seed growers. Identified and trained over 7,000 seed growers on seed production techniques in selected areas in Abim, Adjumani, Alebtong, Apac, Dokolo, Hoima, Kaberamaido, Kaliro, Kayunga, Kasese, Kween, Nebbi, Oyam, Pader, Rubirizi, Serere, Tororo, & Agago districts. Over 9,500 acres were planted under seed multiplication. A total of 38 Prison Farms were involved in cotton production. Approx. 4,000 acres were planted by Prison Farms under medium/large-scale cotton production. A total of 990 spray pumps, 522 Mt of fertilizers and 127,000 units of pesticides were distributed to seed growers.

c) Farmer mobilization for cotton production - a total of 4,000 one-acre demonstration plots were established for training farmers on cotton production techniques in eastern, Northern, West Nile, Mid-West & Central and Kazinga Channel Regions. Over 12,646 training sessions were conducted at the demonstration plots for about 123,000 farmers. Members of 278 women groups, 165 youth groups and about 278 PWD were among the farmers who were trained at the demonstration gardens. Extension messages were broadcast in 10 local languages on crop establishment & management, pest control, post-harvest handling and indicative farm-gate price using local radios stations.

d) Cotton-targeted extension services - trained and deployed 450 UGCEA extension workers in 67 cotton growing districts. Out of the 450 extension workers 20 were deployed in 10 hard to reach districts of Amuria, Katakwi, Abim, Koboko, Kaabong, Zombo, Adjumani, Moyo, Yumbe and Ntoroko. Over 90 LG extension staff in 67 cotton growing districts have been trained on cotton production techniques.

e) Provision of other production inputs - overall, about 582 Mt of fertilizers, 1,701,275 one-acre-units of pesticides, 5,564 spray pumps and 4,484 litres of herbicides were supplied to all cotton farmers including 278 women, 165 youth groups and 278 PWDs in the 67 districts with support from private sector (cotton ginners). About 186,102 units of pesticides, 405 spray pumps and 12 Mt of fertilizers were supplied to the 10 hard-to-reach districts. Over 123,000 farmers including members of 267 women groups and 158 youth groups were trained on proper use and storage of inputs at the demonstration gardens.

f) Mechanization of land opening - a total of 1,121 acres ploughed by tractors in 67 cotton growing districts under the CDO/UGCEA tractor hire scheme. In addition, a total of 117,982 acres were ploughed by ox-ploughs distributed in the previous seasons; 65,954 acres were ploughed for cotton and 52,028 for other crops.

g) Project 1219 for construction of a Cotton Planting Seed Processing Facility in Pader District:

- Contract for construction a mechanical workshop was cleared by the Solicitor General.
- Construction of a bale shed - structural steel works were completed, roof coverings and construction completed, external and internal walls completed, doors installed, internal and external finishings on-going.
- The consignment of 8 gin stands arrived in Mombasa. Delivery in Kampala and handover was expected by second week of January, 2020.

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Note: Planned works were revised from construction of stores and multi-purpose hall to construction of a bale shed and mechanical workshop. This arose from the urgent need to have storage facilities for bales and the need for a workshop for repairs and maintenance given that the seed processing facility was operational. Furthermore, due to change in priorities, procurement of a new seed delinting machine was deferred in favour of procuring additional gin stands. The additional gin stands are needed to increase ginning capacity in order to produce the required seed in time.

2. Outcome level

a) Quantity of cotton produced - 114,107 bales of lint (@ 185 Kg) had been purchased from farmers by end of Q2 FY 2019/20 compared to 87,055 bales of lint by the end of Q2 FY 2018/19. Cotton production was affected by erratic rainfall patterns during the early part of the growing season (July & August) and heavy rains during the later part of the season (November & December).

b) Quality of cotton - 81% of the total lint classed was graded in the top 3 grades. Heavy rains during November and December affected the quality of cotton harvested.

c) Domestic consumption of lint - 2,050 bales of lint were procured for Fine Spinners Uganda Ltd under the Buffer Stock Fund.

IV. Medium Term Plans

a) Research – collaborate with NARO's Cotton Research Program for development of new cotton varieties which are early maturing, high yielding, drought, disease and pest tolerant and with the desired lint quality parameters. Research will also look at development of technologies for mitigating effects of climate change.

b) Support production – strengthen collaboration with Uganda Ginners & Cotton Exporters Association (UGCEA) for continued support towards key cotton production activities under the Cotton Production Support Program..

c) Quality of cotton - intensify sensitization of all stakeholders on post-harvest handling and quality management.

d) Support to domestic value addition to lint - continue to procure and supply raw materials (cotton lint) to the local textile manufacturers using the Lint Buffer Stock Revolving Fund. This will contribute towards creation of employment, import substitution, foreign exchange earnings and increased returns from cotton thru sale of high value products.

d) Improving access to raw materials (cotton seed) for domestic value addition by cottonseed processors - advocate for expansion of the Lint Buffer Stock Fund to cater for provision of cottonseed to edible oil millers.

