### V1: Vote Overview

#### I. Vote Mission Statement

To Promote and Protect Uganda's Interests in the Nordics.

## **II. Strategic Objective**

To Promote Uganda's Commercial and Economic Diplomacy (Exports, Inward Direct Foreign Investments and Tourism).

To Promote International Law and Commitments and Report on International Treaties and Conventions.

Provide Diplomatic, Protocol and Consular Services.

Mobilize and empower Ugandan Diaspora for national development.

Promote Uganda's Public Diplomacy and enhance her image.

Strengthen Institutional Capacity of the Mission.

## III. Major Achievements in 2019/20

As at MPS, the Embassy registered the following key achievements:

- 1. Facilitated the repatriation of 04 remains of dead Ugandans.
- 2. Issued 86 Recommendation letters to Applicants for Passports/ passport renewals.
- 3. Verified/authenticated 12 passports, 01 driving permit and 01 birth certificate for Ugandans.
- 4. Facilitated 22 Ugandans, who had lost their passports, with Certificates of Identity.
- 5. Verified the Marital Status of two (02) Ugandans as single.
- 6. The Head of Mission successfully Presented credentials to His Majesty the King of Norway in Oslo.
- 7. Spearheaded the drafting and eventual signing of a MoU in power and renewable energy between Uganda and Sweden. This signing culminated in a high-level business delegation to Uganda in November 2019 to discuss practical steps for Swedish companies to invest in Uganda's energy sector. Eltek Power Sweden, a world leader in high efficiency power electronic and energy conversion was immediately cleared to construct the Mirima-Kikagati-Nsongezi, a132 KV transmission line.
- 8. Participated in the annual Swahili Day in Stockholm, Sweden. With Foreign companies engaging in more business dealings in East Africa and the Region set to see continued growth, Swahili is looked at as the most viable language to bring the continent together. Thus, every year, the East African Embassies accredited to the Nordics come together to promote and encourage the use of Swahili language to the host communities in the Nordics.
- 9. Participated at the Nordic Africa Foreign Ministers' meeting in Dar es Salaam. These meetings enhance dialogue between African and Nordic countries. They give an opportunity for an open and informal dialogue between African and Nordic countries on a variety of Foreign Policy and global issues. The dialogue has served as a platform for discussions on Peace and Security, International Trade and Economic Development based on Democracy, Human Rights and Good Governance. These meetings have strengthened the ties and the relationships between the Nordics and African countries.
- 10. Participated in the Danish Quality Travel Fair to promote Uganda as a viable tourist destination to the potential tourists, and selected tour and travel agents.
- 11. Engaged in the 3 investment forums/meetings to attract potential investors in the key strategic sectors; the Nordic-East

Africa Business Expo & Conference (NEABEC); Business Forum organized by the Norwegian African Business Association in Oslo; and meetings with the various Swedish business Communities.

- 12. Through the investment promotion efforts, The Pan African Development Project (PADP), in partnership with some Ugandans has setup a Chia processing plant in Gulu.
- 13. Engaged the Head of Africa Department Ministry of Foreign Affairs Sweden on bilateral cooperation issues between the two countries.
- 14. Held meetings with officials from the Ministry of Agriculture of Denmark with a view to attract cooperation assistance in the Agricultural sector.
- 15. Facilitated the Agribusiness and food tech-business delegation from the Danish Agriculture and Food Council led by Jeppe Sondergaard Pedersen, who visited Uganda, and held a fruitful discussion with the private sector and crowned their visit by meeting the President to assess the possible opportunities available for investment.
- 16. Held meetings with senior Swedish Government Officials in Stockholm to interest them into promoting Uganda as a viable destination for trade Investment and Tourism.
- 17. The Mission encouraged the export of Uganda's food crops such as bananas.
- 18. Processed and approved a total of 716 Visa applications. Of these, 19 visas were issued by the Embassy.
- 19. Held meetings with the Ugandan Diaspora in Norway, Finland and Sweden to brief them on the prevailing investment climate, listen to their concerns and challenges like issues pertaining to obtaining the National Identity Cards, and taxes for returning Ugandans among others.
- 20. Hired consultancy services for pre-feasibility study on the requirements for the renovation of both the chancery and official residence.
- 21. Furnished the residence of the Head of Mission and the Third Secretary.

