

# Vote:316

Uganda Free Zones Authority

## QUARTER 4: Highlights of Vote Performance

### V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (US\$ Billion)

|  | Approved Budget | Released by End Q 4 | Spent by End Q4 | % Budget Released | % Budget Spent | % Releases Spent |
|--|-----------------|---------------------|-----------------|-------------------|----------------|------------------|
| Recurrent Wage                             | 2.393           | 2.393               | 2.215           | 100.0%            | 92.6%          | 92.6%            |
| Non Wage                                   | 3.696           | 3.696               | 3.644           | 100.0%            | 98.6%          | 98.6%            |
| Devt. GoU                                  | 7.876           | 6.143               | 6.141           | 78.0%             | 78.0%          | 100.0%           |
| Ext. Fin.                                  | 0.000           | 0.000               | 0.000           | 0.0%              | 0.0%           | 0.0%             |
| <b>GoU Total</b>                           | <b>13.964</b>   | <b>12.232</b>       | <b>12.000</b>   | <b>87.6%</b>      | <b>85.9%</b>   | <b>98.1%</b>     |
| <b>Total GoU+Ext Fin (MTEF)</b>            | <b>13.964</b>   | <b>12.232</b>       | <b>12.000</b>   | <b>87.6%</b>      | <b>85.9%</b>   | <b>98.1%</b>     |
| Arrears                                    | 0.000           | 0.000               | 0.000           | 0.0%              | 0.0%           | 0.0%             |
| <b>Total Budget</b>                        | <b>13.964</b>   | <b>12.232</b>       | <b>12.000</b>   | <b>87.6%</b>      | <b>85.9%</b>   | <b>98.1%</b>     |
| <i>A.I.A Total</i>                         | 0.000           | 0.000               | 0.000           | 0.0%              | 0.0%           | 0.0%             |
| <b>Grand Total</b>                         | <b>13.964</b>   | <b>12.232</b>       | <b>12.000</b>   | <b>87.6%</b>      | <b>85.9%</b>   | <b>98.1%</b>     |
| <b>Total Vote Budget Excluding Arrears</b> | <b>13.964</b>   | <b>12.232</b>       | <b>12.000</b>   | <b>87.6%</b>      | <b>85.9%</b>   | <b>98.1%</b>     |

Table V1.2: Releases and Expenditure by Programme and Sub-SubProgramme\*

| <i>Billion Uganda Shillings</i>                                | Approved Budget | Released     | Spent        | % Budget Released | % Budget Spent | %Releases Spent |
|--|-----------------|--------------|--------------|-------------------|----------------|-----------------|
| Programme: Private Sector Development                          | 13.96           | 12.23        | 12.00        | 87.6%             | 85.9%          | 98.1%           |
| Sub-SubProgramme: 22 Legal and Board Affairs                   | 0.79            | 0.79         | 0.77         | 100.0%            | 97.3%          | 97.3%           |
| Sub-SubProgramme: 26 Business Development and Investor Support | 8.43            | 6.70         | 6.69         | 79.5%             | 79.4%          | 99.9%           |
| Sub-SubProgramme: 49 Policy, Planning and Support Services     | 4.74            | 4.74         | 4.54         | 100.0%            | 95.7%          | 95.7%           |
| <b>Total for Vote</b>  | <b>13.96</b>    | <b>12.23</b> | <b>12.00</b> | <b>87.6%</b>      | <b>85.9%</b>   | <b>98.1%</b>    |

### Matters to note in budget execution

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Out of UGX 12.232 billion released for Quarter 1, Quarter 2, Quarter 3 and Quarter 4 cumulatively UGX 12..000 billion was spent by end of Quarter 4 the unspent amounts were for unspent NSSF and Wage that was therefore budget released was 87.6% and spent 98.1% of the budget released to the authority.

The Authority's physical performance in the financial year was largely affected by budget freezes on travel abroad, workshops and seminars budget items. During the first half there were minimal stakeholder engagements, business fora, expos, exhibitions, regional and international conferences and this negatively impacted the Authority's target outputs.

The capital development budget was only released to a tune of 6.143 cumulatively accounting to 78.0% of the GOU Development budget and this resulted to only 39.1% completion rate of the project.

**Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)**

| <i>(i) Major unspent balances</i>                                  |   |  |
|--|---|--|
| Departments , Projects   |   |  |
| Sub-SubProgramme 22 Legal and Board Affairs                        |   |  |
| 0.015 Bn Shs   | Department/Project :05 Legal and Board Affairs                        |  |
| Reason: The variation was for unspent money under stump duty.      |   |  |
| Items  |   |  |
| 15,000,000.000 UShs  | 223002 Rates  |  |
| Reason: The variation was for unspent money under stump duty.      |   |  |
| Sub-SubProgramme 49 Policy, Planning and Support Services          |   |  |
| 0.008 Bn Shs   | Department/Project :01 Finance and Administration                     |  |
| Reason: Unspent NSSF and some bank charges                         |   |  |
| Items  |   |  |
| 7,931,776.000 UShs   | 221014 Bank Charges and other Bank related costs                      |  |
| Reason: Unspent NSSF and some bank charges                         |   |  |
| <i>(ii) Expenditures in excess of the original approved budget</i> |   |  |
| Sub-SubProgramme 26 Business Development and Investor Support      |   |  |
| 0.001 Bn Shs   | Department/Project :1755 Retooling of the Uganda Free Zones Authority |  |
| Reason:  |   |  |
| Items  |   |  |
| 644,000.000 UShs   | 227001 Travel inland  |  |
| Reason: Supplementary budget under retooling                       |   |  |
| Sub-SubProgramme 49 Policy, Planning and Support Services          |   |  |
| 0.003 Bn Shs   | Department/Project :01 Finance and Administration                     |  |
| Reason:  |   |  |
| Items  |   |  |

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|                           |                          |
|---------------------------|--------------------------|
| <b>2,999,676.000 US\$</b> | 223001 Property Expenses |
| Reason:                   |                          |

### V2: Performance Highlights

**Table V2.1: Sub-SubProgramme Outcome and Outcome Indicators\***

| <b>Sub-SubProgramme : 22 Legal and Board Affairs</b>                                |                          |                        |                          |
|---|--------------------------|------------------------|--------------------------|
| <b>Responsible Officer: Manager, Legal &amp; Compliance</b>                         |                          |                        |                          |
| <b>Sub-SubProgramme Outcome: Compliance with Free Zones laws and Regulations</b>    |                          |                        |                          |
| <b>Sub-SubProgramme Outcome Indicators</b>  | <b>Indicator Measure</b> | <b>Planned 2021/22</b> | <b>Actuals By END Q4</b> |
| Level of compliance   | Percentage               | 100%                   | 96%                      |
| Proportion of board decisions implemented   | Percentage               | 100%                   | 95%                      |
| <b>Sub-SubProgramme : 26 Business Development and Investor Support</b>              |                          |                        |                          |
| <b>Responsible Officer: Director, Business Development &amp; Investor Support</b>   |                          |                        |                          |
| <b>Sub-SubProgramme Outcome: Enhanced business development and investor support</b> |                          |                        |                          |
| <b>Sub-SubProgramme Outcome Indicators</b>  | <b>Indicator Measure</b> | <b>Planned 2021/22</b> | <b>Actuals By END Q4</b> |
| Number of Free Zones utilising the automated business processes                     | Number                   | 42                     | 16                       |
| Number of local firms participating in the development of Free Zones                | Number                   | 42                     | 31                       |
| Number of businesses accessing the export processing zones                          | Number                   | 42                     | 31                       |
| <b>Sub-SubProgramme : 49 Policy, Planning and Support Services</b>                  |                          |                        |                          |
| <b>Responsible Officer: Director, Finance &amp; Administration</b>                  |                          |                        |                          |
| <b>Sub-SubProgramme Outcome: Efficient and effective institutional performance</b>  |                          |                        |                          |
| <b>Sub-SubProgramme Outcome Indicators</b>  | <b>Indicator Measure</b> | <b>Planned 2021/22</b> | <b>Actuals By END Q4</b> |
| Annual Auditor General rating   | Percentage               | 100%                   | 100%                     |
| Level of Compliance of the Authority's planning and instruments to NDP Budgeting    | Percentage               | 100%                   | 100%                     |
| Proportion of Strategic plan actions implemented                                    | Percentage               | 25%                    | 62%                      |

**Table V2.2: Budget Output Indicators\***

|  |
|--|
| <b>Sub-SubProgramme : 49 Policy, Planning and Support Services</b> |
| <b>Department : 01 Finance and Administration</b>                  |