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V. Summary of Past Performance and Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (US\$ Billion)

	2018/19 Outturn	2019/20		2020/21	MTEF Budget Projections			
		Approved Budget	Expenditure by End Dec		2021/22	2022/23	2023/24	2024/25
Recurrent								
Wage	0.000	2.013	0.977	2.013	2.013	2.013	2.013	2.013
Non Wage	0.541	2.418	1.280	2.418	2.902	3.482	4.178	5.014
Devt.								
GoU	3.839	4.211	0.895	4.211	4.211	4.211	4.211	4.211
Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	4.380	8.642	3.152	8.642	9.126	9.706	10.403	11.238
Total GoU+Ext Fin (MTEF)	4.380	8.642	3.152	8.642	9.126	9.706	10.403	11.238
Arrears	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget	4.380	8.642	3.152	8.642	9.126	9.706	10.403	11.238
A.I.A Total	4.307	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total	8.687	8.642	3.152	8.642	9.126	9.706	10.403	11.238
Total Vote Budget Excluding Arrears	8.687	8.642	3.152	8.642	9.126	9.706	10.403	11.238

VI. Budget By Economic Classification

Table V6.1 2019/20 and 2020/21 Budget Allocations by Item

<i>Billion Uganda Shillings</i>	2019/20 Approved Budget				2020/21 Draft Estimates		
	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	Total
Output Class : Outputs Provided	4.431	0.000	0.000	4.431	4.431	0.000	4.431
211 Wages and Salaries	2.416	0.000	0.000	2.416	2.491	0.000	2.491
212 Social Contributions	0.267	0.000	0.000	0.267	0.233	0.000	0.233
213 Other Employee Costs	0.667	0.000	0.000	0.667	0.426	0.000	0.426
221 General Expenses	0.186	0.000	0.000	0.186	0.289	0.000	0.289
222 Communications	0.017	0.000	0.000	0.017	0.020	0.000	0.020
223 Utility and Property Expenses	0.229	0.000	0.000	0.229	0.213	0.000	0.213
224 Supplies and Services	0.133	0.000	0.000	0.133	0.154	0.000	0.154
225 Professional Services	0.000	0.000	0.000	0.000	0.020	0.000	0.020
226 Insurances and Licenses	0.100	0.000	0.000	0.100	0.100	0.000	0.100
227 Travel and Transport	0.330	0.000	0.000	0.330	0.379	0.000	0.379
228 Maintenance	0.086	0.000	0.000	0.086	0.104	0.000	0.104
273 Employer social benefits	0.000	0.000	0.000	0.000	0.003	0.000	0.003
Output Class : Capital Purchases	4.211	0.000	0.000	4.211	4.211	0.000	4.211
281 Property expenses other than interest	0.320	0.000	0.000	0.320	0.300	0.000	0.300

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312 FIXED ASSETS	3.891	0.000	0.000	3.891	3.911	0.000	3.911
Grand Total :	8.642	0.000	0.000	8.642	8.642	0.000	8.642
Total excluding Arrears	8.642	0.000	0.000	8.642	8.642	0.000	8.642

VII. Budget By Programme And Subprogramme

Table V7.1: Past Expenditure Outturns and Medium Term Projections by Programme and SubProgramme

<i>Billion Uganda shillings</i>	FY 2018/19 Outturn	FY 2019/20		2020-21 Proposed Budget	Medium Term Projections			
		Approved Budget	Spent By End Dec		2021-22	2022-23	2023-24	2024-25
52 Cotton Development	8.650	8.642	3.152	8.642	9.126	9.706	10.403	11.238
01 Headquarters	4.811	4.431	2.256	4.431	4.915	5.495	6.192	7.027
1219 Cotton Production Improvement	3.839	4.211	0.895	4.211	4.211	4.211	4.211	4.211
Total for the Vote	8.650	8.642	3.152	8.642	9.126	9.706	10.403	11.238
Total Excluding Arrears	8.650	8.642	3.152	8.642	9.126	9.706	10.403	11.238

VIII. Programme Performance and Medium Term Plans

Table V8.1: Programme Outcome and Outcome Indicators (Only applicable for FY 2020/21)

