QUARTER 3: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Released by End Q 3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	1.855	1.392	1.355	75.0%	73.0%	97.4%
	Non Wage	15.688	12.608	7.210	80.4%	46.0%	57.2%
Devt.	GoU	0.155	0.114	0.000	73.5%	0.0%	0.0%
	Ext. Fin.	0.000	0.000	0.000	0.0%	0.0%	0.0%
	GoU Total	17.699	14.114	8.565	79.7%	48.4%	60.7%
Total GoU+Ext	Fin (MTEF)	17.699	14.114	8.565	79.7%	48.4%	60.7%
	Arrears	0.000	0.000	0.000	0.0%	0.0%	0.0%
7	Total Budget	17.699	14.114	8.565	79.7%	48.4%	60.7%
	A.I.A Total	0.000	0.000	0.000	0.0%	0.0%	0.0%
	Grand Total	17.699	14.114	8.565	79.7%	48.4%	60.7%
Total Vote Budge	t Excluding Arrears	17.699	14.114	8.565	79.7%	48.4%	60.7%

Table V1.2: Releases and Expenditure by Programme and Sub-SubProgramme*

Billion Uganda Shillings	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	%Releases Spent
Programme: Tourism Development	17.70	14.11	8.57	79.7%	48.4%	60.7%
Sub-SubProgramme: 02 Tourism Development	17.70	14.11	8.57	79.7%	48.4%	60.7%
Total for Vote	17.70	14.11	8.57	79.7%	48.4%	60.7%

Matters to note in budget execution

Destination brand roll-out activities in digital, broadcast and out of home platforms in international, regional and domestic markets are still ongoing

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

(i) Major unpsent balances					
Departments , Projects					
Sub-SubProgramme 02 Tourism Development					
5.257 Bn Shs	Department/Project :01 Headquarters				

Vote: 117 Uganda Tourism Board

QUARTER 3: Highlights of Vote Performance

Reason: a. Extension of MDR contracts to allow them execute promotion activities halted due to covid travel restrictions and ongoing brand roll out activities

b. Delayed submission of invoices by service providers

c. Ongoing brand roll out activities in digital, broadcast and out of home platforms

d. Delays encountered in inspection of tourism facilities

e. Postponement of sensitisation campaigns for public health inspectors on inspection of tourism facilities

Items

2,655,949,705.000 UShs 221001 Advertising and Public Relations

Reason: Ongoing brand roll out activities in digital, broadcast and out of home platforms

952,973,768.000 UShs 225002 Consultancy Services- Long-term

Reason: Extension of MDR contracts to allow them execute promotion activities halted due to covid travel

restrictions and ongoing brand roll out activities

718,716,041.000 UShs 227001 Travel inland

Reason: Delays encountered in inspection of tourism facilities

243,155,939.000 UShs 221005 Hire of Venue (chairs, projector, etc)

Reason: Delayed submission of invoices by service providers

178,769,000.000 UShs 221002 Workshops and Seminars

Reason: Postponement of sensitisation campaigns for public health inspectors on inspection of tourism

facilities

0.114 Bn Shs Department/Project :1676 Retooling of Uganda Tourism Board

Reason: Procurements ongoing for purchase of ICT equipment and office partitioning

Items

59,302,514.000 UShs 312203 Furniture & Fixtures

Reason: Procurement is ongoing

54,999,999.000 UShs 312202 Machinery and Equipment

Reason: Procurement is ongoing

(ii) Expenditures in excess of the original approved budget

V2: Performance Highlights

Table V2.1: Sub-SubProgramme Outcome and Outcome Indicators*

Sub-SubProgramme: 02 Tourism Development

Responsible Officer: Ms. Lilly Ajarova (Chief Executive Officer)

Sub-SubProgramme Outcome: Tourism Promotion

Sub-SubProgramme Outcome Indicators	Indicator Measure	Planned 2021/22	Actuals By END Q3	
Annual Change in arrivals from key source markets	Percentage	2.1%	31%	

QUARTER 3: Highlights of Vote Performance

Proportion of tourist oriented enterprises that are compliant with tourist service standards and guidelines	Percentage	35%	40.9%
Sub-SubProgramme Outcome: Efficient and effective U	ТВ		
Sub-SubProgramme Outcome Indicators	Indicator Measure	Planned 2021/22	Actuals By END Q3
Level of compliance of the MPS to gender and equity budgeting	Percentage	70%	69%
Level of compliance of planning and budgeting instruments to NDPII	Percentage	70%	86.6%

Table V2.2: Budget Output Indicators*

Department: 01 Headquarters

Budget OutPut: 02 Tourism Promotion and Marketing

Budget Output Indicators	Indicator Measure	Planned 2021/22	Actuals By END Q3
No. of International Tourism marketing exhibitions participated in to showcase Uganda's tourism potential	Number	2	7
No. of domestic Tourism fairs held to showcase Uganda's Tourism potential	Number	1	2
No. of promotional materials produced and distributed in the various promotional engagements and markets	Number	30000	5295

Budget OutPut: 03 Tourism Research and Development

Budget Output Indicators	Indicator Measure	Planned 2021/22	Actuals By END Q3
No. of tourism investment bankable projects prepared	Number	1	0
No. of studies conducted to inform tourism marketing and promotion	Number	2	0

Budget OutPut : 04 Quality Assurance

Budget Output Indicators	Indicator Measure	Planned 2021/22	Actuals By END Q3
Proportion of registered tourism facilities inspected	Percentage	55%	51%
No. of tourism facility managers and owners sensitized on tourism service standards	Number	1500	431
No. of hotels classified	Number	200	0