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| <b>Budget OutPut : 07 Accounting and Financial Management</b>                           |                   |                 |                   |
|---|-------------------|-----------------|-------------------|
| Budget Output Indicators  | Indicator Measure | Planned 2021/22 | Actuals By END Q4 |
| Number of quarterly Financial reports generated   | Number            | 4               | 04                |
| Number of financial statements generated  | Number            | 4               | 04                |
| <b>Budget OutPut : 10 Coordination of Planning, Monitoring and Reporting</b>            |                   |                 |                   |
| Budget Output Indicators  | Indicator Measure | Planned 2021/22 | Actuals By END Q4 |
| Percentage of resource absorption   | Percentage        | 100%            | 98.3%             |
| <b>Budget OutPut : 13 Information Technology Services</b>                               |                   |                 |                   |
| Budget Output Indicators  | Indicator Measure | Planned 2021/22 | Actuals By END Q4 |
| Number of quarterly reports on IT Services provided                                     | Number            | 4               | 4                 |
| <b>Budget OutPut : 19 Human Resource Management Services</b>                            |                   |                 |                   |
| Budget Output Indicators  | Indicator Measure | Planned 2021/22 | Actuals By END Q4 |
| Number of quarterly Human Resource Reports generated                                    | Number            | 4               | 4                 |
| <b>Budget OutPut : 21 Coordination of communication and public relations</b>            |                   |                 |                   |
| Budget Output Indicators  | Indicator Measure | Planned 2021/22 | Actuals By END Q4 |
| Number of publicity and awareness activities undertaken                                 | Number            | 12              | 18                |
| <b>Department : 02 Internal Audit</b>   |                   |                 |                   |
| <b>Budget OutPut : 15 Internal Audit management, policy coordination and monitoring</b> |                   |                 |                   |
| Budget Output Indicators  | Indicator Measure | Planned 2021/22 | Actuals By END Q4 |
| Proportion of internal audit recommendations implemented by Management                  | Percentage        | 100%            | 100%              |

### Performance highlights for the Quarter

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In the fourth quarter cumulatively, Eight (8) pre-inspections of suitability of Free Zones locations conducted. Six (6) Free Zones Developers were recommended to Ministry of Finance, Planning and Economic devt.

Seven (7) Free Zones domestic image building activities conducted.

Three (3) Marketing and Regional Workshops to attract developers and operators held.

Four (4) engagements with development partners & other financiers held. These include; GGGI on 16-03-2022; Germany Development Agency (GIZ) on 14-02-2022; Master Card Foundation Uganda on 02-03-2022; Korean Embassy on 10-03-2022.

Construction of Entebbe International Airport Free Zone; After fourteen (17) months of Project implementation, the project is now at 37.8% completion. This physical progress is in line with the financial progress where UGX 22.825 billion out of a projected cost of UGX 50.6 billion has been spent.

During Quarters FY2021/22, UFZA renewed seven (7) Developers and one (1) Operator License.

The cumulative export earnings in Free Zones during the FY stood at US\$37.48 million. Major exports included cut flowers, wheat flour, processed tobacco and sandalwood essential oils. This 18% reduction in performance is due to the introduction of 5% export levy on processed gold. There were no exports of refined gold in the first half of the financial year.

The actual new capital investment of the Developers from Free Zones for the period of June to March 2022 stood at US\$ 262.6 million.

## V3: Details of Releases and Expenditure

Table V3.1: Releases and Expenditure by Budget Output\*

| <i>Billion Uganda Shillings</i>   | Approved Budget | Released    | Spent       | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|---|-----------------|-------------|-------------|-----------------------|--------------------|---------------------|
| <b>Sub-SubProgramme 22 Legal and Board Affairs</b>                      | <b>0.79</b>     | <b>0.79</b> | <b>0.77</b> | <b>100.0%</b>         | <b>97.3%</b>       | <b>97.3%</b>        |
| <i>Class: Outputs Provided</i>  | <i>0.79</i>     | <i>0.79</i> | <i>0.77</i> | <i>100.0%</i>         | <i>97.3%</i>       | <i>97.3%</i>        |
| 142206 Strengthening Legal and Regulatory Compliance                    | 0.71            | 0.71        | 0.69        | 100.0%                | 97.0%              | 97.0%               |
| 142207 Coordination of litigation services                              | 0.08            | 0.08        | 0.08        | 100.0%                | 100.0%             | 100.0%              |
| <b>Sub-SubProgramme 26 Business Development and Investor Support</b>    | <b>8.43</b>     | <b>6.70</b> | <b>6.69</b> | <b>79.5%</b>          | <b>79.4%</b>       | <b>99.9%</b>        |
| <i>Class: Outputs Provided</i>  | <i>0.99</i>     | <i>0.99</i> | <i>0.99</i> | <i>100.0%</i>         | <i>99.5%</i>       | <i>99.5%</i>        |
| 142601 Business Development and Investor Support                        | 0.40            | 0.40        | 0.40        | 100.0%                | 99.8%              | 99.8%               |
| 142602 Coordination of research and Policy                              | 0.16            | 0.16        | 0.16        | 100.0%                | 98.9%              | 98.9%               |
| 142604 Coordination, supervision and monitoring of technical activities | 0.43            | 0.43        | 0.43        | 100.0%                | 99.5%              | 99.5%               |
| <i>Class: Capital Purchases</i>   | <i>7.44</i>     | <i>5.71</i> | <i>5.71</i> | <i>76.7%</i>          | <i>76.7%</i>       | <i>100.0%</i>       |
| 142672 Government Buildings and Administrative Infrastructure           | 7.04            | 5.31        | 5.31        | 75.4%                 | 75.4%              | 100.0%              |
| 142675 Purchase of Motor Vehicles and Other Transport Equipment         | 0.35            | 0.35        | 0.35        | 100.0%                | 100.0%             | 100.0%              |
| 142676 Purchase of Office and ICT Equipment, including Software         | 0.05            | 0.05        | 0.05        | 100.0%                | 99.3%              | 99.3%               |
| <b>Sub-SubProgramme 49 Policy, Planning and Support Services</b>        | <b>4.74</b>     | <b>4.74</b> | <b>4.54</b> | <b>100.0%</b>         | <b>95.7%</b>       | <b>95.7%</b>        |
| <i>Class: Outputs Provided</i>  | <i>4.74</i>     | <i>4.74</i> | <i>4.54</i> | <i>100.0%</i>         | <i>95.7%</i>       | <i>95.7%</i>        |
| 144907 Accounting and Financial Management                              | 0.02            | 0.02        | 0.01        | 100.0%                | 98.6%              | 98.6%               |
| 144910 Coordination of Planning, Monitoring and Reporting               | 0.02            | 0.02        | 0.02        | 100.0%                | 99.4%              | 99.4%               |
| 144913 Information Technology Services                                  | 0.09            | 0.09        | 0.09        | 100.0%                | 100.0%             | 100.0%              |
| 144915 Internal Audit management, policy coordination and monitoring    | 0.02            | 0.02        | 0.02        | 100.0%                | 100.0%             | 100.0%              |
| 144919 Human Resource Management Services                               | 4.41            | 4.41        | 4.21        | 100.0%                | 95.4%              | 95.4%               |

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## QUARTER 4: Highlights of Vote Performance

| <i>Billion Uganda Shillings</i>                           | Approved Budget | Released     | Spent        | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|---|-----------------|--------------|--------------|-----------------------|--------------------|---------------------|
| 144921 Coordination of communication and public relations | 0.18            | 0.18         | 0.18         | 100.0%                | 99.7%              | 99.7%               |
| <b>Total for Vote</b>                                     | <b>13.96</b>    | <b>12.23</b> | <b>12.00</b> | <b>87.6%</b>          | <b>85.9%</b>       | <b>98.1%</b>        |