### **IV. Medium Term Plans**

In the Medium term, the Embassy plans to undertake the following; -

- i. Provide market information on potential Ugandan products for export to the Nordic Countries.
- ii. Mobilize grants and lines of credit for National Development.
- iii. Target inward investments in infrastructure, oil and gas, and agro-processing for increased production and employment creation
- iv. Participate in Major tourism exhibitions (in Herning, Copenhagen and Helsinki) to attract more tourists to Uganda.
- v. Coordinate Familiarization tour to Uganda for Nordic Tour writers, Marketing companies and Bloggers to get first hand information about the enormous opportunities available in Uganda, both in the Trade and investment and Tourism sectors.
- vi. Negotiate, initiate and ensure conclusion of bilateral agreements to the benefit of all Ugandans.
- vii. Engage the Nordic Governments for enhanced bilateral cooperation.
- viii. Mobilise the Diaspora to transfer skills, knowledge, and resources for National development.
- ix. Identify employment opportunities for Ugandans in the Nordics

- x. Continue to offer consular services including; Visa issuance to travellers coming to Uganda, processing of passport issuance to Ugandans, and Authentication of Ugandan documents for foreign use.
- xi. Network with International Organizations like International Rescue Committee(IRC) to help provide consular services to Ugandans in distress
- xii. Continue to closely work with the Diaspora organizations put in place by this Embassy, like the Uganda Nordic Diaspora Investment Initiative (UNDII) to promote Uganda as a viable destination for tourists, to the Nordics and the most stable country to invest in and do business with in the Region.
- xiii. Renovate and expand the Chancery.

## V. Summary of Past Performance and Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (UShs Billion)

			20	19/20		MTEF Budget Projections			
		2018/19 Outturn	Approved Budget	Expenditure by End Dec	2020/21	2021/22	2022/23	2023/24	2024/25
Recurrent	Wage	0.743	0.763	0.381	0.763	0.763	0.763	0.763	0.763
	Non Wage	4.087	4.142	2.071	4.142	4.142	4.142	4.142	4.142
Devt.	GoU	0.000	0.467	0.234	0.150	0.150	0.150	0.150	0.150
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	4.830	5.372	2.686	5.055	5.055	5.055	5.055	5.055
Total GoU+Ext Fin (MTEF)		4.830	5.372	2.686	5.055	5.055	5.055	5.055	5.055
	Arrears	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget		4.830	5.372	2.686	5.055	5.055	5.055	5.055	5.055
A.I.A Total		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Grand Total		5.372	2.686	5.055	5.055	5.055	5.055	5.055
Total Vote Budget Excluding Arrears		4.830	5.372	2.686	5.055	5.055	5.055	5.055	5.055

## VI. Budget By Economic Clasification

Table V6.1 2019/20 and 2020/21 Budget Allocations by Item

	201	9/20 Appro	ved Budge	et	2020/21	Draft Esti	mates
Billion Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	Total
Output Class : Outputs Provided	4.905	0.000	0.000	4.905	4.905	0.000	4.905
211 Wages and Salaries	2.564	0.000	0.000	2.564	2.564	0.000	2.564
212 Social Contributions	0.152	0.000	0.000	0.152	0.152	0.000	0.152
213 Other Employee Costs	0.193	0.000	0.000	0.193	0.193	0.000	0.193
221 General Expenses	0.107	0.000	0.000	0.107	0.107	0.000	0.107
222 Communications	0.076	0.000	0.000	0.076	0.076	0.000	0.076
223 Utility and Property Expenses	1.328	0.000	0.000	1.328	1.328	0.000	1.328
226 Insurances and Licenses	0.047	0.000	0.000	0.047	0.047	0.000	0.047
227 Travel and Transport	0.306	0.000	0.000	0.306	0.306	0.000	0.306
228 Maintenance	0.131	0.000	0.000	0.131	0.131	0.000	0.131
Output Class : Capital Purchases	0.467	0.000	0.000	0.467	0.150	0.000	0.150
312 FIXED ASSETS	0.467	0.000	0.000	0.467	0.150	0.000	0.150
Grand Total :	5.372	0.000	0.000	5.372	5.055	0.000	5.055
Total excluding Arrears	5.372	0.000	0.000	5.372	5.055	0.000	5.055

18

20

No. of scholarships secured.

# Vote: 218 Mission in Denmark

## VII. Budget By Programme And Subprogramme

## Table V7.1: Past Expenditure Outturns and Medium Term Projections by Programme and SubProgramme

Billion Uganda shillings		FY 2019/20			Medium Term Projections			ons
	FY 2018/19 Outturn	Approved Budget	Spent By End Dec	2020-21 Proposed Budget	2021-22	2022-23	2023-24	2024-25
52 Overseas Mission Services	4.830	5.372	2.686	5.055	5.055	5.055	5.055	5.055
01 Headquarters Copenhagen	4.830	4.905	2.453	4.905	4.905	4.905	4.905	4.905
0974 Strengthening Mission in Denmark	0.000	0.467	0.234	0.150	0.150	0.150	0.150	0.150
Total for the Vote	4.830	5.372	2.686	5.055	5.055	5.055	5.055	5.055
Total Excluding Arrears	4.830	5.372	2.686	5.055	5.055	5.055	5.055	5.055