Performance highlights for the Quarter

QUARTER 3: Highlights of Vote Performance

- a. Launched the destination brand, "Explore Uganda, The Pearl of Africa" that promises an adventure of a lifetime
- b. Developed the destination website "www.exploreuganda.com" and social media handles
- (@UgTourismBoard;@TourismBoardUg;@exploreuganda) for improved access to tourism and investment information on Uganda
- c. Commenced the roll out of the Destination brand campaign, "Uniquely Yours" and "What is Uniquely Ours is Uniquely Yours" in the international and domestic markets respectively on print, digital and broadcast media platforms
- d. Trained 493 travel trade from the Middle East and Japan in Uganda's tourism offering (travel agents and tour operators)
- e. Uganda's tourism was showcased at 2 Expos i.e. Guangzhou International Fair and Travel Daily Conference in China
- f. 5 Market Destination Representatives bolstered the destination's promotion and visibility in six key source markets (UK and Ireland, Germany, Austria and Switzerland, Gulf States, Japan and China) through consumer and travel trade outreach campaigns, digital marketing, and media advertising
- g. Promoted World Wildlife Day 2022 celebrations in partnership with the Uganda Wildlife Authority (UWA) and UNDP
- h. Bid for Africa Medicine's Agency Headquarters establishment in Uganda in partnership with National Drug Authority, MoFPED, Office of the President, MoFA, OPM, Ministry of Trade and URA
- i. Conducted 3 familiarization trips for German travel trade media, Africa Medicine's Agency evaluation team and the Ugandan media in Kampala and across Uganda for improved production and dissemination of tourism stories
- j. Developed an e-self registration system for improved remote access of tourism service providers (https://qasystem.utb.go.ug)
- k. 31 tour operators and agents were registered
- 1. 8 accommodation facilities were registered
- m. Draft tourism sector investment profile outlining tourism investment opportunities and requirements in Uganda developed
- n. Draft tourism product catalogue and investment handbook for Entebbe City developed
- o. UTB supported the execution of a feasibility study for the establishment of the Greater Kampala Tourism Circuit Project led by National Planning Authority
- p. Launched the first Railway Museum in Uganda in Jinja in partnership with Cross Cultural Foundation Uganda (CCFU), Ministry of Tourism and the European Union
- q. Supported the Greening initiative in commemoration of St. Patrick's Day in partnership with the Embassy of Ireland, KCCA and Mbarara Municipality

V3: Details of Releases and Expenditure

Table V3.1: Releases and Expenditure by Budget Output*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Sub-SubProgramme 02 Tourism Development	17.70	14.11	8.57	79.7%	48.4%	60.7%
Class: Outputs Provided	17.54	14.00	8.57	79.8%	48.8%	61.2%
190201 UTB Support Services	5.36	3.61	3.02	67.3%	56.3%	83.6%
190202 Tourism Promotion and Marketing	8.78	8.57	4.60	97.6%	52.4%	53.7%
190203 Tourism Research and Development	0.85	0.64	0.38	75.7%	44.6%	58.9%
190204 Quality Assurance	2.55	1.18	0.57	46.1%	22.4%	48.5%
Class: Capital Purchases	0.16	0.11	0.00	73.6%	0.0%	0.0%
190275 Purchase of Motor Vehicles and Other Transport Equipment	0.01	0.00	0.00	0.0%	0.0%	0.0%
190276 Purchase of Office and ICT Equipment, including Software	0.08	0.05	0.00	67.1%	0.0%	0.0%
190278 Purchase of Office and Residential Furniture and Fittings	0.06	0.06	0.00	100.0%	0.0%	0.0%
Total for Vote	17.70	14.11	8.57	79.7%	48.4%	60.7%

Table V3.2: 2021/22 GoU Expenditure by Item

Vote: 117 Uganda Tourism Board

QUARTER 3: Highlights of Vote Performance

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Class: Outputs Provided	17.54	14.00	8.57	79.8%	48.8%	61.2%
211102 Contract Staff Salaries	1.86	1.39	1.36	75.0%	73.0%	97.4%
211103 Allowances (Inc. Casuals, Temporary)	0.80	0.54	0.42	67.3%	52.7%	78.4%
212101 Social Security Contributions	0.19	0.14	0.14	74.9%	73.3%	97.7%
213001 Medical expenses (To employees)	0.19	0.19	0.17	100.0%	91.2%	91.2%
213002 Incapacity, death benefits and funeral expenses	0.01	0.01	0.00	80.0%	40.0%	50.0%
213004 Gratuity Expenses	0.61	0.31	0.29	50.0%	47.8%	95.6%
221001 Advertising and Public Relations	4.62	4.75	2.10	102.9%	45.4%	44.1%
221002 Workshops and Seminars	0.71	0.18	0.01	25.8%	0.7%	2.9%
221003 Staff Training	0.47	0.24	0.11	51.5%	22.7%	44.0%
221005 Hire of Venue (chairs, projector, etc)	0.56	0.47	0.22	83.5%	40.0%	47.9%
221006 Commissions and related charges	0.07	0.00	0.00	1.4%	0.0%	0.0%
221007 Books, Periodicals & Newspapers	0.02	0.00	0.00	20.0%	15.1%	75.5%
221008 Computer supplies and Information Technology (IT)	0.02	0.02	0.01	100.0%	82.0%	82.0%
221009 Welfare and Entertainment	0.25	0.17	0.15	67.9%	60.4%	89.0%
221011 Printing, Stationery, Photocopying and Binding	0.15	0.05	0.00	37.1%	3.2%	8.7%
221012 Small Office Equipment	0.01	0.01	0.00	100.0%	0.0%	0.0%
221016 IFMS Recurrent costs	0.02	0.02	0.00	75.0%	4.9%	6.6%
221017 Subscriptions	0.05	0.02	0.01	37.3%	32.4%	86.7%
222001 Telecommunications	0.06	0.05	0.05	76.4%	74.6%	97.7%
223003 Rent – (Produced Assets) to private entities	0.56	0.39	0.39	70.5%	70.5%	100.0%
223004 Guard and Security services	0.04	0.03	0.02	75.0%	48.0%	64.0%
223005 Electricity	0.04	0.02	0.01	52.8%	40.7%	77.1%
224004 Cleaning and Sanitation	0.04	0.02	0.01	64.4%	33.4%	51.8%
225001 Consultancy Services- Short term	0.06	0.06	0.02	100.0%	24.4%	24.4%
225002 Consultancy Services- Long-term	2.91	2.91	1.95	100.0%	67.2%	67.2%
226001 Insurances	0.08	0.04	0.01	53.6%	6.2%	11.6%
227001 Travel inland	2.09	1.23	0.51	58.7%	24.3%	41.5%
227002 Travel abroad	0.60	0.53	0.45	87.8%	75.3%	85.7%
227004 Fuel, Lubricants and Oils	0.28	0.08	0.07	28.2%	25.5%	90.4%
228002 Maintenance - Vehicles	0.17	0.12	0.07	69.0%	40.0%	58.0%
228003 Maintenance – Machinery, Equipment & Furniture	0.03	0.02	0.01	67.6%	19.1%	28.3%
Class: Capital Purchases	0.16	0.11	0.00	73.6%	0.0%	0.0%
312201 Transport Equipment	0.01	0.00	0.00	0.0%	0.0%	0.0%
312202 Machinery and Equipment	0.08	0.05	0.00	67.1%	0.0%	0.0%
312203 Furniture & Fixtures	0.06	0.06	0.00	100.0%	0.0%	0.0%
Total for Vote	17.70	14.11	8.57	79.7%	48.4%	60.7%