Programme :	52 Cotton Development				
Programme Objective :	To facilitate increase in cotton production and improvement in quality for agro-industrialization and inclusive employment.				
Responsible Officer:	Managing Director - Mrs. Jolly Sabune				
Programme Outcome:	Increased cotton production, quality and domestic value addition				
<i>Sector Outcomes contributed to by the Programme Outcome</i>					
1. Increased production and productivity of priority and strategic commodities					
Outcome Indicators	Performance Targets				
			2020/21	2021/22	2022/23
	Baseline	Base year	Target	Projection	Projection

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• Percentage of lint classed on the top 3 grades	69%	2018	80%	82%	85%
• Volume of Cotton produced in Metric tons(Mt)	37,440	2018	43,110	45,700	48,500
• Volume of Cotton consumed locally in Metric tons (Mt)	3,700	2018	4,500	4,800	5,100
SubProgramme: 01 Headquarters					
Output: 01 Provision of cotton planting seeds					
No. of districts served with cotton planting seed			69	72	74
Output: 02 Seed multiplication					
No. of seed growers registered and trained on seed production			6,500	6,800	7,000
Output: 03 Farmer mobilisation and sensitisation for increasing cotton production and quality					
No. demonstration plots established for farmer training			4,500	4,600	4,800
No. of farmers trained during the training sessions conducted at the demonstration plots			135,000	138,000	144,000
No. of training sessions conducted at the demonstration plots			13,500	13,800	14,400
Output: 04 Cotton targeted extension services					
No. Extension workers trained			450	460	480
Output: 05 Provision of pesticides and spray pumps					
No. of districts served with pesticides and pumps			69	72	74
Output: 06 Mechanisation of land opening					
No. of acres ploughed by tractor/ox ploughs			135,000	150,000	150,000

IX. Major Capital Investments And Changes In Resource Allocation

Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

FY 2019/20		FY 2020/21	
Appr. Budget and Planned Outputs	Expenditures and Achievements by end Dec	Proposed Budget and Planned Outputs	
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Program : 01 52 Cotton Development			
Development Project : 1219 Cotton Production Improvement			
Output: 01 52 72 Government Buildings and Administrative Infrastructure			
Undertake construction of 3 stores, 1 multi-purpose hall and external works (storm water drainage , drive ways) at the new cotton seed processing plant in Pajule, Pader District	Mechanical workshop - contract for construction was cleared by the Solicitor General.	Undertake construction of 1 processed cottonseed store, 1 seed cotton store, 1 block of 10 staff quarters (@ 2 rooms), 1 multi-purpose hall & undertake external works (tarmacking of driveways, storm water drainage) at Pader Seed Processing Plant	
	Construction of a bale shed - structural steel works were completed, roof coverings and construction completed, external and internal walls completed, doors installed, internal and external finishings on-going.		
Total Output Cost(Ushs Thousand)	3,611,000	405,427	3,651,000
Gou Dev't:	3,611,000	405,427	3,651,000
Ext Fin:	0	0	0

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A.I.A:	0	0	0
Output: 01 52 75 Purchase of Motor Vehicle and Other Transport Equipment			
			Procure 1 service vehicle for the Pader Seed processing plant and 1 vehicle for field monitoring, supervision and mobilization for cotton production.
Total Output Cost(Ushs Thousand)	0	0	560,000
Gou Dev't:	0	0	560,000
Ext Fin:	0	0	0
A.I.A:	0	0	0

X. Vote Challenges and Plans To Improve Performance

Vote Challenges

- Inadequate budgetary provisions and budget cuts create funding gaps and result in scaling down of activities.
- Imposing NTR ceilings on CDO (Vote 155) and other agencies that collect it. This limits access to generated revenues and therefore curtails inclusion of critical activities in the budget.
- Centralization of NTR into the Consolidated Fund lengthens access to funds and affects prompt responses to emerging issues.
- Erratic weather patterns affect timely adoption of recommended production practices thus affecting production.
- Fluctuating farm-gate prices affect farmers' morale to implement recommended production practices.
- Low level of domestic value addition which makes Uganda dependent on international determined lint prices

Plans to improve Vote Performance

- Intensify engagement with MFPED to raise NTR ceiling and to allow CDO to spend NTR at source.
- Partner with private sector to support production activities.
- Train farmers on climate change mitigation practices such as early planting, water conservation, etc.
- Promote increased domestic value addition by improving access to locally produced lint and cottonseed.