## VIII. Programme Performance and Medium Term Plans

## Table V8.1: Programme Outcome and Outcome Indicators (Only applicable for FY 2020/21)

Table V8.1: Programm	e Outcome and Outcome Indicators (Only ap)	plicable for	FY 2020/2	1)				
Programme :	52 Overseas Mission Services							
Programme Objective :	To promote cooperation frameworks between Uganda and the Nordic countries.  To promote trade, tourism and investment and attract technology transfer.  To provide consular services.  To strengthen the Mission through development programs.							
Responsible Officer:	Alex Hope Mukubwa							
<b>Programme Outcome:</b>	Enhanced national security development, the co	untry's ima	ge abroad an	nd wellbeing	g of Uganda	ns		
Sector Outcomes contril	buted to by the Programme Outcome							
1. Improved regional a	nd International Relations							
	Perform				mance Targets			
	Outcome Indicators			2020/21	2021/22	2022/23		
		Baseline	Base year	Target	Projection	Projection		
Number of cooperation frame	eworks negotiated, and concluded	2	2018	3	3	4		
• Rating of Uganda's image ab	oroad	Good	2018	Good	Good	Good		
SubProgramme: 01 He	eadquarters Copenhagen							
Output: 01 Cooperation	frameworks							
No. of Bilateral cooperation frameworks negotiated or signed.				3	3	4		
Output: 02 Consulars se	ervices							
No. of official visits facilitated				5	6	8		
Output: 04 Promotion o	f trade, tourism, education, and investment							
No. of foreign Tourism promotion engagements.				4	5	5		

## IX. Major Capital Investments And Changes In Resource Allocation

#### Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

N/A

### X. Vote Challenges and Plans To Improve Performance

#### **Vote Challenges**

- i. Inadequate funding to effectively undertake Commercial and Economic Diplomacy activities. The Embassy requires Ugx. 1,176,805,704 to deliver on this mandate
- ii. Shortfall of Ugx. 82,400,684 on Local Staff salaries.
- iii. Deficit of Ugx. 710,200,794 on rent for the Chancery and Official re during renovation
- iv. Uganda products not meeting import standards of the countries of accreditation
- v. Poor coordination mechanism between the Embassy and relevant MDAs back at home

### Plans to improve Vote Performance

- i. Lobby for more funding to scale up the implementation of Comercial and Economic Diplomacy activities.
- ii. Engage relevant stakeholders to improve on the standards of Ugandan products.
- iii. Engage in efforts to Strengthen coordination between the Embassy and MDAs back at home

### XI Off Budget Support

#### **Table 11.1 Off-Budget Support by Sub-Programme**

N/A

## XII. Vote Cross Cutting Policy And Other Budgetary Issues

#### **Table 12.1: Cross- Cutting Policy Issues**

Issue Type: HIV/AIDS

Objective :	To Implement the HIV/AIDS work place policy
Issue of Concern :	HIV/AIDS Prevention and management
Planned Interventions :	Collaborate with relevant stakeholder to organize HIV seminar.
	Provide Medical care to staff affected, including, where appropriate, access to counselling services
<b>Budget Allocation (Billion):</b>	0.100

Performance Indicators:	02 Health seminars on HIV awareness and prevention organized
	Medical care to staff affected, including, where appropriate, access to counselling services provided.
Issue Type:	Gender
Objective :	Put in consideration the gender issues in all the programs and activities of the Embassy.
Issue of Concern:	Gender Awareness and consideration
Planned Interventions :	Organise meetings on Gender analysis, planning and budgeting
	Ensure that the building rented for the Chancery has facilities to cater the needs of men, women and persons with disabilities
<b>Budget Allocation (Billion):</b>	0.070
Performance Indicators:	04 staff sensitization meetings/sessions on Gender analysis, planning and budgeting organized
	Consideration ensured that the building rented for the Chancery has facilities to cater the needs of men, women and persons with disabilities
Issue Type:	Enviroment
Objective :	To put into consideration environment issues in all programs/activities of the Mission
Issue of Concern:	clean, safe and secure environment
Planned Interventions :	Procure dustbins, cleaning materials and environmentally friendly equipment.
<b>Budget Allocation (Billion):</b>	4.000
Performance Indicators:	A clean, safe and secure environment maintained

## **XIII. Personnel Information**

**Table 13.1 Staff Establishment Analysis** 

N/A

**Table 13.2 Staff Recruitment Plan** 

N/A