Table V3.3: Releases and Expenditure by Department and Project*

Vote: 117 Uganda Tourism Board

QUARTER 3: Highlights of Vote Performance

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	%GoU Releases Spent
Sub-SubProgramme 1902 Tourism Development	17.70	14.11	8.57	79.7%	48.4%	60.7%
Departments						
01 Headquarters	17.54	14.00	8.57	79.8%	48.8%	61.2%
Development Projects						
1676 Retooling of Uganda Tourism Board	0.16	0.11	0.00	73.6%	0.0%	0.0%
Total for Vote	17.70	14.11	8.57	79.7%	48.4%	60.7%

Table V3.4: External Financing Releases and Expenditure by Sub-SubProgramme and Project

Billion Uganda Shillings	Approved Released	Spent	% Budget	% Budget	%Releases
	Budget	_	Released	Spent	Spent

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Sub-SubProgramme: 02 Tourism Dev	relopment		
Departments			
Department: 01 Headquarters			
Outputs Provided			
Budget Output: 01 UTB Support Serv	vices		
Improved internal efficiency and	• Monthly payments for 10 Board of	Item	Spent
effectiveness of operations	Directors retainers made	211102 Contract Staff Salaries	842,433
Stakeholders engaged on matters of	 24 Board coordination meetings facilitated 	211103 Allowances (Inc. Casuals, Temporary)	357,479
coordination and implementation of	• UTB represented in 5 court cases and	212101 Social Security Contributions	135,908
tourism development initiatives	filed defence for 4 court cases	213001 Medical expenses (To employees)	171,989
	 Destination website online subscriptions for domain registration, security and 	213002 Incapacity, death benefits and funeral	4,000
	certification procured	expenses	4,000
	 IFMS equipment maintained and administrative expenses made 	213004 Gratuity Expenses	292,603
	Due diligence conducted for the firms	221001 Advertising and Public Relations	52,105
	that coordinated the Dubai Expo 2020	221002 Workshops and Seminars	1,316
	and the United States Tour Operators Association Conference	221003 Staff Training	86,324
	• Staff welfare maintained and	221007 Books, Periodicals & Newspapers	2,264
	administrative expenses paid (rent, utilities, machinery maintenance, wages	221008 Computer supplies and Information Technology (IT)	12,300
	and salaries, NSSF, small office equipment, stationery, cleaning services,	221009 Welfare and Entertainment	94,596
	etc.) • UTB capacity building undertaken for	221011 Printing, Stationery, Photocopying and Binding	4,684
	39 staff the new "Explore Uganda, the	221016 IFMS Recurrent costs	986
	Pearl of Africa" brand manual • Medical insurance for 39 staff members	221017 Subscriptions	14,924
	provided	222001 Telecommunications	19,975
	Board of Survey conducted		
	 Procurement-related adverts and public open bidding operations facilitated 	223003 Rent – (Produced Assets) to private entities	393,509
	• Conducted 2 media trainings and 2	223004 Guard and Security services	16,902
	familiarization trips to Northern Uganda (Gulu, Amuru district and Kapchorwa)	223005 Electricity	14,640
	for digital journalists and 100 government	224004 Cleaning and Sanitation	12,021
	communicators in responsible reporting, content creation for domestic and	225002 Consultancy Services- Long-term	110,284
	international tourism promotion and	226001 Insurances	5,020
	"Explore Uganda, The Pearl of Africa"	227001 Travel inland	62,406
	brandMedia monitoring and research	227002 Travel abroad	209,887
	conducted to establish the image	227004 Fuel, Lubricants and Oils	25,312
	perception towards UTB and the destination	228002 Maintenance - Vehicles	67,300
	8 UTB Internal and external Public Relations Campaign rolled out on print, broadcast and online media Held one media engagement that	228003 Maintenance – Machinery, Equipment & Furniture	5,968
	attracted 15 media houses to streamline communication		

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

- Annual subscriptions to professional bodies renewed (ACCA, CPA, IIA, CIPS, IPPU, Uganda Law Society, East Africa Law Society)
- Operationalised a 24-hour Tourist Health Help Desk at the tourism liaison office in Entebbe International Airport. This facilitated the timely provision of tourism information regarding the PCR testing procedures that previously dissuaded travel to the country due to its management
- Participated in the EAC Tourism Expo
- 10 stakeholder engagements conducted in execution of post COVID-19 recovery initiatives.
- 1 MOU was signed with KCCA to promote domestic tourism
- Supported the Greening initiative in commemoration of St. Patrick's Day in partnership with the Embassy of Ireland, KCCA and