**Table V3.2: 2021/22 GoU Expenditure by Item**

| <i>Billion Uganda Shillings</i>                          | Approved Budget | Released    | Spent       | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|--|-----------------|-------------|-------------|-----------------------|--------------------|---------------------|
| <b>Class: Outputs Provided</b>                           | <b>6.52</b>     | <b>6.52</b> | <b>6.29</b> | 100.0%                | 96.5%              | 96.5%               |
| 211102 Contract Staff Salaries                           | 2.39            | 2.39        | 2.21        | 100.0%                | 92.6%              | 92.6%               |
| 211103 Allowances (Inc. Casuals, Temporary)              | 0.02            | 0.02        | 0.02        | 100.0%                | 99.5%              | 99.5%               |
| 212101 Social Security Contributions                     | 0.30            | 0.30        | 0.29        | 100.0%                | 96.4%              | 96.4%               |
| 213001 Medical expenses (To employees)                   | 0.10            | 0.10        | 0.10        | 100.0%                | 99.3%              | 99.3%               |
| 213002 Incapacity, death benefits and funeral expenses   | 0.01            | 0.01        | 0.01        | 100.0%                | 99.6%              | 99.6%               |
| 213004 Gratuity Expenses                                 | 0.60            | 0.60        | 0.59        | 100.0%                | 99.4%              | 99.4%               |
| 221001 Advertising and Public Relations                  | 0.17            | 0.17        | 0.17        | 100.0%                | 100.0%             | 100.0%              |
| 221002 Workshops and Seminars                            | 0.26            | 0.26        | 0.26        | 100.0%                | 99.9%              | 99.9%               |
| 221003 Staff Training                                    | 0.10            | 0.10        | 0.10        | 100.0%                | 99.8%              | 99.8%               |
| 221004 Recruitment Expenses                              | 0.05            | 0.05        | 0.05        | 100.0%                | 94.0%              | 94.0%               |
| 221006 Commissions and related charges                   | 0.55            | 0.55        | 0.54        | 100.0%                | 98.8%              | 98.8%               |
| 221007 Books, Periodicals & Newspapers                   | 0.01            | 0.01        | 0.01        | 100.0%                | 99.0%              | 99.0%               |
| 221008 Computer supplies and Information Technology (IT) | 0.05            | 0.05        | 0.05        | 100.0%                | 100.0%             | 100.0%              |
| 221009 Welfare and Entertainment                         | 0.04            | 0.04        | 0.04        | 100.0%                | 98.9%              | 98.9%               |
| 221011 Printing, Stationery, Photocopying and Binding    | 0.03            | 0.03        | 0.03        | 100.0%                | 99.8%              | 99.8%               |
| 221012 Small Office Equipment                            | 0.00            | 0.00        | 0.00        | 100.0%                | 100.0%             | 100.0%              |
| 221014 Bank Charges and other Bank related costs         | 0.01            | 0.01        | 0.00        | 100.0%                | 0.0%               | 0.0%                |
| 221016 IFMS Recurrent costs                              | 0.01            | 0.01        | 0.01        | 100.0%                | 100.0%             | 100.0%              |
| 221017 Subscriptions                                     | 0.02            | 0.02        | 0.02        | 100.0%                | 100.0%             | 100.0%              |
| 222001 Telecommunications                                | 0.01            | 0.01        | 0.01        | 100.0%                | 100.0%             | 100.0%              |
| 222002 Postage and Courier                               | 0.00            | 0.00        | 0.00        | 100.0%                | 100.0%             | 100.0%              |
| 222003 Information and communications technology (ICT)   | 0.09            | 0.09        | 0.09        | 100.0%                | 100.0%             | 100.0%              |
| 223001 Property Expenses                                 | 0.02            | 0.02        | 0.02        | 100.0%                | 116.4%             | 116.4%              |
| 223002 Rates   | 0.02            | 0.02        | 0.00        | 100.0%                | 0.0%               | 0.0%                |
| 223005 Electricity                                       | 0.03            | 0.03        | 0.03        | 100.0%                | 100.0%             | 100.0%              |
| 225001 Consultancy Services- Short term                  | 0.26            | 0.26        | 0.26        | 100.0%                | 100.0%             | 100.0%              |
| 225002 Consultancy Services- Long-term                   | 0.40            | 0.40        | 0.40        | 100.0%                | 99.3%              | 99.3%               |
| 226001 Insurances  | 0.05            | 0.05        | 0.05        | 100.0%                | 100.0%             | 100.0%              |
| 227001 Travel inland                                     | 0.14            | 0.14        | 0.14        | 100.0%                | 100.3%             | 100.3%              |
| 227002 Travel abroad                                     | 0.18            | 0.18        | 0.18        | 100.0%                | 98.5%              | 98.5%               |
| 227004 Fuel, Lubricants and Oils                         | 0.15            | 0.15        | 0.15        | 100.0%                | 100.0%             | 100.0%              |

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|   |              |              |              |        |        |        |
|---|--------------|--------------|--------------|--------|--------|--------|
| 228002 Maintenance - Vehicles                         | 0.02         | 0.02         | 0.01         | 100.0% | 98.5%  | 98.5%  |
| 228003 Maintenance – Machinery, Equipment & Furniture | 0.03         | 0.03         | 0.03         | 100.0% | 95.0%  | 95.0%  |
| 228004 Maintenance – Other                            | 0.02         | 0.02         | 0.02         | 100.0% | 92.5%  | 92.5%  |
| 281401 Rental – non produced assets                   | 0.39         | 0.39         | 0.39         | 100.0% | 100.0% | 100.0% |
| <b>Class: Capital Purchases</b>                       | <b>7.44</b>  | <b>5.71</b>  | <b>5.71</b>  | 76.7%  | 76.7%  | 100.0% |
| 312104 Other Structures                               | 7.04         | 5.31         | 5.31         | 75.4%  | 75.4%  | 100.0% |
| 312201 Transport Equipment                            | 0.35         | 0.35         | 0.35         | 100.0% | 100.0% | 100.0% |
| 312202 Machinery and Equipment                        | 0.03         | 0.03         | 0.03         | 100.0% | 99.9%  | 99.9%  |
| 312203 Furniture & Fixtures                           | 0.02         | 0.02         | 0.02         | 100.0% | 98.4%  | 98.4%  |
| <b>Total for Vote</b>                                 | <b>13.96</b> | <b>12.23</b> | <b>12.00</b> | 87.6%  | 85.9%  | 98.1%  |

**Table V3.3: Releases and Expenditure by Department and Project\***

| <i>Billion Uganda Shillings</i>  | Approved Budget | Released     | Spent        | % GoU Budget Released | % GoU Budget Spent | %GoU Releases Spent |
|--|-----------------|--------------|--------------|-----------------------|--------------------|---------------------|
| <b>Sub-SubProgramme 1422 Legal and Board Affairs</b>                   | <b>0.79</b>     | <b>0.79</b>  | <b>0.77</b>  | <b>100.0%</b>         | <b>97.3%</b>       | <b>97.3%</b>        |
| <i>Departments</i>   |                 |              |              |                       |                    |                     |
| 05 Legal and Board Affairs   | 0.79            | 0.79         | 0.77         | 100.0%                | 97.3%              | 97.3%               |
| <b>Sub-SubProgramme 1426 Business Development and Investor Support</b> | <b>8.43</b>     | <b>6.70</b>  | <b>6.69</b>  | <b>79.5%</b>          | <b>79.4%</b>       | <b>99.9%</b>        |
| <i>Departments</i>   |                 |              |              |                       |                    |                     |
| 03 Development and Investor Support                                    | 0.56            | 0.56         | 0.55         | 100.0%                | 99.5%              | 99.5%               |
| <i>Development Projects</i>  |                 |              |              |                       |                    |                     |
| 1755 Retooling of the Uganda Free Zones Authority                      | 7.88            | 6.14         | 6.14         | 78.0%                 | 78.0%              | 100.0%              |
| <b>Sub-SubProgramme 1449 Policy, Planning and Support Services</b>     | <b>4.74</b>     | <b>4.74</b>  | <b>4.54</b>  | <b>100.0%</b>         | <b>95.7%</b>       | <b>95.7%</b>        |
| <i>Departments</i>   |                 |              |              |                       |                    |                     |
| 01 Finance and Administration  | 4.72            | 4.72         | 4.52         | 100.0%                | 95.7%              | 95.7%               |
| 02 Internal Audit  | 0.02            | 0.02         | 0.02         | 100.0%                | 100.0%             | 100.0%              |
| <b>Total for Vote</b>  | <b>13.96</b>    | <b>12.23</b> | <b>12.00</b> | <b>87.6%</b>          | <b>85.9%</b>       | <b>98.1%</b>        |

**Table V3.4: External Financing Releases and Expenditure by Sub-SubProgramme and Project**

| <i>Billion Uganda Shillings</i> | Approved Budget | Released | Spent | % Budget Released | % Budget Spent | %Releases Spent |
|---------------------------------|-----------------|----------|-------|-------------------|----------------|-----------------|
|---------------------------------|-----------------|----------|-------|-------------------|----------------|-----------------|

Vote:316 Uganda Free Zones Authority

QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by<br>End of Quarter | Cumulative Expenditures made by<br>the End of the Quarter to<br>Deliver Cumulative Outputs | UShs<br>Thousand |
|------------------------|--|--|------------------|
|------------------------|--|--|------------------|