XI Off Budget Support

Table 11.1 Off-Budget Support by Sub-Programme

N/A

XII. Vote Cross Cutting Policy And Other Budgetary Issues

Table 12.1: Cross- Cutting Policy Issues

Issue Type: HIV/AIDS

Objective :	Renew and intensify HIV/AIDS awareness and prevention among CDO staff
Issue of Concern :	Reduced vigilance on prevention of HIV/AIDS
Planned Interventions :	1. Renew awareness on prevention of HIV/AIDS. 2. Distribute condoms to staff
Budget Allocation (Billion) :	0.002
Performance Indicators:	1. No. of counselling/awareness sessions conducted for CDO staff members. 2. No. of condoms distributed to staff.

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Issue Type:	Gender
Objective :	Contribute to household incomes and food security of rural communities in the 69 cotton growing districts.
Issue of Concern :	Rural poverty and food insecurity
Planned Interventions :	i. Promote cotton as an income generating activity for women, youth and PWDs in Busoga, Bukedi, Bugisu, Teso, Lango, Acholi, West Nile, Mid-West & Central and Kazinga Channel Regions. ii. Avail cotton production inputs to women, youth & PWDs.
Budget Allocation (Billion) :	0.200
Performance Indicators:	a) No. of women groups, youth groups and PWDs participating in cotton production. b) Types & quantities of inputs supplied to women groups, youth groups and PWDs.
Objective :	Increase access to cotton information and training opportunities for women groups, youth groups and PWDs in in Busoga, Bukedi, Bugisu, Teso, Lango, Acholi, West Nile, Mid-West & Central and Kazinga Channel Regions.
Issue of Concern :	Inadequate access to production information and training opportunities
Planned Interventions :	Organize establishment of 1,700 demonstration plots for training women, youth and PWDs in Busoga, Bukedi, Bugisu, Teso, Lango, Acholi, West Nile, Mid-West & Central and Kazinga Channel Regions.
Budget Allocation (Billion) :	0.100
Performance Indicators:	i. No. of demonstration plots established for women groups, youth groups and PWDs. ii. No. of training sessions conducted for women groups, youth groups and PWDs. iii. No. of women, youth and PWDs trained at the demonstration plots.
Objective :	Increase access to and affordability of cotton production inputs by women groups, youth groups and PWDs.
Issue of Concern :	High cost of agriculture inputs
Planned Interventions :	Mobilize and assist 300 women groups, 180 youth groups and 350 PWDs to access key cotton production inputs (seed, fertilizers, pesticides, spray pumps) and tractor hire services at affordable prices
Budget Allocation (Billion) :	0.100
Performance Indicators:	a) No. of women groups, youth groups and PWDs that have received production inputs. b) Acreage ploughed by tractors/oxen for women groups, youth groups and PWDs.
Issue Type:	Environment
Objective :	Increase farmers' knowledge on environment protection/conservation
Issue of Concern :	Improper use, storage and disposal of pesticides among cotton farmers. Inadequate implementation of soil and water conservation measures.
Planned Interventions :	Train and demonstrate to cotton farmers proper use, storage and disposal of pesticides. Train cotton farmers on soil and water conservation techniques.
Budget Allocation (Billion) :	0.080
Performance Indicators:	No. of training sessions conducted. No. of farmers trained.

XIII. Personnel Information

Table 13.1 Staff Establishment Analysis

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Title	Salary Scale	Number Of Approved Positions	Number Of Filled Positions
Store keeper	CDO-4	1	0
Accounts Assistant	CDO-5	1	0
Classing Trainee	CDO-5	1	0
Internal Auditor Assitant	CDO-5	1	0
Personel & Administration Officer	CDO-5	1	0
Procurement Assistant	CDO-5	1	0
Office Attendant	CDO-8	3	2
Security Guard/Care taker	CDO-8	2	1

Table 13.2 Staff Recruitment Plan

Post Title	Salalry Scale	No. Of Approved Posts	No Of Filled Posts	Vacant Posts	No. of Posts Cleared for Filling FY2020/21	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
Accounts Assistant	CDO-5	1	0	1	1	2,400,000	28,800,000
Classing Trainee	CDO-5	1	0	1	1	1,700,000	20,400,000
Internal Auditor Assitant	CDO-5	1	0	1	1	2,400,000	28,800,000
Office Attendant	CDO-8	3	2	1	1	1,000,000	12,000,000
Personel & Administration Officer	CDO-5	1	0	1	1	2,400,000	28,800,000
Procurement Assistant	CDO-5	1	0	1	1	2,100,000	25,200,000
Security Guard/Care taker	CDO-8	2	1	1	1	620,000	7,440,000
Store keeper	CDO-4	1	0	1	1	800,000	9,600,000
Total		11	3	8	8	13,420,000	161,040,000