Mbarara Municipality

Reasons for Variation in performance

Total	3,017,136
Wage Recurrent	842,433
Non Wage Recurrent	2,174,703
Arrears	0
AIA	0

Budget Output: 02 Tourism Promotion and Marketing

2 domestic tourism promotional campaigns developed 7th Edition of the Pearl of Africa Tourism opportunities at the Magical Kenya Expo Expo 2022 held

Brand Promotional Programmes developed and carried out

Market Destination Representatives (MDRs) firms established and maintained in 4 key source markets Promotional materials and content for domestic and inbound tourism products collected and developed Strengthened capacity of Uganda Convention Bureau and private sector in destination MICE management

• UTB showcased the destination's tourism products and investment · Commemorated the world tourism day

2022 virtual celebrations with the emphasis on tourism for inclusive development

• 2 familiarisation trips across Uganda were organised for 15 travel trade and media from the key source markets of Germany, Switzerland and Austria to facilitate the production and dissemination of Uganda's tourism information in popular media channels (print, digital and TV) in select markets.

 Supported Tooro Kingdom in Empango celebration to promote cultural tourism. • Supported the Culinary Association of

Uganda to promote culinary tourism. Promoted World Wildlife Day 2022 celebrations in partnership with the Uganda Wildlife Authority (UWA) and **UNDP**

Item	Spent
211102 Contract Staff Salaries	335,004
211103 Allowances (Inc. Casuals, Temporary)	5,250
221001 Advertising and Public Relations	1,881,409
221005 Hire of Venue (chairs, projector, etc)	175,481
221009 Welfare and Entertainment	55,160
222001 Telecommunications	10,875
225002 Consultancy Services- Long-term	1,775,883
227001 Travel inland	210,640
227002 Travel abroad	131,795
227004 Fuel, Lubricants and Oils	18,540

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

- Launched the destination brand, "Explore Uganda, The Pearl of Africa" that promises an adventure of a lifetime to all our visitors
- Developed the Destination website "www.exploreuganda.com" and social media handles
- (@UgTourismBoard;@TourismBoardUg; @exploreuganda) for improved access to tourism and investment information on Uganda
- 2 destination brand campaigns produced and internationally disseminated in collaboration with Uganda Airlines and MDRs i.e. "What is Uniquely Ours is Uniquely Yours" and "Uniquely Ours" campaign advertised in print, broadcast and out of home media platforms
- Maintained 5 Market Destination Representative (MDR) firms in key source markets of (UK & Ireland, China, Japan, Gulf states, Switzerland, Germany & Austria)
- Trained 493 travel trade (325 travel agents and 168 tour operators) in Uganda's tourism offering i.e. Middle East and Japan
- Uganda's tourism showcased at 5 Expos i.e. United States Tour Operators Association 2021, Dubai expo 2020, Japan Association of Travel Agents virtual expo, Guangzhou International Fair and Travel Daily Conference in China
- Media buying undertaken in leading print media in source markets (UK/Ireland, China, Germany, Middle East, Japan)
- Acquired membership for the destination to strategic travel trade associations in the UK/Ireland market i.e. ATTA, AITO, ITAA
- Familiarisation trips across Uganda conducted for travel media from the german market
- Produced a 5 minute documentary focusing on tourism for inclusive development in Karamoja region.
- "Explore Uganda, The Pearl of Africa" brand content produced and advertised in the Ngaali inflight magazine of Uganda Airlines
- Uganda Convention Bureau (UCB) renewed its membership to the International Congress and Convention Association (ICCA), an international association that facilitates the sourcing

Vote: 117 Uganda Tourism Board

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

and bidding for meetings, events and conferences in the MICE industry (Meetings, Incentives, Conferences, Events)

- Trained UCB staff to enhance capacity in bidding and leads conversion in the MICE
- Participated in bidding for Africa Medicine's Agency Headquarters establishment in Uganda in partnership with National Drug Authority, MoFPED, Office of the President, MoFA, OPM, Ministry of Trade and URA
 Familiarisation trip conducted for
- Familiarisation trip conducted for Africa Medicine's Agency evaluation team to cultural sites in Kampala

Reasons for Variation in performance

• 7th Edition of the Pearl of Africa Tourism Expo 2022 was cancelled due to the new Pearl of Africa brand launch

Total	4,600,037
Wage Recurrent	335,004
Non Wage Recurrent	4,265,033
Arrears	0
AIA	0

Budget Output: 03 Tourism Research and Development

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Annual and quarterly performance tracking and reporting undertaken,	 Budget Framework Paper for FY 2022/23 and Ministerial Policy Statement for FY 2022/23 developed and submitted Product profiling for Karuma and 	Item	Spent
		211102 Contract Staff Salaries	69,700
Budget Framework Paper and Ministerial Policy Statement for FY 2022/23		211103 Allowances (Inc. Casuals, Temporary)	59,179
developed		221001 Advertising and Public Relations	5,595
Diverse and improved tourism product ranges developed		221002 Workshops and Seminars	4,000
Tourism research studies and surveys	conducted as potential products for	221003 Staff Training	11,850
conducted	Infrastructure tourism. • Hosted a delegation of 25 German	221005 Hire of Venue (chairs, projector, etc)	15,000
	Investors where UTB presented	222001 Telecommunications	8,350
	Investment opportunities in the tourism	225001 Consultancy Services- Short term	15,480
	investment profile outlining tourism investment opportunities and	225002 Consultancy Services- Long-term	67,560
		227001 Travel inland	54,304
		227002 Travel abroad	56,536
	 Developed a draft tourism product catalogue and investment handbook for Entebbe City UTB supported the execution of a feasibility study for the establishment of the Greater Kampala Tourism Circuit Project led by National Planning Authority Launched the first Railway Museum in Uganda in Jinja in partnership with Cross Cultural Foundation Uganda (CCFU), Ministry of Tourism and the European Union Recruited enumerators to facilitate the collection of data on customer preferences, satisfaction, and sector compliance to guide strategy implementation 	227004 Fuel, Lubricants and Oils	10,101
Reasons for Variation in performance			