Sub-SubProgramme: 22 Legal and Board Affairs

Departments

Department: 05 Legal and Board Affairs

Outputs Provided

Budget Output: 06 Strengthening Legal and Regulatory Compliance



# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

|  |   | Item                                    | Spent   |
|--|---|---|---------|
| National & Regional Consultative meetings for Amendment of the Free Zones Act conducted; | A benchmarking exercise to the Special Economic Zones (SEZs) and Export Processing Zones (EPZs) in Kenya from 28th June – 1st July 2022. ii) The Authority evaluated and renewed 11 (eight) Developer and Operator Licenses to include; M/s Guangzhou Dongsong energy group Ltd, M/s Wagagai Limited, Jambo Roses Limited, M/s Biyinzika Avocado Ltd, M/s Uganda Tobacco Services Ltd, M/s Premier Roses Ltd, M/s Rosebud Limited and M/s Thyma Herbs Ltd M/s Simba Gold Refinery Limited, M/s Nilus Group (U) Limited and M/s Fiduga Limited   | 221001 Advertising and Public Relations | 30,000  |
| Special Economic Zones Bill drafted;   |   | 221002 Workshops and Seminars           | 5,700   |
| Free Zones licenses issued;  |   | 221006 Commissions and related charges  | 543,276 |
| Free Zones declared & gazetted;  |   | 221017 Subscriptions                    | 3,500   |
| Board meetings held.   |   | 227001 Travel inland                    | 2,240   |
|  |   | 227002 Travel abroad                    | 101,908 |
|  | iii) Prepared and submitted Legal Documents of 5 (five) applicants to MoFPED for declaration as Free Zones  |   |         |
|  | iv) 09 Board committee meetings held, Prepared MoUs for the land offer of 100 acres in Mubende District, Uganda Management Institute (UMI) and Uganda Export Promotion Board (UEPB) vi) Engaged MoJCA and the Cabinet Secretariat and they guided the Authority on the preparation of a RIA for the Amendment of Free Zones Act vii) The acquisition of Lease Titles for pieces of land in Kasese and Jinja is an ongoing activity. The Jinja Title is pending UIA's submission of the owner's copy to enable the sub-division and creation of UFZA Title, Prepared and witnessed signing of the Memorandum of Understanding between Uganda Free Zones Authority (UFZA) and Uganda Management Institute (UMI) on 23rd March 2022, 05 applicants issued with Developers and operators licences which included 1. Royal Molasses Ltd, Suntex (U) Ltd, Wagagai Mining Ltd, Mama Care (U) Ltd, and Abbarci Industries (U) Ltd. 12 licenses which were erroneously issued were submitted before the Attorney General for preparation of Statutory Instruments, 03 licenses were evaluated and these include; M/s Aurnish Trading Ltd, M/s JP Cuttings Limited and , M/s Alfil Millers (U) Ltd, on 6th January 2022, 17th January 2022 and 1st February 2022 respectively, Held 06 board meetings and board committees. Technical Working Group formulated to undertake the Regulatory Impact Assessment of Free Zones in Uganda, |   |         |

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|------------------------|---|--|---------------|
|------------------------|---|--|---------------|

### Reasons for Variation in performance

Underperformance was due to covid effects

|                    |                |
|--------------------|----------------|
| <b>Total</b>       | <b>686,624</b> |
| Wage Recurrent     | 0              |
| Non Wage Recurrent | 686,624        |
| Arrears            | 0              |
| <i>AIA</i>         | 0              |

### Budget Output: 07 Coordination of litigation services

|                               |   |  |                        |
|-------------------------------|---|--|------------------------|
| Litigation services provided. | The Authority procured an external legal firm under a retainer, M/s Shonubi, Musoke & Co. Advocates to provide legal services to the Authority, The External counsels filed a submission on behalf of the Authority in the case of Former staff Vs UFZA .<br>Department opened a case file up at the Central Police Station regarding the Authority's missing laptop. | <b>Item</b><br>225001 Consultancy Services- Short term | <b>Spent</b><br>81,800 |
|-------------------------------|---|--|------------------------|

### Reasons for Variation in performance

no variation

|                             |                |
|-----------------------------|----------------|
| <b>Total</b>                | <b>81,800</b>  |
| Wage Recurrent              | 0              |
| Non Wage Recurrent          | 81,800         |
| Arrears                     | 0              |
| <i>AIA</i>                  | 0              |
| <b>Total For Department</b> | <b>768,424</b> |
| Wage Recurrent              | 0              |
| Non Wage Recurrent          | 768,424        |
| Arrears                     | 0              |
| <i>AIA</i>                  | 0              |

### Sub-SubProgramme: 26 Business Development and Investor Support

#### Departments

### Department: 03 Development and Investor Support

#### Outputs Provided

### Budget Output: 01 Business Development and Investor Support

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs                                  | Cumulative Outputs Achieved by End of Quarter  | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand  |
|---|--|--|----------------|
| Strengthening Business Development and Investor Support | 31 potential Development Partners and financiers were mapped to enable UFZA implement a collaborative systematic approach in mobilising resources  | <b>Item</b>  | <b>Spent</b>   |
| Coordination of research and policy                     | The Authority delivered \$35.85m worth of exports during the end of the first half of the FY One (1) engagement with development partnHeld the Northern Uganda Manufers & other financiers held. These include; International Growth Centre (IGC) on 07-05-2022.Three (3) Marketing and Regional Workshops to attract developers and operators held. Seven (7) Free Zones domestic image building activities conducted, 04 Free Zones sector meeting held. Four (4) Group inward and outward missions to attract FDI facilitated. 25 pre-inspections of suitability of Free Zones locations conducted Two (02) Monitoring and inspection of Free Zones activities were conducted.. Two (2) districts were engaged for acquisition of industrial land. These include: Kumi DLG on 23-06-2022 and Kole DLG. One (1) Research dissemination Workshop was held on 29-06-2022 at Imperial Royale Hotel. | 221002 Workshops and Seminars  | 202,408        |
|   |  | 225001 Consultancy Services- Short term  | 90,000         |
|   |  | 227001 Travel inland   | 51,166         |
|   |  | 227002 Travel abroad   | 53,637         |
|   |  | <b>Total</b>   | <b>397,211</b> |
|   |  | Wage Recurrent   | 0              |
|   |  | Non Wage Recurrent   | 397,211        |
|   |  | Arrears  | 0              |
|   |  | <i>AIA</i>   | 0              |

### Reasons for Variation in performance

limited resources

**Budget Output: 02 Coordination of research and Policy**

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs              | Cumulative Outputs Achieved by End of Quarter   | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs  | US\$ Thousand   |
|-------------------------------------|---|---|---|
| Coordination of research and policy | A research on the Industrial Rates for leasing public land and pre-built industrial buildings in Public Free Zones located in 7 countries was conducted. ii) Free Zones Enterprise Survey financial year 2020/21 was conducted. iii) 3 validation meetings for the research study report on Entry barriers to Investment into Free Zones were held. iv) The Authority participated in the Sectoral committee on trade from 1st to 3rd November 2021 in Arusha, Tanzania. v) Furthermore, the Authority actively participated in Experts meetings and training on Investment in Support of EAC Negotiations of the AfCFTA Protocol on Investment. Through such, UFZA unlocked Uganda's Free zones potential and it was also agreed that EAC will negotiate with AfCFTA as a bloc, Conducting desk research on the different Free Zones' Tax Incentive Regimes of selected Countries in Africa. One (1) Research dissemination Workshop was held on 29-06-2022 at Imperial Royale Hotel, Kampala. Findings from Two (2) Research papers were presented that is "Entry barriers to Investment into Free Zones in Uganda: What needs to change?" and "Opportunities and Constraints for Free Zones in the African Continental Free Trade Area (AfCFTA). | <b>Item</b><br>221001 Advertising and Public Relations<br>221002 Workshops and Seminars<br>221011 Printing, Stationery, Photocopying and Binding<br>225001 Consultancy Services- Short term<br>227001 Travel inland<br>227002 Travel abroad | <b>Spent</b><br>2,997<br>17,446<br>14,000<br>36,000<br>66,360<br>19,874 |

### Reasons for Variation in performance

no variation

|                             |                |
|-----------------------------|----------------|
| <b>Total</b>                | <b>156,677</b> |
| Wage Recurrent              | 0              |
| Non Wage Recurrent          | 156,677        |
| Arrears                     | 0              |
| AIA                         | 0              |
| <b>Total For Department</b> | <b>553,888</b> |
| Wage Recurrent              | 0              |
| Non Wage Recurrent          | 553,888        |
| Arrears                     | 0              |
| AIA                         | 0              |

### Development Projects

#### Project: 1755 Retooling of the Uganda Free Zones Authority

#### Outputs Provided

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | US\$ Thousand |
|------------------------|---|--|---------------|
|------------------------|---|--|---------------|