377,655	Total
69,700	Wage Recurrent
307,955	Non Wage Recurrent
0	Arrears
0	AIA

Budget Output: 04 Quality Assurance

Vote: 117 Uganda Tourism Board

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
100 tour and travel agents and 450 tour	• 129 tour and travel companies were	Item	Spent
guides registered and licensed	inspected for compliance to minimum service standards and covid-19 standard	211102 Contract Staff Salaries	107,928
3000 accommodation facilities registered,		221001 Advertising and Public Relations	158,545
inspected and licensed across	• 103 tour and travel agents and 52 tour	221003 Staff Training	9,450
Uganda	guides registered. • 37 tour and travel agents and inspected	221005 Hire of Venue (chairs, projector, etc)	33,398
Classification and grading of 200	and 36 tour and travel agents licensed	222001 Telecommunications	7,650
accommodation facilities undertaken	• Developed an e–self registration system for improved remote access	227001 Travel inland	181,747
Skilling of 2,640 personnel along the	• 55 tourism facilities were inspected for	227002 Travel abroad	53,553
tourism value chain undertaken to improve customer satisfaction and destination's competitiveness (300 Public Health Inspectors, 500 tour & travel agents, 1500 hoteliers, 40 hotel assessors, 600 tour guides)	• 43 accommodation facilities registered	227004 Fuel, Lubricants and Oils	18,327

Reasons for Variation in performance

- Sensitization of facility owners in preparation of the grading exercise is still on going
- Inspection exercises started in late march and are still ongoing
- Skilling of tourism personnel in minimum service standards will be conducted in quarter 4

Total	570,599
Wage Recurrent	107,928
Non Wage Recurrent	462,671
Arrears	0
AIA	0
Total For Department	8,565,427
Wage Recurrent	1,355,065
Wage Recurrent Non Wage Recurrent	1,355,065 7,210,362
č	, ,
Non Wage Recurrent	7,210,362

Development Projects

Project: 1676 Retooling of Uganda Tourism Board

Capital Purchases

working tools

Budget Output: 76 Purchase of Office and ICT Equipment, including Software

13 laptops/desktop Item Spent computers procured for staff as

Reasons for Variation in performance

Procurement process is ongoing

Total 0

Vote: 117 Uganda Tourism Board

QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
		GoU Development	t 0
		External Financing	9
		Arrears	0
		AIA	. 0
Budget Output: 78 Purchase of Office	and Residential Furniture and Fittings		
UTB offices on 5th floor partitioned		Item	Spent
Reasons for Variation in performance			
		Total	1 0
		GoU Development	0
		External Financing	9 0
		Arrears	0
		AIA	. 0
		Total For Project	0
		GoU Development	0
		External Financing	9 0
		Arrears	0
		AIA	0
		GRAND TOTAL	8,565,427
		Wage Recurrent	1,355,065
		Non Wage Recurrent	7,210,362
		GoU Development	0
		External Financing	9 0
		Arrears	0
		AIA	0

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Sub-SubProgramme: 02 Tourism De	evelopment		
Departments			
Department: 01 Headquarters			
Outputs Provided			

Budget Output: 01 UTB Support Services

Vote: 117 Uganda Tourism Board

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
• Monthly payments for 10 Board of	• Monthly payments for 10	Item	Spent
Directors retainers made • Quarterly Board coordination meetings facilitated Board of Directors retainers made • 4 full Board Meetings, 8 Committee		211102 Contract Staff Salaries	278,661
	• 4 full Board Meetings, 8 Committee	211103 Allowances (Inc. Casuals, Temporary)	146,635
• UTB represented in courts of law or	Meetings and 12 management meetings	212101 Social Security Contributions	59,365
1 3	facilitated • UTB represented in 3 courts cases and	213001 Medical expenses (To employees)	162,427
administrative expenses made	drafted and filed 1 submission	213004 Gratuity Expenses	39,900
• Annual subscriptions to professional bodies renewed (legal, finance, audit,	IFMS equipment serviced and maintained	221001 Advertising and Public Relations	9,650
procurement, etc.)	Annual subscriptions to professional	221002 Workshops and Seminars	1,316
Due diligence of contracts conductedStaff welfare maintained and	bodies renewed (ACCA, CPA, IIA, CIPS, IPPU, Uganda Law Society, East Africa	221003 Staff Training	25,914
administrative expenses paid (rent,	Law Society)	221007 Books, Periodicals & Newspapers	1,269
utilities, machinery maintenance, wages and salaries, NSSF, small office	• Due diligence of contracts done for Out of Home Advertising for the rollout of	221008 Computer supplies and Information Technology (IT)	9,165
equipment, stationery, cleaning services, etc.)	the new brand • Staff welfare maintained and	221009 Welfare and Entertainment	51,816
• UTB capacity building undertaken for 39 staff	administrative expenses paid (rent, utilities, machinery	221011 Printing, Stationery, Photocopying and Binding	1,444
• Medical insurance for 39 staff members	small office equipment, stationery, cleaning services, vehicle maintenance etc.) • UTB capacity building undertaken for 36 estaff on the new "Explore Uganda, the Pearl of Africa" brand manual	221017 Subscriptions	10,814
provided • Contracts and Evaluation Committee		222001 Telecommunications	7,075
operations facilitated		223003 Rent – (Produced Assets) to private	139,382
 Procurement-related adverts and public open bidding operations facilitated 1 Inspection, monitoring and evaluation 			0.455
		223004 Guard and Security services	3,467
of UTB activities conducted • UTB Internal and external	Medical insurance for 36 staff members	223005 Electricity	6,387
Public Relations Campaign rolled	provided • 11 Contracts committee and 16	224004 Cleaning and Sanitation	7,006
out on print, broadcast and online	Evaluation Committee operations	225002 Consultancy Services- Long-term	57,254
mediaEngagement of internal and external		227001 Travel inland	15,956
publics to streamline communication	done in Q2	227002 Travel abroad	98,919
Corporate materials produced and	• Trained 100 government communicators	227004 Fuel, Lubricants and Oils	25,312
disseminated to stakeholders• International and regional obligations for	(public relations officials) on the "Explore Uganda, the Pearl of Africa"	228002 Maintenance - Vehicles	33,973
• Stakeholder engagements in tourism development initiatives undertaken	• Conducted product familiarisation trip for media to Kapchorwa for improved media promotion • Media monitoring and research conducted to establish the image perception towards UTB and the destination • Supported the Greening initiative in commemoration of St. Patrick's Day in partnership with the Embassy of Ireland, KCCA and Mbarara Municipality	228003 Maintenance – Machinery, Equipment & Furniture	968
Reasons for Variation in performance			