### Budget Output: 04 Coordination, supervision and monitoring of technical activities

| Coordination, supervision and monitoring of technical activities | Stakeholder meetings conducted for supervision of Entebbe construction works; Client supervision and security in Buwaya provided, Commencement of Works for Accommodation facilities at Buwaya for security personnel. , BOQs for accommodation facilities prepared and approved. | Item                                    | Spent   |
|--|---|---|---------|
|  |   | 225001 Consultancy Services- Short term | 26,778  |
|  |   | 225002 Consultancy Services- Long-term  | 397,348 |
|  |   | 227001 Travel inland                    | 8,644   |

### Reasons for Variation in performance

no variations

|                    |                |
|--------------------|----------------|
| <b>Total</b>       | <b>432,770</b> |
| GoU Development    | 432,770        |
| External Financing | 0              |
| Arrears            | 0              |
| AIA                | 0              |

### Capital Purchases

### Budget Output: 72 Government Buildings and Administrative Infrastructure

| Industrial Infrastructure at Entebbe International Airport Free Zone constructed | Construction works at Entebbe IAFZ are ongoing; Production unit II was completed to specific scope and Overall Project completion was at 39.1% by June 2022 | Item                    | Spent     |
|--|---|-------------------------|-----------|
|  |   | 312104 Other Structures | 5,308,502 |

### Reasons for Variation in performance

Delays in completion of Southern Embankment wall works resulted from rainy weather, specialized equipment breakdowns, and slow supply of steel due to global logistical challenges.

|                    |                  |
|--------------------|------------------|
| <b>Total</b>       | <b>5,308,502</b> |
| GoU Development    | 5,308,502        |
| External Financing | 0                |
| Arrears            | 0                |
| AIA                | 0                |

### Budget Output: 75 Purchase of Motor Vehicles and Other Transport Equipment

| Procurement of 1 vehicle for ED's office | Procurement of 1 vehicle for ED's office | Item                       | Spent   |
|--|--|----------------------------|---------|
|  |  | 312201 Transport Equipment | 349,982 |

### Reasons for Variation in performance

none

|                    |                |
|--------------------|----------------|
| <b>Total</b>       | <b>349,982</b> |
| GoU Development    | 349,982        |
| External Financing | 0              |
| Arrears            | 0              |
| AIA                | 0              |

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | US\$ Thousand |
|------------------------|---|--|---------------|
|------------------------|---|--|---------------|

### Budget Output: 76 Purchase of Office and ICT Equipment, including Software

| ICT infrastructure procured | 3mbps of constant internet availabled from NITA-U                 | Item                           | Spent  |
|-----------------------------|---|--------------------------------|--------|
|                             | 43 Email active/ licenced accounts maintained                     | 312202 Machinery and Equipment | 29,967 |
|                             | The Authority's Website performance optimized & Maintained        | 312203 Furniture & Fixtures    | 19,684 |
|                             | Acquisition of windows licences for server and user               |                                |        |
|                             | Set up of a new server room and reconstruction of the central LAN |                                |        |

### Reasons for Variation in performance

3mbps of constant internet availabled from NITA-U  
 43 Email active/ licenced accounts maintained  
 The Authority's Website performance optimized & Maintained  
 Acquisition of windows licences for server and user  
 Set up of a new server room and reconstruction of the central LAN

|                          |                  |
|--------------------------|------------------|
| <b>Total</b>             | <b>49,652</b>    |
| GoU Development          | 49,652           |
| External Financing       | 0                |
| Arrears                  | 0                |
| AIA                      | 0                |
| <b>Total For Project</b> | <b>6,140,906</b> |
| GoU Development          | 6,140,906        |
| External Financing       | 0                |
| Arrears                  | 0                |
| AIA                      | 0                |

### Sub-SubProgramme: 49 Policy, Planning and Support Services

#### Departments

#### Department: 01 Finance and Administration

#### Outputs Provided

### Budget Output: 07 Accounting and Financial Management

| Financial Management and Reporting undertaken | Quarterly and Annual Financial Statements prepared for submission to Accountant General and Auditor General by the statutory date, Monthly inventory reconciliation and report prepared; Asset register updated and maintained. | Item  | Spent  |
|---|---|---|--------|
|   |   | 211103 Allowances (Inc. Casuals, Temporary) | 1,000  |
|   |   | 221016 IFMS Recurrent costs                 | 11,000 |
|   |   | 227001 Travel inland                        | 2,789  |

### Reasons for Variation in performance

no variation

|                |               |
|----------------|---------------|
| <b>Total</b>   | <b>14,789</b> |
| Wage Recurrent | 0             |

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | US\$ Thousand |
|------------------------|---|--|---------------|
|                        |   | Non Wage Recurrent   | 14,789        |
|                        |   | Arrears  | 0             |
|                        |   | AIA  | 0             |

### Budget Output: 10 Coordination of Planning, Monitoring and Reporting

|   | Item   | Spent  |
|---|--|--------|
| MPS and Draft budget estimates FY 2022/23 prepared; | 211103 Allowances (Inc. Casuals, Temporary)  | 9,886  |
| BFP FY 2022/23 prepared;                            | 221002 Workshops and Seminars  | 10,000 |
| Annual and quarterly progress reports prepared.     |  |        |
|   | Prepared and submitted Authority's Budget Framework Paper FY 2022/23 ii. Prepared and submitted Authority's quarter performance report iii. Prepared and published Annual report for financial year 2020/21, 04 Quarterly performance report for 3rd quarter prepared and submitted, Final MPS and budget for FY 2022/23 prepared and submitted. |        |

### Reasons for Variation in performance

no variation

|                    |               |
|--------------------|---------------|
| <b>Total</b>       | <b>19,886</b> |
| Wage Recurrent     | 0             |
| Non Wage Recurrent | 19,886        |
| Arrears            | 0             |
| AIA                | 0             |

### Budget Output: 13 Information Technology Services

|   | Item  | Spent  |
|---|---|--------|
| Reliable and efficient IT services to the Authority provided. | 222003 Information and communications technology (ICT)  | 92,802 |
|   | Maintained and serviced 30 computers ii. Procured server infrastructure iii. Maintained and optimized website performance iv. Repaired and upgraded 3 laptops & a printer v. 3mbps of constant internet and maintained 43 email licensed accounts vi. time and attendance electronic machine installed ICT Equipment for the serve room procured and installed, ICT systems maintained and quarterly reports generated. |        |

### Reasons for Variation in performance

no Variation

|                    |               |
|--------------------|---------------|
| <b>Total</b>       | <b>92,802</b> |
| Wage Recurrent     | 0             |
| Non Wage Recurrent | 92,802        |
| Arrears            | 0             |
| AIA                | 0             |

### Budget Output: 19 Human Resource Management Services

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs  | Cumulative Outputs Achieved by End of Quarter   | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs  | UShs Thousand  |
|---|---|---|--|
| Staff Capacity Built;<br>Staff Recruited and inducted;<br>Staff welfare enhanced;<br>Authority's fleet managed;<br>Authority's Records managed and updated;<br>Staff remunerated;<br>Organisational Performance Policy implemented. | All staff and their dependants were also provided with medical insurance Staff performance appraisal was undertaken & 95% of the staff were assessed ix. Institutional procurement plan was prepared and submitted to PPDA x. Procurement plan was implemented up to 60% xi. Four (8) Contracts Committee meetings held xii. Contract management was done. All staff meetings facilitated with stationary, internet and meals, The authority facilitated all staff movements of with fuel and transport for the quarter, Motor vehicles repaired and serviced, payroll for 6 months was prepared and staff paid salaries, Monthly procurement reports prepared and submitted to PPDA Contract management was done to ensure compliance to the provisions of contracts | <b>Item</b><br>211102 Contract Staff Salaries<br>212101 Social Security Contributions<br>213001 Medical expenses (To employees)<br>213002 Incapacity, death benefits and funeral expenses<br>213004 Gratuity Expenses<br>221002 Workshops and Seminars<br>221003 Staff Training<br>221004 Recruitment Expenses<br>221007 Books, Periodicals & Newspapers<br>221008 Computer supplies and Information Technology (IT)<br>221009 Welfare and Entertainment<br>221011 Printing, Stationery, Photocopying and Binding<br>221012 Small Office Equipment<br>221017 Subscriptions<br>222001 Telecommunications<br>222002 Postage and Courier<br>223001 Property Expenses<br>223005 Electricity<br>226001 Insurances<br>227004 Fuel, Lubricants and Oils<br>228002 Maintenance - Vehicles<br>228003 Maintenance – Machinery, Equipment & Furniture<br>228004 Maintenance – Other<br>281401 Rental – non produced assets | <b>Spent</b><br>2,214,844<br>288,274<br>100,079<br>9,960<br>594,902<br>18,480<br>103,266<br>46,996<br>7,993<br>45,520<br>41,550<br>11,987<br>2,000<br>15,000<br>8,000<br>2,500<br>21,263<br>26,000<br>50,000<br>153,600<br>14,770<br>24,100<br>16,612<br>389,400 |
| <b>Reasons for Variation in performance</b>   |   |   |  |
| no variation  |   |   |  |
|   |   | <b>Total</b>  | <b>4,207,095</b>   |
|   |   | Wage Recurrent  | 2,214,844  |
|   |   | Non Wage Recurrent  | 1,992,251  |
|   |   | Arrears   | 0  |
|   |   | AIA   | 0  |