Reasons for Variation in performance

Total 1,194,073 Wage Recurrent 278,661

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		Non Wage Recurrent	915,412
		AIA	0

Budget Output: 02 Tourism Promotion and Marketing

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
• 1 Domestic tourism promotional	Promoted World Wildlife Day 2022	Item	Spent
campaign produced and run on	celebrations in partnership with the	211102 Contract Staff Salaries	103,080
print, broadcast and digital media platforms	Uganda Wildlife Authority (UWA) and UNDP	211103 Allowances (Inc. Casuals, Temporary)	5,250
• 2 Tourism Clusters supported in		221001 Advertising and Public Relations	944,321
promotion of cultural and historical tourism (Kasese, Tooro, Kigezi, Busoga,	• Launched the destination brand, "Explore Uganda, The Pearl of Africa"	221005 Hire of Venue (chairs, projector, etc)	156,051
Bugisu, Karamoja, Buganda, Ssese, West	that promises an adventure of a lifetime to	221009 Welfare and Entertainment	8,843
Nile, Acholi, Teso)	all our visitors	222001 Telecommunications	1,725
Joint tourism Marketing initiatives with stakeholders towards domestic tourism	• Developed the destination website "www.exploreuganda.com" and social	225002 Consultancy Services- Long-term	364,104
events supported• 7th Edition of the Pearl	media handles	·	,
of Africa	(@UgTourismBoard;@TourismBoardUg;	227001 Travel inland	116,177
Tourism Expo 2022 held• Run destination brand campaigns	@exploreuganda) for improved access to tourism and investment information on	227002 Travel abroad	464
in target regional and	Uganda	227004 Fuel, Lubricants and Oils	18,540
international markets• Marketing activations undertaken	• 2 destination brand campaigns produced and internationally disseminated in		
in key source markets (UK/Ireland,	collaboration with Uganda Airlines and		
Austria, Switzerland & Germany, China,	MDRs i.e. "Uniquely Yours" and "What is		
Japan and Gulf states) for increased destination awareness• Tourism	Uniquely Ours is Uniquely Yours" campaign advertised in print, broadcast		
promotional content	and out of home media platforms		
developed for domestic and	T. 1. 1.400 1 1.4005 1		
inbound tourism products• Capacity of Uganda Convention	• Trained 493 travel trade (325 travel agents and 168 tour operators) in Uganda's		
Bureau and private sector	tourism offering i.e. Middle East and		
strengthened for destination MICE	Japan		
management	• Uganda's tourism showcased at 2 Expos i.e. Guangzhou International Fair and		
	Travel Daily Conference in China		
	• Media buying undertaken in leading print		
	media in source markets (UK/Ireland, China, Germany, Middle East, Japan)		
	• Acquired membership for the destination		
	to strategic travel trade associations in the		
	UK/Ireland market i.e. ATTA, AITO, ITAA		
	• Familiarisation trips across Uganda		
	conducted for travel media from the		
	german market		
	• "Explore Uganda, The Pearl of Africa"		
	brand content produced and advertised in		
	the Ngaali inflight magazine of Uganda Airlines		
	• Participated in bidding for Africa		
	Medicine's Agency Headquarters establishment in Uganda in partnership		
	with National Drug Authority, MoFPED,		
	Office of the President, MoFA, OPM,		
	Ministry of Trade and URA		
	• Familiarisation trip conducted for Africa Medicine's Agency evaluation team to		
	cultural sites in Kampala		
Reasons for Variation in performance			

Vote: 117 Uganda Tourism Board

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in	Expenditures incurred in the	UShs
	Quarter	Quarter to deliver outputs	Thousand

• 7th Edition of the Pearl of Africa Tourism Expo 2022 was cancelled due to the new Pearl of Africa brand launch

Total 1,718,556 103,080 Wage Recurrent Non Wage Recurrent 1,615,476 0

Budget Output: 03 Tourism Research and Development

- Quarter 2 performance reporting undertaken
- · Ministerial Policy Statement for FY 2022/23 developed Tourism product portfolio

developed for Kampala-Entebbe-Jinja city tourism circuit

- Tourism investment profiling conducted for tourism investment promotion• 1 tourism research study undertaken to facilitate the collection of data on customer preferences, satisfaction, • UTB supported the execution of a and sector compliance to guide strategy implementation
- · Quarter 2 performance reporting FY 2021/22 undertaken
- · Ministerial Policy Statement for FY 2022/23 developed
- Developed a draft tourism sector investment profile outlining tourism investment opportunities and requirements in Uganda
 - Developed a draft tourism product catalogue and investment handbook for Entebbe City
 - feasibility study for the establishment of the Greater Kampala Tourism Circuit Project led by National Planning Authority
 - Launched the first Railway Museum in Uganda in Jinja in partnership with Cross Cultural Foundation Uganda (CCFU), Ministry of Tourism and the European Union

Item	Spent
211102 Contract Staff Salaries	25,369
211103 Allowances (Inc. Casuals, Temporary)	14,817
221001 Advertising and Public Relations	5,595
221002 Workshops and Seminars	4,000
221003 Staff Training	6,900
221005 Hire of Venue (chairs, projector, etc)	15,000
222001 Telecommunications	2,700
225001 Consultancy Services- Short term	15,480
225002 Consultancy Services- Long-term	67,560
⁷ 227001 Travel inland	9,720
227002 Travel abroad	43,336
227004 Fuel, Lubricants and Oils	10,101

Reasons for Variation in performance

Total 220,577 Wage Recurrent 25,369 Non Wage Recurrent 195,208 AIA 0

Budget Output: 04 Quality Assurance

Vote: 117 Uganda Tourism Board

QUARTER 3: Outputs and Expenditure in Quarter

• 31 tour operators and agents were	T4	
	Item	Spent
registered. • Developed an e–self registration system for improved remote access	211102 Contract Staff Salaries	42,330
	221001 Advertising and Public Relations	3,825
8 accommodation facilities were	221003 Staff Training	4,500
registered	221005 Hire of Venue (chairs, projector, etc)	4,437
	222001 Telecommunications	2,250
	227001 Travel inland	9,369
	227002 Travel abroad	33,745
	227004 Fuel, Lubricants and Oils	18,327
ation of the grading exercise is still on going		
	rter 4	
	Total	118,783
	Wage Recurrent	42,330
	Non Wage Recurrent	76,453
	AIA	0
	Total For Department	3,251,989
	Wage Recurrent	449,440
	Non Wage Recurrent	2,802,549
	AIA	0
rism Roard		
Tishi Boaru		
Vehicles and Other Transport Equipment		
	Item	Spent
		-
	Total	Û
		0
	•	0
	· ·	0
nd ICT Equipment, including Software		
na 101 Equipment, metaumig Sozetture	Item	Spent
		Spent
	Total	0
		0
	•	0
	registered ration of the grading exercise is still on going and are still ongoing m service standards will be conducted in qua	registered 221005 Hire of Venue (chairs, projector, etc) 222001 Telecommunications 227001 Travel inland 227002 Travel abroad 227004 Fuel, Lubricants and Oils ation of the grading exercise is still on going an and are still ongoing an service standards will be conducted in quarter 4 Total Wage Recurrent Non Wage Recurrent Non Wage Recurrent AIA Total For Department Wage Recurrent Non Wage Recurrent Non Wage Recurrent Item Total GoU Development External Financing AIA

Vote: 117 Uganda Tourism Board

QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
		AL	A 0
Budget Output: 78 Purchase of Office a	and Residential Furniture and Fittings		
UTB offices on 5th floor partitioned		Item	Spent
Reasons for Variation in performance			
		Tota	al 0
		GoU Developmen	nt 0
		External Financin	g 0
		AL	A 0
		Total For Projec	et 0
		GoU Developmen	nt 0
		External Financin	g 0
		AL	A 0
		GRAND TOTA	L 3,251,989
		Wage Recurren	nt 449,440
		Non Wage Recurren	2,802,549
		GoU Developmen	nt 0
		External Financin	g 0
		AL	A 0

QUARTER 4: Revised Workplan

UShs Thousand Planned Outputs for the Estimated Funds Available in Quarter

Quarter (from balance brought forward and actual/expected releaes)

Sub-SubProgramme: 02 Tourism Development

Departments

Department: 01 Headquarters

Vote: 117 Uganda Tourism Board

QUARTER 4: Revised Workplan

Outputs Provided

Budget Output: 01 UTB Support Services

budget Output: 01 O 1 b Support Services				
• Monthly payments for 10 Board of Directors retainers	Item	Balance b/f	New Funds	Total
made • Quarterly Board coordination meetings facilitated	211102 Contract Staff Salaries	3,225	0	3,225
• UTB represented in courts of law or quasi-judicial bodies	211103 Allowances (Inc. Casuals, Temporary)	19,976	0	19,976
Destination website online subscriptions for domain registration, security and certification procured	212101 Social Security Contributions	3,140	0	3,140
IFMS equipment maintained and administrative expenses made	213001 Medical expenses (To employees)	16,511	0	16,511
• Annual subscriptions to professional bodies renewed (legal,	213002 Incapacity, death benefits and funeral expenses	4,000	0	4,000
finance, audit, procurement, etc.) • Due diligence of contracts conducted	213004 Gratuity Expenses	13,537	0	13,537
• Staff welfare maintained and administrative expenses paid (rent, utilities, machinery maintenance, wages and salaries, NSSF, small office equipment, stationery, cleaning services,	221001 Advertising and Public Relations	12,895	0	12,895
	221002 Workshops and Seminars	31,834	0	31,834
etc.) • UTB capacity building undertaken for 39 staff	221003 Staff Training	130,627	0	130,627
 Medical insurance for 39 staff members provided 	221005 Hire of Venue (chairs, projector, etc)	6,000	0	6,000
 Contracts and Evaluation Committee operations facilitated Procurement-related adverts and public open bidding 	221006 Commissions and related charges	1,000	0	1,000
 Procurement-related adverts and public open bidding operations facilitated 1 Inspection, monitoring and evaluation of UTB activities conducted UTB Internal and external Public Relations Campaign rolled out on print, broadcast and online media Media advertising for PR initiatives procured Media buying for content development and publishing undertaken Engagement of internal and external publics to streamline communication Corporate materials produced and disseminated to stakeholders 	221007 Books, Periodicals & Newspapers	736	0	736
	221008 Computer supplies and Information Technology (IT)	2,700	0	2,700
	221009 Welfare and Entertainment	13,664	0	13,664
	221011 Printing, Stationery, Photocopying and Binding	14,852	0	14,852
	221012 Small Office Equipment	10,000	0	10,000
	221016 IFMS Recurrent costs	14,014	0	14,014
	221017 Subscriptions	2,296	0	2,296
	222001 Telecommunications	275	0	275
	223003 Rent - (Produced Assets) to private entities	118	0	118
stakenolders	223004 Guard and Security services	9,498	0	9,498
International and regional obligations for tourism monitored and coordinated	223005 Electricity	4,360	0	4,360
Stakeholder engagement in execution of post-Covid	224004 Cleaning and Sanitation	11,179	0	11,179
recovery initiatives	225002 Consultancy Services- Long-term	84,716	0	84,716
	226001 Insurances	38,380	0	38,380
	227001 Travel inland	2,139	0	2,139
	227002 Travel abroad	69,641	0	69,641
	227004 Fuel, Lubricants and Oils	7,688	0	7,688
	228002 Maintenance - Vehicles	48,755	0	48,755
	228003 Maintenance – Machinery, Equipment & Furniture	15,132	0	15,132
	Total	592,887	0	592,887
	Wage Recurrent	3,225	0	3,225