Budget Output: 21 Coordination of communication and public relations



# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs  | Cumulative Outputs Achieved by End of Quarter  | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs   | UShs Thousand  |
|---|--|--|--|
| UFZA brand and visibility created, Free Zones sensitisation and awareness meetings held, Stakeholder engagements held, Media awareness activities held. | <p>Branded items: 300 calendars, 35 umbrellas, 5 pullup banners, 3 acrylic boards, 700 business cards, 100 Diaries, 100 file folders and corporate wear for new staff procured for distribution to key Stakeholders. ii. Two (2) radio talk shows and twelve (16) stories were aired. These focused on Free Zones sensitisation. Eighty (80) adverts airing on KFM radio for publicity iii. Eleven (11) Strategic Stakeholders engaged; MoFPED, MoJCA, MoLG, URA, Operation Wealth Creation, Uganda Industrial Research Institute, Makerere University Hospital, Government Chief Whip, Parliament Committee on Finance, Planning and Economic Development, Office of Vice President iv. 30 TV adverts were aired on NTV and NBS. Additionally, New Vision, Monitor and various online media published several stories on Free Zones . Eight (8) squeeze backs (adverts) aired on NBS TV Two (2) talk shows held on KFM and Smart24 TV Six (9) Strategic Stakeholders engagedd) . A Corporate Social Responsibility (CSR) event; the blood donation drive successfully hosted in conjunction with Uganda Blood Transfusion Services (UBTS).f) Branded items: 100 branded Key holders, 1 backdrop banner, 100 additional wall calendars distributed to key Stakeholders to enhance the Authority's image. A 10 minutes video documentary was produced showcasing the rationale and opportunities in Free Zones.</p> <p>The Authority held a training session for New Vision reporters and editors who were enlightened about the mandate of UFZA and demystified the Free Zones concept for accurate reporting. On 12th April 2022, the Authority partnered with GIZ Uganda at the launch of the Enhancing Competitiveness of Small and Medium Enterprises (ECOS) in Uganda specifically in export-oriented investments. 03 Free Zones sensitization and awareness events held/attended.,</p> | <p><b>Item</b></p> <p>211103 Allowances (Inc. Casuals, Temporary)</p> <p>221001 Advertising and Public Relations</p> <p>221002 Workshops and Seminars</p> <p>221009 Welfare and Entertainment</p> <p>221011 Printing, Stationery, Photocopying and Binding</p> <p>225001 Consultancy Services- Short term</p> <p>227001 Travel inland</p> <p>228003 Maintenance – Machinery, Equipment &amp; Furniture</p> | <p><b>Spent</b></p> <p>9,780</p> <p>140,920</p> <p>4,950</p> <p>560</p> <p>5,961</p> <p>15,000</p> <p>2,200</p> <p>3,005</p> |

### Reasons for Variation in performance

# Vote:316

## Uganda Free Zones Authority

### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

| Annual Planned Outputs | Cumulative Outputs Achieved by End of Quarter | Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs | UShs Thousand |
|------------------------|---|--|---------------|
|------------------------|---|--|---------------|

no Variation

|                             |                  |
|-----------------------------|------------------|
| <b>Total</b>                | <b>182,376</b>   |
| Wage Recurrent              | 0                |
| Non Wage Recurrent          | 182,376          |
| Arrears                     | 0                |
| AIA                         | 0                |
| <b>Total For Department</b> | <b>4,516,948</b> |
| Wage Recurrent              | 2,214,844        |
| Non Wage Recurrent          | 2,302,104        |
| Arrears                     | 0                |
| AIA                         | 0                |

#### Departments

#### Department: 02 Internal Audit

#### Outputs Provided

#### Budget Output: 15 Internal Audit management, policy coordination and monitoring

|  | Item                                    | Spent  |
|--|---|--------|
| 1. Support to Management in development of Risk Management Framework provided; | 225001 Consultancy Services- Short term | 8,991  |
| 2. Audit inspections and monitoring of Free Zones/ Projects undertaken         | 227001 Travel inland                    | 10,810 |

#### Reasons for Variation in performance

|                             |               |
|-----------------------------|---------------|
| <b>Total</b>                | <b>19,801</b> |
| Wage Recurrent              | 0             |
| Non Wage Recurrent          | 19,801        |
| Arrears                     | 0             |
| AIA                         | 0             |
| <b>Total For Department</b> | <b>19,801</b> |
| Wage Recurrent              | 0             |
| Non Wage Recurrent          | 19,801        |
| Arrears                     | 0             |
| AIA                         | 0             |

|                    |                   |
|--------------------|-------------------|
| <b>GRAND TOTAL</b> | <b>11,999,967</b> |
| Wage Recurrent     | 2,214,844         |
| Non Wage Recurrent | 3,644,217         |
| GoU Development    | 6,140,906         |
| External Financing | 0                 |
| Arrears            | 0                 |

**Vote:316** Uganda Free Zones Authority

#### QUARTER 4: Cumulative Outputs and Expenditure by End of Quarter

AIA

0

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | US\$ Thousand |
|----------------------------|------------------------------------|---|---------------|
|----------------------------|------------------------------------|---|---------------|

### Sub-SubProgramme: 22 Legal and Board Affairs

#### Departments

#### Department: 05 Legal and Board Affairs

#### Outputs Provided

#### Budget Output: 06 Strengthening Legal and Regulatory Compliance

|   |   |   |              |
|---|---|---|--------------|
| Preparatory meetings held for drafting the SEZ Bill;        | Prepared and signed a contract with ABS Consulting services on 7th June 2022 to providing Corporate Governance and training Services, The Board of Directors held Board and Board Committee Meetings in Q4 of FY2021/22. These include: 3 Board of Directors meetings held on 12th, 27th April and 1st June 2022 respectively. 12 (twelve) licenses are before the Attorney General for preparation of Statutory Instruments (SIs). The Authority received two new Applications. The documents were forwarded to MoFPED for consideration and onward forward to MoJCA for preparation of requisite Statutory Instruments for the Minister of Finance, Planning and Economic Development's signature. The Directorate evaluated and renewed 3 (three) Licenses. These include; M/s Simba Gold Refinery Limited, M/s Nilus Group (U) Limited and M/s Fiduga Limited on 9th May 2022, 17th May 2022 and 19th May 2022 respectively | <b>Item</b>                             | <b>Spent</b> |
| Free Zones licenses prepared & issued;                      |   | 221001 Advertising and Public Relations | 12,925       |
| Legal documentation for declaration and gazetting prepared; |   | 221002 Workshops and Seminars           | 5,700        |
| Quarterly Board meetings held.                              |   | 221006 Commissions and related charges  | 229,257      |
|   |   | 221017 Subscriptions                    | 3,500        |
|   |   | 227001 Travel inland                    | 2,240        |
|   |   | 227002 Travel abroad                    | 101,908      |

#### Reasons for Variation in performance

Underperformance was due to covid effects

|                    |                |
|--------------------|----------------|
| <b>Total</b>       | <b>355,531</b> |
| Wage Recurrent     | 0              |
| Non Wage Recurrent | 355,531        |
| <b>AIA</b>         | <b>0</b>       |

#### Budget Output: 07 Coordination of litigation services

|  |  |   |              |
|--|--|---|--------------|
| Quarterly Litigation services provided | The External counsels filed a submission on behalf of the Authority in the case of Former staff Vs UFZA . Department opened a case file up at the Central Police Station regarding the Authority's missing laptop. | <b>Item</b>                             | <b>Spent</b> |
|  |  | 225001 Consultancy Services- Short term | 66,563       |

#### Reasons for Variation in performance

no variation

|                |               |
|----------------|---------------|
| <b>Total</b>   | <b>66,563</b> |
| Wage Recurrent | 0             |

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | US\$ Thousand  |
|----------------------------|------------------------------------|---|----------------|
|                            |                                    | Non Wage Recurrent                                      | 66,563         |
|                            |                                    | AIA   | 0              |
|                            |                                    | <b>Total For Department</b>                             | <b>422,094</b> |
|                            |                                    | Wage Recurrent  | 0              |
|                            |                                    | Non Wage Recurrent                                      | 422,094        |
|                            |                                    | AIA   | 0              |

### Sub-SubProgramme: 26 Business Development and Investor Support

#### Departments

#### Department: 03 Development and Investor Support

#### Outputs Provided

#### Budget Output: 01 Business Development and Investor Support

|  | Item  | Spent  |
|--|---|--|
| Engagements with Development partners and other financiers to support the development of public free zones held; Sensitisation meetings on Sanitary and Phyto Sanitary Standards conducted; Marketing and Regional Workshop in the Western Region to attract developers and operators held; Annual Free Zones Forum to attract developers and operators held; Free Zones domestic Image Building activities conducted; Free Zones sector meetings held Group inward and outward missions to attract FDI facilitated; Engagements held with MALGs to support acquisition of secondary licenses, permits and approvals conducted; Pre inspections of suitability of Free Zone locations conducted; Monitoring and inspection of Free Zones activities conducted; Engagements held with MALGs to link Free Zones to new export markers. | One (1) engagement with development partnHeld the Northern Uganda Manufers & other financiers held. These include; International Growth Centre (IGC) on 07-05-2022.Three (3) Marketing and Regional Workshops to attract developers and operators held. Seven (7) Free Zones domestic image building activities conducted, 04 Free Zones sector meeting held. Four (4) Group inward and outward missions to attract FDI facilitated. Eight (8) pre-inspections of suitability of Free Zones locations conducted Two (02) Monitoring and inspection of Free Zones activities were conducted.. Two (2) districts were engaged for acquisition of industrial land. These include: Kumi DLG on 23-06-2022 and Kole DLG. One (1) Research dissemination Workshop was held on 29-06-2022 at Imperial Royale Hotel | 221002 Workshops and Seminars 202,408<br>225001 Consultancy Services- Short term 85,500<br>227001 Travel inland 6,896<br>227002 Travel abroad 53,637 |

#### Reasons for Variation in performance

limited resources

|                    |                |
|--------------------|----------------|
| <b>Total</b>       | <b>348,441</b> |
| Wage Recurrent     | 0              |
| Non Wage Recurrent | 348,441        |
| AIA                | 0              |

#### Budget Output: 02 Coordination of research and Policy

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter                                     | Actual Outputs Achieved in Quarter   | Expenditures incurred in the Quarter to deliver outputs | US\$ Thousand |
|--|--|---|---------------|
| Dissemination workshops to present research findings conducted | One (1) Research dissemination Workshop was held on 29-06-2022 at Imperial Royale Hotel, Kampala. Findings from Two (2) Research papers were presented that is "Entry barriers to Investment into Free Zones in Uganda: What needs to change?" and "Opportunities and Constraints for Free Zones in the African Continental Free Trade Area (AfCFTA)." | <b>Item</b>   | <b>Spent</b>  |
|  |  | 221001 Advertising and Public Relations                 | 2,997         |
|  |  | 221002 Workshops and Seminars                           | 17,446        |
|  |  | 221011 Printing, Stationery, Photocopying and Binding   | 147           |
|  |  | 225001 Consultancy Services- Short term                 | 30,779        |
|  |  | 227001 Travel inland                                    | 52,627        |
|  |  | 227002 Travel abroad                                    | 19,874        |

### Reasons for Variation in performance

no variation

|                             |                |
|-----------------------------|----------------|
| <b>Total</b>                | <b>123,870</b> |
| Wage Recurrent              | 0              |
| Non Wage Recurrent          | 123,870        |
| AIA                         | 0              |
| <b>Total For Department</b> | <b>472,311</b> |
| Wage Recurrent              | 0              |
| Non Wage Recurrent          | 472,311        |
| AIA                         | 0              |

### Development Projects

#### Project: 1755 Retooling of the Uganda Free Zones Authority

##### Outputs Provided

#### Budget Output: 04 Coordination, supervision and monitoring of technical activities

|  |  |   |              |
|--|--|---|--------------|
| Stakeholder meetings conducted for supervision of Entebbe construction works;        | 3 Stake holder meetings held for supervision of Entebbe Construction works, Client supervision and security in Buwaya provided, BOQs for accommodation facilities prepared and approved. | <b>Item</b>                             | <b>Spent</b> |
| Client supervision and security in Buwaya provided,                                  |  | 225001 Consultancy Services- Short term | 2,934        |
| Commencement of Works for Accommodation facilities at Buwaya for security personnell |  | 225002 Consultancy Services- Long-term  | 131,470      |
|  |  | 227001 Travel inland                    | 5,574        |

### Reasons for Variation in performance

no variations

|                    |                |
|--------------------|----------------|
| <b>Total</b>       | <b>139,978</b> |
| GoU Development    | 139,978        |
| External Financing | 0              |
| AIA                | 0              |

### Capital Purchases

#### Budget Output: 72 Government Buildings and Administrative Infrastructure

|  |   |                         |              |
|--|---|-------------------------|--------------|
| Production Unit II at Entebbe International Airport Free Zone completed to project scope, Southern Embankment wall works completed | Construction works at Entebbe IAFZ are ongoing; Production unit II was completed to specific scope and Overall Project completion was at 39.1% by June 2022 | <b>Item</b>             | <b>Spent</b> |
|  |   | 312104 Other Structures | 1,776,385    |

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs Thousand |
|----------------------------|------------------------------------|---|---------------|
|----------------------------|------------------------------------|---|---------------|

### Reasons for Variation in performance

Delays in completion of Southern Embankment wall works resulted from rainy weather, specialized equipment breakdowns, and slow supply of steel due to global logistical challenges.

|                    |                  |
|--------------------|------------------|
| <b>Total</b>       | <b>1,776,385</b> |
| GoU Development    | 1,776,385        |
| External Financing | 0                |
| AIA                | 0                |

### Budget Output: 75 Purchase of Motor Vehicles and Other Transport Equipment

|     |     |                            |              |
|-----|-----|----------------------------|--------------|
| Nil | Nil | <b>Item</b>                | <b>Spent</b> |
|     |     | 312201 Transport Equipment | 245,582      |

### Reasons for Variation in performance

|      |  |                    |                |
|------|--|--------------------|----------------|
| none |  | <b>Total</b>       | <b>245,582</b> |
|      |  | GoU Development    | 245,582        |
|      |  | External Financing | 0              |
|      |  | AIA                | 0              |

### Budget Output: 76 Purchase of Office and ICT Equipment, including Software

|     |   |                                |              |
|-----|---|--------------------------------|--------------|
| Nil | 3mbps of constant internet availabiled from NITA-U                | <b>Item</b>                    | <b>Spent</b> |
|     | 43 Email active/ licenced accounts maintained                     | 312202 Machinery and Equipment | 25,719       |
|     | The Authority's Website performance optimized & Maintained        | 312203 Furniture & Fixtures    | 885          |
|     | Acquisition of windows licences for server and user               |                                |              |
|     | Set up of a new server room and reconstruction of the central LAN |                                |              |

### Reasons for Variation in performance

3mbps of constant internet availabiled from NITA-U  
 43 Email active/ licenced accounts maintained  
 The Authority's Website performance optimized & Maintained  
 Acquisition of windows licences for server and user  
 Set up of a new server room and reconstruction of the central LAN

|                          |                  |
|--------------------------|------------------|
| <b>Total</b>             | <b>26,604</b>    |
| GoU Development          | 26,604           |
| External Financing       | 0                |
| AIA                      | 0                |
| <b>Total For Project</b> | <b>2,188,549</b> |
| GoU Development          | 2,188,549        |
| External Financing       | 0                |
| AIA                      | 0                |