Non Wage Recurrent

AIA

589,663

0

589,663

Vote: 117 Uganda Tourism Board

QUARTER 4: Revised Workplan

Budget Output: 02 Tourism Promotion and Marketing

Domestic tourism promotional
campaign run on print, broadcast
and digital media platforms
• 2 Touriem Clusters supported in promotion

- 2 Tourism Clusters supported in promotion of cultural and historical tourism (Kasese, Tooro, Kigezi, Busoga, Bugisu, Karamoja, Buganda, Ssese, West Nile, Acholi, Teso)
- Joint tourism Marketing initiatives with stakeholders towards domestic tourism events supported
- Run destination brand campaigns in target domestic, regional and international markets
- Marketing activations undertaken in key source markets for increased destination awareness
- Tourism promotional content developed for domestic and inbound tourism products
- Capacity of Uganda Convention Bureau and private sector strengthened for destination MICE management

5 mg			
Item	Balance b/f	New Funds	Total
211102 Contract Staff Salaries	12,882	0	12,882
211103 Allowances (Inc. Casuals, Temporary)	48,850	0	48,850
221001 Advertising and Public Relations	2,559,193	0	2,559,193
221002 Workshops and Seminars	11,875	0	11,875
221005 Hire of Venue (chairs, projector, etc)	149,519	0	149,519
221009 Welfare and Entertainment	4,840	0	4,840
225002 Consultancy Services- Long-term	814,117	0	814,117
227001 Travel inland	366,871	0	366,871
227002 Travel abroad	3,206	0	3,206
Total	3,971,353	0	3,971,353
Wage Recurrent	12,882	0	12,882
Non Wage Recurrent	3,958,471	0	3,958,471
AIA	0	0	0

Budget Output: 03 Tourism Research and Development

 \bullet Quarter 3 performance tracking and reporting undertaken.

 \bullet Annual performance tracking and reporting undertaken

 Tourism product packages and itineraries developed for various product segments for the Kampala-Entebbe-Jinja city tourism circuit
 Annual Tourism Investment Conference held to facilitate distribution of tourism investment information to potential investors

• Coordinated research conducted with institutions of higher learning

Item	Balance b/f	New Funds	Total
211102 Contract Staff Salaries	11,300	0	11,300
211103 Allowances (Inc. Casuals, Temporary)	47,361	0	47,361
221001 Advertising and Public Relations	6,205	0	6,205
221002 Workshops and Seminars	17,750	0	17,750
221003 Staff Training	535	0	535
221005 Hire of Venue (chairs, projector, etc)	26,395	0	26,395
221011 Printing, Stationery, Photocopying and Binding	10,864	0	10,864
222001 Telecommunications	375	0	375
225001 Consultancy Services- Short term	35,940	0	35,940
225002 Consultancy Services- Long-term	54,141	0	54,141
227001 Travel inland	49,874	0	49,874
227002 Travel abroad	2,324	0	2,324
Total	263,065	0	263,065
Wage Recurrent	11,300	0	11,300
Non Wage Recurrent	251,764	0	251,764
AIA	0	0	0

Vote: 117 Uganda Tourism Board

QUARTER 4: Revised Workplan

s c Relations nars	9,072 77,657 117,310	New Funds 0 0	Total 9,072
c Relations nars	77,657 117,310		9,072
nars	117,310	0	
	,		77,657
		0	117,310
	5,655	0	5,655
, projector, etc)	61,242	0	61,242
221011 Printing, Stationery, Photocopying and Binding		0	23,456
222001 Telecommunications		0	450
225001 Consultancy Services- Short term		0	12,000
	299,831	0	299,831
Total	606,674	0	606,674
Wage Recurrent	9,072	0	9,072
Non Wage Recurrent	597,602	0	597,602
AIA	0	0	
vare			
	Balance b/f	New Funds	Tota
ment	55,000	0	55,000
Total	55,000	0	55,000
GoU Development	55,000	0	55,000
External Financing	0	0	a
AIA	0	0	d
gs			
	Balance b/f	New Funds	Tota
	59,303	0	59,303
Total	59,303	0	59,303
GoU Development	59,303	0	59,303
External Financing	0	0	
AIA	0	0	(
GRAND TOTAL	5,548,282	0	5,548,28
		0	36,47
		0	5,397,50
_		0	114,30
_		0	,
_			
7 D	Total Wage Recurrent Non Wage Recurrent AIA ware ment Total GoU Development External Financing AIA gs Total GoU Development External Financing	Total 606,674 Wage Recurrent 9,072 Non Wage Recurrent 597,602 AIA 0	Total 606,674 0 Wage Recurrent 9,072 0 Non Wage Recurrent 597,602 0 AIA 0 0 O