### Sub-SubProgramme: 49 Policy, Planning and Support Services

# Vote:316

## Uganda Free Zones Authority

### QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter   | Actual Outputs Achieved in Quarter   | Expenditures incurred in the Quarter to deliver outputs | UShs<br>Thousand           |
|--|--|---|----------------------------|
| <i>Departments</i>   |  |   |                            |
| <b>Department: 01 Finance and Administration</b>   |  |   |                            |
| <i>Outputs Provided</i>  |  |   |                            |
| <b>Budget Output: 07 Accounting and Financial Management</b>   |  |   |                            |
| Annual Financial Statements prepared and submitted to Accountant General and Auditor General by the statutory date | Annual Financial Statements prepared for submission to Accountant General and Auditor General by the statutory date,             | <b>Item</b>   | <b>Spent</b>               |
| Monthly inventory reconciliation and report prepared;  | Monthly inventory reconciliation and report prepared; Asset register updated and maintained.                                     | 211103 Allowances (Inc. Casuals, Temporary)             | 720                        |
| Asset register updated and maintained.   |  | 221016 IFMS Recurrent costs                             | 8,220                      |
|  |  | 227001 Travel inland                                    | 480                        |
| <b>Reasons for Variation in performance</b>  |  |   |                            |
| no variation   |  |   |                            |
|  |  |   | <b>Total</b> <b>9,420</b>  |
|  |  |   | Wage Recurrent 0           |
|  |  |   | Non Wage Recurrent 9,420   |
|  |  |   | AIA 0                      |
| <b>Budget Output: 10 Coordination of Planning, Monitoring and Reporting</b>  |  |   |                            |
| Annual progress reports prepared   | Quarterly performance report for 3rd quarter prepared and submitted, Final MPS and budget for FY 2022/23 prepared and submitted. | <b>Item</b>   | <b>Spent</b>               |
|  |  | 211103 Allowances (Inc. Casuals, Temporary)             | 2,776                      |
|  |  | 221002 Workshops and Seminars                           | 10,000                     |
| <b>Reasons for Variation in performance</b>  |  |   |                            |
| no variation   |  |   |                            |
|  |  |   | <b>Total</b> <b>12,776</b> |
|  |  |   | Wage Recurrent 0           |
|  |  |   | Non Wage Recurrent 12,776  |
|  |  |   | AIA 0                      |
| <b>Budget Output: 13 Information Technology Services</b>   |  |   |                            |
| ICT systems maintained and quarterly reports generated   | ICT Equipment for the serve room procured and installed, ICT systems maintained and quarterly reports generated.                 | <b>Item</b>   | <b>Spent</b>               |
|  |  | 222003 Information and communications technology (ICT)  | 30,762                     |
| <b>Reasons for Variation in performance</b>  |  |   |                            |
| no Variation   |  |   |                            |
|  |  |   | <b>Total</b> <b>30,762</b> |
|  |  |   | Wage Recurrent 0           |
|  |  |   | Non Wage Recurrent 30,762  |
|  |  |   | AIA 0                      |
| <b>Budget Output: 19 Human Resource Management Services</b>  |  |   |                            |



# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter  | Actual Outputs Achieved in Quarter  | Expenditures incurred in the Quarter to deliver outputs   | US\$ Thousand  |
|---|---|---|--|
| Staff Trained in Performance Management, Digital Marketing, CPDs; Staff provided with medical insurance, & meetings facilitated; Staff facilitated with fuel and transport, Motor vehicles serviced, & Motor Vehicles repaired; Central Registry established, & records maintained; Staff Payroll prepared and updated; Staff Performance assessed; Monthly, quarterly and annual procurement plans and reports prepared and submitted to PPDA; Procurement Plan implemented; Contracts committee meetings held; Procurement Contracts managed. | Staff Trained in Performance Management, Digital Marketing, CPDs; Staff provided with medical insurance, & meetings facilitated; Staff facilitated with fuel and transport, Motor vehicles serviced, & Motor Vehicles repaired; Central Registry established, & records maintained; Staff Payroll prepared and updated; Staff Performance assessed; Monthly, quarterly and annual procurement plans and reports prepared and submitted to PPDA; Procurement Plan implemented; Contracts committee meetings held; Procurement Contracts managed. | <b>Item</b><br>211102 Contract Staff Salaries<br>212101 Social Security Contributions<br>213001 Medical expenses (To employees)<br>213004 Gratuity Expenses<br>221002 Workshops and Seminars<br>221003 Staff Training<br>221004 Recruitment Expenses<br>221007 Books, Periodicals & Newspapers<br>221008 Computer supplies and Information Technology (IT)<br>221009 Welfare and Entertainment<br>221011 Printing, Stationery, Photocopying and Binding<br>221012 Small Office Equipment<br>221017 Subscriptions<br>222001 Telecommunications<br>222002 Postage and Courier<br>223001 Property Expenses<br>223005 Electricity<br>226001 Insurances<br>227004 Fuel, Lubricants and Oils<br>228002 Maintenance - Vehicles<br>228003 Maintenance – Machinery, Equipment & Furniture<br>228004 Maintenance – Other<br>281401 Rental – non produced assets | <b>Spent</b><br>645,445<br>135,874<br>10,664<br>119,452<br>18,480<br>50,515<br>36,336<br>2,610<br>8,090<br>15,703<br>3,247<br>1,400<br>5,770<br>3,925<br>2,070<br>7,610<br>7,500<br>2,145<br>47,300<br>7,313<br>21,714<br>16,457<br>97,350 |
| <b>Reasons for Variation in performance</b>   |   |   |  |
| no variation  |   |   |  |
|   |   | <b>Total</b>  | <b>1,266,966</b>   |
|   |   | Wage Recurrent  | 645,445  |
|   |   | Non Wage Recurrent  | 621,521  |
|   |   | AIA   | 0  |

**Budget Output: 21 Coordination of communication and public relations**

# Vote:316 Uganda Free Zones Authority

## QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter   | Actual Outputs Achieved in Quarter  | Expenditures incurred in the Quarter to deliver outputs   | US\$ Thousand   |
|--|---|---|---|
| UFZA brand and visibility created, Free Zones sensitisation and awareness meetings held, Stakeholder engagements held, Media awareness activities held | A 10 minutes video documentary was produced showcasing the rationale and opportunities in Free Zones.<br><br>The Authority held a training session for New Vision reporters and editors who were enlightened about the mandate of UFZA and demystified the Free Zones concept for accurate reporting. On 12th April 2022, the Authority partnered with GIZ Uganda at the launch of the Enhancing Competitiveness of Small and Medium Enterprises (ECOS) in Uganda specifically in export-oriented investments. 03 Free Zones sensitization and awareness events held/attended., | <b>Item</b><br>211103 Allowances (Inc. Casuals, Temporary)<br>221001 Advertising and Public Relations<br>221002 Workshops and Seminars<br>221009 Welfare and Entertainment<br>221011 Printing, Stationery, Photocopying and Binding<br>225001 Consultancy Services- Short term<br>227001 Travel inland<br>228003 Maintenance – Machinery, Equipment & Furniture | <b>Spent</b><br>5,028<br>20,873<br>4,950<br>8<br>1,713<br>15,000<br>83<br>602 |

### Reasons for Variation in performance

no Variation

|                             |                  |
|-----------------------------|------------------|
| <b>Total</b>                | <b>48,256</b>    |
| Wage Recurrent              | 0                |
| Non Wage Recurrent          | 48,256           |
| AIA                         | 0                |
| <b>Total For Department</b> | <b>1,368,180</b> |
| Wage Recurrent              | 645,445          |
| Non Wage Recurrent          | 722,735          |
| AIA                         | 0                |

### Departments

#### Department: 02 Internal Audit

#### Outputs Provided

#### Budget Output: 15 Internal Audit management, policy coordination and monitoring

|  |  |                                |
|--|--|--------------------------------|
| Implementation of Approved Audit Plan;<br>Audit inspections and monitoring of UFZA projects/ technical works undertaken;<br>Assurance on the compliance of Free Zones regulations undertaken;<br>Value for Money audits undertaken;<br>Reviewing risk management framework and assisting management in the implementation of the Risk Management Framework undertaken. | <b>Item</b><br>225001 Consultancy Services- Short term<br>227001 Travel inland | <b>Spent</b><br>8,991<br>3,948 |
|--|--|--------------------------------|

### Reasons for Variation in performance

|                |               |
|----------------|---------------|
| <b>Total</b>   | <b>12,939</b> |
| Wage Recurrent | 0             |

# Vote:316

Uganda Free Zones Authority

## QUARTER 4: Outputs and Expenditure in Quarter

| Outputs Planned in Quarter | Actual Outputs Achieved in Quarter | Expenditures incurred in the Quarter to deliver outputs | UShs<br>Thousand |
|----------------------------|------------------------------------|---|------------------|
|                            |                                    | Non Wage Recurrent                                      | 12,939           |
|                            |                                    | AIA   | 0                |
|                            |                                    | <b>Total For Department</b>                             | <b>12,939</b>    |
|                            |                                    | Wage Recurrent  | 0                |
|                            |                                    | Non Wage Recurrent                                      | 12,939           |
|                            |                                    | AIA   | 0                |
|                            |                                    | <b>GRAND TOTAL</b>                                      | <b>4,464,073</b> |
|                            |                                    | Wage Recurrent  | 645,445          |
|                            |                                    | Non Wage Recurrent                                      | 1,630,079        |
|                            |                                    | GoU Development   | 2,188,549        |
|                            |                                    | External Financing                                      | 0                |
|                            |                                    | AIA   | 0                |